



**The Corporation of the City of St. Catharines
CITY COUNCIL (BUDGET) AGENDA
Regular, Tuesday, October 19, 2021
Council Chambers and Electronic Participation, 6:00 PM**

This Meeting of Council will be held in person at Council Chambers and electronically for the Members of Council. Due to capacity limits due to the COVID-19 pandemic the public can only participate electronically.

This Meeting may be viewed online at www.stcatharines.ca/youtube

Public Comments: The public may submit comments regarding agenda matters to the Office of the City Clerk by contacting clerks@stcatharines.ca by Tuesday, October 19, 2021 before Noon. Comments submitted will be considered as public information and entered into public record.

Electronic Delegations: Those wishing to speak to an item on the agenda must complete the [City's Electronic Delegation Form](#) by Tuesday, October 19, 2021 before 9:00 a.m. and attend a test session with City staff on Tuesday, October 19, 2021 at 10:00 a.m.

Budget Standing Committee Chair Councillor Siscoe takes the Chair and opens the meeting with a Land Acknowledgement

Page

- 1. Chair's Report**
- 2. Adoption of the Agenda**
- 3. Adoption of the Minutes**
- 4. Declarations of Interest**
- 5. Motion to Move Consent Reports**

Consent Reports are approved in one motion which approves all of the recommendations contained in each report. Prior to this motion, a councillor may request that one or more of the reports listed under Item 6 be moved to the list of Discussion Reports.

6. Consent Reports

- 6.1 Legal and Clerks Services, Office of the City Clerk
Council (Budget) Correspondence

5 - 6

7. Presentations

8. Discussion Reports

7 - 134

- 8.1 Financial Management Services, Corporate Asset Management
2022 Capital Budget, Four Year Forecast and Asset Management
Status
(A presentation from staff will precede discussion of the report)

135 - 454

- 8.2 Financial Management Services, Director
Draft 2022 City Departmental Expenditure and Non-Tax Revenue
Budget, Parking Meter Reserve Update
(A presentation from staff will precede discussion of the report)

9. Motions

9.1 Multi-Year Fiscal Plan

Councillor Littleton will present a motion:

WHEREAS the CAO, in his verbal report at the October 6, 2021 Council meeting, indicated that the City continues to incur additional expenditures related to COVID recovery; and

WHEREAS this puts strain on the municipal finances; and

WHEREAS there have been no additional provincial or federal support being announced for municipalities in Ontario; and

WHEREAS the effects of the global pandemic and future waves creates uncertainty around the City's recovery;

THEREFORE BE IT RESOLVED that staff be directed to develop a multi-year fiscal plan, to be included in the 2022 budget deliberations.

9.2 Replacement of Masefield Avenue Stairs - Lake Access

Councillor Garcia will present a motion to be considered prior to a decision on Item 8.1:

WHEREAS in 2020 meeting, Council approved a shoreline rehabilitation project on City-owned lakefront on Lake Ontario in the Abbey Mews/Considine area of Port Dalhousie due to a collapsing bank; and

WHEREAS because the shoreline project was considered an emergency, staff were unable to prevent the closing of the stairs and lake access at Masefield Avenue; and

WHEREAS the closed metal stairs, and its wooden predecessors, have provided lake access for residents from Port Dalhousie and elsewhere in the City for at least 60 years or so; and

WHEREAS Council received numerous objecting emails when the closing of the stairs was announced; and

WHEREAS at its July 13, 2020 meeting, Council passed my motion: "That staff be directed to review and recommend future potential features to the new shoreline protection in the Abbey Mews / Considine Avenue area that will reinstate public access to Lake Ontario; and That staff be directed to include funds in the Draft 2021 Operating Budget to identify potential alternatives and the associated costs" and

WHEREAS the shoreline rehabilitation is now complete and the study conducted as a result of the above motion has just been completed and it identifies what is required to restore proper access and provides a cost estimate;

THEREFORE BE IT RESOLVED that funds for replacing the public stairs/access to Lake Ontario at or near Masefield Ave. which was removed earlier this year as part of a shoreline protection project, be included in the Draft 2022 Capital Budget for consideration of future approval.

10. Call for Notices of Motion

11. Report Requests

11.1 Hanging Baskets and Flower Pots in Port Dalhousie

Councillor Garcia will present a report request:

That staff be directed to prepare a report identifying what would be required to reinstate the hanging flower baskets program for Port Dalhousie where we have had hanging baskets every year for many years.

11.2 Hanging Baskets in All Wards

Councillor Sorrento will present a report request:

That staff be directed to prepare a report on the cost of providing up to a maximum of 10 environmentally friendly hanging baskets in any wards that do not already have hanging baskets.

12. Closed Session

Council will meet in Closed Session for the following purpose(s):

13. Motion Arising from Closed Session

14. Adjournment



Corporate Report City Council

Report from: Legal and Clerks Services, Office of the City Clerk

Report Date: October 14, 2021

Meeting Date: October 19, 2021

Report Number: LCS-171-2021

File: 10.12.1

Subject: Council Correspondence

Strategic Pillar:

Recommendation

That Council receive and file the item listed within the report; and

That Council receive and file additional correspondence distributed for the meeting held October 19, 2021, which is available upon request.

Report

The Office of the City Clerk is submitting, for the approval of Council, correspondence received for the September 22, 2021 meeting:

Memorandums

1. Memorandum from the Chief Administrative Officer – re. Telephone Town Hall (TTH) Engagement for 2022 Budget

Prepared by

Maureen Beatty
Council and Committee Coordinator

Submitted and Approved by

Kristen Sullivan
Deputy City Clerk

To: Mayor and Council

Cc: Senior Leadership Team, City Clerk, Deputy Clerk

From: David Oakes, CAO

Date: October 13, 2021

Subject: Telephone Town Hall (TTH) Engagement for 2022 Budget

At its meeting of September 22, 2021, Council referred Report MO-156-2021, TTH Engagement, Budget 2022 back to staff to address the concerns and questions from Council members.

Staff have reviewed the comments and feedback received from Council regarding the TTH questions for the 2022 budget year.

Based on this information, it is being recommended that TTH proceed for the 2022 budget without the inclusion of polling questions. Further, that with 2022 being a municipal election year and there being a reduced timeframe for budget deliberations, staff is recommending that the TTH budget dollars be reallocated for the engagement of a polling firm to prepare questions for future TTHs.

The questions recommended through the engagement of a polling firm will return to Council for review and consideration in Q1 of 2023. This change aligns with the improved timing between public engagement and the development of the annual budgets prior to their finalization as identified by the Budget Engagement Task Force.



Corporate Report City Council

Report from: Financial Management Services, Corporate Asset Management

Report Date: September 29, 2021

Meeting Date: October 19, 2021

Report Number: FMS-163-2021

File: 10.57.10

Subject: 2022 Capital Budget, Four Year Forecast and Asset Management Status



Strategic Pillar:

Recommendation

That Report FMS-163-2021, regarding the 2022 Capital Budget, 2023-2026 Forecast and Asset Management Status, be referred to City Council for consideration of the Staff Recommendation after the public meeting scheduled for November 15, 2021, for which notice will be duly given.

Staff Recommendation (to be considered after Public Meeting)

That Council approve the 2022 Capital Budget and Four Year Forecast as detailed in Appendix 1, Tab 2, Schedules A to V; and

That Council approve for the 2022 Capital Budget, a 5% capital out of revenue funding contribution (which is consistent with the COVID-19 Financial Recovery Plan) rather than the 10% rate stipulated in the Debt Management Strategy; and

That Council approve to use debt financing to fund vehicle replacements exceeding \$0.3 million in 2022, 2023 and 2025 based on current purchase plan to maintain a sustainable reserve balance; and

That Council approve the funding switches for the specified 2021 Capital Budget projects as shown in Appendix 3, and the subsequent application of available funding towards the 2022 Capital Budget; and

That Council approve for the 2022 Capital Budget, a forecast 2022 debt ratio of 10.07% which is marginally higher than the 10% limit stipulated in the Debt Management Strategy; and

That Council approve an additional FTE in the operating budget, for a Project Manager and that will be funded through an overhead charge to related capital projects similar to best practices followed by other Ontario municipalities; and

That Council receive for information, as detailed in Appendix 1, the 2021 Asset Management Status, and Schedules W to AE; and

Further, that the City Solicitor be directed to prepare the necessary borrowing by-laws.

Summary

The 2022 Capital Budget, including the related funding, and the 2023-2026 Forecast in conjunction with the 2022 Corporate Asset Management Status, is provided for consideration in Appendix 1. The Capital Budget of \$54,923,660 balances the need to maintain the City's infrastructure and respond to emerging capital priorities and financial pressures resulting from COVID-19. Deferrals in 2022 capital spending plans and some significant projects scheduled within the 2023-2026 Forecast period results in increased annual planned expenditures over the next five years to ensure the City continues to address infrastructure deficits.

The reduction in 2022 rate payer and taxpayer support has been accomplished by reducing the 2022 request and relying on more debenture funding (consistent with the COVID-19 Financial Recovery Plan). Even with these reductions, a portion of the budget remains funded by the Operating and Water/Wastewater Budgets, which will be presented to Council December 13, 2021 and in Q1 2022, respectively.

While the debt levels are forecast to increase, the City continues to comply with the provincially legislated Annual Repayment Limit (ARL). However, consistent with prior year forecasts, debt servicing ratios are projected to move marginally above the 10% Council stipulated limit in 2022. Debt servicing ratios are also projected to range between 10.1%-12.5%, for 2022 to 2026, which will require ongoing monitoring and Council direction.

Relationship to Strategic Plan

The 2022 Capital Budget, Four-Year forecast and Asset Management Status reflects and implements many of the Strategic Plan's goals and actions. Renewal of existing infrastructure and newly constructed infrastructure is critical to a municipality.

The recommendations of this report support the following: Social Well-Being Strategic goal – Build and support strong inclusive neighbourhoods that provide high quality of life for residents of all ages is supported by the construction program that addresses all areas of the City's infrastructure, as well as projects that will specifically address the goal to improve transportation and overall connectedness (all modes, including GO Rail, VIA Rail, and inter-municipal transit and active transportation), incorporate urban design guidelines and provide complete streets in City neighbourhoods.

Environmental Stewardship Strategic goals are supported through continuing investment in Shoreline Protection, Watercourses, Sanitary Sewers and Storm Sewers. These projects are undertaken in a manner that protects the natural environment and aligns with the City's Climate Adaptation Plan.

The Capital Budget is also informed by our Asset Management Plans (AMP) which assist staff in prioritizing City needs and balancing them with the evolving priorities of Council to ensure they can be delivered concurrently.

Background

The City owns, operates and maintains varied and complex infrastructure essential for service delivery to our citizens, and its condition impacts the levels of service the City can provide. On October 4, 2021 Council endorsed the 2021 Asset Management Plan for Core Assets, which provides a strategic guide supporting asset related activities for core assets valued at more than \$5 billion.

The AMP identified anticipated annual funding deficits in tax supported assets, Storm, Transportation, and Structures, which will result in the need to increase funding levels or reduce service offerings. For rate supported assets, the incorporation of increased planned spending identified in the 2019 Water and Wastewater Plan, will result in adequate funding to support current service levels. (see Figure 1 below)

The 2022 Capital Budget includes amounts that are in line with the anticipated annual funding included in the AMP.

So as to provide comparable year over year information, Figure 1 incorporates both the information from the AMP and the most current information available for non-core service areas: Shoreline Protection, Buildings and Facilities, and other amenities that support Community, Recreation, and Culture service delivery. There are also other service areas that will be included in the AMP for non-core asset such as fleet, green infrastructure, and IT solutions and hardware which are not included in Figure 1.

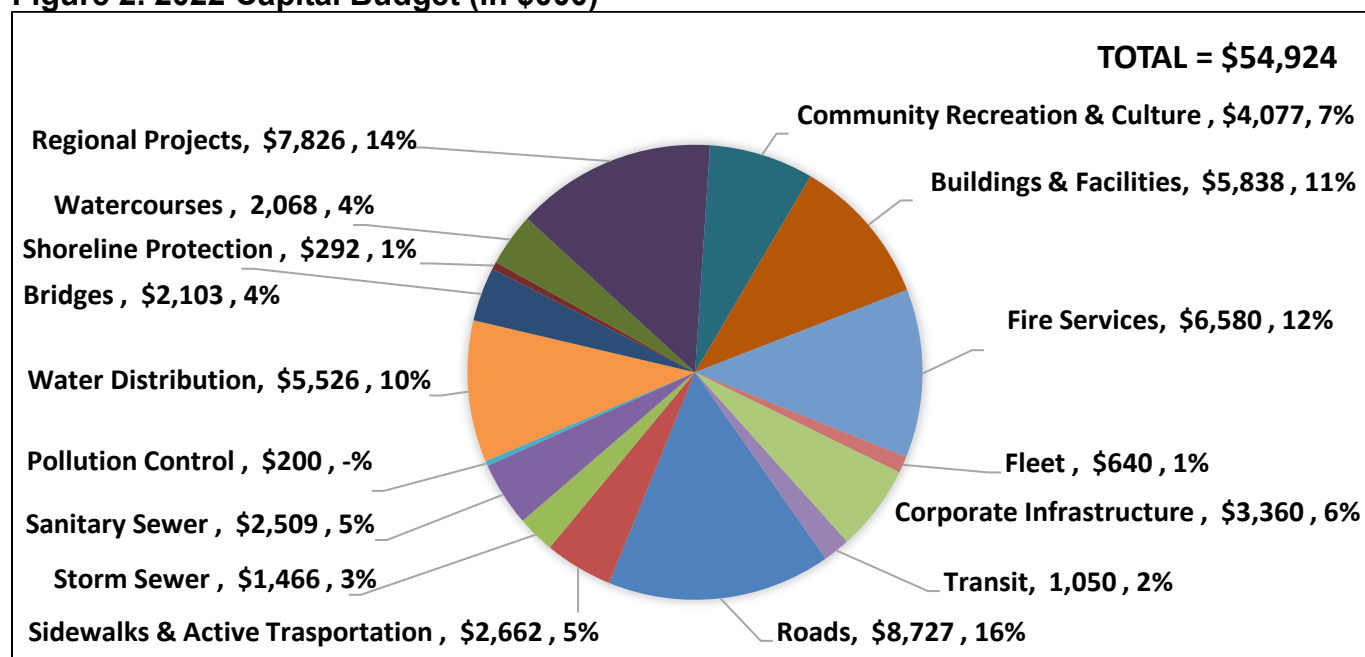
Consistent with prior years Council is considering the 2022 Capital Budget in the fall of 2021, prior to consideration of the 2022 Operating Budget. This timing allows Council to consider the City's capital needs separate from funding and focuses attention on asset requirements rather than prioritizing projects within a specified funding envelope. Providing the budgets to Council in this order also aligns with best practice.

Figure 1. Asset Management Information by Service Area (in \$Millions)

Service Area	Inventory Details	Capital Budget Sch.	Asset Replacement Value	Backlog (1)	Forecast Equiv. Annual Cost (2)	Avg Anticip. Funding 2022-32 (3)	2022 Capital Budget Amounts
Water		G,R	\$ 1,367	\$ 249	\$ 16.2	\$ 21.1	\$ 9.32
Water Distribution	594 km						
Wastewater/Pollution Control		E,F,R	1,556	146	10.9	9.9	5.36
Wastewater Collection	569 km						
Storage Facilities	9 ea						
Transportation		B,C,R	1,156	90	35.3	15.8	11.81
Road Network	574 km						
Active Transp. Incl . Sidewalks	578 km						
Structures		H	66	3	1.8	1.1	2.1
Bridges & Culverts (>=3m)	71 ea						
Bridges & Culverts (<3m)	46 ea						
Stormwater		D, R	877	47	5.0	4.3	2.43
Stormwater Collection	404 km						
Treatment & Control (OGS)	31 ea						
Facilities (incl. parking) (4)		M	602	56	Will be available upon completion of upcoming AMP for Non Core Assets		12.42
Buildings and Faciities	174 ea						
Parks and Recreation (4)		L	70				4.08
Pathways within Parks	65 km						
Amenities	192 ea						
Shoreline Protection (4)		I	70	8.6			0.292
Protected	3.625 km						
Unprotected	1.275 km						
TOTAL			\$ 5,764	\$ 599			\$ 47.81
(1) Backlog is work that should have been completed before 2022 given unlimited funds based on known conditon or age							
(2) Forecast Equivalent Annual Cost (capital & operating)-provided in the City's 2021 Asset Management Plan-Core Assets							
(3) Average Anticipated Funding (capital and operating) based on the 2021 Capital Budget and provided in the 2021 AMP for Core Assets							
(4) Information may change significantly upon completion of the City's AMP for non core assets which will be completed in compliance with O. Reg. 588/27							

Report

The 2022 Capital Budget provides for a \$54,923,660 investment in the City's infrastructure, spread between the various types of assets as shown in Figure 2 below.

Figure 2. 2022 Capital Budget (in \$000)

COVID19 Financial Recovery Plan

The COVID-19 pandemic has continued to impact all facets of our lives. It has impacted our citizens for much longer and in many more ways than was anticipated in 2020. Likewise, the City continues to be impacted by COVID-19 and requires longer-term strategies related to spending and funding to address the societal and financial implications of COVID-19.

While some projects have become higher priorities, others have been deferred to later years to provide relief to the operating and rate supported Capital budget in 2022. Appendix 2 provided the details for all the proposed project deferrals.

Projects supporting active living continue to be a priority due to the need to support safer recreational opportunities during COVID-19. The 2022 budget includes related projects totaling more than \$6.67 million. Appendix 4 provides a listing of these projects.

Of specific note are the deferral of Water and Wastewater projects. The 2019 Water and Wastewater Financial Plan provided increased spending to address ongoing infrastructure deficits and included annual increases of no more than 6.5% on a typical residential household bill. Spending deferrals first proposed for the 2021 capital budget have been maintained for the 2022 budget. These deferrals in 2021-2023 are offset by increased spending in 2024-2026, resulting in the same net investment in infrastructure over the next six years. This modified spending plan is also reflected in the Asset Management Plan for core assets endorsed by Council on October 4, 2021. Finally, there are ongoing specific needs to maintain the City's infrastructure, so the delivery of existing services can continue.

As the City grapples with the financial impacts of COVID19, there is a recognition that a longer-term financial plan is required. Council has provided direction to minimize the tax rate increases for 2022. Over the upcoming months a COVID19 Financial Recovery Plan which will cover several years will be more fully developed, however components of this plan have been included within the proposed funding of the 2022 Capital Budget and forecast as listed below.

- The debt terms for specific projects for long-life assets have been extended from 10 years to 30 years (consistent with the Debt Strategy approved in Q2 2021)
- Capital out of revenue rates have been reduced from 10% to between 5%-7% for the period.
- Fleet purchases greater than \$300,000 have been debt funded rather than reserve funded

The Capital Budget project details and related funding as well as summary information on the four-year forecast is included in Appendix 1. The contents of the 2022 Capital Budget, Four Year Forecast and Asset Management Status in Appendix 1 is as follows:

Section Description		Page #
1. Asset Management Status		3
2. 2022 Capital Budget Program Details		
Schedule A	Capital Budget Summary (breakdown of 2022 capital expenditures with funding sources)	9
Schedule B-R	2022 Capital Budget Details proposed by function, including narrative for each function.	11
Schedule S	2021 Coordinated Projects	71
3. Future Capital Budget and Forecast Information		
Schedule T	2023 Capital Forecast	75
Schedule U	2022 Capital Budget and Four-Year Forecast	77
Schedule V	Other Potential Capital Projects	79
4. Funding Our Capital Budget		
Schedule W	Project Funding Details	81
Schedule X	Funding Our Capital Assets	87
Schedule Y	Funding from Canada Community Building Fund	90
Schedule Z	Debt Management Strategy	91
Schedule AA	Municipal Act Debt Limits	93
Schedule AB	Capital Budget and Debt – Municipal Comparators	95
Schedule AC	Reprioritized Prior Four-Year Forecast Capital Budget and Debt	97
5. 2021 Construction Program – Ward Listing		
Schedule AD	2021 Construction Program by Ward Listing – Linear	99
Schedule AE	2021 Construction Program by Ward Listing - Facilities	105

Prioritizing Capital Projects

Limited funding necessitates that renewal (sustainability) of infrastructure is the highest priority and that expansion and service improvement is the second priority. In 2022 this prioritization guided determining the projects included in 2022 and the projects deferred to future years. Introductory information for each major asset category (Schedule B –R) includes asset management considerations.

Target service levels (such as condition ratings) and risk related to asset failure determine project prioritization. While individual considerations may vary between asset categories the general priority is similar. The highest priorities are given to:

- Regulatory requirements
- Health and safety concerns
- Capital maintenance/preventative maintenance
- Maintaining service levels
- Programming quality of the asset

Capital budget projects which are the result of regulations or guidelines are as follows:

- Accessibility upgrades (roads, buildings and facilities)
- Pollution control plan implementation
- New storm sewers replacing combined sewer
- Water/Wastewater 10-Year Financial Plan
- Bridge renewals

The City coordinates projects both within the City and with the Region for much of its linear construction to minimize the impact on the public and manage the costs of asset renewal. Schedule S presents the budget information from schedules B through R, grouped by the major coordinated projects.

Preapproved Projects

Bringing forward all capital projects for consideration at the same time within the annual capital budget supports prioritization of budgets. However, some projects require multi-year approval or early approval to satisfy 3rd party arrangements. In 2022, \$1,830,000 of preapproved projects are comprised of the following;

Budget Schedule	Description	Amount	Council Report
L	Parks Renewal Plan Projects	\$ 1,500,000	CRCS-B017-2021
Q	Property Tax System Implementation	330,000	FMS-122-2021
	Total	\$ 1,830,000	

Consequently, Council is being asked to approve the 2022 Capital Budget of \$53,093,660.

Alignment of Budgets and Plans

Consistent with Asset Management Policy, the Capital Budget is aligned with Corporate Strategy. The 2022 Capital Budget and 2023-2026 Forecast also considers the significant plans approved by Council in prior years including the Water/Wastewater 10-year Financial Plan, Redevelopment of Sunset Beach (PRCS-149-2019) the Fire Master Plan (2017) and the Arena Strategy (PRC-124-2019).

In 2021, several strategies and plans were approved by Council, namely, the Transportation Master Plan (EFES-041-2021), the 2021 Aquatics Strategy (CRCS-158-2021 and CRCS-042-2021) and the Parks Renewal Plan (CRCS-B017-2021). The 2021 capital asset requirements of these plans have been considered in 2022 budget.

Reclassifications between Operating and Capital Budgets

For 2022, vehicle replacements exceeding \$0.3 million in 2022, 2023 and 2025 have been included in the Capital Budget as part of a plan to maintain a sustainable balance in the Municipal Works Vehicle and Equipment Reserve. (FMS-137-2021). This change results in these fleet purchases being included in the capital budget. Utilizing debt to fund these purchases is appropriate given the high cost of these assets and their estimated useful lives.

2022 Capital Budget Impacts on Future Operating Budgets

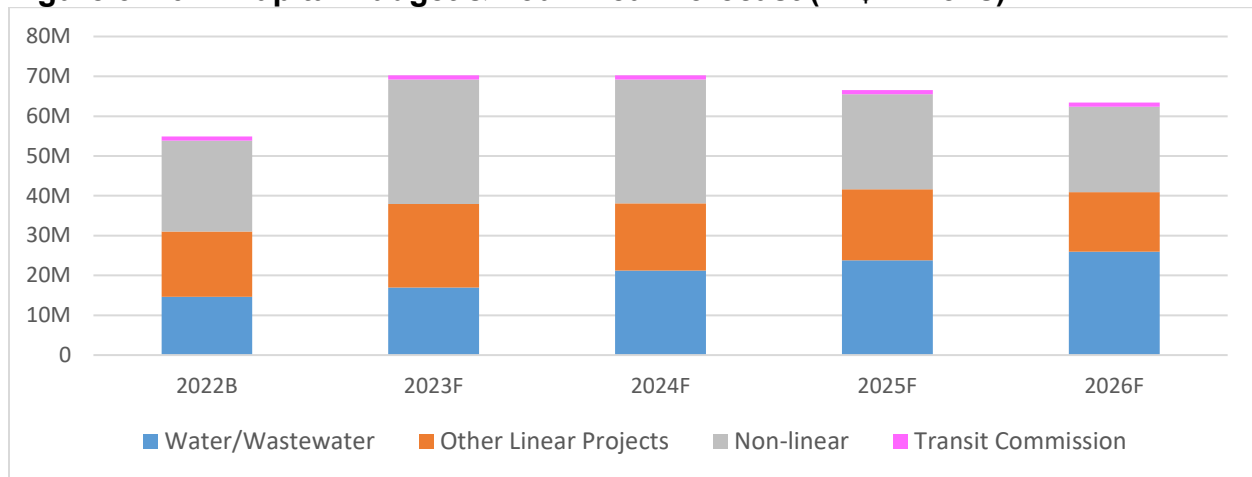
Strengthening Asset Management practice requires undertaking a full lifecycle approach to infrastructure acquisition.

To support the continued delivery of the increasing number of projects in the 2022 Capital Budget and 4-Year Forecast, this budget includes funding for an additional project manager. The full costs for the position have been included in the 2022 operating budget and will be funded through an overhead charge to related capital projects. This approach is similar to practices followed by other Ontario and Canadian municipalities.

Projects within the 2022 capital budget, that are anticipated to increase subsequent future operating budgets (2023 and beyond), include the new Splashpad, James Street Civic Square and the Pathway within the Hydro Corridor. Each of these projects which increase services provided, are anticipated to require additional on-going operational and maintenance resources and financial support once the project is complete. The operating impacts will come forward to Council as the capital projects are completed and these assets are added to the City's inventory.

2023 Capital Budget and 2023 - 2026 Forecast

Consistent with prior years, the budget document includes the four-year forecast for capital expenditures for 2023 to 2026 in schedules T and U under Tab 3. These forecasts are estimates, which are expected to change as the project scopes become better defined and costs are refined.

Figure 3. 2022 Capital Budget & Four- Year Forecast (in \$millions)

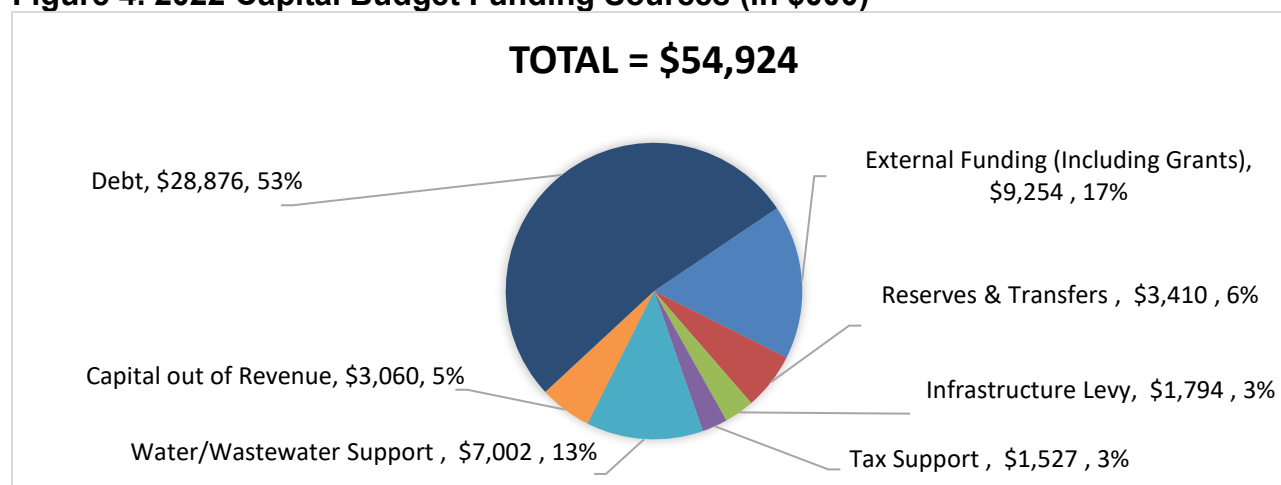
The forecast expenditures shown in Figure 3 depicts continued growth in capital expenditures year over year to meet identified future capital requirements. The growth in water/wastewaters' expenditures year over year occurs due to the deferrals in earlier years (Appendix 2). The increase in the Region's planned expenditures over 2022-2026 is partially accommodated within the rate supported budgets. In 2023, large projects within Roads, Watercourses and Corporate IT Systems combined with Water and Wastewater growth result in a capital budget totaling \$70,225,926.

The Transit Commission (Transit) continues to require an annual capital contribution of \$1,050,000 for the City's portion of funding for fleet and facility renewal (Appendix 1, Schedule R). However, Transit's governance is under review by Regional Municipalities, and a decision is expected in the first quarter of 2022. The results of this decision will be factored into the 2023 capital and operating budgets.

Funding the Capital Assets

As shown in figure 4, the Capital Budget is funded first by available grants, reserves, developer contributions, tax support, water/wastewater support and finally debt for any remainder.

Figure 4. 2022 Capital Budget Funding Sources (in \$000)



The largest portion of the external funding of \$9.25 million comes from the Canada Community-Building Fund (CCBF) formerly known as the Federal Gas Tax Program (FGT). This is the largest of the recurring grants, providing annual funding of \$4.2 million for 2022, and similar annual amounts for 2023-2026. The budget also includes the one-time \$4.058 million funding from the CCBF and \$763,284 of surplus funding from projects completed under budget.

Operating and Rate Support

Consistent with prior years, operating and rate support includes the capital out of revenue and the infrastructure levy as well as the direct tax and water/wastewater rate support.

In 2016 a separate annual infrastructure tax levy was implemented to help address the infrastructure deficit. The 2021 Capital Budget and all forecast years includes a 1.5% infrastructure levy that provides funding to address the infrastructure deficits. For 2022, \$225,000 of additional infrastructure funding from prior year favourable project variances has been included, bringing total infrastructure levy funding to \$1,794,000.

Staff have utilized numerous alternative sources of funding in the 2022 Capital Budget to fulfill Council's direction to minimize the tax rate increase in 2022 while COVID-19 continues to impact our City and the country and to develop a multi-year COVID-19 Financial Recovery Plan which will be provided before the end of 2021. However, the majority of the \$2.5 million of reductions to in tax supported capital out of revenue and direct tax support are offset by increased debt.

Reserves and Funding Transfers

The reserves and funding transfers funding of \$3.41 million includes \$2.29 million of developer charges, resulting from the City reintroducing Development Charges in 2021 to recover growth costs. The Building (\$650,000), Green Initiatives (\$103,200) and Meridian Centre Capital Reserves (\$60,000) are providing the \$813,200 of reserve funding.

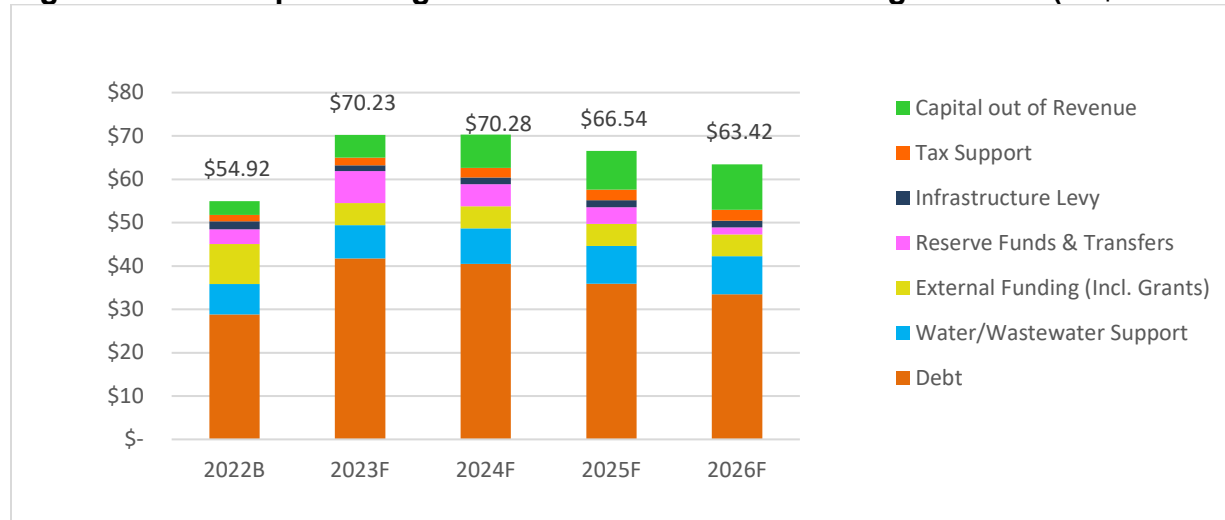
Project transfers of \$303,000 are from the application of 2021 Developer Charges funding identified in the 2021 Development Charges Study (FMS-133-2021), which can replace other previously identified funding. This available funding from the 2021 Capital budget is being utilized to fund the Fire headquarters project. (See Appendix 3).

Figure 5 shows the funding trend for 2022- 2025. Debt continues to provide the largest portion of funding in 2022 and the forecast shows this trend continuing. Debt financing allows the City to spread the costs of capital over the term of the debt, rather than requiring funding in the year of construction. This allows the City to acquire large long-life assets by spreading the acquisition cost over the life of the asset. Using debt also facilitates paying for the assets over a period that approximates the asset life, and the extension of debt terms up to 30 years for specified asset included in the Debt Management Strategy, means that borrowing terms for some of the City's longer life assets will move a little closer to useful lives of the related assets.

The increases in debt financing in forecast years are due to increased capital budgets as well as reduced tax and rate support.

A portion of this debt will be funded from the water/wastewater budget and transit commission budget as in Figure 6.

Figure 5. 2022 Capital Budget and 4 Year Forecast Funding Sources (in \$millions)



In Figure 6, the annual tax supported capital out of revenue allocations range between 5% and 7% for each year which is below the 10% down payment through the tax levy for each capital project funded by debt, outlined in the Council approved Debt Management Strategy. Similarly, while the annual Water/Wastewater capital out of revenue rates range from 37% to 57%, they are also lower than originally contemplated in the Water/Wastewater 10-year Financial Plan, which included annual blended capital out of revenue rates between 47% to 60%.

Figure 6. Debenture and Capital out of Revenue Funding

Debenture Allocation											
		2022B		2023F		2024F		2025F		2026F	
Tax Supported		\$ 24,564,878		\$ 37,242,917		\$ 34,210,062		\$ 29,015,113		\$ 26,115,612	
Water/Wastewater		3,366,222		3,576,867		5,338,190		5,951,914		6,437,487	
Transit Commission		945,000		945,000		945,000		945,000		945,000	
Debentures		\$ 28,876,100		\$ 41,764,784		\$ 40,493,252		\$ 35,912,027		\$ 33,498,099	
Capital out of Revenue Allocation											
			%		%		%		%		%
Tax Supported		\$ 1,000,000	5%	\$ 2,172,000	5.5%	\$ 2,185,999	6.0%	\$ 2,016,000	6.5%	\$ 1,971,000	7%
Water/Wastewater		1,954,880	37%	2,926,598	45%	5,338,190	50%	6,783,913	53%	8,408,195	57%
Transit Commission		105,000	10%	105,000	10%	105,000	10%	105,000	10%	105,000	10%
Capital out of Revenue		\$ 3,059,880		\$ 5,203,598		\$ 7,629,189		\$ 8,904,913		\$ 10,484,195	

Ontario Regulation 403/2 Debt Repayment Limit restricts annual debt charges to no more than 25% of the City's net revenues. This is known as the Annual Repayment Limit (ARL). The City Treasurer has updated the ARL for the City and the debenture amount proposed in the 2022 Capital Budget will not cause the City to exceed its limit. The updated calculation is available in Appendix 1 Tab 4 schedule AA.

Council has also approved a policy that limits debt charges to 10% of the City's own source revenues. This Policy is aligned with the Ministry of Municipal Affairs guidance that debt costs between 5% -10% are considered moderate risk. As shown in Figure 7, the debt charges as a percentage of operating expenditures is forecast to move marginally above 10% in 2022.

While the City has no remaining capacity within its internal debt limit, under the ARL the City could increase its debt by a further \$123.5 million based on an interest rate of 7% which is the rate the Ministry of Municipal Affairs uses for illustrative purposes. Using a lower estimated borrowing rate of 5%, the City's additional debt capacity would be approximately \$138.6 million.

The annual debt forecasts shown in Figure 7 are based on several conservative assumptions including interest rates of 4% (compared to 2021 borrowing rates of 1.78%). Any differences between the assumptions and actual results, including debt terms, rates and debt issuances will impact the actual results. Consequently, actual results will vary from the estimates provided above. The forecasts are also impacted by the reduction in total own source revenues in 2020 as a result of COVID-19.

Figure 7. Debt Funding Ratios

	2021	2022	2023	2024	2025	2026
Outstanding Debt (external)	\$123.0m	\$127.1m	\$140.1m	\$156.8m	173.4m	190.7m
Outstanding debt (internal)	3.5m	2.8m	2.2m	1.5	0.8m	-
Debt Per Household	2,055	2,122	2,340	2,619	2,896	3,185
Total Annual Debt Servicing	20.4m	21.7m	22.5m	24.6m	26.6m	28.6m
Debt Servicing as % of Own Source Revenues	9.69%	10.07%	10.22%	10.95%	11.60%	12.52%

Financial Implications

The 2022 Capital Budget includes the City's highest capital priorities. Short, and longer-term financial implications are outlined within this report. This budget includes contributions from the operating and water/wastewater budgets which Council will address today and in Q1 2022, respectively. The required water/wastewater and operating budget support includes capital out of revenue, operating transfers and the 1.5% infrastructure levy within the operating budget.

Debt funding of capital projects is a necessary funding tool for local governments. The use of debt allows for the completion of more projects at one time, which is necessary to address the infrastructure deficit. Debt funding has been utilized as a way to fulfill Council direction to minimize the tax rate increase in 2022.

The four-year forecast includes significant growth in annual spending to meet the need for infrastructure renewal within many areas of the City including water/wastewater, buildings and facilities (Fire Halls) and corporate IT systems. Consistent with prior year forecasts, debt servicing ratios are projected to move above 10% in 2022. Debt servicing ratios are projected to range between 10.1%-12.5%, for 2022 to 2026, which will require ongoing monitoring and direction. Differences between the actual results and any of the conservative assumptions utilized to create the debt forecasts will impact the actual results.

Environmental Sustainability Implications

The 2022 Capital Budget and 2023-2026 forecast provides for projects that will support environmental sustainability, such as Shoreline Protection and water courses, as well as sanitary and storm sewer management projects. These projects are undertaken in a manner that protects the natural environment and aligns with the City's Climate Adaptation Plan.

Conclusion

The 2022 Capital Budget of \$54.92 million includes the City's highest capital priorities and has been prepared within the context of the current global pandemic which is challenging the City's financial and operational resources.

- The impacts on the 2022 operating and water/wastewater budgets have been mitigated by:
 - deferring a portion of the capital work to future years so as to reduce the 2022 expenditures and
 - substituting operating and water/wastewater funding with other funding and increased debt.

The 2022 Capital Budget asset renewal rates continue to be significantly lower than the target reinvestment rates particularly within the tax supported operations.

After including the planned debenture issuances to fund the 2022 Capital Budget, the City continues to comply with the Provincially legislated Annual Repayment Limit (ARL). However in 2022, the debt charges as a percentage of own source revenues are forecast to move marginally above Council's 10% limit. Future years forecast debt ratio continues to stay above 10% as more debt is utilized to fund future capital projects.

Staff will continue to review the actual debt limits as well as debt strategy, particularly within the context of the forthcoming COVID-19 Financial Recovery Plan to ensure the City's financial sustainability. For the 2022 Capital Budget, Council are being requested to approve the forecast debt limit above the debt limit within the Debt Management Strategy.

Staff will continue to work in conjunction with the external consultant on the Asset Management Plans that are required to promote sustainability and comply with Provincial legislation (O. Reg. 588/17). As the AMPs are completed, staff will investigate financial options for balancing the needs for financial sustainability and infrastructure sustainability so that the City can continue to deliver services as desired by residents.

Notifications

It is in order to notify the St. Catharines Transit Commission, General Manager and Manager of Finance & Administration, of Council's decision.

It is in order to notify ASM Global, General Manager and Manager of Finance & Administration, of Council's decision.

It is in order to notify the FirstOntario Performing Arts Centre, Executive Director, and Director of Finance and Administration of Council's decision.

It is in order to notify the Niagara District Airport, Chief Executive Officer, of Council's decision.

Prepared by

Anne Tourigny, Financial Management Services, Corporate Asset Manager

Submitted by

Kristine Douglas, Director of Financial Management Services/City Treasurer,
Anthony Martuccio, Director Engineering, Facilities and Environmental Services,
Engineering

Approved by

David Oakes, Chief Administrative Officer, Office of the Chief Administrative Officer

Appendices

- Appendix 1 - 2022 Capital Budget, 2023 – 2026 Forecast and Asset Management Status
- Appendix 2 - 2022- 2026 Capital Budget Deferrals
- Appendix 3 - Development Charges Funding Switches Applied to 2022 Capital Budgets
- Appendix 4 - 2022 Projects Supporting Outdoor Recreation and Active Transportation



2022 CAPITAL BUDGET, 2023-2026 FORECAST

and Asset Management Status

The City of St. Catharines

Version 1

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2022 Capital Budget and 2023-2026 Forecast

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5. 2022 Construction Program - Ward Listing

- Schedule AD - 2022 Construction Program by Ward - Linear
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*Note: No Requirement for Niagara District Airport

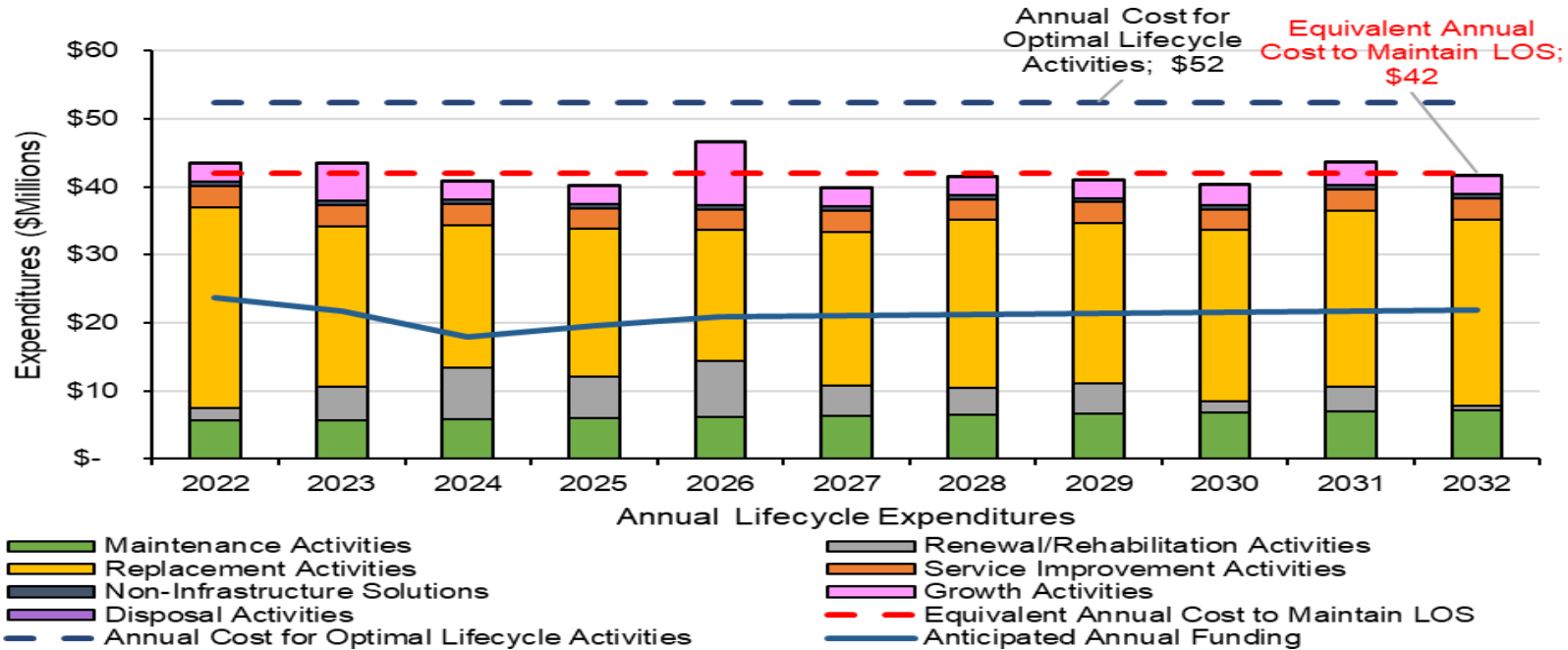
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2022 Asset Management Status

The City is committed to building and growing a diverse and resilient economy through fiscal responsibility, urban regeneration and collaborative partnerships. The 2022 Capital Budget aims to build support strong, inclusive neighbourhoods that provide high quality of life for residents of all ages. Guided by our strategic goals, the 2022 Capital Budget aims to support the provision of quality municipal services that enhance our social fabric, environmental sustainability, cultural vitality; and contribute to the economic prosperity in our community.

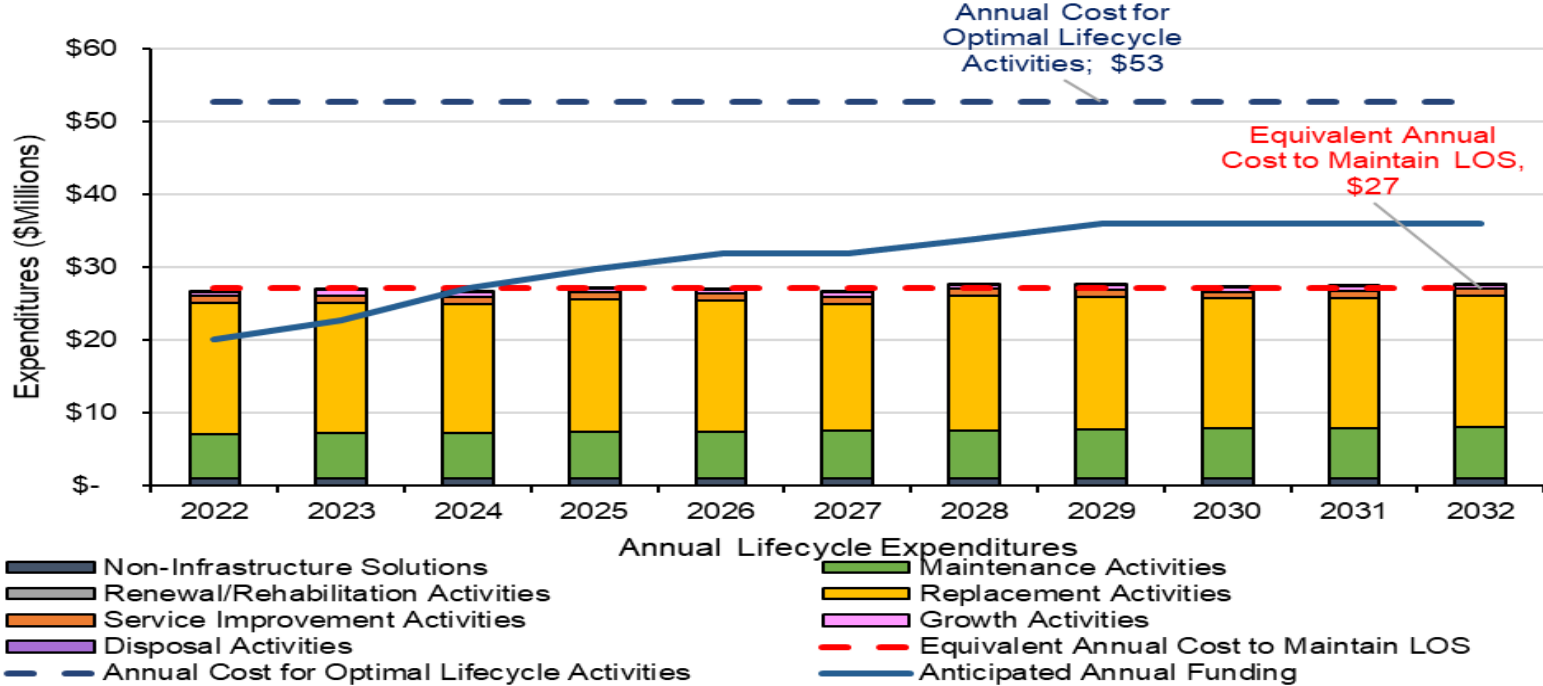
In October 2021 Council endorsed the Asset Management Plan (AMP) for Core assets with an estimated replacement value of over \$5 billion that meets the requirements set out under Ontario Regulation 588/17. The AMP identifies funding levels for our core services (transportation stormwater management water and wastewater) required to maintain sustainable infrastructure and related services. Based on the known information on age and condition, the City will need to increase funding for asset rehabilitation and replacement of its existing assets, to maintain the existing levels of service to the public. The sustainable funding targets will continue to be refined as data and information on the assets is improved. Figures 1 and 2 below provide the forecast lifecycle requirements for the City’s core services split between tax supported operations and rate supported operations.

Figure 1 - Forecasted Asset Portfolio for Tax Based Expenditures



As shown in Figure 1, the anticipated tax supported annual funding for the City's related core infrastructure which includes transportation, storm water management systems and related facilities, is insufficient to meet the projected needs. As the assets continue to age, increasing the funding towards their replacement will be critical to maintaining existing levels of service or alternatively targeted levels of service will need to be reduced.

Figure 2 - Forecasted Asset Portfolio for Rate Based, Core Infrastructure Expenditures

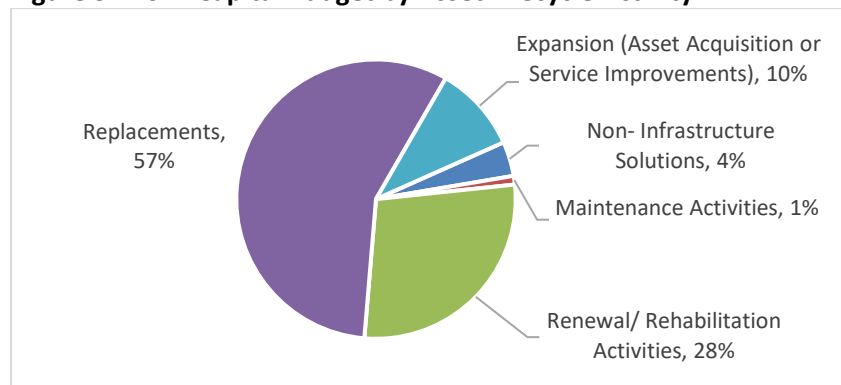


The City's water and wastewater infrastructure accounts for 58% of the City's core infrastructure. In 2019 Council approved the 10-year Financial Plan for Water and Wastewater, which included significant increases in the investment in related infrastructure over a ten-year period to assist in closing the funding gap for the Water/Wastewater assets. Even after including the planned deferrals resulting from COVID-19 related financial pressures the anticipated rate-based investments currently planned are sufficient to maintain the current condition and forecast a slight improvement to service. However, the investment is still below the optimal renewals identified.

As shown in Figure 3, the 2022 budget of \$54.92 million is split between major asset lifecycle activities, which are consistent with the activities within the AMP:

- Renewal/Rehabilitation includes the significant repairs to extend the life of the asset, and can defer the need for asset replacement
- Non infrastructure activities are made to improve programs and services or monitor condition of assets to maintain them in a state of good repair and support service delivery
- Replacement activities which are activities that are expected to occur once an asset has reached its end of its useful life and renewal/rehabilitation is no longer an option
- Expansion activities support increasing demands due to population growth and the expansion of existing services to improve the quality of life for our residents
- Disposal activities are associated with disposing of an asset once it has reached the end of its useful life or is no longer needed
- Maintenance activities include regularly scheduled inspection and maintenance and more significant repairs and activities associated with unexpected events

Figure 3 - 2022 Capital Budget by Asset Lifecycle Activity



A risk management framework was developed for each of the asset categories in the AMP to assist with the prioritization of work within the forecasts. Moving forward risk will be considered in prioritizing capital expenditures. The consequence of asset failure (based on financial, social and environment impacts) and the likelihood of that event occurring provide the risk score.

Other considerations related to asset renewal are listed below;

- Alignment with core business and the strategic plan
- Renewal of aging infrastructure
- Health and safety
- Compliance with policy standards and legislative requirements
- Sustainability (economic, environment, and social)
- Accommodating population growth
- Providing service improvements

Also, asset renewal and replacement within the road allowance (roads, sidewalks, sewers and watermains) is often co-ordinated to take advantage of economies of scale and to reduce the impact of construction. This co-ordination may impact the timing of asset renewal for some asset categories. Determination of the final construction program is the result of iterative effort by staff in reviewing all the asset categories.

In prior years, Council was provided with data as shown in Figure 4 that highlighted the cumulative infrastructure deficit and reinvestment rates. In the current table, the backlog of work included in the AMP for core assets has been used. The information provided for the assets that will be included in the upcoming AMP for non-core assets may change significantly as a result of this work. Also, it is expected that the AMP for non-core assets will include assets not currently listed in this table including fleet, corporate infrastructure, and green infrastructure.

Figure 4 Asset Management Information by Service Area (in \$millions)

Service Area	Inventory Details	Capital Budget Sch.	Asset Replacement Value	Backlog (1)	Forecast Equiv. Annual Cost (2)	Avg Anticip. Funding 2022-32 (3)	2022 Capital Budget Amounts
Water		G,R	\$ 1,367	\$ 249	\$ 16.2	\$ 21.1	\$ 9.32
Water Distribution	594 km						
Wastewater/Pollution Control		E,F,R	1,556	146	10.9	9.9	5.36
Wastewater Collection	569 km						
Storage Facilities	9 ea						
Transportation		B,C,R	1,156	90	35.3	15.8	11.81
Road Network	574 km						
Active Transp. Incl . Sidewalks	578 km						
Structures		H	66	3	1.8	1.1	2.1
Bridges & Culverts (>=3m)	71 ea						
Bridges & Culverts (<3m)	46 ea						
Stormwater		D, R	877	47	5.0	4.3	2.43
Stormwater Collection	404 km						
Treatment & Control (OGS)	31 ea						
Facilities (incl. parking) (4)		M	602	56	Will be available upon completion of upcoming AMP for Non Core Assets		12.42
Buildings and Faciities	174 ea						
Parks and Recreation (4)		L	70				4.08
Pathways within Parks Amenities	65 km 192 ea						
Shoreline Protection (4)		I	70	8.6			0.292
Protected	3.625 km						
Unprotected	1.275 km						
TOTAL			\$ 5,764	\$ 599	\$ 47.81		
(1) Backlog is work that should have been completed before 2022 given unlimited funds based on known conditon or age							
(2) Forecast Equivalent Annual Cost (capital & operating)-provided in the City's 2021 Asset Management Plan-Core Assets							
(3) Average Anticipated Funding (capital and operating) based on the 2021 Capital Budget and provided in the 2021 AMP for Core Assets							
(4) Information may change significantly upon completion of the City's AMP for non core assets which will be completed in compliance with O. Reg. 588/27							

In 2022, as well as working on the AMP for its non-core assets, the City will continue to update its asset management practices and work towards implementing the recommendations included within the 2021 AMP.

Climate Change Considerations

St. Catharines strategic plan identifies climate change as an important issue that will affect St. Catharines. In 2019, Council unanimously declared a Climate Emergency demonstrating the need to prepare and adapt to a changing future.

In May 2021, Council approved a Climate Adaptation Plan which prioritized high risk impacts and produced necessary actions to reduce the projected negative effects of climate change. The data indicates that St. Catharines will experience overall increased temperature, increased precipitation in all seasons except for summer and an increase in extreme events.

Considering demands of a changing climate provides an opportunity for the City to replace aging infrastructure and install new infrastructure with climate resilience in mind.

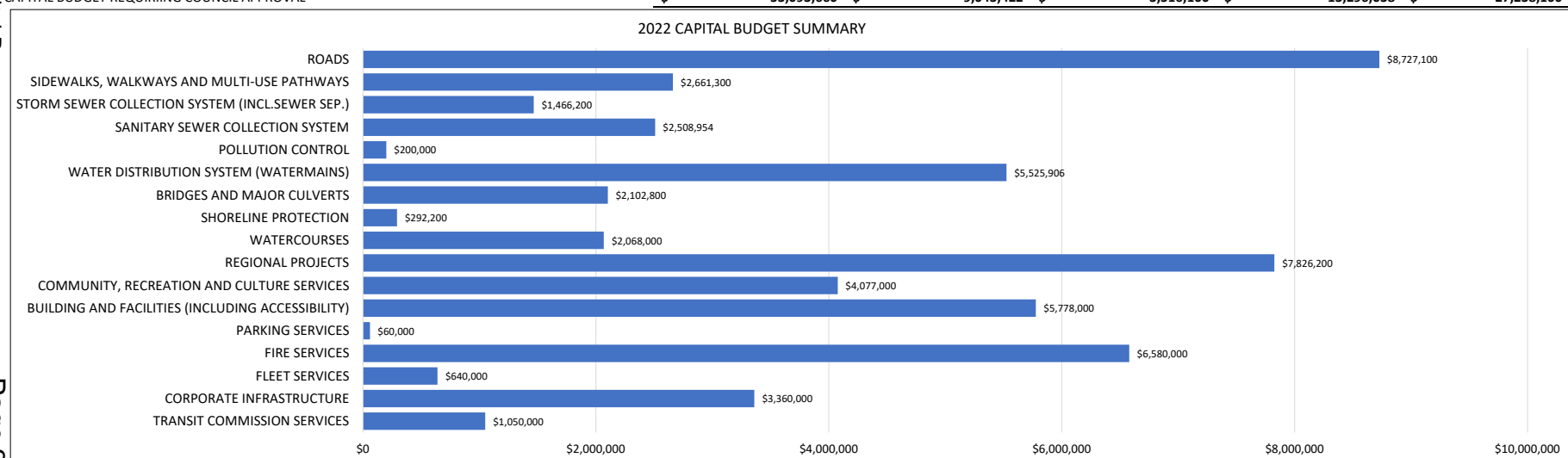
Examples of projects that will help meet the City's climate objectives include:

- Active Transportation – the City continues to prioritize active transportation over increased vehicular traffic which shows a commitment to achieving its climate targets and protecting the health and well-being of residents
- Tree planting / Urban Forest
 - Urban Canopy Target of 30% by 2030
- Shoreline protection
- Watercourse erosion and bank stabilization
- Construction of new storm sewers for combined sewer separation to improve capacity
- City facilities
 - Corporate buildings to reach Net zero by 2050

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CITY OF ST. CATHARINES 2022 CAPITAL BUDGET SUMMARY (SCHEDULE A)

DESCRIPTION	SCHEDULE	GROSS COST	CANADA COMMUNITY BUILDING FUND	OTHER EXTERNAL/ RESERVES	TAX/RATE PAYER	DEBT
ROADS	SCHEDULE B	8,727,100	3,795,765	78,000	1,542,000	3,311,335
SIDEWALKS, WALKWAYS AND MULTI-USE PATHWAYS	SCHEDULE C	2,661,300	1,169,300	1,057,800	434,200	-
STORM SEWER COLLECTION SYSTEM (INCL. SEWER SEP.)	SCHEDULE D	1,466,200	776,800	76,800	174,700	437,900
SANITARY SEWER COLLECTION SYSTEM	SCHEDULE E	2,508,954	1,000,000	-	1,508,954	-
POLLUTION CONTROL	SCHEDULE F	200,000	-	-	200,000	-
WATER DISTRIBUTION SYSTEM (WATERMAINS)	SCHEDULE G	5,525,906	1,352,000	-	3,323,608	850,298
BRIDGES AND MAJOR CULVERTS	SCHEDULE H	2,102,800	949,557	-	122,400	1,030,843
SHORELINE PROTECTION	SCHEDULE I	292,200	-	-	58,500	233,700
WATERCOURSES	SCHEDULE J	2,068,000	-	-	104,000	1,964,000
REGIONAL PROJECTS	SCHEDULE K	7,826,200	-	4,500	3,993,076	3,828,624
COMMUNITY, RECREATION AND CULTURE SERVICES	SCHEDULE L	4,077,000	-	1,286,000	947,000	1,844,000
BUILDING AND FACILITIES (INCLUDING ACCESSIBILITY)	SCHEDULE M	5,778,000	-	755,000	604,600	4,418,400
PARKING SERVICES	SCHEDULE N	60,000	-	60,000	-	-
FIRE SERVICES	SCHEDULE O	6,580,000	-	303,000	26,000	6,251,000
FLEET SERVICES	SCHEDULE P	640,000	-	-	32,000	608,000
CORPORATE INFRASTRUCTURE	SCHEDULE Q	3,360,000	-	-	207,000	3,153,000
TRANSIT COMMISSION SERVICES	SCHEDULE R	1,050,000	-	-	105,000	945,000
		\$ 54,923,660	\$ 9,043,422	\$ 3,621,100	\$ 13,383,038	\$ 28,876,100
LESS: CAPITAL BUDGETS COUNCIL PREAPPROVED IN 2021 OR PRIOR YRS		1,830,000	-	105,000	87,000	1,638,000
CAPITAL BUDGET REQUIRING COUNCIL APPROVAL		\$ 53,093,660	\$ 9,043,422	\$ 3,516,100	\$ 13,296,038	\$ 27,238,100



Transportation (Roads, Sidewalks, Walkways and Multi-use Pathways)
(Schedules B and C)

The City is committed to providing transportation services that strive to provide a safe, efficient, accessible, and sustainable transportation system for all required uses and modes of transportation in accordance with regulatory requirements and community expectations.

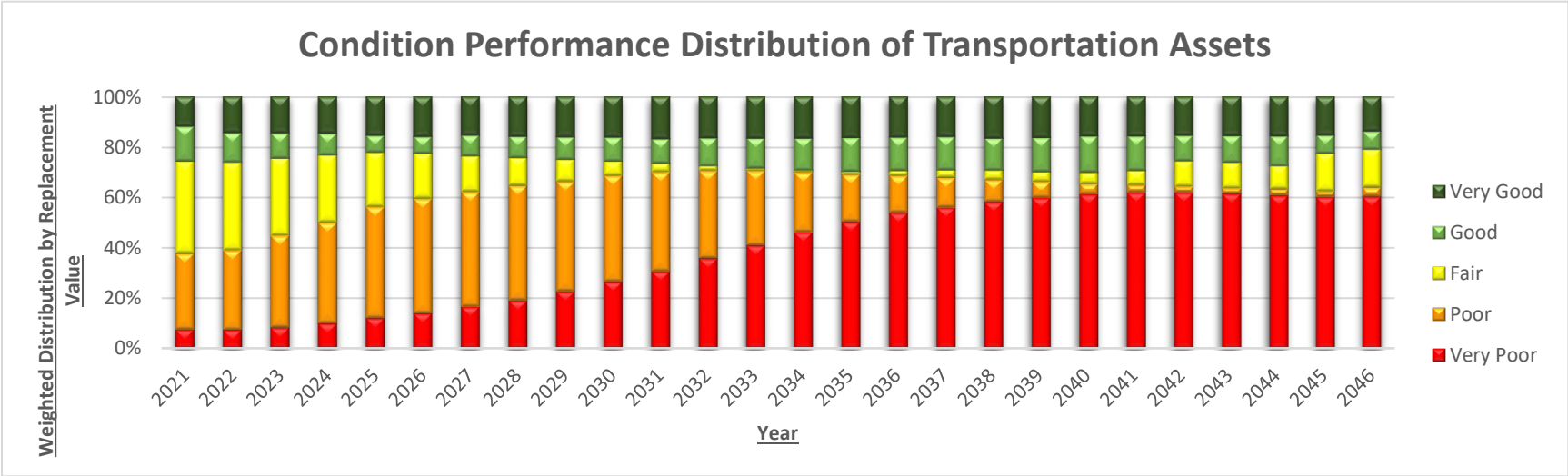
Provided by:

- 574 km of city owned roads or 1168 lane-km
- 62 km of roads with dedicated bike lanes
- 8 km of roads with Signed Cycling Route with Sharrows
- 2 km of roads with Signed Cycling Route without Sharrows
- 578 km of sidewalks and walkways
- 109 km of off-road trails
- 54 Signalized Intersections
- Over 13,000 Streetlights and over 22,000 traffic signs

Value and Condition (As provided in the 2021 Corporate AMP for Core Assets)

Total replacement value: \$1,154 million
Current backlog of work: \$90 million
Current average condition: Fair

Projected Condition Distribution Performance with Anticipated Budget



The overall average condition of transportation assets has been deteriorating, indicating the City is not keeping pace in investing in the rehabilitation of its assets. The average Pavement Quality Index (PQI) of City's road network is 47 in 2020 compared to 54 in 2018.

Current Strategy

Renewal and Replacement: The City utilizes a pavement management system to guide the road improvement program. The system places the highest priorities for road works on a predicted future road condition using historical experience and the risks of delaying treatments. Generally, this means priority is given to roads with higher traffic volumes and will generally recommend resurfacing rather than more costly reconstruction.

Where appropriate, both the roadway expansion and renewal are co-ordinated with the replacement of other subsurface infrastructure, such as watermains or sanitary and storm sewers. Roads are typically rehabilitated or resurfaced, rather than reconstructed when there is no other subsurface infrastructure that requires replacement. Other considerations, such as the timing of proposed developments, are also incorporated into the decision to replace or rehabilitate a road. The approach for sidewalks and trails is to replace the infrastructure when they are in poor or very poor condition.

Expansion of Services: Expansion of the transportation network may be undertaken to support growth and development or to meet user demands. There continues to be increased demand for assets that support active transportation (AT). This is consistent with a recommendation from the City's recently endorsed Transportation Master Plan which recommends additional AT funding of \$18 million over the next 20 years and supports the City's strategic goal to build and support strong, inclusive neighbourhoods that provide high quality of life for residents of all ages. When assets are

renewed, opportunities for the expansion of the AT network are reviewed with the goal to improve accessibility for all users.

Non-Infrastructure Solutions: Environmental assessments, geotechnical investigation and design for future road works are undertaken a few years in advance of proposed larger construction projects. Transportation projects can take several months to years and include public consultation and the preparation of finalized designs.

2022 Highlights

- 17% of the 2022 transportation program directly funds improvements to active transportation network
- Resurfacing of approximately 5.8km of roadway and reconstruction of an additional 710m of roadway
- Design and Public Consultation for future works on Parnell Road, James Street and Bunting Road

2022 CAPITAL BUDGET ROADS (SCHEDULE B)

Project No.	Project Type	Project Name / Location	From	To	Gross Cost	Details	Notes
Previously Budgeted Projects - Additional Budget Requirements							
P18-062	RP	Lake St. Road and Underground Improvements	Ontario St.	Welland Ave.	\$ 972,700	Road reconstruction and rehabilitation	CP
P21-097	RP	Dunvegan Rd. Traffic Signal Replacement	Approx. 90m east of Hartzel Rd.		151,700	Roadway reconfiguration in conjunction with previously approved traffic signal replacement	
Subtotal					\$ 1,124,400		
New Projects							
P22-061	NI	James St. EA	King St.	Church St.	290,200	EA for reconstruction of James St. and construction of a public multi-use space	CP
P22-062	RP	Pinecrest Ave. Reconstruction	Glendale Ave.	Bessey St.	304,300	Reconstruction of existing roadway	CP
P22-063	NI	Parnell Rd. Reconstruction	Niagara St.	Vine St.	237,600	Design for future road reconstruction	CP
P22-064	RN	Blue Spruce / Huntingwood Blue Spruce Court Huntingwood Gate	Crescentwood Dr. Crescentwood Dr.	Cul-de-sac End	338,700	Replace asphalt road surface in conjunction with watermain replacement	CP
P22-065	RN	Vansickle Rd. Resurfacing and Intersection Improvements	Pelham Rd.	Mac Turnbull Dr.	2,155,700	Full depth resurfacing with intersection improvements to promote traffic calming	
P22-066	NI	Bunting Rd. Visioning	Scott St.	Eastchester Ave.	126,400	Visioning and EA to implement complete street design	
P22-070	NI	Preliminary Design for Future Road Rehabilitation Merritt St.	Townline Rd. E	Glendale Ave.	35,400	Geotechnical investigation and preliminary design for future roadworks	

**2022 CAPITAL BUDGET
ROADS (SCHEDULE B)**

Project No.	Project Type	Project Name / Location	From	To	Gross Cost	Details	Notes
P22-080	RN	2022 Road Resurfacing Program			\$ 3,573,300		
		Brittany Court	Vintage Cres.	End		Spot curb repairs and replace asphalt road surface	
		Carousel Circle	Lafayette Dr.	End			
		Chopin Rd.	Sikorski Ave.	Highfield Ave.			
		Chopin Rd.	Highfield Ave.	Myrtle Ave.			
		Gordon Place	Rosemount Ave.	Strathcona Dr.			
		Highfield Ave.	Grantham Ave.	Chopin Rd.			
		Highfield Ave.	Chopin Rd.	End			
		Myrtle Ave.	Grantham Ave.	End			
		Oakridge Ave.	Belton Blvd.	Glenridge Ave.			
		Vanier Court	Lafayette Dr.	End			
		Keswick St.	Hartzel Rd.	End			
		Windward St.	Promenade Blvd.	Bermuda Dr.			
		Promenade Blvd.	Carlton St.	Leaside Dr.			
		Oakridge Ave.	Riverview Blvd.	Belton Blvd.		Mill and resurface existing semi-urban roadway	
		Henley Island Dr.	Main St. (RR87)	East Limit at bridge		Overlay existing asphalt roadway and reinstate traffic calming cushions	
		Almond Lane	Merritt St.	Bessey St.		Resurfacing of existing semi-urban asphalt laneway	
		Linwell Rd. E	End	Read Rd.		Pulverize road and resurface	
		Other locations to be determined				Annual - priority location(s) to be determined	

2022 CAPITAL BUDGET
ROADS (SCHEDULE B)

Project No.	Project Type	Project Name / Location	From	To	Gross Cost	Details	Notes
P22-097	RP	Traffic Signals (including pedestrian crossings)		Various Locations	\$ 300,000	Annual - priority location(s) to be determined	
P22-098	RP	Street Lights		Various Locations	100,000	Address various identified deficiencies in existing City street light system	
P22-099	E	CCTV Installation Within Road Right of Way		Various locations	45,000	Project to add 12 new cameras at 6 locations in the City to be utilized by the NRPS to enhance safety. Funded by the City, Province and NRPS	
P22-123	RN	Rockwood Ave Culvert (C117M) Replacement & Carriage Rd. Road Resurfacing		Woodrow St.	96,100	Mill and resurface roadway in conjunction with culvert replacement	
Subtotal					\$ 7,602,700		
					\$ 8,727,100		

NOTES: CP - Co-ordinated projects involving more than one asset group (see Schedule S)

2022 CAPITAL BUDGET
SIDEWALKS, WALKWAYS AND MULTI-USE PATHWAYS (SCHEDULE C)

Project No.	Project Type	Project Name/Location	From	To	Gross Cost	Details	Notes
Previously Budgeted Sidewalks and Walkways Projects - Additional Budget Requirements							
P18-062		Lake St. Road and Underground Improvements			\$ 180,250		CP
	E	Lake St.	Ontario St.	Queen St.		Construct new sidewalk for system completion in conjunction with road reconstruction	
	RP	Lake St.	Ontario St.	Welland Ave.		Sidewalk replacement in conjunction with road reconstruction	
Subtotal					\$ 180,250		
New Sidewalks and Walkways Projects							
P22-040	RN	2022 Walkway Improvements			\$ 50,600	Annual walkway capital repair program locations to be determined	
P22-040-1	RP	Concrete Sidewalk Replacement Program			151,950	Replace existing sidewalks with identified deficiencies. Locations to be determined	
P22-041	E	New Sidewalk Installation Program			26,300	Annual - priority location(s) to be determined	
P22-042	E	Dorothy St. New Sidewalk			212,300	New sidewalk to improve network connectivity	CP
			Wolfdale Pl. Approx. 70m east of Joseph	Ernest St. Elma St.			
P22-062	RP	Pinecrest Ave. Reconstruction	Glendale Ave.	Bessey St.	58,100	Sidewalk replacement in conjunction with road reconstruction	CP
Subtotal					\$ 499,250		

Project Type: RP = Replacement, RN = Renewal, E = Expansion,
N = Non-Infrastructure Solutions, M = Maintenance, D = Disposal

2022 CAPITAL BUDGET
SIDEWALKS, WALKWAYS AND MULTI-USE PATHWAYS (SCHEDULE C)

Project No.	Project Type	Project Name/Location	From	To	Gross Cost	Details	Notes
New Multi-Use Pathways							
P22-068	RN	City-Wide Trail Improvements			\$ 960,600	Signed routes, paved shoulders, bike lane and multi-use trail, scope to be determined from Active Transportation Master Plan	
		Participation Trail	Twelve Mile Creek	Top of bank, approx.		Address identified deficiency in hill section of trail	
		Welland Canal Trail	North of Carlton St.	Linwell Rd.		Resurface existing trail and widen where possible	
		Other Various Locations					
P22-069	E	Active Transportation Priorities			252,800	Annual - priority location(s) to be determined	
P22-169	E	Pathway - Hydro Corridor (P7)	Rykert St.	Pelham Rd.	768,400	Trail development and the construction of a pedestrian pathway and access points to the neighbourhood	
Subtotal					\$ 1,981,800		
					\$ 2,661,300		
Additional budget for Sidewalks within Regional Projects (Schedule K)					\$ 425,700		

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NOTES: CP - Co-ordinated projects involving more than one asset group (see Schedule S)

Project Type: RP = Replacement, RN = Renewal, E = Expansion,
NI = Non-Infrastructure Solutions, M = Maintenance, D = Disposal

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Stormwater (Storm Sewer Collection System including Sewer Separation)
(Schedule D)

The City of St. Catharines is committed to providing effective, sustainable, and reliable drainage of stormwater to both protect and benefit the community and environment.

Provided by:

404 km of Storm Sewers

31 Oil & Grit Separators

1 constructed wetland and several natural and manmade ponds and open drainage channels

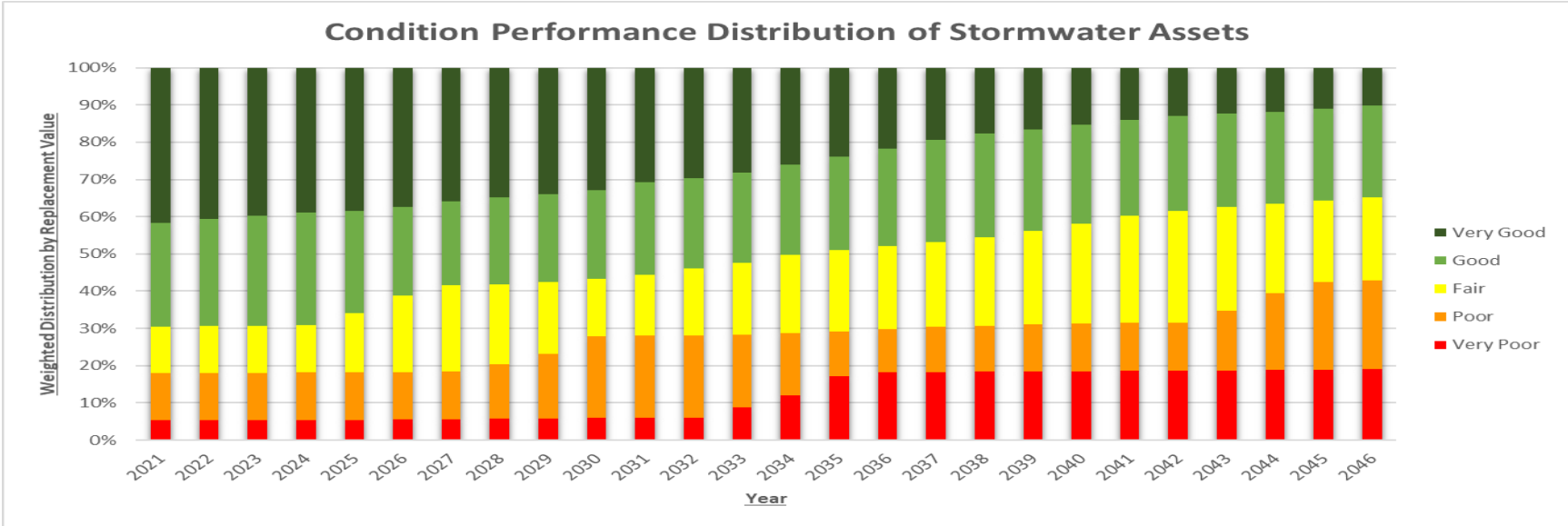
Value and Condition (As provided in the 2021 Corporate AMP for Core Assets)

Total replacement value: \$876 million

Current backlog of work: \$ 46.5 million

Current average condition: Good

Projected Condition Distribution Performance with Anticipated Budget



Unlike sanitary and combined sewers, storm sewers have not been inspected historically and as a result, it has been more difficult to assess their condition. A City-wide zoom camera inspection of all the sewer systems, including storm sewers, started in August 2017 is now complete. Results from the zoom camera inspection have helped develop a baseline of sewer conditions. The zoom camera inspection also has helped in targeting sewer sections for further detailed investigations such as CCTV (Closed Circuit TV) camera inspections. Zoom camera inspections followed by CCTV inspections of sewers guide the decisions to rehabilitate or replace sewers independently or in conjunction with other infrastructure projects.

Current Strategy

Renewal and Replacement: Rehabilitation of storm sewers is intended to ensure an adequate level of service and to reduce the likelihood of flooding in areas adjacent to the storm sewers. Deficiencies in the storm sewer system include blockages from damaged pipe sections, silt or debris accumulation and root infiltration. These restrict capacity and may lead to flooding during periods of high flow. Deficiencies also include other physical attributes of the sewers and expected consequences such as a structurally deteriorated sewer section that is still functioning but on the verge of collapsing.

Non - infrastructure Solutions: Tools such as zoom camera inspections and CCTV inspections are utilized to gauge the condition of sewers and to implement suitable maintenance, rehabilitation, or replacement strategies at appropriate times. These tools/methods also help in prioritizing needed works to match available budgets. Hydraulic and hydrologic modelling and studies monitor system capacity requirements.

Expansion of Services: Expansion of the network may be undertaken to support growth and development or to meet demands of users.

New storm sewers are installed in areas with combined sewers to divert stormwater drainage away from sanitary drainage. This practice is called sewer separation and is recommended in the Pollution Control Plan. Storm water is then conveyed to a storm water outfall for discharge directly into the environment. This reduces the risk of basement flooding by the pre-existing combined sewer, improves environmental outcomes and reduces the volume of flows which are treated at a wastewater treatment plant.

In some cases, additional features such as oil-grit separators or stormwater ponds may be added to storm sewer systems to increase the water quality of stormwater discharges to the environment.

Construction of new assets will have a direct impact on the operation and maintenance budget. The full extent of the impacts will be dependent on the design and level of services provided.

Highlights

- Separation of approx. 1,070m of combined sewers,
- Coordination with Niagara Region for RR87 Main Street / Lock Street / Lakeport Road (see Schedule K)
- Coordination with Thorold for St. David's Road and Townline Road West

2022 CAPITAL BUDGET
STORM SEWER COLLECTION SYSTEM - INCLUDING SEWER SEPARATION (SCHEDULE D)

Project No.	Project Type	Project Name/Location	From	To	Gross Cost	Details	Notes
Previously Budgeted Projects - Additional Budget Requirements							
P17-067	RP	St. Davids Rd. / Townline Rd. W	Burleigh Hill Dr.	Merritt St.	\$ 556,100	Additional funds for City share of costs for the construction of a new storm sewer	
P18-062	E	Lake St. Road and Underground Improvements	Ontario St.	Welland Ave.	171,900	Construction of storm sewer in conjunction with underground improvements and road reconstruction	CP
Subtotal					\$ 728,000		
New Projects							
P22-001	E	Mitchell / Morgan / Richmond Mitchell St. Morgan St. Richmond Ave.	Eastchester Ave. Mitchell St. Queenston St.	North End Richmond Ave. 140m North of Morgan St.	\$ 116,300	Engineering services for new storm sewer installation in conjunction with watermain replacement and road works	CP
P22-006	RP	Catch Basins and Storm Service Installations		City-Wide	101,100	Installation of catch basins, catch basin leads and storm laterals to alleviate isolated surface flooding	
P22-014	NI	Storm Sewer CCTV Inspections		City-Wide	101,100	CCTV sewer inspections for condition assessment of existing storm sewers including large diameter pipes	
P22-015	NI	Design for Next Year's Projects		City-Wide	50,600	Engineering services for future storm drainage system projects as required	

2022 CAPITAL BUDGET
STORM SEWER COLLECTION SYSTEM - INCLUDING SEWER SEPARATION (SCHEDULE D)

Project No.	Project Type	Project Name/Location	From	To	Gross Cost	Details	Notes
P22-016	RP	Storm Sewer Spot Repairs		City-Wide	\$ 252,800	Spot repairs of storm sewers at various locations as necessary	
P22-020	E	Maplewood Dr.	Niagara St.	Linwell Rd.	116,300	Engineering services for design of a new storm sewer to alleviate surface flooding issues	
Subtotal					\$ 738,200		
					\$ 1,466,200		
Additional budget for Storm Sewers within Regional Projects (Schedule K)					<u>960,500</u>		

NOTES: CP - Co-ordinated projects involving more than one asset group (see Schedule S)

Project Type: RP = Replacement, RN = Renewal, E = Expansion,
N = Non-Infrastructure Solutions, M = Maintenance, D = Disposal

Wastewater (Sanitary Sewer Collection System and Pollution Control)
(Schedules E & F)

The City of St. Catharines is committed to providing sustainable and reliable collection and conveyance of wastewater that avoids basement flooding and environmental impacts.

Provided by:
563 km of wastewater sewers
9 Wastewater Storage Facilities
1 Wastewater Pump Station

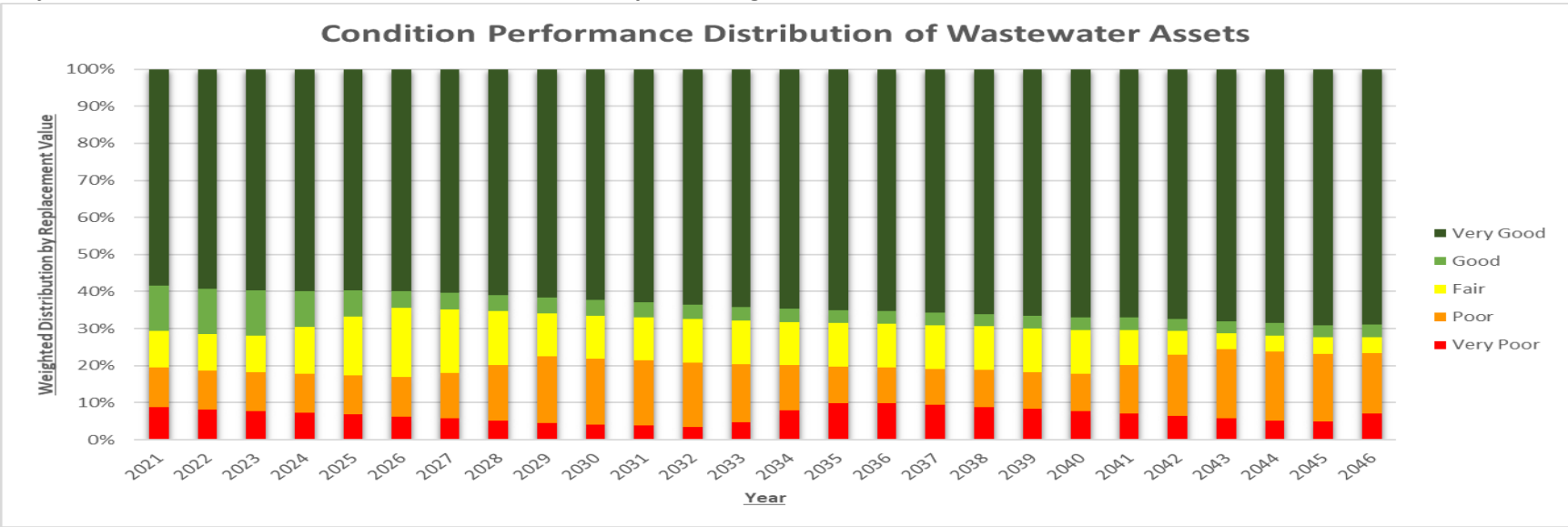
Value and Condition (As provided in the 2021 Corporate AMP for Core Assets)

Total replacement value: \$1.5 billion
Current backlog of work: \$146 million
Current average condition: Good

Highlights

- 1,960m of sewer sections budgeted to be replaced.
- Approximately 550m of a sewer along Spring Garden Creek to be re-lined.
- Coordination with Niagara Region for RR87 Main Street / Lock Street / Lakeport Road (see Schedule K).

Projected Condition Distribution Performance with Anticipated Budget



The Wastewater system includes the City's sanitary sewers, combined sewers and partially separated combined sewers and associated sewage storage facilities. Combined sewers convey both sanitary sewage and storm water within one pipe and are a legacy of pre1960's construction.

A City-wide zoom camera inspection of the sewer systems started in August 2017 is now complete. Results from the zoom camera inspection have helped develop a baseline of sewer conditions. The zoom camera inspection also has helped in targeting sewer sections for further detailed investigations such as CCTV (Closed Circuit TV) camera inspections. Zoom camera inspections followed by CCTV inspections of sewers guide the decisions to rehabilitate or replace sewers independently or in conjunction with other infrastructure projects.

Current Strategy

In 2019, Council approved a 10 - Year Financial Plan for Water and Wastewater (The Water/Wastewater Plan). The Plan includes year over year increases for investment in capital infrastructure, which will reduce the funding gap for this asset class. As a result of the financial and operational challenges facing the City caused by COVID19, the budget and forecast years shown in Table 1 reflect a reallocation of the investment in Sanitary Sewer Collection Systems and Pollution Control. Increases in spending in the years of 2024 through 2026 result in the same net investment in infrastructure, over the next 6 years. A Pollution Control Plan guides the City's efforts to meet provincial guidelines for the discharge of combined sewage to the natural environment.

Renewal and Replacement: Deficiencies in the sewer system include blockages from collapsed pipe sections, grease accumulation and severe root infiltration, which restricts capacity

and may lead to backup during periods of high flow. Deficiencies also include apparent physical condition of the sewers and expected consequences such as a structurally deteriorated sewer section that is still functioning but on the verge of collapsing. Rehabilitation of these sewers is intended to ensure an adequate level of service and to reduce the likelihood of basement flooding in adjacent and upstream areas of the sewer system.

Table 1

Year	Plan (\$000)	Proposed (\$000)	Change (\$000)
2021	\$ 5,362	\$ 4,762	\$ (600)
2022	5,959	5,359	(600)
2023	6,562	6,262	(300)
2024	7,173	7,473	300
2025	7,797	8,397	600
2026	8,433	9,033	600
Total	\$ 41,286	\$ 41,286	\$ -

Non-infrastructure Solutions: Tools such as zoom camera inspections and CCTV inspections are utilized to gauge the condition of sewers and to implement suitable maintenance, rehabilitation or replacement strategies at appropriate times. These tools/methods also help in prioritizing needed works to match available budgets. Hydraulic studies and modelling in house and by third party consultants are completed to evaluate system capacity.

Expansion of Services: Expansion of the network may be undertaken to support growth and development or to meet demands of users. Pollution Control (Schedule F) includes \$200,000 for implementation of recommendations of a pending Pollution Control Plan Update.

2022 CAPITAL BUDGET
SANITARY SEWER COLLECTION SYSTEM (SCHEDULE E)

Project No.	Project Type	Project Name/Location	From	To	Gross Cost	Details	Notes
New Projects							
P22-001	RP	Mitchell / Morgan / Richmond	Queenston St.	140m North of Morgan St.	\$ 50,000	Engineering services for replacement of sanitary sewer in conjunction with watermain replacement and road works	CP
P22-005	RN	Sanitary Sewer Reaming and Lining Spring Garden Creek Trunk Sewer Various Other Locations	Old Coach Rd.	Duncan Dr.	1,484,954	Sewer lining to address identified deficiencies	
P22-010	NI	Extraneous Flow Elimination		City-Wide	50,000	Study to determine sources of inflow and infiltration into sanitary sewer	
P22-011	M	Sanitary Sewer Spot Repair Program		City-Wide	500,000	Spot repairs for sanitary sewers as required	
P22-012	M	Sanitary Sewer Flushing & Reaming		City-Wide	25,000	Sewer flushing and reaming for physical cleaning of selected sewer sections with operational issues	
P22-014	NI	CCTV Sewer Inspections		City-Wide	300,000	CCTV inspections of existing sewers to identify condition and future works	
P22-015	NI	Design for Next Year's Projects		City-Wide	50,000	Engineering services for future sanitary collection system projects as required	

2022 CAPITAL BUDGET
SANITARY SEWER COLLECTION SYSTEM (SCHEDULE E)

Project No.	Project Type	Project Name/Location	From	To	Gross Cost	Details	Notes
P22-019	NI	Sewershed Analysis		City-Wide	\$ 10,000	Engineering services for sewershed capacity analysis as required	
P22-061	NI	James St. EA	King St.	Church St.	39,000	EA for reconstruction of James St. and construction of a public multi-use space	CP
Subtotal					<u>\$2,508,954</u>		
Additional budget for Sanitary Sewers within Regional Projects (Schedule K)					<u>\$2,650,000</u>		

NOTES: CP - Co-ordinated projects involving more than one asset group (see Schedule S)

2022 CAPITAL BUDGET
POLLUTION CONTROL (SCHEDULE F)

Corporate Affairs

Project		Project Name	Gross Cost	Details
Project No.	Type			
New Projects				
P22-021	E	Pollution Control Priority Program	\$ 200,000	Implement Pollution Control Plan initiatives to reduce combined sewer overflows
			<u>\$ 200,000</u>	

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Water Distribution System (Watermains)
(Schedule G)

The City of St. Catharines is committed to providing a sustainable and reliable supply of safe, high quality drinking water in accordance with regulatory requirements.

Provided by:
594 km of Watermains
3,559 Hydrants
5,706 Valves
41,816 Water Meters
1 Booster Pumping Station and 1 Bulk Water Station

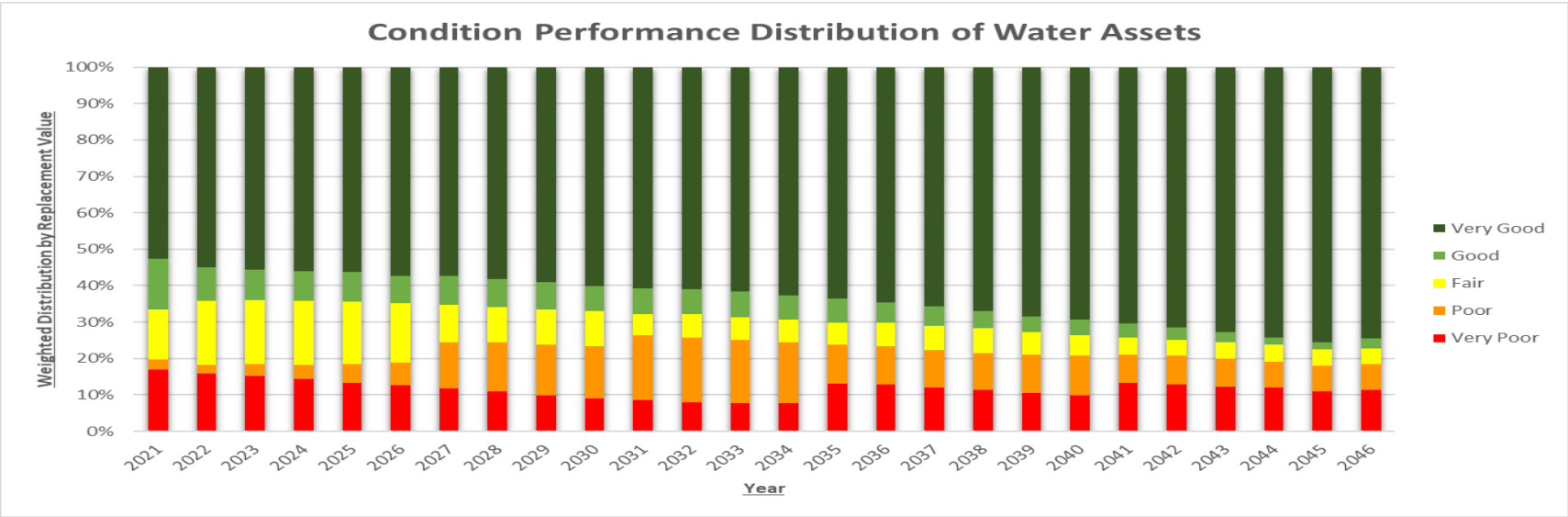
Value and Condition (As provided in the 2021 Corporate AMP for Core Assets)

Total replacement value: \$ 1.367 billion
Current backlog of work: \$ 249 million
Current average condition: Good

Highlights

- Construction funding for 5 locations
- Design for 3 projects at 5 locations for future watermain replacement
- 5,060m of cast iron watermains budgeted to be replaced.
- Coordination with Niagara Region for RR87 Main Street / Lock Street / Lakeport Road (see Schedule K)

Projected Condition Distribution Performance with Anticipated Budget



Current Strategy

Staff continues to monitor the number and location of existing watermain breaks. Figures 1 and 2 present records for the past 15 years and reflect the high variability in the number of annual watermain breaks. Despite the variability in annual watermain breaks, a continuous targeting of watermain with relative high break rates for replacements seems to be gradually reducing the long-term average number of annual watermain breaks. The increasing age of existing watermain makes the watermain more prone to possible failures. A proactive approach is necessary to keep the watermain system in a good and reliable condition which also reduces maintenance costs and the risks of contamination of the system. Despite these mitigation strategies, while capital reinvestment remains under the target levels, break rates could increase again in the future.

In 2019, Council approved a 10 - Year Financial Plan for Water and Wastewater (The Water/Wastewater Plan). The Plan includes year over year increases for investment in capital infrastructure, which will reduce the funding gap for this asset class. As a result of the financial and operational challenges facing the City caused by COVID19, the 2022 budget and 2023-2026 forecast reflects a reallocation of the investment in the water distribution system, as shown in the Table 1. Increases in spending in the years of 2024 through 2026 result in the same net investment in infrastructure, over the next 6 years. However, in the short term, the spending deferrals will continue to contribute to the widening infrastructure gap.

Renewal and Replacement:

Replacements are prioritized based on watermain break histories, coloured water issues, and in conjunction with other projects. Council directed that each year's water budget should include an allocation of at least \$750,000 for the replacement of deteriorated

cast iron watermain in areas experiencing coloured water problems. Approximately 24% of the City's watermain system is comprised of cast iron watermain. Not all cast iron watermain have reached the end of their useful lives.

Table 1

Year	Plan (\$000)	Proposed (\$000)	(Decrease)/Increase (\$000)
2021	\$ 9,329	\$ 8,129	\$ (1,200)
2022	10,516	9,316	(1,200)
2023	11,726	10,726	(1,000)
2024	12,961	13,761	800
2025	14,220	15,420	1,200
2026	15,504	16,904	1,400
Total	\$ 74,256	\$ 74,256	\$ -

Expansion of Services: Expansion of a watermain network could be undertaken to support growth and development or to meet existing users' demand. A twinning of an existing watermain on Lakeport Road between Old Lakeshore Road and Lock Street in conjunction with Regional roadworks has been identified for 2022 funding to improve reliability of water supply to the Port Dalhousie area.

Non-Infrastructure Solutions: Environmental assessments, geotechnical investigation and design for future waterworks are undertaken in advance of proposed larger construction projects. Watermain projects can take several months to years; and include public consultation and the preparation of finalized designs. Hydraulic modelling and studies are undertaken by third party engineering experts, as required, to understand system capacity.

Figure 1

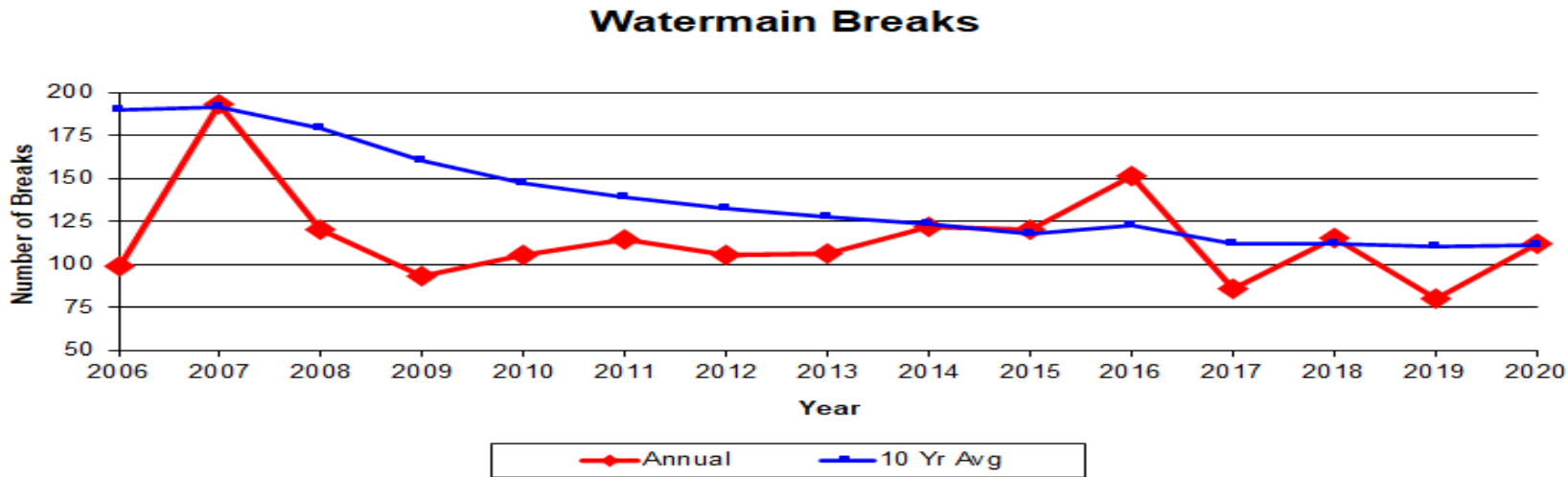
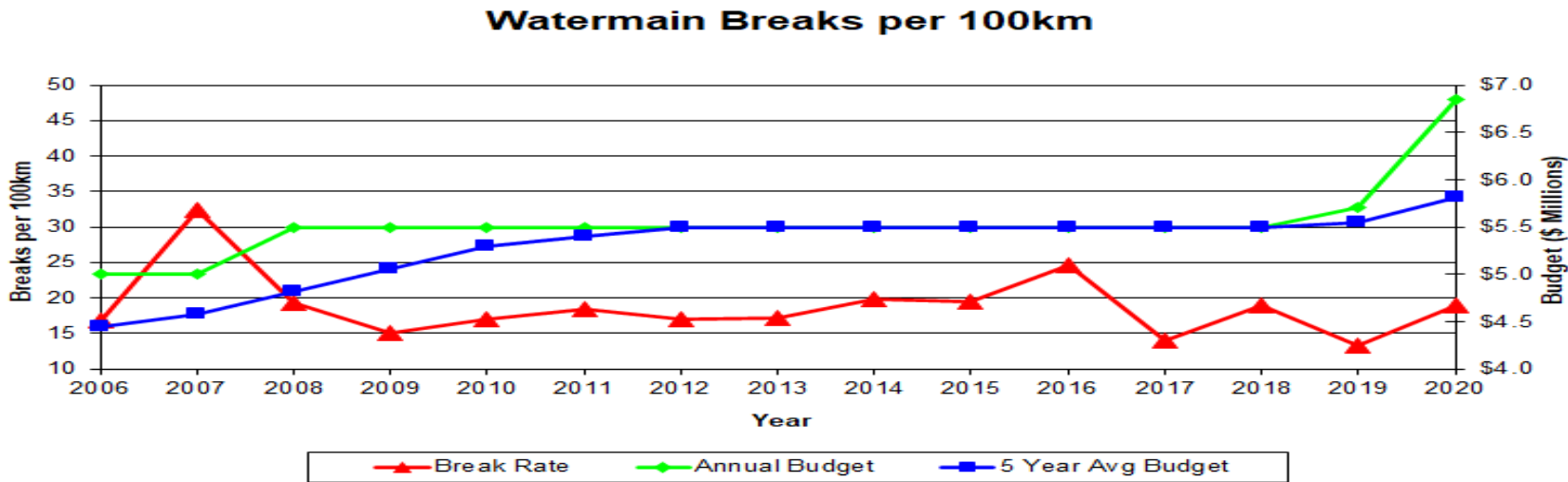


Figure 2



2022 CAPITAL BUDGET
WATER DISTRIBUTION SYSTEM - WATERMAINS (SCHEDULE G)

Project No.	Project Type	Project Name/Location	From	To	Gross Cost	Details	Notes
Previously Budgeted Projects - Additional Budget Requirements							
P18-062	RP	Lake St. Road and Underground Improvements	Ontario St.	Welland Ave.	\$ 998,756	Construction funds for replacement of existing Cast Iron (C.I.) watermain in conjunction with road reconstruction	CP
P20-102	RP	Lakeshore Rd. at Welland Canal	Broadway	85m west of Broadway	245,000	Additional funds to replace/upgrade existing watermain across Welland Canal on Seaway Bridge	
P20-116	RN	Stortz Hydrant Port Conversions		City-Wide	450,000	Year 3 of 4-year plan for the highest priority conversion of existing hydrants to Stortz type pumper connections	
P21-003	RP	Ontario St. (RR#42) Underground Improvements	Carlton St.	60m North of Hiscott St.	2,700,000	Replacement of existing C.I. watermains in conjunction with sanitary and storm sewer spot repairs	
Subtotal					\$ 4,393,756		

2022 CAPITAL BUDGET
WATER DISTRIBUTION SYSTEM - WATERMAINS (SCHEDULE G)

Project No.	Project Type	Project Name/Location	From	To	Gross Cost	Details	Notes
New Projects							
P22-001	RP	Mitchell / Morgan / Richmond Mitchell St. Morgan St. Richmond Ave.	Eastchester Ave. Queenston St. Queenston St.	End Richmond Ave. 240m north of Queenston St.	\$ 100,650	Design for the replacement of existing C.I. watermain in conjunction with storm sewer installation and road works	CP
P22-061	NI	James St. EA	King St.	Church St.	53,000	EA for reconstruction of James St. and construction of a public multi-use space	CP
P22-063	RP	Parnell Rd. Reconstruction	Richelieu Dr. Cartier Dr.	Cartier Dr. Niagara St.	148,500	Engineering services for abandonment of existing C.I. watermain in conjunction with sanitary and storm sewer works and road reconstruction	CP
P22-064	RP	Blue Spruce / Huntingwood Blue Spruce Court Huntingwood Gate	Crescentwood Dr. Crescentwood Dr.	Cul-de-sac End	255,000	Replacement of existing C.I. watermain in conjunction with road reconstruction	CP
P22-100	RP	Keistan Dr.	Nancy Dr.	Strathcona Dr.	475,000	Replacement of existing C.I. watermain	

2022 CAPITAL BUDGET
WATER DISTRIBUTION SYSTEM - WATERMAINS (SCHEDULE G)

Project No.	Project Type	Project Name/Location	From	To	Gross Cost	Details	Notes
P22-118	RP	Valves, Hydrants & Services		City-Wide	\$ 50,000	Replacement of existing valves, hydrants and services in conjunction with other works	
P22-119	NI	Design for Next Year's Projects		City-Wide	50,000	Engineering services for future waterworks projects as required	
Subtotal					\$ 1,132,150		
					\$ 5,525,906		
Additional budget for Water Distribution within Regional Projects (Schedule K)					<u>\$ 3,790,000</u>		

NOTES: CP - Co-ordinated projects involving more than one asset group (see Schedule S)

Bridges and Major Culverts (Structures)
(Schedule H)

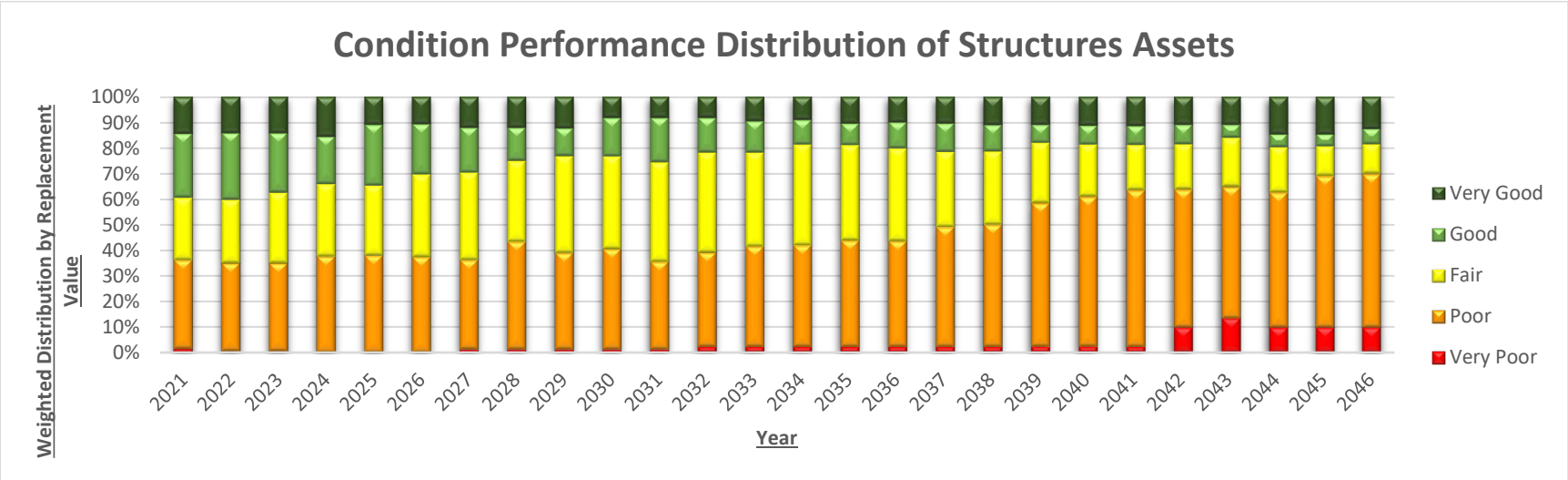
The City of St. Catharines is committed to providing structures that connect transportation routes to provide a safe, efficient, accessible and sustainable transportation system for all required uses and modes of transportation in accordance with regulatory requirements and expectations of the community.

Provided by:
71 Bridges (including culverts with span > 3m)
46 Culverts

Value and Condition (As provided in the 2021 Corporate AMP for Core Assets)

Total replacement value: \$66 million
Current backlog of work: \$ 3 million
Current average condition: Fair

Projected Condition Distribution Performance with Anticipated Budget



The City follows the standards and best practices outlined in the Ontario Structure Inspection Manual to determine the condition of the bridges and culverts. Third party consultants, who are experts in the design and assessment of bridges, are engaged to complete these assessments. The inspection of bridges with a span of 3m or greater are legislated to be inspected every two years. All structures were inspected in 2020 and those with a span of 3m or greater will be reinspected in 2022 to meet regulatory requirements.

Current Strategy

Renewal and Replacement: Both pedestrian bridges and roadway structures are replaced when they reach the end of their useful life. Rehabilitation is undertaken to prolong the life of the asset. The recommended works are determined through inspections undertaken every two years, or as recommended. Other considerations such as the timing of proposed roadworks and watercourse improvements may advance or delay renewal or replacement of a structure.

Expansion of Services: Expansion of the network may be undertaken to support growth and development or to meet demands of users. When bridges are replaced, they are widened where possible to support active transportation or improve accessibility for all users.

Non- infrastructure Solutions: Three culverts have been identified as candidates for possible rehabilitation with trenchless solutions. The 2022 budget includes funding for design, which will examine these options compared to open cut replacements.

2022 Highlights

- Replacement of 3 pedestrian bridges that support active transportation
- Replacement of 1 roadway culvert
- Design for the future replacement or rehabilitation of 8 additional structures
- Biannual regulatory City-wide inspection

2022 CAPITAL BUDGET
BRIDGES AND MAJOR CULVERTS (SCHEDULE H)

Project No.	Project Type	Project Name	Location	Gross Cost	Details	Notes
New Projects						
P22-063	RP	Parnell Rd. Reconstruction		\$ 831,600		
		Culvert (C088S)	5m East of Bradman Dr		Design for future culvert replacement in conjunction with road works and underground improvements	
		Culvert (C094M)	120m Southwest of Niagara St.			
		Culvert (C101M)	Parnell Rd. at Bradmon Dr.			
		Culvert (C101M)	Parnell Rd. at Bradmon Dr.		Replacement of the structure in conjunction with road works	
P22-121	RP	Niagara St. / Walkers Creek Park Pedestrian Bridges		470,400	Replace existing structure	
		Niagara Street Pedestrian Bridge (P048M)			East side of Niagara St., just North of house No. 700	
		Walkers Creek Pedestrian Bridge (P073S)			Walkers Creek Park access east of Strathcona Dr. at Costen Blvnd.	
		Walkers Creek Pedestrian Bridge (P091S)			Walkers Creek Park access east of Strathcona Dr. at Keistan Dr.	
P22-122	NI	Battersea / Bunting / Melody Trail Culvert Rehabilitation		318,500	Review the feasibility to line the structure versus replacement	
		Battersea Avenue Culvert (C118M)				
		Bunting Road Culvert (C108M)				
		Melody Trail Culvert (C077S)				
P22-123	RP	Rockwood Ave. Culvert (C117M)	95m East of Carriage Rd.	455,000	Replace existing structure in conjunction with roadworks	CP
P22-130	RP	Rosedale Creek / Secord Creek	36m East of Bunting Rd.	27,300	Engineering services for structure replacement in conjunction with Creek EA and design	CP
		Environmental Assessment & Design				
				\$ 2,102,800		

NOTES: CP - Co-ordinated projects involving more than one asset group (see Schedule S)

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Shoreline Protection
(Schedule I)

The City of St. Catharines is committed to providing sustainable and reliable Lake Ontario shoreline protection to prevent the erosion of City owned property and reduce impacts to private property.

Provided by:
3.625 km of Protected Shoreline
1.275 km of Unprotected City owned Shoreline

Value and Condition

Total replacement value: \$ 70 million
Current backlog of work: \$ 8.6 million

Highlights

- Maintenance of 635 metres of existing shoreline protection at two locations
- Design and construction of 10 metres of new shoreline protection
- Design of 50 metres of new shoreline protection

The City is working towards improving the stability of the City -owned Lake Ontario shoreline and installing protection at the high priority locations experiencing significant erosion due to fluctuating lake water levels.

Current Strategy

Renewal and Replacement:

Over time material within shoreline protection can wash away, creating weak points within the protection. Typically, rehabilitation of the material can be undertaken to prolong the life of the protection, however at times, replacement of the protection is required.

Non- infrastructure Solutions: City of St. Catharines engages third party consultants, who are experts in the design and assessment of shoreline protection, to complete reviews of the City owned shoreline. These reviews are completed every 3 to 5 years, dependent on the water levels of Lake Ontario, and provide the City with a list of priority locations for installation of new or replacement/renewal of existing protection.

The last review of the City owned protected and unprotected shoreline was completed in 2019 and the report was finalized in late 2020. The next review is currently planned to be completed in 2023 or 2024.

Expansion of Services: Expansion of the shoreline protection may be undertaken to support rising lake levels. The City is working to address known areas of erosion requiring new shoreline protection according to priority level. As additional areas of erosion along the shoreline are identified, the City will review these areas and determine the appropriate remediation actions. Construction of new assets will have a direct impact on the operation and maintenance budget. The full extent of the impacts will be dependent on the design and level of services to be provided.

2022 CAPITAL BUDGET
SHORELINE PROTECTION (SCHEDULE I)

Project No.	Project Type	Project Name / Location	Gross Cost	Details
New Projects				
P22-132		2022 Shoreline Protection	\$ 245,700	
	RN	Belmont Park		Repair of armour stone revetment deficiencies and placement of additional rip rap along existing shoreline protection
	E	Cherie Road Park		Engineering services and construction of shoreline protection to address deficiencies along Lake Ontario
	RN	Lantana Circle		Placement of additional rip rap along existing shoreline protection
P22-152	E	Sunset Beach	46,500	Engineering services for shoreline protection to address deficiencies along Lake Ontario in conjunction with parking lot reconstruction
			\$ 292,200	

Watercourses

(Schedule J)

The City of St. Catharines is committed to maintaining sustainable natural watercourses to prevent the erosion of City owned property and reduce impacts to private property

Provided by:

36.5 km of natural watercourse

2 flood control structures

21 former Welland Canal locks and 1 related feature

Value and Condition

Current backlog of work (watercourse only): \$46.1M based on 2015 Flooding and Erosion Control Priority Study Report

The 2015 study (Watercourse Flooding and Erosion Control Priority Study Report) identified 87 watercourse sites within the urban boundary that are eroded and need rehabilitation. Of those sites not yet addressed, 16 were identified as highest priority based on erosion levels with an estimated \$8.9 million cost for remediation. Based on high level estimates, the total citywide watercourse rehabilitation costs within the urban boundary, excluding Twelve Mile Creek, will be approximately \$46.1 million in 2020 dollars.

In 2018, a Dam Safety Review was completed for the Martindale Pond Weir and Heywood Generating Station on Twelve Mile Creek. These two structures control the water level in Martindale Pond. The review concludes that deficiencies exist in the existing weir and to a much lesser extent at the Heywood Generating Station. Additional studies will be carried out with existing funding to suggest alternatives and recommend a preferred option for the Weir.

In 2018, a detailed inspection program was undertaken on the exposed lock walls constructed for the first three Welland Canals. The report highlighted the need for capital work and translates into an average annual funding level of more than \$170,000 over a 10-year period.

Current Strategy

Renewal and Replacement: Natural watercourses will meander naturally within their valley bottoms. Rehabilitation is undertaken using natural channel design techniques when possible if a watercourse is negatively impacting public or private infrastructure.

Dam structures and structures associated with the former Welland Canals are rehabilitated as identified to maintain watercourse function.

Coordination with other infrastructure improvements such as bridge and culverts may accelerate or delay watercourse rehabilitation.

Non- infrastructure Solutions: City of St. Catharines engages third party consultants, who are experts in the design and assessment of

watercourses, to complete reviews of the City owned watercourses and culverts which have less than 3m spans (ie. are not bridges) in the watercourses. These reviews are completed every 5 to 10 years and provide the City with a list of priority locations for erosion rehabilitation and / or flooding.

Highlights

- Martindale Pond Weir – additional funding for detailed design
- Spring Garden Creek - construction funding
- Rosedale Creek and Secord Creek - initial funding to initiate a Class Environment Assessment

2022 CAPITAL BUDGET
WATERCOURSES (SCHEDULE J)

Project No.	Project Type	Project Name	From	To	Gross Cost	Details	Notes
Previously Budgeted Projects - Additional Budget Requirements							
P17-129	RN	Martindale Pond Weir Replacement	Approx. Lakeport Rd.	Weir	\$ 692,900	Rebudget funds reallocated in 2021. For replacement weir to address identified deficiencies in weir controlling water level in Martindale Pond and in conjunction with Heywood Generating Station improvements	
P21-129	RN	Spring Garden Creek Construction	Old Coach Rd.	Lakeshore Rd.	1,324,500	Construction to address priority items identified by EA	
Subtotal					\$2,017,400		
New Projects							
P22-130	RN	Rosedale Creek / Secord Creek Environmental Assessment & Design			\$ 50,600		
		Rosedale Creek	Secord Creek	Victoria Lawn Cemetery		Engineering Services to address previously identified deficiencies and in conjunction with culvert replacement (C109M)	CP
		Secord Creek	Hartzel Rd.	Secord Woods Park		Engineering Services to address previously identified deficiencies	
Subtotal					\$ 50,600		
					<u>\$2,068,000</u>		

NOTES: CP - Co-ordinated projects involving more than one asset group (see Schedule S)

Project Type: RP = Replacement, RN = Renewal, E = Expansion,
NI = Non-Infrastructure Solutions, M = Maintenance, D = Disposal

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Regional Projects (Schedule K)

This schedule includes the City's share of municipal works (such as sewer repairs, watermain replacements, sidewalk replacements and new storm sewer construction) on projects undertaken in cooperation with the Regional Municipality of Niagara. The Region consults with the City, when determining the timing of projects, which are managed by the Region. Coordinating the City's efforts in this way helps to minimize cost and disruption to the affected residents and businesses and provides infrastructure renewal within the City.

For more information on the service areas impacted by these regional projects refer to other sections of this document, Sidewalks, Storm Sewer, Sanitary Sewer and Water Distribution.

For 2022, Niagara Region Transportation Division advised they may proceed with tendering for road reconstruction at one location,

Regional Road 87 consisting of Main Street, Lock Street and Lakeport Road in Port Dalhousie. The 2022 Capital budget includes a City's share of costs for coordinated underground infrastructure and sidewalk improvements.

Also recommended for 2022 is funding of a recently identified additional cast iron watermain replacement which will benefit from being coordinated with the Region's St. Paul Street West bridge replacement project and / or the Region's redevelopment of the St. Catharines train station precinct.

2022 Regional Water and Wastewater Division activities are predominately within Region owned facilities and not anticipated to trigger 2022 coordinated City infrastructure upgrades.

2022 CAPITAL BUDGET
REGIONAL PROJECTS (SCHEDULE K)

Project No.	Project Type	Project Name	From	To	Gross Cost	Details
Previously Budgeted Projects- Additional Budget Requirements						
Watermains						
RN20-stp	RP	St. Paul Street at CNR Bridge Replacement			\$ 275,000	Additional funds for replacement of existing C.I. watermain in conjunction with Regional bridge replacement project
Subtotal					\$ 275,000	
New Projects						
Sanitary						
RN22-MLL	RP	Region RR87 Main Street, Lock Street & Lakeport Road			\$ 2,650,000	Replacement and spot repairs of existing sewers in conjunction with road reconstruction
		Lakeport Rd.	Embassy Ave.	Lakeside Park		
		Lock St.	Lakeport Rd.	Dalhousie Ave.		
		Main Street	Corbett Ave.	Lock St.		
Sidewalk						
RN22-MLL	RP	Region RR87 Main Street, Lock Street & Lakeport Road			397,400	Replace existing sidewalks if required including 50% city share of retaining walls at Lock Street (excludes location where new sidewalk will be installed)
		Main St.	Verdun Ave.	Lock St.		
		Lakeport Road	Embassy Ave.	Lakeside Park		
		Lock Street	Dalhousie Ave.	Main St.		
RN22-MLL	E	Region RR87 Main Street, Lock Street & Lakeport Road			28,300	Construction of new sidewalk
			Lock St.	Lakeside Park		

2022 CAPITAL BUDGET
REGIONAL PROJECTS (SCHEDULE K)

Project No.	Project Type	Project Name	From	To	Gross Cost	Details
Storm						
RN22-MLL	E	Region RR87 Main Street, Lock Street & Lakeport Road			\$ 960,500	City share of storm sewers (repair of existing and possible new sections) in conjunction with road reconstruction work
		Lakeport Road	Embassy Ave.	Lakeside Park		
		Lock Street	Lakeport Rd.	Dalhousie Ave.		
		Main Street	Corbett Ave.	Lock St.		
Watermains						
RN22-MLL	RP	Region RR87 Main Street, Lock Street & Lakeport Road			3,515,000	
		Lakeport Road	Old Lakeshore Rd.	Lock St.		Twinning of the existing watermain in conjunction with road reconstruction for security of water supply
		Lock Street	Main St. (RR87)	Dalhousie Ave.		Replacement of existing C.I. and transite watermains in conjunction with road reconstruction and other works
		Main Street	Corbett Ave.	Lock St.		
Subtotal					\$7,551,200	
					<u>\$7,826,200</u>	

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Community, Recreation and Culture Services (CRCS)

Non-Facilities Assets (Schedule L)

The City of St. Catharines is committed to being The City Where Everybody Can Play.

CRCS Spotlight – Parks Renewal Plan

Provided by:

72 Playgrounds

15 Tennis courts (3 locations convertible to pickleball)

23 Basketball courts

Value and Condition

Total replacement value within the next 5 years: \$12.55 million

Total replacement value within the next 10 years: \$15 million

Current average condition: 67% of the Parks Renewal Plan Assets require replacement within the next five years.

Note: the above information is also available for other areas of CRCS.

Current Strategy

Renewal and Replacement

The Aquatics Facilities Strategy provides recommendations on the long-term operating sustainability and health of the City's aquatics system. The 2022 Capital Budget includes \$1 M towards the installation of a splashpad, seasonal washroom facility and sun shelter.

The **Environmental Hanging Basket Program** will transition assets to a more environmentally responsible product. The Environmentally Friendly Hanging Baskets Program will replace baskets each year from 2022-2024. This program is aligned with the City's declaration of a Climate State of Emergency.

The Memorial Bench Program will replace 50 benches per year from 2020-2025 with the replacements concluding in 2025. The new benches will be made from composite materials that are expected to last 25-30 years. The City currently has an inventory of wooden benches with many of the benches approaching end of useful life.

The City's **Parks Renewal Plan** prioritizes asset renewal based on asset condition, as well as health and safety considerations, with the assets in the poorest condition being prioritized for replacement. Playground equipment and court renewal as well as upgrades are required to maintain service levels and ongoing safe play spaces.

The City's **Tree Planting Program** helps improve air quality and add economic value, beauty, and shade to its neighborhoods. Trees are planted on public boulevards, road allowances fronting residences, and in circles where trees are currently not planted. This capital program assists in increasing the tree canopy percentage on both public and private property. The 2022 budget will allow the City to hold two tree giveaways intended to assist in reaching the City's 30% tree canopy goal by 2030.

Restoration of William Hamilton Merritt Statue includes conservation as the bronze components of the monument have received minimal maintenance since its construction and the lacquer is now failing, causing corrosion. In addition, the granite base has also begun to mal-function and it is evident that the base has been shifting. Many of the joints have opened and the sealant failed creating concern for the monument's structural stability.

The Pic Leeson Park Ball Diamond will replace ball diamond assets which are at end of useful life and address asset deficiencies to maintain level of service.

Expansion of Services:

The goal of the **Parks Legacy Fund** is to match alternative sources of funding such as donations, legacy giving and community projects to renew, and upgrade play assets in City parks. The Parks Legacy Fund will help to mitigate the financial implications of the Parks Renewal Plan by leveraging City funds with matching community donations so that twice as much work can be completed.

See Schedule M and the related narrative for information on Sunset Beach.

Highlights

- The Parks Renewal Plan will replace 2 playgrounds, 4 basketball courts and 2 tennis courts
- One cultural asset restoration
- Over 55 hanging baskets converted to environmentally friendly
- New ball diamond at Pic Leeson Park
- 50 memorial benches replaced
- New splashpad, seasonal washroom facility and sun shelter
- Two free tree giveaways

2022 CAPITAL BUDGET
COMMUNITY, RECREATION AND CULTURE SERVICES (SCHEDULE L)

Financial Management Services, Corporate Asset Management 2022 Capital B...

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Project No.	Project Type	Project Name	Gross Cost	Details	Notes
Previously Budgeted Projects - Additional Budget Requirements					
P21-156	E	Splashpad, Sun Shelter & Washroom	\$ 1,000,000	Installation of a splashpad, seasonal washroom facility and sun shelter as per the Aquatics Facilities Strategy approved by Council in Q3 2021 (CRCS-042-2021)	
PRC21-04	RN	Parks Renewal Plan - Bogart St Park Basketball/Tennis/Pickleball Court & Playground	56,000	Replace basketball/tennis/pickleball assets which are at end of useful life, and maintain level of service	
Subtotal			\$ 1,056,000		
New Projects					
PRC22-01	RP	Memorial Bench Program (Year 3 of 6)	\$ 80,000	Replace assets which are approaching end of useful life and maintain level of service	
PRC22-02	NI	Tree Planting Program	375,000	Address asset deficiencies and move towards achieving Council approved tree canopy goal of 30%	
PRC22-03	RP	Environmentally Friendly Hanging Baskets (Year 1 of 3)	35,000	This project will transition to a more environmentally responsible product, requiring less frequent watering	
PRC22-04	RP	Parks Legacy Fund	250,000	The Parks Legacy Fund will annually leverage and match alternative funding to maintain and enhance parks levels of service. Project(s) still to be determined for 2022 (As approved by Council on October 7, 2019)	

Project Type: RP = Replacement, RN = Renewal, E = Expansion,
NI = Non-Infrastructure Solutions, M = Maintenance, D = Disposal

2022 CAPITAL BUDGET
COMMUNITY, RECREATION AND CULTURE SERVICES (SCHEDULE L)

Project No.	Project Type	Project Name	Gross Cost	Details	Notes
PRC22-05	RN	Restoration of William Hamilton Merritt Statue	\$ 135,000	Address structural and maintenance issues and reduce health and safety concerns	
PRC22-06	RN	Relocation of Private Watson Statue	100,000	To remove the Private Watson Monument from City Hall and preserve it to ensure public safety (CRCS-127- 2021)	
P22-061	NI	James St. EA	266,000	EA for construction of a public multi-use space in conjunction with reconstruction of James St.	CP
P22-162	RP	Burgoyne Woods Playground - Parks Renewal Plan	450,000	Replace playground, and add accessible pathway to multi-use courts, curb faced sidewalk in parking lot and sun shelter (CRCS-B017-2021)	PA
P22-163	RP	Clifford's Creek Park Basketball Court - Parks Renewal Plan	120,000	Replace court which is at end of useful life, and maintain level of service as per the Parks Renewal Plan (CRCS-B017-2021)	PA
P22-164	RP	Elma Street Park Multi-Use Court - Parks Renewal Plan	150,000	Replace court which is at end of useful life, and maintain level of service as per the Parks Renewal Plan (CRCS-B017-2021)	PA
P22-165	RP	Valleyview Park Basketball Court, Multi-Use Court & Playground - Parks Renewal Plan	490,000	Replace court which is at end of useful life, and maintain level of service as per the Parks Renewal Plan (CRCS-B017-2021)	PA

2022 CAPITAL BUDGET
COMMUNITY, RECREATION AND CULTURE SERVICES (SCHEDULE L)

Project No.	Project Type	Project Name	Gross Cost	Details	Notes
P22-166	RP	Louis Avenue Park Basketball Court - Parks Renewal Plan	\$ 90,000	Replace court which is at end of useful life, and maintain level of service as per the Parks Renewal Plan (CRCS-B017-2021)	PA
P22-167	RP	St. Patrick's Park Multi-Use Court - Parks Renewal Plan	200,000	Replace court which is at end of useful life, and maintain level of service as per the Parks Renewal Plan (CRCS-B017-2021)	PA
P22-168	RP	Pic Leeson Park Ball Diamond	280,000	Replace ball diamond assets which are at end of useful life, and address asset deficiencies to maintain level of service (CRCS-B010-2020)	
Subtotal			\$ 3,021,000		
			\$ 4,077,000		
Less:					
	PA	Parks Renewal Plan Projects	\$ 1,500,000	Council approval (CRCS-B017-2021)	
Total budget requiring Council Approval			\$ 2,577,000		

Notes:

PA- Previously approved by Council in 2021

CP - Co-ordinated projects involving more than one asset group (see Schedule S)

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Buildings and Facilities (including accessibility)

(Schedules M, N, O)

The City of St. Catharines is committed to providing safe and accessible Buildings and Facilities for all citizens and staff. The focus is to maintain life safety elements, barrier free accessibility, building envelope and interior conditions for all user groups.

Provided by:

174 Buildings and facilities spread across 73 properties

Value and Condition

Estimated total replacement value of City owned buildings and facilities: \$535 million

Current Backlog of work : \$55.5 million

The Arena Strategy was updated in 2019 and highlighted the need to right size the City's arenas (excluding Meridian Centre), to ensure that current levels of service can be delivered at an optimal cost. The 2017 Fire Master Plan confirmed the need for asset renewal at Firehalls, with priority given to renovations at Fire Hall 1, which would allow for the relocation of one of the Aerial Firetrucks. A 2020 Feasibility Study, to determine future needs and capital cost estimates for Fire Hall asset renewal, identified the need to replace three Fire Halls (1, 2, 3) and upgrade Fire Hall 6. These Fire Halls are nearing their end of life and they do not meet operational needs (including Accessibility).

Recent condition assessments and regulatory requirements were also considered in determining the Facilities Capital Budget. The assets included within this section of the capital budget will be addressed within the AMP for non-core assets scheduled for completion prior to July 1, 2024, in compliance with O. Reg.588/17.

Current Strategy

Renewal and Replacement

The City maintains many buildings differentiated by factors such as usage, (i.e. arenas, fire halls, operations work centres), or third party designation (i.e. Historical buildings). Various components within buildings also receive attention (i.e. roofs, washrooms) as well as overall standards for buildings (i.e. accessibility).

The City undertakes several ongoing key initiatives and programs to maintain and improve City owned facility assets such as structures, buildings and related land improvements.

There are numerous smaller projects which include the renewal and replacement of structural, architectural, mechanical, and electrical components of various City buildings that have reached the end of their service life. These projects are funded from the related reserve.

Heritage Assets : The Old Court House, Montebello Park Pavilion and Band Shell, City Hall, the Morningstar Mill, Dalhousie House, and the Old Robertson School at 85 Church Street are examples of City owned buildings which are classified as Heritage Buildings.

Due to the age of the heritage buildings, many of the architectural, structural, mechanical, and electrical components of these structures have well exceeded their useful service life and require regular maintenance and rehabilitation to preserve the integrity of these buildings. There are some components within these structures that do not meet current codes and safety regulations and require retrofits to remain in operation.

Accessibility: The City is striving to meet the provincially mandated accessibility standards by the 2025 target as set out by the Accessibility for Ontarians with Disability Act (AODA). To rectify the estimated \$5.750 million in non-compliant items, the City continues to complete accessibility upgrades, including barrier free washrooms and elevators. The 2022 Capital budget for accessibility of \$250,000 provides for upgrades to the washrooms in Buchanan House. It should be noted that the elevator at Buchanan House, as well as the Church Street elevator at City Hall will also be modernized as part of 2022 capital.

Based on 2023-2026 forecast budget levels (with an annual minimum of \$250,000), the highest priority items will be completed, however some portion of the lower priority items will remain unaddressed, at the target date.

Non-infrastructure Solutions: The Master Plan for Sunset Beach was also developed in 2019, and the 2022 Capital budget incorporates repairs to the existing boat ramp. Many elements in the plan have been included in future years, either in the 2023-2026 forecast or included in Schedule V - Other potential Capital Projects – 2027 and Beyond.

Highlights

- The 2022 budget and future year forecasts include \$27.2 million for Fire Hall renewal and upgrades
- Funds for elevator and accessible washroom upgrades at Buchanan House
- Funding for exterior cladding and insulation at the Bill Burgoyne Memorial Arena
- Parking lot and tennis court resurfacing at Port Weller Community Centre
- Additional funding towards the dam replacement and accessible upgrades at Morningstar Mill

2022 CAPITAL BUDGET
BUILDINGS AND FACILITIES (SCHEDULE M)

Project No.	Project Type	Project Name	Gross Cost	Details
Previously Budgeted Projects- Additional Budget Requirements				
P18-144	E	Buchanan House - Security Implementation	\$ 50,000	Security upgrades (Phase 2)
P18-177	RP	Morningstar Mill - Dam Replacement	1,000,000	Additional funds towards dam replacement project
P19-166	RP	Bill Burgoyne Arena - Upgrade Life Safety Systems	50,000	Additional funds towards fire alarm panel and replacement of associated devices
P20-145	RP	Seymour Hannah - LED lighting	138,000	Funds replenishment for lighting project
P21-136	RP	Haig Bowl Arena - Roof Replacement	40,000	Additional funds to cover shortfall of lower roof replacement
P21-143	RN	Burgoyne Woods - Parking Lot	135,000	Funds replenishment for main parking lot works
Subtotal			\$ 1,413,000	
New Projects				
Administrative and Operational Centres				
P22-133	RP	City Hall - Church St. Elevator Modifications	\$ 200,000	Upgrade and modernize existing elevator
P22-134	RN	City Hall - Improvements	50,000	Upgrade Building Automation System control system (phase 3); replacement of drinking fountains with water bottle filling stations
P22-136	RP	Lake Street Service Centre - Site Paving	250,000	Resurface site paving, driveway and parking stalls along the north side of the facility

2022 CAPITAL BUDGET
BUILDINGS AND FACILITIES (SCHEDULE M)

Project No.	Project Type	Project Name	Gross Cost	Details
P22-137	E	Buchanan House - Accessible Washroom Upgrade	\$ 250,000	Renovate washroom and implement accessibility features
P22-137-1	E	Buchanan House - Elevator Upgrade	500,000	Upgrade/modernize existing elevator to meet current codes and accessibility requirements
P22-138	RP	Old Court House - Phase 1 Window Refurbishment	200,000	Replace windows adjacent to fire escape to meet code and refurbishment of all 1st and 2nd floor windows
P22-171	RP	City Hall - Front Steps Replacements	60,000	Repair and replace damaged concrete steps at front entrance to maintain safe access
Administrative and Operational Centres			\$ 1,510,000	
PRCS - Arenas and Recreation Facilities				
P22-139	RN	Bill Burgoyne Arena - Exterior Cladding	\$ 400,000	Installation of exterior cladding and insulation on perimeter walls to improve energy efficiency and to protect exterior block walls
P22-140	RP	Merritton Arena - Capital Equipment Repairs	50,000	Replace boiler, and compressor motors (x 2) which are at the end of serviceable life
P22-142	RP	Seymour Hannah - Capital Equipment Repairs	65,000	Replace brine pump motors (x 4) which are at end of serviceable life
P22-143	RN	Lester B. Pearson Park - KAC Pool Repairs and Lighting	60,000	Repair and regrout stains in leisure pool; replace exterior parking lot lighting fixtures with LEDs

2022 CAPITAL BUDGET
BUILDINGS AND FACILITIES (SCHEDULE M)

Project No.	Project Type	Project Name	Gross Cost	Details
P22-145	RN	Port Dalhousie Lions Park - Wading Pool Repairs	\$ 25,000	Sandblast and repaint wading pool to prolong service life
P22-151	RN	Port Weller Community Centre - Site Improvements	690,000	Reconstruct north parking lot, resurface south parking lot, tennis courts, and replace exterior lighting
PRCS - Arenas and Recreation Facilities			\$ 1,290,000	
PRCS - Parks Structures and Facilities				
P22-146	RP	Lakeside Park - Grinder Sump Pumps & Controls	\$ 50,000	Replacement of grinder sump pumps in pit adjacent to washroom building to reduce ongoing maintenance issues
P22-147	E	Lakeside Park - East & West Pier Improvements	345,000	Light bollards and timber boat fenders for the west pier and twelve benches for the east pier
P22-148	RP	Berkley Park - Replace Tennis Court Lighting	90,000	Replace existing tennis courts light fixtures with LEDs to reduce utility and maintenance costs
P22-149	RN	Lancaster Park - Bleacher Waterproofing	100,000	Waterproofing of bleachers above diamond 1 washroom
P22-150	RN	Sunset Beach - Boat Ramp Capital Repairs	100,000	Complete necessary capital repairs to prolong the service life of concrete boat ramp
PRCS - Parks Structures and Facilities			\$ 685,000	

2022 CAPITAL BUDGET
BUILDINGS AND FACILITIES (SCHEDULE M)

Project No.	Project Type	Project Name	Gross Cost	Details
Other Special Purpose Facilities				
P22-152	RN	Rear Inner Range Lighthouse - Building Envelope Improvements	\$ 50,000	Replace upper windows, paint sills, heads & gables
P22-153	E	Lakeside Park - Carousel Accessibility	100,000	Implement barrier free access to Carousel
P22-154	RN	Morningstar Mill - Structural Repairs	130,000	Waterproofing and structural repairs to Miller's House; structural masonry repairs to Regional Barn
P22-155	RP	Morningstar Mill - Replace Roofing	120,000	Replacement of cedar shingles on roof of Sawmill and Miller's house buildings
P22-156	RN	Performing Arts Centre - Exterior Wall Cladding	75,000	Capital repairs to wall cladding, horizontal bands and parapet flashing to mitigate water infiltration concerns
P22-157	RP	Meridian Centre - Replace Board Glass	110,000	Replacement of acrylic dasher board glass due to end of service life and to meet OHL standards
P22-158	RP	Meridian Centre - Light Replacements	95,000	Replacement of remaining fluorescent light fixtures with LEDs in corridor and concession areas to reduce utility and maintenance costs
P22-159	RP	Replacement of Security Cameras - Phase 1	100,000	Replacements due to end of serviceable life, and improvements in technology at various locations
P22-170	E	Lockhart Point Old Lock 1 - Event Power	100,000	Provide electrical event power, meter and site lighting for Old Lock 1 event stage
Other Special Purpose Facilities			\$ 880,000	
New Projects Subtotal			\$ 4,365,000	
			<u>\$ 5,778,000</u>	

2022 CAPITAL BUDGET
PARKING SERVICES (SCHEDULE N)

Project No.	Project Type	Project Name	Gross Cost	Details
New Projects				
P22-160	RN	Carlisle St. Parking Garage - Replace Entrance Gate	\$ 10,000	Replacement of one (1) entrance gate from the Garden Park side to facilitate larger vehicles
P22-161	RN	Ontario St. Parking Garage - Ceiling Testing Ports	50,000	Necessary upgrades to the the ceiling testing ports to facilitate biennial strand monitoring
			<u>\$ 60,000</u>	

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2022 CAPITAL BUDGET
FIRE SERVICES (SCHEDULE O)

Project No.	Project Type	Project Name	Gross Cost	Details
Previously Budgeted Projects - Additional Budget Requirements				
P21-133	RP	Firehall #1 - Replace Headquarters	\$6,500,000	Partial construction budget for replacement of Firehall #1 which is past its expected useful life.
Subtotal			\$ 6,500,000	
New Projects				
PFR22-01	RN	Communication Towers Upgrade	\$ 80,000	Total cost for all five (5) links, ancillary equipment and installation for improved communication with our equipment
Subtotal			\$ 80,000	
			<u>\$6,580,000</u>	

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2022 CAPITAL BUDGET
FLEET (SCHEDULE P)

Project No.	Project Type	Project Name	Gross Cost	Details
New Projects				
PFL22-01	RP	Two (2) Single Axle Dump Trucks (Replacement)	\$ 640,000	Replacement of dump trucks with snow and ice equipment, used for Municipal Works road maintenance (summer) and winter control
			<u>\$ 640,000</u>	

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2022 CAPITAL BUDGET
CORPORATE INFRASTRUCTURE (SCHEDULE Q)

Project No.	Project Type	Project Name	Gross Cost	Details	Notes
Previously Budgeted Projects- Additional Budget Requirements					
PCI17-01	RP	Enterprise Resource Planning (ERP) System Implementation	\$ 1,580,000	Partial budget for implementation of an ERP system that will replace the City's existing financial systems and provide enhanced support for accounts receivable, accounts payable, procurement, commitments and project management	
PCI21-01	RP	Property Tax System Implementation	330,000	Additional budget for implementation of property tax software - CentralSquare and related modules for tax certificates, point-of-sale, and citizen engagement portal. Replaces the City's current systems which are past end of life and receiving very limited vendor support (FMS-122-2021)	PA
PCI21-10	RP	Asset Management - Phase 2- Implementation of AM Solutions	1,300,000	Replacement for Work Manager, GIS system and asset management software	
Subtotal			\$ 3,210,000		
New Projects					
PCI22-01	RP	New Switches at City Hall and Meridian Centre	\$ 110,000	Replace current switches which are at end of useful life	
PCI22-02	E	Excess Soil Management Software	40,000	Software licensing fees and set-up of system to track soil movement as required by Ont. Regulation 406/19	
Subtotal			\$ 150,000		
			\$ 3,360,000		
Less:					
PA		Property Tax System Implementation	330,000	Council Approval FMS-122-2021	
Total budget requiring Council approval			\$ 3,030,000		

Notes:

PA- Previously approved by Council in 2021

Project Type: RP = Replacement, RN = Renewal, E = Expansion,
NS = Non-Infrastructure Solutions, M = Maintenance, D = Disposal

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2022 CAPITAL BUDGET
TRANSIT COMMISSION SERVICES (SCHEDULE R)

Project			Gross Cost	Details	Notes
Project No.	Type	Project Name			
TCP22-001	RP	2022 Transit Funding	\$ 1,050,000	City's portion of Transit Commission 2022 Facility Budget	1
			<u>\$ 1,050,000</u>		

NOTE:

- 1 Budget established to provide the City's portion of funding for facility renewal. Upper levels of government provide the largest share of the required funding. Budget will be funded by debt serviced by the Transit Commission and a 10% revenue contribution from the Transit Commission.
Transit's governance is currently under review by Regional Municipalities, and a decision is expected in the first quarter of 2022.

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Co-ordinated Projects

Schedule S

For asset categories within the road allowance (roads, sidewalks, sewers, water mains), coordination with other construction activities is taken into consideration to take advantage of economies of scale and reduce the impact of construction on abutting property owners and the travelling public.

Determination of the final construction program for all the assets for a particular year is the result of an iterative effort by staff in reviewing all the asset categories. Schedule S reports on the new and continuing projects included within the 2022 Capital Budget. For each project in the schedule, each of the asset categories previously reported in Schedule B to J is shown.

2022 CAPITAL BUDGET
COORDINATED PROJECTS (SCHEDULE S)

PROJECT NO	SCH	DESCRIPTION	GROSS COST	COMMENTS
P18-062		Lake St. Road and Underground Improvements		
	B	Roads	972,700	Reconstruction of road, sidewalk and storm sewer; additional funds
	C	Sidewalks	180,250	for replacement of C.I. watermain
	D	Storm Sewer Collection System	171,900	
	G	Water Distribution System	998,756	
			\$ 2,323,606	
P22-001		Mitchell / Morgan / Richmond		
	D	Storm Sewer Collection System	116,300	Engineering services for new storm and sanitary sewer installations in
	E	Sanitary	50,000	conjunction with watermain replacement and road works
	G	Water Distribution System	100,650	
			\$ 266,950	
P22-061		James St. EA		
	B	Roads	290,200	EA for reconstruction of James St. and construction of a public multi-
	E	Sanitary	39,000	use space
	G	Water Distribution System	53,000	
	L	CRCS	266,000	
			\$ 648,200	
P22-062		Pinecrest Ave. Reconstruction		
	B	Roads	304,300	Roadway reconstruction and sidewalk replacement
	C	Sidewalks	58,100	
			\$ 362,400	
P22-063		Parnell Rd. Reconstruction		
	B	Roads	237,600	Design of future road reconstruction and culvert replacement;
	G	Water Distribution System	148,500	engineering services for abandonment of existing C.I. watermain
	H	Bridges and Major Culverts	831,600	
			\$ 1,217,700	

2022 CAPITAL BUDGET
COORDINATED PROJECTS (SCHEDULE S)

PROJECT NO	SCH	DESCRIPTION	GROSS COST	COMMENTS
P22-064		Blue Spruce / Huntingwood		
	B	Roads	338,700	Road resurfacing and replacement of existing C.I. watermain
	G	Water Distribution System	255,000	
			\$ 593,700	
P22-123		Rockwood Ave Culvert (C117M) Replacement & Road Resurfacing		
	B	Roads	96,100	Mill and resurface roadway in conjunction with culvert replacement
	H	Bridges and Major Culverts	455,000	
			\$ 551,100	
P22-130		Rosedale Creek / Secord Creek Environmental Assessment & Design		
	H	Bridges and Major Culverts	27,300	Engineering services to identify and replace culvert deficiencies
	J	Watercourses	50,600	
			\$ 77,900	
		Total	\$ 6,041,556	

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CITY OF ST.CATHARINES
2023 CAPITAL FORECAST (SCHEDULE T)

DESCRIPTION	GROSS COSTS	CANADA COMMUNITY BUILDING FUND	OTHER EXTERNAL/ RESERVES	TAX/RATE PAYER	DEBT
ROADS					
First Street Louth Road Improvements	\$ 3,056,000	\$ -	\$ 3,056,000	\$ -	\$ -
2023 Roads Priority Program	7,525,000	689,120	4,800	1,913,700	4,917,380
Street Lights	737,000	-	-	135,000	602,000
Traffic Signals Specific Locations	836,000	-	-	46,000	790,000
	12,154,000	689,120	3,060,800	2,094,700	6,309,380
SIDEWALKS, WALKWAYS AND MULTIUSE PATHS					
Active Transportation	1,098,400	210,000	175,700	39,000	673,700
Sidewalks and Walkways	994,000	-	10,700	495,300	488,000
	2,092,400	210,000	186,400	534,300	1,161,700
STORM SEWER - 2023 PRIORITIES	2,275,168	806,000	694,400	42,000	732,768
SANITARY SEWER - 2023 PRIORITIES	5,087,133	1,000,000	-	2,761,703	1,325,430
POLLUTION CONTROL - 2023 PRIORITIES	1,000,000		-	1,000,000	-
WATERMAINS - 2023 PRIORITIES	8,240,225	1,352,000	469,200	4,953,688	1,465,337
BRIDGES AND MAJOR CULVERTS					
Culvert Replacements	1,480,000	348,131	-	63,000	1,068,869
South Service Road Bridge Removal or replacement (B011S)	805,000	-	-	44,000	761,000
Parnell Road Reconstruction	255,000	-	-	14,000	241,000
	2,540,000	348,131	-	121,000	2,070,869
SHORELINE PROTECTION	284,000	-	-	16,000	268,000
WATERCOURSES					
Francis Creek	2,130,000	-	2,130,000	-	-
Martindale Pond Weir Replacement	4,000,000	-	-	220,000	3,780,000
Other Creek Renewal Projects	700,000	-	-	39,000	661,000
	6,830,000	-	2,130,000	259,000	4,441,000
REGIONAL					
Region - Ontario Street (RR42) Reconstruction	4,055,000	-	37,300	1,949,900	2,067,800
Region - Glendale Avenue RR89 Improvements	490,000	-	78,400	23,000	388,600
	4,545,000	-	115,700	1,972,900	2,456,400

CITY OF ST.CATHARINES
2023 CAPITAL FORECAST (SCHEDULE T)

DESCRIPTION	GROSS COSTS	CANADA COMMUNITY BUILDING FUND	OTHER EXTERNAL/ RESERVES	TAX/RATE PAYER	DEBT
COMMUNITY, RECREATION AND CULTURE SERVICES					
James Street Park	\$ 1,620,000	\$ -	\$ -	\$ 89,000	\$ 1,531,000
Parks Legacy Fund	250,000	-	125,000	125,000	-
Parks Renewal Plan	1,500,000	-	105,100	370,000	1,024,900
Tree Planting, Memorial Benches and Hanging Baskets	490,000	-	-	490,000	-
	<u>3,860,000</u>	<u>-</u>	<u>230,100</u>	<u>1,074,000</u>	<u>2,555,900</u>
BUILDINGS AND FACILITIES					
Administrative and Operational Facilities	870,000	-	100,000	42,000	728,000
Arenas and Recreational Facilities	2,850,000	-	375,000	138,000	2,337,000
Parks Structure and Facilities	1,540,000	-	360,000	65,000	1,115,000
Special Purpose Facilities	823,000	-	348,000	26,000	449,000
	<u>6,083,000</u>	<u>-</u>	<u>1,183,000</u>	<u>271,000</u>	<u>4,629,000</u>
FIRE SERVICE	<u>7,600,000</u>	<u>-</u>	<u>-</u>	<u>419,000</u>	<u>7,181,000</u>
FLEET	<u>1,260,000</u>	<u>-</u>	<u>-</u>	<u>69,000</u>	<u>1,191,000</u>
PARKING SERVICE	<u>25,000</u>	<u>-</u>	<u>-</u>	<u>1,000</u>	<u>24,000</u>
CORPORATE INFRASTRUCTURE					
Enterprise Resource Planning System Implementation	2,800,000	-	-	154,000	2,646,000
Backup Data Centre	2,000,000	-	-	110,000	1,890,000
Other Corporate Infrastructure	500,000	-	-	28,000	472,000
	<u>5,300,000</u>	<u>-</u>	<u>-</u>	<u>292,000</u>	<u>5,008,000</u>
TRANSIT COMMISSION SERVICES	<u>1,050,000</u>		<u>-</u>	<u>105,000</u>	<u>945,000</u>
TOTAL 2023 CAPITAL FORECAST	<u><u>\$ 70,225,926</u></u>	<u><u>\$ 4,405,251</u></u>	<u><u>\$ 8,069,600</u></u>	<u><u>\$ 15,986,291</u></u>	<u><u>\$ 41,764,784</u></u>

CITY OF ST.CATHARINES
2022 CAPITAL BUDGET AND FOUR YEAR FORECAST (SCHEDULE U)

	2022	2023	2024	2025	2026
CAPITAL EXPENDITURES					
Roads	8,727,100	12,154,000	8,771,951	8,595,001	9,147,000
Sidewalks, Walkways and Multi-Use Pathways	2,661,300	2,092,400	1,808,663	1,701,663	1,701,663
Storm Sewer Collection System (including Sewer Separation)	1,466,200	2,275,168	3,815,100	3,970,000	4,130,000
Sanitary Sewer Collection System	2,508,954	5,087,133	5,805,376	6,245,844	8,032,781
Pollution Control	200,000	1,000,000	1,000,000	1,000,000	1,000,000
Water Distribution System (Watermain)	5,525,906	8,240,225	13,760,749	12,629,964	16,904,363
Bridges and Major Culverts	2,102,800	2,540,000	1,300,000	-	-
Shoreline Protection	292,200	284,000	140,000	1,693,000	1,481,000
Watercourses	2,068,000	6,830,000	1,800,000	664,000	910,000
Regional Projects	7,826,200	4,545,000	1,862,000	7,492,000	-
Community, Recreation and Culture Services	4,077,000	3,860,000	7,270,000	3,255,000	7,125,000
Buildings and Facilities (including Accessibility)	5,778,000	6,083,000	9,745,000	7,930,000	8,080,000
Parking Services	60,000	25,000	1,050,000	-	60,000
Fire Services	6,580,000	7,600,000	8,186,000	8,000,000	1,797,000
Fleet	640,000	1,260,000	-	310,000	-
Corporate Infrastructure	3,360,000	5,300,000	2,920,000	2,000,000	2,000,000
Transit Commission	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000
	<u>\$ 54,923,660</u>	<u>\$ 70,225,926</u>	<u>\$ 70,284,839</u>	<u>\$ 66,536,472</u>	<u>\$ 63,418,807</u>
SOURCES OF FINANCING					
Canada Community-Building Fund	9,043,422	4,405,251	4,405,251	4,405,251	4,405,251
Other External Funding (including Grants)	211,000	675,000	675,000	675,000	675,000
Reserve Funds (including D.C)	3,410,100	7,394,600	5,107,400	3,869,300	1,575,800
TOTAL GRANTS/ 3rd PARTY/ RESERVES	<u>\$ 12,664,522</u>	<u>\$ 12,474,851</u>	<u>\$ 10,187,651</u>	<u>\$ 8,949,551</u>	<u>\$ 6,656,051</u>
Infrastructure Levy	1,794,000	1,319,000	1,569,000	1,569,000	1,569,000
Tax Support	1,527,400	1,800,000	2,200,000	2,472,000	2,472,000
Water/Wastewater	7,001,758	7,663,693	8,205,747	8,728,981	8,739,462
Capital Out of Revenue (1)	3,059,880	5,203,598	7,629,189	8,904,913	10,484,195
TOTAL TAX/ RATE PAYER	<u>\$ 13,383,038</u>	<u>\$ 15,986,291</u>	<u>\$ 19,603,936</u>	<u>\$ 21,674,894</u>	<u>\$ 23,264,657</u>
DEBENTURE (2)	28,876,100	41,764,784	40,493,252	35,912,027	33,498,099
TOTAL	<u>\$ 54,923,660</u>	<u>\$ 70,225,926</u>	<u>\$ 70,284,839</u>	<u>\$ 66,536,472</u>	<u>\$ 63,418,807</u>

CITY OF ST.CATHARINES
2022 CAPITAL BUDGET AND FOUR YEAR FORECAST (SCHEDULE U)

	2022	2023	2024	2025	2026
Note (1)					
Capital out of Revenue Allocation					
Tax Supported	1,000,000	2,172,000	2,185,999	2,016,000	1,971,000
Water/Wastewater	1,954,880	2,926,598	5,338,190	6,783,913	8,408,195
Transit Commission	105,000	105,000	105,000	105,000	105,000
Total Capital out of Revenue	\$ 3,059,880	\$ 5,203,598	\$ 7,629,189	\$ 8,904,913	\$ 10,484,195
Note(2)					
Debenture Allocation					
Tax Supported	24,564,878	37,242,917	34,210,062	29,015,113	26,115,612
Water/Wastewater	3,366,222	3,576,867	5,338,190	5,951,914	6,437,487
Transit Commission	945,000	945,000	945,000	945,000	945,000
Total Debenture	\$ 28,876,100	\$ 41,764,784	\$ 40,493,252	\$ 35,912,027	\$ 33,498,099

OTHER POTENTIAL CAPITAL PROJECTS - 2027 and BEYOND
SCHEDULE V

The intent of the list below is to highlight projects that have been raised to Council or discussed by Council. As these projects have not been included in the forecast at this time they would be considered in years six through ten (2027- 2031). However, some of these items represent underfunding of current programs, and so if funding was available the expenditures could be accelerated. The costs provided are based on high level estimates. Costs are expected to change as the scope is refined and project planning proceeds. This list does not include the regular ongoing annual replacement of linear assets, buildings and facilities that are being accommodated in the annual Capital Budget. Also, sidewalks and Roads underfunding has not included on this list, as they are currently under review.

Project Type	Asset	Facility/location	Description	Estimated Cost (\$000)	Supporting reports plans/strategy	Estimated Year
E	Road/ Bridge	Moffat Street Secondary Access	High level estimate to be confirmed once location is determined. EA completion planned for 2021	\$ 6,500	Included in the 2021 DC Study	2027
E	Road/ Bridge	Chestnut St Extension	new roadway from Hastings St. to Brookdale Ave (scope subject to Class Environmental Assessment process)	694	Included in Transportation Master Plan and 2021 DC Study. EA ongoing	2030
E	Road/ Bridge	Ridley & Vansickle signals	New traffic signal	291	Included in the 2021 DC Study	2030-2036
E	Equipment	Various locations	Waterbottle filling stations	459	Included in the 2021 DC Study	2027-2029
E	Land Improvement	Parkland	Parkland Development near GO Station	306	Included in the 2021 DC Study	2027-2030
E	Land Improvement	Parkland & Amenities	Parkland Development/Amenities near Glendale & Welland Canal	306	Included in the 2021 DC Study	2027-2030
E	Land Improvement	Parkland	Parkland Development at former General Motors Site	510	Included in the 2021 DC Study	2031
R	Watercourses	Lock Wall Rehabilitation	Various lock wall locations identified as medium rating to be completed within 1-5 years	590	2018 Lock Wall Inspections	2027
R	Bridges	Bridges	Replacements -Costs over \$500k annual budget	6,500	2018 Bridge and Culvert Inspection	2027-2031
R	Watercourses	Dick's Creek(EB) and Beverly Hills Creek	Erosion control	990	2011 Inspection/2014 Priority Report	2027
R	Watercourses	Dick's Creek(MB), Beverly Hills Creek, beamer Creek, & City wide priority update	Erosion control	2,800	2011 Inspection/2014 Priority Report	2028-2031
R	Shoreline	Lakefront Park	Shoreline Protection construction costs	600	2020 Shoreline Priority Review	2027
E	Arena	Bill Burgoyne Arena	Twin Arena (option 1)	21,800	PRCS-124-2019 - Arena Strategy	2029
R	Heritage facility	Old Courthouse	Address Accessibility / Deficiencies	5,500	2019 Building Condition Assessment, AODA guidelines	2027
R	Park	Jaycee Park	New indoor equipment storage facility	1,000	Operational Needs	2027-2030
R	Facility	To be determined	Aquatics facilities	20,000	Aquatics Facility Strategy	2027
	Pool	Lincoln Park	Lincoln Park Outdoor Pool	4,000	Aquatics Facility Strategy	2027
SI	Park	Sunset Beach	Park Improvements phase 2 & 3	2,504	PRCS-149-2019	2027-2031
R	Playground Replacements - various locations		57 playground replacements as planned from 2020-29	6,925	PRCS-B002-2018 - Parks Renewal Plan & CRCS-B017-2021 (2021 Update)	2027-2031
R	Tennis Court Replacements - various locations		10 tennis court replacements as planned from 2020-29	180		
R	Basketball Courts		18 basketball court replace. as planned from 2020 -29	205		
SI	Park	Skateboard Park (north of the QEW)		500	Recreation Facility & Programming Master Plan Recommendation #28 / Recreation Master Plan Advisory Committee's highest prioritized recommendation	2027-2030
		To be determined				
R	Vehicles	Fire Fleet	Fire Suppression Vehicles	6,959	Planned Replacement Schedule	2027-2030
R	Corporate Infrastructure	To be determined	Replacement of servers and equipment at data center	2,000		2027-2030
2027-2031 identified unfunded projects				\$ 92,119		

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2022 CAPITAL BUDGET
PROJECT FUNDING (SCHEDULE W)

				FUNDING SOURCES								
				GRANTS/DEV.CHRGS/RESERVES			RATE/TAX PAYER SUPPORT					
Sch	Project No.	Facility/Project Name	Gross Cost	Canada Community Building Fund	Other External Funding	Reserves & Dvlpmnt Chrg	Infrastruct. Levy	Tax Support	Water / Wastewater	Capital out of Revenue	Debenture	Notes
B	P18-062	Lake St. Road and Underground Improvements	972,700	876,500	-	-	-	96,200	-	-	-	
B	P21-097	Dunvegan Rd. Traffic Signal Replacement	151,700	106,014	-	-	-	45,686	-	-	-	
B	P22-061	James St. EA	290,200	-	-	-	-	290,200	-	-	-	
B	P22-062	Pinecrest Ave. Reconstruction	304,300	272,651	-	-	-	31,649	-	-	-	
B	P22-063	Parnell Rd. Reconstruction	237,600	214,100	-	-	-	23,500	-	-	-	
B	P22-064	Blue Spruce / Huntingwood	338,700	301,500	-	-	-	37,200	-	-	-	
B	P22-065	Vansickle Rd. Resurfacing and Intersection Improvements	2,155,700	2,025,000	-	-	-	130,700	-	-	-	
B	P22-066	Bunting Rd. Visioning	126,400	-	-	-	-	126,400	-	-	-	
B	P22-070	Preliminary Design for Future Road Rehabilitation	35,400	-	-	-	-	35,400	-	-	-	
B	P22-080	2022 Road Resurfacing Program	3,573,300	-	-	-	-	183,065	-	170,000	3,220,235	
B	P22-097	Traffic Signals (including pedestrian crossings)	300,000	-	-	48,000	252,000	-	-	-	-	6
B	P22-098	Street Lights	100,000	-	-	-	-	100,000	-	-	-	
B	P22-099	CCTV Installation Within Road Right of Way	45,000	-	30,000	-	15,000	-	-	-	-	1, 4
B	P22-123	Rockwood Ave Culvert (C117M) Replacement & Road Resurfacing	96,100	-	-	-	-	-	-	5,000	91,100	
C	P18-062	Lake St. Road and Underground Improvements	180,250	-	-	28,800	9,200	142,250	-	-	-	6
C	P22-040	2022 Walkway Improvements	50,600	-	-	-	42,900	7,700	-	-	-	
C	P22-040-1	Concrete Sidewalk Replacement Program	151,950	-	-	-	-	151,950	-	-	-	
C	P22-041	New Sidewalk Installation Program	26,300	-	-	4,200	22,100	-	-	-	-	
C	P22-042	Dorothy St. New Sidewalk	212,300	178,300	-	34,000	-	-	-	-	-	6
C	P22-062	Pinecrest Ave. Reconstruction	58,100	-	-	-	-	58,100	-	-	-	
C	P22-068	City-Wide Trail Improvements	960,600	778,600	-	182,000	-	-	-	-	-	6
C	P22-069	Active Transportation Priorities	252,800	212,400	-	40,400	-	-	-	-	-	6
C	P22-169	Pathway-Hydro Corridor (P7) Between Rykert St. to Pelham Rd.	768,400	-	-	768,400	-	-	-	-	-	6
D	P17-067	St. Davids Rd. / Townline Rd. W	556,100	511,600	-	44,500	-	-	-	-	-	6
D	P18-062	Lake St. road and Underground Improvements	171,900	158,200	-	13,700	-	-	-	-	-	6
D	P22-001	Mitchell / Morgan / Richmond	116,300	107,000	-	9,300	-	-	-	-	-	6
D	P22-006	Catch Basins and Storm Service Installations	101,100	-	-	-	-	-	-	5,000	96,100	
D	P22-014	Storm Sewer CCTV Inspections	101,100	-	-	-	101,100	-	-	-	-	
D	P22-015	Design for Next Year's Projects	50,600	-	-	-	50,600	-	-	-	-	
D	P22-016	Storm Sewer Spot Repairs	252,800	-	-	-	-	-	-	13,000	239,800	
D	P22-020	Maplewood Dr.	116,300	-	-	9,300	-	-	-	5,000	102,000	6
E	P22-001	Mitchell / Morgan / Richmond	50,000	-	-	-	-	-	50,000	-	-	
E	P22-005	Sanitary Sewer Reaming and Lining	1,484,954	1,000,000	-	-	-	-	484,954	-	-	

2022 CAPITAL BUDGET
PROJECT FUNDING (SCHEDULE W)

				FUNDING SOURCES								
				GRANTS/DEV.CHRGS/RESERVES			RATE/TAX PAYER SUPPORT					
Sch	Project No.	Facility/Project Name	Gross Cost	Canada Community Building Fund	Other External Funding	Reserves & Dvlpmnt Chrg	Infrastruct. Levy	Tax Support	Water / Wastewater	Capital out of Revenue	Debenture	Notes
E	P22-010	Extraneous Flow Elimination	50,000	-	-	-	-	-	50,000	-	-	
E	P22-011	Sanitary Sewer Spot Repair Program	500,000	-	-	-	-	-	500,000	-	-	
E	P22-012	Sanitary Sewer Flushing & Reaming	25,000	-	-	-	-	-	25,000	-	-	
E	P22-014	CCTV Sewer Inspections	300,000	-	-	-	-	-	300,000	-	-	
E	P22-015	Design for Next Year's Projects	50,000	-	-	-	-	-	50,000	-	-	
E	P22-019	Sewershed Analysis	10,000	-	-	-	-	-	10,000	-	-	
E	P22-061	James St. EA	39,000	-	-	-	-	-	39,000	-	-	
F	P22-021	Pollution Control Priority Program	200,000	-	-	-	-	-	200000	-	-	
G	P18-062	Lake St. Road and Underground Improvements	998,756	-	-	-	-	-	998,756	-	-	
G	P20-102	Lakeshore Rd. at Welland Canal	245,000	-	-	-	-	-	245,000	-	-	
G	P20-116	Stortz Hydrant Port Conversions	450,000	-	-	-	-	-	450,000	-	-	
G	P21-003	Ontario St. (RR#42) Underground Improvements	2,700,000	1,352,000	-	-	-	-	39,772	457,930	850,298	
G	P22-001	Mitchell / Morgan / Richmond	100,650	-	-	-	-	-	100,650	-	-	
G	P22-061	James St. EA	53,000	-	-	-	-	-	53,000	-	-	
G	P22-063	Parnell Rd. Reconstruction	148,500	-	-	-	-	-	148,500	-	-	
G	P22-064	Blue Spruce / Huntingwood	255,000	-	-	-	-	-	255,000	-	-	
G	P22-100	Keistan Dr.	475,000	-	-	-	-	-	475,000	-	-	
G	P22-118	Valves, Hydrants & Services	50,000	-	-	-	-	-	50,000	-	-	
G	P22-119	Design for Next Year's Projects	50,000	-	-	-	-	-	50,000	-	-	
H	P22-063	Parnell Rd. Culverts Reconstruction	831,600	519,257	-	-	-	-	-	16,000	296,343	
H	P22-121	Niagara St. / Walkers Creek Park Pedestrian Bridges	470,400	430,300	-	-	-	40,100	-	-	-	
H	P22-122	Battersea / Bunting / Melody Trail Culvert Rehabilitation	318,500	-	-	-	-	-	-	16,000	302,500	
H	P22-123	Rockwood Ave. Culvert (C117M) Replacement & Road Resurfacing	455,000	-	-	-	-	-	-	23,000	432,000	
H	P22-130	Rosedale Creek / Secord Creek Environmental Assessment & Design	27,300	-	-	-	-	27,300	-	-	-	
I	P22-132	2022 Shoreline Protection	245,700	-	-	-	-	-	-	12,000	233,700	
I	P22-152	Sunset Beach	46,500	-	-	-	46,500	-	-	-	-	
J	P17-129	Martindale Pond Weir Replacement	692,900	-	-	-	-	-	-	35,000	657,900	
J	P21-129	Spring Garden Creek Construction	1,324,500	-	-	-	-	-	-	66,000	1,258,500	
J	P22-130	Rosedale Creek / Secord Creek Environmental Assessment & Design	50,600	-	-	-	-	-	-	3,000	47,600	
K	RN20-stp	St. Paul Street at CNR Bridge Replacement	275,000	-	-	-	-	-	275,000	-	-	

2022 CAPITAL BUDGET
PROJECT FUNDING (SCHEDULE W)

				FUNDING SOURCES								
				GRANTS/DEV.CHRGS/RESERVES			RATE/TAX PAYER SUPPORT					
Sch	Project No.	Facility/Project Name	Gross Cost	Canada Community Building Fund	Other External Funding	Reserves & Dvlpmnt Chrg	Infrastruct. Levy	Tax Support	Water / Wastewater	Capital out of Revenue	Debenture	Notes
K	RN22-MLL	Region RR87 Main St., Lock St. & Lakeport Rd.	397,400	-	-	-	-	-	-	20,000	377,400	
K	RN22-MLL	Region RR87 Main St., Lock St. & Lakeport Rd.	28,300	-	-	4,500	-	-	-	1,000	22,800	6
K	RN22-MLL	Region RR87 Main St., Lock St. & Lakeport Rd.	2,650,000	-	-	-	-	-	800,126	739,950	1,109,924	
K	RN22-MLL	Region RR87 Main St., Lock St. & Lakeport Rd.	3,515,000	-	-	-	-	-	1,352,000	757,000	1,406,000	
K	RN22-MLL	Region RR87 Main St., Lock St. & Lakeport Rd.	960,500	-	-	-	-	-	-	48,000	912,500	
L	P21-156	Splashpad, Sun Shelter & Washroom	1,000,000	-	-	1,000,000	-	-	-	-	-	6
L	PRC21-04	Bogart St Park Basketball/Tennis/Pickleball Court & Playground	56,000	-	56,000	-	-	-	-	-	-	8
L	PRC22-01	Memorial Bench Program (Year 3 of 6)	80,000	-	-	-	80,000	-	-	-	-	
L	PRC22-02	Tree Planting Program	375,000	-	-	-	375,000	-	-	-	-	
L	PRC22-03	Environmentally Friendly Hanging Baskets (Year 1 of 3)	35,000	-	-	-	35,000	-	-	-	-	
L	PRC22-04	Parks Legacy Fund	250,000	-	125,000	-	125,000	-	-	-	-	4
L	PRC22-05	Restoration of William Hamilton Merritt Statue	135,000	-	-	-	135,000	-	-	-	-	
L	PRC22-06	Relocation of Private Watson Statue	100,000	-	-	-	100,000	-	-	-	-	
L	P22-061	James St. EA	266,000	-	-	-	-	-	-	13,000	253,000	
L	P22-162	Burgoyne Woods Playground - Parks Renewal Plan	450,000	-	-	31,500	-	-	-	21,000	397,500	6, PA
L	P22-163	Clifford's Creek Park Basketball Court - Parks Renewal Plan	120,000	-	-	8,400	-	-	-	6,000	105,600	6, PA
L	P22-164	Elma Street Park Multi-Use Court - Parks Renewal Plan	150,000	-	-	10,500	-	-	-	7,000	132,500	6, PA
L	P22-165	Valleyview Park Basketball Court, Multi-Use Court & Playground - Parks Renewal Plan	490,000	-	-	34,300	-	-	-	23,000	432,700	6, PA
L	P22-166	Louis Avenue Park Basketball Court - Parks Renewal Plan	90,000	-	-	6,300	-	-	-	4,000	79,700	6, PA
L	P22-167	St. Patrick's Park Multi-Use Court - Parks Renewal Plan	200,000	-	-	14,000	-	-	-	9,000	177,000	6, PA
L	P22-168	Pic Leeson Park Ball Diamond	280,000	-	-	-	-	-	-	14,000	266,000	
M	P18-144	Buchanan House - Security Implementation	50,000	-	-	50,000	-	-	-	-	-	5
M	P18-177	Morningstar Mill - Dam Replacement	1,000,000	-	-	-	-	-	-	50,000	950,000	
M	P19-166	Bill Burgoyne Arena - Upgrade Life Safety Systems	50,000	-	-	50,000	-	-	-	-	-	5
M	P20-145	Seymour Hannah - LED lighting	138,000	-	-	-	-	-	-	7,000	131,000	
M	P21-136	Haig Bowl Arena - Roof Replacement	40,000	-	-	40,000	-	-	-	-	-	5
M	P21-143	Burgoyne Woods - Parking Lot Reconstruction	135,000	-	-	-	-	-	-	7,000	128,000	
M	P22-133	City Hall - Church St. Elevator Modifications	200,000	-	-	-	-	-	-	10,000	190,000	
M	P22-134	City Hall - Improvements	50,000	-	-	50,000	-	-	-	-	-	5, 6
M	P22-136	Lake Street Service Centre - Site Paving	250,000	-	-	-	-	-	-	13,000	237,000	
M	P22-137	Buchanan House - Accessible Washroom Upgrade	250,000	-	-	-	-	-	-	13,000	237,000	

2022 CAPITAL BUDGET
PROJECT FUNDING (SCHEDULE W)

Financial Management Services, Corporate Asset Management 2022 Capital B...

				FUNDING SOURCES								
				GRANTS/DEV.CHRGS/RESERVES			RATE/TAX PAYER SUPPORT					
Sch	Project No.	Facility/Project Name	Gross Cost	Canada Community Building Fund	Other External Funding	Reserves & Dvlpmnt Chrg	Infrastruct. Levy	Tax Support	Water / Wastewater	Capital out of Revenue	Debenture	Notes
M	P22-137-1	Buchanan House - Elevator Upgrade	500,000	-	-	-	-	-	-	25,000	475,000	
M	P22-138	Old Court House - Phase 1 Window Refurbishment	200,000	-	-	-	-	-	-	10,000	190,000	
M	P22-139	Bill Burgoyne Arena - Exterior Cladding	400,000	-	-	-	-	-	-	20,000	380,000	
M	P22-140	Merritton Arena - Capital Equipment Repairs	50,000	-	-	50,000	-	-	-	-	-	5
M	P22-142	Seymour Hannah - Capital Equipment Repairs	65,000	-	-	65,000	-	-	-	-	-	5
M	P22-143	Lester B. Pearson Park - KAC Pool Repairs and Lighting	60,000	-	-	60,000	-	-	-	-	-	5,7
M	P22-145	Port Dalhousie Lions Park - Wading Pool Repairs	25,000	-	-	25,000	-	-	-	-	-	5
M	P22-151	Port Weller Community Centre - Site Improvements	690,000	-	-	-	37,600	-	-	38,000	614,400	
M	P22-146	Lakeside Park - Grinder Sump Pumps & Controls	50,000	-	-	50,000	-	-	-	-	-	5
M	P22-147	Lakeside Park - East & West Pier Improvements	345,000	-	-	-	42,000	-	-	15,000	288,000	
M	P22-148	Berkley Park - Replace Tennis Court Lighting	90,000	-	-	35,000	55,000	-	-	-	-	7
M	P22-149	Lancaster Park - Bleacher Waterproofing	100,000	-	-	-	-	-	-	5,000	95,000	5
M	P22-150	Sunset Beach - Boat Ramp Capital Repairs	100,000	-	-	-	100,000	-	-	-	-	
M	P22-152	Rear Inner Range Lighthouse - Building Envelope Improvements	50,000	-	-	50,000	-	-	-	-	-	5
M	P22-153	Lakeside Park - Carousel Accessibility	100,000	-	-	-	-	-	-	5,000	95,000	
M	P22-154	Morningstar Mill - Structural Repairs	130,000	-	-	-	130,000	-	-	-	-	
M	P22-155	Morningstar Mill - Replace Roofing	120,000	-	-	-	-	-	-	6,000	114,000	
M	P22-156	Performing Arts Centre - Exterior Wall Cladding	75,000	-	-	75,000	-	-	-	-	-	
M	P22-157	Meridian Centre - Replace Board Glass	110,000	-	-	-	-	-	-	6,000	104,000	
M	P22-158	Meridian Centre - Light Replacements	95,000	-	-	95,000	-	-	-	-	-	3, 7
M	P22-159	Replacement of Security Cameras - Phase 1	100,000	-	-	-	-	-	-	5,000	95,000	
M	P22-170	Lockhart Point Old Lock 1 - Event Power	100,000	-	-	-	-	-	-	5,000	95,000	
M	P22-171	City Hall - Front Steps Replacements	60,000	-	-	60,000	-	-	-	-	-	5
N	P22-160	Carlisle St. Parking Garage - Replace Entrance Gate	10,000	-	-	10,000	-	-	-	-	-	5
N	P22-161	Ontario St. Parking Garage - Ceiling Testing Ports	50,000	-	-	50,000	-	-	-	-	-	5
O	P21-133	Firehall #1 - Replace Headquarters	6,500,000	-	-	303,000	-	-	-	22,000	6,175,000	9
O	PFR22-01	Communication Towers Upgrade	80,000	-	-	-	-	-	-	4,000	76,000	
P	PFL22-01	Two (2) Single Axle Dump Trucks (Replacement)	640,000	-	-	-	-	-	-	32,000	608,000	

2022 CAPITAL BUDGET
PROJECT FUNDING (SCHEDULE W)

				FUNDING SOURCES								
				GRANTS/DEV.CHRGS/RESERVES			RATE/TAX PAYER SUPPORT					
Sch	Project No.	Facility/Project Name	Gross Cost	Canada Community Building Fund	Other External Funding	Reserves & Dvlpmnt Chrg	Infrastruct. Levy	Tax Support	Water / Wastewater	Capital out of Revenue	Debenture	Notes
Q	PCI17-01	Enterprise Resource Planning (ERP) System Implementation	1,580,000	-	-	-	-	-	-	79,000	1,501,000	
Q	PCI21-01	Property Tax System Implementation	330,000	-	-	-	-	-	-	17,000	313,000	PA
Q	PCI21-10	Asset Management - Phase 2- Implementation of AM Solutions	1,300,000	-	-	-	-	-	-	65,000	1,235,000	
Q	PCI22-01	New Switches at City Hall and Meridian Centre	110,000	-	-	-	-	-	-	6,000	104,000	
Q	PCI22-02	Excess Soil Management Software	40,000	-	-	-	40,000	-	-	-	-	
R	TCP22-001	2022 Transit Funding	1,050,000	-	-	-	-	-	-	105,000	945,000	
TOTAL			\$ 54,923,660	\$ 9,043,422	\$ 211,000	\$ 3,410,100	\$ 1,794,000	\$ 1,527,400	\$ 7,001,758	\$ 3,059,880	\$ 28,876,100	
Less Amounts Previously Approved by Council			\$ 1,830,000	\$ -	\$ -	\$ 105,000	\$ -	\$ -	\$ -	\$ 87,000	\$ 1,638,000	
Capital Budget Requiring Council Approval			\$ 53,093,660	\$ 9,043,422	\$ 211,000	\$ 3,305,100	\$ 1,794,000	\$ 1,527,400	\$ 7,001,758	\$ 2,972,880	\$ 27,238,100	

Notes:

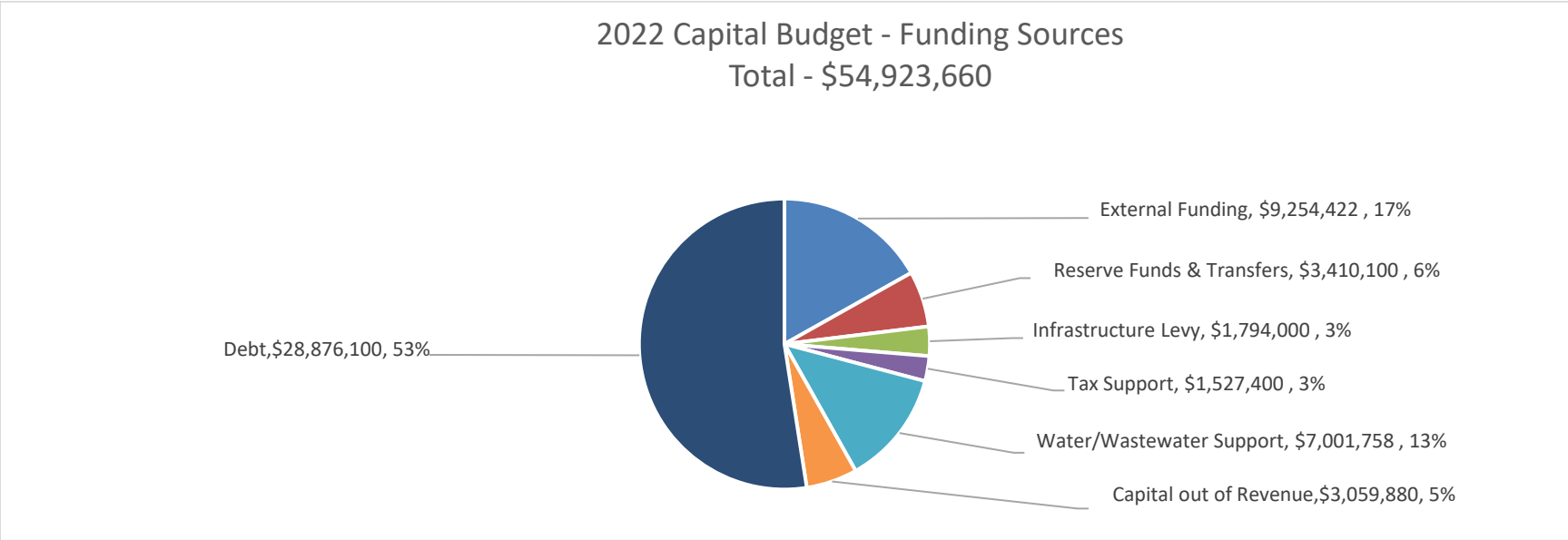
- 1 - Niagara Regional Police Service Funding
- 2 - Provincial Funding
- 3 - Meridian Reserve
- 4 - Donations
- 5 - Building Reserve

- 6 - Development Charges
- 7 - Green Initiatives Reserve
- 8 - investing in Canada Infrastructure Program (ICIP)
- 9 - 2021 Funding transfers provided by application of Development Charges Funding
- PA - Previously Approved by Council

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**Funding Our Capital Assets
Schedule X**

Seven different sources of funding for the 2022 capital Budget for the City of St. Catharines are shown below:



External Funding (Including Grants) - \$9,254,422

Canada Community-Building Fund (CCBF) (formally known as the Federal Gas Tax Program) provides \$9,043,422 which is the largest portion of external funding for capital projects. The City's share of this program includes an additional 2021 one-time payment of \$4,058,439. This is in addition to scheduled annual payment of \$4,221,699 and \$763,284 of surplus funding from projects completed under budget. The CCBF grants fund various linear projects that are discussed in further detail in Schedule Y.

The Parks Legacy Fund projects rely upon donor contributions of \$125,000. Niagara Regional Police Service and the Region are also providing \$30,000 for CCTV cameras within the road right of way. An additional ICIP grant amount of \$56,000 for the Bogart Street Park is also included in this amount.

Infrastructure Levy - \$1,794,000

The Infrastructure Levy was established in 2016 to address the infrastructure deficit. The funds are being utilized to fund renewal. Any funds not allocated in the year will be maintained in a reserve

for use in future years for eligible projects. The annual funding has been set at 1.5% of the City’s portion of the prior year tax levy, providing \$1,569,000. For 2022, \$225,000 of available funding resulting from favorable variances in previous projects has been also been utilized. The projects funded by the 2022 infrastructure levy are shown in the graph below.

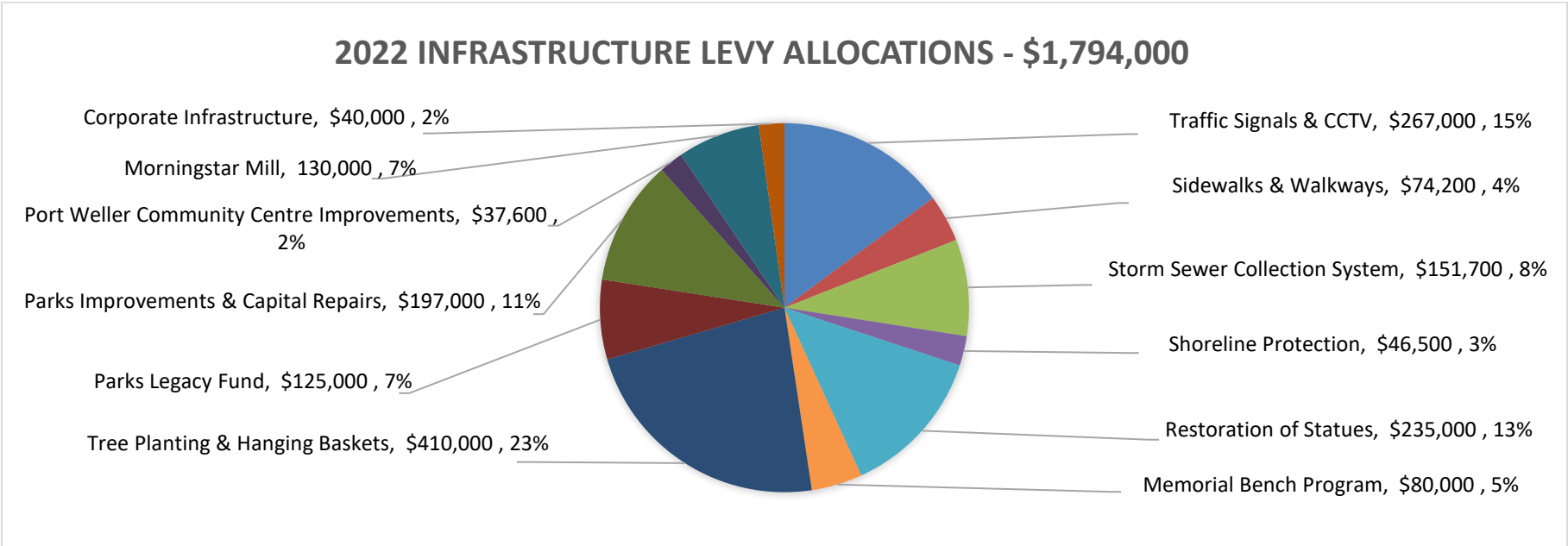
**Reserves and Projects Transfers - \$3,410,100
(including Development Charges)**

In 2021, the City reintroduced Development Charges to recover growth costs. The 2022 Budget includes \$2,293,900 of funding from this source. The Building Reserve Fund (\$650,000), Green Initiatives Reserve (\$103,200) and the Meridian Centre Capital Reserve (\$60,000) is providing a total of \$813,200 of funding for works

related to building and facilities infrastructure. Also, \$303,000 of funds have been transferred from approved 2021 projects.

Tax Support - \$1,527,400

Rehabilitation projects for roads, sidewalks, streetlights, bridges and major culverts, are included in the Capital Budget and funded from the Operating Budget. Recognizing the ongoing financial challenges facing the City as a result of COVID19, the annual funding from the Operating Budget is \$946,000 lower than in 2019 (pre COVID19). This reduction in operating support has been replaced with increased CCBF and debt.



Water/Wastewater (Rate) Support - \$7,001,758

In 2019 Council approved the 10-year Financial Plan for Water and Wastewater (Water/Wastewater Plan) that included a significant increase in capital renewal, funded from rates. The Water/Wastewater Plan includes annual increases of no more than 6.5% on a typical residential household bill. The Water/Wastewater Plan was guided by the following principles (FMS-057-2019):

- 1) to reduce existing funding gaps, and
- 2) moving towards a sustainable replacement level of capital spending year over year.

The capital spending and funding amounts from rates, capital out of revenue, and debt that were included in The Water/Wastewater Plan, have been adjusted in the 2022 budget in response to the financial and operational challenges facing the City caused by COVID19. The 2022 budget and 2023-2026 forecast reflect the reallocation of the investment in Water and Wastewater. Decreased spending in years 2021-2023 is offset by increases in spending in the years 2024 - 2026, resulting in the same net investment in infrastructure over the next 6 years. However, in the short term the spending deferrals will continue to contribute to the widening infrastructure gap.

Capital out of Revenue - \$3,059,880

Capital out of revenue is the portion of the project cost that is funded from the tax or rate budgets. This Council supported strategy, sets the contribution rate at 10% of the project costs funded from debt. The capital out of revenue contribution approximates one year's worth of debenture costs of the project.

For 2022 the capital out of revenue contribution percentage has been reduced to 5% to provide relief to the operating budget,

significantly impacted by COVID19. These funding reductions have been offset by higher CCBF funding and debentures.

Where the City is issuing debt for water, wastewater or Transit Commission, a separate capital out of revenue payment is required from the respective area. The capital out of revenue contribution rates for Water and Wastewater set out in the Water/Wastewater Plan range from 40% to 60%, so as to manage debt levels while increasing investment in capital. For 2022, the capital out of revenue contribution percentage has been reduced to 35% (Water) and 40%(Wastewater) to provide relief to the 2022 Water/Wastewater budget, to assist with the recovery from the impacts of COVID19. These funding reductions have been offset by higher CCBF and debentures.

Debt - \$28,876,100

Debt is the most significant funding source for the annual Capital Budget and is utilized after all other funding has been applied. Debenture financing allows the City to spread the costs of capital over the term of debt, rather than requiring funding in the year of construction. Consistent with council approved debt strategy, debt terms for specific projects have been increased to 30 years. This change results in better alignment between debt repayment terms and expected asset life. Debt Management is necessary to ensure that the City maintains an appropriate debt level. The Council Approved Debt Management Strategy is outlined in schedule AB.

Debenture funding has been utilized to reduce tax and rate supported funding in 2022, to respond to the current financial situation. However, at 53%, the debt funding percentage is still comparable to debt funding rates in prior years.

**Funding from Canada Community-Building Fund - \$9,043,422
Schedule Y**

The Canada Community-Building Fund (CCBF), formally known as the Federal Gas Tax Program (FGT) provides the largest ongoing external funding contribution for capital projects.

Council endorsed a five-year capital investment plan for FGT revenues in 2009 which identified continued funding for combined sewer system upgrades (storm sewer separations) and watermain replacement in conjunction with the combined sewer system upgrade and various road resurfacing projects. Council subsequently shifted focus away from underground infrastructure to include facility energy related initiatives and non-resurfacing roadwork. One of the requirements of the CCBF is that the expenditures are incremental, meaning that the funds cannot be used to displace current capital investment or reduce municipal taxes.

The City's \$9,043,422 of CCBF funding includes annual funding of \$4,221,699, an additional 2021 one-time payment of \$4,058,439

and \$763,284 of surplus funding from projects completed under budget. The additional funding has been utilized to reduce the 2022 taxpayer support.

Below is a list of the 2022 capital projects funded by CCBF:

B	Road Construction	\$ 3,795,765
C	Multi-Use Pathways	991,000
C	New Sidewalks	178,300
D	Storm Sewer Collection	776,800
E	Sanitary Sewer Collection	1,000,000
G	Water Distribution	1,352,000
H	Bridges and Culverts	949,557
	TOTAL	\$9,043,422

Debt Management Strategy Schedule Z

The currently established Debt Management Strategy, with Council's ongoing support, has the following criteria:

- 1) **Eligibility:** Not all capital projects are suited for debt financing. The City's strategy is to recommend debt financing only for infrastructure purposes. Large projects that provide assets with well-defined benefits to the community, have long asset lives and the ability to leverage additional financing elsewhere are eligible for debt financing.
- 2) **Sustainable Level of Borrowing:** For debt management purposes, the City shall limit external debt charges to a maximum of 10% of the City's total own source revenues. This guideline ensures that the debt service costs are sustainable within the operating budget. It protects against debt servicing becoming an increasing burden and a larger portion of the City's budget.
- 3) **Capital Out of Revenue Contributions:**
Tax Supported Projects - The City requires a down payment equal to 10% of the tax supported capital costs eligible for debt financing. This down payment reduces the amount to be borrowed and matches the approximate costs of one year's debt service to the year in which project is approved. As a result, Council will raise, through property taxes, an amount which will be equivalent of at least one year's debt charges for each particular tax supported project.

Water / Wastewater Projects - The capital from revenue contributions for Water/Wastewater projects include increasing revenue percentages over the next ten (10) years.

Consistent with the Water / Wastewater Financial Plan, targets of at least 40/60 are intended to balance asset renewal and debt levels.

- 4) **Debenture Term considerations and Limitations:** Tax supported debentures may be issued for terms between 5 to 10 years. Debentures funding Water and Wastewater capital assets may be issued for terms up to 30 years. Debentures funding specific large projects, may in consultation with Council be issued for terms up to 30 years. Furthermore, debt terms will be for no more than 75% of the Asset's useful life and the selection of term will consider available interest rates.

The capital out of revenue contributions of 5% for tax supported projects included in the 2022 Capital Budget are outside of the current Debt Management Strategy's guidance. These reduced rates will provide temporary relief to the 2022 Operating Budget. The debt funded projects remain in compliance with criteria 1 listed above.

The debt charges for 2022 are forecast to increase marginally above 10% of the City's own source revenues. In compliance with criteria 2 of the Strategy, the future year forecasts outlined below indicate that the debt charge ratio will move above 10%. These forecasts will be updated and the debt servicing ratios will continue to be monitored and reviewed with Council on a regular basis.

Debt Management Strategy Schedule Z

The Municipal Act requires that a Municipality have a five-year capital financing forecast. Ontario Regulation 403/02 limits annual debt charges to no more than 25% of the City's own source revenues. Using this guideline, the City could increase its debt (approximately) by a further \$123.5 million based on an interest rate of 7%, which is the rate the Ministry of Municipal Affairs uses for illustrative purposes. (Calculation is provided on Schedule AA). Using a lower estimated borrowing rate of 5%, the City's additional debt capacity would be \$138.6 million.

The City Treasurer has updated the Debt Repayment Limit for the City, and the debenture amount proposed in the 2022 Capital Budget will not cause the City to exceed its limit.

In 2020, the City's debt charges were 9.5% of the City's own source revenues. Each year, the Ministry of Municipal Affairs, produces a financial indicator review that states that debt costs between 5% and 10% are considered moderate risk – which is where the City of St Catharines currently resides. Table 1 below reports the estimated impact of increased borrowing activities for the next five years.

Table 1 below shows the total debt charges as a percentage of own source revenues exceeding the 10% upper limit in 2022. There are many assumptions to determine this percentage, including the amount of debt to be issued, timing of the debt issuances and total amount of expenditures. The assumptions made are conservative. The forecasts are also impacted by the reduction in own source revenues in 2020 as a result of COVID-19. This projection assumes that future debt is issued for a 10-year term with an interest rate of 4%, or a 30 year term with an interest rate of 5%. Debt terms are consistent with the Council Approved Capital Financing and Debt Management Strategy. The interest rate on recent debentures issues has been much lower (2021-1.78%, 2020 -1.57%). Any changes made to any of the assumptions – whether that is timing, term or interest rate for debt issuances, or the level of capital spending supported by debt, will have an impact on the debt charges as a percentage of own source revenues, the projected debt balance and future tax levy impacts.

As the City continues to refine its Asset Management Plan and formulate its future debt needs these forecasts will be updated and the debt servicing will continue to be monitored and reviewed on a regular basis, for compliance with Council set limits.

TABLE 1

	2021	2022	2023	2024	2025	2026
Outstanding Debt (external)	\$123.0m	\$127.1m	\$140.1m	\$156.8m	\$173.4m	\$190.7m
Outstanding debt (internal)	3.5m	2.8m	2.2m	1.5	0.8m	-
Debt Per Household	2,055	2,122	2,340	2,619	2,896	3,185
Total Annual Debt Servicing	20.4m	21.7m	22.5m	24.6m	26.6m	28.6m
Debt Servicing as % of Own Source Revenues	9.69%	10.07%	10.22%	10.95%	11.60%	12.52%

2022 CAPITAL BUDGET -MUNICIPAL ACT DEBT LIMITS (SCHEDULE AA)

Calculation of Debt Charges:	(Per 2020 FIR schedule 81)		
Total Principal		\$	14,456,393
Total Interest			4,266,287
			<u>18,722,680</u>
Payments of Long Term Commitments and Liabilities (SLC42 6010 01)			1,569,866
NET DEBT CHARGES		A	<u><u>\$ 20,292,546</u></u>
Calculation of Annual Repayment Limit:			
Total Revenue Fund Revenue (sch10 9910)		\$	236,865,645
Excluded Revenue Amounts			
Tile Drainage and Shoreline Assistance (SLC 12 1850 04)			-
Ontario Grants - incl. Grants for TCAs (SLC 10 0699 01+SLC 10 0810 01+ SLC10 0815 01)			(10,195,281)
Canada Grants - incl. Grants for TCAs (SLC 10 0820 01+SLC 10 0825 01)			(1,478,023)
Deferred Revenue Earned (Provincial Gas Tax) (SLC 10 830 01)			(246,754)
Deferred Revenue Earned (Canada Gas Tax) (SLC 10 831 01)			(1,717,268)
Other Municipalities including revenue for TCA (SLC 10 1098 01+SLC 101099 01)			(7,538,147)
Gain/Loss on sale of land & capital assets (SLC 10 1811 01)			(11,225)
Deferred revenue earned (Development Charges) (SLC 10 1812 01)			-
Deferred revenue earned (Development Charges) (SLC 10 1812 01)			(1,790)
Deferred revenue earned (Recreation Land(the planning act) (SLC 10 1813 01)			(1,053)
Other Deferred revenue earned (SLC 10 1814 01)			(267,451)
Donated Tangible Capital Assets (SLC 53 0610 01)			(16,106,832)
Increase/Decrease in Gov't Business Enterprise equity (SLC 10 1905 01)			(2,189,138)
			<u>(39,752,962)</u>
NET REVENUE FUND REVENUES		\$	<u><u>197,112,683</u></u>
25% OF NET REVENUE FUND REVENUE		B	<u><u>\$ 49,278,171</u></u>
Adjustments to Annual Repayment Limit			
ANNUAL REPAYMENT LIMIT UNDER REGULATION		C (B - A)	<u><u>\$ 28,985,625</u></u>
Unfinanced prior year capital projects/unissued debt (details in AA-1)			\$ 51,222,190
Capitalized Annual Repayment	Years	Rate	Factor
	10	7.00%	0.1424
ADJUSTED ANNUAL REPAYMENT LIMIT		D	(7,292,887)
		(C - D)	<u><u>\$ 21,692,738</u></u>
Remaining Debt Capacity			
Capitalized Debt Capacity			152,360,709
2022 Capital Budget			(28,876,100)
REMAINING DEBT CAPACITY			<u><u>123,484,609</u></u>

2022 CAPITAL BUDGET - SCHEDULE AA-1

MUNICIPAL ACT DEBT LIMITS

UNFINANCED PRIOR YEAR CAPITAL PROJECTS/UNISSUED DEBT
(INCLUDES 2021 CAPITAL PROJECTS)

	Debt Amount
Administration & Operational Centres	\$ 1,337,277
Arenas and Recreational Facilities	2,840,260
Bridges and Culverts	1,510,983
Canada Summer Games Commitment	1,164,800
Cemetery	62,000
Corporate Infrastructure	4,041,000
Fire	3,138,000
Other Special Purpose Facilities	3,536,000
Parking Operations	420,972
Parks, Structures and Facilities	2,236,700
Pollution Control Plan	2,255,438
Regional Projects	251,900
Roads	13,237,820
Sanitary Sewer Collection	726,420
Shoreline Protection	67,000
Sidewalks, Walkways & Multi Use Pathways	2,729,400
Sidewalks, Walkways and Multi-Use Pathways	1,333,000
Storm Sewer Collection (incl. Separation)	7,155,200
Water Distribution System	2,483,820
Watercourses	694,200
TOTAL	<u>\$ 51,222,190</u>

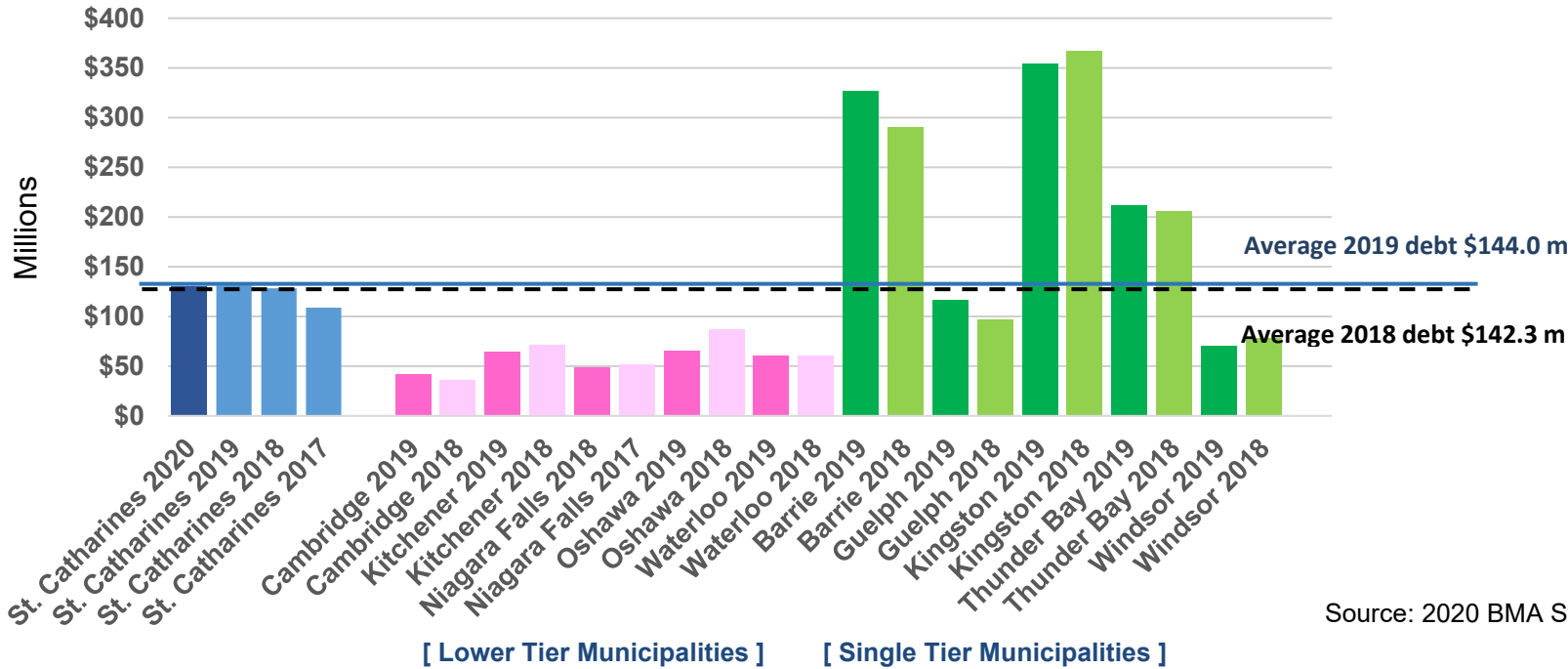
Capital Budget and Debt – Municipal Comparators
Schedule AB

Unlike Federal and Provincial budgets, municipal budgets are very capital intensive. Borrowing for capital projects provides many economic benefits for the future of the municipality, especially so, as choosing to be debt-free would result in substantially less infrastructure being renewed and available to the public. City Council has identified five single-tier and five lower-tier municipalities with similar characteristics to the City of St. Catharines, which are shown in Graph 1 below.

Table 2 below shows the City of St. Catharines debt burden for the last four years (including internal debt).

TABLE 2

City of St. Catharines Outstanding Debt (\$Millions)	
2017	\$108.9
2018	\$128.5
2019	\$131.1
2020	\$130.1

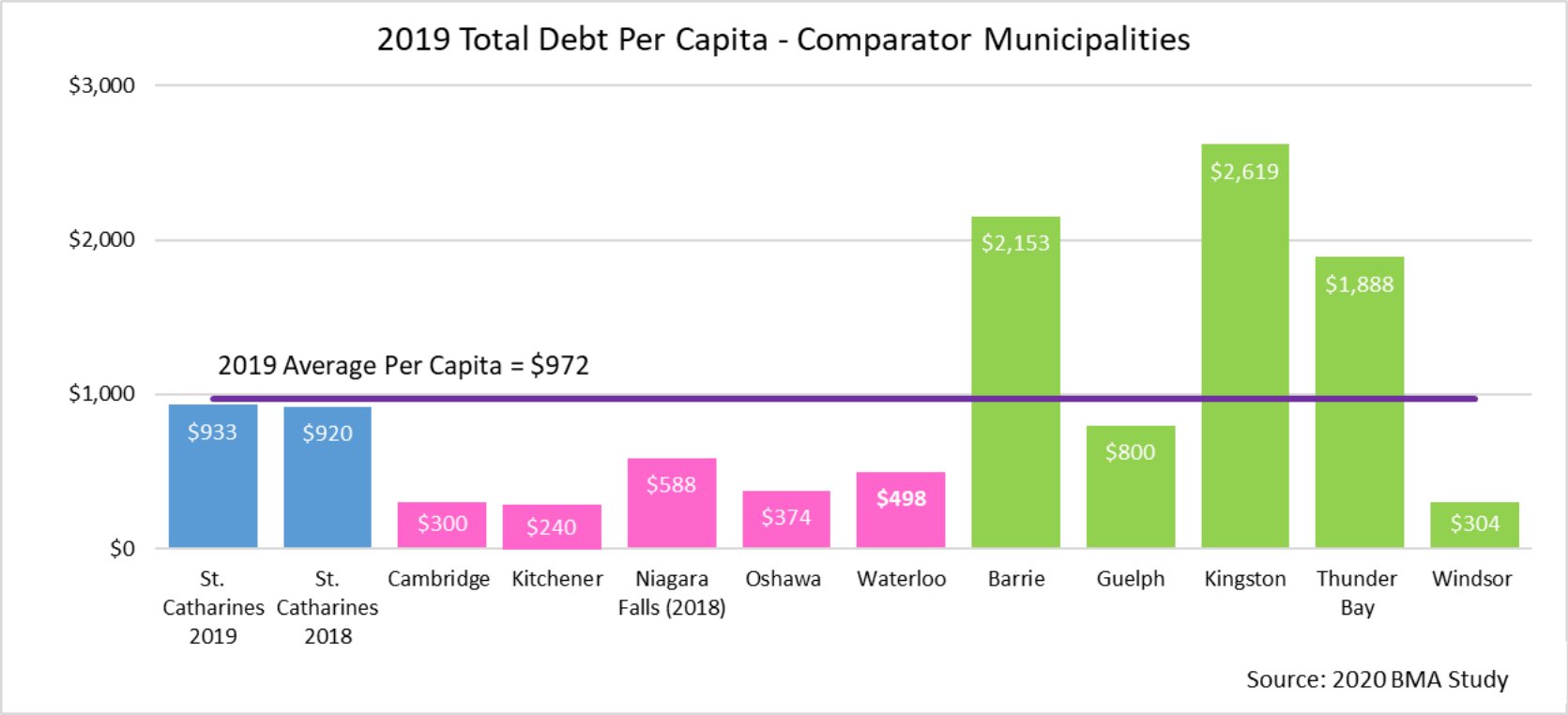


Capital Budget and Debt – Municipal Comparators
Schedule AB (continued)

Debt per capita is another common debt ratio. The latest data available from the 2020 BMA Study based on 2019 FIR data is shown in the Graph 2 below. The City of St. Catharines total debt outstanding per capita for 2019 was \$933, which is above the average for all reporting municipalities in the BMA study. The 2019 average for municipalities in the 2020 BMA Study was \$732. Looking amongst our ten comparators the data is a bit different. The eleven comparator municipalities' average for 2019 was \$972.

St. Catharines outstanding debt per capita of \$933 for 2019 (\$920– 2018) is below the average for the Council approved municipal comparators. While St. Catharines' debt is at the higher end of the comparators, it is still at a reasonable level in comparison to other municipalities, particularly older cities with similar aged infrastructure.

Graph 2.



2022 CAPITAL BUDGET
REPRIORITIZED PRIOR FOUR YEAR FORECASTS (SCHEDULE AC)

This summary of capital expenditures compares the projected four year forecast (2022-2025) included in the 2021 Capital Budget with the 2022 capital budget and forecast for the same forecast time period.

	2022			2023			2024			2025		
	2021 Forecast	2022 Forecast	Variance \$	2021 Forecast	2023 Forecast	Variance \$	2021 Forecast	2024 Forecast	Variance \$	2021 Forecast	2025 Forecast	Variance \$
CAPITAL EXPENDITURES												
Roads	7,941,000	8,727,100	786,100	11,581,000	12,154,000	573,000	7,601,951	8,771,951	1,170,000	8,470,001	8,595,001	125,000
Sidewalks, Walkways and Multi-Use Pathways	2,274,200	2,661,300	387,100	960,000	2,092,400	1,132,400	960,000	1,808,663	848,663	960,000	1,701,663	741,663
Storm Sewer Collection System (Incl. Sewer Sep.)	4,610,800	1,466,200	(3,144,600)	2,375,168	2,275,168	(100,000)	3,815,100	3,815,100	-	3,970,000	3,970,000	-
Sanitary Sewer Collection System	3,903,954	2,508,954	(1,395,000)	3,694,133	5,087,133	1,393,000	6,473,376	5,805,376	(668,000)	7,346,844	6,245,844	(1,101,000)
Pollution Control	800,000	200,000	(600,000)	1,000,000	1,000,000	-	1,000,000	1,000,000	-	1,000,000	1,000,000	-
Water Distribution System (Watermains)	9,165,906	5,525,906	(3,640,000)	4,031,225	8,240,225	4,209,000	13,760,749	13,760,749	-	14,250,964	12,629,964	(1,621,000)
Bridges and Major Culverts	1,707,500	2,102,800	395,300	-	2,540,000	2,540,000	805,000	1,300,000	495,000	517,500	-	(517,500)
Shoreline Protection	11,000	292,200	281,200	489,000	284,000	(205,000)	3,224,000	140,000	(3,084,000)	41,000	1,693,000	1,652,000
Watercourses	1,430,000	2,068,000	638,000	6,730,000	6,830,000	100,000	1,800,000	1,800,000	-	580,000	664,000	84,000
Regional Projects	3,498,000	7,826,200	4,328,200	10,466,000	4,545,000	(5,921,000)	-	1,862,000	1,862,000	1,962,000	7,492,000	5,530,000
Community Recreation and Culture Services	2,195,000	4,077,000	1,882,000	1,545,000	3,860,000	2,315,000	1,115,000	7,270,000	6,155,000	965,000	3,255,000	2,290,000
Buildings and Facilities (Including Accessibility)	4,060,000	5,778,000	1,718,000	8,410,000	6,083,000	(2,327,000)	7,075,000	9,745,000	2,670,000	5,116,019	7,930,000	2,813,981
Parking Services	55,000	60,000	5,000	200,000	25,000	(175,000)	850,000	1,050,000	200,000	-	-	-
Fire Services	6,500,000	6,580,000	80,000	7,720,000	7,600,000	(120,000)	7,292,727	8,186,000	893,273	9,125,509	8,000,000	(1,125,509)
Fleet	-	640,000	640,000	-	1,260,000	1,260,000	-	-	-	-	310,000	310,000
Corporate Infrastructure	5,300,000	3,360,000	(1,940,000)	4,300,000	5,300,000	1,000,000	-	2,920,000	2,920,000	-	2,000,000	2,000,000
Transit Commission	600,000	1,050,000	450,000	600,000	1,050,000	450,000	600,000	1,050,000	450,000	600,000	1,050,000	450,000
	54,052,360	54,923,660	871,300	64,101,526	70,225,926	6,124,400	56,372,903	70,284,839	13,911,936	54,904,837	66,536,472	11,631,635

Projects Added/Increased		Projects Added/Increased		Projects Added/Increased		Projects Added/Increased	
Roads Increased	786,100	Roads Increased	573,000	Gale Crescent Rd. Added- roads	1,328,000	Roads Increased	125,000
Sidewalks Increased	387,100	Active Transportation Added	848,400	Active Transportation Added	741,663	Active Transportation Added	741,663
Sanitary Sewer Projects Increased	42,500	Sidewalks Prj. Increased	284,000	Sidewalks Prj. Increased	107,000	Newport ROW Shoreline Added	1,600,000
Bridges and Major Culverts Increased	395,300	Facer Street Sanitary sewer Added	545,000	Parnell Road Reconstruction	1,300,000	Shoreline Protection Increased	52,000
Shoreline Protection Increased	281,200	Forest Hill / Hillcrest San. Sewer Added	892,500	Regional-Niagara Street Added	1,862,000	Watercourses Increased	84,000
Watercourses Increased	638,000	Forest Hill / Hillcrest Water Dist. Added	348,000	Lion Dunc Schooley Outdoor Pool Added	5,000,000	Regional -Louth St. Recon. Increased	170,000
Regional-Main St, Lock St & Lakeport Rd. Added	7,551,200	Merritt Street Water Distribution Added	714,000	Park Renewal Plan Increased	1,120,000	Regional - Burleigh Hill Drive Added	2,125,000
Regional-St. Paul Street Added	275,000	Water Distribution System Increased	3,147,000	Hanging Baskets Program Added	35,000	Regional - St Paul St. W Added	2,991,000
Park Legacy Fund Increased	125,000	South Service Road Bridge Added	805,000	Building & Facilities Increased	470,000	Regional - Ontario Street Added	244,000
Park Renewal Projects Increased	1,076,000	Bridges & Major Culverts Other Increased	1,735,000	Robertson School Projects Added	2,200,000	Park Renewal Plan Increased	1,290,000
CRCS Other Increased	681,000	Watercourses Increased	100,000	Ontario St. Parking Garage Prj. Added	200,000	Port Dalhousie Splash Pad Added	1,000,000
Morningstar Mill- Dam Prj Added	1,000,000	Regional Projects Increased	895,000	Fire Pumper Replacement Added	1,093,273	Lakeside Park-Site Parking Lot	2,300,000
Buildings and Facilities, Others Increased	718,000	James Street EA Added	1,620,000	Customer Relationship Mgmt. Added	1,500,000	Sunset Beach - Phase 2 Project Added	300,000
Parking Services Increased	5,000	CRCS others Increased	695,000	ERP Software	420,000	Building & Facilities Increased	213,981
Fire Services Increased	80,000	Fleet Added	1,260,000	Water Wastewater System Added	1,000,000	Fleet Added	310,000
Fleet Added	640,000	Corporate Infrastructure Increased	1,000,000	Transit Commission Increased	450,000	Corporate infrastructure Added	2,000,000
Transit Commission Increased	450,000	Transit Commission Increased	450,000			Transit Commission Increased	450,000
	\$ 15,131,400		\$ 15,911,900		\$ 18,826,936		\$ 15,996,644

Less: Projects Decreased/Deferred		Less: Projects Decreased/Deferred		Less: Projects Decreased/Deferred		Less: Projects Deferred/Decreased	
Facer Street Sanitary Sewer Deferred	545,000	Storm Sewer Prj. Decreased	100,000	Sanitary Sewer Decreased	668,000	Sanitary Sewer Decreased	1,101,000
Forest Hill / Hillcrest Pipe Project Deferred	2,276,300	Sanitary Sewer Prj. Decreased	44,500	Melody Trail Culvert Deferred	805,000	Water Distribution System Decreased	1,621,000
Gale Crescent Storm Sewer Deferred	901,850	Shoreline Protection Decreased	205,000	Lakefront Park Shoreline Deferred	2,807,500	Rockwood Avenue Culvert Deferred	517,500
Other Storm Sewer Prj. Decreased	1,572,950	Region - St Paul St. W Recon. Deferred	2,365,000	Shoreline Protection Decreased	276,500	Fire Fleet Deferred	1,125,509
Pollution Control Decreased	600,000	Region - Main Street Recon. Deferred	4,451,000	Firehall #6 Capital Maint. Deferred	200,000		
Water Disctribution Prj. Decreased	2,926,000	Buildings and Facilities Decreased	2,327,000	Roads Decreased	158,000		
Regional - Burleigh Hill Dr. Deferred	1,380,000	Parking Services Decreased	175,000				
Regional - Niagara Street Deferred	1,668,000	Fire Services Decreased	120,000				
Regional - Glendale Avenue Deferred	450,000						
Corporate Software Deferrals	1,940,000						
	\$ 14,260,100		\$ 9,787,500		\$ 4,915,000		\$ 4,365,009
	\$ 871,300		\$ 6,124,400		\$ 13,911,936		\$ 11,631,635

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2022 CAPITAL BUDGET SORTED BY WARD - LINEAR PROJECTS

(SCHEDULE AD)

Schedule	Project No.	Project Name / Location	Details	WARD
B	P21-097	Dunvegan Rd. Traffic Signal Replacement	Roadway reconfiguration in conjunction with previously approved traffic signal replacement	1
B	P22-070	Preliminary Design for Future Road Rehabilitation	Geotechnical investigation and design for future roadworks	1
B	P22-123	Rockwood Ave Culvert (C117M) Replacement & Road Resurfacing	Mill and resurface roadway in conjunction with culvert replacement	1
C	P22-062	Pinecrest Ave. Reconstruction	Sidewalk replacement in conjunction with road reconstruction	1
D	P17-067	St. Davids Rd. / Townline Rd. W	Additional funds for City share of costs for the construction of new storm sewer	1
D	P22-001	Mitchell / Morgan / Richmond	Engineering services for new storm sewer installation in conjunction with watermain replacement and road works	1
E	P22-001	Mitchell / Morgan / Richmond	Engineering services for replacement of sanitary sewer in conjunction with watermain replacement and road works	1
G	P22-001	Mitchell / Morgan / Richmond	Design for the replacement of existing C.I. watermain in conjunction with stormsewer installation and road works	1
H	P22-122	Battersea / Bunting / Melody Trail Culvert Rehabilitation	Review the feasibility to line the structure versus replacement	1
H	P22-123	Rockwood Ave. Culvert (C117M) Replacement & Road Resurfacing	Replace existing structure in conjunction with roadworks	1
H	P22-130	Rosedale Creek / Secord Creek Environmental Assessment & Design	Engineering services for structure replacement in conjunction with Creek EA and Design	1
J	P22-130	Rosedale Creek / Secord Creek Environmental Assessment & Design	Engineering Services to address previously identified deficiencies and in conjunction with culvert replacement (C109M)	1
B	P22-065	Vansickle Rd. Resurfacing and Intersection Improvements	Full depth resurfacing with intersection improvements to promote traffic calming	2
K	RN20-stp	St. Paul Street at CNR Bridge Replacement	Additional funds for replacement of existing C.I. watermain in conjunction with Regional bridge replacement project	2

2022 CAPITAL BUDGET SORTED BY WARD - LINEAR PROJECTS
(SCHEDULE AD)

Schedule	Project No.	Project Name / Location	Details	WARD
B	P22-066	Bunting Rd. Visioning	Visioning and EA to implement complete street design	3
H	P22-121	Niagara St. / Walkers Creek Park Pedestrian Bridges	Replace existing structure	3
B	P18-062	Lake St. Road and Underground Improvements	Road reconstruction and rehabilitation	4
B	P22-061	James St. EA	EA for reconstruction of James St. and construction of a public multi-use space	4
B	P22-062	Pinecrest Ave. Reconstruction	Reconstruction of existing roadway	4
C	P18-062	Lake St. Road and Underground Improvements	Construct new sidewalk for system completion in conjunction with the road reconstruction	4
C	P22-169	Pathway-Hydro Corridor (P7) Between Rykert St. to Pelham Rd.	Trail development and the construction of a pedestrian pathway and access points to the neighbourhood. Located on Hydro Corridor between Rykert Street to	4
D	P18-062	Lake St. road and Underground Improvements	Construction of storm sewer in conjunction with underground improvements and road reconstruction	4
E	P22-061	James St. EA	EA for reconstruction of James St. and construction of a public multi-use space	4
G	P18-062	Lake St. Road and Underground Improvements	Construction funds for replacement of existing Cast Iron (C.I.) watermain in conjunction with road reconstruction	4
G	P21-003	Ontario St. (RR#42) Underground Improvements	Replacement of existing C.I. watermains in conjunction with sanitary and storm sewer spot repairs	4
G	P22-061	James St. EA	EA for reconstruction of James St. and construction of a public multi-use space	4
L	P22-061	James St. EA	EA for construction of a public multi-use space in conjunction with reconstruction of James St.	4
B	P22-063	Parnell Rd. Reconstruction	Design for future road reconstruction	5
D	P22-020	Maplewood Dr.	Engineering services for design of a new storm sewer to alleviate surface flooding issues	5

2022 CAPITAL BUDGET SORTED BY WARD - LINEAR PROJECTS
(SCHEDULE AD)

Schedule	Project No.	Project Name / Location	Details	WARD
G	P20-102	Lakeshore Rd. at Welland Canal	Additional funds to replace/upgrade existing watermain across Welland Canal on Seaway Bridge	5
G	P22-063	Parnell Rd. Reconstruction	Engineering services for abandonment of existing C.I. watermain in conjunction with sanitary and storm sewer works and road reconstruction	5
G	P22-100	Keistan Dr.	Replacement of existing C.I. watermain	5
H	P22-063	Parnell Rd. Culverts Reconstruction	Design for future culvert replacement	5
J	P21-129	Spring Garden Creek Construction	Construction to address priority items identified by EA	5
B	P22-064	Blue Spruce / Huntingwood	Replace asphalt road surface in conjunction with watermain replacement	6
C	P22-042	Dorothy St. New Sidewalk	New sidewalk to improve network connectivity	6
G	P22-064	Blue Spruce / Huntingwood	Replacement of existing C.I. watermain in conjunction with road reconstruction	6
K	RN22-MLL	Region RR87 Main St., Lock St. & Lakeport Rd.	Replace existing sidewalks including 50% City share of retaining walls and stairs at Lock Street	6
K	RN22-MLL	Region RR87 Main St., Lock St. & Lakeport Rd.	Construction of new sidewalk	6
K	RN22-MLL	Region RR87 Main St., Lock St. & Lakeport Rd.	Replacement and spot repairs of existing sewers in conjunction with road reconstruction	6
K	RN22-MLL	Region RR87 Main St., Lock St. & Lakeport Rd.	Twinning of the existing watermain in conjunction with road reconstruction for security of water supply	6
K	RN22-MLL	Region RR87 Main St., Lock St. & Lakeport Rd.	City share of storm sewers (repair of existing and possible new sections) in conjunction with road reconstruction work	6

2022 CAPITAL BUDGET SORTED BY WARD - LINEAR PROJECTS
(SCHEDULE AD)

Schedule	Project No.	Project Name / Location	Details	WARD
B	P22-080	2022 Road Resurfacing Program	Annual - priority location(s) to be determined	City wide
B	P22-097	Traffic Signals (including pedestrian crossings)	Annual - priority location(s) to be determined	City wide
B	P22-098	Street Lights	Address various identified deficiencies in existing City street light system	City wide
B	P22-099	CCTV Installation Within Road Right of Way	Project to add 12 new cameras at 6 locations in the City to be utilized by the NRPS to enhance safety. Funded by the City, Province and NRPS	City wide
C	P22-040	2022 Walkway Improvements	Annual walkway capital repair program locations to be determined	City wide
C	P22-040-1	Concrete Sidewalk Replacement Program	Replace existing sidewalks with identified deficiencies. Locations to be determined	City wide
C	P22-041	New Sidewalk Installation Program	Annual - priority location(s) to be determined	City wide
C	P22-068	City-Wide Trail Improvements	Participark Trail Connection (Switchback), Welland Canal Trail - Widen & Resurface (Final Improvement), +\$150K AT priorities as a result of Covid-19 (CAO-181-2020); Additonal funding for 2021 Active Transportation priorities that became more urgent as a result of Covid-19 (CAO-181-2020) & (EFES-070-2021)	City wide
C	P22-069	Active Transportation Priorities	Annual - priority location(s) to be determined	City wide
D	P22-006	Catch Basins and Storm Service Installations	Installation of catch basins, catch basin leads and storm laterals to alleviate isolated surface flooding	City wide
D	P22-014	Storm Sewer CCTV Inspections	CCTV sewer inspections for condition assessment of existing storm sewers including large diameter pipes	City wide

2022 CAPITAL BUDGET SORTED BY WARD - LINEAR PROJECTS
(SCHEDULE AD)

Schedule	Project No.	Project Name / Location	Details	WARD
D	P22-015	Design for Next Year's Projects	Engineering services for future storm drainage system projects as required	City wide
D	P22-016	Storm Sewer Spot Repairs	Spot repairs of storm sewers at various locations as necessary	City wide
E	P22-005	Sanitary Sewer Reaming and Lining	Sewer lining to address identified deficiencies	City wide
E	P22-010	Extraneous Flow Elimination	Study to determine sources of inflow and infiltration into sanitary sewer system	City wide
E	P22-011	Sanitary Sewer Spot Repair Program	Spot repairs for sanitary sewers as required	City wide
E	P22-012	Sanitary Sewer Flushing & Reaming	Sewer flushing and reaming for physical cleaning of selected sewer sections with operational issues	City wide
E	P22-014	CCTV Sewer Inspections	CCTV inspections of existing sewers to identify condition and future works	City wide
E	P22-015	Design for Next Year's Projects	Engineering services for future sanitary collection system projects as required	City wide
E	P22-019	Sewershed Analysis	Engineering services for sewershed capacity analysis as required	City wide
G	P20-116	Stortz Hydrant Port Conversions	Year 3 of 4-year plan for the highest priority conversion of existing hydrants to Stortz type pumper connections	City wide
G	P22-118	Valves, Hydrants & Services	Replacement of existing valves, hydrants and services in conjunction with other works	City wide
G	P22-119	Design for Next Year's Projects	Engineering services for future waterworks projects as required	City wide

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2022 CAPITAL BUDGET SORTED BY WARD - FACILITIES PROJECTS
(SCHEDULE AE)

Schedule	Project No.	Project Name / Location	Details	WARD
L	P22-163	Clifford's Creek Park Basketball Court - Parks Renewal Plan	Replace court which is at end of useful life, and maintain level of service as per the Parks Renewal Plan (CRCS-042-2021)	1
L	P22-165	Valleyview Park Basketball Court, Multi-Use Court & Playground - Parks Renewal Plan	Replace court which is at end of useful life, and maintain level of service as per the Parks Renewal Plan (CRCS-042-2021)	1
L	P22-168	Pic Leeson Park Ball Diamond	Replace ball diamond assets which are at end of useful life & address asset deficiencies to maintain level of service (CRCS-B010-2020)	1
M	P22-140	Merritton Arena - Capital Equipment Repairs	Replace boiler, and compressor motors (x 2) which are at the end of serviceable life	1
O	P21-133	Firehall #1 - Replace Headquarters	Partial construction budget for replacement of Firehall #1 which is past its expected useful life	1
L	P22-162	Burgoyne Woods Playground - Parks Renewal Plan	Replace playground, and add accessible pathway to multi-use courts, curb faced sidewalk in parking lot and sun shelter	2
M	P18-177	Morningstar Mill - Dam Replacement	Additional funds towards Dam replacement project	2
M	P21-143	Burgoyne Woods - Parking Lot Reconstruction	Funds replenishment for main parking lot works	2
M	P22-142	Seymour Hannah - Capital Equipment Repairs	Replace brine pump motors (x 4) which are at end of serviceable life	2
M	P22-154	Morningstar Mill - Structural Repairs	Waterproofing and structural repairs to Miller's House; structural masonry repairs to Regional Barn	2
M	P22-155	Morningstar Mill - Replace Roofing	Replacement of cedar shingles on roof of Sawmill and Miller's house buildings	2
M	P18-144	Buchanan House - Security Implementation	Security upgrades (Phase 2)	3
M	P22-137	Buchanan House - Accessible Washroom Upgrade	Renovate washroom and implement accessibility features	3
M	P22-137-1	Buchanan House - Elevator Upgrade	Upgrade/modernize existing elevator to meet current codes and accessibility requirements	3

2022 CAPITAL BUDGET SORTED BY WARD - FACILITIES PROJECTS
(SCHEDULE AE)

Schedule	Project No.	Project Name / Location	Details	WARD
M	P22-143	Lester B. Pearson Park - KAC Pool Repairs and Lighting	Repair and regrout stains in leisure pool; replace exterior parking lot lighting fixtures with LEDs	3
M	P22-148	Berkley Park - Replace Tennis Court Lighting	Replace existing tennis courts light fixtures with LEDs to reduce utility and maintenance costs	3
M	P22-149	Lancaster Park - Bleacher Waterproofing	Waterproofing of bleachers above diamond 1 washroom	3
L	PRC22-05	Restoration of William Hamilton Merritt Statue	Address structural and maintenance issues and reduce health and safety concerns	4
L	PRC22-06	Relocation of Private Watson Statue	To remove the Private Watson Monument from City Hall and preserve it to ensure public safety (CRCS -127-2021)	4
L	P22-167	St. Patrick's Park Multi-Use Court - Parks Renewal Plan	Replace court which is at end of useful life, and maintain level of service as per the Parks Renewal Plan (CRCS-042-2021)	4
M	P20-145	Seymour Hannah - LED lighting	Funds replenishment for lighting project	4
M	P21-136	Haig Bowl Arena - Roof Replacement	Additional funds to cover shortfall of lower roof replacement	4
M	P22-133	City Hall - Church St. Elevator Modifications	Upgrade and modernize existing elevator	4
M	P22-134	City Hall - Improvements	Upgrade BAS control system (phase 3); replacement of drinking fountains with water bottle filling stations	4
M	P22-138	Old Court House - Phase 1 Window Refurbishment	Replace windows adjacent to fire escape to meet code. Refurbishment of all 1st and 2nd floor windows	4
M	P22-156	Performing Arts Centre - Exterior Wall Cladding	Capital repairs to wall cladding, horizontal bands and parapet flashing to mitigate water infiltration concerns	4
M	P22-157	Meridian Centre - Replace Board Glass	Replacement of acrylic dasher board glass due to end of service life and to meet OHL standards	4
M	P22-158	Meridian Centre - Light Replacements	Replacement of remaining fluorescent light fixtures with LEDs in corridor and concession areas to reduce utility and maintenance costs	4

2022 CAPITAL BUDGET SORTED BY WARD - FACILITIES PROJECTS
(SCHEDULE AE)

Schedule	Project No.	Project Name / Location	Details	WARD
M	P22-171	City Hall - Front Steps Replacements	Repair and replace damaged concrete steps at front entrance to maintain safe access	4
N	P22-160	Carlisle St. Parking Garage - Replace Entrance Gate	Replacement of one (1) entrance gate from the Garden Park side to facilitate larger vehicles	4
N	P22-161	Ontario St. Parking Garage - Ceiling Testing Ports	Necessary upgrades to the the ceiling testing ports to facilitate biennial strand monitoring	4
Q	PCI22-01	New Switches at City Hall and Meridian Centre	Replace current switches which are at end of useful life	4
L	P22-166	Louis Avenue Park Basketball Court - Parks Renewal Plan	Replace court which is at end of useful life, and maintain level of service as per the Parks Renewal Plan (CRCS-042-2021)	5
M	P22-151	Port Weller Community Centre - Site Improvements	Reconstruct north parking lot, resurface south parking lot, tennis courts, and replace exterior lighting	5
M	P22-150	Sunset Beach - Boat Ramp Capital Repairs	Complete necessary capital repairs to prolong the service life of concrete boat ramp	5
L	PRC21-04	Basketball/Tennis/Pickleball Court & Playground	Replace basketball/tennis/pickleball assets which are at end of useful life, and maintain level of service	6
L	P22-164	Elma Street Park Multi-Use Court - Parks Renewal Plan	Replace court which is at end of useful life, and maintain level of service as per the Parks Renewal Plan (CRCS-042-2021)	6
M	P19-166	Bill Burgoyne Arena - Upgrade Life Safety System	Additional funds towards fire alarm panel and replacement of associated devices	6
M	P22-136	Lake Street Service Centre - Site Paving	Resurface site paving, driveway and parking stalls along the north side of the facility	6
M	P22-139	Bill Burgoyne Arena - Exterior Cladding	Installation of exterior cladding and insulation on perimeter walls to improve energy efficiency and to protect exterior block walls	6
M	P22-145	Port Dalhousie Lions Park - Wading Pool Repairs	Sandblast and repaint wading pool to prolong service life	6
M	P22-146	Lakeside Park - Grinder Sump Pumps & Controls	Replacement of grinder sump pumps in pit adjacent to washroom building to reduce ongoing maintenance issues	6

2022 CAPITAL BUDGET SORTED BY WARD - FACILITIES PROJECTS
(SCHEDULE AE)

Schedule	Project No.	Project Name / Location	Details	WARD
M	P22-147	Lakeside Park - East & West Pier Improvements	Light bollards and timber boat fenders for the west pier and twelve benches for the east pier	6
M	P22-152	Rear Inner Range Lighthouse - Building Envelope Improvements	Replace upper windows, paint sills, heads & gables	6
M	P22-153	Lakeside Park - Carousel Accessibility	Implement barrier free access to Carousel	6
M	P22-170	Lockhart Point Old Lock 1 - Event Power	Provide electrical event power, meter and site lighting for Old Lock 1 event stage	6
M	P22-159	Replacement of Security Cameras - Phase 1	Replacements due to end of serviceable life, and improvements in technology at various locations	City wide
O	PFR22-01	Communication Towers Upgrade	Total cost for all five (5) links, ancillary equipment and installation for improved communication with our equipment	City wide
T	P21-156	Splashpad, Sun Shelter & Washroom	Installation of a splashpad, seasonal washroom facility and sun shelter as per the Aquatics Facilities Strategy approved by Council in Q3 2021 (CRCS-042-2021)	To be determined

2022 - 2026 Capital Budget Deferrals (in \$000's)

Projects listed have been deferred by 1 year

	2022	2023	2024	2025	2026
Old Court House - Basement Windows	\$ (200)				
Burgoyne Woods Arena modifications	\$ (85)				
Haig Bowl Arena	\$ (125)				
Seymour Hannah Arena electrical and icemaking	\$ (170)				
Russell Ave Community Centre	\$ (40)				
Sunset beach Parking lot	\$ (1,200)				
Lakeside Park - Carousel lighting upgrades	\$ (10)				
Meridian Centre attendant booth	\$ (20)				
Lockhart Pt - Old Lock 1 restoration	\$ (75)				
Roads Priority Program	\$	(500)			
South Service Road Bridge Removal or replacement	\$	(805)			
Lion Dunc Schooley Outdoor Pool	\$	(5,000)			
Robertson School refurbishment & upgrades	\$	(2,200)			
Port Dalhousie Splash Pad		\$	(1,000)		
Port Dalhousie Outdoor Pool			\$	(5,000)	
Total	\$ (1,925)	\$ (8,505)	\$ (1,000)	\$ (5,000)	

Water/ Wastewater

	\$ 2,021	\$ 2,022	\$ 2,023	\$ 2,024	\$ 2,025	\$ 2,026	total
2019 Water/Wastewater Financial Plan	\$ 14,691	\$ 16,475	\$ 18,288	\$ 20,134	\$ 22,017	\$ 23,937	\$ 115,542
Capital budget Amounts	\$ 12,891	\$ 14,675	\$ 16,988	\$ 21,234	\$ 23,817	\$ 25,937	\$ 115,542
(Deferred) Replenished Capital Investment Budget	\$ (1,800)	\$ (1,800)	\$ (1,300)	\$ 1,100	\$ 1,800	\$ 2,000	\$ -

Total 2022 Deferral

(3,725)

Development Charges Funding Switches for 2021 Capital Budgets and Surplus Funding Provided to 2022 Capital Budget

Appendix 3

3

2021 Budget Sch	Project Name	2021 Project #	2021 Capital Budget amount	Original Funding replaced			Development Charges Funding Applied
				Capital out of Revenue	Tax suport	infrastructure levy	
Roads	Grantham Rail Trail	P20-068	\$ 340,000	\$ 20,000	\$ -	\$ -	\$ 20,000
Roads	Pelham Rd. (bike lanes)	P21-061	469,000	20,700			20,700
Roads	Traffic Signals (including pedestrian crossings)	P21-097	300,000	-		48,000	48,000
Sidewalks	Hasting St.New Sidewalk	P21-064	126,000	6,600	13,600		20,200
Sidewalks	St. David's/Townline Reconstruction - New North Sidewalk	P17-067	356,000	6,300	50,700		57,000
Sidewalks	Pelham Rd. (bike lanes) Sidewalk	P21-061	104,000	3,800	12,900		16,700
CRCS	Playgrounds	PRC21-02	710,000	-		48,012	48,012
CRCS	Welland Canal Trail Widening	P21-157	700,000	37,288			37,288
CRCS	Design of Additional Splashpad, Sun Shelter and Washroom	P21-156	200,000	12,000			12,000
Buildings & Facilities	Downtown Self Cleaning/Contained Washroom	P21-153	500,000	8,000			8,000
Buildings & Facilities	Sunset Beach Improvements, Expansion of Washroom facility	P20-153	250,800	15,100			15,100
TOTAL			\$ 4,055,800	\$ 129,788	\$ 77,200	\$ 96,012	\$ 303,000

2022 Projects Supporting Outdoor Recreation and Active Transportation

Appendix 4

Sch	Project #	Project Name	Gross Cost
Active Transportation			
C	P22-041	New Sidewalk Installation Program	\$ 26,300
C	P22-042	Dorothy St. New Sidewalk	212,300
C	P22-068	City-Wide Trail Improvements	960,600
C	P22-069	Active Transportation Priorities	252,800
C	P22-169	Pathway-Hydro Corridor (P7) Between Rykert St. to Pelham Rd.	768,400
			<u>\$ 2,278,500</u>
Recreational Facilities			
L	P21-156	Splashpad, Sun Shelter & Washroom	1,000,000
L	PRC21-04	Bogart St Park Basketball/Tennis/Pickleball Court & Playground	56,000
L	P22-162	Burgoyne Woods Playground - Parks Renewal Plan	450,000
L	P22-163	Clifford's Creek Park Basketball Court - Parks Renewal Plan	120,000
L	P22-164	Elma Street Park Multi-Use Court - Parks Renewal Plan	150,000
L	P22-165	Valleyview Park Basketball Court, Multi-Use Court & Playground - Parks Renewal Plan	490,000
L	P22-166	Louis Avenue Park Basketball Court - Parks Renewal Plan	90,000
L	P22-167	St. Patrick's Park Multi-Use Court - Parks Renewal Plan	200,000
L	P22-168	Pic Leeson Park Ball Diamond	280,000
M	P20-145	Seymour Hannah - LED lighting	138,000
M	P21-136	Haig Bowl Arena - Roof Replacement	40,000
M	PRCS- Arenas and Recreational Facilities		1,290,000
M	P22-148	Berkley Park - Replace Tennis Court Lighting	90,000
			<u>4,394,000</u>
			<u><u>\$ 6,672,500</u></u>



Corporate Report City Council

Report from: Financial Management Services, Director

Report Date: October 6, 2021

Meeting Date: October 19, 2021

Report Number: FMS-162-2021

File: 10.57.12

Subject: Draft 2022 City Departmental Expenditure and Non-Tax Revenue Budget,
Parking Meter Reserve Update

Strategic Pillar:

This report aligns with the following St. Catharines Strategic Plan pillars:



Recommendation

That Report FMS-162-2021 regarding the Draft 2022 City Departmental Expenditure and Non-Tax Revenue Budget, as well as Parking Meter Reserve update, be received for information purposes; and

That Council support the proposed strategy for the annual increases to the provision to the consolidated Municipal Works Vehicle and Equipment Reserve from 2023 to 2027 as indicated in this report; and

That these increases be reviewed annually with the draft operating budget.

Summary

This report provides the Draft 2022 City Departmental Expenditure and Non-Tax Revenue budget for the Council's consideration. It also provides an update on the City's parking operations and its Parking Meter Reserve. In addition, it discusses the fiscal challenges and pressures that City is facing considering the long-term perspective as well as some of achievement and successes over the past year.

Relationship to Strategic Plan

The Draft 2022 City Departmental Expenditure and Non-Tax Revenue budget supports all pillars of Council Strategic Plan.

Background

At the Budget Standing Committee (BSC) meeting of April 19, 2021, the following motion was approved regarding the 2022 Operating Budget guidance:

“That the Budget Standing Committee provide staff an overall expenditure budget guidance increase of 1.3% and 2.3% for the 2022 Operating Budget.”

The development of the 2022 Draft Operating Budget was a very challenging process. Staff worked with all City departments and SLT on various matters including workplan, service levels, priorities and focuses, resources, limitations, etc. Most importantly, the staff team made their best efforts to balance the City’s fiscal challenges with the affordability of the St. Catharines taxpayers as the community continues to combat the COVID-19 pandemic and the economy gradually recovers.

Report

Attached as Appendix 1 is the 2022 Draft City Departmental Expenditure and Non-Tax Revenue budget prepared by staff. This budget does not include outside agencies, boards and commissions. The outside agencies, boards and commissions will present their 2022 budgets at the Council (Budget) meeting scheduled for Wednesday November 3, 2021.

Therefore, the 2022 budget increases referenced throughout this report would not represent the 2022 tax increases. The tax increases will be calculated at the consolidated level including the outside agencies, boards and commissions and will be presented to Council at its meeting on Monday November 8, 2021.

Draft 2022 City Budget Overview

When Senior Leadership Team (SLT) began its review of the 2022 draft opening budget the estimated expenditure and non-tax revenue increase was significant. It was at \$10.3 million. Over several meetings as a leadership team and departmental meetings with the finance budget team this increase was reduced by over \$6.0 million to \$4.3 million. Table 1 below provides an overview of the Draft 2022 City Departmental Expenditure and Non-Tax Revenue Budget.

Table 1 – Draft City Budget Overview

	2022 Draft Budget	2021 Approved Budget	Change \$	Change %
City Departmental Expenditures	\$104,968,224	\$99,850,645	\$5,117,579	5.13%
Non-Tax Revenue	(11,075,013)	(10,227,800)	(847,213)	(8.28%)
Total City Net Expenditures	\$93,893,211	\$89,622,845	\$4,270,366	4.76%

Summarized below in Table 2 is the analysis of changes in the operating expenditure and non-tax revenues for 2022 (more detail provided on Page 2 of Appendix 1).

Table 2 – Draft City Budget Changes Summary 2021 to 2022

Category	Change Amount	Percentage
Base Budget Changes	\$864,000	0.97%
Council Initiatives & Projects	891,000	0.99%
Sub-total	\$1,755,000	1.96%
Non-Discretionary Changes	2,110,000	2.35%
Working Towards Normal Level	230,000	0.26%
Sub-total	\$4,095,000	4.57%
Discretionary Changes	175,000	0.19%
Total	\$4,270,000	4.76%

2022 Budget Highlights

Despite of all the challenges, the 2022 Draft Operating Budget being presented to Council through this report represents the same service levels as 2021. The City is committed to continue providing high quality and essential services to residents and visitors to St. Catharines.

Included in this budget, there are several key projects that have been approved and prioritized by Council:

- Short-Term Rental Licensing Program
- Diversity, Equity and Inclusion Manager and initiatives
- Development Charges expertise
- Living Wage Employer certification process
- Continuing support to Niagara Assertive Street Outreach Program (NASO)
- City website upgrade

These initiatives and projects are expected to benefit the St. Catharines residents and taxpayers significantly in the future years.

Strategic Mitigation Measures Implemented

Considering the continued COVID-19 financial impact, City staff have implemented several strategic mitigation measures in order to maintain the level of 2022 budget increase. Details of these mitigations are provided in Table 3.

Table 3 – Strategic Budget Mitigation Measures

Items	Amount
Deferral of Major Projects and Budget Increases	(\$2,635,000)
Usage of Reserves*	(2,565,000)
Budget Reductions of Discretionary Expenses	(946,000)
Advancement of Facilities Improvement Projects & Program Changes	(579,000)
Total Strategic Mitigation Measures	(\$6,725,000)

Note: * usage of reserves includes Tax Stabilization Reserve of \$1,165,634, Civic Project Fund of \$594,270, Building Code Reserve of \$535,473, CIP Reserve of \$90,000 and Parking Meter Reserve Fund of \$180,000.

During the SLT review meetings, staff identified several strategies and opportunities in order to improve the draft budget and bring it closer to the guidance provided. However, over the longterm these strategies are not considered as financially sustainable. Staff will develop a multi-year financial recovery plan to allow the City to recover from the global pandemic while balancing the infrastructure and service level needs across the corporation.

These mitigation strategies include:

- **Deferring major projects and/or budget increases** – these changes help improve the 2022 budget position effectively, however they impose significant increases in future years. Staff are working on the COVID-19 Financial Recovery Plan as a long-term and multi-year strategy to address the financial implications of COVID-19 while balancing the infrastructure and service level needs across the corporation. More details can be found in the “Continued Successes and Facing New Challenges” section in this report.
- **Usage of Reserves** – similar to the 2021 budget process, this mitigation measure has been incorporated in the 2022 budget by utilizing the City’s reserves to fund one-time, non-recurring and required capital support items to alleviate budget pressures. These reserves are Tax Rate Stabilization Reserve, Civic Project Fund, Building Code Reserve, Parking Meter Reserve Fund, and Community Improvement Plan (CIP) Reserve. More details of the reserve usage can be found further down in this report.
- **Budget Reductions of Discretionary Expenses** - several discretionary costs have been reduced such as training, conferences, advertising, repairs, utilities, etc. These reductions are temporary and need to be brought to appropriate levels in future year budgets.
- **Advancement of Facility Improvement Projects & Program Changes:**
 - Through the review of current year financials, staff identified opportunities to advance several minor facility improvements projects that were initially on the 2022 workplan and yet can be completed in 2021 by utilizing current year available budget.

- Considering the new Canada Summer Games Park and the closure of Garden City Arena in 2022, net operating cost savings have been identified and incorporated in the 2022 budget.
- Through review the City's Rat Rebate Program, staff have determined that the program is ineffective and should be terminated. More details can be found in Appendix 2 – Memo from Director of Planning and Building Services.

With these strategic mitigation measures utilized, the 2022 draft operating expenditure and non-tax revenue budget still exceeds the 1.3% and 2.3% guidance that was provided by Council. In order to achieve guidance targets an additional \$2.3 to \$3.2 million respectively would be required.

Challenges and Pressures

While every budget year presents its own set of challenges, as we continue to move along our road to recovery – even while still in the midst of a pandemic – the 2022 Operating Budget has highlighted and amplified existing and future challenges.

The stark reality is that while our City continues to see some successes, some of which will be referenced in this report, the current situation and the City's capability to move forward is stunted by competing priorities, lack of resources, outdated technology, depleted reserves, and the continuous deferral of necessary projects and initiatives to future years.

The idea that the City can continue to do more with less is not sustainable or responsible – and as a result the City's unable to meet the needs and expectations of the public and Council. SLT understands that the presented budget exceeds the 1.3% and 2.3% guidance provided by BSC; however, there are several areas that continue to apply pressure on the City's annual operating budget. Approximately 50% of the overall proposed budget increase is non-discretionary changes. In addition, there continue to be challenges related to COVID-19 and the City's recovery from the global pandemic.

Below are some of the items that are putting pressure on the City's 2022 operating budget and the ability to keep it within the guidance provided in April.

Insurance Renewal

The City continues to experience premium increases and changes to program coverage which were primarily due to a hard insurance market and the impacts of COVID-19. A hard market occurs when there is a high demand for insurance and a lower supply of coverage available. Other factors include steadily increasing number of claims, more frequent and catastrophic property loss claims in Canada, increasing defense costs, the joint and several liability rule in the province, insurers exiting the market and increasing court awards and settlements. This results in increased premiums and stricter limits being placed on coverage by the insurers. As a result of the hard market, which is expected to last into the end of Q3 in 2022, municipalities across the province are again experiencing premium and deductible significantly increasing at renewal. The 2021/2022 insurance program coverage increased by 23.60%. As the policy term crosses over yearend half of

this increase impacts 2022 budget year. In addition, it is unlikely that the hard insurance market will soften in 2022 which will result in continued pressure and increases with the 2022/2023 premium renewal. Staff are in the process of retaining an insurance consultant to undertake a comprehensive review of the Corporation's existing insurance program regarding our claims history, loss exposure and risk financing as well as existing policies, coverage and deductible amounts. This will assist staff in making informed decisions on our overall insurance coverage and risk financing program.

Debt Repayments

As the City continues to address its infrastructure gap with infrastructure renewal, upgrades and replacements and projects are completed. And the amounts required to pay for these items are added to the operating budget in the form of debt payments. The 2022 operating budget includes an increase in debt payments for these infrastructure projects. The City has a debt management strategy to ensure that these infrastructure projects remain affordable for the City and its taxpayers, and the 2022 debt repayments are slightly above the 10% limit in that strategy, currently at 10.07%.

Employee Resources

The success of the City is highly dependent on the workforce. During the global pandemic, it has been evident that employees are the backbone of the City to provide essential, consistent and quality services to the community. The 2022 draft operating budget reflects the compensation increases for all City employees based on the established collective bargaining agreements or estimated increases as some union groups undertake the agreement renewal process. It also includes annual increases of employee pension and benefits that are paid by the City based on the review of regulated changes and actual benefits usage. These increases are non-discretionary in nature.

Evolving Technology

Several technology improvements have been required in response to COVID-19 to provide more online services to residents and the public, as well as to support City employees working remotely under the public health guidelines.

Targeted to be completed before the end of 2021, the Communications team, among several various initiatives across the corporation, is working through the launch of the new City website (requiring review of all content, addition of new online services, working with the vendor to develop a citizens' portal etc.) with a lot of assistance and reliance on the IT team. The website is expected to launch in November. The website will make City business more accessible to all, be Accessibility for Ontarians with Disabilities Act (AODA) compliant and meet the increasing demand for online services.

Moving forward, there will continue to be future improvements and challenges as the Corporation updates its technology systems. And therefore, there will be increasing pressures on the annual operating budget.

Increasing Inflation

The consumer price index has been on an upward swing since the start of the year, and since April has clocked in above the Bank of Canada's target range of between one and three per cent. Canada's headline inflation rate reached its highest point in nearly two decades last month as the consumer price index in August rose to 4.1% compared with a year ago.

The economic recovery continues to be slow, and a fair amount of uncertainty continues. Although jobs have rebounded, the labour market is uneven; growth in the second quarter was weaker than expected; business investment and government spending continue to be the largest supporters of recovery; and supply chain delays have impacted manufacturing and exports.

Inflation continues to be higher than before the pandemic. This is due to supply disruptions that are leading to higher prices for motor vehicles and other goods. The recovery process is slow, the government will continue to add stimulus until such time as it is no longer necessary, which will depend on economic developments.

According to Scotiabank's most recent Economic Outlook (version September 9, 2021), the inflation pressure remains strong. This will likely lead to some additional pressures on the city's 2022 operating and capital budgets through either higher cost of goods and services or delays in receiving goods and supplies for the completion of required projects and initiatives.

Corporate Workplans and Conflicting Priorities

In order to plan and prepare for the year and years ahead, departments develop annual work plans to ensure projects and initiatives that are the corporate priorities and are in support of Council's Strategic Plan are identified.

When there are shifting priorities or decisions made by Council that are outside those workplans, it adds to the existing workload within those divisions, without any consideration of the ramifications of those decisions and essentially the ripple effect it has within the Corporation. Projects and initiatives are continually added to department responsibilities but the resources to delivery of those expectations are an afterthought. This leaves departments trying to determine, again, how to do more with less. It can also result in deferrals, delays and an inability to achieve projects identified within the workplans – further adding to the existing backlog of work to be done.

While staff rose to the occasion and pivoted where necessary to deal with the pandemic, it did result in an increased workload, across the Corporation, to deal with changes to services and programs, enforce provincial regulations, adequately sanitize and clean facilities, screen individuals entering facilities, increased communication and signage requirements, and managing situations at the beaches that were amplified during the pandemic.

Municipal Election

Funds are set aside on an annual basis in order to build an Election Reserve to fund the next municipal election. Although a decision has not been made regarding the method of voting in 2022 Municipal and School Board election, staff are comfortable with recommending that the funds presently held in the Election Reserve of \$650,000 will be adequate. A final decision on the voting method(s) is expected in mid-November which may cause some changes in the detailed budget accounts; however, the overall budget is not expected to exceed the reserve.

Advertising Revenues

The global pandemic continues to apply pressure in the area of advertising revenues for the City. With businesses needing to focus on their own recovery from the pandemic limited excess dollars are available for investment with city initiatives such as visitor guides, marketing materials and other advertising programs. During the last year or more, staff worked with a consultant to develop a sponsorship and advertising program that will assist in identifying better method for both internal and external revenue opportunities. During 2022 staff will review the sponsorship and advertising recommendations and develop the best path forward for this area of revenue generation.

Additional Priorities Identified by Council

Short-Term Rentals

A lot of resources were expended in community consultation, review of the current status of short-term rentals, consideration of how other municipalities manage these properties, and preparing for the licensing by-law. With the by-law coming into effect in the new year, it will also add to the workload for the City's by-law enforcement and administration of the program. There were additional team members approved to support this important Council initiative. This item is increasing the 2022 operating budget by \$403,000, which includes the delay of hiring one of the by-law officers until the middle of 2022.

Development Charges

The Development Charges study and approval of implementation following a 12-year pause in St. Catharines is an excellent way to support the City's infrastructure with growth paying for growth. With the introduction of these charges there will be system changes required. The addition of a Development Financial Specialist is key in supporting the development applications and the financial and legislative requirements for this new revenue source. As indicated below, there is a need to create a funding source for DC grants, exemptions and transitional projects related DCs. Staff are developing a fulsome funding strategy for these items and have included a small amount in the 2022 of \$50,000 to begin creating the reserve for these items to meet potential requirements in 2022. The funding strategy will be included with the annual Treasurer's statement on DC reserves in Q1 2022.

Living Wage Employer Impact

The estimated cost to achieve living wage status, while addressing compression issues by increasing directly related positions, would be a \$566,500 increase to the base operating budget. This would be in addition to the cost of addressing below market non-union salaries, which is estimated to be an additional \$1.5 to \$1.9 million to the base operating budget. Over and above the costs associated with raising wages, there will also likely be increased costs related to the requirement that service contractors pay their staff a living wage. This requirement would impact only new contracts or existing contracts when they come up for renewal. The largest of these would be the City's contract with ASM Global (formerly SMG) to operate the Meridian Centre. Further investigation to inform financial estimates and impacts on the City will be required.

Addition of Diversity, Equity and Inclusion Manager

The Manager of Diversity, Equity and Inclusion will strengthen our ability to serve our diverse community by providing leadership in the creation and implementation of diversity, equity, and inclusion initiatives.

This newly created role reports to the Office of the Chief Administrative Officer and supports Council, staff and advisory committees in addressing complex systemic barriers within policies, practices, programs and services. The incumbent will partner with internal and external stakeholder groups to lead community outreach initiatives and ensure that diversity and inclusion strategies and programs are embedded within core processes and day-to-day operations across the Corporation of the City of St. Catharines.

NASO (Outreach)

In 2022 the City will continue to support the important regional initiative, the Niagara Assertive Street Outreach program. While people opioid crisis mental health and social services do not fall within the jurisdiction of local municipal services – the City has continued to expend resources in this area. This is over and above the core services and programs delivered by the municipality taxing our resources. Supporting this critical initiative uses resources that are not available to be used to address other pressures and challenges.

Usage of Reserves

Reserves and Reserve Funds are an important component for future planning and financial sustainability. They are established to set aside funding for special purposes and reduce the impact of any unbudgeted items.

Civic Project Fund (CPF)

The CPF was established with proceeds from the St. Catharines Hydro Inc. / Hamilton Hydro Inc. merger in 2005. Annual sources of income for this reserve are interest income and the proceeds from sale of excess City lands (excluding parking lands).

Due to financial constraints, the following items in Table 4 are to be funded through the CPF in the 2022 draft operating budget.

Due to receipt of SRA funding occurring after the approval of the 2021 operating budget, expenditure reduction and fiscal restraint during 2021, the \$2.67 million of the one-time tax support for COVID-19 budgeted in 2021 anticipated that only approximately \$1.87 million is required therefore additional usage of \$571,270 is recommended in 2022 to help fund one-time items.

Table 4 – Usage of CPF

Projects/Initiatives	2022 Budget	2021 Budget
Physician Recruitment Program	\$25,000	\$25,000
Civic Receptions – Canada Day Festival	30,000	30,000
Civic Receptions – Holiday Celebration	20,000	20,000
Civic Celebrations – Lions Club of Port Dalhousie	8,000	8,000
Civic Celebrations – Lions Club of Merritton	6,000	6,000
Culture – Art Awards	16,577	16,577
SCCIP	147,500	147,500
SCCIP - additional funding due to estimated PAC ticket surcharge shortfall***	23,000	
City Grant Program	15,000	15,000
Heritage Grant Program	20,000	
Ethno Cultural Organization	38,785	38,785
Festivals	116,100	116,100
City Arenas revenue loss**		576,772
Non-Tax Revenue loss**		498,000
Departmental Revenues (PBS, CRCS, LCS)**		143,000
Parks and Cemeteries**		45,000
Rates and Fees Revenue loss (Parking)**		1,000,000
Health and Safety (COVID-19 related cost)**		205,500
Culture Plan Development***	150,000	
Business license fee waiving revenue loss***	86,000	
Hospice Niagara Funding (Year 1 of 5)***	129,270	
Meridian Centre – support for CSG events**/**	206,000	353,485
TOTAL	\$1,037,232	\$3,244,719

** These items were identified one-time/non-structural items in the 2021 operating budget.

*** These items were one-time items included in the 2022 operating budget.

The usage of the CPF as a funding source of the 2022 operating budget in the amount of \$1,037,232 is a decrease of \$2,207,487 from the 2021 operating budget support.

Tax Rate Stabilization Reserve (TRSR)

As a method to keep the tax levy affordable, and support the City's recovery from the global pandemic, the usage of the TRSR is recommended again in 2022. The following items are to be funded through the TRSR in the 2022 draft operating budget. The current uncommitted balance of this reserve is \$2.7 million.

Table 5 – Usage of TRSR

Projects/Initiatives	2022 Budget	2021 Budget
Half (50%) of the Government Relations position		\$55,291
Great Lakes Mayors Event**		25,000
Additional funding for the GM Secondary Plan**		50,000
Update of building accessibility audit**		75,000
Phase 2 painting at Russell Avenue Community Centre**		7,700
Canada Summer Games Parks - Capital Reserve contribution***	\$215,000	
Roads Improvement Program***	90,000	
PCB Trackdown Activities at Garden City Golf Course****	50,000	
HR Audiometric testing****	20,000	
Civic ceremonies revenue loss****	10,000	
Replacement of failing survey equipment****	37,634	
Seymour Hannah Energy Study****	6,000	
Seymour Hannah water bottle filling station****	5,000	
Flailbot for Port Dalhousie Piers	120,000	
Support required to achieve inclusion of 1% of prior year surplus	612,000	
TOTAL	\$1,165,634	\$212,991

**These items were identified one-time / non-structural items in the 2021 operating budget.

***These are recurring items but as mitigation measure for 2022 operating budget will be funded with reserve dollars in 2022. They will need to be part of the base budget in future years.

****These items were one-time items included in the 2022 operating budget.

Building Code Reserve

In the 2022 draft Operating Budget, \$311,000 is to be funded from the Building Code Reserve for the two new permanent full-time Building Inspectors and one new permanent full-time Building Technician created in Building and Plumbing Services in 2021; and \$224,473 is to fund the operations of Building and Plumbing Services due to the projected stagnant permit revenues.

CIP Reserve

In the 2022 draft City Operating Budget \$90,000 is to be funded from the CIP Reserve to offset the increase in the CIP simple grant program such as Façade Program.

Parking Operations

Included in Appendix 1 (Page 283) is a summary of the 2022 parking operating budget by function as well as the projected balance of Parking Meter Reserve Fund.

The net revenue from the operation of all parking facilities is deposited into the Parking Meter Reserve Fund. These funds are then used for the payment of day-to-day operations of the City's parking system, all outstanding debentures on parking facilities, maintenance of existing facilities and for the acquisition and establishment of future parking equipment and facilities.

The City's parking budget continues experiencing financial pressures through foregone revenues estimated at a total of \$950,000 due to the waiving of parking charges in City-owned garages, surface lots and on-street spaces until June 2, 2021 as well as the high vacancy rate at parking facilities in downtown areas throughout the year due to the pandemic. Some of these pressures were offset with the introduction of paid parking at the City's beaches in the summer of 2021 and increased violations in the areas surrounding the beaches.

The Parking Meter Reserve Fund is forecasted to have an ending balance of \$982,000 at the end of 2021. The parking operations are anticipated to end 2021 in line with the annual budget, largely due to SRA and COVID Recovery Funding from the Province and the positive cash infusion from beach paid parking and violations revenue.

In preparation of the 2022 parking operating budget, staff have estimated the parking revenue lines based on the assumption in 2022 the parking revenues would be at 75% of the 2019 level. In addition, staff have estimated that in 2022 the paid parking revenue at City beaches would be \$200,000 and the parking violation revenue would be \$200,000 at the beaches. These assumptions predict the parking operating budget to generate a net revenue of \$639,000 for 2022 which would result in the Parking Meter Reserve Fund to end 2022 in a positive balance of \$343,000.

Therefore, staff have included in the 2022 operating budget to transfer \$180,000 from the Parking Meter Reserve Fund to the tax levy operating budget to help offset the cost increase of security services at the City beaches.

AMPS for Non-Parking Enforcement

The introduction of STR licensing, included AMPS for non-parking enforcement. AMPS is a system that has been used by the City with success since 2014 with its parking systems as a way to manage fines and violations. In 2022, a similar program is being introduced for non-parking enforcement.

Non-Tax Revenues

Each year as part of the budget process staff determine the amount of non-tax revenues expected to be generated during the budget year. The amount of non-tax revenues is deducted from the City's net expenditures to determine the amount of the net tax levy.

Income from Investments

Overall, the income from investments is expected to increase from 2021 to 2022 budget. The bank interest income is expected to increase due to the favourable cash balance. Alectra is expecting improvements over 2020/2021, and the 2022 dividends

from St. Catharines Hydro Generation is estimated to increase due to strong performance (in alignment with their most recent business plan).

Vacancy Rebate

At its meeting on September 22, 2021, Council approved that the City not proceed with an extension of the vacancy rebate program as recommended by staff. Since 2001, the Provincial Vacant Unit Rebate program has provided eligible commercial properties the ability to apply for a 30% rebate of the property taxes attributable to vacant space, with eligible industrial properties receiving a 35% rebate.

While the program was originally implemented as a short-term aid to property owners in difficult economic times, in some cases the rebate has been used over many years. Beginning in 2019, local municipalities in Niagara phased out the vacancy program, such that the 2020 property tax year was final rebate year with no requirement to maintain a program for 2021 or any subsequent year. The Provincial government offered other programs which provide property tax and utility assistance due to COVID business closures.

Supplemental Taxes

The estimated supplemental tax revenue for 2022 is \$1 million, an increase of \$478,000 from \$522,000 in 2021. The 2021 budget was estimated based 25% of the 2020 level considering the potential COVID-19 impact. Based on the 2020 and 2021 year-to-date actuals, staff have reviewed and determined that the 2022 budget level for supplemental taxes revenue should be increased accordingly.

Investment in CIP

Based on the 2020 CIP approved by Council, the 2022 annual contribution to the CIP reserve should be \$1,428,000. This amount represents \$178,000 increase from the 2021 budget level of \$1,250,000. In order to help mitigate the 2022 budget pressures, staff have maintained the 2022 investment in CIP at the 2021 level of \$1,250,000. This will have a potential impact on the reserve forecast in the next 10-15 years. Staff will review the reserve funding model through the annual CIP review process and report back to Council in Q1 2022.

Contributions from other governments – Ontario Municipal Partnership Fund (OMPF)

In 2022, the City is anticipating receiving \$310,250 which is 85% of the amount of its 2021 OMPF. This is an estimated decrease of \$54,750 from 2021. The City receives this grant under the “Transitional Assistance” portion of this program. This grant has been on a steady decline since 2011 when the City received \$1,755,400 grant amount. This is an 82% decline since 2011.

Prior Year Surplus

During the 2016 budget process the Budget Standing Committee and Council approved the creation of a tax stabilization reserve and further that a maximum of 1% of the previous year's tax levy budget be contributed to the following year's budget. The 1% of

the 2021 tax levy budget would be \$1,212,000 (1% of 2021 total expenditure budget \$121,259,845). Due to the continued financial impact of COVID-19 and the receipt of Safe Restart Funding and COVID-19 Recovery Funding, at this time the estimated year-end surplus for 2021 is anticipated to be \$600,000. And the remaining amount of \$612,000 is being funded from the Tax Stabilization Reserve.

Continued Successes and Facing New Challenges

Looking ahead, the City needs to develop a financial roadmap to recover from the COVID-19 pandemic. The recovery plan will take several years to implement as the City rebuilds its financial sustainability and the Canadian economy recovers from the severe impact of COVID-19.

Employee Resources

SLT has been reviewing the current staffing model and will continue in future years as the staff team addresses the evolving needs of the Corporation and the technology improvements.

Corporate wide there are some unfortunate trends occurring which inhibit the City's ability to recruit and retain the people needed to deliver programs and services. There is a lack of the necessary staff, in many cases, that leave departments unable to deliver on priorities and/or forcing other priorities from workplans into future years, significantly adding to the backlog of required initiatives, projects and investments.

Staff are overwhelmed and juggling so many tasks that we run the risk of priorities not getting the attention they deserve / require and – more importantly – creating an unhealthy work environment. The mental health and well-being of our staff cannot be an afterthought when the City is already witnessing the toll it has taken with low morale, additional sick time, and employees leaving the Corporation.

When also factoring in City staff are not compensated at the same rate as other municipalities (including within the Niagara Region); training and leadership dollars are continually removed from the budget, and the evolving needs and expectations that require additional skillsets – recruitment and retention efforts are limited, as is succession planning for when employees retire. There are a number of key staff and leadership positions that are eligible to retire in 2022 which creates additional pressure for some business units that will experience this transition.

With efficient use of budget funds in 2021, the City was able to acquire a web-based job evaluation tool that will allow us to better support the Corporation in terms of meeting legislated Pay Equity requirements and the implementation of an annual Compensation Management Plan. Moving forward, the City needs to leverage this tool, retain the existing expertise and knowledge of current staff and also provide opportunities for professional growth within the Corporation. To that end, there needs to be a clear message that the City and Council values its team members, and the necessary support and resources need to be in place to allow us all to succeed.

Future Change with OMERS Pension Plans

Effective January 1, 2023, OMERS (Ontario Municipal Employees' Retirement System) is proceeding with implementing the non-full-time expansion, which removes the current eligibility requirement so that all non-full-time employees have the opportunity to join the Plan at any time.

This change removes the current eligibility rules so that all non-full-time employees work at the City of St. Catharines, including those who are currently ineligible, could elect to join the Plan at any time after December 31, 2022. This will add financial pressure to the City as an OMERS employer in matching contribution to the Plan for a much wider range of employee groups.

Beach Strategy

The estimated paid parking and parking violation revenues at the City beaches have been reflected in the 2022 Parking Budget. The additional revenues have been and are expected to continue to be a positive impact on the City's Parking Budget and Parking Meter Reserve Fund. And as the result, \$180,000 has been included in the 2022 budget to be transferred from the Parking Meter Reserve Fund to the tax levy operating budget to help offset the security cost at the beaches.

In 2021, there were significant financial implications for security relating to the Beach Strategy in order to manage problems that exist on the beach that were amplified during COVID-19.

A staff report is coming forward to Council on the Beach Strategy review with recommendations on the plan for future years. This report may result in some additional changes to the 2022 parking and operating budgets.

Fleet Replacement

In the draft 2022 operating budget, staff have incorporated \$120,000 transferred from the Tax Rate Stabilization Reserve to fund the purchase of a flailbot for Port Dalhousie piers and defer the annual increase in the equipment reserve until 2023, as previously recommended in report FMS-137-2021.

Due to the pressures that the COVID-19 continues to place on the city's tax levy budget; staff have reviewed the fleet replacement and purchase plan and propose the annual increase in the reserve provision from 2023 to 2027 as follows:

- 2023: \$200,000
- 2024: \$250,000
- 2025: \$250,000
- 2026: \$100,000
- 2027: \$250,000

These increases in the annual equipment provision will be reviewed with the development of the annual operating budget for 2023 to 2027, and also considered as

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part of the multi-year COVID-19 Financial Recovery Plan coming forward for Council consideration during the 2022 budget deliberations.

In addition, as part of the 2022 capital budget staff also are recommending the use of debt financing to fund vehicle replacements exceeding \$0.3 million in 2022, 2023 and 2025 based on current purchase plan to maintain a sustainable reserve balance.

Staff will continue to review purchase of hybrid and electric vehicles if purchase price is within 10% of gas-powered vehicles, then that option would be pursued. This aligns with the City's goal to balance the climate impact and the financial needs.

Asset Management Plan (AMP)

On October 4, 2021, Council endorsed the 2021 Asset Management Plan (AMP) for Core Assets, which provides a strategic guide supporting asset related activities for core assets valued at more than \$5 billion. The 2022 Capital Budget includes amounts that are in line with the anticipated annual funding included in the AMP.

Operating Impacts from Capital Budget

Strengthening Asset Management practice requires undertaking a full lifecycle approach to infrastructure acquisition. Projects within the 2022 capital budget, that are anticipated to increase subsequent future operating budgets (2023 and beyond), include a new splashpad, James Street Civic Square and the Pathway within the Hydro Corridor. Each of these projects which increase services provided, are anticipated to require additional on-going operational and maintenance support once the project is complete.

Staff review the projects included in the capital budget and forecast, and identify the operating impacts to be reflected in the annual operating budget in future years.

Living Wage Employer

The City will continue its path in becoming a certified living wage employer by the end of 2024. Staff will review the living wage increase, the current wage structure, the impacted employee groups, and adjust the City's wage increase plan on an annual basis moving forward. Once certified, the living wage will remain an ongoing financial pressure as the City needs to always comply with the living wage level.

Evolving Technology

In an ideal world the City would be able to conduct all of its business and deliver all the services and programs with one simple software system. However, that is not, nor will it ever be a reality.

For too long, the City has operated with outdated systems that are ineffective, slow down productivity, and cause unnecessary delays and inefficiencies in how we operate. It has also restricted the availability of services and programs online when the City has software applications that are over 20 years old.

Specifically, with the website integrations, essentially where City software can speak to the website and allow for online services, has been hampered by outdated software systems at a time when there is a public demand and expectations of doing business online. Serious investments need to be made and resources need to be available.

Staff have identified many process innovations which are currently underway. Council has supported staff during 2021 to replace its recreation programming booking system (ActiveNet), property tax software system and the next steps in partnering with the Region of Niagara to develop a service agreement and operating model related to its Peoplesoft Financials ERP system. Most of these innovations rely on support from IT Services who are also challenged by lack of resources.

Deferred Projects and Budget Increases

The budget items that have been deferred in the 2022 budget will need to return in future years. This will require a multi-year COVID-19 Financial Recovery Plan. Staff are currently working to develop the plan and details will come forward to Council at a future budget meeting in 2021.

Deferred Projects -

SLT reviewed all the significant increases included in the 2022 budget submissions regarding new projects and initiatives. After prioritization and assessment of the timing, SLT determined to defer the following items to 2023 or future budget years.

- Sports Field Strategy
- Delay in Hiring of one Bylaw Enforcement Officer for STR Licensing by six months
- Investment in Waste Management Actions
- Investment in adding storage facility for equipment and vehicles

Deferred Budget Increases / Returning to New Normal

Through SLT review, the following increases have been deferred and phased in over more than one budget year. Bringing these items back into the base budget that were temporary reductions to mitigate the effect of COVID on the City's operating budget.

- Contribution to Capital – in the 2022 Capital Budget, the reduction in 2022 rate payer and taxpayer support has been accomplished by reducing the 2022 request and relying on more debenture funding. This will require several years to return to the normal level while COVID-19 continues to impact the City.
- Development Charge Forgone Revenue and Grants - FMS-133-2021 referred funding of \$1 million annually for non-collectible Developments based on the timing of development applications, and another \$500,000 annually of funding for Development Charge Grant Programs intended to support Council's strategic priorities to the 2022 operating budget deliberations. Included in the 2022 operating budget is \$50,000 towards Development Charges Grant programs. There is risk that this amount may not be sufficient for 2022, however based on the typical time for projects to go from initial submission to building permit

issuance, many projects moving forward in 2022 that would have qualified for grants will have an effective Development Charges rate of \$0. In future years, this budget is expected to need to increase to the full \$500,000 that was referred to the 2022 budget deliberations. Given competing pressures and the unknown amount of Development Charges that will not be collectible, staff have recommended to defer funding to offset non-collectible Development Charges until future budget years. This will allow for greater certainty in the amount that needs to be included in the budget to offset those non-collectible amounts. There are two risks to deferring including this amount in the 2022 operating budget. First, the 2022 capital budget and forecast include a number of Development Charge projects; however, without sufficient Development Charge reserves, those projects may end up being delayed. A second risk is that a significant level of development happens in the next year or two, and as a result the City needs to initiate growth-related projects earlier, but do not have Development Charge reserve funds available to cover the growth-related costs. This situation will be monitored by staff and reported on during the annual DC reserve report to Council and through future capital and operating budget reports.

- Contribution to Building Improvement Reserve for Capital Building Projects
- HR Labour Relations
- Corporate Staff Development & Training
- Legal and Court Cost
- Streetlighting Improvement
- Tree Maintenance Contract
- Catch Basin Cleaning Cost

More details regarding the deferred items can be found in Appendix 3 of this report.

Usage of Reserves

The City has used reserves in both 2021 and 2022 to mitigate budget pressures. However, these contingency reserve and reserve funds are by no means infinite. And therefore, this approach is not sustainable and without upper levels of support for COVID-19 recovery and infrastructure, it will cause increasing pressure on the City's property tax rates.

Other Opportunities and Challenges

Fire services leadership is currently engaged in a process to review the implementation of Next Generation 911 and in tandem is involved in discussions to move to a consolidated dispatch model to lessen the financial burden to Niagara Region taxpayers and to provide for a better service delivery model. Fire Services is partnering with Niagara Falls Fire, Niagara Emergency Medical Services (NEMS), Niagara Regional Police Service (NRPS) and Niagara Region staff to make recommendations to Regional Council on how best to proceed in both endeavours.

Community Benefit Charge Study and Planning Comprehensive Fees Review Study are both currently underway. These initiatives will enhance the City's revenue generation ability and fiscal sustainability when they come to fruition.

In 2024 it is expected that the hydro dividend will be reduced due to the 9-month shut down of the generating station for Ontario Power Generation to conduct major repairs.

Financial Implications

There are no financial implications involved with the Council receiving the Draft 2022 City Departmental Expenditure and Non-Tax Revenue Budget for information purposes. It is intended, however, to allow Council to continue budget deliberations which will assist with the approval of the 2022 Operating Budget.

Environmental Sustainability Implications

There are no direct environmental implications associated with this report. However, several projects and initiatives included in the 2022 operating budget are pertaining to environment and climate change related investments as the City continues to better align with and enhance connectivity between Council's Strategic Plan and the Corporation's priorities, long-term goals and initiatives.

Conclusion

The impact of COVID-19 pandemic and its effect on the City's financial resiliency and sustainability continues to present challenges. The financial recovery path will take several years for the City to fully recover. City staff have assessed all lines of services and programs in identifying risks and seeking opportunities during the budget development process. In balancing the City's responsibilities to the taxpayers and its economic interest, staff believe the draft 2022 budget represents the reality of the economic environment and the significant fiscal challenges faced by the City in the upcoming year.

Prepared by

Lucia Chen, Manager, Budgets and Procurement

Submitted by

Kristine Douglas, Director, Financial Management Services / City Treasurer

Approved by

David Oakes, CAO

Appendices

- Appendix 1 – Draft 2022 City Departmental Expenditure, Non-Tax Revenue Budget and Parking Budget
- Appendix 2 – Memo regarding Rat Rebate Program Review
- Appendix 3 – Summary of Deferred Items



2022 Draft Operating Budget

October 19, 2021

The City of St. Catharines

CITY OF ST. CATHARINES
2022 DRAFT OPERATING BUDGET
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City of St Catharines

2022 Operating Budget - Expenditures by Department, Board or Committee

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Office of Mayor and Members of Council	940,146	838,107	835,029	796,861	102,039	12.17%
Grants and Committees	23,000	18,000	18,000	20,480	5,000	27.78%
City Departments						
COVID-19	468,000	467,500	-2,935,032	0	500	0.11%
CAO	2,101,789	1,821,211	1,621,249	1,366,414	280,578	15.41%
Legal Services and Clerks	1,811,240	1,725,510	1,858,754	1,744,074	85,730	4.97%
Planning and Building Services	2,706,052	2,233,084	2,161,579	1,539,464	472,968	21.18%
Fire Services	27,559,794	26,568,475	26,042,551	25,004,493	991,319	3.73%
Economic Development & Tourism	1,415,022	1,345,113	1,270,144	1,091,542	69,909	5.20%
Engineering, Facilities and Environmental Services	10,119,340	10,193,487	10,606,149	9,927,701	-74,147	-0.73%
Municipal Works	21,059,768	20,141,206	17,339,834	18,152,500	918,562	4.56%
Community, Recreation and Culture Services	7,457,403	7,134,619	6,393,523	6,495,063	322,784	4.52%
Meridian Centre	747,471	718,509	1,241,108	655,003	28,962	4.03%
Canada Summer Games	490,242	0	0	0	490,242	#DIV/0!
Financial Management Services	4,395,239	3,847,336	4,810,931	3,689,487	547,903	14.24%
Corporate Support Services	6,249,375	6,167,504	6,048,311	5,816,517	81,871	1.33%
Contribution to Capital	1,050,000	1,000,000	1,751,000	1,553,000	50,000	5.00%
Total City Departments and Elected Officials	88,593,881	84,219,661	79,063,130	77,852,599	4,374,220	5.19%
Debt Repayment	16,374,343	15,630,984	14,747,048	14,305,066	743,359	4.76%
Total City Expenditures	104,968,224	99,850,645	93,810,178	92,157,665	5,117,579	5.13%
Non-Tax Revenues	-11,075,013	-10,227,800	-8,791,492	-11,585,103	-847,213	8.28%
Total Net Expenditures	93,893,211	89,622,845	85,018,686	80,572,562	4,270,366	4.76%

City of St. Catharines2022 Operating BudgetAnalysis of Budget Changes from 2021 to 2022

Changes	Amount	Oper Bud %
Base Budget Change	864,000	0.97%
Includes negotiated settlements for all staff (wage & benefits)		
Council Initiatives/Projects		
PBS - Short Term Rental Licensing (new staff complement, job support, devices, net of revenues)	403,000	0.45%
CAO - Diversity, Equity, and Inclusion - New Staff Complement	133,000	0.15%
FMS - Development Charges New Staff Complement with job support cost	120,000	0.13%
CRCS, MW, EFES - Living Wage Employer Impact (Year 1 of 3 years phase-in)	115,000	0.13%
MW - NASO (outreach program)	80,000	0.09%
Mayor & Council - Integrity Commissioner	40,000	0.04%
Subtotal of Council Initiatives/Projects	891,000	0.99%
Non-Discretionary Changes		
Debt Repayment - Debt Repayment	743,000	0.83%
City Wide - Insurance -general liability and premiums (building, building content, vehicle, etc.)	545,000	0.61%
FMS - Reduction in HST Recovery	101,000	0.11%
FS - FS protective clothing - 21 additional sets of bunker gear	58,000	0.06%
Non Tax Revenue - Revenue reduction - Ontario Municipality Partnership Fund	55,000	0.06%
Capital out of revenue - Transfer to DC reserve for DC foregone revenues and DC Exemptions	50,000	0.06%
FMS - Reduction in cost recovery on tax arrears collection	50,000	0.06%
CAO - Communications Advertising Revenue Reduction (contract ended with one partner; contract extension on hold in light of Revenue & Sponsorship Strategy underway)	45,000	0.05%
FS - Fire Dispatch service contracts - Next Gen 911 & Infor CAD software	43,000	0.05%
MW - Cemetery Care & Maintenance Fund Earning Reduction due to declining interest rate (projected)	42,000	0.05%
Overhead (EFES) - Software - Excess soils tracking per O. Reg requirement	40,000	0.04%
EFES - Traffic signal instal/modify - a pedestrian crossover installation	40,000	0.04%
COVID-19 - Safety equipment	38,000	0.04%
CAO - Website hosting service agreement	30,000	0.03%
MW - OPG Land - Street and Sundry Signs	27,000	0.03%
City Wide - Utilities (heat, light, power and water)	25,000	0.03%
CSS - Labour Relations / arbitration cost	25,000	0.03%
EFES - Contract - Pavement marking for further repairs to the rainbow crosswalk, increased locations for pavement markings, and green bike lanes for a pilot location	24,000	0.03%
EFES - Return to 12-month operations at BBA	19,000	0.02%
CSS - Expand EFAP to part-time staff	18,000	0.02%
CSS - Corporate IT Service Contracts	18,000	0.02%
FS - WSIB Recovery	15,000	0.02%
EDTS - Reduction in Visitors Guide sales	15,000	0.02%
FS - Service contracts - Gas monitors/detection device rentals (inlet) as 2022 legislation	14,000	0.02%
EDTS - Reduction in Advertising Revenue	10,000	0.01%
CRCS - Seniors Without Walls Program	10,000	0.01%
CRCS - Market Square Facility Monitor contractor	10,000	0.01%
Subtotal of Non-Discretionary Changes	2,110,000	2.35%
Back Towards Normal Level		
EFES - Roads Improvement Program	90,000	0.10%
MW, EFES, CRCS - Contribution to Building Improvement Reserve	45,000	0.05%
City Wide - Conferences / Conventions	36,000	0.04%
FS - Leadership Training	22,000	0.02%
City Wide - Trainings	22,000	0.02%
FS - Fire fighting training	15,000	0.02%
Subtotal of Back Towards Normal Level	230,000	0.26%
Other Discretionary Changes		
City Wide - Facility Repairs	84,000	0.09%
CSS - Skills Development Training	18,000	0.02%
MW - Equipment Rental	16,000	0.02%
MW - Catch basin cleaning service contract	12,000	0.01%
LCS - Legal and court cost	10,000	0.01%
MW - Small Tools / Equipment - to replace some shop tools that are both broken and/or at end of life	10,000	0.01%
EFES - Sidewalk Replacement	10,000	0.01%
MW - Parks Summer Students (additional 400 hours)	8,000	0.01%
EFES - Streetlighting Maintenance	7,000	0.01%
Subtotal of Discretionary Increases	175,000	0.19%
Total Net Expenditure Increase (includes Non-Tax Revenues)	4,270,000	4.76%

City of St Catharines

2022 Operating Budget - Revenue

	2022 Budget	2021 Budget	\$ Change 2022 Budget	% Change 2022 Budget
REVENUES:				
Investment in CIP	(1,250,000)	(1,250,000)	0	0.00%
Tax Appeals and Write offs	(920,000)	(920,000)	0	0.00%
Commercial/Industrial Vacancy Rebate	0	(170,000)	170,000	(100.00%)
Supplemental Taxes	1,000,000	522,000	478,000	91.57%
Municipal Utilities	531,000	536,000	(5,000)	(0.93%)
Universities and Hospitals	710,000	700,000	10,000	1.43%
Total Taxation Revenue (excl. Tax Levy)	71,000	(582,000)	653,000	(112.20%)
Contributions from Other Governments	1,998,250	2,021,000	(22,750)	(1.13%)
Rents, Concessions, Franchises	33,100	38,000	(4,900)	(12.89%)
Fines	170,000	170,000	0	0.00%
Penalties and Interest	1,985,000	1,981,000	4,000	0.20%
Income from Investment	5,550,863	4,899,000	651,863	13.31%
Miscellaneous Revenue	54,800	54,800	0	0.00%
Surplus from prior year	600,000	0	600,000	100.00%
Transfer from reserve	612,000	1,148,000	(536,000)	(46.69%)
Reserve support for General Revenues		498,000	(498,000)	(100.00%)
Total Other Revenues	11,004,013	10,809,800	194,213	1.80%
Total REVENUES:	11,075,013	10,227,800	847,213	8.28%

City of St Catharines

2022 Operating Budget - Revenue

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Other Taxation						
Investment in CIP						
601.100.295 Investment in CIP	(1,250,000)	(1,250,000)	(1,250,000)	(1,200,000)	0	0.00%
Total Investment in CIP	(1,250,000)	(1,250,000)	(1,250,000)	(1,200,000)	0	0.00%
Tax Appeals and Write offs						
601.100.280 Adjustments-City	(800,000)	(800,000)	(3,126,916)	(1,203,316)	0	0.00%
601.105.280 Adjustments-USA	(120,000)	(120,000)	(425,959)	(157,924)	0	0.00%
Total Tax Appeals and Write offs	(920,000)	(920,000)	(3,552,875)	(1,361,240)	0	0.00%
Commercial/Industrial Vacancy Rebate						
601.100.250 Vacancy Rebates - City	0	(150,000)	(89,238)	(284,925)	150,000	(100.00%)
601.105.250 Vacancy Rebates - USA	0	(20,000)	(12,724)	(36,738)	20,000	(100.00%)
Total Commercial/Industrial Vacancy Rebate	0	(170,000)	(101,962)	(321,663)	170,000	(100.00%)
Supplemental Taxes						
601.100.230 Supplementals-City	900,000	469,000	986,553	814,296	431,000	91.90%
601.105.230 Supplementals - USA	100,000	53,000	113,244	109,246	47,000	88.68%
Total Supplemental Taxes	1,000,000	522,000	1,099,797	923,542	478,000	91.57%
Municipal Utilities						
602.105.000 Utility Tax-hydro/trans	297,000	297,000	297,220	292,256	0	0.00%
602.110.000 Utilities Taxes - Region	264,000	264,000	264,034	266,855	0	0.00%
602.115.000 Tax Rebates-Charities	(100,000)	(100,000)	(62,658)	(78,264)	0	0.00%
602.120.000 CNR - Right of Ways	70,000	75,000	68,933	75,404	(5,000)	(6.67%)
Total Municipal Utilities	531,000	536,000	567,529	556,251	(5,000)	(0.93%)
Universities and Hospitals						
604.100.000 Universities/Hospitals	710,000	700,000	702,225	676,102	10,000	1.43%
Total Universities and Hospitals	710,000	700,000	702,225	676,102	10,000	1.43%
Total Taxation Revenue	71,000	(582,000)	(2,535,286)	(727,008)	653,000	(112.20%)

ESTIMATE 2022

OTHER TAXATION

URBAN SERVICE AREA

LEVY FOR PROPERTIES WITHIN THE URBAN BOUNDARY FOR STREET LIGHTING, TRANSIT, (CONVENTIONAL, EXCLUDES PARATRANSIT).

TAX APPEALS AND WRITE-OFFS

THIS IS A GENERAL PROVISION FOR SUCCESSFUL ASSESSMENT APPEALS OF THE CURRENT VALUE REASSESSMENT.

COMMERCIAL /INDUSTRIAL VACANCY REBATES

At its meeting on September 22, 2021, Council has approved that the City not proceed with an extension of the vacancy rebate program as recommended by staff. Since 2001, the Provincial Vacant Unit Rebate program has provided eligible commercial properties the ability to apply for a 30% rebate of the property taxes attributable to vacant space, with eligible industrial properties receiving a 35% rebate.

While the program was originally implemented as a short-term aid to property owners in difficult economic times, in some cases the rebate has been used over many years. Beginning in 2019, local municipalities in Niagara phased out the vacancy program, such that the 2020 property tax year was final rebate year with no requirement to maintain a program for 2021 or any subsequent year. The Provincial government offered other programs which provide property tax and utility assistance due to COVID business closures.

2022 Operating Budget - Revenue

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Contributions from Other Governments						
Payments in Lieu of Taxes						
Canada						
610.100.000 Crown Properties	152,000	155,000	151,539	154,244	(3,000)	(1.94%)
Total Canada	152,000	155,000	151,539	154,244	(3,000)	(1.94%)
Canada Enterprises						
610.105.000 St Lawrence Seaway Auth	221,000	220,000	221,326	210,360	1,000	0.45%
Total Canada Enterprises	221,000	220,000	221,326	210,360	1,000	0.45%
Ontario						
610.200.000 Municipal Tax Assistance	545,000	530,000	547,077	519,151	15,000	2.83%
610.210.000 Liquor Control Board	10,000	10,000	10,122	9,926	0	0.00%
Total Ontario	555,000	540,000	557,199	529,077	15,000	2.78%
Ontario Enterprise						
610.300.000 Ontario Hydro	760,000	741,000	762,010	756,977	19,000	2.56%
Total Ontario Enterprise	760,000	741,000	762,010	756,977	19,000	2.56%
Ontario Grants						
610.401.000 Ont Mun Partnership Fund	310,250	365,000	429,200	504,900	(54,750)	(15.00%)
610.420.801 Provincial Grant	0	0	0	0	0	0.00%
Total Ontario Grants	310,250	365,000	429,200	504,900	(54,750)	(15.00%)
Total Payments from Other Governments	1,998,250	2,021,000	2,121,274	2,155,558	(22,750)	(1.13%)

ESTIMATE 2022

CONTRIBUTIONS FROM OTHER GOVERNMENTS

REVENUE ACCOUNT

PAYMENT IN LIEU OF TAXES (P.I.L.)

PER THE FEBRUARY 5, 1998 CORRESPONDENCE FROM THE ASSISTANT DEPUTY MINISTER OF PROPERTY ASSESSMENT, "MUNICIPALITIES WILL BE ABLE TO MAINTAIN THE STATUS QUO FOR SHARING OF P.I.L.S., BASED ON EDUCATION TAX RATES. THE GOVERNMENT WILL CONTINUE TO REVIEW FAIRNESS AND IMPACTS OF LOWER TIER MUNICIPALITIES SHARING SCHOOL BOARD P.I.L.S. FOR FUTURE YEARS". THE IMPACT OF THIS STATEMENT IS, THE CITY IS ALLOWED TO RETAIN \$767,302 (2021) IN P.I.L. REVENUE.

ONTARIO GRANTS

ONTARIO MUNICIPAL PARTNERSHIP FUND (OMPF)

THE CITY IS ANTICIPATING THAT THE 2022 OMPF ALLOCATION WILL BE FURTHER REDUCED BY 15% AS PER PREVIOUS YEARS.

City of St Catharines

2022 Operating Budget - Revenue

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Rents, Concessions, Franchises						
620.100.000 Sundry City Properties	33,100	38,000	32,453	47,334	(4,900)	(12.89%)
Total Rents, Concessions, Franchises	33,100	38,000	32,453	47,334	(4,900)	(12.89%)
Fines						
625.100.000 Prov Court Mun Bylaw-othr	0	0	0	0	0	0.00%
625.110.000 POA revenue sharing	170,000	170,000	112,599	382,291	0	0.00%
Total Fines	170,000	170,000	112,599	382,291	0	0.00%
Penalties and Interest						
635.100.000 Interest on Arrears Tax	1,040,000	1,040,000	773,141	869,359	0	0.00%
635.105.000 Penalty on Current Tax	920,000	920,000	885,669	1,076,107	0	0.00%
636.100.000 Interest -Vailtech AR	25,000	21,000	22,088	22,946	4,000	19.05%
Total Penalties and Interest	1,985,000	1,981,000	1,680,898	1,968,412	4,000	0.20%
Income from Investment						
640.100.000 Interest Income - Banks	870,000	420,000	908,182	1,288,868	450,000	107.14%
640.105.000 Investment Income	0	0	0	0	0	0.00%
640.106.448 Transfer to Reserve	0	0	(76,671)	(91,923)	0	0.00%
640.106.449 Transfr to Oblig Reserves	0	0	(196,753)	(186,772)	0	0.00%
640.106.804 Income from Investments	453,034	451,000	713,048	939,154	2,034	0.45%
640.110.000 Interest Income-hydro inc	0	0	0	0	0	0.00%
640.111.448 Transfer to Reserve	0	0	(305,000)	0	0	0.00%
640.111.804 Investment Income	4,227,829	4,028,000	4,409,720	4,420,304	199,829	4.96%
Total Income from Investment	5,550,863	4,899,000	5,452,526	6,369,631	651,863	13.31%
Miscellaneous Revenue						
650.100.000 Tile Drain Loans - Levy	0	0	16	13	0	0.00%
650.110.000 Discount Earned	4,500	4,500	1,705	3,585	0	0.00%
650.115.000 Public Telephones	300	300	9	284	0	0.00%
650.120.000 M/v Equip Rep W/d from	0	0	0	0	0	0.00%
650.130.000 Miscellaneous Rev-general	50,000	50,000	308,704	279,003	0	0.00%
655.200.000 Reserve Transfers	0	0	0	0	0	0.00%
Total Miscellaneous Revenue	54,800	54,800	310,434	282,885	0	0.00%

ESTIMATE 2022

PROVINCIAL OFFENSES ACT REVENUE SHARING

THE PROVINCIAL OFFENSES ACT REVENUE REFLECTS THE CITY'S SHARE OF POA REVENUE. THE PROVINCIAL OFFENCES COURT WAS DOWNLOADED TO THE MUNICIPAL LEVEL IN 2000 AND THE REGION ACTS AS THE AGENT. THE NET REVENUE IS SHARED BETWEEN THE MUNICIPALITIES AND THE REGION, WHEREBY THE MUNICIPALITIES RECEIVE 50% AND THE REGION RECEIVES 50%. THE REVENUE IS GENERATED THROUGH INSPECTIONS, NRP TRAFFIC AND MUNICIPAL BY LAWS.

HYDRO INC. INVESTMENT

THE CITY HOLDS ONE (1) NOTE RECEIVABLE FROM ST. CATHARINES HYDRO INC. THE INTEREST PAID ON THIS NOTE IS \$554,000.

INTEREST ON NOTE FROM ST. CATHARINES HYDRO INC.	\$554,000
DIVIDENDS FROM GENCO (ESTIMATED)	\$500,000
DIVIDENDS FROM ALECTRA UTILITIES (ESTIMATED)	3,173,000
	<u>\$4,227,000</u>

City of St. Catharines

2022 Operating Budget - Expenditures by Department

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Office of Mayor and Members of Council	940,146	838,107	835,029	796,861	102,039	12.17%
Grants and Committees	23,000	18,000	18,000	20,480	5,000	27.78%
City Departments						
COVID-19	468,000	467,500	-2,935,032	0	500	0.11%
CAO	2,101,789	1,821,211	1,621,249	1,366,414	280,578	15.41%
Legal Services and Clerks	1,811,240	1,725,510	1,858,754	1,744,074	85,730	4.97%
Planning and Building Services	2,706,052	2,233,084	2,161,579	1,539,464	472,968	21.18%
Fire Services	27,559,794	26,568,475	26,042,551	25,004,493	991,319	3.73%
Economic Development & Tourism	1,415,022	1,345,113	1,270,144	1,091,542	69,909	5.20%
Engineering, Facilities and Environmental Services	10,119,340	10,193,487	10,606,149	9,927,701	-74,147	-0.73%
Municipal Works	21,059,768	20,141,206	17,339,834	18,152,500	918,562	4.56%
Community, Recreation and Culture Services	7,457,403	7,134,619	6,393,523	6,495,063	322,784	4.52%
Meridian Centre	747,471	718,509	1,241,108	655,003	28,962	4.03%
Canada Summer Games	490,242	0	0	0	490,242	100.00%
Financial Management Services	4,395,239	3,847,336	4,810,931	3,689,487	547,903	14.24%
Corporate Support Services	6,249,375	6,167,504	6,048,311	5,816,517	81,871	1.33%
Contribution to Capital	1,050,000	1,000,000	1,751,000	1,553,000	50,000	5.00%
Total City Departments and Elected Officials	88,593,881	84,219,661	79,063,130	77,852,599	4,374,220	5.19%
Debt Repayment	16,374,343	15,630,984	14,747,048	14,305,066	743,359	4.76%
Total City Expenditures	104,968,224	99,850,645	93,810,178	92,157,665	5,117,579	5.13%

City of St Catharines

2022 Operating Budget - Expenditures by Department, Board or Committee

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
Office of Mayor and Members of Council							
Office of the Mayor (p.13)	399,764	370,084	346,977	357,459	313,818	29,680	8.02%
City Council (p.15)	338,457	326,196	308,362	302,619	271,884	12,261	3.76%
Other Council Expenses (p.16)	106,375	63,346	101,225	72,095	59,046	43,029	67.93%
General City Memberships (p.18)	31,750	31,250	33,604	25,836	29,368	500	1.60%
Council Messages (p.19)	5,500	5,500	3,360	3,453	4,841	0	0.00%
Council Plans/Studies (p.20)	10,000	10,000	10,000	10,000	2,152	0	0.00%
Civic Receptions (p.21)	5,300	2,300	31,501	16,399	9,097	3,000	130.43%
Civic Celebrations (p.22)	9,000	9,000	0	9,000	9,000	0	0.00%
Council Meeting Expenses (p.23)	34,000	20,431	0	0	0	13,569	66.41%
Total Office of Mayor and Members of Council	940,146	838,107	835,029	796,861	699,206	102,039	12.17%

ESTIMATE 2022

EXPENDITURE ACCOUNT		2022 BUDGET
703.115		
<u>CIVIC RECEPTIONS</u> (2021 - \$2,300)		
CANADA DAY		\$30,000
HOLIDAY CELEBRATIONS		20,000
ATHLETE/SPORTSPERSON OF YEAR		600
NEW YEARS EVE LEVY		3,000
MAYOR'S POETRY CONTEST		200
CIVIC CAROL SING		1,500
CIVIC PROJECT FUND FUNDING - CANADA DAY/HOLIDAY CELEBRATION (2021 - \$50,000)		(50,000)
		<u>\$5,300</u>
703.116		
<u>CIVIC CELEBRATIONS</u> (2021 - \$9,000)		
LIONS CLUB OF MERRITTON		\$15,000
LIONS CLUB OF PORT DALHOUSIE		8,000
CIVIC PROJECT FUND FUNDING (2020 - \$14,000)		(14,000)
		<u>\$9,000</u>
701.135.053		
<u>Council Meeting Expenses - Service Contracts (2021 - \$5,000)</u>		
Closed Captioning for Council Meetings - AODA Req		\$12,000
Contract for Livestreaming		5,000
		<u>\$17,000</u>

City of St Catharines
Office of the Mayor
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
701.100.001 Salaries/Wages-Regular	188,792	184,094	103,919	135,613	142,592	4,698	2.55%
701.100.002 Salaries/Wages-Overtime	1,600	0	1,570	539	0	1,600	0.00%
701.100.003 Salaries/Wages-Ext Svce	82,138	80,140	193,188	98,956	67,803	1,998	2.49%
701.100.006 Sick Pay	0	0	0	2,851	292	0	0.00%
701.100.007 Holiday/Vacation Pay	0	0	15,182	11,035	12,313	0	0.00%
701.100.009 Doctors Appointments	0	0	354	94	0	0	0.00%
Total Salaries and Wages	272,530	264,234	314,213	249,088	223,000	8,296	3.14%
Benefits							
701.100.030 Pensions	43,931	44,140	45,101	36,436	32,690	-209	-0.47%
701.100.031 Other Benefits	20,698	19,712	17,698	15,070	13,686	986	5.00%
701.100.032 Workers Compensation	5,612	5,286	6,969	4,326	4,211	326	6.17%
701.100.033 Employment Insurance	2,688	2,577	3,121	2,296	2,294	111	4.31%
Total Benefits	72,929	71,715	72,889	58,128	52,881	1,214	1.69%
Equipment Operations							
701.100.067 Car Allowance/Mileage	15,000	8,000	14,066	16,233	12,920	7,000	87.50%
Total Equipment Operations	15,000	8,000	14,066	16,233	12,920	7,000	87.50%
Office and Related Expenses							
701.100.304 Postage	300	400	308	258	546	-100	-25.00%
701.100.306 Cellular Phones	2,500	1,950	1,213	3,997	1,997	550	28.21%
701.100.307 Printing	800	1,250	43	536	1,188	-450	-36.00%
701.100.310 Office Supplies	700	700	601	592	600	0	0.00%
701.100.312 Books and Publications	0	0	0	159	0	0	0.00%
701.100.314 Software	600	585	142	147	0	15	2.56%
701.100.323 Internet Charges	550	550	456	518	556	0	0.00%
701.100.330 Furniture/Equipment NTCA	500	500	0	0	0	0	0.00%
Total Office and Related Expenses	5,950	5,935	2,763	6,207	4,887	15	0.25%
Other Service Charges							
701.100.400 Travelling	300	250	157	292	99	50	20.00%
701.100.401 Conferences/Conventions	5,500	2,500	247	5,341	1,409	3,000	120.00%
701.100.402 Training	0	0	102	229	0	0	0.00%
701.100.404 Meetings-Gt Lakes Mayors	5,000	28,700	1,073	4,470	1,110	-23,700	-82.58%
701.100.405 Subscriptions/Memb'ships	1,055	950	899	1,422	1,074	105	11.05%

City of St Catharines

Office of the Mayor

2022 Operating Budget - Expenditures by Object

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
701.100.433 CC Programs	4,000	4,000	5,000	3,842	5,830	0	0.00%
701.100.446 Government Relations	0	0	0	0	1,883	0	0.00%
701.100.450 Miscellaneous	500	500	117	549	172	0	0.00%
701.100.451 Business Expenses	3,500	2,500	1,423	3,695	5,491	1,000	40.00%
701.100.457 Community Engagement	3,500	3,300	2,238	2,963	3,062	200	6.06%
701.100.458 LUMCO Expenses	10,000	2,500	2,500	5,000	0	7,500	300.00%
Total Other Service Charges	33,355	45,200	13,756	27,803	20,130	-11,845	-26.21%
Total Expenditures	399,764	395,084	417,687	357,459	313,818	4,680	1.18%
Revenue							
701.100.834 Miscellaneous Recoverable	0	0	-70,710	0	0	0	0.00%
Total Revenue	0	0	-70,710	0	0	0	0.00%
Transfer from Reserve							
701.100.900 Transfer From Reserve	0	-25,000	0	0	0	25,000	-100.00%
Total Transfer from Reserve	0	-25,000	0	0	0	25,000	-100.00%
Total Revenue	0	-25,000	-70,710	0	0	25,000	-100.00%
Total Net Expenditures	399,764	370,084	346,977	357,459	313,818	29,680	8.02%

City of St Catharines

City Council

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
701.106.001 Salaries/Wages Regular	316,814	307,586	292,403	283,567	247,451	9,228	3.00%
Total Salaries and Wages	316,814	307,586	292,403	283,567	247,451	9,228	3.00%
Benefits							
701.106.030 Pensions	15,465	12,237	10,238	10,288	8,512	3,228	26.38%
701.106.031 Other Benefits	6,178	6,373	5,702	5,530	4,686	-195	-3.06%
Total Benefits	21,643	18,610	15,940	15,818	13,198	3,033	16.30%
Equipment Operations							
701.106.067 Car Allowance/Mileage	0	0	19	3,234	2,473	0	0.00%
Total Equipment Operations	0	0	19	3,234	2,473	0	0.00%
Other Service Charges							
701.106.450 Miscellaneous	0	0	0	0	8,762	0	0.00%
Total Other Service Charges	0	0	0	0	8,762	0	0.00%
Total Expenditures	338,457	326,196	308,362	302,619	271,884	12,261	3.76%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	338,457	326,196	308,362	302,619	271,884	12,261	3.76%

City of St Catharines
Other Council Expenses
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
701.110.001 Council Extra Services	0	0	343	1,818	2,663	0	0.00%
701.110.003 Sergeant at Arms	0	0	146	0	83	0	0.00%
Total Salaries and Wages	0	0	489	1,818	2,746	0	0.00%
Benefits							
701.110.030 Pensions	0	248	0	129	359	-248	-100.00%
701.110.031 Other Benefits	0	317	7	166	291	-317	-100.00%
701.110.032 Workers Compensation	0	120	12	58	86	-120	-100.00%
701.110.033 Employment Insurance	0	76	8	38	47	-76	-100.00%
Total Benefits	0	761	27	391	783	-761	-100.00%
Equipment Operations							
701.110.053 Service Contracts	0	0	0	5,214	7,938	0	0.00%
Total Equipment Operations	0	0	0	5,214	7,938	0	0.00%
Contracts							
701.110.205 Security	0	0	0	346	0	0	0.00%
Total Contracts	0	0	0	346	0	0	0.00%
Office and Related Expenses							
701.110.302 Insurance-Accid'l death	7,400	3,610	3,574	3,574	3,574	3,790	104.99%
701.110.303 Courier Charges	0	0	8	17	13	0	0.00%
701.110.306 Cellular Phones	10,800	10,800	4,837	6,515	7,423	0	0.00%
701.110.307 Printing	175	175	9	68	52	0	0.00%
701.110.310 Office Supplies	200	200	265	944	96	0	0.00%
701.110.314 Software	0	0	0	0	275	0	0.00%
701.110.323 Internet charges	4,000	4,000	3,349	3,339	4,416	0	0.00%
Total Office and Related Expenses	22,575	18,785	12,042	14,457	15,849	3,790	20.18%
Other Service Charges							
701.110.401 Conferences/Conventions	16,000	16,000	1,950	11,718	7,079	0	0.00%
701.110.405 Subscriptions/Memberships	250	250	0	217	339	0	0.00%
701.110.417 Consulting-Tele Townhall	9,050	9,050	6,806	7,221	8,951	0	0.00%
701.110.433 Women in Gov't Init've	0	0	3,726	139	1,000	0	0.00%
701.110.446 Integrity Commissioner	45,000	5,000	68,074	18,448	0	40,000	800.00%
701.110.450 Council Meeting Amenities	0	0	5,682	4,063	3,540	0	0.00%
701.110.461 City Awards/Gifts/Etc	7,500	7,500	5,884	6,338	7,386	0	0.00%

City of St Catharines
Other Council Expenses
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
701.110.462 Expenses-Elected Official	6,000	6,000	1,156	1,864	3,435	0	0.00%
Total Other Service Charges	83,800	43,800	93,278	50,008	31,730	40,000	91.32%
Total Expenditures	106,375	63,346	105,836	72,234	59,046	43,029	67.93%
Revenue							
701.110.803 Other Grants	0	0	-4,611	-139	0	0	0.00%
Total Revenue	0	0	-4,611	-139	0	0	0.00%
Total Revenue	0	0	-4,611	-139	0	0	0.00%
Total Net Expenditures	106,375	63,346	101,225	72,095	59,046	43,029	67.93%

City of St Catharines
General City Memberships
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Office and Related Expenses							
701.115.000 Gen'l City Memberships	31,750	31,250	33,604	25,836	29,368	500	1.60%
Total Office and Related Expenses	31,750	31,250	33,604	25,836	29,368	500	1.60%
Total Expenditures	31,750	31,250	33,604	25,836	29,368	500	1.60%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	31,750	31,250	33,604	25,836	29,368	500	1.60%

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City of St Catharines
Council Plans/Studies
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Materials							
701.125.101 Corporate Plan	10,000	10,000	10,000	10,000	2,152	0	0.00%
Total Materials	10,000	10,000	10,000	10,000	2,152	0	0.00%
Office and Related Expenses							
701.125.100 Long Term Strategic Plan	0	0	3,388	28,222	0	0	0.00%
Total Office and Related Expenses	0	0	3,388	28,222	0	0	0.00%
Total Expenditures	10,000	10,000	13,388	38,222	2,152	0	0.00%
Transfer from Reserve							
701.125.900 Transfer from Reserve	0	0	-3,388	-28,222	0	0	0.00%
Total Transfer from Reserve	0	0	-3,388	-28,222	0	0	0.00%
Total Revenue	0	0	-3,388	-28,222	0	0	0.00%
Total Net Expenditures	10,000	10,000	10,000	10,000	2,152	0	0.00%

City of St Catharines
Civic Reception
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Materials							
703.114.135 Community Development	0	0	0	0	61,317	0	0.00%
Total Materials	0	0	0	0	61,317	0	0.00%
Other Service Charges							
703.114.000 Civic Reception	55,300	52,300	45,501	80,463	0	3,000	5.74%
Total Other Service Charges	55,300	52,300	45,501	80,463	0	3,000	5.74%
Total Expenditures	55,300	52,300	45,501	80,463	61,317	3,000	5.74%
Revenue							
703.114.800 Miscellaneous Revenue	0	0	0	0	-2,220	0	0.00%
703.114.802 Federal Grants	0	0	-14,000	-14,064	0	0	0.00%
Total Revenue	0	0	-14,000	-14,064	-2,220	0	0.00%
Transfer from Reserve							
703.114.900 Transfer from Reserve	-50,000	-50,000	0	-50,000	-50,000	0	0.00%
Total Transfer from Reserve	-50,000	-50,000	0	-50,000	-50,000	0	0.00%
Total Revenue	-50,000	-50,000	-14,000	-64,064	-52,220	0	0.00%
Total Net Expenditures	5,300	2,300	31,501	16,399	9,097	3,000	130.43%

City of St Catharines
Civic Celebrations
2022 Operating Budget - Expenditures by Object

Object of Expenditure	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Other Service Charges							
703.116.000 Civic Celebrations	23,000	23,000	0	23,000	23,000	0	0.00%
Total Other Service Charges	23,000	23,000	0	23,000	23,000	0	0.00%
Total Expenditures	23,000	23,000	0	23,000	23,000	0	0.00%
Transfer from Reserve							
703.117.900 Transfer from Reserve	-14,000	-14,000	0	-14,000	-14,000	0	0.00%
Total Transfer from Reserve	-14,000	-14,000	0	-14,000	-14,000	0	0.00%
Total Revenue	-14,000	-14,000	0	-14,000	-14,000	0	0.00%
Total Net Expenditures	9,000	9,000	0	9,000	9,000	0	0.00%

City of St Catharines
Council Meeting Expenses
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Equipment Operations							
701.135.053 Service Contracts	17,000	5,000	0	0	0	12,000	240.00%
Total Equipment Operations	17,000	5,000	0	0	0	12,000	240.00%
Contracts							
701.135.205 Security	5,500	5,431	0	0	0	69	1.27%
Total Contracts	5,500	5,431	0	0	0	69	1.27%
Other Service Charges							
701.135.450 Council Meeting Amenities	11,500	10,000	0	0	0	1,500	15.00%
Total Other Service Charges	11,500	10,000	0	0	0	1,500	15.00%
Total Expenditures	34,000	20,431	0	0	0	13,569	66.41%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	34,000	20,431	0	0	0	13,569	66.41%

City of St Catharines

2022 Operating Budget - Expenditures by Department, Board or Committee

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
Grants and Committees							
Grants	5,000	5,000	5,000	2,868	5,000	0	0.00%
Advisory Comm for Youth	3,000	3,000	3,000	3,043	2,900	0	0.00%
Clean City Committee	10,000	10,000	10,000	10,478	1,961	0	0.00%
Expense Policy Advisory Committee	5,000	0	0	0	0	5,000	0.00%
Total Grants and Committees	23,000	18,000	18,000	20,480	10,192	5,000	27.78%

City of St Catharines

2022 Operating Budget - Expenditures by Department, Board or Committee

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
COVID-19							
COVID-19 (p. 27)	468,000	467,500	-2,935,032	0	0	500	0.11%
Total COVID-19	468,000	467,500	-2,935,032	0	0	500	0.11%

ESTIMATE 2022

COVID-19

EXPENDITURE ACCOUNT		2022 BUDGET
710.201	<u>COVID-19</u>	
	<u>104 - GENERAL SUPPLIES</u>	
	HAND SANITIZER & WIPES	\$66,000
	PPE MASKS	63,000
	PPE ADDITIONAL REUSABLE MASKS FOR STAFF	9,000
		<u>\$138,000</u>
	<u>109 - SAFETY EQUIPMENT</u>	
	COVID-19 SIGNAGE	<u>\$50,000</u>
	<u>150 - CLEANING SERVICES</u>	
	(2) CONTRACTED CUSTODIANS	<u>\$160,000</u>
	<u>205 - CONTRACT-SECURITY</u>	
	SECURITY AT PUBLIC BEACHES	\$300,000
	TRANSFER FROM PARKING BUDGET	-180,000
		<u>\$120,000</u>

City of St Catharines

COVID-19

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
710.201.001 Salaries,Wages-Regular	0	0	111,873	0	0	0	0.00%
710.201.002 Salaries/Wages - Overtime	0	0	105,052	0	0	0	0.00%
710.201.003 Salaries,Wages-Extra	0	0	38,869	0	0	0	0.00%
710.201.007 Holiday/Vacation Pay	0	0	1,816	0	0	0	0.00%
Total Salaries and Wages	0	0	257,610	0	0	0	0.00%
Benefits							
710.201.030 Pensions	0	0	25,852	0	0	0	0.00%
710.201.031 Other Benefits	0	0	20,217	0	0	0	0.00%
710.201.032 Workers Compensation	0	0	7,506	0	0	0	0.00%
710.201.033 Employment Insurance	0	0	4,340	0	0	0	0.00%
710.201.040 Meal Allowance	0	0	102	0	0	0	0.00%
Total Benefits	0	0	58,017	0	0	0	0.00%
Equipment Operations							
710.201.050 Equipment Rental	0	0	32,274	0	0	0	0.00%
710.201.053 Service Contracts	0	0	35,958	0	0	0	0.00%
Total Equipment Operations	0	0	68,232	0	0	0	0.00%
Materials							
710.201.104 General Supplies	138,000	138,000	153,481	0	0	0	0.00%
710.201.109 Safety Equipment	50,000	12,000	84,139	0	0	38,000	316.67%
Total Materials	188,000	150,000	237,620	0	0	38,000	25.33%
Building and Maintenance							
710.201.150 Cleaning Services	160,000	153,000	11,492	0	0	7,000	4.58%
710.201.151 Cleaning Supplies	0	0	2,163	0	0	0	0.00%
Total Building and Maintenance	160,000	153,000	13,655	0	0	7,000	4.58%
Contracts							
710.201.200 Contracts - General	0	0	19,337	0	0	0	0.00%
710.201.201 Contract-Garbage	0	0	204	0	0	0	0.00%
710.201.205 Contract-Security	300,000	120,000	228,352	0	0	180,000	150.00%
Total Contracts	300,000	120,000	247,893	0	0	180,000	150.00%
Office and Related Expenses							
710.201.307 Printing	0	0	2,759	0	0	0	0.00%
710.201.310 Office Supplies	0	0	27,821	0	0	0	0.00%
Total Office and Related Expenses	0	0	30,580	0	0	0	0.00%
Properties							
710.201.350 Office Equip't/Furniture	0	0	216	0	0	0	0.00%
Total Properties	0	0	216	0	0	0	0.00%

City of St Catharines

COVID-19

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Other Service Charges							
710.201.417 Study/Consulting Fees	0	0	418	0	0	0	0.00%
710.201.449 TRFR to/from Parking Budget	-180,000	1,250,000	0	0	0	-1,430,000	-114.40%
710.201.450 Miscellaneous	0	0	3,775	0	0	0	0.00%
Total Other Service Charges	-180,000	1,250,000	4,193	0	0	-1,430,000	-114.40%
Total Expenditures	468,000	1,673,000	918,016	0	0	-1,205,000	-72.03%
Revenue							
710.201.801 Provincial Grant	0	0	-3,844,109	0	0	0	0.00%
710.201.834 Miscellaneous Recoverable	0	0	-9,192	0	0	0	0.00%
Total Revenue	0	0	-3,853,301	0	0	0	0.00%
Transfer from Reserve							
710.201.900 Transfer From Reserve	0	-1,205,500	0	0	0	1,205,500	-100.00%
Total Transfer from Reserve	0	-1,205,500	0	0	0	1,205,500	-100.00%
Total Revenue	0	-1,205,500	-3,853,301	0	0	1,205,500	-100.00%
Total Net Expenditures	468,000	467,500	-2,935,285	0	0	500	0.11%

City of St Catharines

2022 Operating Budget - Expenditures by Department, Board or Committee

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
CAO							
CAO's Office (p. 30)	1,051,089	1,001,805	862,791	747,189	655,578	49,284	4.92%
Communications (p. 32)	472,822	383,157	359,716	309,848	336,376	89,665	23.40%
Print Centre (p. 34)	309,832	303,524	287,568	257,900	227,732	6,308	2.08%
Emergency Planning (p. 36)	135,892	132,725	111,174	51,477	14,519	3,167	2.39%
Diversity, Equity and Inclusion (p. 38)	132,154	0	0	0	0	132,154	0.00%
Total CAO	2,101,789	1,821,211	1,621,249	1,366,414	1,234,205	280,578	15.41%

City of St Catharines

CAO's Office

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
702.100.001 Salaries/Wages-Regular	714,876	705,981	599,475	529,127	619,781	8,895	1.26%
702.100.002 Salaries/Wages-Over	250	0	242	1,597	968	250	0.00%
702.100.003 Salaries/Wages-Extra Serv	77,500	77,500	0	3,294	0	0	0.00%
702.100.006 Sick Pay	0	0	4,864	4,683	3,236	0	0.00%
702.100.007 Holiday/Vacation Pay	0	0	83,928	96,883	63,183	0	0.00%
702.100.009 Doctor's Appointments	0	0	273	985	412	0	0.00%
Total Salaries and Wages	792,626	783,481	688,782	636,569	687,580	9,145	1.17%
Benefits							
702.100.030 Pensions	127,415	110,380	97,441	89,678	77,398	17,035	15.43%
702.100.031 Other Benefits	84,339	66,583	55,071	55,446	40,884	17,756	26.67%
702.100.032 Workers Compensation	21,728	18,020	14,770	11,800	9,771	3,708	20.58%
702.100.033 Employment Insurance	9,783	8,002	5,391	5,295	5,493	1,781	22.26%
Total Benefits	243,265	202,985	172,673	162,219	133,546	40,280	19.84%
Equipment Operations							
702.100.053 Service Contracts	2,450	2,450	1,643	1,216	0	0	0.00%
702.100.067 Car Allowance/Mileage	13,500	13,500	8,281	10,841	8,825	0	0.00%
Total Equipment Operations	15,950	15,950	9,924	12,057	8,825	0	0.00%
Office and Related Expenses							
702.100.306 Cellular Phones	2,200	2,200	729	1,862	402	0	0.00%
702.100.307 Printing	125	125	339	383	8	0	0.00%
702.100.310 Office Supplies	500	500	459	404	658	0	0.00%
702.100.314 Computer Software	385	385	570	0	0	0	0.00%
702.100.323 Internet Charges	0	0	0	78	187	0	0.00%
702.100.330 Furniture/Equipment NTCA	0	0	0	53	0	0	0.00%
Total Office and Related Expenses	3,210	3,210	2,097	2,780	1,255	0	0.00%
Properties							
702.100.350 Office Equipmt/Furniture	0	0	0	1,342	0	0	0.00%
Total Properties	0	0	0	1,342	0	0	0.00%
Other Service Charges							
702.100.400 TRAVELLING	0	0	0	70	0	0	0.00%
702.100.401 Conferences/Conventions	6,800	6,800	-38	4,680	2,381	0	0.00%
702.100.402 Training	1,100	1,100	200	229	0	0	0.00%

City of St Catharines

CAO's Office

2022 Operating Budget - Expenditures by Object

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
702.100.405 Subscriptions/Memb'ships	2,890	2,710	1,543	1,825	1,650	180	6.64%
702.100.417 Consulting-CAO search	0	0	0	210,074	27,852	0	0.00%
702.100.450 Miscellaneous	500	500	474	324	315	0	0.00%
702.100.451 Business Expenses	1,100	1,100	136	792	551	0	0.00%
Total Other Service Charges	12,390	12,210	2,315	217,994	32,749	180	1.47%
Total Expenditures	1,067,441	1,017,836	875,791	1,032,961	863,955	49,605	4.87%
Revenue							
702.100.801 Provincial Grant	0	0	0	-210,074	0	0	0.00%
702.100.815 Hydro Recoverable	-16,352	-16,031	-13,000	-75,698	-13,596	-321	2.00%
Total Revenue	-16,352	-16,031	-13,000	-285,772	-13,596	-321	2.00%
Transfer from Reserve							
702.100.900 Transfer from Reserve	0	0	0	0	-194,781	0	0.00%
Total Transfer from Reserve	0	0	0	0	-194,781	0	0.00%
Total Revenue	-16,352	-16,031	-13,000	-285,772	-208,377	-321	2.00%
Total Net Expenditures	1,051,089	1,001,805	862,791	747,189	655,578	49,284	4.92%

City of St Catharines

Communications

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
702.120.001 Salaries/Wages-Regular	221,958	217,274	151,611	175,188	187,543	4,684	2.16%
702.120.002 Salaries/Wages-overtime	0	0	1,422	968	477	0	0.00%
702.120.003 Salaries/Wages - Extra	32,323	31,537	61,982	32,928	32,526	786	2.49%
702.120.006 Sick Pay	0	0	780	1,445	2,463	0	0.00%
702.120.007 Holiday/Vacation Pay	1,289	1,256	18,783	19,893	18,529	33	2.63%
702.120.009 Doctor's Appointments	0	0	63	688	87	0	0.00%
Total Salaries and Wages	255,570	250,067	234,641	231,110	241,625	5,503	2.20%
Benefits							
702.120.030 Pensions	38,178	37,650	33,156	31,664	30,818	528	1.40%
702.120.031 Other Benefits	33,121	31,100	15,520	16,733	17,545	2,021	6.50%
702.120.032 Workers Compensation	9,896	9,723	8,343	7,170	7,875	173	1.78%
702.120.033 Employment Insurance	5,087	4,917	4,033	3,969	4,404	170	3.46%
Total Benefits	86,282	83,390	61,052	59,536	60,642	2,892	3.47%
Equipment Operations							
702.120.053 Service Contracts	116,450	86,450	81,036	69,286	42,615	30,000	34.70%
702.120.067 Car Allowance/Mileage	300	300	0	165	208	0	0.00%
Total Equipment Operations	116,750	86,750	81,036	69,451	42,823	30,000	34.58%
Office and Related Expenses							
702.120.306 Cell Phone	2,000	2,000	753	1,781	1,639	0	0.00%
702.120.307 Printing and distribution	600	600	225	558	387	0	0.00%
702.120.309 Advertising	18,000	17,500	14,731	5,827	13,090	500	2.86%
702.120.310 Office Supplies	250	250	76	176	159	0	0.00%
702.120.314 Software	500	0	0	0	0	500	0.00%
702.120.330 Equipment/Furniture NTCA	2,500	500	872	0	0	2,000	400.00%
Total Office and Related Expenses	23,850	20,850	16,657	8,342	15,275	3,000	14.39%
Other Service Charges							
702.120.401 Conferences/Conventions	0	1,800	0	1,598	1,273	-1,800	-100.00%
702.120.402 Training	5,000	0	0	0	0	5,000	0.00%
702.120.405 Subscriptions/Memberships	70	0	0	0	0	70	0.00%
702.120.438 Remuneration-Town Crier	0	0	1,500	1,500	1,500	0	0.00%
702.120.450 Miscellaneous	300	300	0	0	209	0	0.00%
Total Other Service Charges	5,370	2,100	1,500	3,098	2,982	3,270	155.71%
Total Expenditures	487,822	443,157	394,886	371,537	363,347	44,665	10.08%

City of St Catharines
Communications
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Revenue							
702.120.801 Provincial Grant	0	0	0	-2,481	0	0	0.00%
702.120.850 Advertising Revenue	-15,000	-60,000	-35,170	-59,208	-26,971	45,000	-75.00%
Total Revenue	-15,000	-60,000	-35,170	-61,689	-26,971	45,000	-75.00%
Total Revenue	-15,000	-60,000	-35,170	-61,689	-26,971	45,000	-75.00%
Total Net Expenditures	472,822	383,157	359,716	309,848	336,376	89,665	23.40%

City of St Catharines

Print Centre

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
702.230.001 Salaries/Wages-Regular	192,019	187,336	171,049	127,504	124,062	4,683	2.50%
702.230.002 Salaries/Wages-Overtime	0	0	216	-42	380	0	0.00%
702.230.003 Salaries/Wages-Extra	0	0	0	2,017	3,200	0	0.00%
702.230.006 Sick Pay	0	0	1,374	24,198	2,334	0	0.00%
702.230.007 Vacation Pay	0	0	13,833	18,256	11,273	0	0.00%
702.230.009 Doctor's Appointments	0	0	914	804	313	0	0.00%
Total Salaries and Wages	192,019	187,336	187,386	172,737	141,562	4,683	2.50%
Benefits							
702.230.030 Pensions	29,767	29,350	21,171	24,191	19,154	417	1.42%
702.230.031 Other Benefits	25,761	24,800	17,710	19,792	15,561	961	3.88%
702.230.032 Workers Compensation	7,627	7,444	5,356	5,480	4,538	183	2.46%
702.230.033 Employment Insurance	4,286	4,133	2,761	3,348	2,489	153	3.70%
702.230.040 Meal Allowance	0	0	0	0	9	0	0.00%
Total Benefits	67,441	65,727	46,998	52,811	41,751	1,714	2.61%
Equipment Operations							
702.230.053 Service Contracts	6,300	6,300	4,403	0	1,502	0	0.00%
702.230.054 Repairs-equipment	800	800	0	4,032	2,493	0	0.00%
702.230.067 Car Allowance/Mileage	0	0	0	0	4	0	0.00%
Total Equipment Operations	7,100	7,100	4,403	4,032	3,999	0	0.00%
Materials							
702.230.102 Small Tools/Equipment	250	250	34	0	0	0	0.00%
702.230.105 Printing Supplies	20,000	20,000	15,565	22,800	20,817	0	0.00%
Total Materials	20,250	20,250	15,599	22,800	20,817	0	0.00%
Contracts							
702.230.200 Contract-outside graphics	0	0	1,101	0	0	0	0.00%
Total Contracts	0	0	1,101	0	0	0	0.00%
Office and Related Expenses							
702.230.308 Photocopying	50,000	50,000	50,000	43,388	42,958	0	0.00%
702.230.310 Office Supplies	350	350	513	575	493	0	0.00%
702.230.312 Books and Publications	0	0	57	0	0	0	0.00%
702.230.314 Software	7,950	7,950	4,851	6,207	9,779	0	0.00%
Total Office and Related Expenses	58,300	58,300	55,421	50,170	53,230	0	0.00%

City of St Catharines

Print Centre

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Other Service Charges							
702.230.402 Technical Training	500	400	560	0	0	100	25.00%
Total Other Service Charges	500	400	560	0	0	100	25.00%
Total Expenditures	345,610	339,113	311,468	302,550	261,359	6,497	1.92%
Revenue							
702.230.813 Other Departments	-24,000	-24,000	-16,170	-35,010	-33,627	0	0.00%
702.230.834 Misc Recoverables	-2,150	-2,150	-1,561	-3,759	0	0	0.00%
702.230.955 Allocation Bldg Indirect	-9,628	-9,439	-6,169	-5,881	0	-189	2.00%
Total Revenue	-35,778	-35,589	-23,900	-44,650	-33,627	-189	0.53%
Total Revenue	-35,778	-35,589	-23,900	-44,650	-33,627	-189	0.53%
Total Net Expenditures	309,832	303,524	287,568	257,900	227,732	6,308	2.08%

City of St Catharines
Emergency Planning
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
710.110.003 Salaries/Wages-Extra	94,978	93,390	84,248	29,969	0	1,588	1.70%
710.110.007 Vacation Pay	3,799	3,736	8,994	6,322	0	63	1.69%
Total Salaries and Wages	98,777	97,126	93,242	36,291	0	1,651	1.70%
Benefits							
710.110.030 Pensions	13,315	13,246	2,898	1,433	0	69	0.52%
710.110.031 Other Benefits	6,146	5,850	3,806	1,442	0	296	5.06%
710.110.032 Workers Compensation	3,324	3,269	3,156	923	0	55	1.68%
710.110.033 Employment Insurance	1,245	1,199	1,199	650	0	46	3.84%
Total Benefits	24,030	23,564	11,059	4,448	0	466	1.98%
Equipment Operations							
710.110.067 Car Allowance/Mileage	600	600	174	228	0	0	0.00%
Total Equipment Operations	600	600	174	228	0	0	0.00%
Materials							
710.110.102 Small Tools & Equipment	500	500	352	0	4	0	0.00%
710.110.104 General Supplies	1,000	1,000	0	15	93	0	0.00%
Total Materials	1,500	1,500	352	15	97	0	0.00%
Office and Related Expenses							
710.110.306 Cellular Phones	600	600	243	489	0	0	0.00%
710.110.307 Printing	700	700	0	309	10	0	0.00%
710.110.309 Advertising	2,000	2,000	596	0	0	0	0.00%
710.110.310 Office Supplies	100	100	0	-196	8,627	0	0.00%
710.110.314 Software	385	385	0	0	0	0	0.00%
710.110.323 Internet Charges	1,050	1,000	1,243	1,520	1,432	50	5.00%
710.110.330 Equipment/Furniture NTCA	0	0	0	1,927	0	0	0.00%
Total Office and Related Expenses	4,835	4,785	2,082	4,049	10,069	50	1.04%
Other Service Charges							
710.110.401 Educational Conferences	1,500	1,500	0	76	76	0	0.00%
710.110.402 Training	4,000	3,000	4,223	6,278	3,975	1,000	33.33%
710.110.405 Subscriptions/Memberships	150	150	0	0	0	0	0.00%
710.110.450 Miscellaneous	500	500	42	92	302	0	0.00%
Total Other Service Charges	6,150	5,150	4,265	6,446	4,353	1,000	19.42%
Total Expenditures	135,892	132,725	111,174	51,477	14,519	3,167	2.39%

**City of St Catharines
Emergency Planning
2022 Operating Budget - Expenditures by Object**

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	135,892	132,725	111,174	51,477	14,519	3,167	2.39%

City of St Catharines
Diversity, Equity and Inclusion
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
702.130.001 Salaries/Wages - Regular	94,978	0	0	0	0	94,978	0.00%
Total Salaries and Wages	94,978	0	0	0	0	94,978	0.00%
Benefits							
702.130.030 Pensions	15,353	0	0	0	0	15,353	0.00%
702.130.031 Other Benefits	10,416	0	0	0	0	10,416	0.00%
702.130.032 Workers Compensation	3,719	0	0	0	0	3,719	0.00%
702.130.033 Employment Insurance	1,518	0	0	0	0	1,518	0.00%
Total Benefits	31,006	0	0	0	0	31,006	0.00%
Equipment Operations							
702.130.067 Car Allowance / Mileage	150	0	0	0	0	150	0.00%
Total Equipment Operations	150	0	0	0	0	150	0.00%
Office and Related Expenses							
702.130.306 Cellular Phones	720	0	0	0	0	720	0.00%
702.130.307 Printing	100	0	0	0	0	100	0.00%
702.130.310 Office Supplies	100	0	0	0	0	100	0.00%
702.130.330 Furniture & Equipment	500	0	0	0	0	500	0.00%
Total Office and Related Expenses	1,420	0	0	0	0	1,420	0.00%
Other Service Charges							
702.130.401 Conferences / Conventions	1,200	0	0	0	0	1,200	0.00%
702.130.402 Training	2,000	0	0	0	0	2,000	0.00%
702.130.405 Subscriptions- Memb'ships	200	0	0	0	0	200	0.00%
702.130.433 Diversity Initiatives	1,000	0	0	0	0	1,000	0.00%
702.130.450 Miscellaneous	200	0	0	0	0	200	0.00%
Total Other Service Charges	4,600	0	0	0	0	4,600	0.00%
Total Expenditures	132,154	0	0	0	0	132,154	0.00%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	132,154	0	0	0	0	132,154	0.00%

City of St Catharines

2022 Operating Budget - Expenditures by Department, Board or Committee

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
Legal Services and Clerks Department							
Legal Services (p. 40)	847,676	824,766	827,403	858,374	832,321	22,910	2.78%
City Clerks (p. 42)	549,396	467,735	524,300	486,806	334,922	81,661	17.46%
Elections (p. 44)	0	5,000	5,168	25,387	6,282	-5,000	-100.00%
Licences general (p. 46)	-1,619	8,986	70,692	-19,017	-18,832	-10,605	-118.02%
Canine/Humane Control (p. 47)	415,787	419,023	431,191	392,524	402,860	-3,236	-0.77%
Total Legal Services and Clerks Department	1,811,240	1,725,510	1,858,754	1,744,074	1,557,553	85,730	4.97%

City of St Catharines

Legal Services

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
702.105.001 Salaries/Wages-Regular	615,974	605,678	483,186	436,468	415,137	10,296	1.70%
702.105.002 Salaries/Wages-Overtime	0	0	107	8,027	482	0	0.00%
702.105.003 Salaries/Wages-Ext Svce	12,400	17,180	54,136	11,522	20,113	-4,780	-27.82%
702.105.006 Sick Pay	0	0	6,400	2,338	30,780	0	0.00%
702.105.007 Holiday/Vacation Pay	495	488	60,695	73,728	67,451	7	1.43%
702.105.009 Doctor's Appointments	0	0	1,886	1,337	2,109	0	0.00%
Total Salaries and Wages	628,869	623,346	606,410	533,420	536,072	5,523	0.89%
Benefits							
702.105.030 Pensions	99,076	98,300	91,414	70,558	72,400	776	0.79%
702.105.031 Other Benefits	64,924	59,650	42,842	48,852	43,343	5,274	8.84%
702.105.032 Workers Compensation	20,125	19,959	18,592	13,898	14,361	166	0.83%
702.105.033 Employment Insurance	9,511	9,199	7,668	6,086	6,724	312	3.39%
Total Benefits	193,636	187,108	160,516	139,394	136,828	6,528	3.49%
Equipment Operations							
702.105.067 Car Allowance/Mileage	650	550	132	1,121	1,072	100	18.18%
Total Equipment Operations	650	550	132	1,121	1,072	100	18.18%
Office and Related Expenses							
702.105.303 Courier Charges	400	400	230	439	604	0	0.00%
702.105.306 Cell Phones	750	750	264	778	376	0	0.00%
702.105.307 Printing	1,300	1,300	736	1,602	818	0	0.00%
702.105.310 Office Supplies	3,500	3,000	1,694	3,130	4,683	500	16.67%
702.105.312 Books and Publications	30,000	30,000	25,251	29,267	36,562	0	0.00%
702.105.323 Internet charges	150	150	53	61	187	0	0.00%
702.105.330 Furniture/Equip't Non TCA	500	1,000	0	0	112	-500	-50.00%
Total Office and Related Expenses	36,600	36,600	28,228	35,277	43,342	0	0.00%
Properties							
702.105.350 Office Equip't/Furniture	0	0	0	508	0	0	0.00%
Total Properties	0	0	0	508	0	0	0.00%
Other Service Charges							
702.105.400 Travelling	0	0	52	0	0	0	0.00%
702.105.401 Conferences/Conventions	6,000	4,000	952	6,400	3,383	2,000	50.00%
702.105.405 Subscriptions/Memb'ships	10,000	10,000	11,777	10,185	7,618	0	0.00%

City of St Catharines

Legal Services

2022 Operating Budget - Expenditures by Object

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
702.105.420 Legal and Court Costs	60,000	50,000	86,856	270,042	138,289	10,000	20.00%
702.105.446 OMB Hearings	0	0	641	7,103	43,827	0	0.00%
702.105.450 Miscellaneous	200	200	99	115	113	0	0.00%
Total Other Service Charges	76,200	64,200	100,377	293,845	193,230	12,000	18.69%
Total Expenditures	935,955	911,804	895,663	1,003,565	910,544	24,151	2.65%
Revenue							
702.105.800 Fees and Services	0	0	0	-3,982	-2,824	0	0.00%
702.105.801 Provincial Grant	0	0	0	-4,574	0	0	0.00%
702.105.815 Hydro Recoverable	-11,257	-11,036	-12,286	0	-10,031	-221	2.00%
702.105.834 Miscellaneous Recoverable	0	0	0	-59,891	0	0	0.00%
702.105.955 Allocation Bldg Indirect	-52,022	-51,002	-33,335	-42,475	0	-1,020	2.00%
702.105.970 Agreement Fees	-25,000	-25,000	-22,639	-27,166	-21,541	0	0.00%
Total Revenue	-88,279	-87,038	-68,260	-138,088	-34,396	-1,241	1.43%
Transfer from Reserve							
702.105.900 Transfer from Reserve	0	0	0	-7,103	-43,827	0	0.00%
Total Transfer from Reserve	0	0	0	-7,103	-43,827	0	0.00%
Total Revenue	-88,279	-87,038	-68,260	-145,191	-78,223	-1,241	1.43%
Total Net Expenditures	847,676	824,766	827,403	858,374	832,321	22,910	2.78%

City of St Catharines

City Clerks

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
702.200.001 Salaries/Wages-Regular	440,266	383,295	302,413	304,816	244,895	56,971	14.86%
702.200.002 Salaries/Wages-Overtime	10,000	10,000	9,050	6,680	13,164	0	0.00%
702.200.003 Salaries/Wages-Ext Svce	5,218	5,090	0	0	0	128	2.51%
702.200.006 Sick Pay	0	0	31,314	6,930	3,441	0	0.00%
702.200.007 Holiday/Vacation Pay	208	204	43,893	37,499	39,569	4	1.96%
702.200.009 Doctor's Appointments	0	0	1,840	1,522	1,285	0	0.00%
Total Salaries and Wages	455,692	398,589	388,510	357,447	302,354	57,103	14.33%
Benefits							
702.200.030 Pensions	69,397	67,500	54,422	51,651	39,036	1,897	2.81%
702.200.031 Other Benefits	78,895	59,400	43,634	41,397	32,436	19,495	32.82%
702.200.032 Workers Compensation	16,183	14,638	12,628	10,850	8,345	1,545	10.55%
702.200.033 Employment Insurance	7,825	7,427	5,276	5,146	4,119	398	5.36%
702.200.040 Meal Allowance	0	0	29	0	0	0	0.00%
Total Benefits	172,300	148,965	115,989	109,044	83,936	23,335	15.66%
Equipment Operations							
702.200.053 Service Contracts	1,000	1,000	5,495	32,644	11,571	0	0.00%
702.200.054 Repairs-equipment	1,000	1,000	0	0	0	0	0.00%
702.200.067 Car Allowance/Mileage	350	350	0	465	450	0	0.00%
Total Equipment Operations	2,350	2,350	5,495	33,109	12,021	0	0.00%
Materials							
702.200.112 Resale Items	40,000	40,000	30,912	38,880	38,928	0	0.00%
Total Materials	40,000	40,000	30,912	38,880	38,928	0	0.00%
Office and Related Expenses							
702.200.306 Cellular Phones	550	550	258	649	364	0	0.00%
702.200.307 Printing	500	400	490	2,090	2,002	100	25.00%
702.200.309 Advertising	1,000	0	0	833	1,391	1,000	0.00%
702.200.310 Office Supplies	3,000	2,000	885	3,087	2,631	1,000	50.00%
702.200.312 Books and Publications	400	400	156	183	385	0	0.00%
702.200.314 Software	0	400	0	0	0	-400	-100.00%
702.200.318 Cash Processing Fees	2,700	2,700	1,787	2,727	2,366	0	0.00%
702.200.330 Equipment/Furniture NTCA	3,000	4,500	21,000	558	0	-1,500	-33.33%
Total Office and Related Expenses	11,150	10,950	24,576	10,127	9,139	200	1.83%

City of St Catharines

City Clerks

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Other Service Charges							
702.200.401 Conferences/Conventions	2,000	1,500	1,000	2,987	1,377	500	33.33%
702.200.402 Training	2,000	2,000	2,261	540	505	0	0.00%
702.200.405 Subscriptions/Memb'ships	1,200	1,000	1,327	868	0	200	20.00%
702.200.417 Study/Consulting Fees	0	0	911	60,000	0	0	0.00%
702.200.425 Registry Office Fees	7,500	6,000	7,462	8,730	6,206	1,500	25.00%
702.200.450 Miscellaneous	250	250	-13	274	205	0	0.00%
Total Other Service Charges	12,950	10,750	12,948	73,399	8,293	2,200	20.47%
Total Expenditures	694,442	611,604	578,430	622,006	454,671	82,838	13.54%
Revenue							
702.200.807 Service Charges	-46,000	-45,000	-26,879	-45,904	-46,738	-1,000	2.22%
702.200.815 Hydro Recoverable	-9,046	-8,869	-14,776	0	-8,077	-177	2.00%
702.200.834 Civil Ceremonies	-80,000	-90,000	-12,475	-89,296	-64,934	10,000	-11.11%
Total Revenue	-135,046	-143,869	-54,130	-135,200	-119,749	8,823	-6.13%
Transfer from Reserve							
702.200.900 Transfer from Reserve	-10,000	0	0	0	0	-10,000	0.00%
Total Transfer from Reserve	-10,000	0	0	0	0	-10,000	0.00%
Total Revenue	-145,046	-143,869	-54,130	-135,200	-119,749	-1,177	0.82%
Total Net Expenditures	549,396	467,735	524,300	486,806	334,922	81,661	17.46%

City of St Catharines

Elections

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
702.205.001 Salaries/Wages-Regular	70,300	0	53	4	53,810	70,300	0.00%
702.205.002 Salaries/Wages-Overtime	22,150	0	0	0	13,302	22,150	0.00%
702.205.003 Salaries/Wages-Ext Svce	87,400	0	10	0	67,296	87,400	0.00%
702.205.006 Sick Pay	0	0	0	0	504	0	0.00%
702.205.007 Holiday/Vacation Pay	0	0	0	0	10,921	0	0.00%
702.205.009 Doctor's Appointments	0	0	0	0	360	0	0.00%
Total Salaries and Wages	179,850	0	63	4	146,193	179,850	0.00%
Benefits							
702.205.030 Pensions	11,363	0	7	0	10,631	11,363	0.00%
702.205.031 Other Benefits	9,295	0	7	0	8,209	9,295	0.00%
702.205.032 Workers Compensation	2,545	0	2	0	2,928	2,545	0.00%
702.205.033 Employment Insurance	1,337	0	1	0	1,449	1,337	0.00%
702.205.040 Meal Allowance	310	0	0	0	509	310	0.00%
Total Benefits	24,850	0	17	0	23,726	24,850	0.00%
Equipment Operations							
702.205.050 Rentals	85,500	0	0	14,650	104,642	85,500	0.00%
702.205.067 Car Allowance/Mileage	400	0	0	0	382	400	0.00%
Total Equipment Operations	85,900	0	0	14,650	105,024	85,900	0.00%
Materials							
702.205.104 General Supplies	33,400	0	0	443	15,957	33,400	0.00%
Total Materials	33,400	0	0	443	15,957	33,400	0.00%
Office and Related Expenses							
702.205.304 Postage	82,500	0	0	0	39,669	82,500	0.00%
702.205.306 Cell Phones	500	0	0	0	230	500	0.00%
702.205.307 Printing	30,000	0	0	0	24,209	30,000	0.00%
702.205.309 Advertising	50,000	0	0	0	4,007	50,000	0.00%
702.205.310 Office Supplies	10,000	0	0	0	2,853	10,000	0.00%
702.205.314 Software	102,200	5,000	5,088	5,088	9,896	97,200	1,944.00%
Total Office and Related Expenses	275,200	5,000	5,088	5,088	80,864	270,200	5,404.00%
Other Service Charges							
702.205.401 Conferences/Conventions	4,800	0	0	0	1,172	4,800	0.00%
702.205.431 Inaugural Meetings	11,000	0	0	0	9,849	11,000	0.00%

City of St Catharines

Elections

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
702.205.450 Miscellaneous	35,000	0	0	2	7,143	35,000	0.00%
Total Other Service Charges	50,800	0	0	2	18,164	50,800	0.00%
Total Expenditures	650,000	5,000	5,168	20,187	389,928	645,000	12,900.00%
Revenue							
702.205.810 Nomination Fee	0	0	0	5,200	-6,219	0	0.00%
Total Revenue	0	0	0	5,200	-6,219	0	0.00%
Transfer from Reserve							
702.205.900 Transfer from Reserve	-650,000	0	0	0	-377,427	-650,000	0.00%
Total Transfer from Reserve	-650,000	0	0	0	-377,427	-650,000	0.00%
Total Revenue	-650,000	0	0	5,200	-383,646	-650,000	0.00%
Total Net Expenditures	0	5,000	5,168	25,387	6,282	-5,000	-100.00%

City of St Catharines

Licences general

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
711.120.001 Salaries/Wages-Regular	222,274	217,613	193,133	161,528	163,078	4,661	2.14%
711.120.002 Salaries/Wages-Overtime	7,998	7,998	1,244	8,129	8,294	0	0.00%
711.120.006 Sick Pay	0	0	4,072	29,355	12,509	0	0.00%
711.120.007 Vacation/Holiday Pay	0	0	15,020	29,116	20,529	0	0.00%
711.120.008 Modified Work Program	0	0	0	0	3,090	0	0.00%
711.120.009 Doctor's Appointments	0	0	402	952	636	0	0.00%
Total Salaries and Wages	230,272	225,611	213,871	229,080	208,136	4,661	2.07%
Benefits							
711.120.030 Pensions	34,161	33,424	28,522	29,719	26,106	737	2.21%
711.120.031 Other Benefits	18,654	20,718	15,472	21,432	20,721	-2,064	-9.96%
711.120.032 Workers Compensation	8,246	8,127	6,399	6,757	6,614	119	1.46%
711.120.033 Employment Insurance	4,248	4,106	3,221	3,826	3,701	142	3.46%
Total Benefits	65,309	66,375	53,614	61,734	57,142	-1,066	-1.61%
Equipment Operations							
711.120.067 Car Allowance/Mileage	800	0	66	1,159	965	800	0.00%
Total Equipment Operations	800	0	66	1,159	965	800	0.00%
Total Expenditures							
Total Expenditures	296,381	291,986	267,551	291,973	266,243	4,395	1.51%
Revenue							
615.120.000 Marriage Licences	-125,000	-125,000	-76,319	-123,832	-124,461	0	0.00%
615.125.000 Break Open Licence Fees	-15,000	-15,000	-797	-15,623	-16,544	0	0.00%
615.130.000 Bingo Licence Fees	-145,000	-75,000	-112,742	-157,551	-130,265	-70,000	93.33%
615.135.000 Raffle Licence Fees	-13,000	-13,000	-7,001	-13,984	-13,805	0	0.00%
Total Revenue	-298,000	-228,000	-196,859	-310,990	-285,075	-70,000	30.70%
Transfer from Reserve							
711.120.900 Transfer From Reserve	0	-55,000	0	0	0	55,000	-100.00%
Total Transfer from Reserve	0	-55,000	0	0	0	55,000	-100.00%
Total Revenue							
Total Revenue	-298,000	-283,000	-196,859	-310,990	-285,075	-15,000	5.30%
Total Net Expenditures							
Total Net Expenditures	-1,619	8,986	70,692	-19,017	-18,832	-10,605	-118.02%

City of St Catharines
Canine/Humane Control
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
713.100.001 Salaries/Wages - Regular	31,920	31,387	42,781	16,800	13,174	533	1.70%
Total Salaries and Wages	31,920	31,387	42,781	16,800	13,174	533	1.70%
Benefits							
713.100.030 Pensions	4,865	3,550	1,849	1,983	2,006	1,315	37.04%
713.100.031 Other Benefits	3,158	1,880	752	1,153	1,345	1,278	67.98%
713.100.032 Workers Compensation	941	767	325	342	396	174	22.69%
713.100.033 Employment Insurance	403	294	117	135	164	109	37.07%
Total Benefits	9,367	6,491	3,043	3,613	3,911	2,876	44.31%
Contracts							
713.100.200 DocuPet Contract Fees	43,000	30,000	42,787	38,131	37,746	13,000	43.33%
713.100.232 Niag Reg Animal Services	591,200	589,795	594,779	567,139	567,139	1,405	0.24%
713.100.233 Sales Com'n/Royalty	55,000	60,000	55,317	55,370	32,030	-5,000	-8.33%
Total Contracts	689,200	679,795	692,883	660,640	636,915	9,405	1.38%
Office and Related Expenses							
713.100.307 Printing	300	1,350	0	0	0	-1,050	-77.78%
Total Office and Related Expenses	300	1,350	0	0	0	-1,050	-77.78%
Total Expenditures	730,787	719,023	738,707	681,053	654,000	11,764	1.64%
Revenue							
615.150.000 Dog Licences	-315,000	-300,000	-307,516	-288,529	-251,140	-15,000	5.00%
Total Revenue	-315,000	-300,000	-307,516	-288,529	-251,140	-15,000	5.00%
Total Revenue	-315,000	-300,000	-307,516	-288,529	-251,140	-15,000	5.00%
Total Net Expenditures	415,787	419,023	431,191	392,524	402,860	-3,236	-0.77%

City of St Catharines

2022 Operating Budget - Expenditures by Department, Board or Committee

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
Planning and Building Services							
Planning (p. 50)	907,206	913,516	954,284	773,782	666,979	-6,310	-0.69%
PBS Administration (p. 52)	594,389	525,261	481,895	580,398	585,114	69,128	13.16%
Committee of Adjustment (p. 54)	-47,640	-28,691	-41,023	-156,422	-212,770	-18,949	66.05%
Community Improvement Plan (p. 56)	28,015	27,515	203,994	62,344	69,133	500	1.82%
Heritage Committee (p. 57)	118,137	113,472	-2,292	-7,021	-1,258	4,665	4.11%
Building and Plumbing (p. 58)	5,096	3,700	3,837	-282,034	-390,132	1,396	37.73%
By-law Enforcement and Licensing (p. 60)	949,969	529,764	419,435	434,484	391,071	420,205	79.32%
Zoning (p. 62)	150,880	148,547	141,449	133,933	130,593	2,333	1.57%
Total Planning and Building Services	2,706,052	2,233,084	2,161,579	1,539,464	1,238,730	472,968	21.18%

ESTIMATE 2022

PLANNING AND BUILDING

EXPENDITURE ACCOUNT		2022 BUDGET
760.106	<u>426 - COMMUNITY IMPROVEMENT PROGRAM</u> Grant Program [Façades, Accessory Dwelling Units] (2021 - \$30,000)	<u>\$120,000</u>
760.130	<u>HERITAGE GRANT PROGRAM</u> HERITAGE GRANT PROGRAM (FUNDED BY CIVIC PROJECT FUND)	<u>\$20,000</u>
711.110	<u>446 - RAT CONTROL REBATE PROGRAM (2021 - \$20,000)</u>	<u>\$0</u>
711.100	<u>3 NEW FTE - TWO BUILDING INSPECTOR AND ONE BUILDING TECHNIITIAN</u> FUNDED THROUGH BUILDING RESERVE	<u>\$310,940</u>
711.110	<u>SHORT TERM RENTAL - 3.5 NEW FTE - ONE BY-LAW MANAGER AND 3 BY-LAW OFFICERS</u> ONE POSITION DELAYED FOR 6-MONTHS	<u>\$407,365</u>

City of St Catharines

Planning

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
760.100.001 Salaries/Wages-Regular	816,573	800,174	756,091	590,511	566,693	16,399	2.05%
760.100.002 Salaries/Wages-Overtime	35,001	35,001	36,551	45,375	55,855	0	0.00%
760.100.003 Salaries/Wages-Ext Svce	110,294	110,065	42,103	83,455	88,653	229	0.21%
760.100.006 Sick Pay	0	0	9,290	8,855	30,071	0	0.00%
760.100.007 Holiday/Vacation Pay	4,408	4,317	65,583	84,856	88,458	91	2.11%
760.100.009 Doctor's Appointments	0	0	2,440	2,527	3,237	0	0.00%
Total Salaries and Wages	966,276	949,557	912,058	815,579	832,967	16,719	1.76%
Benefits							
760.100.030 Pensions	132,737	131,006	102,610	102,006	104,416	1,731	1.32%
760.100.031 Other Benefits	92,589	90,765	55,998	63,573	63,888	1,824	2.01%
760.100.032 Workers Compensation	35,905	35,257	25,789	24,792	25,359	648	1.84%
760.100.033 Employment Insurance	16,355	15,831	9,964	12,097	12,032	524	3.31%
760.100.040 Meal Allowance	250	250	100	249	412	0	0.00%
760.100.041 Safety Shoes	200	0	0	153	0	200	0.00%
Total Benefits	278,036	273,109	194,461	202,870	206,107	4,927	1.80%
Equipment Operations							
760.100.054 Repairs-equipment	0	0	720	0	0	0	0.00%
760.100.067 Car Allowance/Mileage	1,268	1,250	447	2,875	1,746	18	1.44%
Total Equipment Operations	1,268	1,250	1,167	2,875	1,746	18	1.44%
Building and Maintenance							
760.100.156 Room Rentals	1,000	1,000	95	435	739	0	0.00%
Total Building and Maintenance	1,000	1,000	95	435	739	0	0.00%
Contracts							
760.100.200 Contract - General	0	0	0	0	16,824	0	0.00%
Total Contracts	0	0	0	0	16,824	0	0.00%
Office and Related Expenses							
760.100.306 Cell Phones	1,400	700	360	1,139	346	700	100.00%
760.100.307 Printing	250	250	2,275	29	3,061	0	0.00%
760.100.312 Books and Publications	3,675	3,675	5,017	3,670	3,820	0	0.00%
760.100.314 Software	2,461	2,425	0	901	0	36	1.48%
760.100.330 Equipment/Furniture NTCA	500	500	14,802	427	0	0	0.00%
Total Office and Related Expenses	8,286	7,550	22,454	6,166	7,227	736	9.75%
Properties							
760.100.350 Office Equip/Furniture	0	0	437	420	3,040	0	0.00%
Total Properties	0	0	437	420	3,040	0	0.00%

City of St Catharines

Planning

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Other Service Charges							
760.100.400 Travelling	7,000	6,350	0	5,386	2,943	650	10.24%
760.100.401 Conferences/Conventions	4,600	3,000	707	4,778	2,643	1,600	53.33%
760.100.402 Technical Training	1,500	1,400	7,510	3,592	1,559	100	7.14%
760.100.405 Subscriptions/Memb'ships	9,240	8,300	5,041	6,285	6,222	940	11.33%
760.100.417 Study and Consulting fees	10,000	50,000	150,000	45,149	48,437	-40,000	-80.00%
760.100.450 Miscellaneous	0	0	41	0	0	0	0.00%
Total Other Service Charges	32,340	69,050	163,299	65,190	61,804	-36,710	-53.16%
Total Expenditures	1,287,206	1,301,516	1,293,971	1,093,535	1,130,454	-14,310	-1.10%
Revenue							
760.100.803 Regional Cost Share	0	0	0	0	-44,832	0	0.00%
760.100.835 Sale of Maps	0	0	-346	-37	-330	0	0.00%
760.100.970 Planning Agreements	-180,000	-163,000	-171,892	-163,562	-201,757	-17,000	10.43%
760.100.971 Planning Applications	-200,000	-150,000	-144,048	-133,763	-216,557	-50,000	33.33%
Total Revenue	-380,000	-313,000	-316,286	-297,362	-463,476	-67,000	21.41%
Transfer from Reserve							
760.100.900 Transfer from Reserve	0	-75,000	-23,401	-22,391	0	75,000	-100.00%
Total Transfer from Reserve	0	-75,000	-23,401	-22,391	0	75,000	-100.00%
Total Revenue	-380,000	-388,000	-339,687	-319,753	-463,476	8,000	-2.06%
Total Net Expenditures	907,206	913,516	954,284	773,782	666,978	-6,310	-0.69%

City of St Catharines
PBS Administration
2022 Operating Budget - Expenditures by Object

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
Object of Expenditure							
Salaries and Wages							
760.102.001 Salaries/Wages-Regular	429,220	374,061	206,688	216,642	236,898	55,159	14.75%
760.102.002 Salaries/Wages - Overtime	11,586	11,586	21,366	16,280	13,345	0	0.00%
760.102.003 Salaries/Wages - Ext Svce	8,843	8,714	78,329	150,482	79,360	129	1.48%
760.102.006 Sick Pay	0	0	35,309	11,979	12,767	0	0.00%
760.102.007 Holiday/Vacation Pay	353	347	43,577	71,259	86,300	6	1.73%
760.102.009 Doctor's Appointments	0	0	251	371	754	0	0.00%
Total Salaries and Wages	450,002	394,708	385,520	467,013	429,424	55,294	14.01%
Benefits							
760.102.030 Pensions	69,342	61,820	46,494	49,569	44,379	7,522	12.17%
760.102.031 Other Benefits	55,419	52,120	31,454	55,876	34,080	3,299	6.33%
760.102.032 Workers Compensation	14,815	12,754	13,576	13,734	10,257	2,061	16.16%
760.102.033 Employment Insurance	7,564	6,176	5,386	7,917	5,188	1,388	22.47%
760.102.040 Meal Allowance	0	0	0	0	28	0	0.00%
760.102.041 Safety Shoes	200	200	0	0	350	0	0.00%
Total Benefits	147,340	133,070	96,910	127,096	94,282	14,270	10.72%
Equipment Operations							
760.102.053 Service Contracts	0	0	0	1,092	0	0	0.00%
760.102.054 Repairs - Equipment	400	400	0	951	634	0	0.00%
760.102.067 Car Allowance/Mileage	1,200	1,200	0	462	28	0	0.00%
Total Equipment Operations	1,600	1,600	0	2,505	662	0	0.00%
Contracts							
760.102.206 Contract-Recycl'g/Garbage	200	200	0	0	0	0	0.00%
Total Contracts	200	200	0	0	0	0	0.00%
Office and Related Expenses							
760.102.303 Courier Charges	7,760	7,622	12,566	11,185	16,447	138	1.81%
760.102.306 Cell Phones	700	700	444	1,359	858	0	0.00%
760.102.307 Printing	4,500	4,500	4,754	9,400	7,564	0	0.00%
760.102.310 Office Supplies	12,215	14,000	6,698	9,023	12,147	-1,785	-12.75%
760.102.312 Books and Publications	150	150	64	0	91	0	0.00%
760.102.318 Cash Processing Fees	15,000	15,000	7,647	15,769	12,739	0	0.00%
760.102.323 Internet Charges	0	216	0	180	329	-216	-100.00%
760.102.330 Furniture/Equipment NTCA	0	0	0	0	3,571	0	0.00%
Total Office and Related Expenses	40,325	42,188	32,173	46,916	53,746	-1,863	-4.42%

City of St Catharines
PBS Administration
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Other Service Charges							
760.102.400 Travelling	3,200	3,200	0	940	2,364	0	0.00%
760.102.401 Conferences/Conventions	1,300	1,300	488	1,863	916	0	0.00%
760.102.402 Technical Training	2,284	0	0	-8,700	0	2,284	0.00%
760.102.405 Subscriptions/Memb'ships	1,750	1,550	1,527	622	968	200	12.90%
760.102.450 Miscellaneous	300	300	-178	431	2,753	0	0.00%
Total Other Service Charges	8,834	6,350	1,837	-4,844	7,001	2,484	39.12%
Total Expenditures	648,301	578,116	516,440	638,686	585,115	70,185	12.14%
Revenue							
760.102.955 Allocation Bldg Indirect	-53,912	-52,855	-34,545	-58,288	0	-1,057	2.00%
Total Revenue	-53,912	-52,855	-34,545	-58,288	0	-1,057	2.00%
Total Revenue	-53,912	-52,855	-34,545	-58,288	0	-1,057	2.00%
Total Net Expenditures	594,389	525,261	481,895	580,398	585,115	69,128	13.16%

City of St Catharines
Committee of Adjustment
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
760.105.001 Salaries/Wages-Regular	197,605	192,785	115,163	101,523	59,486	4,820	2.50%
760.105.002 Salaries/Wages-Overtime	5,720	5,720	15,233	6,869	4,725	0	0.00%
760.105.003 Salaries/Wages-Ext Svce	0	0	0	0	4,556	0	0.00%
760.105.006 Sick Pay	0	0	602	1,350	630	0	0.00%
760.105.007 Holiday/Vacation Pay	0	0	8,992	8,286	6,353	0	0.00%
760.105.009 Doctor's Appointment	0	0	2,193	2,592	36	0	0.00%
Total Salaries and Wages	203,325	198,505	142,183	120,620	75,786	4,820	2.43%
Benefits							
760.105.030 Pensions	24,163	23,844	18,371	15,994	9,429	319	1.34%
760.105.031 Other Benefits	21,905	20,935	13,176	13,867	7,347	970	4.63%
760.105.032 Workers Compensation	8,012	7,824	5,011	3,795	2,449	188	2.40%
760.105.033 Employment Insurance	4,429	4,275	2,156	1,911	1,205	154	3.60%
760.105.040 Meal Allowance	120	120	70	105	93	0	0.00%
Total Benefits	58,629	56,998	38,784	35,672	20,523	1,631	2.86%
Equipment Operations							
760.105.067 Car Allowance/Mileage	1,900	1,900	916	1,471	1,122	0	0.00%
Total Equipment Operations	1,900	1,900	916	1,471	1,122	0	0.00%
Contracts							
760.105.200 Contract-CofA members	6,475	6,475	3,940	4,755	3,875	0	0.00%
Total Contracts	6,475	6,475	3,940	4,755	3,875	0	0.00%
Office and Related Expenses							
760.105.307 Printing	0	0	0	0	3	0	0.00%
760.105.308 Copying and Prints	1,366	1,366	1,341	1,225	2,578	0	0.00%
760.105.310 Office Supplies	1,200	1,200	2,200	1,935	1,220	0	0.00%
Total Office and Related Expenses	2,566	2,566	3,541	3,160	3,801	0	0.00%
Other Service Charges							
760.105.400 Travelling	3,800	3,750	0	2,361	334	50	1.33%
760.105.401 Conferences/Conventions	3,700	3,650	0	2,850	2,550	50	1.37%
760.105.402 Training	500	500	0	1,777	0	0	0.00%
760.105.405 Subscriptions/Memb'ships	1,965	1,965	1,269	1,265	1,565	0	0.00%
Total Other Service Charges	9,965	9,865	1,269	8,253	4,449	100	1.01%
Total Expenditures	282,860	276,309	190,633	173,931	109,556	6,551	2.37%

City of St Catharines
Committee of Adjustment
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Revenue							
760.105.972 Minor Variance Appl'n	-330,500	-305,000	-231,656	-330,353	-322,326	-25,500	8.36%
Total Revenue	-330,500	-305,000	-231,656	-330,353	-322,326	-25,500	8.36%
Total Revenue	-330,500	-305,000	-231,656	-330,353	-322,326	-25,500	8.36%
Total Net Expenditures	-47,640	-28,691	-41,023	-156,422	-212,770	-18,949	66.05%

City of St Catharines
Community Improvement Plan
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
760.106.001 Salaries/Wages - regular	70,618	68,898	73,523	46,031	58,513	1,720	2.50%
760.106.007 Vacation/Holiday Pay	0	0	0	0	85	0	0.00%
Total Salaries and Wages	70,618	68,898	73,523	46,031	58,598	1,720	2.50%
Benefits							
760.106.030 Pensions	10,278	9,657	10,381	6,889	10,019	621	6.43%
760.106.031 Other Benefits	7,483	7,153	6,530	6,427	7,186	330	4.61%
760.106.032 Workers Compensation	2,802	2,736	2,617	1,488	2,238	66	2.41%
760.106.033 Employment Insurance	1,448	1,396	957	833	1,092	52	3.72%
Total Benefits	22,011	20,942	20,485	15,637	20,535	1,069	5.10%
Equipment Operations							
760.106.067 Car Allowance/Mileage	200	200	0	20	0	0	0.00%
Total Equipment Operations	200	200	0	20	0	0	0.00%
Office and Related Expenses							
760.106.309 Advertising/Brochure	0	0	0	656	0	0	0.00%
Total Office and Related Expenses	0	0	0	656	0	0	0.00%
Other Service Charges							
760.106.401 Conferences/Conventions	700	700	0	0	0	0	0.00%
760.106.417 Study/Consulting Fees	0	0	0	0	-10,000	0	0.00%
760.106.421 Title Searches	0	0	357	0	0	0	0.00%
760.106.426 Grant Program	120,000	30,000	60,000	65,884	0	90,000	300.00%
760.107.426 Comm'ty Imprvmt Grants	0	0	899,928	1,311,389	1,054,754	0	0.00%
Total Other Service Charges	120,700	30,700	960,285	1,377,273	1,044,754	90,000	293.16%
Total Expenditures	213,529	120,740	1,054,293	1,439,617	1,123,887	92,789	76.85%
Revenue							
760.106.803 Region-facade commitment	0	0	10,000	-82,088	0	0	0.00%
760.107.803 Region/Other Municipality	0	0	-436,399	-597,877	-596,131	0	0.00%
Total Revenue	0	0	-426,399	-679,965	-596,131	0	0.00%
Transfer from Reserve							
760.106.900 Transfer from Reserve	0	0	0	16,204	0	0	0.00%
760.107.900 Transfer from Reserve	-185,514	-93,225	-423,900	-713,512	-458,623	-92,289	99.00%
Total Transfer from Reserve	-185,514	-93,225	-423,900	-697,308	-458,623	-92,289	99.00%
Total Revenue	-185,514	-93,225	-850,299	-1,377,273	-1,054,754	-92,289	99.00%
Total Net Expenditures	28,015	27,515	203,994	62,344	69,133	500	1.82%

City of St Catharines
Heritage Committee
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
760.130.001 Salaries/Wages-Regular	83,553	0	0	0	0	83,553	0.00%
760.130.002 Salaries/Wages-Overtime	0	109,242	0	0	0	-109,242	-100.00%
Total Salaries and Wages	83,553	109,242	0	0	0	-25,689	-23.52%
Benefits							
760.130.030 Pensions	13,455	0	0	0	0	13,455	0.00%
760.130.031 Other Benefits	10,135	0	0	0	0	10,135	0.00%
760.130.032 Workers Compensation	3,309	0	0	0	0	3,309	0.00%
760.130.033 Employment Insurance	1,485	0	0	0	0	1,485	0.00%
Total Benefits	28,384	0	0	0	0	28,384	0.00%
Materials							
760.141.135 Community Development	0	0	0	8,955	0	0	0.00%
Total Materials	0	0	0	8,955	0	0	0.00%
Office and Related Expenses							
760.130.312 Photo and Publications	500	500	0	166	571	0	0.00%
Total Office and Related Expenses	500	500	0	166	571	0	0.00%
Other Service Charges							
760.130.400 Travelling	2,000	1,800	0	37	171	200	11.11%
760.130.401 Conferences/Conventions	1,000	500	0	884	0	500	100.00%
760.130.405 Subscriptions/Memb'ships	1,400	680	480	386	687	720	105.88%
760.130.450 Miscellaneous	300	300	30	154	30	0	0.00%
760.130.461 Heritage Recognition	5,000	5,000	0	102	1,257	0	0.00%
Total Other Service Charges	9,700	8,280	510	1,563	2,145	1,420	17.15%
Total Expenditures	122,137	118,022	510	10,684	2,716	4,115	3.49%
Revenue							
760.130.971 Heritage Applications	-4,000	-4,550	-2,802	-8,750	-3,974	550	-12.09%
Total Revenue	-4,000	-4,550	-2,802	-8,750	-3,974	550	-12.09%
Transfer from Reserve							
760.141.900 Transfer from Reserve	0	0	0	-8,955	0	0	0.00%
Total Transfer from Reserve	0	0	0	-8,955	0	0	0.00%
Total Revenue	-4,000	-4,550	-2,802	-17,705	-3,974	550	-12.09%
Total Net Expenditures	118,137	113,472	-2,292	-7,021	-1,258	4,665	4.11%

City of St Catharines
Building and Plumbing
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
711.100.001 Salaries/Wages-Regular	2,005,859	1,687,185	1,207,942	1,061,953	970,567	318,674	18.89%
711.100.002 Salaries/Wages-Overtime	50,000	50,000	99,056	149,007	108,332	0	0.00%
711.100.003 Salaries/Wages-Ext Svce	11,867	58,301	0	0	66,747	-46,434	-79.65%
711.100.006 Sick Pay	0	0	20,312	34,271	32,147	0	0.00%
711.100.007 Holiday/Vacation Pay	473	467	104,210	121,782	112,411	6	1.28%
711.100.009 Doctor's Appointments	0	0	3,729	5,544	5,223	0	0.00%
Total Salaries and Wages	2,068,199	1,795,953	1,435,249	1,372,557	1,295,427	272,246	15.16%
Benefits							
711.100.030 Pensions	306,279	264,700	192,812	174,267	159,921	41,579	15.71%
711.100.031 Other Benefits	229,110	197,500	96,577	131,096	117,131	31,610	16.01%
711.100.032 Workers Compensation	79,771	69,113	50,337	41,844	40,776	10,658	15.42%
711.100.033 Employment Insurance	36,994	31,505	18,472	17,190	17,817	5,489	17.42%
711.100.040 Meal Allowance	590	500	150	674	328	90	18.00%
711.100.041 Safety Shoes	4,400	3,425	2,536	3,675	2,275	975	28.47%
Total Benefits	657,144	566,743	360,884	368,746	338,248	90,401	15.95%
Equipment Operations							
711.100.053 Service Contracts	0	0	14,751	30,990	10,520	0	0.00%
711.100.067 Car Allowance/Mileage	59,680	53,400	56,501	57,876	51,946	6,280	11.76%
Total Equipment Operations	59,680	53,400	71,252	88,866	62,466	6,280	11.76%
Materials							
711.100.110 Uniform clothing	2,100	1,500	1,807	952	1,766	600	40.00%
Total Materials	2,100	1,500	1,807	952	1,766	600	40.00%
Contracts							
711.100.200 Contracts -general	0	0	3,869	33,133	0	0	0.00%
711.112.205 Security	0	0	25,627	0	0	0	0.00%
Total Contracts	0	0	29,496	33,133	0	0	0.00%
Office and Related Expenses							
711.100.306 Telephone	13,300	11,900	8,237	14,898	11,847	1,400	11.76%
711.100.307 Printing	400	400	312	674	732	0	0.00%
711.100.310 Office Supplies	300	300	1,247	808	114	0	0.00%
711.100.312 Books and Publications	1,294	1,275	615	1,561	2,749	19	1.49%
711.100.314 Software licences	33,145	31,387	31,618	4,655	34,810	1,758	5.60%
711.100.323 Internet Charges	0	3,360	0	0	0	-3,360	-100.00%
711.100.330 Furniture/Equipment NTCA	1,500	1,000	5,001	6,980	363	500	50.00%
Total Office and Related Expenses	49,939	49,622	47,030	29,576	50,615	317	0.64%

City of St Catharines
Building and Plumbing
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Properties							
711.100.350 Office Equip/Furniture	0	0	2,432	840	0	0	0.00%
Total Properties	0	0	2,432	840	0	0	0.00%
Other Service Charges							
711.100.400 Travelling	13,297	13,100	1,004	13,936	7,703	197	1.50%
711.100.401 Conferences/Conventions	8,235	8,100	1,937	4,377	3,690	135	1.67%
711.100.402 Training	13,200	8,400	7,671	12,554	10,910	4,800	57.14%
711.100.405 Subscriptions/Memb'ships	17,420	12,580	13,566	12,071	10,333	4,840	38.47%
711.100.417 Study/Consulting Fees	5,000	80,000	15,060	26,892	8,037	-75,000	-93.75%
711.100.421 Title Searches/Regist'ns	1,000	1,000	481	88	0	0	0.00%
711.100.426 Grant Program	0	0	0	39,779	0	0	0.00%
711.100.447 Indirect Prgm Costs	364,140	357,000	233,333	300,000	0	7,140	2.00%
711.100.448 Alloc'n to Bldg reserve	0	0	219,955	1,461,664	156,578	0	0.00%
711.100.450 Miscellaneous	400	400	107	1,137	668	0	0.00%
711.112.420 Legal and Court Costs	0	0	41,675	0	0	0	0.00%
Total Other Service Charges	422,692	480,580	534,789	1,872,498	197,919	-57,888	-12.05%
Total Expenditures	3,259,754	2,947,798	2,482,939	3,767,168	1,946,441	311,956	10.58%
Revenue							
615.105.000 Building Permits	-2,611,595	-2,573,000	-2,403,443	-3,867,525	-2,230,152	-38,595	1.50%
615.110.000 Plumbing Permits	-61,560	-60,650	-41,086	-92,146	-57,303	-910	1.50%
615.115.000 Sign Permits	-41,800	-41,800	-31,873	-47,503	-45,015	0	0.00%
711.100.800 Miscellaneous Revenue	-4,230	-4,230	-2,700	-2,249	-4,103	0	0.00%
Total Revenue	-2,719,185	-2,679,680	-2,479,102	-4,009,423	-2,336,573	-39,505	1.47%
Transfer from Reserve							
711.100.900 Transfer from Reserve	-535,473	-264,418	0	-39,779	0	-271,055	102.51%
Total Transfer from Reserve	-535,473	-264,418	0	-39,779	0	-271,055	102.51%
Total Revenue	-3,254,658	-2,944,098	-2,479,102	-4,049,202	-2,336,573	-310,560	10.55%
Total Net Expenditures	5,096	3,700	3,837	-282,034	-390,132	1,396	37.73%

City of St Catharines
By-law Enforcement and Licensing
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
711.110.001 Salaries/Wages-Regular	726,263	411,495	292,158	308,743	282,339	314,768	76.49%
711.110.002 Salaries/Wages-Overtime	5,000	0	16,730	4,539	11,493	5,000	0.00%
711.110.006 Sick Pay	0	0	10,240	6,291	8,124	0	0.00%
711.110.007 Holiday/Vacation Pay	0	0	23,692	30,878	27,149	0	0.00%
711.110.009 Doctor's Appointments	0	0	664	1,095	1,107	0	0.00%
Total Salaries and Wages	731,263	411,495	343,484	351,546	330,212	319,768	77.71%
Benefits							
711.110.030 Pensions	114,379	64,076	46,970	47,862	45,257	50,303	78.51%
711.110.031 Other Benefits	97,004	51,882	31,430	39,101	35,008	45,122	86.97%
711.110.032 Workers Compensation	28,203	16,330	12,250	11,022	10,765	11,873	72.71%
711.110.033 Employment Insurance	13,993	8,376	4,924	5,285	5,355	5,617	67.06%
711.110.040 Meal Allowance	0	0	0	0	19	0	0.00%
711.110.041 Safety Shoes	1,600	700	628	1,000	700	900	128.57%
Total Benefits	255,179	141,364	96,202	104,270	97,104	113,815	80.51%
Equipment Operations							
711.110.067 Car Allowance/Mileage	42,250	23,000	26,016	27,711	24,126	19,250	83.70%
Total Equipment Operations	42,250	23,000	26,016	27,711	24,126	19,250	83.70%
Materials							
711.110.110 Uniform Clothing	7,000	2,000	191	1,310	703	5,000	250.00%
Total Materials	7,000	2,000	191	1,310	703	5,000	250.00%
Office and Related Expenses							
711.110.306 Cellular Phones	4,800	2,400	1,441	4,307	2,983	2,400	100.00%
711.110.312 Books and Publications	500	500	0	205	0	0	0.00%
711.110.314 Software Licensing	5,000	0	0	0	0	5,000	0.00%
711.110.323 Internet Charges	0	1,920	0	0	0	-1,920	-100.00%
711.110.330 Equipment/Furniture NTCA	18,500	0	0	0	0	18,500	0.00%
Total Office and Related Expenses	28,800	4,820	1,441	4,512	2,983	23,980	497.51%
Properties							
711.110.351 Replacements-Micros	12,000	0	0	0	0	12,000	0.00%
Total Properties	12,000	0	0	0	0	12,000	0.00%
Other Service Charges							
711.110.400 Travelling	5,200	3,900	0	4,222	1,918	1,300	33.33%

City of St Catharines

By-law Enforcement and Licensing

2022 Operating Budget - Expenditures by Object

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
711.110.401 Conferences/Conventions	500	500	0	0	0	0	0.00%
711.110.402 Training	8,900	5,033	4,000	6,276	2,847	3,867	76.83%
711.110.405 Subscriptions/Memb'ships	2,527	2,490	1,803	1,491	1,386	37	1.49%
711.110.417 Study/Consulting Fees	0	0	0	463	1,094	0	0.00%
711.110.421 Title Searches/Regist'ns	9,650	8,500	6,600	7,780	7,597	1,150	13.53%
711.110.446 Rat Control Rebate Prgm	0	20,000	9,558	16,773	16,300	-20,000	-100.00%
Total Other Service Charges	26,777	40,423	21,961	37,005	31,142	-13,646	-33.76%
Total Expenditures	1,103,269	623,102	489,295	526,354	486,270	480,167	77.06%
Revenue							
615.140.000 Business Prof License	-4,000	-90,000	-69,732	-90,489	-92,838	86,000	-95.56%
615.141.000 General Licence Fees	-1,300	-1,300	0	0	0	0	0.00%
711.110.832 Short-term Rental Lic/ing	-50,000	0	0	0	0	-50,000	0.00%
711.110.833 Short-term Rental Violati	-10,000	0	0	0	0	-10,000	0.00%
711.110.834 Recoveries-contracts	0	0	-128	0	-469	0	0.00%
711.110.858 Reg'n/Discharge PS Orders	-2,000	-2,038	0	-1,381	-1,892	38	-1.86%
Total Revenue	-67,300	-93,338	-69,860	-91,870	-95,199	26,038	-27.90%
Transfer from Reserve							
711.110.900 Transfer from Reserve	-86,000	0	0	0	0	-86,000	0.00%
Total Transfer from Reserve	-86,000	0	0	0	0	-86,000	0.00%
Total Revenue	-153,300	-93,338	-69,860	-91,870	-95,199	-59,962	64.24%
Total Net Expenditures	949,969	529,764	419,435	434,484	391,071	420,205	79.32%

City of St Catharines

Zoning

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
711.115.001 Salaries/Wages-Regular	141,242	137,797	95,463	97,961	105,436	3,445	2.50%
711.115.002 Salaries/Wages-Overtime	0	0	4,069	0	0	0	0.00%
711.115.003 Salaries/Wages Extra	0	0	12,508	3,904	0	0	0.00%
711.115.006 Sick Pay	0	0	10,719	21,573	12,218	0	0.00%
711.115.007 Holiday/Vacation Pay	0	0	18,854	15,638	18,296	0	0.00%
711.115.009 Doctor's Appointments	0	0	116	403	198	0	0.00%
Total Salaries and Wages	141,242	137,797	141,729	139,479	136,148	3,445	2.50%
Benefits							
711.115.030 Pensions	21,295	21,200	18,173	18,833	18,316	95	0.45%
711.115.031 Other Benefits	18,635	17,994	13,393	12,949	11,729	641	3.56%
711.115.032 Workers Compensation	5,533	5,434	4,990	4,253	4,250	99	1.82%
711.115.033 Employment Insurance	2,895	2,792	2,346	2,209	2,185	103	3.69%
Total Benefits	48,358	47,420	38,902	38,244	36,480	938	1.98%
Equipment Operations							
711.115.067 Car Allowance/Mileage	0	0	0	90	0	0	0.00%
Total Equipment Operations	0	0	0	90	0	0	0.00%
Other Service Charges							
711.115.401 Conferences/Conventions	850	850	0	0	0	0	0.00%
711.115.405 Subscriptions/Memb'ships	430	430	0	0	0	0	0.00%
Total Other Service Charges	1,280	1,280	0	0	0	0	0.00%
Total Expenditures	190,880	186,497	180,631	177,813	172,628	4,383	2.35%
Revenue							
711.115.820 Mortgage Clearances	-40,000	-37,950	-39,182	-43,880	-42,035	-2,050	5.40%
Total Revenue	-40,000	-37,950	-39,182	-43,880	-42,035	-2,050	5.40%
Total Revenue	-40,000	-37,950	-39,182	-43,880	-42,035	-2,050	5.40%
Total Net Expenditures	150,880	148,547	141,449	133,933	130,593	2,333	1.57%

City of St Catharines

2022 Operating Budget - Expenditures by Department, Board or Committee

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
Fire Services							
FS Administration (p. 66)	857,461	809,842	819,611	0	0	47,619	5.88%
Fire Prevention (p. 68)	1,232,267	1,141,549	894,258	0	0	90,718	7.95%
FS Training (p. 70)	828,027	816,534	784,710	0	0	11,493	1.41%
FS Suppression (p. 71)	22,222,494	21,364,927	21,017,386	0	0	857,567	4.01%
FS Communication (p. 73)	1,178,727	1,218,227	1,100,706	0	0	-39,500	-3.24%
FS Building & Facility (p. 75)	396,144	378,995	437,237	0	0	17,149	4.52%
FS Fleet & Equipment (p. 76)	844,674	838,401	988,643	0	0	6,273	0.75%
Total Fire Services	27,559,794	26,568,475	26,042,551	25,004,493	24,808,536	991,319	3.73%

ESTIMATE 2022

PROTECTION TO PERSONS AND PROPERTY

EXPENDITURE ACCOUNT	2022 BUDGET	2021 BUDGET	2021-2022 BUDGET CHANGE
<u>FIRE SERVICES:</u>			
AMINISTRATION	\$857,461	\$809,842	5.88%
PREVENTION	1,232,267	1,141,549	7.95%
TRAINING	828,027	816,534	1.41%
SUPPRESSION	22,222,494	21,364,927	4.01%
COMMUNICATION	1,178,727	1,218,227	-3.24%
BUILDING & FACILITIES	396,144	378,995	4.52%
FLEET & EQUIPMENT	844,674	838,401	0.75%
TOTAL FIRE SERVICES:	<u>\$27,559,794</u>	<u>\$26,568,475</u>	<u>3.73%</u>

UNDER SICK LEAVE BENEFIT PLANS FOR FIREFIGHTERS, UNUSED SICK LEAVE CAN ACCUMULATE AND EMPLOYEES MAY BECOME ENTITLED TO A CASH PAYMENT WHEN THEY LEAVE THE MUNICIPALITY'S EMPLOYMENT. THE UNUSED SICK DAYS FOR OTHER EMPLOYEES HAVE BEEN FROZEN AND THE GRATUITY RELATING TO THESE UNUSED DAYS IS TO BE PAID OUT BY INSTALMENTS OR UPON RETIREMENT.

THE LIABILITY FOR THESE ACCUMULATED DAYS, TO THE EXTENT THAT THEY HAVE VESTED AND COULD BE TAKEN IN CASH BY AN EMPLOYEE ON TERMINATION, AMOUNTED TO \$4,458,400 AT DECEMBER 31, 2021. NO AMOUNT HAS BEEN PROVIDED FOR THIS PAST SERVICE LIABILITY. THE ACCUMULATED SICK LEAVE RESERVE AT DECEMBER 31, 2020 IS \$1,362,152 (31%)

OUR ACTUARY ALSO IDENTIFIED A NON-VESTED SICK LEAVE LIABILITY THAT WE NEED TO ACCOUNT FOR, IT WAS \$1,616,600 AT DECEMBER 31, 2020.

ESTIMATE 2022

PROTECTION TO PERSONS AND PROPERTY

		2022 BUDGET
310.111 FIRE FIGHTING EQUIPMENT RESERVE:		
OPENING BALANCE		1,224,457
ANNUAL RESERVE PROVISION (710.180.069)		<u>400,000</u>
CLOSING BALANCE		<u><u>1,624,457</u></u>

City of St Catharines

FS Administration

2022 Operating Budget - Expenditures by Object

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
Object of Expenditure							
Salaries and Wages							
710.120.001 Salaries/Wages-Regular	612,754	622,217	507,153	0	0	-9,463	-1.52%
710.120.002 Overtime	650	0	647	0	0	650	0.00%
710.120.003 Salaries/Wages-Ext Svce	0	0	319	0	0	0	0.00%
710.120.005 Service Pay	500	500	500	0	0	0	0.00%
710.120.006 Sick Pay	0	0	7,157	0	0	0	0.00%
710.120.007 Holiday/Vacation Pay	0	0	180,588	0	0	0	0.00%
Total Salaries and Wages	613,904	622,717	696,364	0	0	-8,813	-1.42%
Benefits							
710.120.030 Pensions	76,627	58,400	70,593	0	0	18,227	31.21%
710.120.031 Other Benefits	63,013	58,600	52,629	0	0	4,413	7.53%
710.120.032 Workers Compensation	17,339	17,994	15,681	0	0	-655	-3.64%
710.120.033 Employment Insurance	7,982	8,197	6,770	0	0	-215	-2.62%
Total Benefits	164,961	143,191	145,673	0	0	21,770	15.20%
Equipment Operations							
710.120.067 Car Allowance/Mileage	100	100	54	0	0	0	0.00%
Total Equipment Operations	100	100	54	0	0	0	0.00%
Contracts							
710.120.206 Contracts-garbage coll'n	7,600	7,600	5,294	0	0	0	0.00%
710.120.235 Contract-Pest Control	800	765	102	0	0	35	4.58%
Total Contracts	8,400	8,365	5,396	0	0	35	0.42%
Office and Related Expenses							
710.120.302 Insurance-Liability	26,100	21,968	19,631	0	0	4,132	18.81%
710.120.303 Courier Charges	3,876	3,876	1,456	0	0	0	0.00%
710.120.304 Postage	25	25	30	0	0	0	0.00%
710.120.306 Cellular Phones	500	1,591	1,336	0	0	-1,091	-68.57%
710.120.307 Printing	1,800	300	3,269	0	0	1,500	500.00%
710.120.308 Copying and Prints	150	1,050	2,806	0	0	-900	-85.71%
710.120.309 Advertising	10	40	0	0	0	-30	-75.00%
710.120.310 Office Supplies	1,700	1,200	1,363	0	0	500	41.67%
710.120.311 Record Maintenance	500	500	168	0	0	0	0.00%
710.120.314 Software	0	0	269	0	0	0	0.00%
710.120.330 Furniture/Equipment NTCA	185	1,000	156	0	0	-815	-81.50%
Total Office and Related Expenses	34,846	31,550	30,484	0	0	3,296	10.45%

City of St Catharines

FS Administration

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Other Service Charges							
710.120.400 Travelling	400	384	67	0	0	16	4.17%
710.120.401 Conferences/Conventions	11,550	950	1,212	0	0	10,600	1,115.79%
710.120.402 Training	22,000	0	123	0	0	22,000	0.00%
710.120.405 Subscriptions/Memberships	1,550	835	1,874	0	0	715	85.63%
710.120.446 Cost Share-Municipalities	1,250	1,250	1,154	0	0	0	0.00%
710.120.450 Miscellaneous	500	500	6,956	0	0	0	0.00%
Total Other Service Charges	37,250	3,919	11,386	0	0	33,331	850.50%
Total Expenditures	859,461	809,842	889,357	0	0	49,619	6.13%
Revenue							
710.120.800 Miscellaneous Revenue	-2,000	0	-2,076	0	0	-2,000	0.00%
Total Revenue	-2,000	0	-2,076	0	0	-2,000	0.00%
Transfer from Reserve							
710.120.900 Transfer from Reserve	0	0	-67,670	0	0	0	0.00%
Total Transfer from Reserve	0	0	-67,670	0	0	0	0.00%
Total Revenue	-2,000	0	-69,746	0	0	-2,000	0.00%
Total Net Expenditures	857,461	809,842	819,611	0	0	47,619	5.88%

City of St Catharines

Fire Prevention

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
710.130.001 Salaries/Wages-Regular	935,046	868,007	624,213	0	0	67,039	7.72%
710.130.002 Salaries/Wages-Overtime	22,000	22,000	38,617	0	0	0	0.00%
710.130.004 Salaries-Acting Rank	5,000	4,500	6,334	0	0	500	11.11%
710.130.006 Sick Pay	22,000	22,000	16,770	0	0	0	0.00%
710.130.007 Holiday/Vacation Pay	0	0	48,796	0	0	0	0.00%
Total Salaries and Wages	984,046	916,507	734,730	0	0	67,539	7.37%
Benefits							
710.130.030 Pensions	159,921	144,200	119,230	0	0	15,721	10.90%
710.130.031 Other Benefits	92,978	88,000	66,172	0	0	4,978	5.66%
710.130.032 Workers Compensation	31,395	28,788	25,350	0	0	2,607	9.06%
710.130.033 Employment Insurance	13,915	12,133	10,160	0	0	1,782	14.69%
Total Benefits	298,209	273,121	220,912	0	0	25,088	9.19%
Materials							
710.130.111 Protective Clothing	0	0	141	0	0	0	0.00%
710.130.112 Resale-Alarm Awareness P	23,000	23,000	8,470	0	0	0	0.00%
Total Materials	23,000	23,000	8,611	0	0	0	0.00%
Office and Related Expenses							
710.130.306 Cellular Phones	1,260	4,243	1,995	0	0	-2,983	-70.30%
710.130.307 Printing	950	675	519	0	0	275	40.74%
710.130.308 Copying and Prints	2,000	2,363	1,768	0	0	-363	-15.36%
710.130.309 Advertising	22	90	0	0	0	-68	-75.56%
710.130.310 Office Supplies	1,500	2,700	1,067	0	0	-1,200	-44.44%
710.130.312 Books and Publications	1,750	4,550	0	0	0	-2,800	-61.54%
Total Office and Related Expenses	7,482	14,621	5,349	0	0	-7,139	-48.83%
Other Service Charges							
710.130.401 Conferences/Conventions	1,500	0	331	0	0	1,500	0.00%
710.130.405 Subscriptions/Memberships	2,030	800	811	0	0	1,230	153.75%
710.130.427 Fire Preventn Activities	40,000	39,000	36,516	0	0	1,000	2.56%
Total Other Service Charges	43,530	39,800	37,658	0	0	3,730	9.37%
Total Expenditures	1,356,267	1,267,049	1,007,260	0	0	89,218	7.04%

City of St Catharines

Fire Prevention

2022 Operating Budget - Expenditures by Object

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
Revenue							
710.130.800 Miscellaneous Revenue	-9,000	-8,000	-1,940	0	0	-1,000	12.50%
710.130.807 Fire Prevention Billings	-45,000	-45,000	-39,963	0	0	0	0.00%
710.130.817 Workers Comp Recovery	-15,000	-17,500	-8,098	0	0	2,500	-14.29%
710.130.940 Smoke/CO Alarm Program	-20,000	-20,000	-7,206	0	0	0	0.00%
710.130.941 Preventable False Alarms	-35,000	-35,000	-55,795	0	0	0	0.00%
Total Revenue	-124,000	-125,500	-113,002	0	0	1,500	-1.20%
Total Revenue	-124,000	-125,500	-113,002	0	0	1,500	-1.20%
Total Net Expenditures	1,232,267	1,141,549	894,258	0	0	90,718	7.95%

City of St Catharines

FS Training

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
710.140.001 Salaries/Wages-Regular	380,762	374,192	309,633	0	0	6,570	1.76%
710.140.002 Salaries/Wages-Overtime	25,000	11,000	30,362	0	0	14,000	127.27%
710.140.006 Sick Pay	11,000	11,000	6,711	0	0	0	0.00%
710.140.007 Holiday/Vacation Pay	0	0	27,440	0	0	0	0.00%
Total Salaries and Wages	416,762	396,192	374,146	0	0	20,570	5.19%
Benefits							
710.140.030 Pensions	66,032	62,800	57,661	0	0	3,232	5.15%
710.140.031 Other Benefits	42,854	37,700	30,326	0	0	5,154	13.67%
710.140.032 Workers Compensation	11,582	11,556	10,025	0	0	26	0.22%
710.140.033 Employment Insurance	4,855	4,697	3,698	0	0	158	3.36%
Total Benefits	125,323	116,753	101,710	0	0	8,570	7.34%
Equipment Operations							
710.140.053 Service Contracts	0	1,200	994	0	0	-1,200	-100.00%
710.140.059 Repairs-Fire Fightg Equip	18,000	20,000	17,805	0	0	-2,000	-10.00%
710.140.060 Testing and Inspection	36,250	64,350	57,968	0	0	-28,100	-43.67%
710.140.070 Fire Fight'g Equipment	160,450	160,450	160,560	0	0	0	0.00%
Total Equipment Operations	214,700	246,000	237,327	0	0	-31,300	-12.72%
Office and Related Expenses							
710.140.306 Cellular Phones	600	1,591	749	0	0	-991	-62.29%
710.140.307 Printing	950	675	520	0	0	275	40.74%
710.140.308 Copying and Prints	2,000	2,363	1,441	0	0	-363	-15.36%
710.140.309 Advertising	22	90	0	0	0	-68	-75.56%
710.140.310 Office Supplies	2,500	2,700	1,014	0	0	-200	-7.41%
Total Office and Related Expenses	6,072	7,419	3,724	0	0	-1,347	-18.16%
Other Service Charges							
710.140.430 Fire Fighting Training	65,170	50,170	67,803	0	0	15,000	29.90%
Total Other Service Charges	65,170	50,170	67,803	0	0	15,000	29.90%
Total Expenditures	828,027	816,534	784,710	0	0	11,493	1.41%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	828,027	816,534	784,710	0	0	11,493	1.41%

City of St Catharines

FS Suppression

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
710.150.001 Salaries/Wages-Regular	14,647,673	14,316,937	11,776,044	0	0	330,736	2.31%
710.150.002 Salaries/Wages-Overtime	1,099,998	1,011,998	1,302,074	0	0	88,000	8.70%
710.150.004 Salaries-Acting Rank	85,800	85,500	118,661	0	0	300	0.35%
710.150.006 Sick Pay	1,011,999	1,011,999	1,046,665	0	0	0	0.00%
710.150.007 Holiday/Vacation Pay	132,975	62,387	2,570,949	0	0	70,588	113.15%
710.150.008 Modified Work	0	0	15,939	0	0	0	0.00%
710.150.010 Sick Leave Payout	248,714	173,290	0	0	0	75,424	43.52%
710.150.011 Supply Retirement	1,895	1,895	1,894	0	0	0	0.00%
Total Salaries and Wages	17,229,054	16,664,006	16,832,226	0	0	565,048	3.39%
Benefits							
710.150.030 Pensions	2,518,801	2,456,900	2,178,404	0	0	61,901	2.52%
710.150.031 Other Benefits	1,713,900	1,588,300	3,024,256	0	0	125,600	7.91%
710.150.032 Workers Compensation	516,654	516,819	448,832	0	0	-165	-0.03%
710.150.033 Employment Insurance	216,456	210,973	150,330	0	0	5,483	2.60%
710.150.043 Negotiations/Arbitration	25,000	24,500	30,381	0	0	500	2.04%
Total Benefits	4,990,811	4,797,492	5,832,203	0	0	193,319	4.03%
Equipment Operations							
710.150.053 Service Contracts	25,000	10,798	9,601	0	0	14,202	131.52%
710.150.061 Licences	3,200	0	880	0	0	3,200	0.00%
710.150.062 DZ License/Medical Note	2,500	0	0	0	0	2,500	0.00%
710.150.073 Medical Supplies	11,750	12,750	11,840	0	0	-1,000	-7.84%
Total Equipment Operations	42,450	23,548	22,321	0	0	18,902	80.27%
Materials							
710.150.110 Uniform Clothing	83,200	83,200	78,604	0	0	0	0.00%
710.150.111 Protective Clothing	189,300	131,500	145,122	0	0	57,800	43.95%
Total Materials	272,500	214,700	223,726	0	0	57,800	26.92%
Office and Related Expenses							
710.150.306 Cellular Phones	10,000	4,243	2,011	0	0	5,757	135.68%
710.150.307 Printing	1,300	675	526	0	0	625	92.59%
710.150.308 Copying and Prints	400	2,363	1,441	0	0	-1,963	-83.07%
710.150.309 Advertising	22	90	0	0	0	-68	-75.56%
710.150.310 Office Supplies	3,000	2,700	1,485	0	0	300	11.11%
710.150.312 Books and Publications	2,800	0	1,960	0	0	2,800	0.00%
710.150.330 Furniture/Equipment NTCA	5,500	5,030	5,843	0	0	470	9.34%
Total Office and Related Expenses	23,022	15,101	13,266	0	0	7,921	52.45%

City of St Catharines
FS Suppression
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Properties							
710.150.350 Office Equip/Furniture	3,657	4,080	3,763	0	0	-423	-10.37%
Total Properties	3,657	4,080	3,763	0	0	-423	-10.37%
Other Service Charges							
710.150.447 Fire Ground Rehab	1,000	1,000	579	0	0	0	0.00%
Total Other Service Charges	1,000	1,000	579	0	0	0	0.00%
Total Expenditures	22,562,494	21,719,927	22,928,084	0	0	842,567	3.88%
Revenue							
710.150.817 Workers Comp Recovery	-300,000	-315,000	-339,124	0	0	15,000	-4.76%
710.150.818 MTO Emergency Recovery	-40,000	-40,000	-22,574	0	0	0	0.00%
Total Revenue	-340,000	-355,000	-361,698	0	0	15,000	-4.23%
Transfer from Reserve							
710.150.900 Transfer from Reserve	0	0	-1,549,000	0	0	0	0.00%
Total Transfer from Reserve	0	0	-1,549,000	0	0	0	0.00%
Total Revenue	-340,000	-355,000	-1,910,698	0	0	15,000	-4.23%
Total Net Expenditures	22,222,494	21,364,927	21,017,386	0	0	857,567	4.01%

City of St Catharines

FS Communication

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
710.160.001 Salaries/Wages-Regular	1,314,830	1,392,634	1,063,545	0	0	-77,804	-5.59%
710.160.002 Salaries/Wages-Overtime	68,000	55,000	94,455	0	0	13,000	23.64%
710.160.004 Salaries - Acting Rank	2,000	0	307	0	0	2,000	0.00%
710.160.006 Sick Pay	55,000	55,000	74,559	0	0	0	0.00%
710.160.007 Holiday/Vacation Pay	0	0	137,554	0	0	0	0.00%
Total Salaries and Wages	1,439,830	1,502,634	1,370,420	0	0	-62,804	-4.18%
Benefits							
710.160.030 Pensions	227,689	233,100	200,716	0	0	-5,411	-2.32%
710.160.031 Other Benefits	142,174	138,300	107,831	0	0	3,874	2.80%
710.160.032 Workers Compensation	48,086	51,679	44,078	0	0	-3,593	-6.95%
710.160.033 Employment Insurance	20,100	20,917	13,845	0	0	-817	-3.91%
710.160.043 Negotiations/Arbitration	0	500	197	0	0	-500	-100.00%
Total Benefits	438,049	444,496	366,667	0	0	-6,447	-1.45%
Equipment Operations							
710.160.053 Service Contracts	169,557	126,972	342,392	0	0	42,585	33.54%
710.160.058 Radio Sys-Repr/Upgrades	33,000	30,150	45,407	0	0	2,850	9.45%
710.160.061 Licenses	9,200	9,180	8,974	0	0	20	0.22%
Total Equipment Operations	211,757	166,302	396,773	0	0	45,455	27.33%
Materials							
710.160.111 Protective Clothing	300	0	279	0	0	300	0.00%
Total Materials	300	0	279	0	0	300	0.00%
Office and Related Expenses							
710.160.305 Telephone	72,947	64,775	65,006	0	0	8,172	12.62%
710.160.306 Cellular Phones	1,000	1,591	859	0	0	-591	-37.15%
710.160.307 Printing	1,200	675	519	0	0	525	77.78%
710.160.308 Copying and Prints	2,363	2,363	1,441	0	0	0	0.00%
710.160.309 Advertising	24	90	0	0	0	-66	-73.33%
710.160.310 Office Supplies	1,300	2,700	907	0	0	-1,400	-51.85%
710.160.323 Internet Charges	2,400	2,400	854	0	0	0	0.00%
710.160.330 Furniture/Equipment NTCA	500	1,000	156	0	0	-500	-50.00%
Total Office and Related Expenses	81,734	75,594	69,742	0	0	6,140	8.12%

City of St Catharines
FS Communication
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Other Service Charges							
710.160.401 Conferences / Conventions	500	0	0	0	0	500	0.00%
710.160.405 Subscriptions/Memberships	940	490	427	0	0	450	91.84%
710.160.428 Communications Division	8,350	7,000	9,109	0	0	1,350	19.29%
710.160.446 Cost Share-Municipalities	1,250	1,250	669	0	0	0	0.00%
Total Other Service Charges	11,040	8,740	10,205	0	0	2,300	26.32%
Total Expenditures	2,182,710	2,197,766	2,214,086	0	0	-15,056	-0.69%
Revenue							
710.160.803 Other Municipalities	0	0	-53,197	0	0	0	0.00%
710.160.804 Dispatch Revenue	-988,983	-962,039	-1,052,085	0	0	-26,944	2.80%
710.160.817 Workers Comp Recovery	-15,000	-17,500	-8,098	0	0	2,500	-14.29%
Total Revenue	-1,003,983	-979,539	-1,113,380	0	0	-24,444	2.50%
Total Revenue	-1,003,983	-979,539	-1,113,380	0	0	-24,444	2.50%
Total Net Expenditures	1,178,727	1,218,227	1,100,706	0	0	-39,500	-3.24%

City of St Catharines
FS Building & Facility
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Equipment Operations							
710.170.053 Service Contracts	44,506	37,727	30,013	0	0	6,779	17.97%
Total Equipment Operations	44,506	37,727	30,013	0	0	6,779	17.97%
Materials							
710.170.102 Small Tools/Equipment	3,468	3,468	3,341	0	0	0	0.00%
710.170.104 General Supplies	1,020	1,020	333	0	0	0	0.00%
Total Materials	4,488	4,488	3,674	0	0	0	0.00%
Building and Maintenance							
710.170.150 Cleaning Service	1,650	1,650	631	0	0	0	0.00%
710.170.151 Cleaning Supplies	11,300	10,000	18,673	0	0	1,300	13.00%
710.170.152 Gen Bldg Mtnce Supplies	13,000	10,000	11,745	0	0	3,000	30.00%
710.170.162 Repairs	93,600	97,406	130,089	0	0	-3,806	-3.91%
710.170.163 Heat,Light,Power,Water	202,500	202,500	161,010	0	0	0	0.00%
710.170.173 Insurance-Bldg/Contents	25,100	15,224	12,482	0	0	9,876	64.87%
710.170.180 Improvements-Non TCA	0	10,000	28,030	0	0	-10,000	-100.00%
Total Building and Maintenance	347,150	346,780	362,660	0	0	370	0.11%
Other Service Charges							
710.170.417 Study/Consulting Fees	0	0	50,000	0	0	0	0.00%
Total Other Service Charges	0	0	50,000	0	0	0	0.00%
Total Expenditures	396,144	388,995	446,347	0	0	7,149	1.84%
Transfer from Reserve							
710.170.900 Transfer from Reserve	0	-10,000	-9,110	0	0	10,000	-100.00%
Total Transfer from Reserve	0	-10,000	-9,110	0	0	10,000	-100.00%
Total Revenue	0	-10,000	-9,110	0	0	10,000	-100.00%
Total Net Expenditures	396,144	378,995	437,237	0	0	17,149	4.52%

City of St Catharines
FS Fleet & Equipment
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Equipment Operations							
710.180.050 Rentals	200	200	32	0	0	0	0.00%
710.180.053 Service Contracts	25,374	26,024	22,042	0	0	-650	-2.50%
710.180.054 Repairs-equipment	1,600	1,600	1,651	0	0	0	0.00%
710.180.055 Repairs-Auto	290,000	290,000	288,810	0	0	0	0.00%
710.180.061 Licenses	2,880	2,880	2,816	0	0	0	0.00%
710.180.064 Insurance-motor vehicle	26,700	19,777	17,845	0	0	6,923	35.01%
710.180.065 Motor Vehicle Supplies	1,020	1,020	0	0	0	0	0.00%
710.180.066 Fuel-Gasoline,Diesel	96,900	96,900	65,447	0	0	0	0.00%
710.180.069 Equipment Allocation	400,000	400,000	590,000	0	0	0	0.00%
Total Equipment Operations	844,674	838,401	988,643	0	0	6,273	0.75%
Properties							
710.180.353 Motor Vehicles	0	0	38,145	0	0	0	0.00%
Total Properties	0	0	38,145	0	0	0	0.00%
Other Service Charges							
710.180.448 Eq't Reserve Allocation	0	0	18,019	0	0	0	0.00%
710.180.450 Miscellaneous	0	0	1,490	0	0	0	0.00%
Total Other Service Charges	0	0	19,509	0	0	0	0.00%
Total Expenditures	844,674	838,401	1,046,297	0	0	6,273	0.75%
Revenue							
710.180.835 Obsolete Vehicle Sales	0	0	-19,509	0	0	0	0.00%
Total Revenue	0	0	-19,509	0	0	0	0.00%
Transfer from Reserve							
710.180.900 Transfer from Reserve	0	0	-38,145	0	0	0	0.00%
Total Transfer from Reserve	0	0	-38,145	0	0	0	0.00%
Total Revenue	0	0	-57,654	0	0	0	0.00%
Total Net Expenditures	844,674	838,401	988,643	0	0	6,273	0.75%

City of St Catharines

2022 Operating Budget - Expenditures by Department, Board or Committee

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
Economic Development & Tourism							
Economic Development (p. 78)	887,483	851,899	760,619	739,862	660,059	35,584	4.18%
Enterprise Centre (p. 80)	130,105	128,899	85,282	66,673	88,538	1,206	0.94%
Tourism Promotion (p. 82)	357,595	329,476	316,684	245,243	272,050	28,119	8.53%
Physician Recruitment (p. 84)	0	0	55,000	200	0	0	0.00%
Grape and Wine Festival (p. 85)	39,839	34,839	52,559	39,564	42,537	5,000	14.35%
Total Economic Development & Tourism	1,415,022	1,345,113	1,270,144	1,091,542	1,063,184	69,909	5.20%

City of St Catharines
Economic Development
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
761.100.001 Salaries/Wages-Regular	593,251	537,245	371,195	374,037	295,639	56,006	10.42%
761.100.002 Salaries/Wages-Overtime	0	0	361	1,035	1,820	0	0.00%
761.100.003 Salaries/Wages-Ext Svce	0	85,692	105,914	121,674	80,072	-85,692	-100.00%
761.100.006 Sick Pay	0	0	1,376	4,453	3,017	0	0.00%
761.100.007 Holiday/Vacation Pay	0	0	47,405	66,261	60,325	0	0.00%
761.100.009 Doctor's Appointments	0	0	512	898	156	0	0.00%
761.107.001 Salaries/Wages-Regular	0	0	334	206	0	0	0.00%
761.107.002 Salaries/Wages-Overtime	0	0	0	55	0	0	0.00%
761.107.003 Salaries/Wages-Ext Svce	0	0	54,717	12,723	0	0	0.00%
761.107.007 Holiday/Vacation Pay	0	0	2,237	519	0	0	0.00%
Total Salaries and Wages	593,251	622,937	584,051	581,861	441,029	-29,686	-4.77%
Benefits							
761.100.030 Pensions	88,710	85,900	61,840	69,940	57,013	2,810	3.27%
761.100.031 Other Benefits	61,289	55,045	32,436	44,388	34,812	6,244	11.34%
761.100.032 Workers Compensation	20,254	21,491	15,217	15,608	12,041	-1,237	-5.76%
761.100.033 Employment Insurance	8,529	9,332	5,894	7,252	5,813	-803	-8.60%
761.100.040 Meal Allowance	0	0	0	0	14	0	0.00%
761.107.030 Pensions	0	0	2,756	534	0	0	0.00%
761.107.031 Other Benefits	0	0	1,122	228	0	0	0.00%
761.107.032 Workers Compensation	0	0	2,014	368	0	0	0.00%
761.107.033 Employment Insurance	0	0	1,273	265	0	0	0.00%
Total Benefits	178,782	171,768	122,552	138,583	109,693	7,014	4.08%
Equipment Operations							
761.100.067 Car Allowance/Mileage	4,500	4,500	1,250	6,302	3,112	0	0.00%
761.107.067 Mileage	0	0	493	700	0	0	0.00%
Total Equipment Operations	4,500	4,500	1,743	7,002	3,112	0	0.00%
Office and Related Expenses							
761.100.303 Courier Services	100	100	12	31	30	0	0.00%
761.100.306 Cellular Phones	4,000	4,000	2,282	6,444	3,693	0	0.00%
761.100.307 Printing	600	600	267	1,001	838	0	0.00%
761.100.310 Office Supplies	300	300	440	464	283	0	0.00%
761.100.312 Books and Publications	100	100	109	68	240	0	0.00%
761.100.330 Furniture/Equipment NTCA	600	0	132	527	571	600	0.00%
761.107.306 Cellular Phones	0	0	399	0	0	0	0.00%
Total Office and Related Expenses	5,700	5,100	3,641	8,535	5,655	600	11.76%

City of St Catharines
Economic Development
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Properties							
761.100.350 Office Equipmt/Furniture	0	0	-3	3,849	0	0	0.00%
761.107.354 Other Equipment	0	0	3,554	3,364	0	0	0.00%
Total Properties	0	0	3,551	7,213	0	0	0.00%
Other Service Charges							
761.100.400 Travelling	0	150	25	95	-42	-150	-100.00%
761.100.401 Conferences/Conventions	2,000	0	579	1,345	1,738	2,000	0.00%
761.100.402 Education/training	750	500	626	916	1,022	250	50.00%
761.100.405 Subscriptions/Memb'ships	5,000	4,735	5,121	4,487	4,456	265	5.60%
761.100.406 Promotion and Publicity	60,500	60,500	58,683	57,776	64,847	0	0.00%
761.100.426 Grants	0	0	0	10,000	0	0	0.00%
761.100.431 Civic Recptions/Dinners	2,000	2,000	632	2,249	2,690	0	0.00%
761.100.446 Downtown Program	25,000	25,000	24,947	25,000	25,859	0	0.00%
761.100.450 Miscellaneous	10,000	10,000	6,501	8,947	0	0	0.00%
761.107.406 Promotion & Publicity	0	0	21,508	136	0	0	0.00%
761.116.443 Accomodation Program	0	0	46,513	0	0	0	0.00%
761.116.446 Recovery Campaign	0	0	78,416	0	0	0	0.00%
Total Other Service Charges	105,250	102,885	243,551	110,951	100,570	2,365	2.30%
Total Expenditures	887,483	907,190	959,089	854,145	660,059	-19,707	-2.17%
Revenue							
761.100.800 Miscellaneous Revenue	0	0	0	-50	0	0	0.00%
761.100.950 Allocations	0	0	0	-7,500	0	0	0.00%
761.107.803 Other Grants	0	0	-90,408	-19,097	0	0	0.00%
761.116.802 Federal Grants	0	0	-108,062	0	0	0	0.00%
Total Revenue	0	0	-198,470	-26,647	0	0	0.00%
Transfer from Reserve							
761.100.900 Transfer from Reserve	0	-55,291	0	-87,636	0	55,291	-100.00%
Total Transfer from Reserve	0	-55,291	0	-87,636	0	55,291	-100.00%
Total Revenue	0	-55,291	-198,470	-114,283	0	55,291	-100.00%
Total Net Expenditures	887,483	851,899	760,619	739,862	660,059	35,584	4.18%

City of St Catharines
Enterprise Centre
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
761.105.001 Salaries/Wages Regular	87,977	86,507	81,286	76,594	73,474	1,470	1.70%
761.105.003 Salaries/Wages-Ext Svce	82,385	80,508	86,220	63,703	67,528	1,877	2.33%
761.105.006 Sick Pay	0	0	-159	480	1,099	0	0.00%
761.105.007 Holiday/Vacation Pay	3,299	3,220	12,224	11,936	13,619	79	2.45%
Total Salaries and Wages	173,661	170,235	179,571	152,713	155,720	3,426	2.01%
Benefits							
761.105.030 Pensions	23,283	22,734	20,838	15,182	14,810	549	2.41%
761.105.031 Other Benefits	16,461	15,050	9,862	11,252	10,148	1,411	9.38%
761.105.032 Workers Compensation	6,330	6,207	6,256	4,851	5,018	123	1.98%
761.105.033 Employment Insurance	3,320	3,219	3,096	2,621	2,802	101	3.14%
Total Benefits	49,394	47,210	40,052	33,906	32,778	2,184	4.63%
Equipment Operations							
761.105.053 Service Contracts	325	325	265	50	125,000	0	0.00%
761.105.054 Repairs - equipment	0	0	-750	0	0	0	0.00%
761.105.067 Car Allowance/Mileage	2,000	2,000	475	2,044	2,041	0	0.00%
Total Equipment Operations	2,325	2,325	-10	2,094	127,041	0	0.00%
Building and Maintenance							
761.105.150 Cleaning Services	4,500	4,500	1,897	2,480	0	0	0.00%
761.105.156 Room Rentals	0	500	0	0	0	-500	-100.00%
761.105.157 Rent	12,500	13,000	12,250	12,113	17,808	-500	-3.85%
761.105.162 Site repairs	500	500	0	0	0	0	0.00%
761.105.173 Insurance-Bldg/Contents	0	4	2	1	1	-4	-100.00%
Total Building and Maintenance	17,500	18,504	14,149	14,594	17,809	-1,004	-5.43%
Contracts							
761.105.200 Contracts - General	0	0	0	0	10,176	0	0.00%
Total Contracts	0	0	0	0	10,176	0	0.00%
Office and Related Expenses							
761.105.306 Cellular Phones	900	900	263	869	1,016	0	0.00%
761.105.307 Printing	900	900	17	128	1,306	0	0.00%
761.105.308 Copying Fees	1,000	1,000	920	1,023	1,090	0	0.00%
761.105.309 Advertising	3,000	3,000	3,562	2,206	2,672	0	0.00%
761.105.310 Office Supplies	600	600	18	496	413	0	0.00%
761.105.312 Books and Publications	100	0	151	1,923	792	100	0.00%
761.105.330 Equipment/Furniture NTCA	0	0	1,626	28	0	0	0.00%
Total Office and Related Expenses	6,500	6,400	6,557	6,673	7,289	100	1.56%

City of St Catharines

Enterprise Centre

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Other Service Charges							
761.105.400 Travelling	400	400	23	274	332	0	0.00%
761.105.401 Conferences/Seminars	12,150	11,650	4,249	2,042	9,766	500	4.29%
761.105.402 Education/Training	3,000	3,000	309	3,427	2,218	0	0.00%
761.105.405 Subscriptions/Memberships	1,700	5,300	2,735	3,140	2,583	-3,600	-67.92%
761.105.406 Promotion and Publicity	11,000	11,000	12,861	10,801	20,115	0	0.00%
761.105.426 Summer Company Grant Pr	24,000	24,000	24,000	22,500	0	0	0.00%
761.105.427 Starter Co. Grant Program	45,000	45,000	91,500	0	0	0	0.00%
761.105.431 Civic Receptions	0	400	1,000	1,692	2,519	-400	-100.00%
761.105.450 Miscellaneous	0	0	0	9,215	0	0	0.00%
Total Other Service Charges	97,250	100,750	136,677	53,091	37,533	-3,500	-3.47%
Total Expenditures	346,630	345,424	376,996	263,071	388,346	1,206	0.35%
Revenue							
761.105.801 Provincial Contribution	-206,525	-206,525	-267,014	-188,898	-288,808	0	0.00%
761.105.805 Corp Contribut'ns, Donat'n	-10,000	-10,000	-6,600	-10,000	-11,000	0	0.00%
761.105.950 Allocation	0	0	0	2,500	0	0	0.00%
761.105.983 Region Grants-Emergency	0	0	-18,100	0	0	0	0.00%
Total Revenue	-216,525	-216,525	-291,714	-196,398	-299,808	0	0.00%
Total Revenue	-216,525	-216,525	-291,714	-196,398	-299,808	0	0.00%
Total Net Expenditures	130,105	128,899	85,282	66,673	88,538	1,206	0.94%

City of St Catharines
Tourism Promotion
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
761.115.001 Salaries/Wages-Regular	159,032	155,839	128,916	82,680	99,406	3,193	2.05%
761.115.002 Salaries/Wages-Overtime	0	0	881	1,462	4,254	0	0.00%
761.115.006 Sick Pay	0	0	278	746	1,238	0	0.00%
761.115.007 Holiday/Vacation Pay	0	0	10,952	9,711	10,695	0	0.00%
761.115.009 Doctor's Appointments	0	0	119	114	153	0	0.00%
Total Salaries and Wages	159,032	155,839	141,146	94,713	115,746	3,193	2.05%
Benefits							
761.115.030 Pensions	24,002	23,299	20,082	12,949	15,632	703	3.02%
761.115.031 Other Benefits	17,391	15,945	12,872	10,317	12,556	1,446	9.07%
761.115.032 Workers Compensation	6,285	6,160	5,001	2,960	3,646	125	2.03%
761.115.033 Employment Insurance	2,945	2,843	2,156	1,402	2,087	102	3.59%
Total Benefits	50,623	48,247	40,111	27,628	33,921	2,376	4.92%
Equipment Operations							
761.115.067 Car Allowance/Mileage	1,300	1,300	600	2,402	2,992	0	0.00%
Total Equipment Operations	1,300	1,300	600	2,402	2,992	0	0.00%
Office and Related Expenses							
761.115.303 Courier Services	400	400	0	98	460	0	0.00%
761.115.306 Cellular Phones	1,440	1,440	714	1,222	827	0	0.00%
761.115.308 Copying and Prints	300	300	0	94	47	0	0.00%
761.115.309 Advertising	71,250	71,250	77,483	66,156	74,409	0	0.00%
761.115.310 Office Supplies	200	200	0	228	55	0	0.00%
761.115.330 Equipment/Furniture NTCA	0	0	0	102	0	0	0.00%
Total Office and Related Expenses	73,590	73,590	78,197	67,900	75,798	0	0.00%
Other Service Charges							
761.115.402 Education/Training	0	0	0	0	1,796	0	0.00%
761.115.404 Trade Shows/Meetings	6,500	10,000	1,393	11,201	12,522	-3,500	-35.00%
761.115.405 Subscriptions/Memb'ships	1,570	520	2,342	3,806	1,601	1,050	201.92%
761.115.407 Brochure Development	54,100	54,100	54,481	56,674	64,905	0	0.00%
761.115.408 Brochure Distribution	15,000	15,000	0	34,085	31,117	0	0.00%
761.115.426 Sports Tourism Grant	10,000	10,000	0	8,500	7,000	0	0.00%
761.115.431 Civic Receptions	400	400	0	257	354	0	0.00%
761.115.446 Destination Development	0	0	864	0	0	0	0.00%

City of St Catharines

Tourism Promotion

2022 Operating Budget - Expenditures by Object

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
761.115.450 Miscellaneous	480	480	108	263	0	0	0.00%
761.115.457 Cdn Experiences Fund Exp	0	0	20,666	17,706	0	0	0.00%
Total Other Service Charges	88,050	90,500	79,854	132,492	119,295	-2,450	-2.71%
Total Expenditures	372,595	369,476	339,908	325,135	347,752	3,119	0.84%
Revenue							
761.115.800 Miscellaneous Revenue	0	0	0	0	-1,000	0	0.00%
761.115.802 Federal Grants	0	0	-23,274	-15,417	0	0	0.00%
761.115.803 Cdn Experiences Grant	0	0	0	-2,290	0	0	0.00%
761.115.835 Visitors Guide	-10,000	-25,000	50	-46,435	-48,850	15,000	-60.00%
761.115.850 Advertising Revenue	-5,000	-15,000	0	-15,750	-25,852	10,000	-66.67%
Total Revenue	-15,000	-40,000	-23,224	-79,892	-75,702	25,000	-62.50%
Total Revenue	-15,000	-40,000	-23,224	-79,892	-75,702	25,000	-62.50%
Total Net Expenditures	357,595	329,476	316,684	245,243	272,050	28,119	8.53%

City of St Catharines
Physician Recruitment
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Other Service Charges							
761.100.465 Physician Recruitment	25,000	25,000	55,000	29,943	34,739	0	0.00%
Total Other Service Charges	25,000	25,000	55,000	29,943	34,739	0	0.00%
Total Expenditures	25,000	25,000	55,000	29,943	34,739	0	0.00%
Revenue							
761.100.951 Transfer from CPF	-25,000	-25,000	0	-29,743	-34,739	0	0.00%
Total Revenue	-25,000	-25,000	0	-29,743	-34,739	0	0.00%
Total Revenue	-25,000	-25,000	0	-29,743	-34,739	0	0.00%
Total Net Expenditures	0	0	55,000	200	0	0	0.00%

City of St Catharines
Grape and Wine Festival
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Materials							
761.128.130 In Kind Services	45,300	45,300	0	0	0	0	0.00%
761.128.135 Community Development	65,000	60,000	50,371	0	0	5,000	8.33%
Total Materials	110,300	105,300	50,371	0	0	5,000	4.75%
Other Service Charges							
783.130.000 Grape and Wine Festival	0	0	2,188	39,564	42,537	0	0.00%
Total Other Service Charges	0	0	2,188	39,564	42,537	0	0.00%
Total Expenditures	110,300	105,300	52,559	39,564	42,537	5,000	4.75%
Transfer from Reserve							
761.128.900 Transfer from Reserve	-70,461	-70,461	0	0	0	0	0.00%
Total Transfer from Reserve	-70,461	-70,461	0	0	0	0	0.00%
Total Revenue	-70,461	-70,461	0	0	0	0	0.00%
Total Net Expenditures	39,839	34,839	52,559	39,564	42,537	5,000	14.35%

City of St Catharines

2022 Operating Budget - Expenditures by Department, Board or Committee

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
Engineering, Facilities and Environmental Services							
Building Maintenance (p. 89)	301,488	289,391	375,165	281,777	274,636	12,097	4.18%
Building Repairs (p. 91)	1,081,587	1,044,812	1,036,743	887,676	936,151	36,775	3.52%
City Hall (p. 93)	934,287	939,673	706,551	711,015	700,080	-5,386	-0.57%
85 Church St (p. 96)	0	0	0	0	0	0	0.00%
6-8 Academy St (p. 95)	39,944	38,742	32,183	30,890	33,079	1,202	3.10%
Courthouse (p. 97)	70,253	71,149	53,193	63,403	65,074	-896	-1.26%
350 Niagara St (p. 98)	88,558	87,167	61,964	61,305	52,227	1,391	1.60%
Other Historical Properties (p. 99)	8,740	7,951	6,200	6,223	6,217	789	9.92%
Sundry City Properties (p. 100)	17,193	16,835	22,628	9,703	-7,367	358	2.13%
Utility and Safety (p. 101)	97,713	94,568	86,145	89,563	85,724	3,145	3.33%
Street lighting (p. 102)	1,358,000	1,351,000	1,431,217	1,283,304	1,917,086	7,000	0.52%
Sidewalk Replacement (p. 103)	360,000	350,000	359,470	474,649	286,292	10,000	2.86%
EFES Administration (p. 104)	612,155	692,241	728,154	653,985	630,954	-80,086	-11.57%
Bridges and Culverts	152,000	149,000	152,000	149,001	97,767	3,000	2.01%
Road Improvement Program	1,360,000	1,270,000	2,330,712	1,980,157	2,160,303	90,000	7.09%
Signals (p. 106)	282,663	235,300	232,759	277,305	210,727	47,363	20.13%
Traffic Control Administration (p. 107)	366,668	332,482	328,427	285,593	279,372	34,186	10.28%
School Crossing Guards (p. 109)	621,416	659,376	365,534	564,001	613,907	-37,960	-5.76%
Railway Crossings (p. 110)	28,000	28,000	25,239	28,266	21,724	0	0.00%
Environmental Monitoring (p. 111)	280,641	270,466	283,479	190,747	170,826	10,175	3.76%
Queen Elizabeth Centre (p. 113)	10,402	8,596	7,500	2,262	3,490	1,806	21.01%
Skate board park (p. 114)	1,964	1,964	1,705	712	458	0	0.00%
Garden City Arena Operations (p. 115)	172,885	1,257,215	630,416	806,461	677,740	-1,084,330	-86.25%
Bill Burgoyne Arena (p. 117)	323,426	253,754	233,928	242,536	212,400	69,672	27.46%
Haig Bowl Arena (p. 119)	21,993	19,515	21,353	12,268	12,560	2,478	12.70%
Merritton Arena (p. 120)	66,363	65,810	113,124	46,497	47,928	553	0.84%
Seymour Hannah Complex (p. 122)	1,433,363	634,692	960,849	762,204	586,695	798,671	125.84%
Merritton Community Centre (p. 125)	27,638	23,788	19,511	26,198	30,365	3,850	16.18%
Total EFES	10,119,340	10,193,487	10,606,149	9,927,701	10,106,416	-74,147	-0.73%

ESTIMATE 2022

ENGINEERING, FACILITIES AND ENVIRONMENTAL SERVICES

EXPENDITURE ACCOUNT	2022 BUDGET
702.415 417 - BUILDING REPAIR (2021 - \$225,000)	
CONDITION ASSESSMENTS-PHASE 2	\$100,000
CENTRAL LIBRARY - REVIEW BUILDING ANCHORS	25,000
ASBESTOS REVIEW INSPECTIONS	15,000
ENERGY AUDITS	15,000
ROOF REVIEWS	15,000
FALL ARREST INSPECTIONS	5,000
	<u>\$175,000</u>
712.XXX STREET LIGHTING:	
HYDRO (2021 - \$1,000,000)	\$1,000,000
MAINTENANCE (2021 - \$250,000)	257,000
IMPROVEMENTS - STREET LIGHTING UPGRADES (2021 - \$100,000)	100,000
LOCATES (2021 - \$1,000)	1,000
	<u>\$1,358,000</u>
720.XXX SIDEWALK REPLACEMENT PROGRAM (2021 - \$350,000)	
2022 PROGRAM	<u>\$360,000</u>
721.XXX BRIDGE/CULVERT REHABILITATION PROGRAM (2021 - \$149,000)	
2022 PROGRAM	<u>\$152,000</u>
722.XXX ROAD & DRAINAGE IMPROVEMENT PROGRAMS (2021 - \$1,270,000)	
2022 PROGRAM	\$1,450,000
TRANSFER FROM TAX RATE STABILIZATION RESERVE	-\$90,000
	<u>\$1,360,000</u>

ESTIMATE 2022

ENGINEERING, FACILITIES AND ENVIRONMENTAL SERVICES

EXPENDITURE ACCOUNT	2022 BUDGET
750.605 <u>BILL BURGOYNE ARENA</u>	
102 - SMALL TOOLS AND EQUIPMENT (2021 - \$11,424)	
INSTALL CO SENSORS (PHASE 2)	\$7,500
TABLES AND CHAIRS	1,500
SMALL HAND TOOLS	1,000
HOCKEY NET MESH	800
ZAMBONI BLADES	400
MISCELLANEOUS TOOLS	224
	<u>\$11,424</u>
750.620 <u>SEYMOUR HANNAH SPORTS AND ENTERTAINMENT COMPLEX</u>	
102 - SMALL TOOLS AND EQUIPMENT (2021 - \$29,835)	
TABLES AND CHAIRS	\$7,500
STEAM CLEANER	7,000
RINK GLASS	6,500
MESH FOR NETS	5,500
ZAMBONI/OLYMPIA BLADES	1,150
MAINTENANCE TOOLS	1,000
BACK PACK VACUUM	600
MISCELLANEOUS TOOLS	585
	<u>\$29,835</u>
180 - IMPROVEMENTS-NON TCA (2021 - \$35,000)	
WATER BOTTLE FILLING STATION	<u>\$5,000</u>

City of St Catharines
Building Maintenance
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
702.410.001 Salaries/Wages-Regular	98,174	91,760	103,293	91,118	91,353	6,414	6.99%
702.410.002 Salaries/Wages-Overtime	17,004	17,004	19,424	16,687	17,278	0	0.00%
702.410.003 Salaries/Wages-Ext Svce	0	7,788	201	0	571	-7,788	-100.00%
702.410.006 Sick Pay	7,002	7,002	63,397	24,639	11,731	0	0.00%
702.410.007 Holiday/Vacation Pay	68,119	60,674	87,905	71,774	82,989	7,445	12.27%
702.410.009 Doctor's Appointments	0	0	293	750	1,120	0	0.00%
Total Salaries and Wages	190,299	184,228	274,513	204,968	205,042	6,071	3.30%
Benefits							
702.410.030 Pensions	30,058	25,130	25,514	16,861	16,087	4,928	19.61%
702.410.031 Other Benefits	55,160	55,647	52,916	42,051	37,422	-487	-0.88%
702.410.032 Workers Compensation	7,064	7,106	9,417	6,365	5,814	-42	-0.59%
702.410.033 Employment Insurance	3,534	3,571	4,305	3,267	2,886	-37	-1.04%
702.410.040 Meal Allowance	539	401	920	603	426	138	34.41%
702.410.041 Safety Shoes	2,449	2,056	1,297	3,425	2,100	393	19.11%
Total Benefits	98,804	93,911	94,369	72,572	64,735	4,893	5.21%
Equipment Operations							
702.410.050 Rentals	977	1,000	3,290	802	621	-23	-2.30%
702.410.053 Service Contracts	1,305	1,305	1,099	1,099	1,099	0	0.00%
Total Equipment Operations	2,282	2,305	4,389	1,901	1,720	-23	-1.00%
Materials							
702.410.102 Small Tools/Equipment	510	510	416	259	373	0	0.00%
702.410.110 Uniform Clothing	1,522	1,500	511	0	341	22	1.47%
Total Materials	2,032	2,010	927	259	714	22	1.09%
Building and Maintenance							
702.410.162 Repairs	500	0	207	0	0	500	0.00%
Total Building and Maintenance	500	0	207	0	0	500	0.00%
Office and Related Expenses							
702.410.306 Cellular Phones	2,500	2,601	760	1,558	1,034	-101	-3.88%
702.410.330 Office Furniture NTCA	0	0	0	505	0	0	0.00%
Total Office and Related Expenses	2,500	2,601	760	2,063	1,034	-101	-3.88%
Other Service Charges							
702.410.401 Conferences/Conventions	1,500	765	0	0	51	735	96.08%
702.410.402 Training	3,571	3,571	0	14	1,340	0	0.00%
Total Other Service Charges	5,071	4,336	0	14	1,391	735	16.95%

City of St Catharines
Building Maintenance
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Total Expenditures	301,488	289,391	375,165	281,777	274,636	12,097	4.18%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	301,488	289,391	375,165	281,777	274,636	12,097	4.18%

City of St Catharines
Building Repairs
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
702.415.001 Salaries/Wages-Regular	415,033	409,469	238,392	273,058	263,661	5,564	1.36%
702.415.002 Salaries/Wages-Overtime	20,004	20,004	23,902	26,839	27,029	0	0.00%
702.415.003 Salaries/Wages-Ext Svce	0	0	0	0	413	0	0.00%
702.415.006 Sick Pay	20,002	20,002	90,343	64,071	73,729	0	0.00%
702.415.007 Holiday/Vacation Pay	116,486	109,075	132,243	134,821	153,835	7,411	6.79%
702.415.009 Doctor's Appointments	0	0	1,700	2,677	2,017	0	0.00%
Total Salaries and Wages	571,525	558,550	486,580	501,466	520,684	12,975	2.32%
Benefits							
702.415.030 Pensions	75,653	65,236	64,274	64,785	62,586	10,417	15.97%
702.415.031 Other Benefits	75,005	109,511	74,352	90,403	83,794	-34,506	-31.51%
702.415.032 Workers Compensation	19,102	13,371	16,618	14,677	14,756	5,731	42.86%
702.415.033 Employment Insurance	7,496	5,474	7,301	7,171	6,749	2,022	36.94%
702.415.040 Meal Allowance	123	0	40	66	120	123	0.00%
702.415.041 Safety Shoes	3,325	3,325	2,225	4,225	2,975	0	0.00%
Total Benefits	180,704	196,917	164,810	181,327	170,980	-16,213	-8.23%
Equipment Operations							
702.415.050 Rentals	1,020	1,020	0	0	8	0	0.00%
702.415.053 Service Contracts	48,969	48,969	45,019	42,939	42,279	0	0.00%
702.415.054 Repairs-equipment	510	510	0	0	0	0	0.00%
702.415.067 Car Allowance/Mileage	1,530	1,530	263	1,090	1,871	0	0.00%
Total Equipment Operations	52,029	52,029	45,282	44,029	44,158	0	0.00%
Materials							
702.415.102 Small Tools/Equipment	7,141	7,141	5,808	6,318	6,220	0	0.00%
702.415.104 General Supplies	19,848	17,280	19,343	17,769	18,436	2,568	14.86%
702.415.109 Safety/Protective Equip't	62	0	7	29	0	62	0.00%
702.415.110 Uniform Clothing	2,975	0	2,270	3,679	2,119	2,975	0.00%
702.415.113 Damage/Obsolescence	0	0	0	0	-3,046	0	0.00%
Total Materials	30,026	24,421	27,428	27,795	23,729	5,605	22.95%
Building and Maintenance							
702.415.162 Repairs	2,000	2,000	0	1,503	0	0	0.00%
702.415.173 Insurance-Tools/Equip't	28,600	22,592	25,469	14,694	0	6,008	26.59%
Total Building and Maintenance	30,600	24,592	25,469	16,197	0	6,008	24.43%
Contracts							
702.415.600 Transfer to WIP	0	0	139,655	0	0	0	0.00%
Total Contracts	0	0	139,655	0	0	0	0.00%

City of St Catharines

Building Repairs

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Office and Related Expenses							
702.415.306 Cellular Phones	7,549	7,549	4,552	4,684	4,190	0	0.00%
702.415.307 Printing	0	0	362	380	384	0	0.00%
702.415.312 Books and Publications	765	765	178	603	259	0	0.00%
702.415.330 Furniture/Equipment NTCA	0	0	0	505	0	0	0.00%
Total Office and Related Expenses	8,314	8,314	5,092	6,172	4,833	0	0.00%
Other Service Charges							
702.415.401 Conferences/Conventions	8,500	5,100	178	1,350	3,237	3,400	66.67%
702.415.402 Training	20,400	20,400	3,088	12,246	19,116	0	0.00%
702.415.405 Subscriptions/Memb'ship	4,489	4,489	4,161	5,492	2,260	0	0.00%
702.415.417 Study/Consulting Fees	175,000	225,000	135,000	92,367	147,154	-50,000	-22.22%
Total Other Service Charges	208,389	254,989	142,427	111,455	171,767	-46,600	-18.28%
Total Expenditures	1,081,587	1,119,812	1,036,743	888,441	936,151	-38,225	-3.41%
Revenue							
702.415.800 Miscellaneous Revenue	0	0	0	-765	0	0	0.00%
Total Revenue	0	0	0	-765	0	0	0.00%
Transfer from Reserve							
702.415.900 Transfer From Reserve	0	-75,000	0	0	0	75,000	-100.00%
Total Transfer from Reserve	0	-75,000	0	0	0	75,000	-100.00%
Total Revenue	0	-75,000	0	-765	0	75,000	-100.00%
Total Net Expenditures	1,081,587	1,044,812	1,036,743	887,676	936,151	36,775	3.52%

City of St Catharines

City Hall

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
702.425.001 Salaries/Wages-Regular	282,952	281,650	191,007	206,405	220,484	1,302	0.46%
702.425.002 Salaries/Wages-Overtime	7,504	7,504	8,049	11,484	8,022	0	0.00%
702.425.003 Salaries/Wages - Extra	68,751	62,213	46,241	49,023	54,334	6,538	10.51%
Total Salaries and Wages	359,207	351,367	245,297	266,912	282,840	7,840	2.23%
Benefits							
702.425.030 Pensions	52,637	51,950	30,321	32,388	35,410	687	1.32%
702.425.031 Other Benefits	55,898	55,802	21,969	29,655	34,598	96	0.17%
702.425.032 Workers Compensation	13,570	13,201	8,807	8,518	9,183	369	2.80%
702.425.033 Employment Insurance	8,762	8,510	4,855	5,434	5,849	252	2.96%
Total Benefits	130,867	129,463	65,952	75,995	85,040	1,404	1.08%
Equipment Operations							
702.425.050 Rentals	800	784	1,211	1,022	1,251	16	2.04%
702.425.053 Service Contracts	59,874	59,874	53,965	30,864	43,000	0	0.00%
702.425.054 Repairs-equipment	2,000	2,040	955	373	27	-40	-1.96%
Total Equipment Operations	62,674	62,698	56,131	32,259	44,278	-24	-0.04%
Materials							
702.425.102 Small Tools/Equipment	750	1,020	1,038	788	1,306	-270	-26.47%
702.425.104 General Supplies	5,000	5,100	1,483	3,117	3,200	-100	-1.96%
Total Materials	5,750	6,120	2,521	3,905	4,506	-370	-6.05%
Building and Maintenance							
702.425.150 Cleaning Serv-contract	5,600	5,610	3,216	2,169	3,405	-10	-0.18%
702.425.151 Cleaning Supplies	8,000	8,000	6,387	4,383	4,373	0	0.00%
702.425.152 Gen Bldg Mtnc Supplies	20,000	20,000	22,027	18,702	18,921	0	0.00%
702.425.153 Snow Removal	3,000	3,060	581	2,677	793	-60	-1.96%
702.425.161 Vandalism-Graffiti	0	0	0	336	0	0	0.00%
702.425.162 Repairs	96,133	96,974	94,712	115,910	91,225	-841	-0.87%
702.425.163 Heat,Light,Power,Water	171,750	171,750	139,426	145,050	150,543	0	0.00%
702.425.173 Insurance-Bldg/Contents	30,100	19,031	15,213	11,045	11,346	11,069	58.16%
702.425.180 Improvements-Non TCA	0	0	0	29,500	13,601	0	0.00%
Total Building and Maintenance	334,583	324,425	281,562	329,772	294,207	10,158	3.13%
Contracts							
702.425.205 Contract-Security	84,439	84,439	56,109	46,293	45,769	0	0.00%
702.425.206 Contracts-Waste Disp'l	6,317	10,200	5,233	6,585	6,611	-3,883	-38.07%
702.425.235 Contracts-Pest Control	200	306	0	0	183	-106	-34.64%
Total Contracts	90,956	94,945	61,342	52,878	52,563	-3,989	-4.20%

City of St Catharines

City Hall

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Office and Related Expenses							
702.425.306 Cell Phones	250	255	0	0	0	-5	-1.96%
Total Office and Related Expenses	250	255	0	0	0	-5	-1.96%
Other Service Charges							
702.425.417 Study/Consulting Fees	0	0	137	148	148	0	0.00%
702.425.450 Miscellaneous	0	20,400	18,700	0	0	-20,400	-100.00%
Total Other Service Charges	0	20,400	18,837	148	148	-20,400	-100.00%
Total Expenditures	984,287	989,673	731,642	761,869	763,582	-5,386	-0.54%
Revenue							
702.425.860 Vending Machines	0	0	-91	-1,307	-1,393	0	0.00%
702.425.950 Allocation-Waterworks	-50,000	-50,000	-25,000	-50,000	-50,000	0	0.00%
Total Revenue	-50,000	-50,000	-25,091	-51,307	-51,393	0	0.00%
Transfer from Reserve							
702.425.900 Transfer from reserve	0	0	0	0	-12,109	0	0.00%
Total Transfer from Reserve	0	0	0	0	-12,109	0	0.00%
Total Revenue	-50,000	-50,000	-25,091	-51,307	-63,502	0	0.00%
Total Net Expenditures	934,287	939,673	706,551	710,562	700,080	-5,386	-0.57%

City of St Catharines

6-8 Academy St

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Equipment Operations							
702.445.053 Service Contracts	1,950	1,938	2,038	2,351	759	12	0.62%
Total Equipment Operations	1,950	1,938	2,038	2,351	759	12	0.62%
Building and Maintenance							
702.445.150 Cleaning Services	7,700	6,732	9,396	5,961	7,269	968	14.38%
702.445.152 Genl Bldg Mntce Supplies	0	0	24	0	47	0	0.00%
702.445.153 Snow Removal	1,750	1,400	1,692	1,704	204	350	25.00%
702.445.162 Repairs	4,500	6,259	3,132	3,241	6,275	-1,759	-28.10%
702.445.163 Heat,Light,Power,Water	18,800	18,250	12,947	15,187	15,284	550	3.01%
702.445.173 Insurance-Bldg/Contents	3,000	1,919	1,534	1,107	1,144	1,081	56.33%
Total Building and Maintenance	35,750	34,560	28,725	27,200	30,223	1,190	3.44%
Office and Related Expenses							
702.445.305 Telephone	2,244	2,244	1,420	1,339	2,097	0	0.00%
Total Office and Related Expenses	2,244	2,244	1,420	1,339	2,097	0	0.00%
Total Expenditures	39,944	38,742	32,183	30,890	33,079	1,202	3.10%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	39,944	38,742	32,183	30,890	33,079	1,202	3.10%

City of St Catharines

85 Church St

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Equipment Operations							
702.450.053 Service Contracts	5,028	4,789	5,021	4,719	4,034	239	4.99%
Total Equipment Operations	5,028	4,789	5,021	4,719	4,034	239	4.99%
Building and Maintenance							
702.450.161 Graffiti Removal	0	0	0	168	0	0	0.00%
702.450.162 Repairs	17,587	17,328	15,796	25,803	17,455	259	1.49%
702.450.173 Insurance-Bldg/Contents	11,500	7,251	5,797	4,187	4,327	4,249	58.60%
702.450.180 Improvements-Non TCA	0	30,000	17,000	3,000	0	-30,000	-100.00%
Total Building and Maintenance	29,087	54,579	38,593	33,158	21,782	-25,492	-46.71%
Other Service Charges							
702.450.448 Allocation to Capital	129,052	103,799	119,553	125,290	137,352	25,253	24.33%
Total Other Service Charges	129,052	103,799	119,553	125,290	137,352	25,253	24.33%
Total Expenditures	163,167	163,167	163,167	163,167	163,168	0	0.00%
Revenue							
702.450.814 Rent Receivable	-163,167	-163,167	-163,167	-163,167	-163,167	0	0.00%
Total Revenue	-163,167	-163,167	-163,167	-163,167	-163,167	0	0.00%
Total Revenue	-163,167	-163,167	-163,167	-163,167	-163,167	0	0.00%
Total Net Expenditures	0	0	0	0	1	0	0.00%

City of St Catharines

Courthouse

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Equipment Operations							
702.456.053 Service Contracts	4,284	4,080	3,955	3,529	4,420	204	5.00%
Total Equipment Operations	4,284	4,080	3,955	3,529	4,420	204	5.00%
Building and Maintenance							
702.456.150 Cleaning/Custodian	3,500	9,250	668	2,371	7,043	-5,750	-62.16%
702.456.152 Building Mntce Supplies	0	0	40	43	36	0	0.00%
702.456.153 Snow/Yard Mntce	0	0	0	0	275	0	0.00%
702.456.162 Repairs Building	18,684	18,408	23,107	12,563	19,087	276	1.50%
702.456.163 Heat,light,power,water	31,550	31,550	19,547	28,257	29,089	0	0.00%
702.456.169 Courthouse Clock	0	0	0	0	-3,400	0	0.00%
702.456.173 Insurance-Bldg,Contents	11,700	7,351	5,876	4,243	4,386	4,349	59.16%
702.456.180 Improvements-Non TCA	0	0	0	16,350	8,916	0	0.00%
Total Building and Maintenance	65,434	66,559	49,238	63,827	65,432	-1,125	-1.69%
Contracts							
702.456.235 Contract-Pest Control	535	510	0	0	0	25	4.90%
Total Contracts	535	510	0	0	0	25	4.90%
Total Expenditures	70,253	71,149	53,193	67,356	69,852	-896	-1.26%
Revenue							
702.456.800 Miscellaneous Revenue	0	0	0	-2,230	0	0	0.00%
702.456.814 Rental Fees	0	0	0	-1,723	-4,778	0	0.00%
Total Revenue	0	0	0	-3,953	-4,778	0	0.00%
Total Revenue	0	0	0	-3,953	-4,778	0	0.00%
Total Net Expenditures	70,253	71,149	53,193	63,403	65,074	-896	-1.26%

City of St Catharines

350 Niagara St

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Equipment Operations							
702.461.053 Service Contracts	4,300	4,590	3,822	4,110	3,703	-290	-6.32%
702.461.054 Equipment - repairs	0	0	0	72	0	0	0.00%
Total Equipment Operations	4,300	4,590	3,822	4,182	3,703	-290	-6.32%
Building and Maintenance							
702.461.150 Cleaning Service	22,400	22,440	14,087	16,958	16,523	-40	-0.18%
702.461.152 Maintenance Supplies	1,400	1,400	706	995	801	0	0.00%
702.461.162 Repairs	19,648	19,648	16,516	11,336	9,010	0	0.00%
702.461.163 Heat,Light,Power,Water	22,950	22,950	16,755	17,731	18,410	0	0.00%
702.461.173 Insurance-Bldg/Contents	4,600	2,879	2,301	1,646	1,687	1,721	59.78%
702.461.180 Improvements Non TCA	0	0	0	0	-6,141	0	0.00%
Total Building and Maintenance	70,998	69,317	50,365	48,666	40,290	1,681	2.43%
Contracts							
702.461.205 Contracts-Security	8,150	8,150	7,456	7,971	7,617	0	0.00%
702.461.206 Contracts - Garbage	4,600	4,600	321	486	536	0	0.00%
702.461.235 Contracts-Pest Control	510	510	0	0	81	0	0.00%
Total Contracts	13,260	13,260	7,777	8,457	8,234	0	0.00%
Total Expenditures	88,558	87,167	61,964	61,305	52,227	1,391	1.60%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	88,558	87,167	61,964	61,305	52,227	1,391	1.60%

City of St Catharines
Other Historical Properties
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Equipment Operations							
702.462.053 Service Contracts	857	816	0	3	431	41	5.02%
Total Equipment Operations	857	816	0	3	431	41	5.02%
Building and Maintenance							
702.462.162 Repairs	2,483	2,446	1,973	2,368	2,128	37	1.51%
702.462.163 Heat,light,power,water	3,900	3,750	3,475	3,310	3,097	150	4.00%
702.462.173 Insurance-Ppty/Contents	1,500	939	752	542	561	561	59.74%
Total Building and Maintenance	7,883	7,135	6,200	6,220	5,786	748	10.48%
Total Expenditures	8,740	7,951	6,200	6,223	6,217	789	9.92%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	8,740	7,951	6,200	6,223	6,217	789	9.92%

City of St Catharines
Sundry City Properties
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Equipment Operations							
702.465.053 Service Contracts	0	0	69	175	225	0	0.00%
Total Equipment Operations	0	0	69	175	225	0	0.00%
Building and Maintenance							
702.465.162 Repairs	13,293	13,097	12,289	4,732	8,261	196	1.50%
702.465.163 Heat,Light,Power,Water	3,900	3,738	5,699	3,321	3,722	162	4.33%
702.465.180 Improvements-Non TCA	0	0	0	8,000	0	0	0.00%
Total Building and Maintenance	17,193	16,835	17,988	16,053	11,983	358	2.13%
Properties							
702.465.356 Bldg & Improvements	0	0	4,571	0	0	0	0.00%
Total Properties	0	0	4,571	0	0	0	0.00%
Total Expenditures	17,193	16,835	22,628	16,228	12,208	358	2.13%
Revenue							
702.465.834 Miscellaneous recoverable	0	0	0	-6,525	-19,575	0	0.00%
Total Revenue	0	0	0	-6,525	-19,575	0	0.00%
Total Revenue	0	0	0	-6,525	-19,575	0	0.00%
Total Net Expenditures	17,193	16,835	22,628	9,703	-7,367	358	2.13%

City of St Catharines
Utility and Safety
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
711.105.001 Salaries/Wages-Regular	70,621	68,898	61,438	59,306	59,648	1,723	2.50%
711.105.002 Salaries/Wages-Overtime	255	0	0	0	0	255	0.00%
711.105.006 Sick Pay	0	0	0	1,793	0	0	0.00%
711.105.007 Holiday/Vacation Pay	0	0	4,847	7,610	6,923	0	0.00%
711.105.009 Doctors Appointment	0	0	0	37	0	0	0.00%
Total Salaries and Wages	70,876	68,898	66,285	68,746	66,571	1,978	2.87%
Benefits							
711.105.030 Pensions	11,304	11,182	9,662	9,472	9,228	122	1.09%
711.105.031 Other Benefits	8,350	8,019	4,437	5,089	4,583	331	4.13%
711.105.032 Workers Compensation	2,810	2,742	2,483	2,201	2,188	68	2.48%
711.105.033 Employment Insurance	1,453	1,402	1,078	1,092	1,093	51	3.64%
711.105.041 Safety Shoes	200	175	0	250	175	25	14.29%
Total Benefits	24,117	23,520	17,660	18,104	17,267	597	2.54%
Equipment Operations							
711.105.067 Car Allowance/Mileage	2,000	1,750	1,925	1,995	1,540	250	14.29%
Total Equipment Operations	2,000	1,750	1,925	1,995	1,540	250	14.29%
Office and Related Expenses							
711.105.306 Cellular Phones	720	400	275	718	346	320	80.00%
Total Office and Related Expenses	720	400	275	718	346	320	80.00%
Total Expenditures	97,713	94,568	86,145	89,563	85,724	3,145	3.33%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	97,713	94,568	86,145	89,563	85,724	3,145	3.33%

City of St Catharines
Street lighting
2022 Operating Budget - Expenditures by Object

		2022	2021	2020	2019	2018	\$ Change	% Change
		Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
Object of Expenditure								
Properties								
712.100.000	Street Lighting-Energy	1,000,000	1,000,000	928,241	936,343	1,068,039	0	0.00%
712.105.000	St Lighting-Improvements	100,000	100,000	169,781	115,455	349,499	0	0.00%
712.110.000	Street Lighting-Mtce	257,000	250,000	333,195	231,507	342,382	7,000	2.80%
712.111.000	Street Light-Locates	1,000	1,000	0	0	0	0	0.00%
Total Properties		1,358,000	1,351,000	1,431,217	1,283,305	1,759,920	7,000	0.52%
Total Expenditures								
		1,358,000	1,351,000	1,431,217	1,283,305	1,759,920	7,000	0.52%
Revenue								
712.115.000	Street Light Recoverables	0	0	0	0	-5,502	0	0.00%
Total Revenue		0	0	0	0	-5,502	0	0.00%
Total Revenue								
		0	0	0	0	-5,502	0	0.00%
Total Net Expenditures								
		1,358,000	1,351,000	1,431,217	1,283,305	1,754,418	7,000	0.52%

City of St Catharines
Sidewalk Replacement
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Contracts							
720.100.500 Construction Contract	0	0	388,603	323,646	268,149	0	0.00%
720.100.501 Walkway Repair	0	0	-50,160	110,000	0	0	0.00%
720.100.505 Engineering Services	0	0	13,902	32,561	10,663	0	0.00%
720.100.510 Testing/Inspection	0	0	0	752	469	0	0.00%
720.100.514 City Inspection	0	0	125	690	11	0	0.00%
720.100.520 Engineering - Allocation	0	0	7,000	7,000	7,000	0	0.00%
720.100.521 TFR to WIP -Tax Support	360,000	350,000	0	0	0	10,000	2.86%
Total Contracts	360,000	350,000	359,470	474,649	286,292	10,000	2.86%
Total Expenditures	360,000	350,000	359,470	474,649	286,292	10,000	2.86%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	360,000	350,000	359,470	474,649	286,292	10,000	2.86%

City of St Catharines
EFES Administration
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
715.100.001 Salaries/Wages-Regular	411,596	421,930	357,529	279,242	301,425	-10,334	-2.45%
715.100.002 Salaries/Wages-Overtime	1,004	1,004	609	103	92	0	0.00%
715.100.003 Salaries/Wages-Ext Svce	4,763	4,646	49,771	23,862	0	117	2.52%
715.100.006 Sick Pay	0	0	3,917	2,286	4,798	0	0.00%
715.100.007 Holiday/Vacation Pay	190	186	46,026	73,847	66,464	4	2.15%
715.100.009 Doctor's Appointments	300	0	807	1,007	939	300	0.00%
Total Salaries and Wages	417,853	427,766	458,659	380,347	373,718	-9,913	-2.32%
Benefits							
715.100.030 Pensions	65,904	66,750	49,840	41,964	49,426	-846	-1.27%
715.100.031 Other Benefits	54,735	60,800	42,111	44,992	42,435	-6,065	-9.98%
715.100.032 Workers Compensation	13,419	13,499	12,360	9,963	9,522	-80	-0.59%
715.100.033 Employment Insurance	7,071	7,055	5,536	5,067	4,944	16	0.23%
715.100.041 Safety Shoes	200	200	0	175	175	0	0.00%
Total Benefits	141,329	148,304	109,847	102,161	106,502	-6,975	-4.70%
Equipment Operations							
715.100.067 Car Allowance/Mileage	1,000	1,000	305	191	0	0	0.00%
Total Equipment Operations	1,000	1,000	305	191	0	0	0.00%
Office and Related Expenses							
715.100.303 Courier Charges	50	50	0	40	0	0	0.00%
715.100.304 Postage	500	500	139	597	580	0	0.00%
715.100.306 Cell phones	2,160	2,160	808	2,117	1,947	0	0.00%
715.100.307 Printing	1,250	1,250	1,196	3,501	2,440	0	0.00%
715.100.308 Photocopying	3,500	3,500	3,162	3,439	3,773	0	0.00%
715.100.309 Advertising	0	0	0	0	907	0	0.00%
715.100.310 Office Supplies	7,000	8,000	2,944	2,586	4,549	-1,000	-12.50%
715.100.312 Books and Publications	900	900	0	0	254	0	0.00%
715.100.318 Cash Processing Fees	600	600	637	786	963	0	0.00%
715.100.323 Internet Charges	450	450	585	687	573	0	0.00%
715.100.330 Equipment/Furniture NTCA	500	500	0	0	307	0	0.00%
Total Office and Related Expenses	16,910	17,910	9,471	13,753	16,293	-1,000	-5.58%

City of St Catharines
EFES Administration
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Other Service Charges							
715.100.400 Travelling	0	100	0	0	0	-100	-100.00%
715.100.401 Conferences/Conventions	3,000	3,000	34	2,163	-391	0	0.00%
715.100.402 Technical training	1,000	1,000	0	0	25	0	0.00%
715.100.405 Subscriptions/Memb'ships	5,150	5,150	3,977	3,447	4,256	0	0.00%
715.100.448 Building Reserve Alloc'n	208,333	195,000	225,000	225,000	200,000	13,333	6.84%
715.100.450 Miscellaneous	750	750	9	0	162	0	0.00%
Total Other Service Charges	218,233	205,000	229,020	230,610	204,052	13,233	6.46%
Total Expenditures	795,325	799,980	807,302	727,062	700,565	-4,655	-0.58%
Revenue							
715.100.815 Hydro Recoverable	-110,209	-36,534	-29,900	0	-32,812	-73,675	201.66%
715.100.821 Contract Tender Documents	0	0	0	0	-3,376	0	0.00%
715.100.950 Alloc-Water Operations	-37,162	-36,108	-26,309	-33,423	-33,423	-1,054	2.92%
715.100.955 Allocation Bldg Indirect	-35,799	-35,097	-22,939	-39,654	0	-702	2.00%
Total Revenue	-183,170	-107,739	-79,148	-73,077	-69,611	-75,431	70.01%
Total Revenue	-183,170	-107,739	-79,148	-73,077	-69,611	-75,431	70.01%
Total Net Expenditures	612,155	692,241	728,154	653,985	630,954	-80,086	-11.57%

City of St Catharines

Signals

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Building and Maintenance							
726.105.162 Repairs	150,163	142,800	162,228	172,861	136,143	7,363	5.16%
726.105.163 Heat,Light,Power,Water	92,500	92,500	70,531	74,444	74,584	0	0.00%
Total Building and Maintenance	242,663	235,300	232,759	247,305	210,727	7,363	3.13%
Contracts							
726.105.215 Install'ns/modify-traffic	40,000	0	0	30,000	0	40,000	0.00%
Total Contracts	40,000	0	0	30,000	0	40,000	0.00%
 Total Expenditures	 282,663	 235,300	 232,759	 277,305	 210,727	 47,363	 20.13%
 Total Revenue	 0	 0	 0	 0	 0	 0	 0.00%
 Total Net Expenditures	 282,663	 235,300	 232,759	 277,305	 210,727	 47,363	 20.13%

City of St Catharines
Traffic Control Administration
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
726.115.001 Salaries/Wages-Regular	269,629	263,840	204,845	218,329	205,842	5,789	2.19%
726.115.002 Salaries/Wages-Overtime	905	905	860	2,808	899	0	0.00%
726.115.006 Sick Pay	0	0	31,056	749	17,740	0	0.00%
726.115.007 Holiday/Vacation Pay	0	0	23,896	28,769	25,835	0	0.00%
726.115.009 Doctor's Appointments	0	0	747	150	488	0	0.00%
Total Salaries and Wages	270,534	264,745	261,404	250,805	250,804	5,789	2.19%
Benefits							
726.115.030 Pensions	42,569	42,100	37,266	34,887	35,576	469	1.11%
726.115.031 Other Benefits	29,680	27,850	19,446	22,350	20,694	1,830	6.57%
726.115.032 Workers Compensation	10,396	10,230	8,946	7,569	7,890	166	1.62%
726.115.033 Employment Insurance	4,529	4,372	3,234	3,230	3,277	157	3.59%
726.115.040 Meal Allowance	0	0	20	28	9	0	0.00%
726.115.041 Safety Shoes	600	525	0	750	525	75	14.29%
Total Benefits	87,774	85,077	68,912	68,814	67,971	2,697	3.17%
Equipment Operations							
726.115.054 Repairs-equipment	100	100	0	0	0	0	0.00%
726.115.067 Car Allowance/Mileage	1,000	1,000	924	1,129	821	0	0.00%
Total Equipment Operations	1,100	1,100	924	1,129	821	0	0.00%
Contracts							
726.115.214 Contract-Pavement Marking	85,000	61,000	51,663	44,971	39,506	24,000	39.34%
Total Contracts	85,000	61,000	51,663	44,971	39,506	24,000	39.34%
Office and Related Expenses							
726.115.306 Cellular Phones	2,160	760	262	906	722	1,400	184.21%
726.115.307 Printing	900	900	263	344	2,341	0	0.00%
726.115.309 Advertising	0	0	0	0	967	0	0.00%
726.115.310 Office Supplies	100	100	0	40	46	0	0.00%
726.115.312 Books and Publications	200	200	131	0	180	0	0.00%
726.115.314 Software	3,100	0	0	0	0	3,100	0.00%
Total Office and Related Expenses	6,460	1,960	656	1,290	4,256	4,500	229.59%
Other Service Charges							
726.115.401 Conferences/Conventions	900	900	389	273	458	0	0.00%
726.115.402 Training	500	500	482	0	0	0	0.00%

City of St Catharines

Traffic Control Administration

2022 Operating Budget - Expenditures by Object

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
726.115.405 Subscriptions/Memb'ships	4,400	4,200	4,382	4,483	3,356	200	4.76%
726.115.416 Traffic Count Program	10,000	10,000	12,145	13,967	7,337	0	0.00%
726.115.433 Traffic Calming Measures	10,000	10,000	0	10,000	15,421	0	0.00%
Total Other Service Charges	25,800	25,600	17,398	28,723	26,572	200	0.78%
Total Expenditures	476,668	439,482	400,957	395,732	389,930	37,186	8.46%
Revenue							
726.115.801 Provincial Grant	0	0	0	0	-1,500	0	0.00%
726.115.886 Miscellaneous Permits	-10,000	-7,000	-5,862	-10,139	-9,058	-3,000	42.86%
726.115.950 Parking Meters	-25,000	-25,000	-16,667	-25,000	-25,000	0	0.00%
726.115.951 Off Street Parking	-25,000	-25,000	-16,667	-25,000	-25,000	0	0.00%
726.115.952 Ont St Parking Garage	-25,000	-25,000	-16,667	-25,000	-25,000	0	0.00%
726.115.953 Garden City Pking Garage	-25,000	-25,000	-16,667	-25,000	-25,000	0	0.00%
Total Revenue	-110,000	-107,000	-72,530	-110,139	-110,558	-3,000	2.80%
Total Revenue	-110,000	-107,000	-72,530	-110,139	-110,558	-3,000	2.80%
Total Net Expenditures	366,668	332,482	328,427	285,593	279,372	34,186	10.28%

City of St Catharines
School Crossing Guards
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
726.120.001 Salaries/Wages-Regular	8,569	8,426	38,110	8,284	523,085	143	1.70%
726.120.003 Salaries/Wages Extra Svce	520,500	552,118	284,174	484,583	0	-31,618	-5.73%
726.120.006 Sick Pay	0	0	2,187	3,369	4,960	0	0.00%
726.120.007 Holiday/Vacation Pay	44,579	45,850	16,735	27,014	42,287	-1,271	-2.77%
Total Salaries and Wages	573,648	606,394	341,206	523,250	570,332	-32,746	-5.40%
Benefits							
726.120.030 Pensions	2,906	5,222	4,566	6,311	7,027	-2,316	-44.35%
726.120.031 Other Benefits	10,593	11,696	6,684	10,181	10,589	-1,103	-9.43%
726.120.032 Workers Compensation	19,353	20,454	11,998	16,448	17,908	-1,101	-5.38%
726.120.033 Employment Insurance	12,166	12,860	7,583	11,843	12,958	-694	-5.40%
Total Benefits	45,018	50,232	30,831	44,783	48,482	-5,214	-10.38%
Materials							
726.120.104 General Supplies	6,700	6,700	0	337	432	0	0.00%
726.120.110 Uniform Clothing	3,000	3,000	1,032	2,478	2,995	0	0.00%
Total Materials	9,700	9,700	1,032	2,815	3,427	0	0.00%
Other Service Charges							
726.120.402 Training	300	300	0	0	0	0	0.00%
726.120.434 Employee Recognition	250	250	0	0	0	0	0.00%
726.120.450 Miscellaneous	500	500	0	451	0	0	0.00%
Total Other Service Charges	1,050	1,050	0	451	0	0	0.00%
Total Expenditures	629,416	667,376	373,069	571,299	622,241	-37,960	-5.69%
Revenue							
726.120.803 Other Municipalities	-8,000	-8,000	-7,535	-7,298	-8,334	0	0.00%
Total Revenue	-8,000	-8,000	-7,535	-7,298	-8,334	0	0.00%
Total Revenue	-8,000	-8,000	-7,535	-7,298	-8,334	0	0.00%
Total Net Expenditures	621,416	659,376	365,534	564,001	613,907	-37,960	-5.76%

City of St Catharines
 Railway Crossings
 2022 Operating Budget - Expenditures by Object

		2022	2021	2020	2019	2018	\$ Change	% Change
		Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
Object of Expenditure								
Contracts								
726.125.000	Railway Crossings	28,000	28,000	25,239	28,266	21,724	0	0.00%
Total Contracts		28,000	28,000	25,239	28,266	21,724	0	0.00%
Total Expenditures		28,000	28,000	25,239	28,266	21,724	0	0.00%
Total Revenue		0	0	0	0	0	0	0.00%
Total Net Expenditures		28,000	28,000	25,239	28,266	21,724	0	0.00%

City of St Catharines
Environmental Monitoring
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
735.105.001 Salaries/Wages-regular	66,843	65,212	58,377	57,287	57,117	1,631	2.50%
735.105.002 Salaries/Wages-Overtime	1,503	1,503	0	130	371	0	0.00%
735.105.006 Sick Pay	0	0	1,541	909	596	0	0.00%
735.105.007 Holiday/Vacation Pay	0	0	6,634	7,099	6,852	0	0.00%
735.105.009 Doctor's Appointments	0	0	0	0	85	0	0.00%
Total Salaries and Wages	68,346	66,715	66,552	65,425	65,021	1,631	2.44%
Benefits							
735.105.030 Pensions	10,759	10,619	9,404	9,057	8,862	140	1.32%
735.105.031 Other Benefits	8,187	7,908	5,876	6,935	6,241	279	3.53%
735.105.032 Workers Compensation	2,698	2,635	2,329	2,057	2,051	63	2.39%
735.105.033 Employment Insurance	1,221	1,179	894	900	874	42	3.56%
735.105.041 Safety shoes	160	140	54	250	175	20	14.29%
Total Benefits	23,025	22,481	18,557	19,199	18,203	544	2.42%
Equipment Operations							
735.105.050 Rentals	1,000	1,000	1,230	1,703	1,579	0	0.00%
735.105.067 Car Allowance/Mileage	0	0	0	136	31	0	0.00%
Total Equipment Operations	1,000	1,000	1,230	1,839	1,610	0	0.00%
Materials							
735.105.104 General Supplies	1,000	1,000	194	30	1,400	0	0.00%
Total Materials	1,000	1,000	194	30	1,400	0	0.00%
Contracts							
735.105.200 Contracts-other	101,000	98,000	91,921	49,059	84,325	3,000	3.06%
735.105.218 Operations Activities	9,000	4,000	28,980	571	2,217	5,000	125.00%
Total Contracts	110,000	102,000	120,901	49,630	86,542	8,000	7.84%
Office and Related Expenses							
735.105.306 Cell Phones	720	720	523	1,415	936	0	0.00%
Total Office and Related Expenses	720	720	523	1,415	936	0	0.00%
Other Service Charges							
735.105.405 Subscriptions/Memberships	1,550	1,550	942	989	1,151	0	0.00%
735.105.417 Study/Consulting Fees	125,000	75,000	74,580	52,220	-4,037	50,000	66.67%
Total Other Service Charges	126,550	76,550	75,522	53,209	-2,886	50,000	65.32%
Total Expenditures	330,641	270,466	283,479	190,747	170,826	60,175	22.25%

City of St Catharines
Environmental Monitoring
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Transfer from Reserve							
735.105.900 Transfer from Reserve	-50,000	0	0	0	0	-50,000	0.00%
Total Transfer from Reserve	-50,000	0	0	0	0	-50,000	0.00%
Total Revenue	-50,000	0	0	0	0	-50,000	0.00%
Total Net Expenditures	280,641	270,466	283,479	190,747	170,826	10,175	3.76%

City of St Catharines
Queen Elizabeth Centre
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Benefits							
750.535.030 Pensions	0	0	5	0	0	0	0.00%
750.535.031 Other Benefits	0	0	13	0	0	0	0.00%
750.535.032 Workers Compensation	0	0	3	0	0	0	0.00%
750.535.033 Employment Insurance	0	0	2	0	0	0	0.00%
Total Benefits	0	0	23	0	0	0	0.00%
Equipment Operations							
750.535.053 Service Contracts	525	499	462	462	462	26	5.21%
Total Equipment Operations	525	499	462	462	462	26	5.21%
Building and Maintenance							
750.535.162 Repairs	5,177	5,100	4,620	70	1,240	77	1.51%
750.535.173 Insurance-Bldg/Contents	4,700	2,997	2,395	1,730	1,788	1,703	56.82%
Total Building and Maintenance	9,877	8,097	7,015	1,800	3,028	1,780	21.98%
Total Expenditures	10,402	8,596	7,500	2,262	3,490	1,806	21.01%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	10,402	8,596	7,500	2,262	3,490	1,806	21.01%

City of St Catharines
Skate board park
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
750.555.001 Salaries/Wages-Regular	0	0	133	0	0	0	0.00%
Total Salaries and Wages	0	0	133	0	0	0	0.00%
Benefits							
750.555.030 Pensions	0	0	19	0	0	0	0.00%
750.555.031 Other Benefits	0	0	15	0	0	0	0.00%
750.555.032 Workers Compensation	0	0	5	0	0	0	0.00%
750.555.033 Employment Insurance	0	0	3	0	0	0	0.00%
Total Benefits	0	0	42	0	0	0	0.00%
Equipment Operations							
750.555.053 Service Contracts	0	0	432	0	0	0	0.00%
Total Equipment Operations	0	0	432	0	0	0	0.00%
Building and Maintenance							
750.555.162 Site repairs	1,964	1,964	1,098	712	458	0	0.00%
Total Building and Maintenance	1,964	1,964	1,098	712	458	0	0.00%
Total Expenditures	1,964	1,964	1,705	712	458	0	0.00%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	1,964	1,964	1,705	712	458	0	0.00%

City of St Catharines
Garden City Arena Operations
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
750.600.001 Salaries/Wages-Regular	0	446,023	203,402	251,486	255,096	-446,023	-100.00%
750.600.002 Salaries/Wages-Overtime	0	20,004	35,174	36,048	37,782	-20,004	-100.00%
750.600.003 Salaries/Wages-Ext Svce	0	61,114	38,823	38,671	45,754	-61,114	-100.00%
750.600.006 Sick Pay	0	0	11,979	35,221	22,463	0	0.00%
750.600.007 Holiday/Vacation Pay	0	57,427	43,355	68,957	82,434	-57,427	-100.00%
750.600.009 Doctor's Appointments	0	0	87	142	322	0	0.00%
Total Salaries and Wages	0	584,568	332,820	430,525	443,851	-584,568	-100.00%
Benefits							
750.600.030 Pensions	0	78,500	40,253	54,207	51,273	-78,500	-100.00%
750.600.031 Other Benefits	0	115,500	46,591	68,245	62,737	-115,500	-100.00%
750.600.032 Workers Compensation	0	21,781	10,927	13,488	13,018	-21,781	-100.00%
750.600.033 Employment Insurance	0	12,101	5,450	7,481	7,303	-12,101	-100.00%
750.600.040 Meal Allowance	0	204	120	228	222	-204	-100.00%
750.600.041 Safety Shoes	0	1,470	882	1,750	1,575	-1,470	-100.00%
Total Benefits	0	229,556	104,223	145,399	136,128	-229,556	-100.00%
Equipment Operations							
750.600.050 Rentals	0	4,500	745	1,157	1,638	-4,500	-100.00%
750.600.053 Service Contracts	11,872	41,564	38,626	24,327	25,824	-29,692	-71.44%
750.600.054 Repairs-equipment	0	16,674	23,009	1,879	269	-16,674	-100.00%
750.600.066 Fuel-Gasoline/Diesel	0	510	0	0	0	-510	-100.00%
750.600.072 Equipment Expense	0	26,520	23,310	26,734	22,889	-26,520	-100.00%
Total Equipment Operations	11,872	89,768	85,690	54,097	50,620	-77,896	-86.77%
Materials							
750.600.102 Small Tools /Equipment	0	5,049	4,496	3,012	1,967	-5,049	-100.00%
750.600.109 Safety/Protective Equipmt	1,500	1,500	1,686	625	693	0	0.00%
750.600.110 UniformClothing	2,000	2,000	1,970	2,186	1,999	0	0.00%
Total Materials	3,500	8,549	8,152	5,823	4,659	-5,049	-59.06%
Building and Maintenance							
750.600.152 Gen Bldg Mtnce Supplies	0	20,400	18,539	11,145	17,667	-20,400	-100.00%
750.600.153 Snow Removal	0	5,100	2,233	8,267	4,704	-5,100	-100.00%
750.600.161 Vandalism - Graffiti	0	0	0	168	0	0	0.00%
750.600.162 Repairs	20,000	76,465	74,758	73,466	81,062	-56,465	-73.84%
750.600.163 Heat Light,Power,Water	81,600	353,009	238,685	306,062	327,520	-271,409	-76.88%
750.600.173 Insurance-Bldg/Contents	32,500	20,496	16,388	11,739	12,136	12,004	58.57%
750.600.180 Improvements-Non TCA	0	0	2,000	0	4,000	0	0.00%
Total Building and Maintenance	134,100	475,470	352,603	410,847	447,089	-341,370	-71.80%

City of St Catharines
Garden City Arena Operations
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Contracts							
750.600.205 Contracts-Security	0	48,960	12,080	20,611	0	-48,960	-100.00%
750.600.206 Contracts-Garbage	0	4,916	895	3,507	5,221	-4,916	-100.00%
750.600.235 Contract-Pest Control	612	612	38	478	468	0	0.00%
Total Contracts	612	54,488	13,013	24,596	5,689	-53,876	-98.88%
Office and Related Expenses							
750.600.301 Advertising Production	0	500	0	0	0	-500	-100.00%
750.600.302 Insurance-Liability	15,700	13,203	11,686	11,120	11,065	2,497	18.91%
750.600.306 Cellular Phones	1,326	1,326	698	1,428	706	0	0.00%
750.600.310 Office Supplies	0	102	0	62	0	-102	-100.00%
750.600.330 Furniture/Equipment NTCA	0	510	337	720	1,750	-510	-100.00%
Total Office and Related Expenses	17,026	15,641	12,721	13,330	13,521	1,385	8.85%
Properties							
750.600.353 Motor Vehicles	0	0	0	0	33,802	0	0.00%
Total Properties	0	0	0	0	33,802	0	0.00%
Other Service Charges							
750.600.402 Technical Training	5,000	5,100	3,257	729	1,369	-100	-1.96%
750.600.405 Subscriptions/Memb'ships	775	765	526	496	855	10	1.31%
750.600.448 Transfer to Reserve	0	0	0	0	16,894	0	0.00%
750.600.450 Miscellaneous	0	0	0	0	1,396	0	0.00%
Total Other Service Charges	5,775	5,865	3,783	1,225	20,514	-90	-1.53%
Total Expenditures	172,885	1,463,905	913,005	1,085,842	1,155,873	-1,291,020	-88.19%
Revenue							
750.600.807 Meeting Room Rentals	0	-1,200	-70	0	-279	1,200	-100.00%
750.600.814 Rent-various users	0	-17,000	-23,757	-61,302	-31,668	17,000	-100.00%
750.600.836 Obsolete Veh/Machinery Sale	0	0	0	0	-18,290	0	0.00%
750.600.840 Rentals-Special Events	0	0	0	0	-108	0	0.00%
750.600.869 Practice Rentals	0	-180,990	-258,762	-217,930	-390,298	180,990	-100.00%
750.600.870 Public Skating	0	-7,500	0	-149	-3,687	7,500	-100.00%
Total Revenue	0	-206,690	-282,589	-279,381	-444,330	206,690	-100.00%
Transfer from Reserve							
750.600.900 Transfer from Reserve	0	0	0	0	-33,802	0	0.00%
Total Transfer from Reserve	0	0	0	0	-33,802	0	0.00%
Total Revenue	0	-206,690	-282,589	-279,381	-478,132	206,690	-100.00%
Total Net Expenditures	172,885	1,257,215	630,416	806,461	677,741	-1,084,330	-86.25%

City of St Catharines

Bill Burgoyne Arena

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
750.605.001 Salaries/Wages-Regular	207,654	167,383	47,454	119,554	120,003	40,271	24.06%
750.605.002 Salaries/Wages-Overtime	9,001	9,001	16,095	15,408	23,399	0	0.00%
750.605.003 Salaries/Wages-Ext Svce	43,086	28,211	14,676	28,965	26,269	14,875	52.73%
750.605.006 Sick Pay	0	0	17,205	17,500	8,559	0	0.00%
750.605.007 Holiday/Vacation Pay	28,220	27,097	18,232	11,938	27,299	1,123	4.14%
750.605.008 Modified Work	0	0	0	15	0	0	0.00%
750.605.009 Doctor's Appointments	0	0	0	131	168	0	0.00%
Total Salaries and Wages	287,961	231,692	113,662	193,511	205,697	56,269	24.29%
Benefits							
750.605.030 Pensions	32,864	29,450	12,823	23,753	22,578	3,414	11.59%
750.605.031 Other Benefits	45,115	41,900	25,249	32,770	30,923	3,215	7.67%
750.605.032 Workers Compensation	10,037	9,238	3,852	6,290	6,345	799	8.65%
750.605.033 Employment Insurance	6,124	5,549	1,836	3,670	3,530	575	10.36%
750.605.040 Meal Allowance	59	0	70	37	120	59	0.00%
750.605.041 Safety Shoes	790	650	405	675	525	140	21.54%
Total Benefits	94,989	86,787	44,235	67,195	64,021	8,202	9.45%
Equipment Operations							
750.605.050 Rentals	1,530	1,530	447	51	725	0	0.00%
750.605.053 Service Contracts	16,933	16,933	16,598	9,266	9,043	0	0.00%
750.605.054 Repairs-equipment	5,100	5,100	3,994	1,594	4,359	0	0.00%
750.605.072 Equipment Expense	11,220	11,220	6,432	10,983	9,585	0	0.00%
Total Equipment Operations	34,783	34,783	27,471	21,894	23,712	0	0.00%
Materials							
750.605.102 Small Tools/Equipment	11,424	11,424	7,780	12,130	1,587	0	0.00%
750.605.109 Safety/Protective Equipmt	510	510	0	356	259	0	0.00%
750.605.110 Uniform Clothing	1,000	1,000	900	1,000	1,000	0	0.00%
Total Materials	12,934	12,934	8,680	13,486	2,846	0	0.00%
Building and Maintenance							
750.605.152 Gen Bldg Mtnce Supplies	6,441	6,441	3,169	5,775	7,492	0	0.00%
750.605.153 Contract-Snow Removal	3,315	3,315	987	6,536	2,824	0	0.00%
750.605.162 Repairs	50,939	50,939	49,173	44,881	33,367	0	0.00%
750.605.163 Heat,Light,Power,Water	73,000	70,872	66,663	122,235	117,218	2,128	3.00%
750.605.173 Insurance-Bldg/Contents	8,800	5,537	4,428	3,197	3,305	3,263	58.93%
750.605.180 Improvements - non TCA	0	0	13,000	2,000	5,745	0	0.00%
Total Building and Maintenance	142,495	137,104	137,420	184,624	169,951	5,391	3.93%
Contracts							
750.605.200 Contracts-General	1,020	1,020	1,025	1,009	975	0	0.00%

City of St Catharines
Bill Burgoyne Arena
2022 Operating Budget - Expenditures by Object

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
750.605.206 Contracts-Garbage Coll'n	2,142	2,142	517	1,910	1,936	0	0.00%
750.605.235 Contract-Pest Control	469	469	38	424	348	0	0.00%
Total Contracts	3,631	3,631	1,580	3,343	3,259	0	0.00%
Office and Related Expenses							
750.605.301 Advertising Production	500	500	0	0	0	0	0.00%
750.605.302 Insurance Liability	10,400	8,804	7,891	7,504	7,467	1,596	18.13%
750.605.310 Office Supplies	153	153	0	0	94	0	0.00%
Total Office and Related Expenses	11,053	9,457	7,891	7,504	7,561	1,596	16.88%
Properties							
750.605.353 Motor Vehicles	0	0	0	0	88,222	0	0.00%
Total Properties	0	0	0	0	88,222	0	0.00%
Other Service Charges							
750.605.402 Training	3,570	3,570	0	0	525	0	0.00%
750.605.448 Transfer to Reserve	0	0	0	0	15,332	0	0.00%
750.605.450 Miscellaneous	0	0	190	0	1,268	0	0.00%
Total Other Service Charges	3,570	3,570	190	0	17,125	0	0.00%
Total Expenditures	591,416	519,958	341,129	491,557	582,394	71,458	13.74%
Revenue							
750.605.814 Rent	-14,000	-6,136	-3,473	-15,189	-14,754	-7,864	128.16%
750.605.834 Special Recoverables	0	0	0	-359	0	0	0.00%
750.605.836 Obsolete Eq't Sales	0	0	0	-637	-16,600	0	0.00%
750.605.869 Practice Rentals	-245,990	-101,762	-100,140	-225,739	-247,156	-144,228	141.73%
750.605.870 Public Skating	-8,000	-6,514	-3,588	-7,096	-3,262	-1,486	22.81%
Total Revenue	-267,990	-114,412	-107,201	-249,020	-281,772	-153,578	134.23%
Transfer from Reserve							
750.605.900 Transfer from Reserve	0	-151,792	0	0	-88,222	151,792	-100.00%
Total Transfer from Reserve	0	-151,792	0	0	-88,222	151,792	-100.00%
Total Revenue	-267,990	-266,204	-107,201	-249,020	-369,994	-1,786	0.67%
Total Net Expenditures	323,426	253,754	233,928	242,537	212,400	69,672	27.46%

City of St Catharines
Haig Bowl Arena
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
750.610.001 Salaries/Wages-Regular	0	0	115	346	0	0	0.00%
Total Salaries and Wages	0	0	115	346	0	0	0.00%
Benefits							
750.610.030 Pensions	0	0	17	18	0	0	0.00%
750.610.031 Other Benefits	0	0	13	49	0	0	0.00%
750.610.032 Workers Compensation	0	0	6	9	0	0	0.00%
750.610.033 Employment Insurance	0	0	4	0	0	0	0.00%
Total Benefits	0	0	40	76	0	0	0.00%
Equipment Operations							
750.610.050 Rentals	0	0	264	24	0	0	0.00%
750.610.053 Service Contracts	2,100	2,765	1,973	2,208	2,143	-665	-24.05%
Total Equipment Operations	2,100	2,765	2,237	2,232	2,143	-665	-24.05%
Building and Maintenance							
750.610.152 Gen Bldg Mtnce Supplies	0	0	10	21	31	0	0.00%
750.610.161 Graffiti Removal	0	0	0	0	809	0	0.00%
750.610.162 Repairs	3,693	3,639	6,684	652	1,690	54	1.48%
750.610.163 Heat,Light,Power,Water	0	0	936	10	0	0	0.00%
750.610.173 Insurance-Bldg/Contents	5,700	4,300	3,437	1,413	420	1,400	32.56%
Total Building and Maintenance	9,393	7,939	11,067	2,096	2,950	1,454	18.31%
Office and Related Expenses							
750.610.302 Insurance-Liability	10,500	8,811	7,894	7,507	7,467	1,689	19.17%
Total Office and Related Expenses	10,500	8,811	7,894	7,507	7,467	1,689	19.17%
Other Service Charges							
750.610.448 Transfer to Reserves	0	0	0	0	134	0	0.00%
750.610.450 Miscellaneous	0	0	0	11	11	0	0.00%
Total Other Service Charges	0	0	0	11	145	0	0.00%
Total Expenditures	21,993	19,515	21,353	12,268	12,705	2,478	12.70%
Revenue							
750.610.835 Obsolete Vehicle Sales	0	0	0	0	-145	0	0.00%
Total Revenue	0	0	0	0	-145	0	0.00%
Total Revenue	0	0	0	0	-145	0	0.00%
Total Net Expenditures	21,993	19,515	21,353	12,268	12,560	2,478	12.70%

City of St Catharines

Merritton Arena

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
750.615.001 Salaries, Wages-regular	0	0	256	404	0	0	0.00%
750.615.003 Salaries/Wages-Extra	0	22,680	0	0	0	-22,680	-100.00%
Total Salaries and Wages	0	22,680	256	404	0	-22,680	-100.00%
Benefits							
750.615.030 Pensions	0	0	25	69	0	0	0.00%
750.615.031 Other Benefits	0	0	31	65	0	0	0.00%
750.615.032 Workers Compensation	0	0	9	15	0	0	0.00%
750.615.033 Employment Insurance	0	0	5	10	0	0	0.00%
Total Benefits	0	0	70	159	0	0	0.00%
Equipment Operations							
750.615.050 Equipment Rental	0	0	32	96	0	0	0.00%
750.615.053 Service Contracts	9,001	9,001	10,007	10,143	12,195	0	0.00%
750.615.054 Equipment Repairs	7,300	7,300	7,379	0	158	0	0.00%
Total Equipment Operations	16,301	16,301	17,418	10,239	12,353	0	0.00%
Materials							
750.615.102 Small Tools/Equipment	0	0	0	42	0	0	0.00%
Total Materials	0	0	0	42	0	0	0.00%
Building and Maintenance							
750.615.152 Bldg Maintenance Supplies	0	0	43	61	0	0	0.00%
750.615.153 Contract - Snow Removal	4,500	7,000	2,212	8,078	6,986	-2,500	-35.71%
750.615.162 Repairs-building	37,262	37,262	34,376	24,485	35,551	0	0.00%
750.615.173 Insurance-Bldg,Contents	8,300	5,247	4,195	3,029	3,130	3,053	58.19%
750.615.180 Improvements-Non TCA	0	0	16,000	0	-10,092	0	0.00%
Total Building and Maintenance	50,062	49,509	56,826	35,653	35,575	553	1.12%
Contracts							
750.615.200 Contracts-General	0	25,000	110,788	0	0	-25,000	-100.00%
Total Contracts	0	25,000	110,788	0	0	-25,000	-100.00%
Total Expenditures	66,363	113,490	185,358	46,497	47,928	-47,127	-41.53%
Revenue							
750.615.869 Practice Rentals	0	0	-72,234	0	0	0	0.00%
Total Revenue	0	0	-72,234	0	0	0	0.00%

City of St Catharines

Merritton Arena

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Transfer from Reserve							
750.615.900 Transfer From Reserve	0	-47,680	0	0	0	47,680	-100.00%
Total Transfer from Reserve	0	-47,680	0	0	0	47,680	-100.00%
Total Revenue	0	-47,680	-72,234	0	0	47,680	-100.00%
Total Net Expenditures	66,363	65,810	113,124	46,497	47,928	553	0.84%

City of St Catharines
Seymour Hannah Complex
2022 Operating Budget - Expenditures by Object

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
Object of Expenditure							
Salaries and Wages							
750.620.001 Salaries,Wages-regular	966,667	643,866	471,824	566,933	564,837	322,801	50.13%
750.620.002 Salaries/Wages-Overtime	35,001	35,001	67,233	82,389	74,122	0	0.00%
750.620.003 Salaries,Wages-Extra	170,665	159,470	110,473	164,702	188,068	11,195	7.02%
750.620.006 Sick Pay	0	0	56,658	35,023	22,651	0	0.00%
750.620.007 Holiday/Vacation Pay	101,929	87,675	86,665	99,338	111,923	14,254	16.26%
750.620.008 Modified Work	0	0	0	0	9	0	0.00%
750.620.009 Doctor's Appointments	0	0	733	1,641	1,294	0	0.00%
Total Salaries and Wages	1,274,262	926,012	793,586	950,026	962,904	348,250	37.61%
Benefits							
750.620.030 Pensions	111,259	111,150	97,691	105,248	103,712	109	0.10%
750.620.031 Other Benefits	142,261	141,600	100,551	131,722	118,186	661	0.47%
750.620.032 Workers Compensation	35,084	35,099	27,659	29,164	29,346	-15	-0.04%
750.620.033 Employment Insurance	20,854	20,585	12,942	16,510	16,948	269	1.31%
750.620.040 Meal Allowance	502	502	320	545	574	0	0.00%
750.620.041 Safety shoes	2,314	2,349	1,849	2,825	1,925	-35	-1.49%
Total Benefits	312,274	311,285	241,012	286,014	270,691	989	0.32%
Equipment Operations							
750.620.050 Equipment Rental	2,349	2,349	157	1,877	36	0	0.00%
750.620.053 Service Contracts	63,405	63,405	59,771	57,286	43,369	0	0.00%
750.620.054 Equipment Repairs	31,926	31,926	30,913	31,175	37,439	0	0.00%
750.620.072 Equipment Expense	54,000	54,000	50,802	69,121	62,116	0	0.00%
Total Equipment Operations	151,680	151,680	141,643	159,459	142,960	0	0.00%
Materials							
750.620.102 Small tools and equipment	29,835	29,835	29,069	27,426	27,239	0	0.00%
750.620.109 Protective Clothing	2,000	2,000	2,726	1,715	1,133	0	0.00%
750.620.110 Uniforms	5,000	5,000	4,939	3,827	3,547	0	0.00%
Total Materials	36,835	36,835	36,734	32,968	31,919	0	0.00%
Building and Maintenance							
750.620.152 Bldg Maintenance Supplies	33,453	33,453	29,218	25,290	27,914	0	0.00%
750.620.153 Snow Removal	2,550	2,550	682	715	2,376	0	0.00%
750.620.157 Taxes	30,900	30,300	29,522	28,146	27,144	600	1.98%
750.620.162 Bldg Repairs	150,806	150,806	146,520	136,607	167,197	0	0.00%
750.620.163 Heat,Light,Power,Water	806,805	788,323	598,883	790,780	762,440	18,482	2.34%
750.620.164 Signage	1,100	1,100	0	125	180	0	0.00%
750.620.173 Insurance-Bldg,Contents	31,200	19,653	15,712	11,355	11,735	11,547	58.75%
750.620.180 Improvements-Non TCA	5,000	35,000	8,857	9,938	19,618	-30,000	-85.71%
Total Building and Maintenance	1,061,814	1,061,185	829,394	1,002,956	1,018,604	629	0.06%

City of St Catharines
Seymour Hannah Complex
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Contracts							
750.620.200 Contract-General	3,366	3,366	1,800	2,019	1,850	0	0.00%
750.620.201 Contract-garbage	7,650	7,650	1,746	5,353	7,917	0	0.00%
750.620.205 Contracts-Security	116,770	116,770	0	0	4,198	0	0.00%
750.620.235 Contracts-Pest Control	612	612	38	475	520	0	0.00%
Total Contracts	128,398	128,398	3,584	7,847	14,485	0	0.00%
Office and Related Expenses							
750.620.301 Advertising Production	6,500	7,500	0	75	3,144	-1,000	-13.33%
750.620.302 Insurance-Liability	31,100	21,191	21,275	11,120	11,671	9,909	46.76%
750.620.306 Cellular Phones	1,469	1,469	726	1,900	1,204	0	0.00%
750.620.307 Printing	1,150	153	756	1,023	237	997	651.63%
750.620.308 Copying and Prints	1,530	1,530	1,156	1,163	1,213	0	0.00%
750.620.310 Office Supplies	612	612	247	597	676	0	0.00%
Total Office and Related Expenses	42,361	32,455	24,160	15,878	18,145	9,906	30.52%
Properties							
750.620.353 Motor Vehicles	0	0	0	0	88,222	0	0.00%
750.620.354 Other Equipment	0	0	0	0	6,100	0	0.00%
750.620.356 Buildings/Improvements	0	0	0	0	13,100	0	0.00%
Total Properties	0	0	0	0	107,422	0	0.00%
Other Service Charges							
750.620.401 Conferences/Conventions	3,500	0	0	0	0	3,500	0.00%
750.620.402 Training	6,120	6,120	1,785	3,109	1,523	0	0.00%
750.620.405 Subscriptions/Memberships	1,122	1,122	1,171	1,229	598	0	0.00%
750.620.417 Study/Consulting Fees	5,997	0	2,558	1,497	8,435	5,997	0.00%
750.620.448 Transfer to Reserve	0	0	0	933	0	0	0.00%
750.620.449 Class over/short	0	0	-2	-1	0	0	0.00%
750.620.450 Miscellaneous	0	0	0	77	0	0	0.00%
Total Other Service Charges	16,739	7,242	5,512	6,844	10,556	9,497	131.14%
Total Expenditures	3,024,363	2,655,092	2,075,625	2,461,992	2,577,686	369,271	13.91%
Revenue							
750.620.800 Miscellaneous Revenue	0	0	-55	-26	-2,496	0	0.00%
750.620.807 Service Charges	0	0	-6,820	0	0	0	0.00%
750.620.814 Rent-various	-60,000	-111,500	-60,843	-122,548	-123,392	51,500	-46.19%
750.620.834 Miscellaneous Recoverable	0	0	0	-173	-368	0	0.00%
750.620.836 Obsolete Veh/Eq't Sales	0	0	0	-1,010	0	0	0.00%
750.620.840 Rentals-Special Events	-15,000	-10,800	-3,451	-15,867	-14,296	-4,200	38.89%
750.620.850 Advertising Revenue	0	0	0	0	-10,539	0	0.00%

City of St Catharines
Seymour Hannah Complex
2022 Operating Budget - Expenditures by Object

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
750.620.860 Vending Machines	-25,000	-23,600	-1,625	-23,009	-30,005	-1,400	5.93%
750.620.869 Practice Rentals	-1,280,000	-1,280,000	-918,804	-1,352,780	-1,505,149	0	0.00%
750.620.870 Public Skating Revenue	-60,000	-54,500	-34,009	-63,716	-64,203	-5,500	10.09%
750.620.877 Special Fee-surcharges	-140,000	-130,000	-89,169	-120,658	-139,220	-10,000	7.69%
Total Revenue	-1,580,000	-1,610,400	-1,114,776	-1,699,787	-1,889,668	30,400	-1.89%
Transfer from Reserve							
750.620.900 Transfer from Reserve	-11,000	-410,000	0	0	-101,322	399,000	-97.32%
Total Transfer from Reserve	-11,000	-410,000	0	0	-101,322	399,000	-97.32%
Total Revenue	-1,591,000	-2,020,400	-1,114,776	-1,699,787	-1,990,990	429,400	-21.25%
Total Net Expenditures	1,433,363	634,692	960,849	762,205	586,696	798,671	125.84%

City of St Catharines
Merritton Community Centre
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Benefits							
750.800.031 Other Benefits	0	0	-1	0	0	0	0.00%
Total Benefits	0	0	-1	0	0	0	0.00%
Equipment Operations							
750.800.053 Service Contracts	5,033	5,056	3,731	4,959	4,405	-23	-0.45%
Total Equipment Operations	5,033	5,056	3,731	4,959	4,405	-23	-0.45%
Building and Maintenance							
750.800.152 Gen Bldg Mntce Supplies	0	0	46	254	131	0	0.00%
750.800.162 Repairs	12,705	12,517	10,766	17,397	22,120	188	1.50%
750.800.173 Insurance-Bldg/Contents	9,900	6,215	4,969	3,588	3,709	3,685	59.29%
Total Building and Maintenance	22,605	18,732	15,781	21,239	25,960	3,873	20.68%
 Total Expenditures	 27,638	 23,788	 19,511	 26,198	 30,365	 3,850	 16.18%
 Total Revenue	 0	 0	 0	 0	 0	 0	 0.00%
 Total Net Expenditures	 27,638	 23,788	 19,511	 26,198	 30,365	 3,850	 16.18%

City of St Catharines

2022 Operating Budget - Expenditures by Department, Board or Committee

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
Municipal Works							
Stores (p. 129)	337,591	329,104	282,983	285,559	270,756	8,487	2.58%
Equipment Maintenance (p. 131)	779,438	744,891	654,351	702,912	588,480	34,547	4.64%
Lake St Service Centre (p. 133)	686,631	663,073	642,311	550,785	454,569	23,558	3.55%
Sidewalk Maintenance (p. 135)	469,777	435,882	243,612	299,189	406,341	33,895	7.78%
Sidewalk Overhead (p. 172)	369,330	184,195	175,108	143,457	165,111	185,135	100.51%
Roadways General (p. 136)	1,533,055	1,437,807	1,058,857	1,239,893	1,310,303	95,248	6.62%
Roads Overhead (p. 172)	2,389,925	2,454,677	2,143,028	1,877,216	1,886,739	-64,752	-2.64%
Winter Control (p. 137)	1,995,984	1,962,897	1,945,881	2,174,366	2,016,969	33,087	1.69%
Winter Control Overhead (p. 172)	456,267	469,840	417,944	345,371	503,538	-13,573	-2.89%
Street Cleaning (p. 138)	448,861	436,903	269,182	345,432	387,679	11,958	2.74%
Street Cleaning Overhead (p. 172)	123,693	125,664	107,453	91,791	105,679	-1,971	-1.57%
Drainage General (p. 139)	397,066	390,269	282,161	215,964	133,686	6,797	1.74%
Driveway and Culverts (p. 140)	0	0	-10,550	468	-7,639	0	0.00%
Watercourse Cleaning (p. 141)	96,988	94,686	62,533	58,228	57,813	2,302	2.43%
Drainage Overhead (p. 172)	454,017	424,905	454,575	406,270	291,413	29,112	6.85%
Safety Signals (p. 142)	282,975	275,367	207,968	243,821	265,763	7,608	2.76%
Street and Sundry Signs (p. 143)	82,548	50,645	83,595	48,351	24,284	31,903	62.99%
Services Rendered (p. 144)	0	0	-1,564	10,285	-2,222	0	0.00%
Miscellaneous Recoverable (p. 145)	0	0	4,310	-3,377	-2,899	0	0.00%
Meeting and Training (p. 146)	286,448	276,712	140,143	259,812	206,659	9,736	3.52%
Other Public Work Overhead (p. 172)	221,431	214,687	179,088	152,940	184,985	6,744	3.14%
Cemetery (p. 147)	565,826	482,970	567,858	379,796	275,416	82,856	17.16%
Trees - General (p. 150)	1,952,460	1,955,705	1,505,014	1,806,628	1,916,671	-3,245	-0.17%
Tree planting/Horticulture (p. 152)	2,004,430	1,957,958	1,453,420	1,975,390	2,101,489	46,472	2.37%
Parks Division Overhead (p. 154)	572,564	538,279	648,985	864,661	1,067,110	34,285	6.37%
Parks Operations (p. 156)	2,882,975	2,754,292	2,413,310	2,273,118	2,266,336	128,683	4.67%
Passive Parks Maintenance (p. 160)	653,538	553,827	581,482	500,308	464,751	99,711	18.00%
Kiwanis Sport Field (p. 158)	77,754	68,599	76,291	65,336	69,509	9,155	13.35%
Parks Maintenance (p. 161)	359,122	324,122	316,017	394,494	383,624	35,000	10.80%
Happy Rolph's Bird Sanctuary (p. 162)	262,279	252,946	137,633	285,554	232,861	9,333	3.69%
Equipment Acquisitions (p. 164)	322,300	267,237	265,487	251,983	223,556	55,063	20.60%
Equipment Maintenance (p. 165)	14,000	14,000	14,830	12,125	12,834	0	0.00%
Equipment Operation Surplus (p. 166)	-420,000	-420,000	-273,196	-418,970	-358,255	0	0.00%
Municipal Golf Course (p. 167)	338,495	357,067	227,862	256,504	295,041	-18,572	-5.20%
Greening/Naturalization program (p. 170)	38,000	38,000	38,000	21,288	38,073	0	0.00%
Holiday Lighting (p. 171)	24,000	24,000	23,872	35,551	25,920	0	0.00%
Total Municipal Works	21,059,768	20,141,206	17,339,834	18,152,500	18,262,943	918,562	4.56%

ESTIMATE 2022

MUNICIPAL WORKS

EXPENDITURE ACCOUNT		2022 BUDGET
720.100	<u>SIDEWALK MAINTENANCE:</u> SIDEWALK REHABILITATION (2021 - \$161,250)	<u>\$161,250</u>
721.100	<u>ROADWAYS CONTRACTS</u> (2021 - \$112,560) CATCH BASIN CLEANING SHEET TOP REPAIR HIRED EQUIPMENT CURB REPAIRS CURB CUTS	 \$68,655 23,000 14,500 12,250 6,500 <u>\$124,905</u>
724.100	<u>STREET SWEEPING CONTRACT</u> (2021 - \$93,420) FALL LEAF PICKUP STREET SWEEPING CONTRACT HAULING SWEEPINGS	 \$52,460 33,960 7,000 <u>\$93,420</u>
725.100	<u>DRAINAGE</u> (2021 - \$235,270) STORM SEWER SPOT REPAIR STORM SEWER TV INSPECTION STORM SEWER REAMING DITCHING CONTRACT HIRED EQUIPMENT	 \$106,000 71,000 29,500 24,000 7,270 <u>237,770</u>
750.240	<u>PARKS MAINTENANCE</u> <u>162 - FACILITY REPAIRS</u> GENERAL MAINTENANCE (2021 - \$265,000)	 <u>\$300,000</u>

ESTIMATE 2022 MUNICIPAL WORKS

				2022 BUDGET
310.114 & 310.113 MUNICIPAL WORKS EQUIPMENT RESERVE:				
(Previously Municipal Works Reserve and Overhead Equipment Reserve)				
RESERVE BALANCE				2,202,571
ANNUAL RESERVE PROVISION				896,500
PROCEEDS FROM AUCTION SALES				50,000
USAGE OF TRSR (2022)				120,000
EXPENDITURES (2022)				(1,566,000)
PRIOR YEARS COMMITMENTS				(109,348)
CLOSING BALANCE				1,593,723
EXPENDITURE DETAILS:				
	REPLACEMENT COST	FUNDED BY DEBT	FUNDED BY RESERVE	
ONE (1) HYBRID/ELECTRIC SUV (REPLACE UNIT #312)	45,000		45,000	
ONE (1) MIN-VAN (REPLACE UNIT #326)	40,000		40,000	
ONE (1) TOOLCAT UTILITY VEHICLE (REPLACE UNIT #41)	96,000		96,000	
ONE (1) SIDEWALK PLOW (REPLACE UNIT #135)	85,000		85,000	
ONE (1) 4X4 STAKE TRUCK (REPLACE UNIT #11)	96,000		96,000	
ONE (1) CARGO VAN (REPLACE UNIT #49)	45,000		45,000	
ONE (1) 3/4 TON PICKUP (REPLACE UNIT #29)	50,000		50,000	
ONE (1) 3/4 TON PICKUP (REPLACE UNIT #48)	50,000		50,000	
ONE (1) 3/4 TON PICKUP (REPLACE UNIT #498)	50,000		50,000	
ONE (1) STAKE TRUCK (REPLACE UNIT #496)	96,000		96,000	
ONE (1) SINGLE AXLE DUMP TRUCK WITH WINTER CONTROL EQUIPMENT (REPLACE UNIT #79)	320,000	320,000	-	
ONE (1) SINGLE AXLE DUMP TRUCK WITH WINTER CONTROL EQUIPMENT (REPLACE UNIT #82)	320,000	320,000	-	
ONE (1) LITTER MACHINE (REPLACE UNIT #123)	35,000		35,000	
ONE (1) DUMP/CHIPPER TRUCK (REPLACE UNIT #446)	150,000		150,000	
ONE (1) QUAD CAB PICKUP (REPLACE UNIT #485)	50,000		50,000	
ONE (1) STAKE TRUCK WITH PLOW (REPLACE UNIT #514)	96,000		96,000	
ONE (1) TREE MAINTENANCE TRUCK (REPLACE UNIT #526)	96,000		96,000	
ONE (1) TOP DRESSER/SPREADER (REPLACE UNITS #493 & #759)	80,000		80,000	
ONE (1) BEACH RAKE (REPLACE UNIT #861)	85,000		85,000	
ONE (1) TRACTOR WITH PLOW (REPLACE UNIT #438)	75,000		75,000	
ONE (1) TRAILER FOR MANHOLES (REPLACE UNIT #280)	9,000		9,000	
ONE (1) TRAILER FOR STUMP GRINDER (REPLACE UNIT #539)	9,000		9,000	
ONE (1) SLOPE LASER LEVEL WITH RECEIVER (REPLACEMENT UNIT)	8,000		8,000	
ONE (1) 3/4 TON PICKUP 4X4 (NEW UNIT)	60,000		60,000	
ONE (1) PLOW HARNESS FOR #518 (NEW UNIT)	10,000		10,000	
ONE (1) STAND-ON MOWER (NEW UNIT)	15,000		15,000	
ONE (1) RIDE-ON MOWER (NEW UNIT)	15,000		15,000	
ONE (1) DIESEL FLAILBOT 50 HP (NEW UNIT)	120,000		120,000	
	2,206,000	640,000	1,566,000	
PRIOR YEARS COMMITMENTS:				
ONE (1) CHEVROLET VENTURE (REPLACE UNIT #403)			30,000	
ONE (1) DODGE 1500 PICKUP (REPLACE UNIT #844)			40,000	
ONE (1) TORO HOVERPRO 550 (NEW)			2,000	
THREE (3) V-PLOW AND SALTER FOR UNITS 494, 571, 574 (NEW)			37,348	
			109,348	

City of St Catharines

Stores

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
702.400.001 Salaries/Wages-Regular	221,498	216,096	188,655	184,330	150,028	5,402	2.50%
702.400.002 Salaries/Wages-Overtime	16,999	16,999	13,951	11,810	14,648	0	0.00%
702.400.003 Salaries/Wages - Extra	0	0	0	0	8,140	0	0.00%
702.400.006 Sick Pay	0	0	7,659	2,062	9,690	0	0.00%
702.400.007 Holiday/Vacation Pay	0	0	16,613	16,632	22,004	0	0.00%
702.400.009 Doctor's Appointments	0	0	0	0	133	0	0.00%
Total Salaries and Wages	238,497	233,095	226,878	214,834	204,643	5,402	2.32%
Benefits							
702.400.030 Pensions	34,612	33,500	29,771	28,745	26,068	1,112	3.32%
702.400.031 Other Benefits	38,672	35,790	20,141	22,594	22,815	2,882	8.05%
702.400.032 Workers Compensation	9,379	9,168	7,795	6,768	6,554	211	2.30%
702.400.033 Employment Insurance	5,831	5,651	4,133	4,167	4,250	180	3.19%
702.400.040 Meal Allowance	0	0	100	40	37	0	0.00%
702.400.041 Safety Shoes	800	800	154	1,000	875	0	0.00%
Total Benefits	89,294	84,909	62,094	63,314	60,599	4,385	5.16%
Equipment Operations							
702.400.054 Repairs-equipment	500	1,000	0	0	542	-500	-50.00%
Total Equipment Operations	500	1,000	0	0	542	-500	-50.00%
Materials							
702.400.102 Small Tools/Equipment	100	100	0	0	0	0	0.00%
702.400.104 General Supplies	500	750	140	229	975	-250	-33.33%
702.400.110 Uniform Clothing	100	100	0	468	174	0	0.00%
702.400.113 Damage/Obsolescence	3,500	4,000	797	2,676	6,790	-500	-12.50%
702.400.114 Freight/EHC Charges	2,200	2,200	1,505	1,944	1,952	0	0.00%
Total Materials	6,400	7,150	2,442	5,317	9,891	-750	-10.49%
Office and Related Expenses							
702.400.306 Cellular Phone	1,000	1,000	772	986	928	0	0.00%
702.400.307 Printing	1,500	1,500	148	1,367	163	0	0.00%
702.400.308 Photocopying	100	150	58	50	59	-50	-33.33%
702.400.310 Office Supplies	600	600	390	307	1,059	0	0.00%
702.400.330 Furniture/Equipment NTCA	200	200	0	0	220	0	0.00%
Total Office and Related Expenses	3,400	3,450	1,368	2,710	2,429	-50	-1.45%

City of St Catharines

Stores

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Other Service Charges							
702.400.402 Training	0	0	0	443	193	0	0.00%
702.400.454 Disp'l Hazardous Waste	2,500	2,500	780	2,664	1,043	0	0.00%
702.400.455 Inventory Adjustment	0	0	-4,577	2,197	0	0	0.00%
Total Other Service Charges	2,500	2,500	-3,797	5,304	1,236	0	0.00%
Total Expenditures	340,591	332,104	288,985	291,479	279,340	8,487	2.56%
Revenue							
702.400.834 Inventory Adjustment	0	0	374	0	0	0	0.00%
702.400.835 Obsolete Equip't Sales	-3,000	-3,000	-6,376	-5,920	-8,584	0	0.00%
Total Revenue	-3,000	-3,000	-6,002	-5,920	-8,584	0	0.00%
Total Revenue	-3,000	-3,000	-6,002	-5,920	-8,584	0	0.00%
Total Net Expenditures	337,591	329,104	282,983	285,559	270,756	8,487	2.58%

City of St Catharines
Equipment Maintenance
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
702.405.001 Salaries/Wages-Regular	297,379	290,234	274,342	265,285	219,280	7,145	2.46%
702.405.002 Salaries/Wages-Overtime	2,500	2,500	454	6,482	2,356	0	0.00%
702.405.006 Sick Pay	25,000	20,000	37,702	35,156	26,179	5,000	25.00%
702.405.007 Holiday/Vacation Pay	139,800	134,143	126,303	138,145	130,249	5,657	4.22%
702.405.009 Doctor's Appointments	1,500	1,500	1,790	2,184	1,536	0	0.00%
Total Salaries and Wages	466,179	448,377	440,591	447,252	379,600	17,802	3.97%
Benefits							
702.405.030 Pensions	84,131	82,412	65,487	66,466	52,555	1,719	2.09%
702.405.031 Other Benefits	73,551	71,597	47,746	62,602	43,534	1,954	2.73%
702.405.032 Workers Compensation	20,453	18,871	15,990	14,930	12,039	1,582	8.38%
702.405.033 Employment Insurance	8,227	9,174	6,231	6,705	5,015	-947	-10.32%
702.405.040 Meal Allowance	502	540	560	577	222	-38	-7.04%
702.405.041 Safety Shoes	2,975	3,000	1,957	3,750	2,450	-25	-0.83%
702.405.044 Tool Allowance	18,720	18,720	16,640	18,720	12,034	0	0.00%
Total Benefits	208,559	204,314	154,611	173,750	127,849	4,245	2.08%
Equipment Operations							
702.405.050 Rentals	20,000	20,000	18,460	15,798	15,612	0	0.00%
702.405.053 Service Contracts	6,000	5,600	3,161	2,430	6,439	400	7.14%
702.405.054 Repairs-equipment	1,000	1,000	0	0	0	0	0.00%
Total Equipment Operations	27,000	26,600	21,621	18,228	22,051	400	1.50%
Materials							
702.405.102 Small Tools/Equipment	16,000	6,000	6,424	6,716	6,243	10,000	166.67%
702.405.104 General Supplies	16,500	16,500	10,248	15,280	13,250	0	0.00%
702.405.110 Uniform Clothing	14,000	14,000	12,971	13,414	12,026	0	0.00%
Total Materials	46,500	36,500	29,643	35,410	31,519	10,000	27.40%
Building and Maintenance							
702.405.172 Disp'l Hazardous Mat'ls	2,000	2,000	2,237	0	1,718	0	0.00%
Total Building and Maintenance	2,000	2,000	2,237	0	1,718	0	0.00%
Office and Related Expenses							
702.405.306 Cellular Phones	2,500	2,500	1,112	2,926	2,323	0	0.00%
702.405.307 Printing	100	0	7	20	17	100	0.00%
Total Office and Related Expenses	2,600	2,500	1,119	2,946	2,340	100	4.00%
Properties							
702.405.350 Office Equip't/Furniture	0	500	407	0	0	-500	-100.00%
702.405.354 Other Equipment	4,500	0	0	0	0	4,500	0.00%
Total Properties	4,500	500	407	0	0	4,000	800.00%

City of St Catharines
Equipment Maintenance
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Other Service Charges							
702.405.401 Conferences/Conventions	600	600	26	39	959	0	0.00%
702.405.402 Technical Training	15,000	15,000	873	16,480	19,127	0	0.00%
702.405.405 Subscriptions/Memb'ships	4,000	4,000	2,498	4,809	3,877	0	0.00%
702.405.440 Audit Fees-MTO	2,500	4,500	1,272	4,579	0	-2,000	-44.44%
Total Other Service Charges	22,100	24,100	4,669	25,907	23,963	-2,000	-8.30%
Total Expenditures	779,438	744,891	654,898	703,493	589,040	34,547	4.64%
Revenue							
702.405.834 Miscellaneous Recoverable	0	0	-547	-581	-560	0	0.00%
Total Revenue	0	0	-547	-581	-560	0	0.00%
Total Revenue	0	0	-547	-581	-560	0	0.00%
Total Net Expenditures	779,438	744,891	654,351	702,912	588,480	34,547	4.64%

City of St Catharines
Lake St Service Centre
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
702.430.001 Salaries/Wages-Regular	141,146	140,265	139,349	98,849	70,788	881	0.63%
702.430.002 Salaries/Wages-Overtime	5,002	5,002	5,256	9,069	7,303	0	0.00%
702.430.003 Salaries/Wages-extra	34,476	31,106	11,110	30,748	29,070	3,370	10.83%
Total Salaries and Wages	180,624	176,373	155,715	138,666	107,161	4,251	2.41%
Benefits							
702.430.030 Pensions	25,255	23,650	21,672	17,417	13,940	1,605	6.79%
702.430.031 Other Benefits	27,979	27,968	21,744	19,888	13,348	11	0.04%
702.430.032 Workers Compensation	6,820	6,644	5,498	4,341	3,384	176	2.65%
702.430.033 Employment Insurance	4,403	4,283	3,019	2,780	2,069	120	2.80%
Total Benefits	64,457	62,545	51,933	44,426	32,741	1,912	3.06%
Equipment Operations							
702.430.050 Rentals	500	500	154	142	76	0	0.00%
702.430.053 Service Contracts	55,000	55,000	53,561	13,397	7,538	0	0.00%
702.430.054 Repairs-equipment	1,500	1,500	362	675	1,265	0	0.00%
Total Equipment Operations	57,000	57,000	54,077	14,214	8,879	0	0.00%
Materials							
702.430.102 Small Tools/Equipment	3,000	3,000	95	3,234	60	0	0.00%
702.430.104 General Supplies	25,000	25,000	22,921	23,151	19,732	0	0.00%
Total Materials	28,000	28,000	23,016	26,385	19,792	0	0.00%
Building and Maintenance							
702.430.152 Gen Bldg Mtnce Supplies	500	0	353	217	247	500	0.00%
702.430.162 Repairs	121,800	120,000	147,682	142,453	117,064	1,800	1.50%
702.430.163 Heat,Light,Power,Water	227,750	227,750	200,417	209,766	196,102	0	0.00%
702.430.173 Insurance-Bldg/Contents	42,800	27,705	21,791	15,788	16,117	15,095	54.48%
Total Building and Maintenance	392,850	375,455	370,243	368,224	329,530	17,395	4.63%
Contracts							
702.430.206 Contract-Waste Coll'n	13,000	13,000	12,174	8,177	11,221	0	0.00%
702.430.235 Contracts - Pest Control	700	700	153	692	246	0	0.00%
Total Contracts	13,700	13,700	12,327	8,869	11,467	0	0.00%
Other Service Charges							
702.430.417 Study/Consulting Fees	0	0	0	0	-5,000	0	0.00%
Total Other Service Charges	0	0	0	0	-5,000	0	0.00%
Total Expenditures	736,631	713,073	667,311	600,784	504,570	23,558	3.30%

City of St Catharines
 Lake St Service Centre
 2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Revenue							
702.430.950 Allocation-Waterworks	-50,000	-50,000	-25,000	-50,000	-50,000	0	0.00%
Total Revenue	-50,000	-50,000	-25,000	-50,000	-50,000	0	0.00%
Total Revenue	-50,000	-50,000	-25,000	-50,000	-50,000	0	0.00%
Total Net Expenditures	686,631	663,073	642,311	550,784	454,570	23,558	3.55%

City of St Catharines
Sidewalk Maintenance
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
720.100.001 Salaries/Wages-Regular	173,140	152,520	46,240	100,004	90,045	20,620	13.52%
720.100.002 Salaries/Wages-Overtime	2,480	2,440	0	0	163	40	1.64%
720.100.003 Salaries/Wages-extra	0	0	6,400	25,781	65,483	0	0.00%
720.100.008 Modified Work Program	0	0	0	51	0	0	0.00%
Total Salaries and Wages	175,620	154,960	52,640	125,836	155,691	20,660	13.33%
Benefits							
720.100.030 Pensions	22,223	18,800	5,470	9,230	15,514	3,423	18.21%
720.100.031 Other Benefits	26,985	22,414	4,859	10,090	12,604	4,571	20.39%
720.100.032 Workers Compensation	5,805	4,398	1,403	2,609	3,740	1,407	31.99%
720.100.033 Employment Insurance	3,474	2,530	697	1,729	2,584	944	37.31%
Total Benefits	58,487	48,142	12,429	23,658	34,442	10,345	21.49%
Equipment Operations							
720.100.050 Rentals	54,670	51,780	13,787	34,561	59,352	2,890	5.58%
Total Equipment Operations	54,670	51,780	13,787	34,561	59,352	2,890	5.58%
Materials							
720.100.101 Construction-General	28,750	28,750	4,642	19,577	26,937	0	0.00%
720.100.102 Small Tools/Equipment	3,000	3,000	312	3,677	2,833	0	0.00%
Total Materials	31,750	31,750	4,954	23,254	29,770	0	0.00%
Building and Maintenance							
720.100.161 Graffiti Removal	0	0	0	0	544	0	0.00%
Total Building and Maintenance	0	0	0	0	544	0	0.00%
Contracts							
720.100.200 Contract-sidewalk reprs	161,250	161,250	159,802	99,522	137,286	0	0.00%
720.100.219 Sidewalk Clearing-seniors	0	0	0	59	-67	0	0.00%
Total Contracts	161,250	161,250	159,802	99,581	137,219	0	0.00%
Total Expenditures	481,777	447,882	243,612	306,890	417,018	33,895	7.57%
Revenue							
720.100.822 Sidewalk Reprs-Recovery	-6,000	-6,000	0	-1,419	-4,589	0	0.00%
720.100.823 Reinstatements	-6,000	-6,000	0	-6,282	-6,088	0	0.00%
Total Revenue	-12,000	-12,000	0	-7,701	-10,677	0	0.00%
Total Revenue	-12,000	-12,000	0	-7,701	-10,677	0	0.00%
Total Net Expenditures	469,777	435,882	243,612	299,189	406,341	33,895	7.78%

City of St Catharines
Roadways General
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
721.100.001 Salaries/Wages-Regular	802,150	765,950	547,802	558,369	544,217	36,200	4.73%
721.100.002 Salaries/Wages-Overtime	34,500	31,200	43,039	48,611	40,871	3,300	10.58%
721.100.003 Salaries/Wages-Extra	0	0	13,325	111,801	174,824	0	0.00%
Total Salaries and Wages	836,650	797,150	604,166	718,781	759,912	39,500	4.96%
Benefits							
721.100.030 Pensions	103,204	98,900	56,472	64,682	65,383	4,304	4.35%
721.100.031 Other Benefits	131,184	110,500	54,745	67,221	66,439	20,684	18.72%
721.100.032 Workers Compensation	27,601	22,752	14,809	17,257	17,671	4,849	21.31%
721.100.033 Employment Insurance	16,541	13,122	7,681	10,175	10,834	3,419	26.06%
Total Benefits	278,530	245,274	133,707	159,335	160,327	33,256	13.56%
Equipment Operations							
721.100.050 Rentals	202,530	195,980	141,889	184,533	202,149	6,550	3.34%
Total Equipment Operations	202,530	195,980	141,889	184,533	202,149	6,550	3.34%
Materials							
721.100.101 Construction-General	86,740	85,390	75,635	70,287	82,192	1,350	1.58%
721.100.102 Small Tools/Equipment	5,000	5,000	2,178	4,248	4,744	0	0.00%
Total Materials	91,740	90,390	77,813	74,535	86,936	1,350	1.49%
Building and Maintenance							
721.100.163 Heat,light,power,water	1,100	1,050	0	719	792	50	4.76%
721.100.173 Insurance - bridges	18,600	16,403	12,805	9,470	9,936	2,197	13.39%
Total Building and Maintenance	19,700	17,453	12,805	10,189	10,728	2,247	12.87%
Contracts							
721.100.200 Contracts-general	124,905	112,560	108,159	105,337	104,417	12,345	10.97%
Total Contracts	124,905	112,560	108,159	105,337	104,417	12,345	10.97%
Properties							
721.100.350 Street Furniture	0	0	0	0	139	0	0.00%
Total Properties	0	0	0	0	139	0	0.00%
Total Expenditures	1,554,055	1,458,807	1,078,539	1,252,710	1,324,608	95,248	6.53%
Revenue							
721.100.800 Catch Basin Sales	0	0	0	-500	0	0	0.00%
721.100.824 Curb Cuts/Reinstatements	-20,000	-20,000	-19,682	-11,800	-14,305	0	0.00%
721.100.834 Recoverables-carts/cafes	-1,000	-1,000	0	-517	0	0	0.00%
Total Revenue	-21,000	-21,000	-19,682	-12,817	-14,305	0	0.00%
Total Revenue	-21,000	-21,000	-19,682	-12,817	-14,305	0	0.00%
Total Net Expenditures	1,533,055	1,437,807	1,058,857	1,239,893	1,310,303	95,248	6.62%

City of St Catharines

Winter Control

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
723.100.001 Salaries/Wages-Regular	493,330	484,890	360,647	379,731	362,007	8,440	1.74%
723.100.002 Salaries/Wages-Overtime	259,940	255,500	158,993	363,916	303,296	4,440	1.74%
723.100.003 Salaries/Wages - Extra	10,000	10,000	18,963	22,999	109,962	0	0.00%
723.100.008 Modified Work Program	0	0	0	0	125	0	0.00%
Total Salaries and Wages	763,270	750,390	538,603	766,646	775,390	12,880	1.72%
Benefits							
723.100.030 Pensions	79,989	75,446	50,606	61,795	66,431	4,543	6.02%
723.100.031 Other Benefits	97,494	84,465	50,930	72,188	65,731	13,029	15.43%
723.100.032 Workers Compensation	25,390	22,654	14,059	17,563	18,134	2,736	12.08%
723.100.033 Employment Insurance	15,491	13,522	6,991	9,556	11,104	1,969	14.56%
Total Benefits	218,364	196,087	122,586	161,102	161,400	22,277	11.36%
Equipment Operations							
723.100.050 Rentals	387,800	387,800	413,786	614,626	630,620	0	0.00%
Total Equipment Operations	387,800	387,800	413,786	614,626	630,620	0	0.00%
Materials							
723.100.101 Construction-General	516,220	516,220	385,894	621,693	427,727	0	0.00%
723.100.102 Small Tools/Equipment	6,000	6,000	4,254	1,913	4,981	0	0.00%
Total Materials	522,220	522,220	390,148	623,606	432,708	0	0.00%
Contracts							
723.100.200 Contracts-various	332,330	332,330	82,568	295,523	286,837	0	0.00%
723.100.218 Sidewalk clear'g cancel	0	0	0	0	83	0	0.00%
723.100.219 Sidewalk Clearing-seniors	75,000	75,000	24,604	50,277	52,283	0	0.00%
Total Contracts	407,330	407,330	107,172	345,800	339,203	0	0.00%
Other Service Charges							
723.100.448 Transfer to Reserve	0	0	588,800	0	0	0	0.00%
Total Other Service Charges	0	0	588,800	0	0	0	0.00%
Total Expenditures	2,298,984	2,263,827	2,161,095	2,511,780	2,339,321	35,157	1.55%
Revenue							
723.100.803 Region-winter control	-293,000	-290,930	-213,601	-337,414	-311,047	-2,070	0.71%
723.100.834 Sidewalk Clear'g Recover	-10,000	-10,000	-1,613	0	-11,305	0	0.00%
Total Revenue	-303,000	-300,930	-215,214	-337,414	-322,352	-2,070	0.69%
Total Revenue	-303,000	-300,930	-215,214	-337,414	-322,352	-2,070	0.69%
Total Net Expenditures	1,995,984	1,962,897	1,945,881	2,174,366	2,016,969	33,087	1.69%

City of St Catharines

Street Cleaning

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
724.100.001 Salaries/Wages-Regular	203,540	200,040	85,079	122,232	120,535	3,500	1.75%
724.100.002 Salaries/Wages-Overtime	670	660	929	5,174	711	10	1.52%
724.100.003 Salary/Wages - extra	0	0	481	7,692	41,488	0	0.00%
Total Salaries and Wages	204,210	200,700	86,489	135,098	162,734	3,510	1.75%
Benefits							
724.100.030 Pensions	27,301	25,971	11,022	17,590	17,026	1,330	5.12%
724.100.031 Other Benefits	32,531	27,250	10,003	19,798	20,644	5,281	19.38%
724.100.032 Workers Compensation	6,745	5,680	2,867	4,185	4,883	1,065	18.75%
724.100.033 Employment Insurance	4,034	3,262	1,525	2,603	3,041	772	23.67%
Total Benefits	70,611	62,163	25,417	44,176	45,594	8,448	13.59%
Equipment Operations							
724.100.050 Rentals	77,870	77,870	35,784	46,161	61,728	0	0.00%
Total Equipment Operations	77,870	77,870	35,784	46,161	61,728	0	0.00%
Materials							
724.100.101 Construction-General	2,750	2,750	332	1,221	2,486	0	0.00%
Total Materials	2,750	2,750	332	1,221	2,486	0	0.00%
Contracts							
724.100.200 Contract-sweep'g/leaves	93,420	93,420	121,160	118,776	115,137	0	0.00%
Total Contracts	93,420	93,420	121,160	118,776	115,137	0	0.00%
Total Expenditures	448,861	436,903	269,182	345,432	387,679	11,958	2.74%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	448,861	436,903	269,182	345,432	387,679	11,958	2.74%

City of St Catharines

Drainage General

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
725.100.001 Salaries/Wages-Regular	73,560	72,310	44,582	41,565	31,143	1,250	1.73%
725.100.002 Salaries/Wages-Overtime	0	0	279	209	469	0	0.00%
725.100.003 Salaries/Wages - Extra	0	0	1,887	26,899	20,751	0	0.00%
Total Salaries and Wages	73,560	72,310	46,748	68,673	52,363	1,250	1.73%
Benefits							
725.100.030 Pensions	8,859	8,380	4,022	5,197	5,022	479	5.72%
725.100.031 Other Benefits	10,406	8,500	3,442	5,511	5,218	1,906	22.42%
725.100.032 Workers Compensation	2,429	2,045	1,066	1,793	1,518	384	18.78%
725.100.033 Employment Insurance	1,452	1,174	539	1,153	910	278	23.68%
Total Benefits	23,146	20,099	9,069	13,654	12,668	3,047	15.16%
Equipment Operations							
725.100.050 Rentals	36,290	36,290	20,817	26,394	19,816	0	0.00%
Total Equipment Operations	36,290	36,290	20,817	26,394	19,816	0	0.00%
Materials							
725.100.101 Construction-General	25,800	25,800	19,809	25,438	13,357	0	0.00%
725.100.102 Small Tools/Equipment	500	500	501	530	138	0	0.00%
Total Materials	26,300	26,300	20,310	25,968	13,495	0	0.00%
Contracts							
725.100.200 Contracts-general	237,770	235,270	185,218	81,276	35,345	2,500	1.06%
Total Contracts	237,770	235,270	185,218	81,276	35,345	2,500	1.06%
Total Expenditures	397,066	390,269	282,162	215,965	133,687	6,797	1.74%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	397,066	390,269	282,162	215,965	133,687	6,797	1.74%

City of St Catharines
Driveway and Culverts
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
725.105.001 Salaries/Wages-Regular	3,450	3,390	3,204	2,544	5,171	60	1.77%
725.105.003 Wages/Salaries-Extra	0	0	253	1,399	2,335	0	0.00%
Total Salaries and Wages	3,450	3,390	3,457	3,943	7,506	60	1.77%
Benefits							
725.105.030 Pensions	463	440	466	397	797	23	5.23%
725.105.031 Other Benefits	585	495	445	397	928	90	18.18%
725.105.032 Workers Compensation	114	96	122	125	241	18	18.75%
725.105.033 Employment Insurance	68	55	59	77	144	13	23.64%
Total Benefits	1,230	1,086	1,092	996	2,110	144	13.26%
Equipment Operations							
725.105.050 Rentals	3,090	3,090	2,839	2,336	5,522	0	0.00%
Total Equipment Operations	3,090	3,090	2,839	2,336	5,522	0	0.00%
Materials							
725.105.101 Construction-General	4,100	4,100	4,021	3,433	4,039	0	0.00%
725.105.102 Small Tools/Equipment	0	0	5	0	0	0	0.00%
Total Materials	4,100	4,100	4,026	3,433	4,039	0	0.00%
Total Expenditures	11,870	11,666	11,414	10,708	19,177	204	1.75%
Revenue							
725.105.825 Installations	-11,870	-11,666	-21,964	-10,240	-26,816	-204	1.75%
Total Revenue	-11,870	-11,666	-21,964	-10,240	-26,816	-204	1.75%
Total Revenue	-11,870	-11,666	-21,964	-10,240	-26,816	-204	1.75%
Total Net Expenditures	0	0	-10,550	468	-7,639	0	0.00%

City of St Catharines
Watercourse Cleaning
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
725.110.001 Salaries/Wages-Regular	38,830	38,170	19,818	14,059	11,482	660	1.73%
725.110.002 Salaries/Wages-Overtime	1,630	1,600	1,967	698	244	30	1.88%
725.110.003 Salaries/Wages-Extra Svce	0	0	773	6,478	17,608	0	0.00%
Total Salaries and Wages	40,460	39,770	22,558	21,235	29,334	690	1.73%
Benefits							
725.110.030 Pensions	5,208	4,956	2,914	2,142	2,307	252	5.08%
725.110.031 Other Benefits	6,108	5,100	2,756	2,089	1,914	1,008	19.76%
725.110.032 Workers Compensation	1,339	1,135	738	651	831	204	17.97%
725.110.033 Employment Insurance	803	655	409	419	559	148	22.60%
Total Benefits	13,458	11,846	6,817	5,301	5,611	1,612	13.61%
Equipment Operations							
725.110.050 Rentals	11,470	11,470	5,679	4,427	6,565	0	0.00%
Total Equipment Operations	11,470	11,470	5,679	4,427	6,565	0	0.00%
Materials							
725.110.101 Construction-General	2,000	2,000	381	645	1,497	0	0.00%
725.110.102 Small Tools/Equipment	500	500	0	0	71	0	0.00%
Total Materials	2,500	2,500	381	645	1,568	0	0.00%
Contracts							
725.110.200 Contracts-Other	29,100	29,100	27,098	26,620	14,735	0	0.00%
Total Contracts	29,100	29,100	27,098	26,620	14,735	0	0.00%
Total Expenditures	96,988	94,686	62,533	58,228	57,813	2,302	2.43%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	96,988	94,686	62,533	58,228	57,813	2,302	2.43%

City of St Catharines

Safety Signals

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
726.100.001 Salaries/Wages-Regular	101,410	99,680	66,907	85,307	98,622	1,730	1.74%
726.100.002 Salaries/Wages-Overtime	2,670	2,620	275	1,652	1,348	50	1.91%
726.100.003 Salaries/Wages-Ext Svce	0	0	735	3,704	3,929	0	0.00%
Total Salaries and Wages	104,080	102,300	67,917	90,663	103,899	1,780	1.74%
Benefits							
726.100.030 Pensions	12,561	11,900	5,313	8,670	10,715	661	5.55%
726.100.031 Other Benefits	15,331	13,700	5,488	11,060	13,453	1,631	11.91%
726.100.032 Workers Compensation	3,442	2,911	1,386	2,091	2,670	531	18.24%
726.100.033 Employment Insurance	2,061	1,676	717	1,255	1,580	385	22.97%
Total Benefits	33,395	30,187	12,904	23,076	28,418	3,208	10.63%
Equipment Operations							
726.100.050 Rentals	22,880	22,880	11,834	15,786	19,640	0	0.00%
Total Equipment Operations	22,880	22,880	11,834	15,786	19,640	0	0.00%
Materials							
726.100.101 Construction-General	72,620	70,000	65,337	67,826	65,557	2,620	3.74%
Total Materials	72,620	70,000	65,337	67,826	65,557	2,620	3.74%
Contracts							
726.100.200 Contct-Regulatory Marking	50,000	50,000	49,976	46,470	48,249	0	0.00%
Total Contracts	50,000	50,000	49,976	46,470	48,249	0	0.00%
Total Expenditures	282,975	275,367	207,968	243,821	265,763	7,608	2.76%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	282,975	275,367	207,968	243,821	265,763	7,608	2.76%

City of St Catharines
Street and Sundry Signs
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
726.110.001 Salaries/Wages-Regular	35,650	19,400	43,358	23,457	7,188	16,250	83.76%
726.110.002 Salaries/Wages-Overtime	1,710	900	0	0	288	810	90.00%
726.110.003 Salaries/Wages - Extra	0	0	583	759	750	0	0.00%
Total Salaries and Wages	37,360	20,300	43,941	24,216	8,226	17,060	84.04%
Benefits							
726.110.030 Pensions	4,782	3,200	5,899	3,053	977	1,582	49.44%
726.110.031 Other Benefits	6,093	4,600	6,472	4,375	1,275	1,493	32.46%
726.110.032 Workers Compensation	1,209	580	1,541	774	262	629	108.45%
726.110.033 Employment Insurance	724	335	802	399	186	389	116.12%
Total Benefits	12,808	8,715	14,714	8,601	2,700	4,093	46.97%
Equipment Operations							
726.110.050 Rentals	3,980	2,330	8,150	4,674	1,481	1,650	70.82%
Total Equipment Operations	3,980	2,330	8,150	4,674	1,481	1,650	70.82%
Materials							
726.110.101 Construction-General	19,800	10,700	8,032	5,410	5,085	9,100	85.05%
726.110.104 General Supplies	0	0	158	0	0	0	0.00%
Total Materials	19,800	10,700	8,190	5,410	5,085	9,100	85.05%
Contracts							
726.110.200 Cont't-Parking Stall Mark	8,600	8,600	8,600	5,450	6,792	0	0.00%
Total Contracts	8,600	8,600	8,600	5,450	6,792	0	0.00%
Total Expenditures	82,548	50,645	83,595	48,351	24,284	31,903	62.99%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	82,548	50,645	83,595	48,351	24,284	31,903	62.99%

City of St Catharines
Services Rendered
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
727.100.001 Salaries/Wages-Regular	5,450	5,360	2,886	3,611	2,014	90	1.68%
727.100.002 Salaries/Wages-Overtime	1,060	1,040	716	2,156	954	20	1.92%
727.100.003 Salaries/Wages-Ext Svce	0	0	38	0	228	0	0.00%
Total Salaries and Wages	6,510	6,400	3,640	5,767	3,196	110	1.72%
Benefits							
727.100.030 Pensions	731	696	522	505	402	35	5.03%
727.100.031 Other Benefits	980	838	595	638	419	142	16.95%
727.100.032 Workers Compensation	217	188	139	147	109	29	15.43%
727.100.033 Employment Insurance	131	110	70	57	61	21	19.09%
Total Benefits	2,059	1,832	1,326	1,347	991	227	12.39%
Equipment Operations							
727.100.050 Rentals	2,450	2,450	2,348	1,676	1,578	0	0.00%
Total Equipment Operations	2,450	2,450	2,348	1,676	1,578	0	0.00%
Materials							
727.100.101 Construction-General	1,500	1,500	1,892	1,006	2,173	0	0.00%
Total Materials	1,500	1,500	1,892	1,006	2,173	0	0.00%
Contracts							
727.100.200 Contract-Repair Priv Lat	0	0	2,134	9,381	204	0	0.00%
Total Contracts	0	0	2,134	9,381	204	0	0.00%
Total Expenditures	12,519	12,182	11,340	19,177	8,142	337	2.77%
Revenue							
727.100.834 Misc. Recov. Work	-12,519	-12,182	-12,904	-8,892	-10,364	-337	2.77%
Total Revenue	-12,519	-12,182	-12,904	-8,892	-10,364	-337	2.77%
Total Revenue	-12,519	-12,182	-12,904	-8,892	-10,364	-337	2.77%
Total Net Expenditures	0	0	-1,564	10,285	-2,222	0	0.00%

City of St Catharines
Miscellaneous Recoverable
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
727.105.001 Salaries/Wages-Regular	6,720	6,610	6,929	6,839	5,639	110	1.66%
727.105.002 Salaries/Wages-Overtime	1,010	990	180	2,337	3,236	20	2.02%
727.105.003 Salaries/Wages-Extra	0	0	469	3,448	1,872	0	0.00%
Total Salaries and Wages	7,730	7,600	7,578	12,624	10,747	130	1.71%
Benefits							
727.105.030 Pensions	901	858	989	1,293	1,153	43	5.01%
727.105.031 Other Benefits	1,193	1,019	916	1,442	1,157	174	17.08%
727.105.032 Workers Compensation	257	222	267	380	344	35	15.77%
727.105.033 Employment Insurance	155	129	124	237	225	26	20.16%
Total Benefits	2,506	2,228	2,296	3,352	2,879	278	12.48%
Equipment Operations							
727.105.050 Rentals	3,300	3,300	3,750	4,374	5,364	0	0.00%
Total Equipment Operations	3,300	3,300	3,750	4,374	5,364	0	0.00%
Materials							
727.105.101 Construction General	3,750	3,750	3,104	2,433	3,246	0	0.00%
Total Materials	3,750	3,750	3,104	2,433	3,246	0	0.00%
Contracts							
727.105.200 Contracts-general	4,000	4,000	8,980	7,012	9,721	0	0.00%
Total Contracts	4,000	4,000	8,980	7,012	9,721	0	0.00%
Total Expenditures	21,286	20,878	25,708	29,795	31,957	408	1.95%
Revenue							
727.105.800 Miscellaneous Revenue	-21,286	-20,878	-21,398	-33,172	-34,856	-408	1.95%
Total Revenue	-21,286	-20,878	-21,398	-33,172	-34,856	-408	1.95%
Total Revenue	-21,286	-20,878	-21,398	-33,172	-34,856	-408	1.95%
Total Net Expenditures	0	0	4,310	-3,377	-2,899	0	0.00%

City of St Catharines
Meeting and Training
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
727.110.001 Salaries/Wages-Regular	204,940	201,420	99,639	177,161	136,972	3,520	1.75%
727.110.002 Salaries/Wages-Overtime	4,950	4,860	4,134	6,038	6,512	90	1.85%
727.110.003 Salaries/Wages Extra	0	0	1,191	15,124	15,302	0	0.00%
Total Salaries and Wages	209,890	206,280	104,964	198,323	158,786	3,610	1.75%
Benefits							
727.110.030 Pensions	25,550	24,200	11,409	20,343	16,963	1,350	5.58%
727.110.031 Other Benefits	30,921	27,600	11,750	23,625	18,376	3,321	12.03%
727.110.032 Workers Compensation	6,941	5,866	3,149	5,263	4,312	1,075	18.33%
727.110.033 Employment Insurance	4,156	3,376	1,114	2,738	2,330	780	23.10%
Total Benefits	67,568	61,042	27,422	51,969	41,981	6,526	10.69%
Equipment Operations							
727.110.050 Rentals	3,650	3,650	5,509	4,361	2,219	0	0.00%
727.110.061 License fees-MTO	0	400	0	0	210	-400	-100.00%
Total Equipment Operations	3,650	4,050	5,509	4,361	2,429	-400	-9.88%
Materials							
727.110.100 Materials	2,340	2,340	2,028	4,530	492	0	0.00%
Total Materials	2,340	2,340	2,028	4,530	492	0	0.00%
Contracts							
727.110.200 Contract - Training	1,500	1,500	220	629	1,430	0	0.00%
Total Contracts	1,500	1,500	220	629	1,430	0	0.00%
Office and Related Expenses							
727.110.307 Printing	1,500	1,500	0	0	1,526	0	0.00%
Total Office and Related Expenses	1,500	1,500	0	0	1,526	0	0.00%
Other Service Charges							
727.110.450 Miscellaneous	0	0	0	0	15	0	0.00%
Total Other Service Charges	0	0	0	0	15	0	0.00%
Total Expenditures	286,448	276,712	140,143	259,812	206,659	9,736	3.52%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	286,448	276,712	140,143	259,812	206,659	9,736	3.52%

City of St Catharines

Cemetery

2022 Operating Budget - Expenditures by Object

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
Object of Expenditure							
Salaries and Wages							
740.100.001 Salaries/Wages-Regular	693,400	680,003	742,616	637,469	590,860	13,397	1.97%
740.100.002 Salaries/Wages-Overtime	25,012	25,012	34,091	42,210	39,348	0	0.00%
740.100.003 Salaries/Wages-Ext Svce	298,415	293,380	208,321	263,408	265,137	5,035	1.72%
740.100.006 Sick Pay	0	0	27,200	16,343	28,012	0	0.00%
740.100.007 Holiday/Vacation Pay	77,618	76,168	140,893	107,100	109,118	1,450	1.90%
740.100.009 Doctor's Appointments	0	2,500	3,154	2,225	1,952	-2,500	-100.00%
Total Salaries and Wages	1,094,445	1,077,063	1,156,275	1,068,755	1,034,427	17,382	1.61%
Benefits							
740.100.030 Pensions	145,952	141,400	162,272	119,385	114,519	4,552	3.22%
740.100.031 Other Benefits	178,429	168,500	130,557	135,000	122,399	9,929	5.89%
740.100.032 Workers Compensation	41,039	40,308	39,995	33,665	32,746	731	1.81%
740.100.033 Employment Insurance	24,082	23,519	21,239	19,830	19,335	563	2.39%
740.100.040 Meal Allowance	0	0	90	67	56	0	0.00%
740.100.041 Safety Shoes	2,200	2,400	3,217	2,825	2,450	-200	-8.33%
Total Benefits	391,702	376,127	357,370	310,772	291,505	15,575	4.14%
Equipment Operations							
740.100.050 Rentals	225,000	225,000	220,883	231,329	233,958	0	0.00%
740.100.053 Service Contracts	17,500	17,500	13,801	10,062	10,560	0	0.00%
740.100.054 Repairs-equipment	1,000	1,000	135	0	179	0	0.00%
740.100.064 Insurance-Motor Vehicles	2,600	2,489	1,999	2,178	2,774	111	4.46%
740.100.066 Fuel-Gasoline,Diesel	33,000	33,000	9,053	29,471	31,642	0	0.00%
740.100.067 Car Allowance/Mileage	100	100	0	0	15	0	0.00%
740.100.068 Equipm't Operat'n Surplus	-120,000	-128,000	-74,408	-127,463	-111,308	8,000	-6.25%
740.100.069 Equip't Reserve Prov'n	20,000	20,000	20,000	17,500	15,000	0	0.00%
Total Equipment Operations	179,200	171,089	191,463	163,077	182,820	8,111	4.74%
Materials							
740.100.101 Construction-General	8,000	8,000	5,349	9,523	10,325	0	0.00%
740.100.102 Small Tools/Equipment	3,471	3,471	2,382	3,343	5,401	0	0.00%
740.100.104 General Supplies	23,000	23,000	27,988	30,818	24,278	0	0.00%
740.100.109 Safety/Protective Equipt	5,500	5,500	4,010	6,164	4,223	0	0.00%
740.100.110 Uniform Clothing	2,000	2,000	0	1,651	2,279	0	0.00%
740.100.112 Resale Items	40,000	40,000	57,965	79,588	54,381	0	0.00%
Total Materials	81,971	81,971	97,694	131,087	100,887	0	0.00%
Building and Maintenance							
740.100.150 Cleaning Services	17,500	17,500	13,700	15,000	15,968	0	0.00%
740.100.152 Gen Bldg Mtncce Supplies	2,000	2,000	951	2,694	3,655	0	0.00%
740.100.162 Repairs	25,658	25,279	24,651	12,154	13,367	379	1.50%
740.100.163 Heat,Light,Power,Water	44,900	44,900	46,569	51,065	38,902	0	0.00%

City of St Catharines

Cemetery

2022 Operating Budget - Expenditures by Object

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
740.100.165 Monument Restoration	4,000	4,000	7,422	4,470	3,903	0	0.00%
740.100.173 Insurance-Bldg/Contents	15,400	9,741	7,787	4,900	4,362	5,659	58.09%
740.100.180 Improvements-Non TCA	0	40,000	-5,000	5,000	0	-40,000	-100.00%
Total Building and Maintenance	109,458	143,420	96,080	95,283	80,157	-33,962	-23.68%
Contracts							
740.100.200 Contracts-general	2,600	2,600	926	659	184	0	0.00%
740.100.221 Social Services - burials	7,000	7,000	11,273	11,322	5,863	0	0.00%
740.100.228 Vegetation Disposal	4,000	4,000	4,250	4,500	3,965	0	0.00%
740.100.235 Contract-Pest Control	750	750	50	334	375	0	0.00%
Total Contracts	14,350	14,350	16,499	16,815	10,387	0	0.00%
Office and Related Expenses							
740.100.303 Courier Services	150	150	49	68	110	0	0.00%
740.100.305 Telephone	650	650	528	517	564	0	0.00%
740.100.306 Cellular Phones	2,000	2,000	695	2,276	1,263	0	0.00%
740.100.307 Printing	400	400	654	1,030	671	0	0.00%
740.100.308 Copying and Prints	1,300	1,300	985	1,278	1,308	0	0.00%
740.100.309 Advertising	3,300	3,300	3,597	4,175	10,449	0	0.00%
740.100.310 Office Supplies	1,250	1,250	2,397	1,593	2,248	0	0.00%
740.100.318 Cash Processing Fees	14,000	14,000	15,589	15,343	13,823	0	0.00%
740.100.330 Furniture/Equipment NTCA	0	0	241	0	0	0	0.00%
Total Office and Related Expenses	23,050	23,050	24,735	26,280	30,436	0	0.00%
Properties							
740.100.350 Office Equip/Furniture	0	0	0	0	10,405	0	0.00%
Total Properties	0	0	0	0	10,405	0	0.00%
Other Service Charges							
740.100.401 Conferences/Conventions	1,400	1,400	0	672	2,030	0	0.00%
740.100.405 Subscriptions/Memb'ships	1,000	1,000	1,088	1,039	0	0	0.00%
740.100.410 Provincial Licence	8,000	8,000	7,371	7,947	7,263	0	0.00%
740.100.448 Transfer to Reserve	81,250	80,000	114,703	115,730	90,519	1,250	1.56%
740.100.450 Miscellaneous	0	0	272	372	12	0	0.00%
Total Other Service Charges	91,650	90,400	123,434	125,760	99,824	1,250	1.38%
Total Expenditures	1,985,826	1,977,470	2,063,550	1,937,829	1,840,848	8,356	0.42%
Revenue							
740.100.800 Cemetery Clearing	0	0	265	0	0	0	0.00%
740.100.802 Federal Grant	0	0	0	-14,976	0	0	0.00%
740.100.806 Administration Fees	0	0	0	0	170	0	0.00%

City of St Catharines

Cemetery

2022 Operating Budget - Expenditures by Object

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
740.100.835 Columbarium Sales	-27,000	-25,000	-13,747	-35,712	-32,875	-2,000	8.00%
740.100.836 Obsolete Veh/Eq't Sales	0	0	0	-4,551	0	0	0.00%
740.100.874 Mausoleum Sales	-325,000	-320,000	-459,011	-343,906	-358,981	-5,000	1.56%
740.100.876 Burial Fees	-465,000	-465,000	-426,659	-467,618	-502,823	0	0.00%
740.100.877 Special Fees	-155,000	-155,000	-145,440	-172,202	-165,247	0	0.00%
740.100.878 Foundation Work	-75,000	-75,000	-69,095	-89,095	-71,883	0	0.00%
740.100.879 Use of Burial Equipment	-500	-500	-1,364	-1,462	-1,150	0	0.00%
740.100.880 Care/mntce Fund Earning	-163,000	-205,000	-193,127	-203,429	-202,988	42,000	-20.49%
740.100.881 Sale of Concrete Boxes	-8,500	-8,000	-8,765	-10,206	-11,132	-500	6.25%
740.100.882 Sale of Lots and Graves	-187,000	-187,000	-163,402	-198,332	-192,042	0	0.00%
740.100.883 Marker Fund Earnings	-14,000	-14,000	-15,978	-16,525	-15,835	0	0.00%
740.100.945 Wreaths - Cemetery	0	0	-35	-18	-241	0	0.00%
Total Revenue	-1,420,000	-1,454,500	-1,496,358	-1,558,032	-1,555,027	34,500	-2.37%
Transfer from Reserve							
740.100.900 Transfer from Reserve	0	-40,000	0	0	-10,405	40,000	-100.00%
Total Transfer from Reserve	0	-40,000	0	0	-10,405	40,000	-100.00%
Total Revenue	-1,420,000	-1,494,500	-1,496,358	-1,558,032	-1,565,432	74,500	-4.98%
Total Net Expenditures	565,826	482,970	567,192	379,797	275,416	82,856	17.16%

City of St Catharines

Trees - General

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
750.205.001 Salaries/Wages-Regular	681,074	670,576	406,372	501,666	504,981	10,498	1.57%
750.205.002 Salaries/Wages-overtime	35,001	35,001	21,472	29,218	25,338	0	0.00%
750.205.003 Salaries/Wages-Extra	0	0	1,342	45,631	35,150	0	0.00%
750.205.006 Sick Pay	0	0	60,198	21,595	57,760	0	0.00%
750.205.007 Holiday/Vacation Pay	90,400	86,040	70,882	91,668	89,102	4,360	5.07%
750.205.009 Doctor's Appointments	0	950	1,354	1,286	1,580	-950	-100.00%
Total Salaries and Wages	806,475	792,567	561,620	691,064	713,911	13,908	1.75%
Benefits							
750.205.030 Pensions	120,704	119,900	82,005	86,443	91,197	804	0.67%
750.205.031 Other Benefits	139,009	138,100	76,115	93,215	98,297	909	0.66%
750.205.032 Workers Compensation	31,447	30,869	20,213	20,962	22,851	578	1.87%
750.205.033 Employment Insurance	16,684	16,128	9,038	10,776	11,748	556	3.45%
750.205.040 Meal Allowance	601	601	260	464	157	0	0.00%
750.205.041 Safety Shoes	2,200	2,200	4,619	5,328	4,239	0	0.00%
Total Benefits	310,645	307,798	192,250	217,188	228,489	2,847	0.92%
Equipment Operations							
750.205.050 Rentals	280,000	300,000	211,930	273,436	311,623	-20,000	-6.67%
750.205.053 Service Contracts	63,600	63,600	69,188	61,487	92,811	0	0.00%
Total Equipment Operations	343,600	363,600	281,118	334,923	404,434	-20,000	-5.50%
Materials							
750.205.102 Small Tools/Equipment	10,000	10,000	5,735	12,392	9,926	0	0.00%
750.205.104 General Supplies	25,000	25,000	25,776	26,735	18,217	0	0.00%
750.205.109 Safety/Protective Equip't	25,000	25,000	20,357	25,264	20,861	0	0.00%
Total Materials	60,000	60,000	51,868	64,391	49,004	0	0.00%
Contracts							
750.205.200 Contracts-trees	315,000	315,000	307,988	357,064	355,061	0	0.00%
750.205.201 Contract-stumping/related	120,000	120,000	112,846	121,964	151,556	0	0.00%
Total Contracts	435,000	435,000	420,834	479,028	506,617	0	0.00%
Office and Related Expenses							
750.205.306 Cellular Phones	2,640	2,640	1,926	2,028	2,160	0	0.00%
750.205.307 Printing	600	600	1,310	2,332	930	0	0.00%
Total Office and Related Expenses	3,240	3,240	3,236	4,360	3,090	0	0.00%
Properties							
750.205.353 Motor Vehicles	0	0	0	531,465	0	0	0.00%
Total Properties	0	0	0	531,465	0	0	0.00%

City of St Catharines

Trees - General

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Other Service Charges							
750.205.401 Conferences/Conventions	0	0	1,231	0	219	0	0.00%
750.205.402 Training	10,000	10,000	9,722	10,429	10,448	0	0.00%
750.205.405 Subscriptions/Memberships	8,500	8,500	8,136	7,802	547	0	0.00%
750.205.450 Miscellaneous	0	0	0	0	75	0	0.00%
Total Other Service Charges	18,500	18,500	19,089	18,231	11,289	0	0.00%
Total Expenditures	1,977,460	1,980,705	1,530,015	2,340,650	1,916,834	-3,245	-0.16%
Revenue							
750.205.834 Special Recoverables	0	0	0	-2,557	-163	0	0.00%
750.205.950 Allocation	-25,000	-25,000	-25,000	0	0	0	0.00%
Total Revenue	-25,000	-25,000	-25,000	-2,557	-163	0	0.00%
Transfer from Reserve							
750.205.900 Transfer from Reserve	0	0	0	-531,465	0	0	0.00%
Total Transfer from Reserve	0	0	0	-531,465	0	0	0.00%
Total Revenue	-25,000	-25,000	-25,000	-534,022	-163	0	0.00%
Total Net Expenditures	1,952,460	1,955,705	1,505,015	1,806,628	1,916,671	-3,245	-0.17%

City of St Catharines

Tree planting/Horticulture

2022 Operating Budget - Expenditures by Object

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
Object of Expenditure							
Salaries and Wages							
750.210.001 Salaries/Wages-regular	543,448	539,568	498,094	545,509	557,667	3,880	0.72%
750.210.002 Salaries/Wages-Overtime	6,001	6,001	32,080	50,442	64,484	0	0.00%
750.210.003 Salaries/Wages-extra	607,609	595,857	294,739	490,753	515,955	11,752	1.97%
750.210.006 Sick Pay	0	0	16,528	39,142	84,535	0	0.00%
750.210.007 Holiday/Vacation Pay	92,215	83,929	88,691	135,820	149,091	8,286	9.87%
750.210.009 Doctor's Appointments	0	1,200	1,534	2,570	2,511	-1,200	-100.00%
Total Salaries and Wages	1,249,273	1,226,555	931,666	1,264,236	1,374,243	22,718	1.85%
Benefits							
750.210.030 Pensions	163,203	159,750	106,372	134,360	150,334	3,453	2.16%
750.210.031 Other Benefits	186,406	165,200	99,542	159,472	137,570	21,206	12.84%
750.210.032 Workers Compensation	45,399	44,557	33,057	40,865	42,896	842	1.89%
750.210.033 Employment Insurance	26,856	26,003	17,691	25,911	26,655	853	3.28%
750.210.040 Meal Allowance	93	93	280	403	74	0	0.00%
750.210.041 Safety shoes	2,000	4,600	3,135	5,375	3,150	-2,600	-56.52%
Total Benefits	423,957	400,203	260,077	366,386	360,679	23,754	5.94%
Equipment Operations							
750.210.050 Equipment Rental	280,000	280,000	203,522	302,125	304,752	0	0.00%
750.210.067 Car Allowance/Mileage	500	500	0	-309	67	0	0.00%
Total Equipment Operations	280,500	280,500	203,522	301,816	304,819	0	0.00%
Materials							
750.210.102 Small Tools/Equipment	4,200	4,200	10,646	4,272	4,314	0	0.00%
750.210.104 General supplies	36,000	36,000	35,671	36,146	39,768	0	0.00%
750.210.109 Safety/Protective Equip't	7,500	7,500	9,093	7,240	5,906	0	0.00%
750.210.110 Uniform clothing	0	0	280	110	87	0	0.00%
Total Materials	47,700	47,700	55,690	47,768	50,075	0	0.00%
Building and Maintenance							
750.210.162 Repairs	1,000	1,000	425	1,447	0	0	0.00%
750.210.177 Identifiable Repairs	0	0	367	0	20,000	0	0.00%
Total Building and Maintenance	1,000	1,000	792	1,447	20,000	0	0.00%
Contracts							
750.210.200 Contracts	0	0	0	482	0	0	0.00%
Total Contracts	0	0	0	482	0	0	0.00%
Office and Related Expenses							
750.210.306 Cellular Phones	2,000	2,000	1,673	3,755	2,174	0	0.00%
Total Office and Related Expenses	2,000	2,000	1,673	3,755	2,174	0	0.00%

City of St Catharines

Tree planting/Horticulture

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Total Expenditures	2,004,430	1,957,958	1,453,420	1,985,890	2,111,990	46,472	2.37%
Revenue							
750.210.834 Misc Recoverables	0	0	0	-10,500	-10,500	0	0.00%
Total Revenue	0	0	0	-10,500	-10,500	0	0.00%
Total Revenue	0	0	0	-10,500	-10,500	0	0.00%
Total Net Expenditures	2,004,430	1,957,958	1,453,420	1,975,390	2,101,490	46,472	2.37%

City of St Catharines
Parks Division Overhead
2022 Operating Budget - Expenditures by Object

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
Object of Expenditure							
Salaries and Wages							
750.225.001 Salaries/Wages-Regular	119,480	117,483	98,251	218,528	343,328	1,997	1.70%
750.225.002 Salaries/Wages-Overtime	0	0	951	12,453	21,635	0	0.00%
750.225.003 Salaries/Wages-Ext Svce	77,550	75,657	405	55,799	63,396	1,893	2.50%
750.225.006 Sick Pay	0	0	34,491	20,943	27,234	0	0.00%
750.225.007 Holiday/Vacation Pay	3,094	3,021	140,115	176,890	170,133	73	2.42%
750.225.009 Doctor's Appointments	0	0	1,126	1,711	978	0	0.00%
Total Salaries and Wages	200,124	196,161	275,339	486,324	626,704	3,963	2.02%
Benefits							
750.225.030 Pensions	22,163	21,995	47,505	48,530	71,463	168	0.76%
750.225.031 Other Benefits	59,134	60,500	43,392	57,829	68,298	-1,366	-2.26%
750.225.032 Workers Compensation	6,532	6,458	9,075	13,789	17,860	74	1.15%
750.225.033 Employment Insurance	2,833	2,734	4,278	7,488	10,745	99	3.62%
750.225.040 Meal Allowance	100	100	150	351	56	0	0.00%
750.225.041 Safety Shoes	200	7,000	4,730	11,325	6,125	-6,800	-97.14%
Total Benefits	90,962	98,787	109,130	139,312	174,547	-7,825	-7.92%
Equipment Operations							
750.225.053 Service Contracts	22,500	22,500	22,246	24,736	15,994	0	0.00%
750.225.061 Licenses-pesticide	1,200	1,200	654	770	960	0	0.00%
750.225.067 Car Allowance/Mileage	750	750	498	-3,983	2,313	0	0.00%
Total Equipment Operations	24,450	24,450	23,398	21,523	19,267	0	0.00%
Materials							
750.225.102 Small Tools/Equipment	0	0	5	0	0	0	0.00%
750.225.109 Safety/Protective Equipmt	0	0	793	0	0	0	0.00%
Total Materials	0	0	798	0	0	0	0.00%
Building and Maintenance							
750.225.173 Insurance-Bldg/Contents	36,600	20,389	17,438	11,646	11,658	16,211	79.51%
Total Building and Maintenance	36,600	20,389	17,438	11,646	11,658	16,211	79.51%
Office and Related Expenses							
750.225.302 Insurance-Liability	18,300	14,457	13,088	12,439	12,390	3,843	26.58%
750.225.306 Cellular Phones	5,000	5,000	5,616	11,624	9,908	0	0.00%
750.225.307 Printing	960	1,200	1,300	1,980	1,240	-240	-20.00%
750.225.310 Office Supplies	0	0	0	17	0	0	0.00%
750.225.314 Software	0	0	0	0	941	0	0.00%
750.225.330 Furniture/Equipment-NTCA	0	0	0	0	241	0	0.00%
Total Office and Related Expenses	24,260	20,657	20,004	26,060	24,720	3,603	17.44%

City of St Catharines
Parks Division Overhead
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Other Service Charges							
750.225.401 Conferences/Conventions	0	0	1,537	1,347	-4	0	0.00%
750.225.402 Training	9,785	9,785	686	6,576	7,997	0	0.00%
750.225.405 Subscriptions/Memb'ships	1,050	1,050	1,857	1,646	2,627	0	0.00%
750.225.434 Employee Recognition	2,000	2,000	798	2,595	1,554	0	0.00%
750.225.448 Building Reserve Alloc'n	183,333	165,000	200,000	200,000	200,000	18,333	11.11%
Total Other Service Charges	196,168	177,835	204,878	212,164	212,174	18,333	10.31%
Total Expenditures	572,564	538,279	650,985	897,029	1,069,070	34,285	6.37%
Revenue							
750.225.801 Federal Grant	0	0	0	-30,918	0	0	0.00%
750.225.805 Donations	0	0	0	-200	0	0	0.00%
750.225.834 Special Recoverables	0	0	0	-250	0	0	0.00%
750.225.850 Advertising Revenue	0	0	0	0	-960	0	0.00%
750.225.950 Allocation - Various	0	0	-2,000	0	-1,000	0	0.00%
750.225.952 Interdepartment Transfer	0	0	0	-1,000	0	0	0.00%
Total Revenue	0	0	-2,000	-32,368	-1,960	0	0.00%
Total Revenue	0	0	-2,000	-32,368	-1,960	0	0.00%
Total Net Expenditures	572,564	538,279	648,985	864,661	1,067,110	34,285	6.37%

City of St Catharines

Parks Operations

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
750.230.001 Salaries/Wages-Regular	593,126	587,555	572,290	446,724	368,656	5,571	0.95%
750.230.002 Salaries/Wages-Overtime	29,016	29,016	20,867	45,498	40,617	0	0.00%
750.230.003 Salaries/Wages-Ext Svce	663,849	644,935	466,390	749,780	729,964	18,914	2.93%
750.230.006 Sick Pay	0	0	8,328	0	0	0	0.00%
750.230.007 Holiday/Vacation Pay	102,302	94,273	33,776	2,433	267	8,029	8.52%
750.230.009 Doctor's Appointments	0	0	81	75	0	0	0.00%
Total Salaries and Wages	1,388,293	1,355,779	1,101,732	1,244,510	1,139,504	32,514	2.40%
Benefits							
750.230.030 Pensions	165,907	159,200	104,508	106,063	95,013	6,707	4.21%
750.230.031 Other Benefits	183,182	145,700	86,308	98,693	82,473	37,482	25.73%
750.230.032 Workers Compensation	50,420	49,292	38,172	39,420	36,241	1,128	2.29%
750.230.033 Employment Insurance	30,920	29,975	21,486	26,191	24,667	945	3.15%
750.230.040 Meal Allowance	93	93	30	0	0	0	0.00%
750.230.041 Safety Shoes	6,800	0	562	0	0	6,800	0.00%
Total Benefits	437,322	384,260	251,066	270,367	238,394	53,062	13.81%
Equipment Operations							
750.230.050 Rentals	300,000	340,000	187,510	316,315	289,497	-40,000	-11.76%
750.230.053 Service Contracts	25,400	25,400	26,465	25,984	37,650	0	0.00%
Total Equipment Operations	325,400	365,400	213,975	342,299	327,147	-40,000	-10.95%
Materials							
750.230.102 Small tools/equipment	6,040	4,433	5,355	4,154	4,384	1,607	36.25%
750.230.104 General Supplies	190,000	190,000	185,329	140,460	167,980	0	0.00%
750.230.109 Safety/Protective Equip't	9,000	7,500	14,751	13,883	8,540	1,500	20.00%
750.230.110 Uniform Clothing	5,500	5,500	5,187	4,022	5,830	0	0.00%
Total Materials	210,540	207,433	210,622	162,519	186,734	3,107	1.50%
Building and Maintenance							
750.230.160 Leased Land for Parks	14,000	14,000	11,671	12,561	11,129	0	0.00%
750.230.163 Heat,Light,Power,Water	662,200	662,200	394,078	457,621	528,359	0	0.00%
750.230.180 Improvements	0	0	0	0	3,308	0	0.00%
Total Building and Maintenance	676,200	676,200	405,749	470,182	542,796	0	0.00%
Contracts							
750.230.200 Contracts-General	120,000	40,000	142,797	48,300	47,621	80,000	200.00%
750.230.201 Contract-tree mntce	40,000	40,000	72,304	14,152	83,625	0	0.00%
750.230.206 Contract- garbage coll'n	7,000	7,000	468	3,595	3,304	0	0.00%
750.230.218 Operations-graffiti	15,000	15,000	15,000	15,000	14,466	0	0.00%
750.230.235 Contract - Pest Control	0	0	0	0	81	0	0.00%
Total Contracts	182,000	102,000	230,569	81,047	149,097	80,000	78.43%

City of St Catharines

Parks Operations

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Properties							
750.230.355 Capital Purch - Reserve	0	0	50,338	0	0	0	0.00%
Total Properties	0	0	50,338	0	0	0	0.00%
Other Service Charges							
750.230.439 Volunteers/Partnerships	0	0	-3,189	5,500	17,032	0	0.00%
Total Other Service Charges	0	0	-3,189	5,500	17,032	0	0.00%
Total Expenditures	3,219,755	3,091,072	2,460,862	2,576,424	2,600,704	128,683	4.16%
Revenue							
750.230.805 Donations	0	0	0	-1,000	0	0	0.00%
750.230.834 Special Recoverables	-50,000	-30,000	-24,693	-52,813	-54,392	-20,000	66.67%
750.230.839 Service Club Signs	-1,280	-1,280	-1,048	-1,243	0	0	0.00%
750.230.840 Rentals-Parks Spec Events	-15,000	-15,000	0	-9,555	-10,670	0	0.00%
750.230.845 General Park Permits	-50,000	-50,000	-3,486	-39,949	-48,243	0	0.00%
750.230.846 Sports Parks Rates	-200,000	-200,000	-15,614	-174,755	-185,778	0	0.00%
750.230.928 Tournament Fees	-8,000	-8,000	-2,711	-7,221	-8,841	0	0.00%
750.230.929 Misc Recoverables	-12,500	-12,500	0	-16,770	-14,044	0	0.00%
Total Revenue	-336,780	-316,780	-47,552	-303,306	-321,968	-20,000	6.31%
Transfer from Reserve							
750.230.900 Transfer from Reserve	0	-20,000	0	0	-12,400	20,000	-100.00%
Total Transfer from Reserve	0	-20,000	0	0	-12,400	20,000	-100.00%
Total Revenue	-336,780	-336,780	-47,552	-303,306	-334,368	0	0.00%
Total Net Expenditures	2,882,975	2,754,292	2,413,310	2,273,118	2,266,336	128,683	4.67%

City of St Catharines
Kiwanis Sport Field
2022 Operating Budget - Expenditures by Object

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
Object of Expenditure							
Salaries and Wages							
750.238.001 Salaries/Wages-Regular	0	0	2,039	1,306	2,170	0	0.00%
750.238.002 Salaries/Wages - Over	754	754	0	4,424	310	0	0.00%
750.238.003 Salaries/Wages-extra	71,200	69,822	30,900	47,186	55,881	1,378	1.97%
750.238.006 Sick Pay	0	0	0	630	619	0	0.00%
750.238.007 Holiday/Vacation Pay	2,847	2,794	0	1,171	3,380	53	1.90%
750.238.009 Doctor's Appointments	0	0	0	79	26	0	0.00%
Total Salaries and Wages	74,801	73,370	32,939	54,796	62,386	1,431	1.95%
Benefits							
750.238.030 Pensions	7,966	7,530	3,465	5,349	4,001	436	5.79%
750.238.031 Other Benefits	11,081	5,300	1,040	2,309	2,800	5,781	109.08%
750.238.032 Workers Compensation	2,516	2,470	1,155	1,692	1,963	46	1.86%
750.238.033 Employment Insurance	1,590	1,561	718	1,203	1,397	29	1.86%
750.238.040 Meal Allowance	0	0	0	28	0	0	0.00%
750.238.041 Safety Shoes	400	400	0	175	0	0	0.00%
Total Benefits	23,553	17,261	6,378	10,756	10,161	6,292	36.45%
Equipment Operations							
750.238.050 Rentals	4,000	4,000	3,511	6,640	2,311	0	0.00%
750.238.053 Service Contracts	350	350	236	-50	135	0	0.00%
750.238.068 Equip't Operation Surplus	-2,000	-2,000	-2,175	-1,241	-695	0	0.00%
Total Equipment Operations	2,350	2,350	1,572	5,349	1,751	0	0.00%
Materials							
750.238.102 Small Tools/Equipment	500	500	415	0	0	0	0.00%
750.238.104 General Supplies	750	750	172	269	460	0	0.00%
Total Materials	1,250	1,250	587	269	460	0	0.00%
Building and Maintenance							
750.238.162 Repairs	6,300	7,500	5,593	6,603	7,806	-1,200	-16.00%
750.238.163 Heat,light,power,water	13,500	13,100	8,996	12,806	10,159	400	3.05%
750.238.173 Insurance-Bldg/Contents	6,000	3,768	3,014	2,177	2,250	2,232	59.24%
Total Building and Maintenance	25,800	24,368	17,603	21,586	20,215	1,432	5.88%
Contracts							
750.238.205 Contract - Security	0	0	22,550	22,449	22,820	0	0.00%
Total Contracts	0	0	22,550	22,449	22,820	0	0.00%

City of St Catharines
 Kiwanis Sport Field
 2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Total Expenditures	127,754	118,599	81,629	115,205	117,793	9,155	7.72%
Revenue							
750.238.846 Turf Field Rates	-50,000	-50,000	-5,338	-49,869	-48,284	0	0.00%
Total Revenue	-50,000	-50,000	-5,338	-49,869	-48,284	0	0.00%
Total Revenue	-50,000	-50,000	-5,338	-49,869	-48,284	0	0.00%
Total Net Expenditures	77,754	68,599	76,291	65,336	69,509	9,155	13.35%

City of St Catharines
Passive Parks Maintenance
2022 Operating Budget - Expenditures by Object

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
Object of Expenditure							
Salaries and Wages							
750.233.001 Salaries/Wages-Regular	0	0	142,427	11,984	46,174	0	0.00%
750.233.002 Salaries/Wages-Overtime	0	0	297	19,340	3,831	0	0.00%
750.233.003 Salaries/Wages - Extra	399,871	391,995	206,068	281,321	57,681	7,876	2.01%
750.233.006 Sick Pay	0	0	13,276	0	0	0	0.00%
750.233.007 Holiday/Vacation Pay	15,969	15,666	23,038	0	0	303	1.93%
750.233.009 Doctor's Appointments	0	0	321	0	0	0	0.00%
Total Salaries and Wages	415,840	407,661	385,427	312,645	107,686	8,179	2.01%
Benefits							
750.233.030 Pensions	52,295	49,650	39,087	18,652	10,165	2,645	5.33%
750.233.031 Other Benefits	59,366	30,925	29,798	12,492	8,828	28,441	91.97%
750.233.032 Workers Compensation	13,993	13,720	13,427	9,937	3,511	273	1.99%
750.233.033 Employment Insurance	8,844	8,671	8,168	7,110	1,989	173	2.00%
750.233.040 Meal Allowance	0	0	50	0	0	0	0.00%
750.233.041 Safety shoes	2,200	2,200	1,169	0	0	0	0.00%
Total Benefits	136,698	105,166	91,699	48,191	24,493	31,532	29.98%
Equipment Operations							
750.233.050 Rentals	100,000	40,000	108,214	139,472	43,508	60,000	150.00%
Total Equipment Operations	100,000	40,000	108,214	139,472	43,508	60,000	150.00%
Materials							
750.233.102 Small Tools/Equipment	500	500	422	0	0	0	0.00%
750.233.104 General Supplies	500	500	71	0	0	0	0.00%
750.233.109 Protective Equipment	0	0	173	0	0	0	0.00%
Total Materials	1,000	1,000	666	0	0	0	0.00%
Contracts							
750.233.200 Contracts-Grass Cutting	0	0	0	0	289,064	0	0.00%
Total Contracts	0	0	0	0	289,064	0	0.00%
Total Expenditures	653,538	553,827	586,006	500,308	464,751	99,711	18.00%
Revenue							
750.233.817 Workers Comp Recovery	0	0	-4,524	0	0	0	0.00%
Total Revenue	0	0	-4,524	0	0	0	0.00%
Total Revenue	0	0	-4,524	0	0	0	0.00%
Total Net Expenditures	653,538	553,827	581,482	500,308	464,751	99,711	18.00%

City of St Catharines

Parks Maintenance

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Equipment Operations							
750.240.053 Service Contracts	4,300	4,300	936	-135	135	0	0.00%
Total Equipment Operations	4,300	4,300	936	-135	135	0	0.00%
Building and Maintenance							
750.240.152 General Mtce and Supplies	1,322	1,322	683	0	5	0	0.00%
750.240.161 Repairs - vandalism	20,000	20,000	27,906	17,460	29,889	0	0.00%
750.240.162 Facility Repairs	300,000	265,000	259,846	314,064	292,664	35,000	13.21%
750.240.177 Identifiable Repairs	0	0	122	5	59,323	0	0.00%
Total Building and Maintenance	321,322	286,322	288,557	331,529	381,881	35,000	12.22%
Contracts							
750.240.200 Contracts-various	28,000	28,000	26,081	13,608	40,687	0	0.00%
750.240.201 Contract-Beach Cleaning	5,000	5,000	0	0	4,203	0	0.00%
Total Contracts	33,000	33,000	26,081	13,608	44,890	0	0.00%
Office and Related Expenses							
750.240.306 Phone Lines-Realty Park	500	500	443	402	531	0	0.00%
Total Office and Related Expenses	500	500	443	402	531	0	0.00%
Properties							
750.240.354 Other Equipment	0	0	1,053	1,335	0	0	0.00%
Total Properties	0	0	1,053	1,335	0	0	0.00%
Other Service Charges							
750.240.417 Study/Consulting Fees	0	0	0	50,000	-3,537	0	0.00%
Total Other Service Charges	0	0	0	50,000	-3,537	0	0.00%
Total Expenditures	359,122	324,122	317,070	396,739	423,900	35,000	10.80%
Revenue							
750.240.834 Recoverables-chargebacks	0	0	0	-911	-276	0	0.00%
750.240.965 Transfer frm Deferred Rev	0	0	-1,053	-1,335	0	0	0.00%
Total Revenue	0	0	-1,053	-2,246	-276	0	0.00%
Transfer from Reserve							
750.240.900 Transfer from Reserve	0	0	0	0	-40,000	0	0.00%
Total Transfer from Reserve	0	0	0	0	-40,000	0	0.00%
Total Revenue	0	0	-1,053	-2,246	-40,276	0	0.00%
Total Net Expenditures	359,122	324,122	316,017	394,493	383,624	35,000	10.80%

City of St Catharines
Happy Rolph's Bird Sanctuary
2022 Operating Budget - Expenditures by Object

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
Object of Expenditure							
Salaries and Wages							
750.245.001 Salaries/Wages-Regular	53,312	52,633	42,565	37,435	27,413	679	1.29%
750.245.002 Salaries/Wages-Overtime	1,004	1,004	355	5,967	4,750	0	0.00%
750.245.003 Salaries/Wages-Ext Svce	71,543	70,232	3,597	87,082	80,023	1,311	1.87%
750.245.006 Sick Pay	0	0	1,792	220	0	0	0.00%
750.245.007 Holiday/Vacation Pay	9,955	9,393	5,040	9,804	7,729	562	5.98%
750.245.009 Doctor's Appointments	0	0	140	0	0	0	0.00%
Total Salaries and Wages	135,814	133,262	53,489	140,508	119,915	2,552	1.92%
Benefits							
750.245.030 Pensions	13,087	12,668	7,569	12,812	10,392	419	3.31%
750.245.031 Other Benefits	12,525	11,900	8,057	11,038	8,467	625	5.25%
750.245.032 Workers Compensation	4,896	4,814	1,989	4,405	3,916	82	1.70%
750.245.033 Employment Insurance	3,017	2,944	1,117	3,007	2,733	73	2.48%
750.245.040 Meal Allowance	0	0	20	30	0	0	0.00%
750.245.041 Safety Shoes	400	200	200	0	0	200	100.00%
Total Benefits	33,925	32,526	18,952	31,292	25,508	1,399	4.30%
Equipment Operations							
750.245.050 Rentals	12,000	12,000	8,592	17,244	10,996	0	0.00%
750.245.053 Service Contracts	800	800	689	781	800	0	0.00%
Total Equipment Operations	12,800	12,800	9,281	18,025	11,796	0	0.00%
Materials							
750.245.102 Small Tools/Equipment	3,000	3,000	2,924	2,861	2,681	0	0.00%
750.245.104 General Supplies	12,000	6,500	11,653	8,587	7,336	5,500	84.62%
750.245.116 Animals	10,500	16,000	1,288	12,666	11,520	-5,500	-34.38%
Total Materials	25,500	25,500	15,865	24,114	21,537	0	0.00%
Building and Maintenance							
750.245.150 Custodial Duties	1,150	1,150	0	48	1,315	0	0.00%
750.245.162 Repairs	13,950	12,000	12,435	31,960	14,667	1,950	16.25%
750.245.163 Heat,Light,Power,Water	10,100	9,850	4,246	7,858	8,335	250	2.54%
750.245.164 Signage-Memorial walk	200	200	0	183	92	0	0.00%
750.245.173 Insurance-Bldg/Contents	1,100	918	733	529	491	182	19.83%
750.245.180 Improvements-Non TCA	0	0	10,000	0	0	0	0.00%
Total Building and Maintenance	26,500	24,118	27,414	40,578	24,900	2,382	9.88%
Contracts							
750.245.200 Contracts-general	2,000	2,000	2,001	1,554	1,781	0	0.00%
750.245.205 Contract-security	25,000	25,000	147	33,097	28,440	0	0.00%
750.245.235 Contract - Pest Control	500	500	0	0	0	0	0.00%
Total Contracts	27,500	27,500	2,148	34,651	30,221	0	0.00%

City of St Catharines
Happy Rolph's Bird Sanctuary
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Office and Related Expenses							
750.245.306 Cell Phones	240	240	484	853	414	0	0.00%
Total Office and Related Expenses	240	240	484	853	414	0	0.00%
Properties							
750.245.356 Bldg & Improvements	0	0	0	842	971	0	0.00%
Total Properties	0	0	0	842	971	0	0.00%
Other Service Charges							
750.245.417 Study/Consulting Fees	0	0	10,000	0	0	0	0.00%
Total Other Service Charges	0	0	10,000	0	0	0	0.00%
Total Expenditures	262,279	255,946	137,633	290,863	235,262	6,333	2.47%
Revenue							
750.245.868 Animal Feed Dispenser	0	-3,000	0	-5,309	-1,430	3,000	-100.00%
Total Revenue	0	-3,000	0	-5,309	-1,430	3,000	-100.00%
Transfer from Reserve							
750.245.900 Transfer from Reserve	0	0	0	0	-971	0	0.00%
Total Transfer from Reserve	0	0	0	0	-971	0	0.00%
Total Revenue	0	-3,000	0	-5,309	-2,401	3,000	-100.00%
Total Net Expenditures	262,279	252,946	137,633	285,554	232,861	9,333	3.69%

City of St Catharines
Equipment Acquisitions
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Equipment Operations							
750.405.064 Insurance-Motor Vehicles	22,300	17,237	15,487	14,983	16,555	5,063	29.37%
750.405.069 Equipm't Reserve Prov'n	420,000	300,000	250,000	450,000	207,000	120,000	40.00%
Total Equipment Operations	442,300	317,237	265,487	464,983	223,555	125,063	39.42%
Office and Related Expenses							
750.405.330 Furniture/Equipment NTCA	0	0	8,944	18,885	0	0	0.00%
Total Office and Related Expenses	0	0	8,944	18,885	0	0	0.00%
Properties							
750.405.353 Motor Vehicles	0	0	81,464	54,265	379,814	0	0.00%
750.405.354 Other Equipment	0	0	248,297	231,325	0	0	0.00%
Total Properties	0	0	329,761	285,590	379,814	0	0.00%
Other Service Charges							
750.405.448 Eq't Reserve Allocation	0	0	191	6,015	58,498	0	0.00%
750.405.450 Miscellaneous Expense	0	0	16	497	4,332	0	0.00%
Total Other Service Charges	0	0	207	6,512	62,830	0	0.00%
Total Expenditures	442,300	317,237	604,399	775,970	666,199	125,063	39.42%
Revenue							
750.405.835 Obsolete Vehicle Sales	0	0	-207	-6,512	-56,724	0	0.00%
Total Revenue	0	0	-207	-6,512	-56,724	0	0.00%
Transfer from Reserve							
750.405.900 Transfer from Reserve	-120,000	-50,000	-338,705	-517,475	-385,919	-70,000	140.00%
Total Transfer from Reserve	-120,000	-50,000	-338,705	-517,475	-385,919	-70,000	140.00%
Total Revenue	-120,000	-50,000	-338,912	-523,987	-442,643	-70,000	140.00%
Total Net Expenditures	322,300	267,237	265,487	251,983	223,555	55,063	20.60%

City of St Catharines
Equipment Maintenance
2022 Operating Budget - Expenditures by Object

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City of St Catharines
Equipment Operation Surplus
2022 Operating Budget - Expenditures by Object

		2022	2021	2020	2019	2018	\$ Change	% Change
		Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
Object of Expenditure								
Properties								
750.415.000	Equipment-Oper'ns Surplus	-420,000	-420,000	-273,196	-418,970	-358,255	0	0.00%
Total Properties		-420,000	-420,000	-273,196	-418,970	-358,255	0	0.00%
Total Expenditures		-420,000	-420,000	-273,196	-418,970	-358,255	0	0.00%
Total Revenue		0	0	0	0	0	0	0.00%
Total Net Expenditures		-420,000	-420,000	-273,196	-418,970	-358,255	0	0.00%

City of St Catharines
Municipal Golf Course
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
750.700.001 Salaries/Wages-Regular	51,928	52,318	109,639	76,884	40,810	-390	-0.75%
750.700.002 Salaries/Wages-Overtime	5,002	5,002	6,073	4,700	4,468	0	0.00%
750.700.003 Salaries/Wages-extra	246,724	241,961	71,060	155,703	191,312	4,763	1.97%
750.700.006 Sick Pay	0	0	0	670	633	0	0.00%
750.700.007 Holiday/Vacation Pay	16,777	15,055	7,702	11,771	26,707	1,722	11.44%
750.700.009 Doctor's Appointments	0	0	27	0	0	0	0.00%
Total Salaries and Wages	320,431	314,336	194,501	249,728	263,930	6,095	1.94%
Benefits							
750.700.030 Pensions	25,757	24,250	20,401	18,111	16,677	1,507	6.21%
750.700.031 Other Benefits	28,805	22,412	16,015	16,553	20,968	6,393	28.52%
750.700.032 Workers Compensation	11,105	10,903	6,866	7,941	8,485	202	1.85%
750.700.033 Employment Insurance	6,976	6,827	3,923	5,457	5,884	149	2.18%
750.700.040 Meal Allowance	51	51	10	0	0	0	0.00%
750.700.041 Safety Shoes	200	800	200	425	350	-600	-75.00%
Total Benefits	72,894	65,243	47,415	48,487	52,364	7,651	11.73%
Equipment Operations							
750.700.050 Rentals	50,000	50,000	52,517	51,939	52,892	0	0.00%
750.700.053 Service Contracts	4,000	4,000	2,943	3,687	4,400	0	0.00%
750.700.054 Repairs-equipment	500	500	0	0	145	0	0.00%
750.700.066 Fuel-Gasoline, Diesel	10,000	10,000	19,926	10,234	10,809	0	0.00%
750.700.068 Equipm't Operat'n Surplus	-16,000	-12,000	-12,849	-10,039	-6,893	-4,000	33.33%
750.700.071 Irrigation Repairs	6,000	6,000	3,590	9,039	7,929	0	0.00%
Total Equipment Operations	54,500	58,500	66,127	64,860	69,282	-4,000	-6.84%
Materials							
750.700.101 Construction General	5,500	5,500	5,000	259	4,656	0	0.00%
750.700.102 Small Tools/Equipment	1,200	1,200	149	1,090	2,069	0	0.00%
750.700.104 General Supplies	25,000	25,000	18,753	34,410	23,614	0	0.00%
750.700.109 Safety/Protective Equip't	400	400	882	662	134	0	0.00%
750.700.110 Uniform Clothing	900	900	0	647	1,083	0	0.00%
750.700.112 Resale Items	1,500	1,500	0	1,843	772	0	0.00%
750.700.127 Concession Purchases	10,000	10,000	2,070	6,981	6,887	0	0.00%
750.700.139 Concession purch- liquor	19,000	19,000	4,717	14,529	16,117	0	0.00%
750.700.140 Concession supplies	100	100	0	0	0	0	0.00%
Total Materials	63,600	63,600	31,571	60,421	55,332	0	0.00%
Building and Maintenance							
750.700.152 Gen Bldg Mtncce Supplies	500	500	335	25	20	0	0.00%
750.700.159 CNR Leases	100	100	0	0	0	0	0.00%
750.700.162 Repairs	12,180	12,000	9,998	6,138	8,440	180	1.50%

City of St Catharines
Municipal Golf Course
2022 Operating Budget - Expenditures by Object

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
750.700.163 Heat,Light,Power,Water	106,100	106,100	77,508	44,995	68,117	0	0.00%
750.700.173 Insurance-Bldg/Contents	2,400	1,496	1,196	847	862	904	60.43%
Total Building and Maintenance	121,280	120,196	89,037	52,005	77,439	1,084	0.90%
Contracts							
750.700.200 Contracts-golf carts	21,500	21,500	9,692	23,393	20,716	0	0.00%
750.700.206 Contract-Garbage Coll'n	720	720	60	672	712	0	0.00%
750.700.235 Contract - Pest Control	300	300	0	265	0	0	0.00%
Total Contracts	22,520	22,520	9,752	24,330	21,428	0	0.00%
Office and Related Expenses							
750.700.302 Insurance-Liability	6,800	5,702	5,068	4,821	4,782	1,098	19.26%
750.700.305 Telephone	1,800	1,800	1,625	1,528	2,051	0	0.00%
750.700.306 Cellular Phones	1,920	1,920	817	1,389	1,102	0	0.00%
750.700.307 Printing	350	350	245	585	650	0	0.00%
750.700.309 Advertising	10,000	10,000	1,094	8,828	5,266	0	0.00%
750.700.310 Office Supplies	250	250	0	425	0	0	0.00%
750.700.318 Cash Processing fees	3,900	3,900	3,625	3,164	2,862	0	0.00%
Total Office and Related Expenses	25,020	23,922	12,474	20,740	16,713	1,098	4.59%
Properties							
750.700.354 Other Equipment	0	0	0	83,901	1,875	0	0.00%
Total Properties	0	0	0	83,901	1,875	0	0.00%
Other Service Charges							
750.700.401 Conferences/Conventions	0	0	0	80	0	0	0.00%
750.700.402 Training	500	500	851	239	465	0	0.00%
750.700.405 Subscriptions/Memb'ships	850	850	0	800	800	0	0.00%
750.700.417 Study/Consulting Fees	0	0	1,279	1,307	1,313	0	0.00%
750.700.443 Discounts	-700	-700	40	54	62	0	0.00%
750.700.445 Gift Certificates	-1,200	-1,200	-154	-405	-188	0	0.00%
750.700.446 Rainchecks	0	0	-1,032	-1,076	-1,441	0	0.00%
750.700.448 Transfer to Reserve	0	0	0	596	0	0	0.00%
750.700.450 Miscellaneous	0	0	0	49	0	0	0.00%
Total Other Service Charges	-550	-550	984	1,644	1,011	0	0.00%
Total Expenditures	679,695	667,767	451,861	606,116	559,374	11,928	1.79%
Revenue							
750.700.800 Misc Revenue	0	0	-8	-78	-154	0	0.00%
750.700.814 Pro Shop Rentals	-62,000	-60,000	-58,308	-52,781	-55,738	-2,000	3.33%
750.700.830 Memberships	-12,500	-12,000	0	-10,127	-9,304	-500	4.17%

City of St Catharines
Municipal Golf Course
2022 Operating Budget - Expenditures by Object

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
750.700.834 Special Recoverables	0	0	0	-65	0	0	0.00%
750.700.836 Sale of Equip/Vehicle	0	0	0	-645	0	0	0.00%
750.700.856 Green Fees	-160,000	-135,000	-133,107	-131,523	-124,714	-25,000	18.52%
750.700.857 Concession Sales	-15,000	-10,000	-3,459	-8,258	-8,422	-5,000	50.00%
750.700.860 Vending Machines	-8,200	-8,200	0	-8,711	-8,751	0	0.00%
750.700.861 Liquor Sales	-45,000	-30,000	-14,927	-29,748	-28,682	-15,000	50.00%
750.700.928 Activity Pack Fees	-35,000	-27,500	-12,826	-21,574	-26,208	-7,500	27.27%
750.700.940 Pro Shop Sales	-3,500	-3,000	-1,364	-2,201	-2,360	-500	16.67%
Total Revenue	-341,200	-285,700	-223,999	-265,711	-264,333	-55,500	19.43%
Transfer from Reserve							
750.700.900 Transfer from Reserve	0	-25,000	0	-83,901	0	25,000	-100.00%
Total Transfer from Reserve	0	-25,000	0	-83,901	0	25,000	-100.00%
Total Revenue	-341,200	-310,700	-223,999	-349,612	-264,333	-30,500	9.82%
Total Net Expenditures	338,495	357,067	227,862	256,504	295,041	-18,572	-5.20%

City of St Catharines
Greening/Naturalization program
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Building and Maintenance							
750.807.000 Green'g/Naturaliz'n Prgm	38,000	38,000	38,000	21,288	38,073	0	0.00%
Total Building and Maintenance	38,000	38,000	38,000	21,288	38,073	0	0.00%
Total Expenditures	38,000	38,000	38,000	21,288	38,073	0	0.00%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	38,000	38,000	38,000	21,288	38,073	0	0.00%

City of St Catharines
 Holiday Lighting
 2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Other Service Charges							
783.135.000 Holiday Lighting	24,000	24,000	23,872	35,551	25,920	0	0.00%
Total Other Service Charges	24,000	24,000	23,872	35,551	25,920	0	0.00%
Total Expenditures	24,000	24,000	23,872	35,551	25,920	0	0.00%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	24,000	24,000	23,872	35,551	25,920	0	0.00%

City of St Catharines

2022 Operating Budget - Expenditures Reconciliations

	2022	2021	2020	2019	2018	% Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Actuals
Engineering Overhead							
Sanitary Sewers Overhead	908,500	943,700	738,905	621,129	635,658	(35,200)	(3.73%)
Pollution Control Overhead	268,867	265,843	241,880	208,973	327,035	3,024	1.14%
Sidewalk Overhead	369,330	184,195	175,108	143,457	165,111	185,135	100.51%
Roads Overhead	2,389,925	2,454,677	2,143,028	1,877,216	1,886,739	(64,752)	(2.64%)
Winter Control Overhead	456,267	469,840	417,944	345,371	503,538	(13,573)	(2.89%)
Street Cleaning Overhead	123,693	125,664	107,453	91,791	105,679	(1,971)	(1.57%)
Drainage Overhead	454,017	424,905	454,575	406,270	291,413	29,112	6.85%
Other Public Work Overhead	221,431	214,687	179,088	152,940	184,985	6,744	3.14%
Total Engineering Overhead	5,192,030	5,083,511	4,457,981	3,847,147	4,100,158	108,519	2.13%
Engineering Overhead							
Operations (p. 173)	2,206,574	2,214,698	1,971,394	1,877,093	2,100,079	(8,124)	(0.37%)
Municipal Surveys (p. 179)	919,832	888,144	794,430	726,315	625,460	31,688	3.57%
Engineering (p. 181)	747,003	711,230	256,863	392,797	517,504	35,773	5.03%
Construction Inspection (p. 183)	178,852	167,845	176,608	180,256	144,873	11,007	6.56%
Development Coordination (p. 184)	422,947	413,969	397,995	297,022	347,245	8,978	2.17%
Works,Building and Yard (p. 185)	408,530	394,198	402,905	435,504	370,951	14,332	3.64%
Tools (p. 175)	19,825	18,938	17,765	12,737	17,388	887	4.68%
New Equipment (p. 176)	550,000	550,000	550,000	550,000	248,000	0	0.00%
Equipment Servicing (p. 177)	190,967	187,137	164,460	183,098	156,101	3,830	2.05%
Operating Surplus Equipment (p. 178)	(452,500)	(462,648)	(274,438)	(807,667)	(427,446)	10,148	(2.19%)
Total Engineering Overhead	5,192,030	5,083,511	4,457,982	3,847,155	4,100,155	108,519	2.13%

City of St Catharines
Operations
2022 Operating Budget - Expenditures by Object

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
Object of Expenditure							
Salaries and Wages							
715.105.001 Salaries/Wages-Regular	1,099,090	1,113,027	976,691	724,124	761,409	-13,937	-1.25%
715.105.002 Salaries/Wages-Overtime	26,000	26,000	12,980	36,757	38,372	0	0.00%
715.105.003 Salaries/Wages-Ext Svce	20,000	26,696	0	1,096	8,010	-6,696	-25.08%
715.105.006 Sick Pay	365,000	275,000	367,005	264,583	340,852	90,000	32.73%
715.105.007 Holiday/Vacation Pay	637,230	600,304	637,295	797,557	784,994	36,926	6.15%
715.105.009 Doctor's Appointments	10,000	10,000	8,482	13,372	11,764	0	0.00%
Total Salaries and Wages	2,157,320	2,051,027	2,002,453	1,837,489	1,945,401	106,293	5.18%
Benefits							
715.105.030 Pensions	436,003	435,950	344,514	307,389	300,169	53	0.01%
715.105.031 Other Benefits	558,471	557,500	372,177	403,426	336,781	971	0.17%
715.105.032 Workers Compensation	102,758	114,757	87,791	72,542	74,934	-11,999	-10.46%
715.105.033 Employment Insurance	54,789	63,296	38,552	36,395	36,768	-8,507	-13.44%
715.105.040 Meal Allowance	5,000	5,000	7,650	6,873	4,440	0	0.00%
715.105.041 Safety Shoes	20,250	20,200	12,618	24,600	18,025	50	0.25%
Total Benefits	1,177,271	1,196,703	863,302	851,225	771,117	-19,432	-1.62%
Equipment Operations							
715.105.050 Rentals	4,000	6,000	2,185	2,710	2,489	-2,000	-33.33%
715.105.053 Service Contracts	72,000	124,500	86,895	89,245	80,960	-52,500	-42.17%
715.105.067 Car Allowance/Mileage	0	0	0	170	419	0	0.00%
Total Equipment Operations	76,000	130,500	89,080	92,125	83,868	-54,500	-41.76%
Materials							
715.105.110 Uniform Clothing	55,000	55,000	51,366	57,922	49,241	0	0.00%
Total Materials	55,000	55,000	51,366	57,922	49,241	0	0.00%
Building and Maintenance							
715.105.054 Repairs - equipment	1,000	1,000	0	0	1,231	0	0.00%
715.105.164 Signage	7,500	7,500	4,302	3,829	6,807	0	0.00%
Total Building and Maintenance	8,500	8,500	4,302	3,829	8,038	0	0.00%
Office and Related Expenses							
715.105.306 Telephone	13,000	13,000	7,153	15,212	11,562	0	0.00%
715.105.307 Printing	5,000	5,000	4,478	5,818	3,165	0	0.00%
715.105.310 Office Supplies	3,500	3,500	2,515	3,354	3,698	0	0.00%
715.105.312 Books and Publications	500	500	0	0	0	0	0.00%
715.105.314 Software/Licenses	1,000	1,000	536	0	0	0	0.00%
715.105.330 Equipment/Furniture NTCA	2,000	2,000	0	716	102	0	0.00%
Total Office and Related Expenses	25,000	25,000	14,682	25,100	18,527	0	0.00%

City of St Catharines

Operations

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Properties							
715.105.350 Office Equip/Furniture	2,000	2,000	0	1,580	0	0	0.00%
Total Properties	2,000	2,000	0	1,580	0	0	0.00%
Other Service Charges							
715.105.401 Conferences/Conventions	9,800	9,800	4,088	9,594	9,102	0	0.00%
715.105.402 Training	2,000	2,000	42	87	0	0	0.00%
715.105.405 Subscriptions/Memb'ships	3,235	3,685	2,294	1,354	2,097	-450	-12.21%
715.105.435 Staff App'n BBQ	1,000	1,000	767	1,000	0	0	0.00%
715.105.448 Eq't Reserve Allocation	0	0	13,779	0	0	0	0.00%
715.105.450 Miscellaneous	250	250	117	140	86	0	0.00%
Total Other Service Charges	16,285	16,735	21,087	12,175	11,285	-450	-2.69%
Total Expenditures	3,517,376	3,485,465	3,046,272	2,881,445	2,887,477	31,911	0.92%
Revenue							
715.105.924 Overhead Chgs-Other Muni	-34,000	-25,000	-24,282	-41,135	-37,736	-9,000	36.00%
715.105.950 Alloc-Water Operations	-1,276,802	-1,245,767	-1,050,596	-963,217	-749,662	-31,035	2.49%
Total Revenue	-1,310,802	-1,270,767	-1,074,878	-1,004,352	-787,398	-40,035	3.15%
Total Revenue	-1,310,802	-1,270,767	-1,074,878	-1,004,352	-787,398	-40,035	3.15%
Total Net Expenditures	2,206,574	2,214,698	1,971,394	1,877,093	2,100,079	-8,124	-0.37%

City of St Catharines

Tools

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
715.135.001 Salaries/Wages Regular	14,320	14,040	14,504	10,438	9,359	280	1.99%
715.135.002 Salaries/Wages - Overtime	0	0	0	93	37	0	0.00%
715.135.008 Modified Work Program	0	0	84	44	3,558	0	0.00%
Total Salaries and Wages	14,320	14,040	14,588	10,575	12,954	280	1.99%
Benefits							
715.135.030 Pensions	1,921	1,822	1,921	1,376	1,795	99	5.43%
715.135.031 Other Benefits	2,428	2,051	504	242	1,869	377	18.38%
715.135.032 Workers Compensation	473	397	505	332	463	76	19.14%
715.135.033 Employment Insurance	283	228	247	212	304	55	24.12%
Total Benefits	5,105	4,498	3,177	2,162	4,431	607	13.49%
Equipment Operations							
715.135.050 Rentals	100	100	0	0	0	0	0.00%
715.135.054 Repairs-equipment	100	100	0	0	0	0	0.00%
Total Equipment Operations	200	200	0	0	0	0	0.00%
Materials							
715.135.101 Construction-general	100	100	0	0	0	0	0.00%
715.135.102 Small Tools/Equipment	100	100	0	0	3	0	0.00%
Total Materials	200	200	0	0	3	0	0.00%
Total Expenditures	19,825	18,938	17,765	12,737	17,388	887	4.68%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	19,825	18,938	17,765	12,737	17,388	887	4.68%

City of St Catharines
New Equipment
2022 Operating Budget - Expenditures by Object

		2022	2021	2020	2019	2018	\$ Change	% Change
		Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
Object of Expenditure								
Properties								
715.200.000	Transfer to Eq't Reserve	550,000	550,000	550,000	550,000	248,000	0	0.00%
Total Properties		550,000	550,000	550,000	550,000	248,000	0	0.00%
Total Expenditures		550,000	550,000	550,000	550,000	248,000	0	0.00%
Total Revenue		0	0	0	0	0	0	0.00%
Total Net Expenditures		550,000	550,000	550,000	550,000	248,000	0	0.00%

City of St Catharines
Equipment Servicing
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
715.205.001 Salaries/Wages-Regular	134,060	133,010	119,774	125,957	99,629	1,050	0.79%
715.205.002 Salaries/Wages-Overtime	6,820	6,770	3,551	4,553	3,098	50	0.74%
715.205.003 Salary/Wages - Extra	0	0	53	4,597	14,459	0	0.00%
Total Salaries and Wages	140,880	139,780	123,378	135,107	117,186	1,100	0.79%
Benefits							
715.205.030 Pensions	18,171	17,440	15,797	16,946	15,146	731	4.19%
715.205.031 Other Benefits	22,092	21,750	15,229	20,793	16,513	342	1.57%
715.205.032 Workers Compensation	4,666	3,998	4,399	4,355	3,771	668	16.71%
715.205.033 Employment Insurance	2,798	2,309	2,055	2,310	2,172	489	21.18%
Total Benefits	47,727	45,497	37,480	44,404	37,602	2,230	4.90%
Equipment Operations							
715.205.050 Rentals	1,360	1,360	2,204	2,252	1,072	0	0.00%
Total Equipment Operations	1,360	1,360	2,204	2,252	1,072	0	0.00%
Materials							
715.205.102 Small Tools/Equipment	1,000	500	1,398	1,335	241	500	100.00%
Total Materials	1,000	500	1,398	1,335	241	500	100.00%
Total Expenditures	190,967	187,137	164,460	183,098	156,101	3,830	2.05%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	190,967	187,137	164,460	183,098	156,101	3,830	2.05%

City of St Catharines
Operating Surplus Equipment
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Equipment Operations							
715.209.064 Insurance-Motor Vehicles	74,500	64,352	56,459	57,204	63,459	10,148	15.77%
Total Equipment Operations	74,500	64,352	56,459	57,204	63,459	10,148	15.77%
Properties							
715.209.353 Motor Vehicles	0	0	682,855	1,652,150	697,912	0	0.00%
715.209.354 Other Equipment	0	0	57,464	245,060	0	0	0.00%
715.210.000 Equipt-Operating Surplus	-527,000	-527,000	-330,896	-562,872	-490,905	0	0.00%
Total Properties	-527,000	-527,000	409,423	1,334,338	207,007	0	0.00%
Other Service Charges							
715.209.448 Transfer to Reserve	0	0	244,880	129,397	23,557	0	0.00%
715.209.450 Miscellaneous Expense	0	0	20,233	10,691	1,946	0	0.00%
Total Other Service Charges	0	0	265,113	140,088	25,503	0	0.00%
Total Expenditures	-452,500	-462,648	730,995	1,531,630	295,969	10,148	-2.19%
Revenue							
715.209.836 Obsolete Vehicle Sales	0	0	-265,114	-140,088	-25,503	0	0.00%
Total Revenue	0	0	-265,114	-140,088	-25,503	0	0.00%
Transfer from Reserve							
715.209.900 Transfer from Reserve	0	0	-740,319	-2,199,210	-697,912	0	0.00%
Total Transfer from Reserve	0	0	-740,319	-2,199,210	-697,912	0	0.00%
Total Revenue	0	0	-1,005,433	-2,339,298	-723,415	0	0.00%
Total Net Expenditures	-452,500	-462,648	-274,438	-807,668	-427,446	10,148	-2.19%

City of St Catharines
Municipal Surveys
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
715.110.001 Salaries/Wages-Regular	744,558	727,247	579,020	469,165	462,724	17,311	2.38%
715.110.002 Salaries/Wages-Overtime	0	0	0	1,912	1,519	0	0.00%
715.110.003 Salaries/Wages-Extra Svce	0	0	0	82,020	4,514	0	0.00%
715.110.006 Sick Pay	0	0	9,121	5,476	17,154	0	0.00%
715.110.007 Holiday/Vacation Pay	0	0	63,277	77,356	73,218	0	0.00%
715.110.009 Doctor's Appointments	0	0	196	408	229	0	0.00%
Total Salaries and Wages	744,558	727,247	651,614	636,337	559,358	17,311	2.38%
Benefits							
715.110.030 Pensions	107,183	105,650	88,821	78,831	75,875	1,533	1.45%
715.110.031 Other Benefits	93,493	85,494	67,071	66,950	57,890	7,999	9.36%
715.110.032 Workers Compensation	28,898	28,216	22,603	19,397	17,171	682	2.42%
715.110.033 Employment Insurance	14,587	14,073	9,703	9,905	8,834	514	3.65%
715.110.041 Safety Shoes	1,000	1,000	598	925	875	0	0.00%
Total Benefits	245,161	234,433	188,796	176,008	160,645	10,728	4.58%
Equipment Operations							
715.110.050 Equipment Rentals	30,000	26,488	28,914	26,390	16,252	3,512	13.26%
715.110.054 Repairs-equipment	3,000	3,000	348	162	814	0	0.00%
715.110.067 Car Allowance/Mileage	0	0	193	0	0	0	0.00%
Total Equipment Operations	33,000	29,488	29,455	26,552	17,066	3,512	11.91%
Materials							
715.110.100 Other	2,250	2,250	313	0	1,780	0	0.00%
715.110.104 General Supplies	4,000	4,000	2,333	1,859	892	0	0.00%
Total Materials	6,250	6,250	2,646	1,859	2,672	0	0.00%
Contracts							
715.110.211 Contract-Surveys	4,000	4,000	3,663	0	8,395	0	0.00%
715.110.216 Aerial Mapping & Photog	3,000	3,000	0	0	7,500	0	0.00%
Total Contracts	7,000	7,000	3,663	0	15,895	0	0.00%
Office and Related Expenses							
715.110.306 Cell Phones	1,740	1,320	797	1,283	901	420	31.82%
715.110.308 Copying and Prints	200	200	102	338	0	0	0.00%
715.110.312 Books and Publications	250	250	0	0	0	0	0.00%
715.110.314 Software Support	23,500	23,500	21,192	16,048	463	0	0.00%
715.110.323 Internet Charges	720	720	175	263	0	0	0.00%
715.110.330 Equipment/Furniture NTCA	0	0	0	205	611	0	0.00%
Total Office and Related Expenses	26,410	25,990	22,266	18,137	1,975	420	1.62%

City of St Catharines
Municipal Surveys
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Properties							
715.110.350 Office Equip/Furniture	0	0	0	-3,451	0	0	0.00%
715.110.354 Other Equipment	50,000	0	0	0	0	50,000	0.00%
Total Properties	50,000	0	0	-3,451	0	50,000	0.00%
Other Service Charges							
715.110.401 Conferences/Conventions	1,500	1,500	1,093	1,051	801	0	0.00%
715.110.402 Training	4,000	4,000	0	1,862	0	0	0.00%
715.110.405 Subscriptions/Memb'ships	3,803	4,086	3,069	2,860	2,750	-283	-6.93%
715.110.420 Legal and Court Costs	4,000	4,000	1,182	502	975	0	0.00%
Total Other Service Charges	13,303	13,586	5,344	6,275	4,526	-283	-2.08%
Total Expenditures	1,125,682	1,043,994	903,784	861,717	762,137	81,688	7.82%
Revenue							
715.110.835 Sale of Maps/Prints	-250	-250	-219	-86	-125	0	0.00%
715.110.950 Roads - Allocation	-7,000	-6,000	0	-1,000	0	-1,000	16.67%
715.110.952 Sewer Allocation	-18,000	-18,000	-5,566	-25,000	-27,000	0	0.00%
715.110.953 Waterworks Allocation	-130,000	-130,000	-102,713	-109,000	-109,000	0	0.00%
715.110.954 Sidewalks Allocation	0	-1,000	0	0	0	1,000	-100.00%
715.110.970 Encroachment Agreements	-600	-600	-856	-316	-552	0	0.00%
Total Revenue	-155,850	-155,850	-109,354	-135,402	-136,677	0	0.00%
Transfer from Reserve							
715.110.900 Transfer from Reserve	-50,000	0	0	0	0	-50,000	0.00%
Total Transfer from Reserve	-50,000	0	0	0	0	-50,000	0.00%
Total Revenue	-205,850	-155,850	-109,354	-135,402	-136,677	-50,000	32.08%
Total Net Expenditures	919,832	888,144	794,430	726,315	625,460	31,688	3.57%

City of St Catharines
Engineering
2022 Operating Budget - Expenditures by Object

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
Object of Expenditure							
Salaries and Wages							
715.115.001 Salaries/Wages-Regular	1,138,167	1,007,659	751,560	716,404	727,742	130,508	12.95%
715.115.002 Salaries/Wages-Overtime	6,001	6,001	1,676	4,228	5,863	0	0.00%
715.115.003 Salaries/Wages-Ext Svce	35,581	35,053	8,835	29,600	28,529	528	1.51%
715.115.006 Sick Pay	0	0	2,508	4,874	14,363	0	0.00%
715.115.007 Holiday/Vacation Pay	1,420	1,401	75,853	95,866	94,731	19	1.36%
715.115.009 Doctor's Appointments	0	0	999	2,611	2,082	0	0.00%
Total Salaries and Wages	1,181,169	1,050,114	841,431	853,583	873,310	131,055	12.48%
Benefits							
715.115.030 Pensions	184,292	164,500	119,015	117,143	120,760	19,792	12.03%
715.115.031 Other Benefits	116,717	101,525	61,008	70,021	73,492	15,192	14.96%
715.115.032 Workers Compensation	41,687	37,512	27,328	24,479	25,965	4,175	11.13%
715.115.033 Employment Insurance	17,880	15,784	10,045	10,719	10,538	2,096	13.28%
715.115.040 Meal Allowance	0	0	10	59	9	0	0.00%
715.115.041 Safety Shoes	2,200	1,925	537	2,350	1,575	275	14.29%
Total Benefits	362,776	321,246	217,943	224,771	232,339	41,530	12.93%
Equipment Operations							
715.115.067 Car Allowance/Mileage	5,500	6,500	3,409	4,779	5,756	-1,000	-15.38%
Total Equipment Operations	5,500	6,500	3,409	4,779	5,756	-1,000	-15.38%
Materials							
715.115.109 Safety/Protective Equip't	500	500	159	57	28	0	0.00%
715.115.110 Uniform Clothing	1,000	990	0	0	0	10	1.01%
Total Materials	1,500	1,490	159	57	28	10	0.67%
Office and Related Expenses							
715.115.306 Cell Phones	9,500	9,720	3,439	7,439	5,385	-220	-2.26%
715.115.310 Office Supplies	150	100	129	0	0	50	50.00%
715.115.312 Books and Publications	1,000	1,000	112	0	0	0	0.00%
715.115.314 Computer software	54,300	13,600	6,264	0	0	40,700	299.26%
715.115.330 Equipment/Furniture NTCA	42,663	750	0	427	615	41,913	5,588.40%
Total Office and Related Expenses	107,613	25,170	9,944	7,866	6,000	82,443	327.54%
Properties							
715.115.350 Office Equip't/Furniture	0	0	0	719	0	0	0.00%
715.115.351 Replacement-micros	5,000	0	0	1,815	0	5,000	0.00%
Total Properties	5,000	0	0	2,534	0	5,000	0.00%

City of St Catharines

Engineering

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Other Service Charges							
715.115.401 Conferences/Conventions	7,800	6,800	-500	5,919	2,972	1,000	14.71%
715.115.402 Training	17,400	14,900	6,802	11,459	-10,567	2,500	16.78%
715.115.405 Subscriptions/Memb'ships	9,380	7,380	4,675	3,977	4,393	2,000	27.10%
715.115.417 Study/Consulting Fees	20,000	75,000	15,000	15,000	9,933	-55,000	-73.33%
715.115.450 Miscellaneous	0	0	0	3	0	0	0.00%
Total Other Service Charges	54,580	104,080	25,977	36,358	6,731	-49,500	-47.56%
Total Expenditures	1,718,138	1,508,600	1,098,863	1,129,948	1,124,164	209,538	13.89%
Revenue							
715.115.819 Inspection	-2,135	-2,370	0	-9,152	-6,296	235	-9.92%
715.115.820 Wage Allocated to Capital	-200,000	0	0	0	0	-200,000	0.00%
715.115.950 Charg'ble Water Oper'ns	-349,000	-362,000	-395,000	-304,000	-236,682	13,000	-3.59%
715.115.951 Recovery-Bridge Program	-7,000	-7,000	-3,000	-3,000	-3,000	0	0.00%
715.115.952 Recovery-Roads Program	-64,000	-56,000	-110,000	-110,000	-117,000	-8,000	14.29%
715.115.953 Recov'y-Sanitary/Comb'd	-349,000	-362,000	-327,000	-304,000	-236,682	13,000	-3.59%
715.115.954 Recovery-Sidewalks	0	-8,000	-7,000	-7,000	-7,000	8,000	-100.00%
Total Revenue	-971,135	-797,370	-842,000	-737,152	-606,660	-173,765	21.79%
Total Revenue	-971,135	-797,370	-842,000	-737,152	-606,660	-173,765	21.79%
Total Net Expenditures	747,003	711,230	256,863	392,796	517,504	35,773	5.03%

City of St Catharines
Construction Inspection
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
715.120.001 Salaries/Wages-Regular	339,961	331,670	257,007	246,143	252,909	8,291	2.50%
715.120.002 Salaries/Wages-Overtime	31,002	31,002	30,001	27,635	42,240	0	0.00%
715.120.003 Salaries/Wages-Ext Svce	12,318	12,614	0	9,456	8,397	-296	-2.35%
715.120.006 Sick Pay	0	0	31,675	26,220	8,345	0	0.00%
715.120.007 Holiday/Vacation Pay	491	502	29,604	40,013	45,410	-11	-2.19%
715.120.009 Doctor's Appointments	0	0	347	909	373	0	0.00%
Total Salaries and Wages	383,772	375,788	348,634	350,376	357,674	7,984	2.12%
Benefits							
715.120.030 Pensions	54,662	53,750	45,659	45,321	44,153	912	1.70%
715.120.031 Other Benefits	38,763	37,350	26,592	32,461	31,156	1,413	3.78%
715.120.032 Workers Compensation	14,940	14,606	11,807	11,082	11,318	334	2.29%
715.120.033 Employment Insurance	6,914	6,700	4,312	4,590	4,576	214	3.19%
715.120.040 Meal Allowance	1,101	1,101	470	459	611	0	0.00%
715.120.041 Safety Shoes	800	700	278	1,000	700	100	14.29%
Total Benefits	117,180	114,207	89,118	94,913	92,514	2,973	2.60%
Equipment Operations							
715.120.067 Car Allowance/Mileage	22,500	22,500	18,004	20,515	21,485	0	0.00%
Total Equipment Operations	22,500	22,500	18,004	20,515	21,485	0	0.00%
Materials							
715.120.104 General Supplies	1,100	1,100	207	931	973	0	0.00%
715.120.109 Safety/Protective Equipm'	200	150	198	46	43	50	33.33%
715.120.110 Uniform Clothing	900	900	0	191	344	0	0.00%
Total Materials	2,200	2,150	405	1,168	1,360	50	2.33%
Office and Related Expenses							
715.120.306 Cellular Phones	3,800	3,800	2,169	5,472	3,739	0	0.00%
715.120.307 Printing	200	200	0	0	111	0	0.00%
715.120.312 Books and Publications	150	150	0	0	0	0	0.00%
715.120.314 Software	10,000	10,000	10,000	10,000	0	0	0.00%
715.120.323 Internet Charges	1,440	1,440	0	0	0	0	0.00%
Total Office and Related Expenses	15,590	15,590	12,169	15,472	3,850	0	0.00%
Other Service Charges							
715.120.402 Training	15,900	15,900	5,976	263	4,388	0	0.00%
715.120.405 Subscriptions/Memb'ships	1,710	1,710	673	1,050	1,032	0	0.00%
Total Other Service Charges	17,610	17,610	6,649	1,313	5,420	0	0.00%
Total Expenditures	558,852	547,845	474,979	483,757	482,303	11,007	2.01%
Revenue							
715.120.819 Wages Allocated	-380,000	-380,000	-298,371	-303,501	-337,430	0	0.00%
Total Revenue	-380,000	-380,000	-298,371	-303,501	-337,430	0	0.00%
Total Revenue	-380,000	-380,000	-298,371	-303,501	-337,430	0	0.00%
Total Net Expenditures	178,852	167,845	176,608	180,256	144,873	11,007	6.56%

City of St Catharines
Development Coordination
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
715.125.001 Salaries/Wages-Regular	331,876	324,935	280,449	207,526	244,103	6,941	2.14%
715.125.002 Salaries/Wages-Overtime	0	0	1,717	747	2,498	0	0.00%
715.125.003 Salaries/Wages-Extra Svce	0	0	5,584	0	0	0	0.00%
715.125.006 Sick Pay	0	0	558	1,486	1,124	0	0.00%
715.125.007 Holiday/Vacation Pay	0	0	37,832	29,928	30,296	0	0.00%
715.125.009 Doctor's Appointments	0	0	664	281	468	0	0.00%
Total Salaries and Wages	331,876	324,935	326,804	239,968	278,489	6,941	2.14%
Benefits							
715.125.030 Pensions	35,452	34,800	32,779	22,686	28,367	652	1.87%
715.125.031 Other Benefits	25,518	24,562	18,644	14,963	18,447	956	3.89%
715.125.032 Workers Compensation	11,133	10,950	10,489	7,384	8,326	183	1.67%
715.125.033 Employment Insurance	4,998	4,827	3,550	3,608	3,524	171	3.54%
715.125.041 Safety Shoes	600	525	0	675	525	75	14.29%
Total Benefits	77,701	75,664	65,462	49,316	59,189	2,037	2.69%
Equipment Operations							
715.125.067 Car Allowance/Mileage	2,500	2,500	830	459	2,218	0	0.00%
Total Equipment Operations	2,500	2,500	830	459	2,218	0	0.00%
Materials							
715.125.110 Uniform Clothing	200	200	7	19	231	0	0.00%
Total Materials	200	200	7	19	231	0	0.00%
Office and Related Expenses							
715.125.306 Cellular Phones	2,100	2,100	1,156	2,093	1,827	0	0.00%
715.125.330 Equipment/Furniture NTCA	0	0	0	512	0	0	0.00%
Total Office and Related Expenses	2,100	2,100	1,156	2,605	1,827	0	0.00%
Other Service Charges							
715.125.400 Travelling	2,900	2,900	1,124	394	720	0	0.00%
715.125.401 Conferences/conventions	1,000	1,000	31	0	100	0	0.00%
715.125.402 Training	3,000	3,000	1,436	2,552	2,157	0	0.00%
715.125.405 Subscriptions/Memb'ships	1,670	1,670	1,145	1,709	2,314	0	0.00%
Total Other Service Charges	8,570	8,570	3,736	4,655	5,291	0	0.00%
Total Expenditures	422,947	413,969	397,995	297,022	347,245	8,978	2.17%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	422,947	413,969	397,995	297,022	347,245	8,978	2.17%

City of St Catharines
Works,Building,Yards
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
715.130.001 Salaries/Wages-Regular	146,730	141,770	146,496	142,307	119,901	4,960	3.50%
715.130.002 Salaries/Wages-Overtime	0	0	244	387	350	0	0.00%
715.130.003 Salaries/Wages - Extra	0	0	2,741	5,449	9,110	0	0.00%
715.130.008 Modified Work Program	0	0	0	175	207	0	0.00%
Total Salaries and Wages	146,730	141,770	149,481	148,318	129,568	4,960	3.50%
Benefits							
715.130.030 Pensions	19,681	18,405	19,359	17,820	14,818	1,276	6.93%
715.130.031 Other Benefits	23,876	20,713	15,635	18,179	15,949	3,163	15.27%
715.130.032 Workers Compensation	4,846	4,009	5,299	4,690	4,153	837	20.88%
715.130.033 Employment Insurance	2,897	2,301	2,556	2,540	2,248	596	25.90%
Total Benefits	51,300	45,428	42,849	43,229	37,168	5,872	12.93%
Equipment Operations							
715.130.050 Rentals	123,060	119,660	138,866	134,482	108,094	3,400	2.84%
Total Equipment Operations	123,060	119,660	138,866	134,482	108,094	3,400	2.84%
Materials							
715.130.101 Construction-General	3,340	3,340	511	1,194	2,087	0	0.00%
715.130.102 Small Tools/Equipment	100	0	21	45	33	100	0.00%
Total Materials	3,440	3,340	532	1,239	2,120	100	2.99%
Contracts							
715.130.200 Contracts-miscellaneous	84,000	84,000	71,177	108,236	94,001	0	0.00%
Total Contracts	84,000	84,000	71,177	108,236	94,001	0	0.00%
Total Expenditures	408,530	394,198	402,905	435,504	370,951	14,332	3.64%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	408,530	394,198	402,905	435,504	370,951	14,332	3.64%

City of St Catharines

2022 Operating Budget - Expenditures by Department, Board or Committee

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
Community, Recreation and Culture Services							
Port Dalhousie Seniors Centre (p. 189)	48,750	44,469	27,735	43,328	33,085	4,281	9.63%
Dunlop Drive Seniors Centre (p. 191)	62,096	69,616	19,761	43,304	54,375	-7,520	-10.80%
West St Catharines Senior Centre (p. 193)	76,035	72,007	26,976	57,588	59,423	4,028	5.59%
Merritton Senior Centre (p. 195)	0	0	291	0	0	0	0.00%
Memorial Forest (p. 198)	0	0	0	0	0	0	0.00%
CRCS Administration (p. 196)	1,414,248	1,414,346	1,317,753	1,430,693	964,343	-98	-0.01%
Recreation Overhead (p. 199)	1,057,290	1,019,409	902,666	955,286	949,861	37,881	3.72%
Special Events (p. 201)	57,275	56,033	30,009	54,992	41,390	1,242	2.22%
SCCIP (p. 203)	151,500	204,900	399,943	7,087	4,988	-53,400	-26.06%
Culture (p. 204)	293,391	270,876	207,043	196,568	181,339	22,515	8.31%
Swimming Pools and Beaches (p. 206)	506,503	408,495	425,933	432,379	409,794	98,008	23.99%
Kiwanis Aquatic Centre (p. 208)	1,901,873	1,764,906	1,460,468	1,510,341	1,565,935	136,967	7.76%
Port Weller Centre (p. 211)	56,725	63,168	68,821	73,359	63,823	-6,443	-10.20%
Russell Ave Community Centre (p. 213)	198,512	175,515	134,199	158,391	182,498	22,997	13.10%
Carousel (p. 215)	132,592	130,376	62,489	94,388	77,590	2,216	1.70%
Port Dalhousie Harbour (p. 217)	-42,741	-63,837	11,309	19,024	-39,280	21,096	-33.05%
Harriet Tubman Programming (p. 218)	-12,400	-9,900	2,855	-11,758	-1,739	-2,500	25.25%
Concessions (p. 219)	-16,770	-16,270	-508	-15,351	-17,162	-500	3.07%
Grantham Lions/Optimist (p. 220)	29,593	29,593	29,800	29,289	29,289	0	0.00%
Welland Canal Centre Gift Shop (p. 221)	-58,338	-63,338	-7,645	-49,789	-63,549	5,000	-7.89%
Museum (p. 222)	726,892	712,902	380,715	500,266	473,007	13,990	1.96%
Welland Canal Centre (p. 224)	635,356	631,844	669,490	729,916	668,490	3,512	0.56%
Morningstar Mill (p. 226)	107,944	105,805	64,913	98,657	88,758	2,139	2.02%
Festivals (p. 228)	0	0	41,000	0	0	0	0.00%
Events/Market Operations (p. 229)	109,077	98,004	105,591	110,539	57,102	11,073	11.30%
Labour Day Parade (p. 231)	7,200	7,200	0	9,054	8,688	0	0.00%
Community Programs (p. 232)	14,800	8,500	11,916	17,511	2,264	6,300	74.12%
Total Community, Recreation and Culture Service	7,457,403	7,134,619	6,393,523	6,495,063	5,794,312	322,784	4.52%

ESTIMATE 2022 COMMUNITY, RECREATION AND CULTURE SERVICES

EXPENDITURE ACCOUNT		2022 BUDGET
750.512	<u>CULTURE</u>	
	<u>118 - INDOOR ART EXHIBITS (2021 - \$8,610)</u>	
	CITY HALL - JURIED SHOW	\$4,500
	CENTENNIAL GARDENS	2,350
	FOPAC - JOY WILLIAMS LOBBY	960
	CITY HALL - PARTNER SHOW	800
		<u>\$8,610</u>
	 <u>135 - COMMUNITY DEVELOPMENT (2021 - \$22,412)</u>	
	ARTS AWARDS	\$18,912
	NIAGARA	3,500
	Note: Arts Awards to be partially funded through Civic Project Fund in 2021.	<u>\$22,412</u>
750.515	<u>POOLS AND BEACHES</u>	
	<u>102 - SMALL TOOLS AND EQUIPMENT (2021 - \$10,500)</u>	
	PUMP/FILTER ROOM REPAIRS	\$5,000
	SAFE SWIMMING INITIATIVE-LAKESIDE PARK BEACH	4,000
	MAINTENANCE HAND TOOLS	1,000
	VACUUM, POLES AND EQUIPMENT	500
		<u>\$10,500</u>
750.518	<u>KIWANIS AQUATIC CENTRE</u>	
	<u>102 - SMALL TOOLS AND EQUIPMENT (2021 - \$3,000)</u>	
	PUMP ROOM FILTER ANNUAL MAINTENANCE	\$2,000
	VARIOUS SMALL TOOLS AND EQUIPMENT	2,921
		<u>\$4,921</u>
750.545	<u>RUSSELL AVENUE COMMUNITY CENTRE</u>	
	<u>102 - SMALL TOOLS AND EQUIPMENT (2021 - \$1,000)</u>	
	REPLACEMENT TABLE AND CHAIRS	<u>\$1,000</u>

ESTIMATE 2022 COMMUNITY, RECREATION AND CULTURE SERVICES

EXPENDITURE ACCOUNT		2022 BUDGET
752.105	<u>MUSEUM</u>	
	<u>118 - SPECIAL EXHIBITS (2021 - \$26,000)</u>	
	INTERPRETIVE PLAN, IMPLEMENTATION - PHASE 4	\$12,000
	INTERPRETIVE PLAN, IMPLEMENTATION - PHASE 5	14,000
	Note: Partially funded through Civic Project Fund (CPF) in 2019 (Not funded through CPF in 2021)	
		<u>\$26,000</u>
752.120	<u>WELLAND CANAL CENTRE</u>	
	<u>180 - IMPROVEMENTS - NON TCA (2021 - \$25,000)</u>	<u>\$0</u>
761.129	<u>135 - FESTIVALS</u> (2021 - \$0)	
	FOLK ARTS COUNCIL	41,000
	FOLK ARTS - IN KIND	4,639
	900 FUNDING FROM CIVIC PROJECT FUND	-45,639
		<u>\$0</u>

City of St Catharines
Port Dalhousie Seniors Centre
2022 Operating Budget - Expenditures by Object

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
Object of Expenditure							
Salaries and Wages							
745.100.001 Salaries/Wages - Regular	29,188	28,700	27,242	26,671	21,895	488	1.70%
745.100.003 Salaries/Wages-Ext Svce	21,452	20,605	4,865	21,541	20,489	847	4.11%
745.100.006 Sick Pay	0	0	0	25	0	0	0.00%
745.100.007 Holiday/Vacation Pay	862	819	385	4,129	1,433	43	5.25%
745.100.012 Allocation-Prog Super	0	0	0	4,484	0	0	0.00%
Total Salaries and Wages	51,502	50,124	32,492	56,850	43,817	1,378	2.75%
Benefits							
745.100.030 Pensions	5,430	5,250	4,434	4,881	4,439	180	3.43%
745.100.031 Other Benefits	4,769	4,153	2,515	3,535	3,328	616	14.83%
745.100.032 Workers Compensation	1,879	1,846	1,127	1,546	1,410	33	1.79%
745.100.033 Employment Insurance	1,171	1,137	638	1,002	972	34	2.99%
Total Benefits	13,249	12,386	8,714	10,964	10,149	863	6.97%
Equipment Operations							
745.100.053 Service Contracts	4,911	1,578	2,748	1,321	1,217	3,333	211.22%
745.100.054 Repairs - Equipment	475	475	105	317	51	0	0.00%
Total Equipment Operations	5,386	2,053	2,853	1,638	1,268	3,333	162.35%
Materials							
745.100.104 General Supplies	1,000	1,000	660	1,354	807	0	0.00%
745.100.110 Uniform Clothing	150	150	0	154	155	0	0.00%
Total Materials	1,150	1,150	660	1,508	962	0	0.00%
Building and Maintenance							
745.100.150 Cleaning/custodian	5,930	5,930	1,693	5,623	6,002	0	0.00%
745.100.152 Gen Bldg Mntce Supplies	615	615	0	325	430	0	0.00%
745.100.162 Repairs	7,548	7,548	5,683	6,701	5,376	0	0.00%
745.100.163 Heat,Light,Power,Water	8,900	8,650	4,969	6,102	7,070	250	2.89%
745.100.173 Insurance-Bldg/Contents	1,600	993	795	574	594	607	61.13%
Total Building and Maintenance	24,593	23,736	13,140	19,325	19,472	857	3.61%
Contracts							
745.100.229 Instructor Fees	1,200	1,200	267	987	465	0	0.00%
745.100.235 Garbage/Pest Control	50	50	0	0	0	0	0.00%
Total Contracts	1,250	1,250	267	987	465	0	0.00%
Office and Related Expenses							
745.100.307 Printing	120	120	165	112	147	0	0.00%
Total Office and Related Expenses	120	120	165	112	147	0	0.00%
Properties							
745.100.354 Other Equipment	0	0	-8	10,027	8,807	0	0.00%
Total Properties	0	0	-8	10,027	8,807	0	0.00%

City of St Catharines
Port Dalhousie Seniors Centre
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Total Expenditures	97,250	90,819	58,283	101,411	85,087	6,431	7.08%
Revenue							
745.100.801 Provincial Grant	-42,700	-42,700	-29,023	-52,727	-46,578	0	0.00%
745.100.830 Memberships	-4,500	-2,500	-1,290	-4,797	-4,684	-2,000	80.00%
745.100.832 Casual Rentals	-100	-100	0	0	-174	0	0.00%
745.100.858 Registration Fees	-1,200	-1,050	-235	-559	-566	-150	14.29%
Total Revenue	-48,500	-46,350	-30,548	-58,083	-52,002	-2,150	4.64%
Total Revenue	-48,500	-46,350	-30,548	-58,083	-52,002	-2,150	4.64%
Total Net Expenditures	48,750	44,469	27,735	43,328	33,085	4,281	9.63%

City of St Catharines
Dunlop Drive Seniors Centre
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
745.105.001 Salaries/Wages-Regular	0	0	3,357	-79	291	0	0.00%
745.105.003 Salaries/Wages-Ext Svce	57,225	54,904	11,564	55,714	54,594	2,321	4.23%
745.105.007 Holiday/Vacation Pay	2,300	2,182	724	2,709	3,586	118	5.41%
Total Salaries and Wages	59,525	57,086	15,645	58,344	58,471	2,439	4.27%
Benefits							
745.105.030 Pensions	2,813	2,533	867	2,864	3,815	280	11.05%
745.105.031 Other Benefits	1,274	1,071	328	1,158	1,077	203	18.95%
745.105.032 Workers Compensation	1,960	1,922	589	1,850	1,867	38	1.98%
745.105.033 Employment Insurance	1,239	1,214	372	1,337	1,355	25	2.06%
Total Benefits	7,286	6,740	2,156	7,209	8,114	546	8.10%
Equipment Operations							
745.105.053 Service Contracts	6,601	3,268	3,695	3,394	2,536	3,333	101.99%
745.105.054 Repairs - Equipment	550	550	463	1,107	596	0	0.00%
Total Equipment Operations	7,151	3,818	4,158	4,501	3,132	3,333	87.30%
Materials							
745.105.104 General Supplies	1,750	1,750	886	2,325	1,854	0	0.00%
745.105.110 Uniforms	300	300	0	302	291	0	0.00%
Total Materials	2,050	2,050	886	2,627	2,145	0	0.00%
Building and Maintenance							
745.105.150 Cleaning/Custodian	21,450	21,450	5,556	19,502	19,652	0	0.00%
745.105.152 Gen Bldg Mtncce Supplies	1,500	1,500	798	1,602	1,826	0	0.00%
745.105.162 Repairs	13,183	12,580	13,511	10,296	15,160	603	4.79%
745.105.163 Heat,Light,Power,Water	26,300	25,500	13,523	20,456	22,130	800	3.14%
745.105.173 Insurance-Bldg/Contents	5,100	3,247	2,595	1,874	1,937	1,853	57.07%
Total Building and Maintenance	67,533	64,277	35,983	53,730	60,705	3,256	5.07%
Contracts							
745.105.229 Instructor Fees	2,500	2,500	1,031	4,329	3,600	0	0.00%
745.105.235 Garbage/Pest Control	975	975	286	1,016	927	0	0.00%
Total Contracts	3,475	3,475	1,317	5,345	4,527	0	0.00%
Office and Related Expenses							
745.105.307 Printing	376	470	215	300	704	-94	-20.00%
745.105.323 Internet Charges	400	400	0	480	480	0	0.00%
Total Office and Related Expenses	776	870	215	780	1,184	-94	-10.80%
Properties							
745.105.354 Other Equipment	0	0	-6	10,027	11,185	0	0.00%
Total Properties	0	0	-6	10,027	11,185	0	0.00%

City of St Catharines
Dunlop Drive Seniors Centre
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Total Expenditures	147,796	138,316	60,354	142,563	149,463	9,480	6.85%
Revenue							
745.105.801 Provincial Grant	-42,700	-42,700	-27,971	-52,727	-52,060	0	0.00%
745.105.830 Memberships	-30,000	-17,000	-6,206	-27,746	-25,597	-13,000	76.47%
745.105.832 Casual Rentals	-10,000	-7,000	-2,821	-14,268	-14,198	-3,000	42.86%
745.105.858 Registration Fees	-3,000	-2,000	-1,595	-6,518	-3,233	-1,000	50.00%
Total Revenue	-85,700	-68,700	-38,593	-101,259	-95,088	-17,000	24.75%
Total Revenue	-85,700	-68,700	-38,593	-101,259	-95,088	-17,000	24.75%
Total Net Expenditures	62,096	69,616	21,761	41,304	54,375	-7,520	-10.80%

City of St Catharines
West St Catharines Senior Centre
2022 Operating Budget - Expenditures by Object

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
Object of Expenditure							
Salaries and Wages							
745.110.001 Salaries/Wages - Regular	29,188	28,700	26,697	26,016	22,126	488	1.70%
745.110.003 Salaries/Wages-Ext Svce	44,652	42,858	7,773	38,948	39,653	1,794	4.19%
745.110.006 Sick Pay	0	0	0	25	0	0	0.00%
745.110.007 Holiday/Vacation Pay	1,795	1,704	459	4,831	3,001	91	5.34%
Total Salaries and Wages	75,635	73,262	34,929	69,820	64,780	2,373	3.24%
Benefits							
745.110.030 Pensions	6,843	6,545	3,941	5,803	5,856	298	4.55%
745.110.031 Other Benefits	5,286	4,587	2,573	3,909	3,674	699	15.24%
745.110.032 Workers Compensation	2,674	2,624	1,231	2,152	2,107	50	1.91%
745.110.033 Employment Insurance	1,673	1,630	704	1,434	1,476	43	2.64%
Total Benefits	16,476	15,386	8,449	13,298	13,113	1,090	7.08%
Equipment Operations							
745.110.053 Service Contracts	5,969	2,636	976	1,979	2,228	3,333	126.44%
745.110.054 Equipment Repairs	475	475	0	464	388	0	0.00%
745.110.067 Car Allowance/Mileage	0	0	0	85	147	0	0.00%
Total Equipment Operations	6,444	3,111	976	2,528	2,763	3,333	107.14%
Materials							
745.110.104 General Supplies	1,300	1,300	418	1,615	1,573	0	0.00%
745.110.110 Uniform Clothing	300	300	0	289	293	0	0.00%
Total Materials	1,600	1,600	418	1,904	1,866	0	0.00%
Building and Maintenance							
745.110.150 Cleaning/Custodian	7,362	7,362	2,526	6,236	6,660	0	0.00%
745.110.152 Gen Bldg Mntce Supplies	1,000	1,000	140	1,172	461	0	0.00%
745.110.161 Vandalsim-Graffiti	0	0	0	168	0	0	0.00%
745.110.162 Repairs	6,290	6,290	4,280	5,173	9,036	0	0.00%
745.110.163 Heat,Light,Power,Water	8,500	8,250	4,571	6,970	7,244	250	3.03%
745.110.173 Insurance-Bldg/Contents	1,400	886	708	511	529	514	58.01%
Total Building and Maintenance	24,552	23,788	12,225	20,230	23,930	764	3.21%
Contracts							
745.110.229 Instructor Fees	6,000	6,000	1,470	6,689	7,357	0	0.00%
745.110.235 Garbage/Pest Control	100	100	0	0	0	0	0.00%
Total Contracts	6,100	6,100	1,470	6,689	7,357	0	0.00%
Office and Related Expenses							
745.110.307 Printing	128	160	12	147	50	-32	-20.00%
745.110.323 Internet Charges	700	700	817	345	795	0	0.00%
Total Office and Related Expenses	828	860	829	492	845	-32	-3.72%

City of St Catharines
West St Catharines Senior Centre
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Properties							
745.110.354 Other Equipment	0	0	6	10,027	8,539	0	0.00%
Total Properties	0	0	6	10,027	8,539	0	0.00%
Total Expenditures	131,635	124,107	59,302	124,988	123,193	7,528	6.07%
Revenue							
745.110.801 Provincial Grant	-42,700	-42,700	-28,471	-52,727	-51,239	0	0.00%
745.110.830 Memberships	-6,500	-4,000	-1,496	-6,394	-5,489	-2,500	62.50%
745.110.832 Casual Rentals	-600	-600	-505	-1,577	-910	0	0.00%
745.110.858 Registration Fees	-5,800	-4,800	-1,854	-6,703	-6,132	-1,000	20.83%
Total Revenue	-55,600	-52,100	-32,326	-67,401	-63,770	-3,500	6.72%
Total Revenue	-55,600	-52,100	-32,326	-67,401	-63,770	-3,500	6.72%
Total Net Expenditures	76,035	72,007	26,976	57,587	59,423	4,028	5.59%

City of St Catharines
Merritton Senior Centre
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Building and Maintenance							
745.115.162 Repairs	0	0	291	0	0	0	0.00%
Total Building and Maintenance	0	0	291	0	0	0	0.00%
Contracts							
746.100.202 Rental Contracts	0	0	1,378	0	0	0	0.00%
Total Contracts	0	0	1,378	0	0	0	0.00%
Other Service Charges							
746.100.426 Grant Program	0	0	1,026	0	0	0	0.00%
Total Other Service Charges	0	0	1,026	0	0	0	0.00%
Total Expenditures	0	0	2,695	0	0	0	0.00%
Revenue							
746.100.803 Other Grants	0	0	-2,404	0	0	0	0.00%
Total Revenue	0	0	-2,404	0	0	0	0.00%
Total Revenue	0	0	-2,404	0	0	0	0.00%
Total Net Expenditures	0	0	291	0	0	0	0.00%

City of St Catharines
CRCS Administration
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
750.100.001 Salaries/Wages-Regular	869,129	851,212	692,720	753,552	424,596	17,917	2.10%
750.100.002 Salaries/Wages-Overtime	499	499	2,656	8,943	5,453	0	0.00%
750.100.003 Salaries/Wages-Ext Svce	30,607	0	44,767	70,942	62,184	30,607	0.00%
750.100.006 Sick Pay	0	0	36,918	7,142	5,773	0	0.00%
750.100.007 Holiday/Vacation Pay	1,218	0	77,119	93,930	66,819	1,218	0.00%
750.100.009 Doctor's Appointments	0	0	940	1,691	1,948	0	0.00%
Total Salaries and Wages	901,453	851,711	855,120	936,200	566,773	49,742	5.84%
Benefits							
750.100.030 Pensions	132,310	129,570	116,928	120,830	74,093	2,740	2.11%
750.100.031 Other Benefits	107,342	102,723	83,861	96,231	81,865	4,619	4.50%
750.100.032 Workers Compensation	32,116	31,565	28,787	25,642	18,022	551	1.75%
750.100.033 Employment Insurance	16,164	15,675	13,034	13,224	7,071	489	3.12%
750.100.040 Meal Allowance	0	0	20	0	0	0	0.00%
750.100.041 Safety Shoes	800	700	200	1,250	175	100	14.29%
Total Benefits	288,732	280,233	242,830	257,177	181,226	8,499	3.03%
Equipment Operations							
750.100.053 Service Contracts	5,000	5,180	3,448	2,530	5,070	-180	-3.47%
750.100.054 Repairs-equipment	0	0	0	0	83	0	0.00%
750.100.067 Car Allowance/Mileage	1,500	3,000	496	9,240	2,093	-1,500	-50.00%
Total Equipment Operations	6,500	8,180	3,944	11,770	7,246	-1,680	-20.54%
Materials							
750.210.115 Bulbs/Flowers	88,000	85,000	45,725	95,907	88,535	3,000	3.53%
Total Materials	88,000	85,000	45,725	95,907	88,535	3,000	3.53%
Building and Maintenance							
750.100.150 Cleaning serv-RCS	9,250	9,250	7,905	8,670	8,670	0	0.00%
750.100.162 Repairs	7,549	7,549	17,386	8,117	6,520	0	0.00%
750.100.163 Heat,Light,Power,Water	24,700	24,023	23,981	25,518	24,916	677	2.82%
750.100.173 Insurance-Bldg/Contents	3,700	2,350	1,878	1,356	1,402	1,350	57.45%
Total Building and Maintenance	45,199	43,172	51,150	43,661	41,508	2,027	4.70%
Contracts							
750.100.206 Contracts-Recycling	1,500	1,500	996	0	1,376	0	0.00%
750.100.235 Contracts-Pest Control	550	550	259	820	432	0	0.00%
Total Contracts	2,050	2,050	1,255	820	1,808	0	0.00%
Office and Related Expenses							
750.100.303 Courier Service	100	100	19	196	39	0	0.00%
750.100.306 Cellular Phones	4,000	7,500	1,193	2,272	1,866	-3,500	-46.67%

City of St Catharines
CRCS Administration
2022 Operating Budget - Expenditures by Object

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
750.100.307 Printing	1,120	900	253	1,363	1,340	220	24.44%
750.100.308 Copying and Prints	3,904	4,880	2,037	2,789	4,593	-976	-20.00%
750.100.309 Advertising	15,000	15,000	7,800	15,019	18,796	0	0.00%
750.100.310 Office Supplies	3,400	4,900	2,242	4,286	5,130	-1,500	-30.61%
750.100.312 Books and Publications	150	150	173	134	265	0	0.00%
750.100.314 Software	0	55,000	50,000	0	-1,225	-55,000	-100.00%
750.100.318 Cash Processing fees	12,000	12,000	14,617	15,904	11,822	0	0.00%
750.100.322 Eplay On-line Reg Fees	27,000	27,000	37,980	25,939	25,790	0	0.00%
750.100.323 Internet Charges	240	240	0	88	203	0	0.00%
Total Office and Related Expenses	66,914	127,670	116,314	67,990	68,619	-60,756	-47.59%
Other Service Charges							
750.100.400 Travelling	50	50	0	0	35	0	0.00%
750.100.401 Conferences/Conventions	3,360	3,000	-1,666	2,960	2,123	360	12.00%
750.100.402 Training	2,400	2,400	625	2,167	2,061	0	0.00%
750.100.405 Subscriptions/Memb'ships	3,490	3,280	1,815	752	0	210	6.40%
750.100.431 Civic Receptions/Dinners	1,000	1,000	0	1,232	0	0	0.00%
750.100.434 Staff/meeting costs	250	250	5	50	78	0	0.00%
750.100.439 VOLUNTEERS/PARTNERS	0	1,500	0	0	0	-1,500	-100.00%
750.100.443 FAIR Subsidy	6,750	6,750	1,346	8,147	6,333	0	0.00%
750.100.450 Miscellaneous	100	100	52	304	460	0	0.00%
Total Other Service Charges	17,400	18,330	2,177	15,612	11,090	-930	-5.07%
Total Expenditures	1,416,248	1,416,346	1,318,515	1,429,137	966,805	-98	-0.01%
Revenue							
750.100.806 Administrative Fees	-2,000	-2,000	-762	-3,444	-2,462	0	0.00%
750.100.950 Allocations-various admin	0	0	0	5,000	0	0	0.00%
Total Revenue	-2,000	-2,000	-762	1,556	-2,462	0	0.00%
Total Revenue	-2,000	-2,000	-762	1,556	-2,462	0	0.00%
Total Net Expenditures	1,414,248	1,414,346	1,317,753	1,430,693	964,343	-98	-0.01%

City of St Catharines

Memorial Forest

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
750.220.001 Salaries/Wages-Regular	0	0	1,548	227	0	0	0.00%
Total Salaries and Wages	0	0	1,548	227	0	0	0.00%
Benefits							
750.220.030 Pensions	0	0	142	22	0	0	0.00%
750.220.031 Other Benefits	0	0	270	42	0	0	0.00%
750.220.032 Workers Compensation	0	0	36	7	0	0	0.00%
750.220.033 Employment Insurance	0	0	20	5	0	0	0.00%
Total Benefits	0	0	468	76	0	0	0.00%
Equipment Operations							
750.220.050 Rentals	0	0	766	0	0	0	0.00%
Total Equipment Operations	0	0	766	0	0	0	0.00%
Materials							
750.220.104 General Supplies	0	0	2,128	836	0	0	0.00%
Total Materials	0	0	2,128	836	0	0	0.00%
Contracts							
750.220.200 Contracts-Memorial Forest	2,500	2,500	356	9,923	5,398	0	0.00%
Total Contracts	2,500	2,500	356	9,923	5,398	0	0.00%
Total Expenditures	2,500	2,500	5,266	11,062	5,398	0	0.00%
Revenue							
750.220.837 Memorial Tree	-2,500	-2,500	-5,266	-11,061	-5,398	0	0.00%
Total Revenue	-2,500	-2,500	-5,266	-11,061	-5,398	0	0.00%
Total Revenue	-2,500	-2,500	-5,266	-11,061	-5,398	0	0.00%
Total Net Expenditures	0	0	0	1	0	0	0.00%

City of St Catharines
Recreation Overhead
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
750.505.001 Salaries/Wages-Regular	611,086	600,329	458,217	482,196	440,506	10,757	1.79%
750.505.002 Salaries/Wages-Overtime	0	0	59	1,036	1,509	0	0.00%
750.505.003 Salaries/Wages-Ext Svce	0	0	0	5,813	54,557	0	0.00%
750.505.006 Sick Pay	0	0	3,312	11,420	5,721	0	0.00%
750.505.007 Holiday/Vacation Pay	0	0	55,342	53,490	74,876	0	0.00%
750.505.009 Doctor's Appointments	0	0	751	962	782	0	0.00%
Total Salaries and Wages	611,086	600,329	517,681	554,917	577,951	10,757	1.79%
Benefits							
750.505.030 Pensions	90,439	89,800	73,315	69,568	67,613	639	0.71%
750.505.031 Other Benefits	73,690	65,628	41,508	48,740	48,095	8,062	12.28%
750.505.032 Workers Compensation	23,419	23,064	17,874	15,665	15,735	355	1.54%
750.505.033 Employment Insurance	11,713	11,311	7,702	7,841	9,679	402	3.55%
750.505.040 Meal Allowance	0	0	807	0	0	0	0.00%
750.505.041 Safety Shoes	250	0	0	228	317	250	0.00%
Total Benefits	199,511	189,803	141,206	142,042	141,439	9,708	5.11%
Equipment Operations							
750.505.067 Car Allowance/Mileage	5,000	2,500	1,646	4,453	5,070	2,500	100.00%
750.505.068 Equipment Oper'n Surplus	0	0	0	310	319	0	0.00%
Total Equipment Operations	5,000	2,500	1,646	4,763	5,389	2,500	100.00%
Materials							
750.505.104 General Prgm Supplies	2,600	2,600	325	1,548	2,923	0	0.00%
750.505.135 Community Development	2,500	2,500	0	530	-161	0	0.00%
Total Materials	5,100	5,100	325	2,078	2,762	0	0.00%
Contracts							
750.505.229 Instructor Fees	10,000	10,000	214	1,106	8,945	0	0.00%
Total Contracts	10,000	10,000	214	1,106	8,945	0	0.00%
Office and Related Expenses							
750.505.302 Insurance-Liability	11,500	9,673	8,591	8,174	8,126	1,827	18.89%
750.505.306 Cellular Phones	6,270	6,270	2,988	7,390	5,721	0	0.00%
750.505.308 Copying and Prints	320	400	101	52	82	-80	-20.00%
750.505.310 Office Supplies	240	300	128	365	106	-60	-20.00%
750.505.330 Furniture/Equipment NTCA	0	0	672	0	137	0	0.00%
Total Office and Related Expenses	18,330	16,643	12,480	15,981	14,172	1,687	10.14%
Properties							
750.505.354 Other Equipment	2,420	0	0	0	0	2,420	0.00%
Total Properties	2,420	0	0	0	0	2,420	0.00%

City of St Catharines
Recreation Overhead
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Other Service Charges							
750.505.401 Conferences/Conventions	3,375	3,500	-2,966	7,281	5,771	-125	-3.57%
750.505.402 Training	3,500	4,650	4,114	9,260	1,206	-1,150	-24.73%
750.505.405 Subscriptions/Memb'ships	7,134	7,134	1,206	7,134	6,151	0	0.00%
750.505.417 Consulting Fees	0	0	0	55,975	0	0	0.00%
750.505.448 Building Reserve Alloc'n	208,334	195,000	225,000	225,000	200,000	13,334	6.84%
750.505.449 Transfer to Reserve	0	0	0	0	1,238	0	0.00%
750.505.450 Miscellaneous	0	0	2,157	0	102	0	0.00%
Total Other Service Charges	222,343	210,284	229,511	304,650	214,468	12,059	5.73%
Total Expenditures	1,073,790	1,034,659	903,063	1,025,537	965,126	39,131	3.78%
Revenue							
750.505.800 Leaders in Training Fee	0	0	0	-155	0	0	0.00%
750.505.803 Other-Comm'ty Initiatives	-2,000	-1,750	0	-24,781	-2,674	-250	14.29%
750.505.833 Program Revenue	-14,500	-13,500	-397	-4,808	-11,251	-1,000	7.41%
750.505.835 Obsolete Equipment Sales	0	0	0	0	-1,340	0	0.00%
Total Revenue	-16,500	-15,250	-397	-29,744	-15,265	-1,250	8.20%
Transfer from Reserve							
750.505.900 Transfer from Reserve	0	0	0	-40,507	0	0	0.00%
Total Transfer from Reserve	0	0	0	-40,507	0	0	0.00%
Total Revenue	-16,500	-15,250	-397	-70,251	-15,265	-1,250	8.20%
Total Net Expenditures	1,057,290	1,019,409	902,666	955,286	949,861	37,881	3.72%

City of St Catharines

Special Events

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
750.510.001 Salaries/Wages-Regular	0	0	2,665	718	132	0	0.00%
750.510.002 Salaries/Wages-Overtime	1,004	1,004	63	169	-869	0	0.00%
750.510.003 Salaries/Wages-Ext Svce	21,069	19,673	19,575	29,408	13,511	1,396	7.10%
750.510.007 Holiday/Vacation Pay	839	788	634	752	863	51	6.47%
Total Salaries and Wages	22,912	21,465	22,937	31,047	13,637	1,447	6.74%
Benefits							
750.510.030 Pensions	745	900	892	850	512	-155	-17.22%
750.510.031 Other Benefits	594	437	374	390	258	157	35.93%
750.510.032 Workers Compensation	738	724	617	612	423	14	1.93%
750.510.033 Employment Insurance	466	457	410	427	307	9	1.97%
Total Benefits	2,543	2,518	2,293	2,279	1,500	25	0.99%
Equipment Operations							
750.510.050 Rentals	5,975	5,975	0	4,354	4,277	0	0.00%
750.510.053 Service Contracts	11,225	11,225	8,381	8,721	9,964	0	0.00%
750.510.067 Car Allowance/Mileage	100	100	47	330	557	0	0.00%
Total Equipment Operations	17,300	17,300	8,428	13,405	14,798	0	0.00%
Materials							
750.510.104 General Supplies	4,000	4,000	3,510	6,172	3,585	0	0.00%
750.510.110 Uniforms	500	500	460	344	1,818	0	0.00%
750.510.135 Community Development	1,500	1,500	231	13,032	40,370	0	0.00%
Total Materials	6,000	6,000	4,201	19,548	45,773	0	0.00%
Contracts							
750.510.205 Contract - Security	1,200	1,200	0	437	960	0	0.00%
750.510.226 Band Concerts	12,100	12,100	4,300	12,167	13,823	0	0.00%
750.510.227 Contracts-Performers	0	0	0	5,172	0	0	0.00%
Total Contracts	13,300	13,300	4,300	17,776	14,783	0	0.00%
Office and Related Expenses							
750.510.306 Cellular Phones	300	300	294	380	414	0	0.00%
750.510.307 Printing	520	650	2	682	664	-130	-20.00%
Total Office and Related Expenses	820	950	296	1,062	1,078	-130	-13.68%
Total Expenditures	62,875	61,533	42,455	85,117	91,569	1,342	2.18%

City of St Catharines

Special Events

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Revenue							
750.510.800 Miscellaneous Revenue	0	0	0	0	-21,401	0	0.00%
750.510.801 Provincial Grant	0	0	0	-2,618	-7,985	0	0.00%
750.510.803 Region - Cost sharing	0	0	-4,346	-17,513	-9,889	0	0.00%
750.510.804 Special Grants	0	0	-1,000	0	0	0	0.00%
750.510.805 Donations-Spec'l Events	-5,500	-5,500	-7,000	-7,480	-4,355	0	0.00%
750.510.840 Rentals - Special Events	-100	0	-100	-764	-1,549	-100	0.00%
750.510.852 Band Concerts	0	0	0	-1,750	-5,000	0	0.00%
Total Revenue	-5,600	-5,500	-12,446	-30,125	-50,179	-100	1.82%
Total Revenue	-5,600	-5,500	-12,446	-30,125	-50,179	-100	1.82%
Total Net Expenditures	57,275	56,033	30,009	54,992	41,390	1,242	2.22%

City of St Catharines

SCCIP

2022 Operating Budget - Expenditures by Object

		2022	2021	2020	2019	2018	\$ Change	% Change
		Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
Object of Expenditure								
Materials								
750.511.135	Community Development	400,000	400,000	399,943	339,587	337,488	0	0.00%
Total Materials		400,000	400,000	399,943	339,587	337,488	0	0.00%
Other Service Charges								
750.511.448	Transfer to Reserve	0	0	1,500	0	0	0	0.00%
Total Other Service Charges		0	0	1,500	0	0	0	0.00%
Total Expenditures		400,000	400,000	401,443	339,587	337,488	0	0.00%
Revenue								
750.511.845	Arts Development Fund	-69,500	-39,100	-1,500	-87,780	-68,457	-30,400	77.75%
750.511.905	Inter-Department Transfer	-8,500	-8,500	0	-17,894	0	0	0.00%
Total Revenue		-78,000	-47,600	-1,500	-105,674	-68,457	-30,400	63.87%
Transfer from Reserve								
750.511.900	Transfer from Reserve	-170,500	-147,500	0	-226,826	-264,043	-23,000	15.59%
Total Transfer from Reserve		-170,500	-147,500	0	-226,826	-264,043	-23,000	15.59%
Total Revenue		-248,500	-195,100	-1,500	-332,500	-332,500	-53,400	27.37%
Total Net Expenditures		151,500	204,900	399,943	7,087	4,988	-53,400	-26.06%

City of St Catharines

Culture

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
750.512.001 Salaries or wages/regular	188,911	185,753	73,901	625	28,059	3,158	1.70%
750.512.002 Salaries/Wages-Overtime	0	0	124	0	306	0	0.00%
750.512.003 Salaries/Wages extra	12,103	0	60,869	135,269	97,118	12,103	0.00%
750.512.006 Sick Pay	0	0	2,394	0	0	0	0.00%
750.512.007 Vacation and Holiday Pay	483	0	8,430	7,627	9,013	483	0.00%
750.512.009 Doctor's Appointments	0	0	29	0	0	0	0.00%
Total Salaries and Wages	201,497	185,753	145,747	143,521	134,496	15,744	8.48%
Benefits							
750.512.030 Pensions	25,996	25,150	19,156	10,222	9,749	846	3.36%
750.512.031 Other Benefits	22,897	19,250	12,056	13,111	11,925	3,647	18.95%
750.512.032 Worker's Compensation	7,824	7,701	4,834	4,523	4,104	123	1.60%
750.512.033 Employment Insurance	4,442	4,347	3,002	3,236	2,908	95	2.19%
Total Benefits	61,159	56,448	39,048	31,092	28,686	4,711	8.35%
Equipment Operations							
750.512.054 Outdoor/Memorial Mntce	1,200	1,200	306	1,175	1,221	0	0.00%
750.512.067 Car Allowance/Mileage	1,700	1,700	483	665	1,074	0	0.00%
Total Equipment Operations	2,900	2,900	789	1,840	2,295	0	0.00%
Materials							
750.512.100 Art Coll'n Material/Mntce	2,000	2,000	763	6,699	1,007	0	0.00%
750.512.104 General Supplies	600	600	0	0	177	0	0.00%
750.512.118 Indoor Art Exhibits	8,610	8,610	2,655	8,432	7,283	0	0.00%
750.512.119 Art Collect'n Acquisition	5,000	5,000	4,806	5,000	4,711	0	0.00%
750.512.121 Restoration/Conservation	1,500	1,500	531	1,400	1,229	0	0.00%
750.512.135 Community Development	22,412	22,412	13,100	22,148	19,865	0	0.00%
Total Materials	40,122	40,122	21,855	43,679	34,272	0	0.00%
Office and Related Expenses							
750.512.303 Courier Service	50	50	0	11	0	0	0.00%
750.512.306 Cellular Phones	750	720	0	0	378	30	4.17%
750.512.307 Printing	1,040	1,300	60	1,314	1,237	-260	-20.00%
750.512.310 Office Supplies	120	150	96	155	75	-30	-20.00%
750.512.330 Furniture/Equipment NTCA	0	0	0	461	454	0	0.00%
Total Office and Related Expenses	1,960	2,220	156	1,941	2,144	-260	-11.71%

City of St Catharines

Culture

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Other Service Charges							
750.512.401 Conferences/Conventions	1,000	1,000	0	969	381	0	0.00%
750.512.402 Training	500	0	41	0	876	500	0.00%
750.512.405 Subscriptions,Memberships	3,535	2,415	1,852	1,694	1,765	1,120	46.38%
750.512.406 Promotion/Publicity	5,700	5,700	1,004	6,007	5,168	0	0.00%
750.512.417 Study/Consulting Fees	150,000	0	0	0	0	150,000	0.00%
750.512.439 Evaluations/Assessments	1,000	1,000	1,018	1,048	1,000	0	0.00%
750.512.466 Committees of Council	220	220	33	155	-421	0	0.00%
Total Other Service Charges	161,955	10,335	3,948	9,873	8,769	151,620	1,467.05%
Total Expenditures	469,593	297,778	211,543	231,946	210,662	171,815	57.70%
Revenue							
750.512.802 Federal Grants	0	0	0	-11,000	0	0	0.00%
750.512.834 Recoverables	0	-700	0	0	0	700	-100.00%
750.512.835 Sponsorship Revenue	-7,000	-7,000	-4,500	-6,465	-5,807	0	0.00%
750.512.845 Event Revenue	-2,625	-2,625	0	-1,031	-859	0	0.00%
Total Revenue	-9,625	-10,325	-4,500	-18,496	-6,666	700	-6.78%
Transfer from Reserve							
750.512.900 Transfer from Reserve	-166,577	-16,577	0	-16,882	-22,657	-150,000	904.87%
Total Transfer from Reserve	-166,577	-16,577	0	-16,882	-22,657	-150,000	904.87%
Total Revenue	-176,202	-26,902	-4,500	-35,378	-29,323	-149,300	554.98%
Total Net Expenditures	293,391	270,876	207,043	196,568	181,339	22,515	8.31%

City of St Catharines
Swimming Pools and Beaches
2022 Operating Budget - Expenditures by Object

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
Object of Expenditure							
Salaries and Wages							
750.515.001 Salaries/Wages-Regular	123,068	65,380	93,828	67,924	53,688	57,688	88.23%
750.515.002 Salaries/Wages-Overtime	4,004	4,004	12,812	17,778	14,332	0	0.00%
750.515.003 Salaries/Wages-Ext Svce	209,652	193,087	94,426	171,596	173,235	16,565	8.58%
750.515.006 Salary - Sick Pay	0	0	2,640	0	0	0	0.00%
750.515.007 Holiday/Vacation Pay	16,468	14,608	29,552	20,240	7,961	1,860	12.73%
750.515.009 Doctor's Appointments	0	0	270	0	0	0	0.00%
Total Salaries and Wages	353,192	277,079	233,528	277,538	249,216	76,113	27.47%
Benefits							
750.515.030 Pensions	21,493	20,388	18,980	18,447	18,367	1,105	5.42%
750.515.031 Other Benefits	18,897	16,194	15,869	14,351	11,552	2,703	16.69%
750.515.032 Workers Compensation	9,879	9,702	7,839	8,276	8,042	177	1.82%
750.515.033 Employment Insurance	6,001	5,861	4,318	5,612	5,580	140	2.39%
750.515.040 Meal Allowance	0	0	160	0	0	0	0.00%
750.515.041 Safety Shoes	216	0	329	0	0	216	0.00%
Total Benefits	56,486	52,145	47,495	46,686	43,541	4,341	8.32%
Equipment Operations							
750.515.050 Rentals	150	150	210	14,393	24	0	0.00%
750.515.053 Service Contracts	1,300	1,300	653	848	3,965	0	0.00%
750.515.067 Car Allowance/Mileage	800	800	0	49	323	0	0.00%
750.515.068 Equipment Oper'n Surplus	-16,000	-16,000	-1,884	-5,983	-5,656	0	0.00%
Total Equipment Operations	-13,750	-13,750	-1,021	9,307	-1,344	0	0.00%
Materials							
750.515.102 Small Tools/Equipment	10,500	10,500	21,100	14,218	659	0	0.00%
750.515.104 General Supplies	9,700	9,700	8,605	6,989	9,586	0	0.00%
750.515.106 Water Treatment Supplies	12,550	12,550	11,378	18,678	5,336	0	0.00%
750.515.110 Uniform Clothing	3,200	3,200	0	2,944	2,873	0	0.00%
750.515.124 Red Cross	750	750	0	800	0	0	0.00%
Total Materials	36,700	36,700	41,083	43,629	18,454	0	0.00%
Building and Maintenance							
750.515.152 Gen Bldg Mtnce Supplies	5,000	5,080	3,145	2,427	2,095	-80	-1.57%
750.515.162 Repairs	55,530	40,140	40,118	30,117	39,285	15,390	38.34%
750.515.163 Heat,Light,Power,Water	42,450	42,450	16,486	36,316	36,370	0	0.00%
750.515.173 Insurance-Bldg/Contents	7,900	5,126	4,099	2,766	3,110	2,774	54.12%
750.515.178 Rent-Seaway Lands	0	0	121	119	117	0	0.00%
750.515.180 Improvements-Non TCA	0	0	15,000	0	-1,000	0	0.00%
Total Building and Maintenance	110,880	92,796	78,969	71,745	79,977	18,084	19.49%

City of St Catharines
Swimming Pools and Beaches
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Contracts							
750.515.200 Contract - General	3,840	3,840	221	5,505	3,485	0	0.00%
750.515.205 Contract- Security	16,500	16,500	23,234	18,148	17,638	0	0.00%
750.515.206 Contract-Garbage Coll'n	2,160	2,160	1,191	1,910	1,973	0	0.00%
750.515.229 Instructor Fees	1,000	1,000	0	0	0	0	0.00%
750.515.235 Contract-Pest Control	120	120	0	298	0	0	0.00%
Total Contracts	23,620	23,620	24,646	25,861	23,096	0	0.00%
Office and Related Expenses							
750.515.305 Telephone	575	575	518	472	613	0	0.00%
750.515.306 Cellular Phones	1,680	1,680	711	1,424	1,018	0	0.00%
750.515.307 Printing	120	150	4	20	10	-30	-20.00%
Total Office and Related Expenses	2,375	2,405	1,233	1,916	1,641	-30	-1.25%
Other Service Charges							
750.515.402 Training	500	1,000	0	511	-1,753	-500	-50.00%
750.515.417 Studies/Consulting Fees	0	0	0	0	50,000	0	0.00%
750.515.450 Miscellaneous	2,000	2,000	0	295	-6	0	0.00%
Total Other Service Charges	2,500	3,000	0	806	48,241	-500	-16.67%
Total Expenditures	572,003	473,995	425,933	477,488	462,822	98,008	20.68%
Revenue							
750.515.832 Beach Rentals	-13,000	-13,000	0	-4,425	-10,686	0	0.00%
750.515.936 Lessons-Pt Dalhousie Pool	-14,000	-14,000	0	-9,108	-9,111	0	0.00%
750.515.937 Admissions-Pt Dalhousie	-12,000	-12,000	0	-6,403	-10,172	0	0.00%
750.515.956 Lessons-Lion SchooleyPool	-13,000	-13,000	0	-5,628	-9,755	0	0.00%
750.515.957 Admissions Lion Schooley	-13,500	-13,500	0	-14,485	-13,304	0	0.00%
Total Revenue	-65,500	-65,500	0	-40,049	-53,028	0	0.00%
Transfer from Reserve							
750.515.900 Transfer from Reserve	0	0	0	-5,060	0	0	0.00%
Total Transfer from Reserve	0	0	0	-5,060	0	0	0.00%
Total Revenue	-65,500	-65,500	0	-45,109	-53,028	0	0.00%
Total Net Expenditures	506,503	408,495	425,933	432,379	409,794	98,008	23.99%

City of St Catharines
Kiwanis Aquatic Centre
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
750.518.001 Salaries/Wages-regular	355,252	296,721	300,211	226,776	184,294	58,531	19.73%
750.518.002 Salaries/Wages-overtime	19,999	19,999	27,621	55,300	52,592	0	0.00%
750.518.003 Salaries/Wages-Ext Svce	1,187,209	1,103,200	514,088	1,068,600	1,043,237	84,009	7.62%
750.518.006 Sick Pay	0	0	15,798	29,934	29,546	0	0.00%
750.518.007 Holiday/Vacation Pay	83,439	75,084	50,443	78,769	116,023	8,355	11.13%
750.518.009 Doctor's Appointments	0	0	266	351	161	0	0.00%
Total Salaries and Wages	1,645,899	1,495,004	908,427	1,459,730	1,425,853	150,895	10.09%
Benefits							
750.518.030 Pensions	105,943	99,200	71,309	89,220	88,631	6,743	6.80%
750.518.031 Other Benefits	86,180	75,200	41,661	64,413	60,982	10,980	14.60%
750.518.032 Workers Compensation	53,092	52,094	31,433	45,919	44,694	998	1.92%
750.518.033 Employment Insurance	33,015	32,257	18,948	31,504	30,239	758	2.35%
750.518.040 Meal Allowance	200	200	170	261	194	0	0.00%
750.518.041 Safety Shoes	1,080	1,070	792	1,925	1,400	10	0.93%
Total Benefits	279,510	260,021	164,313	233,242	226,140	19,489	7.50%
Equipment Operations							
750.518.050 Rentals	500	500	276	81	64	0	0.00%
750.518.053 Service Contracts	42,406	42,406	44,308	15,054	19,015	0	0.00%
750.518.054 Equipment Repairs	3,000	3,000	2,360	1,615	3,460	0	0.00%
750.518.067 Car Allowance/Mileage	1,500	1,500	5	490	733	0	0.00%
Total Equipment Operations	47,406	47,406	46,949	17,240	23,272	0	0.00%
Materials							
750.518.102 Small Tools/Equipment	4,921	3,000	5,784	80	3,923	1,921	64.03%
750.518.104 General Program Supplies	9,850	9,850	6,871	9,337	5,877	0	0.00%
750.518.106 Water Treatment Supplies	30,000	30,000	28,144	32,263	26,338	0	0.00%
750.518.109 Safety/Protective Equip	2,168	1,500	3,876	1,464	1,668	668	44.53%
750.518.110 Uniform Clothing	4,100	3,909	1,868	4,099	4,115	191	4.89%
750.518.112 Resale Items	8,000	8,000	2,232	7,917	7,406	0	0.00%
750.518.124 Red Cross	14,500	14,500	6,361	11,999	8,903	0	0.00%
750.518.136 Lifesaving Society	11,000	11,000	4,484	10,847	10,642	0	0.00%
Total Materials	84,539	81,759	59,620	78,006	68,872	2,780	3.40%
Building and Maintenance							
750.518.150 Cleaning services	58,000	88,000	58,129	28,885	0	-30,000	-34.09%
750.518.151 Cleaning Supplies	8,130	0	2,669	430	0	8,130	0.00%
750.518.152 Gen Bldg Mtncce Supplies	34,000	34,000	30,548	27,249	39,603	0	0.00%
750.518.153 Snow Removal	2,458	2,000	1,473	3,787	2,174	458	22.90%
750.518.162 Repairs	108,489	106,886	104,666	75,429	117,386	1,603	1.50%
750.518.163 Heat,Light,Power,Water	386,500	386,500	212,300	352,910	403,459	0	0.00%

City of St Catharines
Kiwanis Aquatic Centre
2022 Operating Budget - Expenditures by Object

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
750.518.164 Signage	325	325	0	0	290	0	0.00%
750.518.173 Insurance-Bldg/Contents	34,400	21,710	17,359	12,535	12,956	12,690	58.45%
Total Building and Maintenance	632,302	639,421	427,144	501,225	575,868	-7,119	-1.11%
Contracts							
750.518.205 Contracts - Security	7,100	7,100	2,045	7,462	1,721	0	0.00%
750.518.206 Contracts-Garbage	2,086	2,000	580	2,077	1,939	86	4.30%
750.518.229 Instructor Fees	15,300	15,300	5,690	11,804	14,945	0	0.00%
750.518.235 Contracts-Pest Control	200	200	0	0	80	0	0.00%
750.518.520 Transfer to WIP	0	0	0	13,961	0	0	0.00%
750.518.521 Transfer from/to OBDGT	0	0	2,751	0	0	0	0.00%
Total Contracts	24,686	24,600	11,066	35,304	18,685	86	0.35%
Office and Related Expenses							
750.518.306 Cellular Phones	720	720	354	976	619	0	0.00%
750.518.307 Printing	960	1,400	794	645	574	-440	-31.43%
750.518.308 Copying and prints	800	400	1,771	3,857	2,015	400	100.00%
750.518.309 Advertising	0	0	0	0	45	0	0.00%
750.518.310 Office Supplies	2,000	2,500	1,512	2,195	2,773	-500	-20.00%
750.518.318 Cash Processing Fees	5,000	5,000	2,110	5,482	4,789	0	0.00%
750.518.330 Furniture/Equipment NTCA	0	0	0	1,967	1,308	0	0.00%
Total Office and Related Expenses	9,480	10,020	6,541	15,122	12,123	-540	-5.39%
Other Service Charges							
750.518.402 Training	3,015	3,850	1,860	4,943	7,354	-835	-21.69%
750.518.417 Study/Consulting Fees	5,586	0	25,000	145	146	5,586	0.00%
750.518.446 Transfer to WIP	0	0	0	0	14,387	0	0.00%
750.518.450 Miscellaneous	0	0	138	72	17	0	0.00%
Total Other Service Charges	8,601	3,850	26,998	5,160	21,904	4,751	123.40%
Total Expenditures	2,732,423	2,562,081	1,651,058	2,345,029	2,372,717	170,342	6.65%
Revenue							
750.518.800 Miscellaneous Revenue	0	0	290	-980	-256	0	0.00%
750.518.814 Program Room Rentals	-18,000	-16,625	-3,172	-12,793	-14,136	-1,375	8.27%
750.518.831 Admissions-general	-85,000	-74,250	-29,998	-84,701	-75,033	-10,750	14.48%
750.518.832 Private Rentals	0	0	0	-1,575	0	0	0.00%
750.518.833 Programmes-Leadership	-48,000	-42,375	-16,469	-47,726	-45,532	-5,625	13.27%
750.518.849 Lessons	-273,000	-244,250	-22,203	-297,994	-288,567	-28,750	11.77%
750.518.860 Vending Machine Revenue	-3,500	-3,250	-726	-3,550	-3,495	-250	7.69%
750.518.877 Special Fees-Surcharges	0	0	-2,751	-13,961	-14,387	0	0.00%

City of St Catharines
Kiwanis Aquatic Centre
2022 Operating Budget - Expenditures by Object

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
750.518.930 Pool Rental Revenue	-60,000	-59,125	-24,991	-55,305	-66,021	-875	1.48%
750.518.939 Private Lessons	-95,000	-83,375	-1,794	-86,751	-84,460	-11,625	13.94%
750.518.940 Resale Items	-17,550	-15,675	-4,099	-15,603	-13,631	-1,875	11.96%
750.518.959 Play Cards & Passes	-200,500	-176,250	-80,381	-197,268	-190,243	-24,250	13.76%
750.518.960 Aquatic programmes	-30,000	-29,000	-4,296	-16,481	-11,021	-1,000	3.45%
Total Revenue	-830,550	-744,175	-190,590	-834,688	-806,782	-86,375	11.61%
Transfer from Reserve							
750.518.900 Transfer from Reserve	0	-53,000	0	0	0	53,000	-100.00%
Total Transfer from Reserve	0	-53,000	0	0	0	53,000	-100.00%
Total Revenue	-830,550	-797,175	-190,590	-834,688	-806,782	-33,375	4.19%
Total Net Expenditures	1,901,873	1,764,906	1,460,468	1,510,341	1,565,935	136,967	7.76%

City of St Catharines
Port Weller Centre
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
750.540.001 Salaries/Wages-Regular	0	0	4,586	1,997	-443	0	0.00%
750.540.002 Salaries/Wages-Overtime	0	0	388	0	106	0	0.00%
750.540.003 Salaries/Wages-Ext Svce	50,890	48,645	27,277	44,655	48,185	2,245	4.62%
750.540.007 Holiday/Vacation Pay	2,042	1,938	1,157	1,821	3,784	104	5.37%
Total Salaries and Wages	52,932	50,583	33,408	48,473	51,632	2,349	4.64%
Benefits							
750.540.030 Pensions	2,182	3,300	2,135	3,201	3,101	-1,118	-33.88%
750.540.031 Other Benefits	1,157	948	804	1,254	963	209	22.05%
750.540.032 Workers Compensation	1,737	1,702	1,080	1,553	1,662	35	2.06%
750.540.033 Employment Insurance	1,098	1,076	720	1,118	1,207	22	2.04%
Total Benefits	6,174	7,026	4,739	7,126	6,933	-852	-12.13%
Equipment Operations							
750.540.050 Rentals	0	0	85	46	0	0	0.00%
750.540.053 Service Contracts	2,960	2,960	2,428	1,731	2,175	0	0.00%
750.540.067 Mileage	0	0	0	0	3	0	0.00%
Total Equipment Operations	2,960	2,960	2,513	1,777	2,178	0	0.00%
Materials							
750.540.104 General Program Supplies	3,100	3,100	1,241	3,827	3,204	0	0.00%
750.540.110 Uniform Clothing	500	500	0	500	336	0	0.00%
Total Materials	3,600	3,600	1,241	4,327	3,540	0	0.00%
Building and Maintenance							
750.540.150 Building Custodian	12,100	12,100	6,542	10,200	10,243	0	0.00%
750.540.152 Gen Bldg Mtnc Supplies	1,000	1,000	1,069	467	508	0	0.00%
750.540.161 Vandalism-graffiti	1,500	1,500	0	504	1,917	0	0.00%
750.540.162 Repairs	7,959	7,549	8,914	8,117	12,504	410	5.43%
750.540.163 Heat,Light,Power,Water	14,200	13,750	10,592	12,033	12,168	450	3.27%
750.540.173 Insurance-Bldg/Contents	2,800	1,750	1,401	1,012	1,046	1,050	60.00%
Total Building and Maintenance	39,559	37,649	28,518	32,333	38,386	1,910	5.07%
Contracts							
750.540.229 Instructor Fees	37,000	37,000	10,847	44,520	34,529	0	0.00%
750.540.235 Contract - Pest Control	400	400	76	424	308	0	0.00%
Total Contracts	37,400	37,400	10,923	44,944	34,837	0	0.00%
Office and Related Expenses							
750.540.310 Office Supplies	400	500	329	578	70	-100	-20.00%
750.540.323 Internet Charges	700	700	973	803	781	0	0.00%
Total Office and Related Expenses	1,100	1,200	1,302	1,381	851	-100	-8.33%

City of St Catharines
Port Weller Centre
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Total Expenditures	143,725	140,418	82,644	140,361	138,357	3,307	2.36%
Revenue							
750.540.830 Memberships/Activity Card	0	0	-1,420	-12	0	0	0.00%
750.540.832 Casual Rentals	-17,000	-16,000	-2,411	-8,178	-9,820	-1,000	6.25%
750.540.833 Programmes	-70,000	-61,250	-9,992	-58,812	-64,714	-8,750	14.29%
Total Revenue	-87,000	-77,250	-13,823	-67,002	-74,534	-9,750	12.62%
Total Revenue	-87,000	-77,250	-13,823	-67,002	-74,534	-9,750	12.62%
Total Net Expenditures	56,725	63,168	68,821	73,359	63,823	-6,443	-10.20%

City of St Catharines
Russell Ave Community Centre
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
750.545.001 Salaries/Wages - Regular	0	0	18,917	1,522	-1,051	0	0.00%
750.545.002 Salaries/Wages-Overtime	0	0	961	625	1,666	0	0.00%
750.545.003 Salaries/Wages-Ext Svce	143,922	139,385	66,703	129,228	133,006	4,537	3.26%
750.545.007 Holiday/Vacation Pay	5,755	5,575	4,201	6,989	9,565	180	3.23%
Total Salaries and Wages	149,677	144,960	90,782	138,364	143,186	4,717	3.25%
Benefits							
750.545.030 Pensions	7,054	8,900	6,610	10,979	10,229	-1,846	-20.74%
750.545.031 Other Benefits	3,033	2,718	1,797	2,797	2,652	315	11.59%
750.545.032 Workers Compensation	4,977	4,879	2,843	4,411	4,558	98	2.01%
750.545.033 Employment Insurance	3,145	3,083	1,927	3,181	3,308	62	2.01%
Total Benefits	18,209	19,580	13,177	21,368	20,747	-1,371	-7.00%
Equipment Operations							
750.545.050 Rentals	0	0	67	0	0	0	0.00%
750.545.053 Service Contracts Various	5,473	5,473	4,301	4,909	4,149	0	0.00%
750.545.067 Car Allowance/Mileage	300	300	397	1,725	712	0	0.00%
Total Equipment Operations	5,773	5,773	4,765	6,634	4,861	0	0.00%
Materials							
750.545.102 Small Tools/Equipment	1,000	1,000	0	2,477	1,013	0	0.00%
750.545.104 General Program Supplies	4,325	4,325	3,070	4,585	2,480	0	0.00%
750.545.110 Uniform Clothing	1,200	1,200	0	1,552	29	0	0.00%
Total Materials	6,525	6,525	3,070	8,614	3,522	0	0.00%
Building and Maintenance							
750.545.150 Cleaning Serv-Russell ave	17,600	17,600	8,964	14,700	14,839	0	0.00%
750.545.152 Gen Bldg Mntce Supplies	2,500	2,680	1,022	1,775	2,282	-180	-6.72%
750.545.161 Vandalism-Graffiti	0	0	0	336	0	0	0.00%
750.545.162 Repairs	9,578	2,504	3,875	11,193	10,727	7,074	282.51%
750.545.163 Heat,Light,Power,Water	20,700	20,100	12,095	15,522	15,752	600	2.99%
750.545.173 Insurance-Bldg/Contents	6,700	4,243	3,394	2,451	2,533	2,457	57.91%
750.545.180 Improvements-Non TCA	15,000	10,000	0	0	-21	5,000	50.00%
Total Building and Maintenance	72,078	57,127	29,350	45,977	46,112	14,951	26.17%
Contracts							
750.545.200 Contracts	0	0	0	0	4,000	0	0.00%
750.545.206 Contract-Waste Coll'n	550	550	275	627	527	0	0.00%
750.545.229 Instructor Fees	40,000	40,000	11,552	39,519	34,199	0	0.00%
750.545.235 Contract-Pest Control	200	200	0	0	0	0	0.00%
Total Contracts	40,750	40,750	11,827	40,146	38,726	0	0.00%

City of St Catharines
Russell Ave Community Centre
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Office and Related Expenses							
750.545.307 Printing	800	1,000	1,480	993	778	-200	-20.00%
750.545.308 Photocopying	1,600	2,000	1,075	1,358	1,112	-400	-20.00%
750.545.310 Office Supplies	800	1,000	213	873	1,270	-200	-20.00%
750.545.330 Furniture/Equipment NTCA	0	0	0	0	81	0	0.00%
Total Office and Related Expenses	3,200	4,000	2,768	3,224	3,241	-800	-20.00%
Properties							
750.545.350 Office Equipmt,Furniture	0	0	0	0	7,325	0	0.00%
Total Properties	0	0	0	0	7,325	0	0.00%
Other Service Charges							
750.545.417 Study/Consulting Fees	0	0	0	0	-6,888	0	0.00%
750.545.450 Miscellaneous	0	0	0	6	-1	0	0.00%
Total Other Service Charges	0	0	0	6	-6,889	0	0.00%
Total Expenditures	296,212	278,715	155,739	264,333	260,831	17,497	6.28%
Revenue							
750.545.814 Rent	0	0	-4,133	-7,410	0	0	0.00%
750.545.830 Memberships	-3,700	-3,325	-2,468	-4,061	-3,794	-375	11.28%
750.545.832 Casual Rentals	-24,000	-23,625	-6,771	-25,845	-25,718	-375	1.59%
750.545.833 Programmes	-70,000	-66,250	-8,168	-68,625	-48,820	-3,750	5.66%
Total Revenue	-97,700	-93,200	-21,540	-105,941	-78,332	-4,500	4.83%
Transfer from Reserve							
750.545.900 Transfer From Reserve	0	-10,000	0	0	0	10,000	-100.00%
Total Transfer from Reserve	0	-10,000	0	0	0	10,000	-100.00%
Total Revenue	-97,700	-103,200	-21,540	-105,941	-78,332	5,500	-5.33%
Total Net Expenditures	198,512	175,515	134,199	158,392	182,499	22,997	13.10%

City of St Catharines

Carousel

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
750.560.001 Salaries/Wages-Regular	0	0	144	261	-1,837	0	0.00%
750.560.002 Salaries/Wages-over	0	0	0	2,784	4,104	0	0.00%
750.560.003 Salaries/Wages-Ext Svce	72,792	74,681	0	46,332	59,574	-1,889	-2.53%
750.560.007 Holiday/Vacation Pay	2,921	2,997	1	2,116	2,994	-76	-2.54%
Total Salaries and Wages	75,713	77,678	145	51,493	64,835	-1,965	-2.53%
Benefits							
750.560.030 Pensions	3,129	2,750	21	2,282	2,528	379	13.78%
750.560.031 Other Benefits	978	1,456	19	1,023	1,357	-478	-32.83%
750.560.032 Workers Compensation	2,666	2,614	7	1,616	2,106	52	1.99%
750.560.033 Employment Insurance	1,685	1,652	4	1,163	1,523	33	2.00%
Total Benefits	8,458	8,472	51	6,084	7,514	-14	-0.17%
Equipment Operations							
750.560.050 Equipment Rental	0	0	0	9	106	0	0.00%
750.560.053 Service Contracts	13,583	13,583	11,933	3,779	3,708	0	0.00%
750.560.061 License-Carousel	528	528	544	528	528	0	0.00%
750.560.067 Car Allowance/Mileage	150	150	0	0	0	0	0.00%
Total Equipment Operations	14,261	14,261	12,477	4,316	4,342	0	0.00%
Materials							
750.560.102 Small Tools/Equipment	300	300	117	0	0	0	0.00%
750.560.104 General Supplies	1,185	1,185	0	436	279	0	0.00%
750.560.110 Uniform Clothing	1,000	1,000	0	898	390	0	0.00%
750.560.121 Restoration	0	0	-100	0	14,000	0	0.00%
Total Materials	2,485	2,485	17	1,334	14,669	0	0.00%
Building and Maintenance							
750.560.162 Repairs	48,425	49,894	47,710	30,894	2,722	-1,469	-2.94%
750.560.163 Heat,Light,Power,Water	8,800	8,500	4,598	5,578	5,359	300	3.53%
750.560.173 Insurance-Bldg/Contents	1,300	836	667	482	498	464	55.50%
750.560.180 Improvements-Non TCA	5,000	0	0	0	0	5,000	0.00%
Total Building and Maintenance	63,525	59,230	52,975	36,954	8,579	4,295	7.25%
Office and Related Expenses							
750.560.307 Printing	400	500	102	454	448	-100	-20.00%
Total Office and Related Expenses	400	500	102	454	448	-100	-20.00%

City of St Catharines

Carousel

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Other Service Charges							
750.560.444 ReSale Items	7,250	7,250	-3,267	4,193	8,477	0	0.00%
750.560.450 Miscellaneous	0	0	-11	17	81	0	0.00%
Total Other Service Charges	7,250	7,250	-3,278	4,210	8,558	0	0.00%
Total Expenditures	172,092	169,876	62,489	104,845	108,945	2,216	1.30%
Revenue							
750.560.805 Donations	-2,500	-2,500	0	-2,109	-2,184	0	0.00%
750.560.831 Admissions	-20,000	-20,000	0	-6,098	-14,272	0	0.00%
750.560.832 Carousel Rental	-5,000	-5,000	0	-293	-2,301	0	0.00%
750.560.835 Sales - Retail Items	-12,000	-12,000	0	-1,957	-12,598	0	0.00%
Total Revenue	-39,500	-39,500	0	-10,457	-31,355	0	0.00%
Total Revenue	-39,500	-39,500	0	-10,457	-31,355	0	0.00%
Total Net Expenditures	132,592	130,376	62,489	94,388	77,590	2,216	1.70%

City of St Catharines
Port Dalhousie Harbour
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
750.565.003 Salaries/Wages-Ext Svce	0	0	55	0	0	0	0.00%
Total Salaries and Wages	0	0	55	0	0	0	0.00%
Benefits							
750.565.030 Pensions	0	0	8	38	0	0	0.00%
750.565.031 Other Benefits	0	0	3	47	0	0	0.00%
750.565.032 Workers Compensation	0	0	2	8	0	0	0.00%
750.565.033 Employment Insurance	0	0	1	5	0	0	0.00%
Total Benefits	0	0	14	98	0	0	0.00%
Equipment Operations							
750.565.053 Service Contracts	0	0	174	2	0	0	0.00%
Total Equipment Operations	0	0	174	2	0	0	0.00%
Materials							
750.565.102 Small Tools/Equipment	0	0	0	0	1,238	0	0.00%
Total Materials	0	0	0	0	1,238	0	0.00%
Building and Maintenance							
750.565.158 Share Federal Fees	22,000	22,000	17,198	18,359	19,990	0	0.00%
750.565.162 Repairs	33,559	12,583	33,063	82,715	13,845	20,976	166.70%
750.565.163 Heat,Light,Power,Water	4,200	4,080	27,170	568	504	120	2.94%
750.565.180 Improvements - NonTCA	0	0	0	13,000	0	0	0.00%
Total Building and Maintenance	59,759	38,663	77,431	114,642	34,339	21,096	54.56%
Other Service Charges							
750.565.417 Study/Consulting Fees	0	0	10,475	0	10,000	0	0.00%
Total Other Service Charges	0	0	10,475	0	10,000	0	0.00%
Total Expenditures	59,759	38,663	88,149	114,742	45,577	21,096	54.56%
Revenue							
750.565.814 Pt Dalh Pier Inc-Marina	-85,000	-85,000	-75,431	-72,694	-59,963	0	0.00%
750.565.864 Seasonal Dockage	0	0	-509	0	-1,870	0	0.00%
750.565.866 Upland Leases	-17,500	-17,500	-900	-23,024	-23,024	0	0.00%
Total Revenue	-102,500	-102,500	-76,840	-95,718	-84,857	0	0.00%
Total Revenue	-102,500	-102,500	-76,840	-95,718	-84,857	0	0.00%
Total Net Expenditures	-42,741	-63,837	11,309	19,024	-39,280	21,096	-33.05%

City of St Catharines
Harriet Tubman Programming
2022 Operating Budget - Expenditures by Object

		2022	2021	2020	2019	2018	\$ Change	% Change
		Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
Object of Expenditure								
Materials								
750.570.104	General Program Supplies	750	750	122	971	1,752	0	0.00%
Total Materials		750	750	122	971	1,752	0	0.00%
Contracts								
750.570.229	Instructor Fees	11,850	11,850	9,512	14,796	17,094	0	0.00%
Total Contracts		11,850	11,850	9,512	14,796	17,094	0	0.00%
Total Expenditures								
		12,600	12,600	9,634	15,767	18,846	0	0.00%
Revenue								
750.570.833	Program Revenue	-25,000	-12,500	-6,779	-27,525	-20,585	-12,500	100.00%
Total Revenue		-25,000	-12,500	-6,779	-27,525	-20,585	-12,500	100.00%
Transfer from Reserve								
750.570.900	Transfer From Reserve	0	-10,000	0	0	0	10,000	-100.00%
Total Transfer from Reserve		0	-10,000	0	0	0	10,000	-100.00%
Total Revenue		-25,000	-22,500	-6,779	-27,525	-20,585	-2,500	11.11%
Total Net Expenditures		-12,400	-9,900	2,855	-11,758	-1,739	-2,500	25.25%

City of St Catharines

Concessions

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Equipment Operations							
750.705.053 Service Contracts	500	500	0	0	0	0	0.00%
Total Equipment Operations	500	500	0	0	0	0	0.00%
Building and Maintenance							
750.705.162 Repairs-building	500	500	0	115	0	0	0.00%
Total Building and Maintenance	500	500	0	115	0	0	0.00%
Other Service Charges							
750.705.417 Study/Consulting Fees	0	0	2,020	1,887	1,896	0	0.00%
Total Other Service Charges	0	0	2,020	1,887	1,896	0	0.00%
Total Expenditures	1,000	1,000	2,020	2,002	1,896	0	0.00%
Revenue							
750.705.814 Rent-conc'n booth various	-2,000	-2,000	-464	-276	-1,750	0	0.00%
750.705.860 Vending Machines	-15,770	-15,270	-2,064	-17,077	-17,308	-500	3.27%
Total Revenue	-17,770	-17,270	-2,528	-17,353	-19,058	-500	2.90%
Total Revenue	-17,770	-17,270	-2,528	-17,353	-19,058	-500	2.90%
Total Net Expenditures	-16,770	-16,270	-508	-15,351	-17,162	-500	3.07%

2022 DRAFTED OPERATING BUDGET
Management Services, Director Draft 2022 City Departmental Exp...

City of St Catharines
Welland Canal Centre Gift Shop
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Building and Maintenance							
752.100.152 General Supplies	250	250	164	165	245	0	0.00%
752.100.162 Other Building Maintenance	0	0	0	145	0	0	0.00%
Total Building and Maintenance	250	250	164	310	245	0	0.00%
Contracts							
752.100.205 Contracts-Cash Pick-up	1,862	1,862	1,457	1,525	1,472	0	0.00%
Total Contracts	1,862	1,862	1,457	1,525	1,472	0	0.00%
Office and Related Expenses							
752.100.304 Postage and Courier	700	700	128	911	766	0	0.00%
752.100.311 Freight	2,000	2,000	735	2,517	1,866	0	0.00%
752.100.318 Cash Processing Fees	1,800	1,800	677	1,696	1,840	0	0.00%
Total Office and Related Expenses	4,500	4,500	1,540	5,124	4,472	0	0.00%
Other Service Charges							
752.100.439 Special Projects	0	0	224	56	2,372	0	0.00%
752.100.442 Selling Expenses	1,400	1,400	455	1,660	1,428	0	0.00%
752.100.443 Discounts + Other Charges	5,500	5,500	1,159	3,915	4,899	0	0.00%
752.100.444 Cost of Goods Sold	75,000	75,000	10,991	73,748	76,078	0	0.00%
752.100.450 Miscellaneous	50	50	0	0	0	0	0.00%
752.100.454 Consignment-cost of Sales	2,700	2,700	58	145	70	0	0.00%
752.100.455 Class-Short/Break/Shrink	400	400	15	309	612	0	0.00%
Total Other Service Charges	85,050	85,050	12,902	79,833	85,459	0	0.00%
Total Expenditures	91,662	91,662	16,063	86,792	91,648	0	0.00%
Revenue							
752.100.800 Miscellaneous Revenue	0	0	0	-2	-10	0	0.00%
752.100.803 Other Grants	0	0	-1,205	12,000	0	0	0.00%
752.100.835 Merchandise Sales	-150,000	-155,000	-22,423	-148,099	-155,187	5,000	-3.23%
752.100.838 Book Preorders	0	0	-80	-480	0	0	0.00%
Total Revenue	-150,000	-155,000	-23,708	-136,581	-155,197	5,000	-3.23%
Total Revenue	-150,000	-155,000	-23,708	-136,581	-155,197	5,000	-3.23%
Total Net Expenditures	-58,338	-63,338	-7,645	-49,789	-63,549	5,000	-7.89%

City of St Catharines

Museum

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
752.105.001 Salaries/Wages-Regular	517,567	509,568	301,880	326,585	326,290	7,999	1.57%
752.105.002 Salaries/Wages-Overtime	0	0	1,641	807	1,680	0	0.00%
752.105.003 Salaries/Wages-Ext Svce	60,072	59,180	12,599	64,584	58,204	892	1.51%
752.105.006 Sick Pay	0	0	2,285	3,502	2,873	0	0.00%
752.105.007 Holiday/Vacation Pay	2,401	2,367	32,932	37,077	39,741	34	1.44%
752.105.009 Doctor's Appointments	0	0	524	934	1,785	0	0.00%
Total Salaries and Wages	580,040	571,115	351,861	433,489	430,573	8,925	1.56%
Benefits							
752.105.030 Pensions	77,502	74,600	46,884	51,810	51,851	2,902	3.89%
752.105.031 Other Benefits	70,353	65,200	33,997	37,691	37,010	5,153	7.90%
752.105.032 Workers Compensation	4,045	3,983	11,622	1,238	1,570	62	1.56%
752.105.033 Employment Insurance	13,985	13,719	6,492	8,610	8,846	266	1.94%
752.105.041 Boot Allowance	400	400	169	177	299	0	0.00%
Total Benefits	166,285	157,902	99,164	99,526	99,576	8,383	5.31%
Equipment Operations							
752.105.053 Service Contracts	350	350	0	0	0	0	0.00%
752.105.054 Exhibit Maintenance	5,750	5,750	5,559	4,563	3,947	0	0.00%
752.105.067 Car Allowance/Mileage	1,400	1,200	466	1,787	1,615	200	16.67%
Total Equipment Operations	7,500	7,300	6,025	6,350	5,562	200	2.74%
Materials							
752.105.100 Exhibit Materials	1,200	1,200	812	1,181	1,213	0	0.00%
752.105.104 Special Events Supplies	5,500	5,500	2,280	4,540	4,158	0	0.00%
752.105.110 Uniform Clothing	750	750	136	748	0	0	0.00%
752.105.118 Special Exhibits	26,000	26,000	25,995	26,042	25,831	0	0.00%
752.105.119 Collection Acquisition	1,000	1,000	284	900	1,008	0	0.00%
752.105.120 Curatorial	3,000	3,000	2,354	3,694	2,992	0	0.00%
752.105.121 Conservation	5,500	5,500	3,201	5,458	5,276	0	0.00%
752.105.122 Programs & Kits	8,750	8,750	9,035	9,791	6,189	0	0.00%
752.105.123 Reg'n-catalogu'g supplies	8,700	8,700	6,925	8,371	8,774	0	0.00%
752.105.124 Reg'n-Prevent Supplies	5,000	5,000	2,787	4,748	5,011	0	0.00%
752.105.135 Community Development	1,650	1,650	-1,700	0	0	0	0.00%
Total Materials	67,050	67,050	52,109	65,473	60,452	0	0.00%
Building and Maintenance							
752.105.152 General Maintenance	250	430	1,449	318	0	-180	-41.86%
Total Building and Maintenance	250	430	1,449	318	0	-180	-41.86%

City of St Catharines

Museum

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Office and Related Expenses							
752.105.302 Insurance-Accident/Bond'g	700	583	503	479	436	117	20.07%
752.105.303 Courier charges	160	160	0	62	4	0	0.00%
752.105.304 Postage	350	350	47	175	258	0	0.00%
752.105.307 Printing	320	400	180	460	496	-80	-20.00%
752.105.308 Copying and Prints	7,300	7,300	2,597	7,899	7,243	0	0.00%
752.105.309 Advertising	10,250	10,250	9,144	10,914	2,692	0	0.00%
752.105.310 Office Supplies	2,600	3,250	1,949	3,761	2,751	-650	-20.00%
752.105.314 Software	0	0	0	3,000	2,000	0	0.00%
752.105.317 Bank Charges	1,150	1,150	658	1,582	1,672	0	0.00%
752.105.330 Furniture/Equipment NTCA	0	0	0	0	68	0	0.00%
Total Office and Related Expenses	22,830	23,443	15,078	28,332	17,620	-613	-2.61%
Other Service Charges							
752.105.400 Mileage and Travel	0	200	49	12	49	-200	-100.00%
752.105.401 Conferences/Prof'l Dev't	2,625	2,000	232	3,320	1,503	625	31.25%
752.105.405 Subscriptions/Memb'ships	1,401	1,401	1,716	1,000	1,298	0	0.00%
752.105.407 Design & Production	2,000	2,000	2,355	1,025	2,134	0	0.00%
752.105.446 Volunteer Expenses	400	600	0	80	0	-200	-33.33%
752.105.455 ActiveNet - Shortage	0	0	0	417	116	0	0.00%
Total Other Service Charges	6,426	6,201	4,352	5,854	5,100	225	3.63%
Total Expenditures	850,381	833,441	530,038	639,342	618,883	16,940	2.03%
Revenue							
752.105.801 Provincial Grants	0	0	-3,658	0	0	0	0.00%
752.105.802 Federal Grants	-27,500	-27,500	0	-34,775	-40,174	0	0.00%
752.105.805 Donations	-25,000	-23,000	-10,200	-19,088	-19,898	-2,000	8.70%
752.105.810 Miscellaneous Revenue	-1,000	-1,000	0	-1,829	-1,498	0	0.00%
752.105.830 Memberships	-1,000	-1,000	-100	-652	-617	0	0.00%
752.105.832 Tours	-10,000	-9,250	-1,112	-8,549	-8,988	-750	8.11%
752.105.835 Collections Fees	-3,500	-3,500	-1,043	-1,996	-2,615	0	0.00%
752.105.841 Public Programmes	-5,500	-5,500	-1,932	-4,590	-5,724	0	0.00%
752.105.842 Outreach	-1,600	-1,400	-365	-1,210	-473	-200	14.29%
752.105.851 Room Rentals	0	0	0	-498	0	0	0.00%
752.105.945 Provincial Museum Grant	-48,389	-48,389	-48,389	-48,389	-48,389	0	0.00%
752.105.982 Federal Grant-Emergency	0	0	-82,524	0	0	0	0.00%
Total Revenue	-123,489	-120,539	-149,323	-121,576	-128,376	-2,950	2.45%
Transfer from Reserve							
752.105.900 Transfer from Reserve	0	0	0	-17,500	-17,500	0	0.00%
Total Transfer from Reserve	0	0	0	-17,500	-17,500	0	0.00%
Total Revenue	-123,489	-120,539	-149,323	-139,076	-145,876	-2,950	2.45%
Total Net Expenditures	726,892	712,902	380,715	500,266	473,007	13,990	1.96%

City of St Catharines
Welland Canal Centre
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
752.120.001 Salaries/Wages-Regular	259,223	250,307	329,957	306,514	268,247	8,916	3.56%
752.120.002 Salaries/Wages-Overtime	9,001	9,001	5,294	8,944	7,251	0	0.00%
752.120.003 Salaries/Wages-Ext Svce	96,198	94,766	34,442	111,591	109,514	1,432	1.51%
752.120.006 Sick Pay	0	0	3,313	3,295	7,363	0	0.00%
752.120.007 Holiday/Vacation Pay	3,833	3,787	21,894	41,918	49,448	46	1.21%
752.120.009 Doctor's Appointments	0	0	407	666	623	0	0.00%
Total Salaries and Wages	368,255	357,861	395,307	472,928	442,446	10,394	2.90%
Benefits							
752.120.030 Pensions	47,107	49,500	57,500	55,409	47,979	-2,393	-4.83%
752.120.031 Other Benefits	43,220	48,720	41,131	50,810	38,114	-5,500	-11.29%
752.120.032 Workers Compensation	2,565	2,495	14,178	1,515	1,675	70	2.81%
752.120.033 Employment Insurance	8,121	7,853	7,347	9,014	8,484	268	3.41%
Total Benefits	101,013	108,568	120,156	116,748	96,252	-7,555	-6.96%
Equipment Operations							
752.120.050 Equipment Rental	300	300	0	105	143	0	0.00%
752.120.053 Service Contracts	13,517	13,517	10,173	13,148	12,613	0	0.00%
752.120.054 Repairs-equipment	500	500	131	119	407	0	0.00%
752.120.067 Car Allowance/Mileage	800	950	123	510	491	-150	-15.79%
Total Equipment Operations	15,117	15,267	10,427	13,882	13,654	-150	-0.98%
Materials							
752.120.102 Small Tools/Equipment	100	100	76	10	87	0	0.00%
752.120.104 General Supplies	6,000	6,000	3,167	5,590	2,901	0	0.00%
752.120.110 Uniform Clothing	2,225	2,225	2,077	2,009	2,001	0	0.00%
Total Materials	8,325	8,325	5,320	7,609	4,989	0	0.00%
Building and Maintenance							
752.120.152 Gen Bldg Mtnce Supplies	5,350	5,200	8,450	5,319	5,534	150	2.88%
752.120.153 Snow Removal	0	0	287	0	0	0	0.00%
752.120.162 Repairs	35,591	37,091	31,718	36,980	26,512	-1,500	-4.04%
752.120.163 Heat,Light,Power,Water	54,500	54,500	30,944	36,479	52,309	0	0.00%
752.120.164 Signage	10,200	10,200	10,153	8,780	9,352	0	0.00%
752.120.173 Insurance-Bldg,Contents	15,600	9,827	7,858	5,674	5,565	5,773	58.75%
752.120.178 Rent -Seaway Land	15,000	15,000	14,704	14,277	14,132	0	0.00%
752.120.180 Improvements-Non TCA	0	25,000	0	0	-13,000	-25,000	-100.00%
Total Building and Maintenance	136,241	156,818	104,114	107,509	100,404	-20,577	-13.12%
Contracts							
752.120.205 Contract-Security	7,060	7,060	7,427	7,630	7,424	0	0.00%
752.120.206 Waste Disposal	1,800	1,800	1,342	1,839	2,286	0	0.00%

City of St Catharines
Welland Canal Centre
2022 Operating Budget - Expenditures by Object

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
752.120.230 Landscaping	1,000	0	445	1,197	946	1,000	0.00%
752.120.235 Contract - Pest Control	1,200	1,200	784	1,312	1,226	0	0.00%
Total Contracts	11,060	10,060	9,998	11,978	11,882	1,000	9.94%
Office and Related Expenses							
752.120.305 Telephone	8,200	8,200	11,826	10,089	9,215	0	0.00%
752.120.306 Cellular Phones	1,700	1,700	557	1,386	1,001	0	0.00%
752.120.309 Advertising	2,500	2,500	2,026	2,726	1,701	0	0.00%
Total Office and Related Expenses	12,400	12,400	14,409	14,201	11,917	0	0.00%
Properties							
752.120.351 Replacements-PCs, printers	0	0	0	915	0	0	0.00%
752.120.354 Other Equipment	0	1,000	0	891	300	-1,000	-100.00%
Total Properties	0	1,000	0	1,806	300	-1,000	-100.00%
Other Service Charges							
752.120.400 Mileage and Parking	0	0	12	0	0	0	0.00%
752.120.405 Subscriptions/Memb'ships	545	545	475	535	601	0	0.00%
752.120.406 Promotion/Publicity	12,700	12,700	14,389	9,976	11,634	0	0.00%
752.120.441 Rental Supplies	1,200	1,200	48	1,220	651	0	0.00%
Total Other Service Charges	14,445	14,445	14,924	11,731	12,886	0	0.00%
Total Expenditures	666,856	684,744	674,655	758,392	694,730	-17,888	-2.61%
Revenue							
752.120.800 Miscellaneous Revenue	-1,000	-1,000	0	0	-345	0	0.00%
752.120.851 Room Rentals	-30,500	-26,900	-5,165	-28,476	-25,895	-3,600	13.38%
Total Revenue	-31,500	-27,900	-5,165	-28,476	-26,240	-3,600	12.90%
Transfer from Reserve							
752.120.900 Transfer From Reserve	0	-25,000	0	0	0	25,000	-100.00%
Total Transfer from Reserve	0	-25,000	0	0	0	25,000	-100.00%
Total Revenue	-31,500	-52,900	-5,165	-28,476	-26,240	21,400	-40.45%
Total Net Expenditures	635,356	631,844	669,490	729,916	668,490	3,512	0.56%

City of St Catharines
Morningstar Mill
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
752.125.001 Salaries/Wages-Regular	53,703	52,805	17,171	47,223	46,951	898	1.70%
752.125.003 Salaries/Wages-Extra	7,355	7,246	0	0	0	109	1.50%
752.125.007 Holiday/Vacation Pay	294	290	3,018	4,523	3,947	4	1.38%
Total Salaries and Wages	61,352	60,341	20,189	51,746	50,898	1,011	1.68%
Benefits							
752.125.030 Pensions	8,981	8,586	5,901	7,062	6,858	395	4.60%
752.125.031 Other Benefits	8,437	7,355	4,020	6,407	6,056	1,082	14.71%
752.125.032 Workers Compensation	424	417	772	149	186	7	1.68%
752.125.033 Employment Insurance	1,510	1,485	436	1,048	1,058	25	1.68%
Total Benefits	19,352	17,843	11,129	14,666	14,158	1,509	8.46%
Equipment Operations							
752.125.053 Service Contracts	4,042	4,042	9,931	4,039	2,000	0	0.00%
752.125.067 Mileage	275	275	0	200	390	0	0.00%
Total Equipment Operations	4,317	4,317	9,931	4,239	2,390	0	0.00%
Materials							
752.125.100 Exhibit Materials	3,000	4,000	1,263	3,714	2,434	-1,000	-25.00%
752.125.120 Curatorial Supplies	1,500	1,500	0	1,474	186	0	0.00%
752.125.121 Conservation	300	300	0	62	3,106	0	0.00%
Total Materials	4,800	5,800	1,263	5,250	5,726	-1,000	-17.24%
Building and Maintenance							
752.125.152 Gen Bldg Mntce Supplies	2,200	2,200	432	2,106	2,514	0	0.00%
752.125.162 Repairs	8,940	8,808	8,895	9,434	8,905	132	1.50%
752.125.163 Heat,Light,Power,Water	8,400	8,200	4,327	6,722	6,091	200	2.44%
752.125.173 Insurance-Bldg,Contents	1,500	1,104	802	636	658	396	35.87%
752.125.180 Improvements - Non TCA	0	0	5,375	6,000	0	0	0.00%
Total Building and Maintenance	21,040	20,312	19,831	24,898	18,168	728	3.58%
Contracts							
752.125.210 Portable Toilets	2,850	2,850	2,317	2,541	2,670	0	0.00%
752.125.235 Contract-Pest Control	75	75	0	163	0	0	0.00%
Total Contracts	2,925	2,925	2,317	2,704	2,670	0	0.00%
Office and Related Expenses							
752.125.306 Cell Phone Charges	720	720	253	695	432	0	0.00%
752.125.307 Printing	0	0	0	0	88	0	0.00%
752.125.310 Office Supplies	438	547	0	545	125	-109	-19.93%
Total Office and Related Expenses	1,158	1,267	253	1,240	645	-109	-8.60%

City of St Catharines
Morningstar Mill
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Other Service Charges							
752.125.439 Volunteer Projects	0	0	0	0	130	0	0.00%
Total Other Service Charges	0	0	0	0	130	0	0.00%
Total Expenditures	114,944	112,805	64,913	104,743	94,785	2,139	1.90%
Revenue							
752.125.800 Miscellaneous Revenue	-7,000	-7,000	0	-283	-6,027	0	0.00%
752.125.802 Federal Grants	0	0	0	-5,803	0	0	0.00%
Total Revenue	-7,000	-7,000	0	-6,086	-6,027	0	0.00%
Total Revenue	-7,000	-7,000	0	-6,086	-6,027	0	0.00%
Total Net Expenditures	107,944	105,805	64,913	98,657	88,758	2,139	2.02%

City of St Catharines

Festivals

2022 Operating Budget - Expenditures by Object

		2022	2021	2020	2019	2018	\$ Change	% Change
		Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
Object of Expenditure								
Materials								
761.129.135	Community Development	45,639	45,639	41,000	91,880	98,425	0	0.00%
Total Materials		45,639	45,639	41,000	91,880	98,425	0	0.00%

City of St Catharines
Events/Market Operations
2022 Operating Budget - Expenditures by Object

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
Object of Expenditure							
Salaries and Wages							
761.135.001 Salaries/Wages-regular	58,376	57,401	47,830	45,874	7,104	975	1.70%
761.135.002 Salaries/Wages - Overtime	0	0	858	1,708	364	0	0.00%
761.135.003 Salary/Wages - Extra	0	0	11,361	6,326	23,519	0	0.00%
761.135.006 Sick Pay	0	0	0	666	0	0	0.00%
761.135.007 Holiday/Vacation Pay	0	0	4,250	4,889	9,796	0	0.00%
761.135.009 Doctor's Appointments	0	0	125	0	16	0	0.00%
Total Salaries and Wages	58,376	57,401	64,424	59,463	40,799	975	1.70%
Benefits							
761.135.030 Pensions	8,510	8,350	7,509	7,300	3,025	160	1.92%
761.135.031 Other Benefits	8,588	8,357	11,013	12,017	6,665	231	2.76%
761.135.032 Workers Compensation	2,287	2,249	2,150	1,770	1,352	38	1.69%
761.135.033 Employment Insurance	1,413	1,363	1,238	1,147	928	50	3.67%
Total Benefits	20,798	20,319	21,910	22,234	11,970	479	2.36%
Equipment Operations							
761.135.050 Rentals-towing	2,000	2,000	350	1,676	1,349	0	0.00%
761.135.053 Service Contracts	1,965	1,965	0	2,579	1,099	0	0.00%
761.135.067 Car Allowance/Mileage	500	500	88	761	0	0	0.00%
Total Equipment Operations	4,465	4,465	438	5,016	2,448	0	0.00%
Materials							
761.135.104 General Supplies	0	0	0	0	28	0	0.00%
Total Materials	0	0	0	0	28	0	0.00%
Building and Maintenance							
761.135.150 Cleaning/Custodian	22,425	22,425	12,234	11,235	13,930	0	0.00%
761.135.153 Snow Removal	1,750	1,750	0	59	1,750	0	0.00%
761.135.162 Repairs	16,603	16,358	15,804	27,377	14,794	245	1.50%
761.135.163 Heat/Light/Power/Water	20,000	20,750	11,702	16,172	18,149	-750	-3.61%
761.135.173 Insurance-property	3,200	1,986	1,588	1,147	1,185	1,214	61.13%
761.135.178 Rent-Mkt Clerks office	0	0	1,908	1,908	1,894	0	0.00%
Total Building and Maintenance	63,978	63,269	43,236	57,898	51,702	709	1.12%
Contracts							
761.135.200 Contract - general	10,000	0	0	10,000	8,670	10,000	0.00%
Total Contracts	10,000	0	0	10,000	8,670	10,000	0.00%
Office and Related Expenses							
761.135.305 Telephone	350	350	-400	400	0	0	0.00%
761.135.306 Cellular Phones	625	625	311	724	453	0	0.00%
761.135.308 Copying and Prints	200	250	157	37	118	-50	-20.00%

City of St Catharines
Events/Market Operations
2022 Operating Budget - Expenditures by Object

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
761.135.309 Advertising/Promotion	22,000	22,000	11,075	26,887	20,737	0	0.00%
761.135.310 Office Supplies	160	200	175	196	191	-40	-20.00%
Total Office and Related Expenses	23,335	23,425	11,318	28,244	21,499	-90	-0.38%
Properties							
761.135.354 Other Equipment	0	0	0	9	0	0	0.00%
Total Properties	0	0	0	9	0	0	0.00%
Other Service Charges							
761.135.401 Conferences/Conventions	450	450	200	-1,552	2,251	0	0.00%
761.135.402 Training	50	50	0	100	0	0	0.00%
761.135.405 Subscriptions/Memberships	325	325	300	300	300	0	0.00%
761.135.406 Promotion and Publicity	300	300	520	265	300	0	0.00%
761.135.432 Festivals/Openings	22,000	22,000	4,896	31,903	26,661	0	0.00%
Total Other Service Charges	23,125	23,125	5,916	31,016	29,512	0	0.00%
Total Expenditures	204,077	192,004	147,242	213,880	166,628	12,073	6.29%
Revenue							
761.135.801 Provincial Grant	0	0	-4,741	0	0	0	0.00%
761.135.832 Rentals	-45,000	-44,000	-1,492	-17,460	-36,241	-1,000	2.27%
761.135.886 Market Permits/Fees	-50,000	-50,000	-35,418	-65,881	-53,286	0	0.00%
Total Revenue	-95,000	-94,000	-41,651	-83,341	-89,527	-1,000	1.06%
Transfer from Reserve							
761.135.900 Transfer from Reserve	0	0	0	-20,000	-20,000	0	0.00%
Total Transfer from Reserve	0	0	0	-20,000	-20,000	0	0.00%
Total Revenue	-95,000	-94,000	-41,651	-103,341	-109,527	-1,000	1.06%
Total Net Expenditures	109,077	98,004	105,591	110,539	57,101	11,073	11.30%

City of St Catharines
Labour Day Parade
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Other Service Charges							
783.131.000 Labour Day Parade	7,200	7,200	0	9,054	8,688	0	0.00%
Total Other Service Charges	7,200	7,200	0	9,054	8,688	0	0.00%
Total Expenditures	7,200	7,200	0	9,054	8,688	0	0.00%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	7,200	7,200	0	9,054	8,688	0	0.00%

City of St Catharines
Community Programs
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Materials							
750.240.137 Memorial Benches	20,000	20,000	23,245	25,960	36,526	0	0.00%
Total Materials	20,000	20,000	23,245	25,960	36,526	0	0.00%
Properties							
750.515.354 Other Equipment	6,300	0	0	0	0	6,300	0.00%
Total Properties	6,300	0	0	0	0	6,300	0.00%
Other Service Charges							
750.225.436 Trillium Awards	8,500	8,500	5,596	8,971	4,815	0	0.00%
Total Other Service Charges	8,500	8,500	5,596	8,971	4,815	0	0.00%
Total Expenditures	34,800	28,500	28,841	34,931	41,341	6,300	22.11%
Revenue							
750.240.805 Donations - Park Benches	-20,000	-20,000	-16,925	-17,420	-39,077	0	0.00%
Total Revenue	-20,000	-20,000	-16,925	-17,420	-39,077	0	0.00%
Total Revenue	-20,000	-20,000	-16,925	-17,420	-39,077	0	0.00%
Total Net Expenditures	14,800	8,500	11,916	17,511	2,264	6,300	74.12%

City of St Catharines

2022 Operating Budget - Expenditures by Department, Board or Committee

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Meridian Centre							
Meridian Centre (p. 234)	747,471	718,509	1,241,108	655,003	673,943	28,962	4.03%
Total Meridian Centre	747,471	718,509	1,241,108	655,003	673,943	28,962	4.03%

City of St Catharines

Meridian Centre

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Equipment Operations							
750.625.053 Service Contracts	0	0	5,293	5,122	3,536	0	0.00%
Total Equipment Operations	0	0	5,293	5,122	3,536	0	0.00%
Materials							
750.625.100 Materials	1,904,803	1,472,918	1,376,619	2,704,115	2,857,083	431,885	29.32%
750.625.118 Sports Hall of Fame	7,000	7,000	0	2,884	7,530	0	0.00%
Total Materials	1,911,803	1,479,918	1,376,619	2,706,999	2,864,613	431,885	29.18%
Building and Maintenance							
750.625.162 Repairs	0	0	0	3,628	3,853	0	0.00%
750.625.173 Insurance-Bldg/Contents	74,700	45,979	37,149	26,426	27,281	28,721	62.47%
Total Building and Maintenance	74,700	45,979	37,149	30,054	31,134	28,721	62.47%
Contracts							
750.625.200 Contract - general	1,691,041	1,410,355	1,322,987	2,108,080	2,050,587	280,686	19.90%
Total Contracts	1,691,041	1,410,355	1,322,987	2,108,080	2,050,587	280,686	19.90%
Properties							
750.625.354 Equipment - Other	0	0	0	12,910	0	0	0.00%
Total Properties	0	0	0	12,910	0	0	0.00%
Other Service Charges							
750.625.448 Alloc' Meridian reserve	0	0	0	172,419	187,575	0	0.00%
750.625.450 Miscellaneous	0	0	0	91,602	107,896	0	0.00%
750.625.457 Community Engagement	0	0	0	0	80,000	0	0.00%
Total Other Service Charges	0	0	0	264,021	375,471	0	0.00%
Total Expenditures	3,677,544	2,936,252	2,742,048	5,127,186	5,325,341	741,292	25.25%
Revenue							
750.625.800 Revenues	-2,724,073	-1,864,258	-1,216,599	-4,469,299	-4,640,046	-859,815	46.12%
750.625.802 Federal Grants	0	0	-284,341	0	0	0	0.00%
Total Revenue	-2,724,073	-1,864,258	-1,500,940	-4,469,299	-4,640,046	-859,815	46.12%
Transfer from Reserve							
750.625.900 Transfer from Reserve	-206,000	-353,485	0	-2,884	-11,353	147,485	-41.72%
Total Transfer from Reserve	-206,000	-353,485	0	-2,884	-11,353	147,485	-41.72%
Total Revenue	-2,930,073	-2,217,743	-1,500,940	-4,472,183	-4,651,399	-712,330	32.12%
Total Net Expenditures	747,471	718,509	1,241,108	655,003	673,942	28,962	4.03%

City of St Catharines

2022 Operating Budget - Expenditures by Department, Board or Committee

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Canada Summer Games							
Canada Summer Games (p. 236)	490,242	0	0	0	0	490,242	0.00%
Total Canada Summer Games	490,242	0	0	0	0	490,242	0.00%

City of St Catharines
Canada Summer Games
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Materials							
750.627.100 Materials							
St Catharines Portion of CSG Materials	439,031	0	0	0	0	439,031	0.00%
Total Materials	439,031	0	0	0	0	439,031	0.00%
Contracts							
750.627.200 Contract - General							
St Catharines Portion of CSG Contracts (Salary & Benefits, Contracts, & Security)	584,187	0	0	0	0	584,187	0.00%
Management Fees (25% of total annual fees)	48,214	0	0	0	0	48,214	0.00%
Total Contracts	632,401	0	0	0	0	632,401	0.00%
Other Service Charges							
750.627.448 Tr to CSG Capital Reserve							
25% of total capital contribution (Yr 1 \$1,125,000)	281,250	0	0	0	0	281,250	0.00%
Total Other Service Charges	281,250	0	0	0	0	281,250	0.00%
Total Expenditures	1,352,682	0	0	0	0	1,352,682	0.00%
Revenue							
750.627.800 Revenues							
St Catharines Portion of CSG Revenue	-733,530	0	0	0	0	-733,530	0.00%
Market Rate City Subsidy Estimates (ice, dry floor & gym)	86,090	0	0	0	0	86,090	0.00%
Total Revenue	-647,440	0	0	0	0	-647,440	0.00%
Transfer from Reserve							
750.627.900 Transfer from Reserve							
Trsf from TRSR-Fund Capital Reserve Contribution	-215,000	0	0	0	0	-215,000	0.00%
Total Transfer from Reserve	-215,000	0	0	0	0	-215,000	0.00%
Total Revenue	-862,440	0	0	0	0	-862,440	0.00%
Total Net Expenditures	490,242	0	0	0	0	490,242	0.00%

City of St Catharines

2022 Operating Budget - Expenditures by Department, Board or Committee

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
Financial Management Services							
Finance (p. 238)	1,489,137	1,265,631	1,438,132	1,249,127	1,500,939	223,506	17.66%
Property Management (p. 240)	253,039	246,919	225,509	227,063	196,406	6,120	2.48%
Purchasing (p. 241)	307,853	299,176	274,214	278,124	261,494	8,677	2.90%
External Audit (p. 242)	50,000	50,000	45,151	39,992	44,774	0	0.00%
Copying - General (p. 243)	24,000	24,000	15,247	17,952	24,481	0	0.00%
Insurance - General (p. 244)	2,039,600	1,725,000	1,635,292	1,527,265	1,500,000	314,600	18.24%
Other Benefits (p. 245)	0	0	0	70,000	82,697	0	0.00%
Joint Staff Meetings (p. 247)	1,200	1,200	667	105	456	0	0.00%
Actuarial Valuations (p. 248)	5,000	5,000	7,183	2,000	8,000	0	0.00%
Bank Charges (p. 249)	10,210	10,210	5,189	9,601	14,830	0	0.00%
Miscellaneous-general (p. 251)	50,000	50,000	68,999	95,849	-526,612	0	0.00%
Postage - general (p. 246)	165,000	170,000	166,063	162,328	164,569	-5,000	-2.94%
Employee Suggestion Program (p. 250)	200	200	0	0	0	0	0.00%
Prior Year Clearing	0	0	-81,230	0	0	0	0.00%
Total Financial Management Services	4,395,239	3,847,336	3,800,416	3,679,406	3,272,034	547,903	14.24%

City of St Catharines

Finance

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
702.300.001 Salaries/Wages-Regular	1,619,371	1,468,981	1,337,104	1,235,835	1,107,652	150,390	10.24%
702.300.002 Salaries/Wages-Overtime	10,000	10,000	4,830	12,376	21,367	0	0.00%
702.300.003 Salaries/Wages-Ext Svce	73,309	73,309	13,171	31,882	130,105	0	0.00%
702.300.006 Sick Pay	0	0	12,611	25,327	32,590	0	0.00%
702.300.007 Holiday/Vacation Pay	3,871	3,798	173,414	172,093	260,523	73	1.92%
702.300.009 Doctor's Appointments	0	0	3,966	3,884	2,711	0	0.00%
Total Salaries and Wages	1,706,551	1,556,088	1,545,096	1,481,397	1,554,948	150,463	9.67%
Benefits							
702.300.030 Pensions	257,348	233,300	210,807	209,003	189,172	24,048	10.31%
702.300.031 Other Benefits	231,949	207,200	164,685	184,479	162,703	24,749	11.94%
702.300.032 Workers Compensation	64,037	58,256	48,834	45,052	45,922	5,781	9.92%
702.300.033 Employment Insurance	33,401	30,540	22,380	23,697	24,538	2,861	9.37%
702.300.040 Meal Allowance	0	0	10	195	120	0	0.00%
702.300.041 Safety Shoes	150	150	51	102	0	0	0.00%
Total Benefits	586,885	529,446	446,767	462,528	422,455	57,439	10.85%
Equipment Operations							
702.300.053 Service Contracts	3,960	3,960	3,961	3,824	1,378	0	0.00%
702.300.054 Repairs-equipment	0	0	0	0	769	0	0.00%
702.300.067 Car Allowance/Mileage	1,000	1,000	155	970	1,733	0	0.00%
Total Equipment Operations	4,960	4,960	4,116	4,794	3,880	0	0.00%
Building and Maintenance							
702.300.180 improvements-Non TCA	0	0	1,500	1,500	1,500	0	0.00%
Total Building and Maintenance	0	0	1,500	1,500	1,500	0	0.00%
Contracts							
702.300.200 Contracts-tax bill prep	13,500	13,000	14,511	12,080	11,206	500	3.85%
702.300.201 Contract - PSAB-capital	0	0	0	0	-29,934	0	0.00%
702.300.202 Contracts-other	25,000	50,000	15,007	72,696	68,252	-25,000	-50.00%
705.110.000 Debt Collection Costs	0	12,620	4,508	9,299	8,603	-12,620	-100.00%
705.111.206 Collection Agency Fees	50,000	0	0	0	0	50,000	0.00%
Total Contracts	88,500	75,620	34,026	94,075	58,127	12,880	17.03%
Office and Related Expenses							
702.300.303 Courier Charges	5,250	5,250	2,248	3,788	5,257	0	0.00%
702.300.306 Cell phones	1,900	1,900	261	1,859	2,216	0	0.00%
702.300.307 Printing	9,595	9,595	3,059	9,406	5,295	0	0.00%
702.300.309 Advertising	6,000	6,000	3,438	0	2,670	0	0.00%
702.300.310 Office Supplies	23,000	23,000	17,274	20,366	25,431	0	0.00%

City of St Catharines

Finance

2022 Operating Budget - Expenditures by Object

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
702.300.312 Books and Publications	2,720	2,720	1,705	2,606	2,172	0	0.00%
702.300.314 Software	0	0	1,095	0	916	0	0.00%
702.300.323 Internet Charges	0	0	0	-2	438	0	0.00%
702.300.330 Office Furniture Non TCA	3,500	3,975	4,328	1,347	2,340	-475	-11.95%
Total Office and Related Expenses	51,965	52,440	33,408	39,370	46,735	-475	-0.91%
Properties							
702.300.351 Replacements-micros	3,000	0	3,000	0	0	3,000	0.00%
Total Properties	3,000	0	3,000	0	0	3,000	0.00%
Other Service Charges							
702.300.400 Travelling	0	200	0	0	0	-200	-100.00%
702.300.401 Conferences/Conventions	9,920	9,720	838	3,737	4,953	200	2.06%
702.300.402 Training	9,150	8,150	8,068	7,150	7,393	1,000	12.27%
702.300.405 Subscriptions/Memb'ships	14,465	11,553	8,339	9,288	7,239	2,912	25.21%
702.300.417 Study/Consulting Fees	7,344	7,200	84,611	7,200	5,062	144	2.00%
702.300.448 Transfer to Reserve	0	0	0	227,396	95,453	0	0.00%
702.300.450 Miscellaneous	100	100	85	106	80	0	0.00%
Total Other Service Charges	40,979	36,923	101,941	254,877	120,180	4,056	10.99%
Total Expenditures	2,482,840	2,255,477	2,169,854	2,338,541	2,207,825	227,363	10.08%
Revenue							
630.110.000 Tax Certificates	-220,000	-185,000	-228,386	-236,471	-62,263	-35,000	18.92%
702.300.800 Miscellaneous Revenue	-100,000	-226,000	-49,868	-329,078	-140,341	126,000	-55.75%
702.300.811 Reg'n Costs-Tax Arrears	-67,500	-80,000	-13,489	-60,326	-43,163	12,500	-15.63%
702.300.815 Utility-recoverable	-66,300	-65,000	-63,600	-63,600	-63,600	-1,300	2.00%
702.300.833 Mortgage Info revenue	-235,000	-155,000	-152,440	-153,507	-156,066	-80,000	51.61%
702.300.834 Taxes-Verbal fees	0	0	0	-125	-63,771	0	0.00%
702.300.838 Transfer Fees	-3,000	-3,000	-2,042	-2,913	-1,975	0	0.00%
702.300.839 Refund Fees	-1,500	-1,500	-1,603	-2,205	-900	0	0.00%
702.300.921 Water Admin Fee	-100,000	-55,000	-59,908	-60,997	-50,686	-45,000	81.82%
702.300.922 A/R Admin Fee	-6,000	-5,000	-4,426	-5,548	-6,226	-1,000	20.00%
702.300.923 Region POA fees	0	0	-54	-158	-466	0	0.00%
702.300.924 Admin - Pty Stds	0	0	-38	-111	-218	0	0.00%
702.300.925 New Ownership/Roll Fee	-115,000	-115,000	-104,988	-115,060	-112,733	0	0.00%
702.300.955 Allocation Bldg Indirect	-79,403	-77,846	-50,880	-53,769	0	-1,557	2.00%
Total Revenue	-993,703	-968,346	-731,722	-1,083,868	-702,408	-25,357	2.62%
Transfer from Reserve							
702.300.900 Transfer from Reserve	0	-21,500	0	-5,546	-4,477	21,500	-100.00%
Total Transfer from Reserve	0	-21,500	0	-5,546	-4,477	21,500	-100.00%
Total Revenue	-993,703	-989,846	-731,722	-1,089,414	-706,885	-3,857	0.39%
Total Net Expenditures	1,489,137	1,265,631	1,438,132	1,249,127	1,500,940	223,506	17.66%

City of St Catharines
Property Management
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
702.305.001 Salaries/Wages-Regular	178,087	174,623	150,827	148,749	130,528	3,464	1.98%
702.305.006 Sick Pay	0	0	2,050	700	736	0	0.00%
702.305.007 Holiday/Vacation Pay	0	0	13,433	15,386	14,008	0	0.00%
702.305.009 Doctor's Appointments	0	0	204	222	267	0	0.00%
Total Salaries and Wages	178,087	174,623	166,514	165,057	145,539	3,464	1.98%
Benefits							
702.305.030 Pensions	26,747	25,500	24,015	23,389	20,134	1,247	4.89%
702.305.031 Other Benefits	19,063	17,600	12,360	13,738	11,168	1,463	8.31%
702.305.032 Workers Compensation	6,321	6,253	5,267	4,738	4,132	68	1.09%
702.305.033 Employment Insurance	3,001	2,898	2,069	2,183	1,892	103	3.55%
Total Benefits	55,132	52,251	43,711	44,048	37,326	2,881	5.51%
Equipment Operations							
702.305.067 Car Allowance/Mileage	335	565	217	550	187	-230	-40.71%
Total Equipment Operations	335	565	217	550	187	-230	-40.71%
Office and Related Expenses							
702.305.306 Cell Phones	750	750	262	733	361	0	0.00%
702.305.314 Software	3,800	3,630	3,557	3,557	3,557	170	4.68%
702.305.330 Office Furniture Non TCA	0	0	0	509	0	0	0.00%
Total Office and Related Expenses	4,550	4,380	3,819	4,799	3,918	170	3.88%
Other Service Charges							
702.305.402 Training/Seminars	1,665	1,665	735	805	786	0	0.00%
702.305.405 Subscriptions/Memb'ships	1,000	1,200	491	359	485	-200	-16.67%
702.305.417 Study/Consulting Fees	10,000	10,000	9,912	8,328	8,121	0	0.00%
702.305.421 Title Searches	220	205	87	171	44	15	7.32%
702.305.448 Survey/Land Sale Costs	2,000	1,980	23	1,940	0	20	1.01%
702.305.450 Miscellaneous	50	50	0	1,006	0	0	0.00%
Total Other Service Charges	14,935	15,100	11,248	12,609	9,436	-165	-1.09%
Total Expenditures	253,039	246,919	225,509	227,063	196,406	6,120	2.48%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	253,039	246,919	225,509	227,063	196,406	6,120	2.48%

City of St Catharines

Purchasing

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
702.310.001 Salaries/Wages-Regular	212,082	206,910	178,723	177,731	171,889	5,172	2.50%
702.310.002 Salaries/Wages-Overtime	0	0	661	0	0	0	0.00%
702.310.006 Sick Pay	0	0	2,706	5,336	5,161	0	0.00%
702.310.007 Holiday/Vacation Pay	0	0	15,371	18,654	18,536	0	0.00%
702.310.009 Doctor's Appointments	0	0	251	696	434	0	0.00%
Total Salaries and Wages	212,082	206,910	197,712	202,417	196,020	5,172	2.50%
Benefits							
702.310.030 Pensions	32,747	32,100	28,602	27,890	27,347	647	2.02%
702.310.031 Other Benefits	34,165	31,500	22,260	25,452	22,757	2,665	8.46%
702.310.032 Workers Compensation	8,415	8,177	7,091	6,313	6,340	238	2.91%
702.310.033 Employment Insurance	4,344	4,189	3,408	3,225	3,268	155	3.70%
702.310.041 Safety Shoes	0	200	0	183	0	-200	-100.00%
Total Benefits	79,671	76,166	61,361	63,063	59,712	3,505	4.60%
Equipment Operations							
702.310.053 Service Contracts	6,500	6,500	5,219	2,976	297	0	0.00%
702.310.067 Car Allowance/Mileage	850	850	0	835	165	0	0.00%
Total Equipment Operations	7,350	7,350	5,219	3,811	462	0	0.00%
Office and Related Expenses							
702.310.306 Cell Phones	950	950	310	1,144	1,024	0	0.00%
702.310.312 Books and Publications	400	400	0	518	0	0	0.00%
702.310.330 Office furniture Non TCA	1,000	1,000	0	0	454	0	0.00%
Total Office and Related Expenses	2,350	2,350	310	1,662	1,478	0	0.00%
Other Service Charges							
702.310.401 Conferences/Conventions	0	0	2,249	1,606	817	0	0.00%
702.310.402 Training and Education	4,500	4,500	5,083	3,593	1,784	0	0.00%
702.310.405 Subscriptions/Memb'ships	1,800	1,800	2,187	1,672	1,221	0	0.00%
702.310.450 Miscellaneous	100	100	93	300	0	0	0.00%
Total Other Service Charges	6,400	6,400	9,612	7,171	3,822	0	0.00%
Total Expenditures	307,853	299,176	274,214	278,124	261,494	8,677	2.90%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	307,853	299,176	274,214	278,124	261,494	8,677	2.90%

City of St Catharines
External Audit
2022 Operating Budget - Expenditures by Object

		2022	2021	2020	2019	2018	\$ Change	% Change
		Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
Object of Expenditure								
Contracts								
702.315.000	Audit	50,000	50,000	45,151	39,992	44,774	0	0.00%
Total Contracts		50,000	50,000	45,151	39,992	44,774	0	0.00%
Total Expenditures		50,000	50,000	45,151	39,992	44,774	0	0.00%
Total Revenue		0	0	0	0	0	0	0.00%
Total Net Expenditures		50,000	50,000	45,151	39,992	44,774	0	0.00%

Office and Related Expenses								
702.320.000	Copying	24,000	24,000	15,247	17,952	24,481	0	0.00%
Total Office and Related Expenses		24,000	24,000	15,247	17,952	24,481	0	0.00%

City of St Catharines

Insurance - General

2022 Operating Budget - Expenditures by Object

		2022	2021	2020	2019	2018	\$ Change	% Change
		Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
Object of Expenditure								
Contracts								
702.335.100	Self-insurance	850,000	850,000	709,058	806,934	709,815	0	0.00%
702.335.105	Premiums	1,189,600	875,000	835,292	720,331	623,581	314,600	35.95%
Total Contracts		2,039,600	1,725,000	1,544,350	1,527,265	1,333,396	314,600	18.24%
Other Service Charges								
702.335.448	Transfer to Reserve	0	0	90,942	0	166,604	0	0.00%
Total Other Service Charges		0	0	90,942	0	166,604	0	0.00%
Total Expenditures		2,039,600	1,725,000	1,635,292	1,527,265	1,500,000	314,600	18.24%
Total Revenue		0	0	0	0	0	0	0.00%
Total Net Expenditures		2,039,600	1,725,000	1,635,292	1,527,265	1,500,000	314,600	18.24%

City of St Catharines

Other Benefits

2022 Operating Budget - Expenditures by Object

		2022	2021	2020	2019	2018	\$ Change	% Change
		Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
Object of Expenditure								
Benefits								
702.345.110	Paid up Group Life	0	0	0	70,000	82,697	0	0.00%
Total Benefits		0	0	0	70,000	82,697	0	0.00%

City of St Catharines
Postage - general
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Office and Related Expenses							
702.210.000 Postage	165,000	170,000	166,063	162,328	164,569	-5,000	-2.94%
Total Office and Related Expenses	165,000	170,000	166,063	162,328	164,569	-5,000	-2.94%
Total Expenditures	165,000	170,000	166,063	162,328	164,569	-5,000	-2.94%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	165,000	170,000	166,063	162,328	164,569	-5,000	-2.94%

City of St Catharines
Joint Staff Meetings
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Office and Related Expenses							
703.120.000 Staff/Liason-Mtg Costs	1,200	1,200	667	105	456	0	0.00%
Total Office and Related Expenses	1,200	1,200	667	105	456	0	0.00%
Total Expenditures	1,200	1,200	667	105	456	0	0.00%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	1,200	1,200	667	105	456	0	0.00%

City of St Catharines
Actuarial Valuations
2022 Operating Budget - Expenditures by Object

		2022	2021	2020	2019	2018	\$ Change	% Change
		Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
Object of Expenditure								
Contracts								
703.125.000	Actuarial Valuations	5,000	5,000	7,183	2,000	8,000	0	0.00%
Total Contracts		5,000	5,000	7,183	2,000	8,000	0	0.00%
Total Expenditures		5,000	5,000	7,183	2,000	8,000	0	0.00%
Total Revenue		0	0	0	0	0	0	0.00%
Total Net Expenditures		5,000	5,000	7,183	2,000	8,000	0	0.00%

City of St Catharines

Bank Charges

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Other Service Charges							
705.105.000 Bank Charges/Exchange	10,210	10,210	5,211	9,622	14,708	0	0.00%
705.106.000 Penny Rounding	0	0	-1	0	0	0	0.00%
705.108.000 Payroll Benefit Rounding	0	0	-21	-21	122	0	0.00%
Total Other Service Charges	10,210	10,210	5,189	9,601	14,830	0	0.00%
Total Expenditures	10,210	10,210	5,189	9,601	14,830	0	0.00%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	10,210	10,210	5,189	9,601	14,830	0	0.00%

City of St Catharines
Employee Suggestion Program
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Other Service Charges							
783.110.000 Emp Suggestion Program	200	200	0	0	0	0	0.00%
Total Other Service Charges	200	200	0	0	0	0	0.00%
Total Expenditures	200	200	0	0	0	0	0.00%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	200	200	0	0	0	0	0.00%

City of St Catharines
Miscellaneous-general
2022 Operating Budget - Expenditures by Object

Object of Expenditure	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Other Service Charges							
783.120.000 Miscellaneous-general	50,000	50,000	68,999	95,849	-526,612	0	0.00%
Total Other Service Charges	50,000	50,000	68,999	95,849	-526,612	0	0.00%
Total Expenditures	50,000	50,000	68,999	95,849	-526,612	0	0.00%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	50,000	50,000	68,999	95,849	-526,612	0	0.00%

City of St Catharines

2022 Operating Budget - Expenditures by Department, Board or Committee

	2022	2021	2020	2019	2018	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
Corporate Support Services							
Customer Service (p. 254)	952,358	929,342	949,016	892,960	788,822	23,016	2.48%
Technology Centre (p. 257)	1,432,555	1,406,490	1,383,472	1,177,165	1,112,876	26,065	1.85%
Telecommunications (p. 259)	196,688	204,753	213,463	202,584	200,248	-8,065	-3.94%
Long Service Recognition (p. 256)	25,000	25,000	23,945	24,308	29,572	0	0.00%
Human Resources (p. 260)	1,563,763	1,555,685	1,598,290	1,551,674	1,621,247	8,078	0.52%
Staff Development (p. 262)	74,000	59,000	55,374	60,971	10,463	15,000	25.42%
Employee Safety (p. 263)	69,480	69,480	58,767	72,153	60,449	0	0.00%
Union Bargaining Matters	0	0	-5,399	0	0	0	0.00%
Team STC 1.0 (p. 264)	1,020	1,020	365	1,020	345	0	0.00%
Corporate IT Infrastructure (p. 265)	1,934,511	1,916,734	1,771,018	1,833,682	1,749,158	17,777	0.93%
Total Corporate Support Services	6,249,375	6,167,504	6,048,311	5,816,517	5,573,180	81,871	1.33%

ESTIMATE 2022

EXPENDITURE ACCOUNT		2022 BUDGET
702.220	<u>LONG SERVICE RECOGNITION</u> (2021 - \$24,000)	
	VOLUNTEER RECOGNITION	\$12,500
	EMPLOYEE RECOGNITION	11,500
		<u>\$24,000</u>
702.225	<u>CORPORATE IT INFRASTRUCTURE</u>	
	<u>053 - SERVICE CONTRACTS</u> (2021 - \$1,716,734)	<u>\$1,734,511</u>
	<u>351 - COMPUTER HARDWARE REPLACEMENT</u> (2021 - \$200,000)	<u>\$200,000</u>
783.118	<u>TEAM STC</u> (2021 - \$1,020)	<u>\$1,020</u>

City of St Catharines

Customer Service

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
702.203.001 Salaries/Wages-Regular	535,006	523,354	498,829	308,625	301,069	11,652	2.23%
702.203.002 Salaries/Wages-Overtime	0	0	2,341	3,540	2,483	0	0.00%
702.203.003 Salaries/Wages-Extra	171,106	166,931	183,460	308,985	262,410	4,175	2.50%
702.203.006 Sick Pay	0	0	22,913	33,061	17,044	0	0.00%
702.203.007 Holiday/Vacation Pay	6,851	6,690	46,632	58,559	41,962	161	2.41%
702.203.009 Doctor's Appointments	0	0	908	1,387	1,068	0	0.00%
Total Salaries and Wages	712,963	696,975	755,083	714,157	626,036	15,988	2.29%
Benefits							
702.203.030 Pensions	101,656	99,650	91,729	74,498	67,335	2,006	2.01%
702.203.031 Other Benefits	73,828	71,039	52,738	51,460	47,436	2,789	3.93%
702.203.032 Workers Compensation	25,969	25,462	24,531	21,651	19,906	507	1.99%
702.203.033 Employment Insurance	14,742	14,216	13,524	13,487	12,248	526	3.70%
702.203.040 Meal Allowance	100	0	70	60	0	100	0.00%
Total Benefits	216,295	210,367	182,592	161,156	146,925	5,928	2.82%
Equipment Operations							
702.203.067 Car Allowance/Mileage	100	100	0	0	0	0	0.00%
Total Equipment Operations	100	100	0	0	0	0	0.00%
Office and Related Expenses							
702.203.306 Cell Phones	500	700	259	766	378	-200	-28.57%
702.203.307 Printing	1,000	900	921	1,865	673	100	11.11%
702.203.310 Office Supplies	3,500	3,300	2,675	2,107	3,144	200	6.06%
702.203.314 Software	1,000	1,000	0	0	0	0	0.00%
702.203.318 Cash Processing Fees	10,000	10,000	6,272	9,612	9,888	0	0.00%
702.203.330 Furniture/Equipment NTCA	1,500	500	-1,575	3,005	234	1,000	200.00%
Total Office and Related Expenses	17,500	16,400	8,552	17,355	14,317	1,100	6.71%
Other Service Charges							
702.203.401 Conferences/Conventions	800	800	720	0	542	0	0.00%
702.203.402 Training	4,000	4,000	1,535	2,317	1,000	0	0.00%
702.203.405 Subscriptions/Memberships	600	600	534	0	0	0	0.00%
702.203.450 Miscellaneous	100	100	0	0	2	0	0.00%
Total Other Service Charges	5,500	5,500	2,789	2,317	1,544	0	0.00%

City of St Catharines

Customer Service

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Total Expenditures	952,358	929,342	949,016	894,985	788,822	23,016	2.48%
Revenue							
702.203.801 Provincial Grant	0	0	0	-2,025	0	0	0.00%
Total Revenue	0	0	0	-2,025	0	0	0.00%
Total Revenue	0	0	0	-2,025	0	0	0.00%
Total Net Expenditures	952,358	929,342	949,016	892,960	788,822	23,016	2.48%

City of St Catharines
Long Service Recognition
2022 Operating Budget - Expenditures by Object

		2022	2021	2020	2019	2018	\$ Change	% Change
		Budget	Budget	Actuals	Actuals	Actuals	2022 Budget	2022 Budget
Object of Expenditure								
Benefits								
702.220.000	Long Svce Recognition	24,000	24,000	23,945	23,290	29,572	0	0.00%
Total Benefits		24,000	24,000	23,945	23,290	29,572	0	0.00%
Other Service Charges								
750.505.446	Event-MyHood Recog'n	1,000	1,000	0	1,018	0	0	0.00%
Total Other Service Charges		1,000	1,000	0	1,018	0	0	0.00%
Total Expenditures		25,000	25,000	23,945	24,308	29,572	0	0.00%
Total Revenue		0	0	0	0	0	0	0.00%
Total Net Expenditures		25,000	25,000	23,945	24,308	29,572	0	0.00%

City of St Catharines
Technology Centre
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
702.225.001 Salaries/Wages-Regular	1,215,425	1,191,559	1,097,987	898,293	848,203	23,866	2.00%
702.225.002 Salaries/Wages-Overtime	6,002	2,002	116	69	4,501	4,000	199.80%
702.225.003 Salaries/Wages-Ext Svce	21,897	21,572	12,133	14,113	2,996	325	1.51%
702.225.006 Sick Pay	0	0	3,498	5,065	7,062	0	0.00%
702.225.007 Holiday/Vacation Pay	874	862	96,530	112,715	110,689	12	1.39%
702.225.009 Doctor's Appointments	0	0	2,255	1,467	2,379	0	0.00%
Total Salaries and Wages	1,244,198	1,215,995	1,212,519	1,031,722	975,830	28,203	2.32%
Benefits							
702.225.030 Pensions	187,485	185,500	163,942	145,053	135,445	1,985	1.07%
702.225.031 Other Benefits	141,990	139,300	97,313	93,833	87,656	2,690	1.93%
702.225.032 Workers Compensation	44,083	43,550	37,316	30,472	29,327	533	1.22%
702.225.033 Employment Insurance	19,785	19,120	13,829	14,925	13,693	665	3.48%
702.225.040 Meal Allowance	0	0	0	0	28	0	0.00%
Total Benefits	393,343	387,470	312,400	284,283	266,149	5,873	1.52%
Equipment Operations							
702.225.054 Repairs-equipment	800	1,000	26,321	642	0	-200	-20.00%
702.225.067 Car Allowance/Mileage	100	900	609	1,061	1,802	-800	-88.89%
Total Equipment Operations	900	1,900	26,930	1,703	1,802	-1,000	-52.63%
Materials							
702.225.102 Small Tools/Equipment	0	0	0	0	305	0	0.00%
702.225.110 Protective Clothing	0	200	0	0	0	-200	-100.00%
Total Materials	0	200	0	0	305	-200	-100.00%
Contracts							
702.225.200 Contract - Other	0	0	0	0	6,838	0	0.00%
Total Contracts	0	0	0	0	6,838	0	0.00%
Office and Related Expenses							
702.225.303 Courier Services	0	0	15	222	21	0	0.00%
702.225.306 Cellular Phones	5,000	9,000	4,992	8,541	7,844	-4,000	-44.44%
702.225.307 Printing	0	0	6	8	8	0	0.00%
702.225.310 Office Supplies	500	1,000	120	1,049	-911	-500	-50.00%
702.225.313 Microcomputer Supplies	0	0	0	0	59	0	0.00%
702.225.314 Software	0	0	0	524	0	0	0.00%
702.225.323 Internet Charges	0	0	854	852	957	0	0.00%
702.225.330 Furniture/Equipment NTCA	0	0	100	2,769	7,587	0	0.00%
Total Office and Related Expenses	5,500	10,000	6,087	13,965	15,565	-4,500	-45.00%

City of St Catharines
Technology Centre
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Properties							
702.225.350 Office Equip/Furniture	0	0	0	13,000	0	0	0.00%
702.225.352 IT Implementation	0	0	2,000	2,000	-1,473	0	0.00%
Total Properties	0	0	2,000	15,000	-1,473	0	0.00%
Other Service Charges							
702.225.401 Conferences/Conventions	4,500	5,000	0	-2,141	7,223	-500	-10.00%
702.225.402 Training	5,000	5,000	3,782	11,000	3,433	0	0.00%
702.225.405 Subscriptions/Memb'ships	1,000	1,000	2,008	1,863	1,157	0	0.00%
702.225.450 Miscellaneous	100	200	0	54	107	-100	-50.00%
Total Other Service Charges	10,600	11,200	5,790	10,776	11,920	-600	-5.36%
Total Expenditures	1,654,541	1,626,765	1,565,726	1,357,449	1,276,936	27,776	1.71%
Revenue							
702.225.807 User Billings	-22,788	-22,788	-42,788	-22,788	-22,788	0	0.00%
702.225.834 Misc Recoverables	0	0	0	-3,559	0	0	0.00%
702.225.950 Water Division Allocation	-66,775	-66,775	-66,775	-66,775	-114,248	0	0.00%
702.225.951 Parking Tickets Allocat'n	-25,141	-25,141	-16,761	-25,141	-27,023	0	0.00%
702.225.954 Allocation-FOPAC	-20,000	-20,000	0	0	0	0	0.00%
702.225.955 Allocation Bldg Indirect	-87,282	-85,571	-55,929	-62,020	0	-1,711	2.00%
Total Revenue	-221,986	-220,275	-182,253	-180,283	-164,059	-1,711	0.78%
Total Revenue	-221,986	-220,275	-182,253	-180,283	-164,059	-1,711	0.78%
Total Net Expenditures	1,432,555	1,406,490	1,383,473	1,177,166	1,112,877	26,065	1.85%

City of St Catharines
Telecommunications
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Equipment Operations							
702.235.054 Service and Replacement	48,000	48,000	43,781	48,106	27,893	0	0.00%
Total Equipment Operations	48,000	48,000	43,781	48,106	27,893	0	0.00%
Office and Related Expenses							
702.235.305 Telephone	120,000	120,000	126,374	118,960	128,339	0	0.00%
702.235.320 Long-distance phone chgs	18,000	26,000	18,511	25,401	12,854	-8,000	-30.77%
702.235.321 Data line charges	14,000	14,000	26,919	14,177	29,961	0	0.00%
Total Office and Related Expenses	152,000	160,000	171,804	158,538	171,154	-8,000	-5.00%
Properties							
702.235.354 Other Equipment	0	0	0	0	1,201	0	0.00%
Total Properties	0	0	0	0	1,201	0	0.00%
Total Expenditures	200,000	208,000	215,585	206,644	200,248	-8,000	-3.85%
Revenue							
702.235.955 Allocation Bldg Indirect	-3,312	-3,247	-2,122	-4,060	0	-65	2.00%
Total Revenue	-3,312	-3,247	-2,122	-4,060	0	-65	2.00%
Total Revenue	-3,312	-3,247	-2,122	-4,060	0	-65	2.00%
Total Net Expenditures	196,688	204,753	213,463	202,584	200,248	-8,065	-3.94%

City of St Catharines

Human Resources

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Salaries and Wages							
702.240.001 Salaries/Wages-Regular	1,001,935	1,039,756	874,685	788,839	754,811	-37,821	-3.64%
702.240.002 Salaries/Wages-Overtime	0	0	223	520	3,382	0	0.00%
702.240.003 Salaries/Wages-Ext Svce	10,948	10,786	-7,179	112,833	91,025	162	1.50%
702.240.006 Sick Pay	0	0	37,812	7,928	94,876	0	0.00%
702.240.007 Holiday/Vacation Pay	437	431	117,918	126,447	170,290	6	1.39%
702.240.009 Doctor's Appointments	0	0	1,248	3,809	3,081	0	0.00%
Total Salaries and Wages	1,013,320	1,050,973	1,024,707	1,040,376	1,117,465	-37,653	-3.58%
Benefits							
702.240.030 Pensions	161,068	160,500	139,404	135,827	132,293	568	0.35%
702.240.031 Other Benefits	119,866	117,300	89,573	104,715	94,245	2,566	2.19%
702.240.032 Workers Compensation	37,832	39,566	33,153	31,092	31,705	-1,734	-4.38%
702.240.033 Employment Insurance	16,399	17,205	12,926	15,077	14,885	-806	-4.68%
702.240.041 Safety Shoes	400	200	0	250	175	200	100.00%
Total Benefits	335,565	334,771	275,056	286,961	273,303	794	0.24%
Equipment Operations							
702.240.053 Service Contracts	650	500	2,742	619	607	150	30.00%
702.240.054 Repairs-equipment	0	100	0	0	0	-100	-100.00%
702.240.065 Motor Vehicle Supplies	400	353	308	311	171	47	13.31%
702.240.067 Car Allowance/Mileage	3,000	3,000	590	3,997	2,405	0	0.00%
702.240.068 Equip't Operation surplus	2,000	2,000	2,302	2,986	2,458	0	0.00%
702.240.069 Vehicle Reserve Prov'n	3,500	3,500	3,500	3,500	3,500	0	0.00%
Total Equipment Operations	9,550	9,453	9,442	11,413	9,141	97	1.03%
Contracts							
702.240.206 Contract-Recycl'g/Garbage	0	150	0	0	0	-150	-100.00%
Total Contracts	0	150	0	0	0	-150	-100.00%
Office and Related Expenses							
702.240.306 Cellular Phones	6,300	6,600	3,092	8,627	4,199	-300	-4.55%
702.240.307 Printing	800	800	1,374	2,231	673	0	0.00%
702.240.308 Copying and Prints	1,500	1,500	840	1,369	1,421	0	0.00%
702.240.309 Advertising/Recruitment	50,500	50,500	50,287	59,486	44,940	0	0.00%
702.240.310 Office Supplies	2,500	2,500	2,494	3,971	2,287	0	0.00%
702.240.312 Books and Publications	500	500	31	31	576	0	0.00%
702.240.323 Internet Charges	220	220	175	182	187	0	0.00%
702.240.330 Equipment/Furniture NTCA	700	700	0	1,475	46	0	0.00%
Total Office and Related Expenses	63,020	63,320	58,293	77,372	54,329	-300	-0.47%

City of St Catharines

Human Resources

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Other Service Charges							
702.240.400 Travelling	200	200	0	144	17	0	0.00%
702.240.401 Conferences/Conventions	12,240	12,240	8,926	11,995	13,254	0	0.00%
702.240.402 Training	700	700	2,909	929	1,019	0	0.00%
702.240.405 Subscriptions/Memb'ships	9,000	5,921	6,406	5,848	4,130	3,079	52.00%
702.240.417 Study Consulting Fees	8,000	8,000	7,059	7,923	3,829	0	0.00%
702.240.424 Testing	2,300	2,300	1,334	3,220	1,675	0	0.00%
702.240.433 EFAP	55,000	36,800	51,515	41,259	37,974	18,200	49.46%
702.240.434 Accessibility Prgms	9,500	9,500	9,477	6,537	3,483	0	0.00%
702.240.450 Miscellaneous	100	250	53	127	76	-150	-60.00%
702.240.456 Labour Relations	75,000	50,000	165,085	91,044	85,452	25,000	50.00%
702.240.458 Staff Events/Initiatives	4,050	4,050	103	4,000	4,708	0	0.00%
702.240.466 Doctor Note reimbursement	9,000	9,000	5,338	8,056	11,401	0	0.00%
Total Other Service Charges	185,090	138,961	258,205	181,082	167,018	46,129	33.20%
Total Expenditures	1,606,545	1,597,628	1,625,703	1,597,204	1,621,256	8,917	0.56%
Revenue							
702.240.800 Miscellaneous Revenue	0	0	0	-11	-9	0	0.00%
702.240.801 Provincial Grant	0	0	0	-11,666	0	0	0.00%
702.240.955 Allocation Bldg Indirect	-42,782	-41,943	-27,414	-33,853	0	-839	2.00%
Total Revenue	-42,782	-41,943	-27,414	-45,530	-9	-839	2.00%
Total Revenue	-42,782	-41,943	-27,414	-45,530	-9	-839	2.00%
Total Net Expenditures	1,563,763	1,555,685	1,598,289	1,551,674	1,621,247	8,078	0.52%

City of St Catharines
Staff Development
2022 Operating Budget - Expenditures by Object

Object of Expenditure	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Materials							
702.245.100 General	1,000	3,500	3,500	5,284	0	-2,500	-71.43%
Total Materials	1,000	3,500	3,500	5,284	0	-2,500	-71.43%
Other Service Charges							
702.245.117 Skills Develop't Training	57,500	40,000	38,085	40,958	0	17,500	43.75%
702.245.118 Depart'l Tech Training	15,500	15,500	13,789	14,729	10,463	0	0.00%
Total Other Service Charges	73,000	55,500	51,874	55,687	10,463	17,500	31.53%
Total Expenditures	74,000	59,000	55,374	60,971	10,463	15,000	25.42%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	74,000	59,000	55,374	60,971	10,463	15,000	25.42%

City of St Catharines

Employee Safety

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Office and Related Expenses							
702.250.314 Software	0	0	0	733	733	0	0.00%
Total Office and Related Expenses	0	0	0	733	733	0	0.00%
Other Service Charges							
702.250.150 General Safety	30,900	30,900	29,304	22,646	20,100	0	0.00%
702.250.151 First Aid Training	3,700	3,700	0	2,610	0	0	0.00%
702.250.152 Publications	2,040	2,040	2,847	4,541	3,921	0	0.00%
702.250.153 Conferences/meetings	2,040	2,040	0	4,194	0	0	0.00%
702.250.154 Audiometric Testing	22,550	2,550	0	0	1,176	20,000	784.31%
702.250.155 Safety Training	7,650	7,650	7,434	7,654	15,147	0	0.00%
702.250.156 First Aid Room-supplies	200	200	0	0	51	0	0.00%
702.250.157 Assessments(Occ&NonOcc)	20,400	20,400	19,182	29,775	19,321	0	0.00%
Total Other Service Charges	89,480	69,480	58,767	71,420	59,716	20,000	28.79%
Total Expenditures	89,480	69,480	58,767	72,153	60,449	20,000	28.79%
Transfer from Reserve							
702.250.900 Transfer from Reserve	-20,000	0	0	0	0	-20,000	0.00%
Total Transfer from Reserve	-20,000	0	0	0	0	-20,000	0.00%
Total Revenue	-20,000	0	0	0	0	-20,000	0.00%
Total Net Expenditures	69,480	69,480	58,767	72,153	60,449	0	0.00%

City of St Catharines

Team STC 1.0

2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Other Service Charges							
783.118.000 Team STC 1.0	1,020	1,020	365	1,020	345	0	0.00%
Total Other Service Charges	1,020	1,020	365	1,020	345	0	0.00%
Total Expenditures	1,020	1,020	365	1,020	345	0	0.00%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	1,020	1,020	365	1,020	345	0	0.00%

City of St Catharines
Corporate IT Infrastructure
2022 Operating Budget - Expenditures by Object

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Object of Expenditure							
Equipment Operations							
702.225.053 Service Contracts	1,774,511	1,716,734	1,571,429	1,576,935	1,551,627	57,777	3.37%
Total Equipment Operations	1,774,511	1,716,734	1,571,429	1,576,935	1,551,627	57,777	3.37%
Properties							
702.225.351 Replacements-micros	200,000	200,000	199,589	256,747	197,531	0	0.00%
Total Properties	200,000	200,000	199,589	256,747	197,531	0	0.00%
Total Expenditures	1,974,511	1,916,734	1,771,018	1,833,682	1,749,158	57,777	3.01%
Transfer from Reserve							
702.225.900 Transfer From Reserve	-40,000	0	0	0	0	-40,000	0.00%
Total Transfer from Reserve	-40,000	0	0	0	0	-40,000	0.00%
Total Revenue	-40,000	0	0	0	0	-40,000	0.00%
Total Net Expenditures	1,934,511	1,916,734	1,771,018	1,833,682	1,749,158	17,777	0.93%

City of St Catharines

2022 Operating Budget - Expenditures by Department, Board or Committee

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Change 2022 Budget	% Change 2022 Budget
Financial Management Services							
Capital/Revenue	1,050,000	1,000,000	1,751,000	1,553,000	1,641,000	50,000	5.00%
Total Financial Management Services	1,050,000	1,000,000	1,751,000	1,553,000	1,641,000	50,000	5.00%

CONTRIBUTION TO TAX-SUPPORTED CAPITAL PROJECTS

790.100 **CAPITAL BUDGET** (10 year debentures)

Required 2022 Capital Contribution from Revenue

Capital out of revenue is the portion of the project cost that is funded from the operating budget. This Council supported strategy, sets the contribution rate at 10% of the project costs not funded from other identified sources. The capital out of revenue contribution approximates one years' worth of debenture costs of the project. For 2022 the capital out of revenue contribution percentage has been reduced again to 5% to provide relief to the operating budget. These funding reductions have been offset by higher Federal Gas Tax funding and debentures.

SCH		CAPITAL BUDGET	OPERATING BUDGET
B	ROAD PROGRAM	8,727,100	175,000
D	STORM SEWER PROGRAM	1,466,200	23,000
H	BRIDGES AND CULVERTS	2,102,800	55,000
I	SHORELINE PROTECTION	292,200	12,000
J	WATERCOURSES	2,068,000	104,000
K	REGIONAL PROJECTS (CITY SHARE)	7,826,200	69,000
L	COMMUNITY, RECREATION AND CULTURE SERVICES	4,077,000	97,000
M	BUILDING IMPROVEMENT PROGRAM	5,778,000	240,000
P	FLEET	640,000	32,000
O	FIRE SERVICES	6,580,000	26,000
Q	CORPORATE INFRASTRUCTURE	3,360,000	167,000
TOTAL		42,917,500	1,000,000

790.101	ANNUAL DEVELOPMENT CHARGE GRANT FUNDING	50,000
	TOTAL CONTRIBUTION TO CAPITAL	1,050,000

SCH	RECONCILIATION TO CAPITAL PROJECT FUNDING (SCHEDULE W)		
C	NEW SIDEWALK CONSTRUCTION	2,661,300	-
R	AIRPORT	1,050,000	-
N	PARKING SERVICES	60,000	-
R	TRANSIT		105,000
K	REGIONAL PROJECTS (CITY SHARE)	-	1,496,950
E	SANITARY	2,508,954	-
F	POLLUTION	200,000	-
G	WATERMAIN	5,525,906	457,930
SUBTOTAL		12,006,160	2,059,880
TOTAL		54,923,660	3,059,880

City of St Catharines
2022 Operating Budget - Debenture Reconciliation

	2022 Budget	2021 Budget	2020 Actuals	2019 Actuals	2018 Actuals	\$ Budget Change	% Budget Change
Debt Repayment							
Information Debt Costs	452,588	453,738	331,462	330,689	330,560	-1,150	-0.25%
City Hall Debt Costs	382,086	342,024	343,060	345,451	364,332	40,062	11.71%
LSSC Debt Costs	949,945	953,272	1,218,091	1,346,071	1,128,655	-3,327	-0.35%
Court House Debt Costs	10,420	10,429	10,439	10,395	2,286	-9	-0.09%
Centennial Library Plaza Debt Costs	81,482	81,502	81,613	81,712	81,795	-20	-0.02%
Fire Debt Costs	981,235	849,958	852,488	570,153	563,248	131,277	15.45%
Shoreline Protection Debt Costs	484,016	173,812	8,198	0	0	310,204	178.47%
Sidewalk Debt Costs	319,317	296,890	302,077	286,144	248,978	22,427	7.55%
Roadway Debt Costs	4,147,435	4,152,243	3,697,932	3,203,726	3,288,502	-4,808	-0.12%
Storm Sewer Debt Costs	1,840,703	1,814,300	1,669,126	1,725,751	1,675,483	26,403	1.46%
Cemetery Debt Costs	400,466	400,639	401,129	401,860	231,416	-173	-0.04%
Assistance to Aged Debt Costs	92,426	92,447	92,574	92,670	110,114	-21	-0.02%
Pools Debt Costs	56,249	56,265	56,255	58,720	58,004	-16	-0.03%
Arenas Debt Costs	110,662	110,685	146,198	183,440	250,302	-23	-0.02%
Merritton Arena Debt Costs	15,087	15,092	5,510	5,036	5,042	-5	-0.03%
Seymour Hannah Debt Costs	1,977,196	1,960,442	1,936,798	1,939,119	1,762,912	16,754	0.85%
Meridian Centre Debt Costs	1,487,076	1,487,442	1,452,919	1,453,957	1,451,896	-366	-0.02%
Parks Debt Costs	841,275	811,047	729,392	804,292	718,937	30,228	3.73%
Kiwanis Turf Field Debt Costs	207,200	207,380	207,394	208,023	207,491	-180	-0.09%
Happy Rolph's Debt Costs	88,720	58,069	58,083	61,958	58,130	30,651	52.78%
Kiwanis Aquatic Debt Costs	845,087	845,220	845,274	827,369	825,314	-133	-0.02%
Russell Ave Community Centre Debt	55,304	55,309	55,155	9,535	9,544	-5	-0.01%
Garden City Golf Debt Costs	76,838	76,819	76,824	76,876	76,859	19	0.02%
Merritton Community Centre Debt	88,793	88,859	83,709	116,232	42,615	-66	-0.07%
Other Cultural Debt Costs	40,134	40,240	40,373	40,599	40,477	-106	-0.26%
Morningstar Mill Debt Costs	18,862	18,983	19,092	19,129	19,197	-121	-0.64%
Market Square Debt Costs	20,822	20,838	20,858	20,920	2,286	-16	-0.08%
Bill Burgoyne Debt Costs	192,987	47,087	1,587	0	0	145,900	309.85%
Port Weller Community Centre Debt Costs	50,759	50,776	2,395	0	0	-17	-0.03%
Niagara District Airport Debt Costs	59,173	59,177	1,043	62,448	0	-4	-0.01%
Total Debt Repayment	16,374,343	15,630,984	14,747,048	14,282,275	13,554,375	743,359	4.76%
Library	125,883	included under Library					
Transit	209,159	included under Transit					
Parking	1,109,259	included under Parking Operations					
Water	439,655	included Water budget					
Wastewater	767,000	included WW budget					
	19,025,299						
Less: Seymour Hannah Loan Repayment	796,036	included in \$16.4M above					
Total	18,229,263						

CORPORATION OF THE CITY OF ST. CATHARINES
DEBENTURE DEBT AND ANNUAL CHARGES - 2022
CLASSIFICATION BY BY-LAW AND MATURITY

BY-LAW NUMBER	DESCRIPTION	YEAR OF FINAL MATURITY	PRINCIPAL OUTSTANDING DEC. 31, 2021	2022 DEBT CHARGES		
				PRINCIPAL	INTEREST	TOTAL
2017-53 5&10yr	Technology Upgrades-Payroll/HRIS	2022	109,821	109,821	13,270	123,091
73-2012	2008 Sidewalk Construction Program	2022	30,108	30,108	543	30,724
73-2012	2009 Resurfacing Part 1A P09-080	2022	17,946	17,946	322	18,194
73-2012	2009 Sidewalk Construction Program	2022	24,114	24,114	435	24,576
73-2012	2010 Resurfacing Prgm Part 3 P10-060	2022	128,528	128,528	2,314	130,826
73-2012	2010 Resurfacing Prgm Part 4 P10-061	2022	72,658	72,658	1,308	73,943
73-2012	Blair Crescent storm sewer P08-001	2022	13,967	13,967	252	14,221
73-2012	Cameron/Laird storm sewer P07-003	2022	50,875	50,875	915	51,759
73-2012	Church/Queen St storm sewer P10-002	2022	51,383	51,383	926	52,334
73-2012	City Hall - electrical upgrade	2022	90,463	90,463	1,630	92,155
73-2012	City Hall - foundation/stone work	2022	40,237	40,237	724	40,954
73-2012	Clayburn Ave storm sewer P10-063	2022	15,124	15,124	272	15,353
73-2012	Clayburn Avenue reconstruction P10-063	2022	22,292	22,292	403	22,760
73-2012	Court/Geneva/Ontario/Welland-Sanitary CSO	2022	17,613	17,613	316	17,852
73-2012	Court/Geneva/Ontario/Welland-sidewalk	2022	70,170	70,170	1,264	71,444
73-2012	Court/Geneva/Ontario/Welland-storm	2022	87,782	87,782	1,579	89,297
73-2012	Dianne/Rockwood Ave P08-064	2022	51,225	51,225	924	52,226
73-2012	Dianne/Rockwood storm sewer P08-064	2022	39,080	39,080	704	39,821
73-2012	Garden City Golf Course-Maintenance Building	2022	75,480	75,480	1,358	76,784
73-2012	Geneva St Part 2 reconstruction P09-062	2022	111,896	111,896	2,014	113,873
73-2012	Geneva St Part 2 storm sewer P09-062	2022	65,350	65,350	1,177	66,554
73-2012	Gregory Rd reconstruction P08-062	2022	50,226	50,226	906	51,201
73-2012	Gregory Rd storm sewer P08-062	2022	31,264	31,264	563	31,857
73-2012	Happy Rolph's Pond Rehabilitation	2022	12,127	12,127	217	12,279
73-2012	Jarrow Rd Reconstruction P10-062	2022	11,128	11,128	199	11,254
73-2012	Kiwanis Artificial Turf field-amenities	2022	32,596	32,596	588	33,223
73-2012	Lakeport Rd reconstruction P07-062	2022	48,053	48,053	865	48,918
73-2012	Margery Avenue storm sewer P10-001	2022	49,210	49,210	885	50,051
73-2012	Margery Rd reconstruction P10-001	2022	33,420	33,420	602	34,014
73-2012	Parnell Rd reconstruction P09-063	2022	68,680	68,680	1,238	69,970
73-2012	Parnell Rd Sidewalk P09-063	2022	5,310	5,310	94	5,339
73-2012	Parnell Rd Storm sewer P09-063	2022	46,897	46,897	845	47,785
73-2012	Sportsfield Development additional funding	2022	50,226	50,226	906	51,201
73-2012	Sportsfield Development P09-131	2022	120,711	120,711	2,173	122,861
73-2012	Welland Avenue P10-104 - sanitary	2022	44,155	44,155	795	44,945
73-2012	Welland Avenue P10-104 - sidewalk	2022	7,817	7,817	140	7,928
73-2012	Welland Avenue P10-104 - storm	2022	19,472	19,472	351	19,830
73-2012	Welland Avenue P10-104 - water	2022	58,416	58,416	1,052	59,489
			1,875,821	1,875,821	45,068	1,920,889
72-2013	2011 Resurfacing Program Part 2A	2023	98,198	48,547	2,737	51,285
72-2013	2011 Resurfacing Program Part 3	2023	187,629	92,785	5,232	98,016
72-2013	2011 Resurfacing Program Part 4	2023	141,861	70,121	3,954	74,075

CORPORATION OF THE CITY OF ST. CATHARINES
DEBENTURE DEBT AND ANNUAL CHARGES - 2022
CLASSIFICATION BY BY-LAW AND MATURITY

BY-LAW NUMBER	DESCRIPTION	YEAR OF FINAL MATURITY	PRINCIPAL OUTSTANDING DEC. 31, 2021	2022 DEBT CHARGES		
				PRINCIPAL	INTEREST	TOTAL
72-2013	Abbey/Masefield P11-065	2023	18,105	8,955	505	9,460
72-2013	Bunting Rd watermain P09-107	2023	235,675	116,513	6,570	123,083
72-2013	Church/Geneva/Niagara/St Paul P10-100	2023	41,690	20,604	1,162	21,766
72-2013	City Hall Electrical upgrade P10-157	2023	168,427	83,291	4,696	87,987
72-2013	Fire Hall #4 construction P09-159	2023	618,430	305,878	17,247	323,125
72-2013	Fire Hall #4 design P09-159	2023	58,919	29,128	1,642	30,771
72-2013	Glen Avenue storm sewer P11-002	2023	15,256	7,554	426	7,980
72-2013	Glen Park Dr storm sewer P12-009	2023	8,767	4,310	243	4,553
72-2013	Jones Street storm sewer P11-064	2023	39,279	19,419	1,095	20,514
72-2013	Junking Street storm sewer P11-001	2023	49,275	24,387	1,375	25,762
72-2013	Lock 3 Museum Roof Replacement	2023	19,640	9,709	547	10,257
72-2013	LSSC Building repairs	2023	455,569	225,269	12,702	237,971
72-2013	Mildred Avenue storm sewer P11-062	2023	99,075	48,978	2,762	51,740
72-2013	Morningstar Mill P11-149	2023	19,201	9,494	535	10,029
72-2013	Pearson Park Electrical P11-167	2023	5,918	2,909	164	3,073
72-2013	Walker's Creek Reb'n P09-130	2023	140,326	69,367	3,911	73,278
			2,421,240	1,197,220	67,505	1,264,725
2019-59- 5yr	Paratransit Vehicle, 2019 - 5 yr debt	2024	123,000	40,000	2,140	42,140
78-2014	2010 Sidewalk Construction Program P10-041	2024	87,746	28,408	2,412	30,820
78-2014	2012 Resurfacing Program Part 2	2024	240,639	77,842	6,609	84,451
78-2014	2012 Resurfacing Program Part 3	2024	260,164	84,151	7,144	91,296
78-2014	Argyle Street P12-001	2024	73,195	23,664	2,009	25,673
78-2014	Barton St Sidewalk	2024	8,770	2,842	241	3,083
78-2014	Barton Street P12-062	2024	130,726	42,287	3,590	45,877
78-2014	City Hall Asbestos Removal	2024	5,847	1,894	161	2,055
78-2014	City Hall Boiler Replacement	2024	48,117	15,570	1,322	16,892
78-2014	City Hall Cladding	2024	24,380	7,891	670	8,561
78-2014	City Hall Washroom repairs - 3rd Floor	2024	93,659	30,294	2,572	32,866
78-2014	Emmett Road Sanitary Sewer	2024	55,305	17,879	1,518	19,397
78-2014	Glencairn/McKenzie P12-008	2024	42,270	13,676	1,161	14,837
78-2014	Glendale Avenue RN11-26	2024	259,172	83,838	7,118	90,956
78-2014	IT Data Centre (Merritt Street)	2024	585,355	189,344	16,075	205,420
78-2014	Lake Street P12-062	2024	390,247	126,227	10,717	136,943
78-2014	Meadowvale Drive P06-211	2024	77,435	25,042	2,126	27,168
78-2014	Mildred Avenue P11-062	2024	116,109	37,551	3,188	40,739
78-2014	Montebello Park-washroom retrofit	2024	49,753	16,094	1,366	17,461
78-2014	Springdale Avenue P12-003	2024	36,423	11,781	1,000	12,781
78-2014	Trail Improvements, 2010	2024	29,289	9,464	803	10,267
88-2004	Four plex arena complex (SH)	2024	2,282,957	719,393	99,915	819,308
			5,020,559	1,605,134	173,858	1,778,992
2020-43 -5yr	Bill Burgoyne LED lighting upgrade, P13-163	2025	80,198	19,802	639	20,441

CORPORATION OF THE CITY OF ST. CATHARINES
DEBENTURE DEBT AND ANNUAL CHARGES - 2022
CLASSIFICATION BY BY-LAW AND MATURITY

BY-LAW NUMBER	DESCRIPTION	YEAR OF FINAL MATURITY	PRINCIPAL OUTSTANDING DEC. 31, 2021	2022 DEBT CHARGES		
				PRINCIPAL	INTEREST	TOTAL
2020-43 -5yr	Digital Signage Update	2025	57,743	26,733	863	27,595
2020-43 -5yr	Network/Server Infrastructure	2025	320,792	14,257	460	14,718
2020-43 -5yr	Program Registration/Rental Software upgrade	2025	108,267	79,208	2,556	81,764
75-2015	2013 Sidewalk Construction Program	2025	61,289	14,786	1,427	16,213
75-2015	2014 Resurfacing Program - Part 4	2025	24,919	6,020	581	6,601
75-2015	2014 Resurfacing Program-Part 2	2025	241,501	58,198	5,619	63,817
75-2015	Albany/Bowstead/Glenholme P11-004	2025	192,859	46,478	4,487	50,965
75-2015	Bridge Street P13-065	2025	156,933	37,810	3,650	41,460
75-2015	Buckland Sewer P12-005	2025	123,468	29,767	2,874	32,641
75-2015	Burgoyne Woods water service P09-157	2025	52,436	12,640	1,220	13,860
75-2015	Catchbasin Lead Installation, 2007	2025	31,687	7,650	739	8,389
75-2015	Centennial Library - Plaza Upgrades	2025	308,294	74,308	7,174	81,482
75-2015	Centennial Park Upgrades	2025	74,006	17,838	1,722	19,561
75-2015	City Hall Clerks Accessible Counter	2025	7,588	1,839	178	2,017
75-2015	City Hall Electrical upgrade P10-157	2025	156,044	37,614	3,631	41,245
75-2015	City Hall Washroom Upgrades P09-144	2025	60,914	14,675	1,417	16,092
75-2015	Dunlop Drive Seniors Centre parking lot	2025	137,004	33,028	3,189	36,217
75-2015	Dunlop Drive Seniors Centre washroom	2025	108,291	26,089	2,519	28,608
75-2015	Eastchester Drain Improvement P13-001	2025	349,348	84,189	8,128	92,318
75-2015	Fire Services-Radio Upgrade project	2025	526,141	126,793	12,241	139,034
75-2015	Fire Services-replace generator Station 1	2025	84,568	20,388	1,968	22,357
75-2015	George Street P14-066	2025	139,533	33,641	3,248	36,889
75-2015	Harcove/Rabukah/Thompson P11-003	2025	100,258	24,152	2,332	26,484
75-2015	Lake Street	2025	102,343	24,667	2,382	27,049
75-2015	Lakeshore Rd RN12-07 new Sidewalk	2025	61,289	14,786	1,427	16,213
75-2015	Memorial Park Cenotaph	2025	205,621	49,518	4,781	54,299
75-2015	Merritton Centennial Arena roof painting	2025	19,040	4,585	443	5,028
75-2015	Morningstar Mill Bridge Reha P09-164	2025	33,396	8,055	778	8,832
75-2015	Pan American Games commitment, 2012	2025	138,775	33,458	3,230	36,688
75-2015	Rampart Drive P13-070	2025	68,947	16,612	1,604	18,216
75-2015	Russell Avenue Community Centre roof	2025	35,926	8,668	837	9,505
75-2015	The Parkway P13-171	2025	200,072	48,206	4,654	52,860
75-2015	The Parkway P13-171-01 bury hydro lines	2025	190,330	45,865	4,428	50,293
75-2015	Third Street Louth P13-068	2025	48,642	11,721	1,132	12,852
75-2015	Victoria Lawn Cemetery Rd Improvements	2025	761,273	183,471	17,713	201,184
75-2015	Walkers Creek Class EA ST07-21	2025	43,583	10,495	1,013	11,508
75-2015	West St Catharines Senior Centre parking lot	2025	38,080	9,170	885	10,056
75-2015	West St Catharines Senior Centre washroom	2025	66,417	15,999	1,545	17,544
75-2015	Wilson Street P13-064	2025	136,184	32,820	3,169	35,989
			5,654,000	1,366,000	122,883	1,488,883
35-2016	2012 Watercourse Review P12-129	2026	70,269	13,498	1,422	14,920
35-2016	2014 Accessibility Program P14-065	2026	32,800	6,298	663	6,961

CORPORATION OF THE CITY OF ST. CATHARINES
DEBENTURE DEBT AND ANNUAL CHARGES - 2022
CLASSIFICATION BY BY-LAW AND MATURITY

BY-LAW NUMBER	DESCRIPTION	YEAR OF FINAL MATURITY	PRINCIPAL OUTSTANDING DEC. 31, 2021	2022 DEBT CHARGES		
				PRINCIPAL	INTEREST	TOTAL
35-2016	2015 Resurfacing Program-Part 2	2026	388,191	74,615	7,859	82,473
35-2016	Arena Improvement Program P15-163	2026	163,891	31,511	3,319	34,830
35-2016	Bridge Street P13-065	2026	85,837	16,508	1,739	18,247
35-2016	Buckland St Sanitary Sewer P12-005	2026	676,427	130,035	13,696	143,731
35-2016	Carillon Tower Stone Repairs	2026	31,243	5,997	632	6,628
35-2016	Carlisle/St Paul Street P13-062	2026	942,273	181,153	19,079	200,233
35-2016	Catherine Street P14-001	2026	252,376	48,510	5,109	53,619
35-2016	Centennial Park Upgrades-phase 2	2026	91,080	17,500	1,843	19,343
35-2016	Fire Services - security-Station 4	2026	65,546	12,607	1,328	13,934
35-2016	Fire Services-fuel station - Station 4	2026	18,735	3,600	379	3,980
35-2016	Forest Hill Road P14-068	2026	213,349	41,008	4,319	45,327
35-2016	Forest Hill sidewalk P14-068	2026	4,151	803	85	887
35-2016	George Street P14-066	2026	78,286	15,059	1,586	16,645
35-2016	Happy Rolphs Bird Sanctuary	2026	215,425	41,409	4,361	45,771
35-2016	Lancaster Park Field Lighting	2026	304,376	58,519	6,163	64,683
35-2016	Lorne Street P14-067	2026	126,940	24,411	2,571	26,982
35-2016	Lower Level Parking Lot	2026	234,160	45,010	4,740	49,750
35-2016	McGuire Street P14-065	2026	772,696	148,539	15,644	164,183
35-2016	Museum- Security Upgrades	2026	46,811	9,006	949	9,955
35-2016	Museum-retaining wall and trellis	2026	93,590	18,024	1,898	19,922
35-2016	Parnell Road P14-003	2026	130,107	25,002	2,633	27,635
35-2016	Pearson Park washroom P13-172	2026	215,425	41,409	4,361	45,771
35-2016	Powerview Avenue-Parking Lot P13-138	2026	104,053	20,008	2,107	22,115
35-2016	Traffic Signal Hartzel/Lincoln P12-065	2026	93,675	18,002	1,896	19,898
35-2016	Watercourse - Dick's Creek EA	2026	112,410	21,602	2,275	23,877
35-2016	West Park Pool Demolition	2026	234,160	45,010	4,740	49,750
			5,798,280	1,114,652	117,397	1,232,049
2017-53 5&10yr	2016 Resurfacing Program	2027	881,708	139,723	16,884	156,608
2017-53 5&10yr	BBA - ceiling/dehumidification	2027	44,996	7,009	847	7,856
2017-53 5&10yr	Carlisle St Garage demolition	2027	931,530	147,557	17,831	165,388
2017-53 5&10yr	Centennial Park Upgrades-Phase 4	2027	108,298	17,314	2,092	19,406
2017-53 5&10yr	Lakeside Park Upgrades	2027	200,924	31,947	3,860	35,807
2017-53 5&10yr	Lakeside Park-electrical upgrades	2027	240,151	38,117	4,606	42,723
2017-53 5&10yr	Lancaster Park Upgrades	2027	620,309	98,296	11,878	110,174
2017-53 5&10yr	Montebello Park-accessible walkway	2027	41,612	6,590	796	7,386
2017-53 5&10yr	Montebello Park-iron fencing	2027	65,302	10,304	1,245	11,550
2017-53 5&10yr	Queenston St P13-066	2027	1,611,075	255,333	30,855	286,188
2017-53 5&10yr	Seymour Hannah rink improvements	2027	712,310	112,045	13,543	125,589
2017-53 5&10yr	TES/PRCS Operations Consolidation	2027	2,556,969	404,964	48,934	453,898
2017-53 5&10yr	Transit-2017 capital items	2027	276,686	43,689	5,279	48,968
2017-53 5&10yr	Welland Canal Fallen Workers	2027	181,618	28,652	3,462	32,114
2017-53 5&10yr	West Park site improvements	2027	293,358	46,370	5,603	51,973

CORPORATION OF THE CITY OF ST. CATHARINES
DEBENTURE DEBT AND ANNUAL CHARGES - 2022
CLASSIFICATION BY BY-LAW AND MATURITY

BY-LAW NUMBER	DESCRIPTION	YEAR OF FINAL MATURITY	2022 DEBT CHARGES			
			PRINCIPAL OUTSTANDING DEC. 31, 2021	PRINCIPAL	INTEREST	TOTAL
			8,766,846	1,387,911	167,719	1,555,629
2018-54	2015 New Sidewalk Construction	2028	175,889	23,088	4,922	28,011
2018-54	2016 New Sidewalk Construction	2028	196,262	25,752	5,490	31,242
2018-54	2017 Resurfacing program	2028	85,050	11,158	2,379	13,537
2018-54	Barnes/Brighton/Lailey watermain	2028	264,369	34,688	7,395	42,083
2018-54	Burleigh Hill/Glendale Ave CSO	2028	2,040,687	267,762	57,087	324,850
2018-54	Carlisle St/St Paul St Reconstruction	2028	464,493	60,944	12,993	73,937
2018-54	Catchbasin Installation P15-006	2028	21,787	2,868	612	3,480
2018-54	Catchbasin Installation P16-006	2028	39,973	5,248	1,119	6,367
2018-54	Churchill Street reconstruction	2028	261,668	34,341	7,322	41,663
2018-54	Churchill Street Storm sewers P16-062	2028	35,597	4,681	998	5,679
2018-54	Extraneous Flow/Data Collection	2028	467,410	61,322	13,074	74,396
2018-54	Geneva St/Carlton St Intersection	2028	29,808	3,908	833	4,742
2018-54	Hartzel rd Storm Sewers P16-008	2028	133,728	17,557	3,743	21,300
2018-54	Lakeside Park Improvements	2028	588,786	77,256	16,471	93,726
2018-54	Leeper St/McDonald reconstruction	2028	399,976	52,481	11,189	63,670
2018-54	Lorne Street Reconstruction P14-067	2028	573,517	75,254	16,044	91,298
2018-54	Lowell Avenue P15-065	2028	539,333	70,778	15,090	85,868
2018-54	Market Square Roof Replacmeent	2028	130,856	17,163	3,659	20,822
2018-54	Merritton Community centre HVAC	2028	523,380	68,666	14,640	83,306
2018-54	Michigan Avenue CSO	2028	133,728	17,557	3,743	21,300
2018-54	Moffatt Street P15-066	2028	266,073	34,908	7,443	42,351
2018-54	Oakdale Ave Catchbasin P17-065	2028	45,807	6,005	1,280	7,285
2018-54	Oakdale Avenue watermain	2028	146,854	19,259	4,106	23,365
2018-54	Old Courthouse - exterior stairs	2028	65,406	8,589	1,831	10,420
2018-54	Ontario Street Storm sewers P15-001	2028	99,589	13,065	2,785	15,851
2018-54	Parkwood Dr Catchbasin P17-080	2028	43,619	5,721	1,220	6,941
2018-54	RCS Administration Bldg-Consolidation	2028	588,786	77,256	16,471	93,726
2018-54	RCS Administration Bldg-design-Consolidation	2028	98,131	12,876	2,745	15,621
2018-54	RCS Administration Bldg-washroom-Consolidation	2028	111,212	14,594	3,111	17,705
2018-54	Ridgewood Rd Reconstruction	2028	234,047	30,716	6,549	37,265
2018-54	Seymour Hannah - Rink Floor phase 2	2028	1,255,960	164,802	35,136	199,938
2018-54	Third Street Louth P15-067	2028	595,349	78,107	16,652	94,759
2018-54	Tunis/Valley Storm sewers P15-003	2028	143,573	18,833	4,015	22,848
2018-54	Victoria Lawn Cemetery Admin Building	2028	1,210,297	158,798	33,856	192,654
			12,011,000	1,576,000	336,004	1,912,004
2019-59- 10yr	2017 New Sidewalk Construction	2029	220,410	25,583	4,646	30,229
2019-59- 10yr	2018 Bridge Structural Maintenance	2029	220,410	25,583	4,646	30,229
2019-59- 10yr	2018 Road Resurfacing Program	2029	437,265	50,773	9,221	59,995
2019-59- 10yr	Airport 2017 Capital Grant	2029	182,537	21,201	3,850	25,051
2019-59- 10yr	Airport 2018 Capital Grant	2029	115,107	13,358	2,426	15,784

CORPORATION OF THE CITY OF ST. CATHARINES
DEBENTURE DEBT AND ANNUAL CHARGES - 2022
CLASSIFICATION BY BY-LAW AND MATURITY

BY-LAW NUMBER	DESCRIPTION	YEAR OF FINAL MATURITY	PRINCIPAL OUTSTANDING DEC. 31, 2021	2022 DEBT CHARGES		
				PRINCIPAL	INTEREST	TOTAL
2019-59- 10yr	Airport 2019 Capital Grant	2029	133,718	15,519	2,819	18,338
2019-59- 10yr	Arena Improvement Program, 2019	2029	495,490	57,528	10,448	67,976
2019-59- 10yr	Bogart St Splashpad - additional funds	2029	47,338	5,500	999	6,499
2019-59- 10yr	Burgoyne Bridge-landscaping/cultural interpretation	2029	315,911	36,675	6,661	43,335
2019-59- 10yr	Burleigh Hill and Glendale CSO	2029	1,101,994	127,945	23,237	151,183
2019-59- 10yr	Clarendon/Ferndale	2029	371,404	43,127	7,833	50,960
2019-59- 10yr	Downtown Street System Conversion	2029	146,931	17,060	3,099	20,159
2019-59- 10yr	Downtown Street System Conversion-phase 2	2029	1,683,624	195,492	35,505	230,997
2019-59- 10yr	Downtown Street System Conversion-phase 3	2029	495,490	57,528	10,448	67,976
2019-59- 10yr	Firehall #1 - radio upgrade phase 2	2029	2,277,350	264,473	48,034	312,507
2019-59- 10yr	Kiwanis Aquatic Centre-2018 projects	2029	88,170	10,230	1,858	12,088
2019-59- 10yr	Kiwanis Aquatic Centre-lighting retrofit	2029	59,585	6,921	1,257	8,178
2019-59- 10yr	Lake St Service Centre-bldg repairs	2029	404,052	46,920	8,522	55,441
2019-59- 10yr	Lancaster Park-Diamond 1 washroom access'ty	2029	36,740	4,261	774	5,035
2019-59- 10yr	LSSC - fire alarm system replacement	2029	73,480	8,523	1,548	10,071
2019-59- 10yr	LSSC Bay 1/Admin area roof/fall arrest	2029	293,861	34,121	6,197	40,318
2019-59- 10yr	LSSC-replace garage doors-phase 1	2029	183,671	21,322	3,872	25,194
2019-59- 10yr	Ontario St. Garage partial Stairwell/Elevator Improv	2029	1,428,503	165,859	30,123	195,982
2019-59- 10yr	Russell Ave Community Centre - family washroom	2029	161,621	18,768	3,409	22,177
2019-59- 10yr	Russell Ave Community Centre - structural	2029	146,931	17,060	3,099	20,159
2019-59- 10yr	Russell Ave Community centre-facility study	2029	25,318	2,932	532	3,464
2019-59- 10yr	St George Street	2029	326,509	37,914	6,886	44,799
2019-59- 10yr	Third Street Louth	2029	1,541,068	178,930	32,497	211,427
			13,014,485	1,511,105	274,446	1,785,551
2020-43 -10yr	2019 Road Resurfacing program, P19-080	2030	713,495	71,319	8,387	79,706
2020-43 -10yr	2019 Shoreline Priority Program, P19-132	2030	327,450	32,731	3,849	36,580
2020-43 -10yr	2020 Resurfacing Program, P20-080	2030	347,880	34,772	4,089	38,861
2020-43 -10yr	Bill Burgoyne Arena - Accessibility improv. - washrooms & other, P20-138	2030	237,401	23,730	2,790	26,520
2020-43 -10yr	Cumming/Kent Reconstruction Sanitary Sewers P17-062	2030	109,605	10,956	1,288	12,244
2020-43 -10yr	Francis Creek Drain improvements - P15-007	2030	979,622	97,919	11,515	109,434
2020-43 -10yr	Glenwood /South Reconstructn-Combined Sewer Separation P17-063	2030	402,136	40,197	4,727	44,923
2020-43 -10yr	Glenwood Ave/South Dr Reconstruction P17-063	2030	145,534	14,547	1,711	16,257
2020-43 -10yr	Greenwood Ave / Beatrice Street Road repairs, P16-061	2030	90,959	9,091	1,069	10,161
2020-43 -10yr	Lorne St reconstruction, P14-067	2030	229,214	22,912	2,694	25,607
2020-43 -10yr	Lowell Avenue Storm Sewer Imprv., P15-065	2030	25,923	2,592	305	2,896
2020-43 -10yr	Meridian Centre renewal & improvements, LED Lighting P20-158	2030	327,450	32,731	3,849	36,580
2020-43 -10yr	Merritton Arena - Dehumidification system replacement, P18-160-1	2030	90,049	9,001	1,058	10,060
2020-43 -10yr	Merritton Community Centre Roof Replacement, P19-135	2030	49,117	4,910	577	5,487
2020-43 -10yr	Moffatt Street Reconstruction, P15-066	2030	2,423,130	242,208	28,482	270,691
2020-43 -10yr	Pelham Road Bridge, P17-123	2030	850,524	85,016	9,997	95,013
2020-43 -10yr	Port Weller Community Centre Upgrades-Safety & Accessibility, P18-178	2030	454,373	45,418	5,341	50,759
2020-43 -10yr	Race St parking lot rehabilitation	2030	286,519	28,639	3,368	32,006

CORPORATION OF THE CITY OF ST. CATHARINES
DEBENTURE DEBT AND ANNUAL CHARGES - 2022
CLASSIFICATION BY BY-LAW AND MATURITY

BY-LAW NUMBER	DESCRIPTION	YEAR OF FINAL MATURITY	PRINCIPAL OUTSTANDING DEC. 31, 2021	2022 DEBT CHARGES		
				PRINCIPAL	INTEREST	TOTAL
2020-43 -10yr	Rodger Street / Sharon Street, Storm Sewer Construction P16-004	2030	450,244	45,005	5,292	50,297
2020-43 -10yr	Russell/Woodland Sanitary Sewer P17-066	2030	281,971	28,185	3,314	31,499
2020-43 -10yr	Seymour Hannah Arena - Replace of compressor/pumps & control panel	2030	163,724	16,366	1,925	18,291
2020-43 -10yr	Shoreline Protection Abby Mews - engineering & partial construction P20-	2030	1,227,938	122,741	14,434	137,175
2020-43 -10yr	St George Street - Catch Basin Install.P16-063	2030	70,948	7,092	834	7,926
2020-43 -10yr	St Paul St At William Street - Intersection And Plaza Imprv. P18-045	2030	36,383	3,637	428	4,065
2020-43 -10yr	St. Davids Rd. (RR#71) Reconstruction RN20-std	2030	307,439	30,731	3,614	34,345
2020-43 -10yr	St. Paul St. West (RR#81) (Bridge over CN Tracks)	2030	181,916	18,184	2,138	20,322
2020-43 -10yr	Sunset Beach Phase 1 Park Design & W.C. P20-153	2030	487,537	48,732	5,731	54,463
2020-43 -10yr	Yates St. - Structural Repairs Stone Retaining Wall, P17-135	2030	286,519	28,640	3,368	32,008
			11,585,000	1,158,000	136,173	1,294,173
110-2011	Kiwanis Aquatic Centre	2031	6,838,623	573,939	250,882	824,821
110-2011	New Library Facility - Grantham branch	2031	1,043,705	87,594	38,289	125,883
2021-47- 10yr	2012 Arena Improvement Program-Seymour Hannah lighting upgrades	2031	165,000	15,761	2,273	18,034
2021-47- 10yr	2018 New Sidewalk Construction Program	2031	207,000	19,772	2,851	22,623
2021-47- 10yr	2018 Shoreline Protection Review	2031	135,000	12,895	1,859	14,754
2021-47- 10yr	Abby Mews - engineering & partial construction	2031	1,250,000	119,413	17,220	136,633
2021-47- 10yr	Admiral / Park Storm Sewers	2031	81,700	7,803	1,125	8,929
2021-47- 10yr	Bill Burgoyne Arena - Board & Floor replacement	2031	967,000	92,373	13,321	105,694
2021-47- 10yr	Bill Burgoyne Arena Renewal and Improvements	2031	369,000	35,249	5,083	40,332
2021-47- 10yr	Burgoyne Woods Park Site Paving	2031	282,000	26,942	3,885	30,827
2021-47- 10yr	City Hall - Chiller Replacement	2031	153,000	14,616	2,108	16,724
2021-47- 10yr	City Hall - James St Elevator	2031	225,000	21,494	3,100	24,593
2021-47- 10yr	Fire and Emergency Services Communications Upgrade	2031	130,000	12,415	1,790	14,206
2021-47- 10yr	Firehall #1 - Communications Upgrade - Phase 1 and 2-a Radio Console	2031	610,000	58,269	8,403	66,672
2021-47- 10yr	Leeper / McDonald Reconstruction	2031	422,000	40,316	5,814	46,130
2021-47- 10yr	Park Renewal Program - Happy Rolph's Playground Equipment	2031	280,000	26,747	3,857	30,604
2021-47- 10yr	Replacement of Pumper Truck	2031	500,000	47,762	6,888	54,649
2021-47- 10yr	Rodger/Sharon	2031	190,000	18,148	2,617	20,765
2021-47- 10yr	Shoreline Protection Westgate Park (8-14 Shore Blvd)	2031	1,453,300	138,852	20,023	158,875
2021-47- 10yr	Transit Funding Replenishment (2020 & 2021)	2031	1,080,000	103,173	14,878	118,051
			16,382,329	1,473,533	406,266	1,879,799
75-2010	Carlisle Parking Garage	2040	7,344,544	180,799	485,333	666,132
			7,344,544	180,799	485,333	666,132
69-2015	Meridian Centre	2045	23,588,707	640,835	809,661	1,450,496
			23,588,707	640,835	809,661	1,450,496
		TOTAL	113,462,810	15,087,010	3,142,314	18,229,324

CORPORATION OF THE CITY OF ST. CATHARINES
DEBENTURE DEBT AND ANNUAL CHARGES - 2022
CLASSIFICATION BY FUNCTION

FUNCTIONAL AREA	BY-LAW NUMBER	DESCRIPTION	YEAR OF FINAL MATURITY	2022 DEBT CHARGES			
				PRINCIPAL OUTSTANDING DEC. 31, 2021	PRINCIPAL	INTEREST	TOTAL
<u>Aged care</u>	75-2015	Dunlop Drive Seniors Centre parking lot	2025	137,004	33,028	3,189	36,217
		Dunlop Drive Seniors Centre washroom	2025	108,291	26,089	2,519	28,608
		West St Catharines Senior Centre parking lot	2025	38,080	9,170	885	10,056
		West St Catharines Senior Centre washroom	2025	66,417	15,999	1,545	17,544
				349,792	84,288	8,138	92,425
<u>Airport</u>	2019-59- 10yr	Airport 2017 Capital Grant	2029	182,537	21,201	3,850	25,051
		Airport 2018 Capital Grant	2029	115,107	13,358	2,426	15,784
		Airport 2019 Capital Grant	2029	133,718	15,519	2,819	18,338
				431,362	50,078	9,095	59,173
<u>Cemetery</u>	75-2015	Victoria Lawn Cemtery Rd Improvements	2025	761,273	183,471	17,713	201,184
				761,273	183,471	17,713	201,184
<u>Fire department</u>	2019-59- 10yr	Firehall #1 - radio upgrade phase 2	2029	2,277,350	264,473	48,034	312,507
	2021-47- 10yr	Fire and Emergency Services Communications Upgrade	2031	130,000	12,415	1,790	14,206
		Firehall #1 - Communications Upgrade - Phase 1 and 2-a Radio Console	2031	610,000	58,269	8,403	66,672
	35-2016	Replacement of Pumper Truck	2031	500,000	47,762	6,888	54,649
		Fire Services - security-Station 4	2026	65,546	12,607	1,328	13,934
		Fire Services-fuel station - Station 4	2026	18,735	3,600	379	3,980
	72-2013	Fire Hall #4 construction P09-159	2023	618,430	305,878	17,247	323,125
		Fire Hall #4 design P09-159	2023	58,919	29,128	1,642	30,771
	75-2015	Fire Services-Radio Upgrade project	2025	526,141	126,793	12,241	139,034
		Fire Services-replace generator Station 1	2025	84,568	20,388	1,968	22,357
				4,889,689	881,314	99,920	981,235
<u>General Government</u>	2017-53 5&10yr	Technology Upgrades-Payroll/HRIS	2022	109,821	109,821	13,270	123,091
	2020-43 -5yr	Digital Signage Update	2025	57,743	26,733	863	27,595
		Network/Server Infrastructure	2025	320,792	14,257	460	14,718
	2021-47- 10yr	Program Registration/Rental Software upgrade	2025	108,267	79,208	2,556	81,764
		City Hall - Chiller Replacement	2031	153,000	14,616	2,108	16,724
		City Hall - James St Elevator	2031	225,000	21,494	3,100	24,593
	72-2013	City Hall Electrical upgrade P10-157	2023	168,427	83,291	4,696	87,987
	73-2012	City Hall - electrical upgrade	2022	90,463	90,463	1,630	92,155
		City Hall - foundation/stone work	2022	40,237	40,237	724	40,954
	75-2015	Centennial Library - Plaza Upgrades	2025	308,294	74,308	7,174	81,482
		City Hall Clerks Accessible Counter	2025	7,588	1,839	178	2,017
		City Hall Electrical upgrade P10-157	2025	156,044	37,614	3,631	41,245
		City Hall Washroom Upgrades P09-144	2025	60,914	14,675	1,417	16,092
	78-2014	City Hall Asbestos Removal	2024	5,847	1,894	161	2,055
		City Hall Boiler Replacement	2024	48,117	15,570	1,322	16,892
		City Hall Cladding	2024	24,380	7,891	670	8,561
		City Hall Washroom repairs - 3rd Floor	2024	93,659	30,294	2,572	32,866
		IT Data Centre (Merritt Street)	2024	585,355	189,344	16,075	205,420
				2,563,949	853,550	62,606	916,211
<u>Health Services</u>	2018-54	Victoria Lawn Cemetery Admin Building	2028	1,210,297	158,798	33,856	192,654
	35-2016	Carillon Tower Stone Repairs	2026	31,243	5,997	632	6,628
				1,241,540	164,795	34,487	199,282

CORPORATION OF THE CITY OF ST. CATHARINES
DEBENTURE DEBT AND ANNUAL CHARGES - 2022
CLASSIFICATION BY FUNCTION

FUNCTIONAL AREA	BY-LAW NUMBER	DESCRIPTION	YEAR OF FINAL MATURITY	2022 DEBT CHARGES			
				PRINCIPAL OUTSTANDING DEC. 31, 2021	PRINCIPAL	INTEREST	TOTAL
<u>Libraries</u>	110-2011	New Library Facility - Grantham branch	2031	1,043,705	87,594	38,289	125,883
				1,043,705	87,594	38,289	125,883
<u>Other Cultural Facilities</u>	2018-54	Old Courthouse - exterior stairs	2028	65,406	8,589	1,831	10,420
	35-2016	Museum- Security Upgrades	2026	46,811	9,006	949	9,955
		Museum-retaining wall and trellis	2026	93,590	18,024	1,898	19,922
	72-2013	Lock 3 Museum Roof Replacement	2023	19,640	9,709	547	10,257
		Morningstar Mill P11-149	2023	19,201	9,494	535	10,029
	75-2015	Morningstar Mill Bridge Reha P09-164	2025	33,396	8,055	778	8,832
				278,043	62,878	6,539	69,416
<u>Parking</u>	2017-53 5&10yr	Carlisle St Garage demolition	2027	931,530	147,557	17,831	165,388
	2019-59- 10yr	Ontario St. Garage partial Stairwell/Elevator Improv	2029	1,428,503	165,859	30,123	195,982
	2020-43 -10yr	Race St parking lot rehabilitation	2030	286,519	28,639	3,368	32,006
	35-2016	Lower Level Parking Lot	2026	234,160	45,010	4,740	49,750
	75-2010	Carlisle Parking Garage	2040	7,344,544	180,799	485,333	666,132
				10,225,256	567,863	541,396	1,109,259
<u>Parks & Recreation</u>	110-2011	Kiwanis Aquatic Centre	2031	6,838,623	573,939	250,882	824,821
	2017-53 5&10yr	BBA - ceiling/dehumidification	2027	44,996	7,009	847	7,856
		Centennial Park Upgrades-Phase 4	2027	108,298	17,314	2,092	19,406
		Lakeside Park Upgrades	2027	200,924	31,947	3,860	35,807
		Lakeside Park-electrical upgrades	2027	240,151	38,117	4,606	42,723
		Lancaster Park Upgrades	2027	620,309	98,296	11,878	110,174
		Montebello Park-accessible walkway	2027	41,612	6,590	796	7,386
		Montebello Park-iron fencing	2027	65,302	10,304	1,245	11,550
		Seymour Hannah rink improvements	2027	712,310	112,045	13,543	125,589
		Welland Canal Fallen Workers	2027	181,618	28,652	3,462	32,114
		West Park site improvements	2027	293,358	46,370	5,603	51,973
	2018-54	Lakeside Park Improvements	2028	588,786	77,256	16,471	93,726
		Market Square Roof Replacment	2028	130,856	17,163	3,659	20,822
		Merritton Community centre HVAC	2028	523,380	68,666	14,640	83,306
		RCS Administration Bldg-Consolidation	2028	588,786	77,256	16,471	93,726
		RCS Administration Bldg-design-Consolidation	2028	98,131	12,876	2,745	15,621
		RCS Administration Bldg-washroom-Consolidation	2028	111,212	14,594	3,111	17,705
		Seymour Hannah - Rink Floor phase 2	2028	1,255,960	164,802	35,136	199,938
	2019-59- 10yr	Arena Improvement Program, 2019	2029	495,490	57,528	10,448	67,976
		Bogart St Splashpad - additional funds	2029	47,338	5,500	999	6,499
		Kiwanis Aquatic Centre-2018 projects	2029	88,170	10,230	1,858	12,088
		Kiwanis Aquatic Centre-lighting retrofit	2029	59,585	6,921	1,257	8,178
		Lancaster Park-Diamond 1 washroom access'ty	2029	36,740	4,261	774	5,035
		Russell Ave Community Centre - family washroom	2029	161,621	18,768	3,409	22,177
		Russell Ave Community Centre - structural	2029	146,931	17,060	3,099	20,159
		Russell Ave Community centre-facility study	2029	25,318	2,932	532	3,464
	2020-43 -10yr	Bill Burgoyne Arena - Accessibility improv. - washrooms & other, P20-13	2030	237,401	23,730	2,790	26,520
		Meridian Centre renewal & improvements, LED Lighting P20-158	2030	327,450	32,731	3,849	36,580
		Merritton Arena - Dehumidification system replacement, P18-160-1	2030	90,049	9,001	1,058	10,060
		Merritton Community Centre Roof Replacement, P19-135	2030	49,117	4,910	577	5,487

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FUNCTIONAL AREA	BY-LAW NUMBER	DESCRIPTION	YEAR OF FINAL MATURITY	2022 DEBT CHARGES			
				PRINCIPAL OUTSTANDING DEC. 31, 2021	PRINCIPAL	INTEREST	TOTAL
		Port Weller Community Centre Upgrades-Safety & Accessibility, P18-178	2030	454,373	45,418	5,341	50,759
		Seymour Hannah Arena - Replace of compressor/pumps & control panel	2030	163,724	16,366	1,925	18,291
		Sunset Beach Phase 1 Park Design & W.C. P20-153	2030	487,537	48,732	5,731	54,463
		Yates St. - Structural Repairs Stone Retaining Wall, P17-135	2030	286,519	28,640	3,368	32,008
	2020-43 -5yr	Bill Burgoyne LED lighting upgrade, P13-163	2025	80,198	19,802	639	20,441
	2021-47- 10yr	2012 Arena Improvement Program-Seymour Hannah lighting upgrades	2031	165,000	15,761	2,273	18,034
		Bill Burgoyne Arena - Board & Floor replacement	2031	967,000	92,373	13,321	105,694
		Bill Burgoyne Arena Renewal and Improvements	2031	369,000	35,249	5,083	40,332
		Burgoyne Woods Park Site Paving	2031	282,000	26,942	3,885	30,827
		Park Renewal Program - Happy Rolph's Playground Equipment	2031	280,000	26,747	3,857	30,604
	35-2016	2014 Accessibility Program P14-065	2026	32,800	6,298	663	6,961
		Arena Improvement Program P15-163	2026	163,891	31,511	3,319	34,830
		Centennial Park Upgrades-phase 2	2026	91,080	17,500	1,843	19,343
		Happy Rolphs Bird Sanctuary	2026	215,425	41,409	4,361	45,771
		Lancaster Park Field Lighting	2026	304,376	58,519	6,163	64,683
		Pearson Park washroom P13-172	2026	215,425	41,409	4,361	45,771
		Powerview Avenue-Parking Lot P13-138	2026	104,053	20,008	2,107	22,115
		West Park Pool Demolition	2026	234,160	45,010	4,740	49,750
	69-2015	Meridian Centre	2045	23,588,707	640,835	809,661	1,450,496
	72-2013	Pearson Park Electrical P11-167	2023	5,918	2,909	164	3,073
	73-2012	Garden City Golf Course-Maintenance Building	2022	75,480	75,480	1,358	76,784
		Happy Rolph's Pond Rehabilitation	2022	12,127	12,127	217	12,279
		Kiwanis Artificial Turf field-amenities	2022	32,596	32,596	588	33,223
		Sportsfield Development additional funding	2022	50,226	50,226	906	51,201
		Sportsfield Development P09-131	2022	120,711	120,711	2,173	122,861
	75-2015	Burgoyne Woods water service P09-157	2025	52,436	12,640	1,220	13,860
		Centennial Park Upgrades	2025	74,006	17,838	1,722	19,561
		Memorial Park Cenotaph	2025	205,621	49,518	4,781	54,299
		Merritton Centennial Arena roof painting	2025	19,040	4,585	443	5,028
		Pan American Games commitment, 2012	2025	138,775	33,458	3,230	36,688
		Russell Avenue Community Centre roof	2025	35,926	8,668	837	9,505
	78-2014	Montebello Park-washroom retrofit	2024	49,753	16,094	1,366	17,461
		Trail Improvements, 2010	2024	29,289	9,464	803	10,267
	88-2004	Four plex arena complex (SH)	2024	2,282,957	719,393	99,915	819,308
				46,079,950	4,021,006	1,424,066	5,445,039
<u>Pavement and roadway</u>	2020-43 -10yr	2019 Road Resurfacing program, P19-080	2030	713,495	71,319	8,387	79,706
		2020 Resurfacing Program, P20-080	2030	347,880	34,772	4,089	38,861
		Glenwood Ave/South Dr Reconstruction P17-063	2030	145,534	14,547	1,711	16,257
		Greenwood Ave / Beatrice Street Road repairs, P16-061	2030	90,959	9,091	1,069	10,161
		Lorne St reconstruction, P14-067	2030	229,214	22,912	2,694	25,607
		Moffatt Street Reconstruction, P15-066	2030	2,423,130	242,208	28,482	270,691
		Pelham Road Bridge, P17-123	2030	850,524	85,016	9,997	95,013
		St Paul St At William Street - Intersection And Plaza Imprv. P18-045	2030	36,383	3,637	428	4,065
	2017-53 5&10yr	2016 Resurfacing Program	2027	881,708	139,723	16,884	156,608
		Queenston St P13-066	2027	1,071,787	169,813	20,521	190,333
		TES/PRCS Operations Consolidation	2027	2,556,969	404,964	48,934	453,898
	2018-54	2017 Resurfacing program	2028	85,050	11,158	2,379	13,537
		Carlisle St/St Paul St Reconstruction	2028	464,493	60,944	12,993	73,937

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				PRINCIPAL OUTSTANDING DEC. 31, 2021	PRINCIPAL INTEREST	TOTAL
		Churchill Street reconstruction	2028	261,668	34,341	41,663
		Geneva St/Carlton St Intersection	2028	29,808	3,908	4,742
		Lorne Street Reconstruction P14-067	2028	573,517	75,254	91,298
		Lowell Avenue P15-065	2028	539,333	70,778	85,868
		Moffatt Street P15-066	2028	266,073	34,908	42,351
		Ridgewood Rd Reconstruction	2028	234,047	30,716	37,265
		Third Street Louth P15-067	2028	595,349	78,107	94,759
	2019-59- 10yr	2018 Bridge Structural Maintenance	2029	220,410	25,583	30,229
		2018 Road Resurfacing Program	2029	437,265	50,773	59,995
		Burgoyne Bridge-landscaping/cultural interpretation	2029	315,911	36,675	43,335
		Downtown Street System Conversion	2029	146,931	17,060	20,159
		Downtown Street System Conversion-phase 2	2029	1,683,624	195,492	230,997
		Downtown Street System Conversion-phase 3	2029	495,490	57,528	67,976
		Lake St Service Centre-bldg repairs	2029	404,052	46,920	55,441
		LSSC - fire alarm system replacement	2029	73,480	8,523	10,071
		LSSC Bay 1/Admin area roof/fall arrest	2029	293,861	34,121	40,318
		LSSC-replace garage doors-phase 1	2029	183,671	21,322	25,194
		St George Street	2029	326,509	37,914	44,799
		Third Street Louth	2029	1,541,068	178,930	211,427
	35-2016	2015 Resurfacing Program-Part 2	2026	388,191	74,615	82,473
		Bridge Street P13-065	2026	85,837	16,508	18,247
		Carlisle/St Paul Street P13-062	2026	942,273	181,153	200,233
		Catherine Street P14-001	2026	182,107	35,011	38,699
		Forest Hill Road P14-068	2026	83,243	16,006	17,692
		McGuire Street P14-065	2026	772,696	148,539	164,183
		Traffic Signal Hartzel/Lincoln P12-065	2026	93,675	18,002	19,898
	72-2013	2011 Resurfacing Program Part 2A	2023	98,198	48,547	51,285
		2011 Resurfacing Program Part 3	2023	187,629	92,785	98,016
		2011 Resurfacing Program Part 4	2023	141,861	70,121	74,075
		Abbey/Masefield P11-065	2023	18,105	8,955	9,460
		LSSC Building repairs	2023	455,569	225,269	237,971
	73-2012	2009 Resurfacing Part 1A P09-080	2022	17,946	17,946	18,194
		2010 Resurfacing Prgm Part 3 P10-060	2022	128,528	128,528	130,826
		2010 Resurfacing Prgm Part 4 P10-061	2022	72,658	72,658	73,943
		Clayburn Avenue reconstruction P10-063	2022	22,292	22,292	22,760
		Dianne/Rockwood Ave P08-064	2022	51,225	51,225	52,226
		Geneva St Part 2 reconstruction P09-062	2022	111,896	111,896	113,873
		Gregory Rd reconstruction P08-062	2022	50,226	50,226	51,201
		Jarrow Rd Reconstruction P10-062	2022	11,128	11,128	11,254
		Lakeport Rd reconstruction P07-062	2022	48,053	48,053	48,918
		Margery Rd reconstruction P10-001	2022	33,420	33,420	34,014
		Parnell Rd reconstruction P09-063	2022	68,680	68,680	69,970
	75-2015	2014 Resurfacing Program - Part 4	2025	24,919	6,020	6,601
		2014 Resurfacing Program-Part 2	2025	241,501	58,198	63,817
		Bridge Street P13-065	2025	112,085	27,009	29,616
		George Street P14-066	2025	139,533	33,641	36,889
		Rampart Drive P13-070	2025	68,947	16,612	18,216
		The Parkway P13-171	2025	200,072	48,206	52,860
		The Parkway P13-171-01 bury hydro lines	2025	190,330	45,865	50,293

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				PRINCIPAL OUTSTANDING DEC. 31, 2021	PRINCIPAL	INTEREST	TOTAL
		Third Street Louth P13-068	2025	48,642	11,721	1,132	12,852
		Wilson Street P13-064	2025	83,748	20,180	1,948	22,128
	78-2014	2012 Resurfacing Program Part 2	2024	240,639	77,842	6,609	84,451
		2012 Resurfacing Program Part 3	2024	260,164	84,151	7,144	91,296
		Barton Street P12-062	2024	50,397	16,306	1,384	17,690
		Lake Street P12-062	2024	390,247	126,227	10,717	136,943
		Mildred Avenue P11-062	2024	116,109	37,551	3,188	40,739
				24,751,959	4,470,049	500,279	4,970,363
<u>Sanitary Sewers and private drains</u>	2018-54	Burleigh Hill/Glendale Ave CSO	2028	2,040,687	267,762	57,087	324,850
		Michigan Avenue CSO	2028	133,728	17,557	3,743	21,300
	2019-59- 10yr	Burleigh Hill and Glendale CSO	2029	1,101,994	127,945	23,237	151,183
	2020-43 -10yr	Cumming/Kent Reconstruction Sanitary Sewers P17-062	2030	109,605	10,956	1,288	12,244
		Russell/Woodland Sanitary Sewer P17-066	2030	281,971	28,185	3,314	31,499
	35-2016	Buckland St Sanitary Sewer P12-005	2026	676,427	130,035	13,696	143,731
	73-2012	Court/Geneva/Ontario/Welland-Sanitary CSO	2022	17,613	17,613	316	17,852
		Welland Avenue P10-104 - sanitary	2022	44,155	44,155	795	44,945
	78-2014	Emmett Road Sanitary Sewer	2024	55,305	17,879	1,518	19,397
				4,461,485	662,087	104,994	767,000
<u>Shoreline</u>	2020-43 -10yr	2019 Shoreline Priority Program, P19-132	2030	327,450	32,731	3,849	36,580
		Shoreline Protection Abby Mews - engineering & partial construction P20-	2030	1,227,938	122,741	14,434	137,175
	2021-47- 10yr	2018 Shoreline Protection Review	2031	135,000	12,895	1,859	14,754
		Abby Mews - engineering & partial construction	2031	1,250,000	119,413	17,220	136,633
		Shoreline Protection Westgate Park (8-14 Shore Blvd)	2031	1,453,300	138,852	20,023	158,875
				4,393,688	426,631	57,385	484,017
<u>Sidewalk</u>	2021-47- 10yr	2018 New Sidewalk Construction Program	2031	207,000	19,772	2,851	22,623
	2018-54	2015 New Sidewalk Construction	2028	175,889	23,088	4,922	28,011
		2016 New Sidewalk Construction	2028	196,262	25,752	5,490	31,242
	2019-59- 10yr	2017 New Sidewalk Construction	2029	220,410	25,583	4,646	30,229
	35-2016	Forest Hill sidewalk P14-068	2026	4,151	803	85	887
	73-2012	2008 Sidewalk Construction Program	2022	30,108	30,108	543	30,724
		2009 Sidewalk Construction Program	2022	24,114	24,114	435	24,576
		Court/Geneva/Ontario/Welland-sidewalk	2022	70,170	70,170	1,264	71,444
		Parnell Rd Sidewalk P09-063	2022	5,310	5,310	94	5,339
		Welland Avenue P10-104 - sidewalk	2022	7,817	7,817	140	7,928
	75-2015	2013 Sidewalk Construction Program	2025	61,289	14,786	1,427	16,213
		Lakeshore Rd RN12-07 new Sidewalk	2025	61,289	14,786	1,427	16,213
	78-2014	2010 Sidewalk Construction Program P10-041	2024	87,746	28,408	2,412	30,820
		Barton St Sidewalk	2024	8,770	2,842	241	3,083
				1,160,326	293,338	25,979	319,335
<u>Storm Sewer</u>	2017-53 5&10yr	Queenston St P13-066	2027	539,288	85,521	10,334	95,855
	2018-54	Catchbasin Installation P15-006	2028	21,787	2,868	612	3,480
		Catchbasin Installation P16-006	2028	39,973	5,248	1,119	6,367
		Churchill Street Storm sewers P16-062	2028	35,597	4,681	998	5,679
		Extraneous Flow/Data Collection	2028	467,410	61,322	13,074	74,396
		Hartzel rd Storm Sewers P16-008	2028	133,728	17,557	3,743	21,300

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				PRINCIPAL OUTSTANDING DEC. 31, 2021	PRINCIPAL	INTEREST	TOTAL
		Oakdale Ave Catchbasin P17-065	2028	45,807	6,005	1,280	7,285
		Ontario Street Storm sewers P15-001	2028	99,589	13,065	2,785	15,851
		Parkwood Dr Catchbasin P17-080	2028	43,619	5,721	1,220	6,941
	2019-59- 10yr	Clarendon/Ferndale	2029	371,404	43,127	7,833	50,960
	2020-43 -10yr	Francis Creek Drain improvements - P15-007	2030	979,622	97,919	11,515	109,434
		Glenwood /South Reconstrectn-Combined Sewer Separation P17-063	2030	402,136	40,197	4,727	44,923
		Lowell Avenue Storm Sewer Imprv., P15-065	2030	25,923	2,592	305	2,896
		Rodger Street / Sharon Street, Storm Sewer Construction P16-004	2030	450,244	45,005	5,292	50,297
		St George Street - Catch Basin Install.P16-063	2030	70,948	7,092	834	7,926
	2021-47- 10yr	Admiral / Park Storm Sewers	2031	81,700	7,803	1,125	8,929
		Rodger/Sharon	2031	190,000	18,148	2,617	20,765
	35-2016	2012 Watercourse Review P12-129	2026	70,269	13,498	1,422	14,920
		Catherine Street P14-001	2026	70,269	13,498	1,422	14,920
		Forest Hill Road P14-068	2026	130,107	25,002	2,633	27,635
		George Street P14-066	2026	78,286	15,059	1,586	16,645
		Lorne Street P14-067	2026	126,940	24,411	2,571	26,982
		Parnell Road P14-003	2026	130,107	25,002	2,633	27,635
		Watercourse - Dick's Creek EA	2026	112,410	21,602	2,275	23,877
	72-2013	Church/Geneva/Niagara/St Paul P10-100	2023	41,690	20,604	1,162	21,766
		Glen Avenue storm sewer P11-002	2023	15,256	7,554	426	7,980
		Glen Park Dr storm sewer P12-009	2023	8,767	4,310	243	4,553
		Jones Street storm sewer P11-064	2023	39,279	19,419	1,095	20,514
		Junking Street storm sewer P11-001	2023	49,275	24,387	1,375	25,762
		Mildred Avenue storm sewer P11-062	2023	99,075	48,978	2,762	51,740
		Walker's Creek Reb'n P09-130	2023	140,326	69,367	3,911	73,278
	73-2012	Blair Crescent storm sewer P08-001	2022	13,967	13,967	252	14,221
		Cameron/Laird storm sewer P07-003	2022	50,875	50,875	915	51,759
		Church/Queen St storm sewer P10-002	2022	51,383	51,383	926	52,334
		Clayburn Ave storm sewer P10-063	2022	15,124	15,124	272	15,353
		Court/Geneva/Ontario/Welland-storm	2022	87,782	87,782	1,579	89,297
		Dianne/Rockwood storm sewer P08-064	2022	39,080	39,080	704	39,821
		Geneva St Part 2 storm sewer P09-062	2022	65,350	65,350	1,177	66,554
		Gregory Rd storm sewer P08-062	2022	31,264	31,264	563	31,857
		Margery Avenue storm sewer P10-001	2022	49,210	49,210	885	50,051
		Parnell Rd Storm sewer P09-063	2022	46,897	46,897	845	47,785
		Welland Avenue P10-104 - storm	2022	19,472	19,472	351	19,830
	75-2015	Albany/Bowstead/Glenholme PII-004	2025	192,859	46,478	4,487	50,965
		Bridge Street P13-065	2025	44,848	10,801	1,043	11,844
		Buckland Sewer P12-005	2025	123,468	29,767	2,874	32,641
		Catchbasin Lead Installation, 2007	2025	31,687	7,650	739	8,389
		Eastchester Drain Improvement P13-001	2025	349,348	84,189	8,128	92,318
		Harcove/Rabukah/Thompson P11-003	2025	100,258	24,152	2,332	26,484
		Lake Street	2025	102,343	24,667	2,382	27,049
		Walkers Creek Class EA ST07-21	2025	43,583	10,495	1,013	11,508
		Wilson Street P13-064	2025	52,436	12,640	1,220	13,860
	78-2014	Argyle Street P12-001	2024	73,195	23,664	2,009	25,673
		Barton Street P12-062	2024	80,329	25,981	2,206	28,187
		Glencairn/McKenzie P12-008	2024	42,270	13,676	1,161	14,837
		Glendale Avenue RN11-26	2024	259,172	83,838	7,118	90,956

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				2022 DEBT CHARGES				
FUNCTIONAL AREA	BY-LAW NUMBER	DESCRIPTION	YEAR OF FINAL MATURITY	PRINCIPAL OUTSTANDING DEC. 31, 2021	PRINCIPAL	INTEREST	TOTAL	
<u>Transit</u>	2018-54	Springdale Avenue P12-003	2024	36,423	11,781	1,000	12,781	
		Tunis/Valley Storm sewers P15-003	2028	143,573	18,833	4,015	22,848	
				7,257,026	1,695,578	145,125	1,840,690	
	2017-53 5&10yr	Transit-2017 capital items	2027	276,686	43,689	5,279	48,968	
	2019-59- 5yr	Paratransit Vehicle, 2019 - 5 yr debt	2024	123,000	40,000	2,140	42,140	
	2021-47- 10yr	Transit Funding Replenishment (2020 & 2021)	2031	1,080,000	103,173	14,878	118,051	
				1,479,686	186,862	22,298	209,159	
<u>Waterworks</u>	2018-54	Barnes/Brighton/Lailey watermain	2028	264,369	34,688	7,395	42,083	
		Leeper St/McDonald reconstruction	2028	399,976	52,481	11,189	63,670	
		Oakdale Avenue watermain	2028	146,854	19,259	4,106	23,365	
	2020-43 -10yr	St. Davids Rd. (RR#71) Reconstruction RN20-std	2030	307,439	30,731	3,614	34,345	
		St. Paul St. West (RR#81) (Bridge over CN Tracks)	2030	181,916	18,184	2,138	20,322	
	2021-47- 10yr	Leeper / McDonald Reconstruction	2031	422,000	40,316	5,814	46,130	
		72-2013	Bunting Rd watermain P09-107	2023	235,675	116,513	6,570	123,083
	73-2012	Welland Avenue P10-104 - water	2022	58,416	58,416	1,052	59,489	
	78-2014	Meadowvale Drive P06-211	2024	77,435	25,042	2,126	27,168	
				2,094,081	395,630	44,004	439,655	
				TOTAL	113,462,810	15,087,010	3,142,314	18,229,324

		2022 Budget	2021 Budget	2020 Actual	2019 Actual	\$ Change 2022 Budget	% Change 2022 Budget
RESERVE OPEN BALANCE		981,782	1,048,578	1,292,782	1,292,782		
EXPENDITURE							
320.105	Parking Meters	165,328	237,734	258,069	246,867	(72,406)	-20.01%
320.110	Parking Violations	825,659	822,235	575,029	801,444	3,424	0.39%
320.115	Off-Street Parking	302,286	297,801	215,657	272,208	4,485	1.01%
320.120	Ontario St. Garage	493,296	444,874	432,940	522,187	48,422	6.67%
320.125	Carlisle St. Garage	582,913	555,729	558,157	536,451	27,184	4.12%
	Debt/Interest payment	1,109,158	1,109,465	1,078,486	898,724	(307)	-0.04%
TOTAL EXPENDITURE		3,478,640	3,467,838	3,118,338	3,277,881	10,802	0.28%
REVENUE							
320.105	Parking Meters	707,627	429,382	422,935	671,474	278,245	34.12%
320.110	Parking Violations	780,000	672,812	473,054	773,861	107,188	13.57%
320.115	Off-Street Parking	457,100	290,576	315,164	610,951	166,524	25.70%
320.120	Ontario St. Garage	276,650	278,764	257,332	346,874	(2,114)	-0.64%
320.125	Carlisle St. Garage	599,000	464,708	676,643	874,720	134,292	17.32%
	Interest earned	19,600	14,800	12,611	(39,791)	4,800	25.00%
TOTAL REVENUE		2,839,977	2,151,042	2,157,740	3,238,089	688,935	20.39%
NET REVENUE/(EXPENDITURE) before TAX LEVY SUPPORT		(638,663)	(1,316,796)	(960,598)	(39,792)	678,133	-132.63%
TRANSFER (TO)/FROM TAX LEVY BUDGET		(180,000)	1,250,000	973,210	-	(1,430,000)	0.00%
NET REVENUE/(EXPENDITURE) after TAX LEVY SUPPORT		(818,663)	(66,796)	12,611	(39,792)	(751,867)	147.05%
RESERVE CLOSING BALANCE		163,119	981,782	1,305,393	1,252,990		

ESTIMATE 2022

PARKING

		2022 ESTIMATE	2021 APPROVED
320.120	<u>417 CONSULTING FEES</u> Bi-annual Strand Monitoring	0	30,000
320.125	<u>CARLISLE STREET GARAGE</u> <u>180 IMPROVEMENTS - NON TCA</u> (2021: Replace Exterior Security)	0 0	13,000 13,000

<u>Project No.</u>	<u>Project Name:</u>	<u>Gross Cost:</u>	<u>Funding Source</u>
P22-160	Carlisle St. Parking Garage - Replace Entrance Gate	10,000	Building Reserve
P22-161	Ontario St. Parking Garage - Ceiling Testing Ports	50,000	Building Reserve
		60,000	

RESERVE AND RESERVE FUNDS:

Name	Purpose	Dec 31/20	Dec 31/19
Capital Related:			
Fire	Equipment Replacement	1,991,426	1,421,553
Motor Vehicle Replacement	Replacement of Major Equipment / Equipment Replacement Reserve (Municipal Works & Fire)	4,645,476	5,005,635
Building Improvement Reserve	Provide for commitments to building improvement projects TCA	1,934,892	2,180,693
Cemetery Reserve	Net cemetery activity-to be used for Capital items	19,437	19,437
Infrastructure Levy Reserve	Reserve to provide funds to address the infrastructure deficit	2,508,990	1,233,535
First Ont Pac CIF Reserve	Capital Improvement Fund Reserve funded through portion of ticket sales	367,081	367,081
Meridian Capital	Net Meridian Centre activity - provide funds for capital expenditures	195,338	195,338
Future Mausoleum	Provide funds for debt repayment and future mausoleum construction.	505,280	386,193
Sewer Capital Reserve	Net wastewater activity	220,117	433,611
Total Capital Related		\$12,388,036	\$11,243,076
Contingency:			
Accumulated Sick Leave	For certain employees unused sick leave can accumulate and could be taken as cash on termination.	\$1,362,152	\$2,987,931
Encumbrances	Provide for unliquidated encumbrances or commitments.	8,469,359	16,041,417
Community Improvement Plan Reserve	Provide for ongoing commitments to the CIP program	6,764,518	5,938,418
Winter Control Reserve	Reserve to help stabilize winter control fluctuations	1,102,580	500,000
Election Reserve	To fund the cost of the municipal election	99,573	99,573
Litigation/Insurance Reserve	To fund "unknown matters" and to provide additional amounts to pay legal expenses and damages below City's deductible	658,361	567,419
Meridian - Special Events	Net Meridian Centre activity - provide funds for self-promoted/co-promoted special events	229,997	229,997
Actifest Surplus	Legacy fund from senior games for programmes for Seniors 55+ promoting healthy lifestyles	5,658	5,658
Parking	Net revenue derived from Parking Operations	1,048,579	1,252,992
Total Contingency		\$19,740,777	\$27,623,405
Discretionary:			
Civic Project Fund	Interest earned used for Municipal Capital or other capital projects	9,365,902	9,122,956

RESERVE AND RESERVE FUNDS:

Name	Purpose	Dec 31/20	Dec 31/19
<u>Non-Discretionary:</u>			
Building Code	Net Building Permit fees - Provincial legislation	2,732,527	2,487,536
Gas Tax Reserve - Federal	Incremental Infrastructure Roads,Sewers,Watermains	4,750,577	6,458,682
Gas Tax Reserve - Provincial	Public Transportation	13,061,953	2,209,642
Payment in Lieu of Parkland	5% cash-in-lieu of parkland dedication (Sec 542 (15) Planning Act).	3,057,329	2,512,341
Future Sidewalks	When sidewalk requirements are waived by Council the funds are placed in a reserve for a period of 20 years.	\$1,289,866	\$1,207,107
Subdivider Deposits	Funds can only be used to meet expenditures for the specific subdivision	900,032	696,156
Residential Development Charges	Funds to be used only to meet growth-related net capital costs for which the development charge was imposed (Sec 16 (1) Development Charge Act).	4,035,592	3,990,203
Total Non-Discretionary		\$29,827,877	\$19,561,667
<u>Working Capital:</u>			
Hydro Funds	One time hydro funding source	1,837,217	520,217
<u>Tax Rate Stabilization Reserve:</u>			
Tax Rate Stabilization Reserve	Minimize the fluctuation of tax rate increases due to extraordinary of unforeseen events	3,471,027	844,197
TOTAL RESERVE AND RESERVE FUNDS		\$76,630,837	\$68,915,518

Definitions:

- Reserve:** A reserve is an allocation of accumulated net revenue. It has no reference to any specific asset and does not require segregated funds.
- Reserve Fund:** A reserve fund differs from a reserve in that reserve fund assets are segregated and restricted to meet the purpose of the reserve fund. In addition reserve funds earn interest.

Note:

- The 2021 actuals will be provided with the 4th quarter variance report
- A number of these reserves have their amount committed to specific purposes

<u>Account No.</u>		2022 Budget & Forecast	2021 Budget	2021 Yr. End Forecast
Transfer from CPF				
	Opening Balance - January 1	\$ 6,978,346	\$ 8,652,285	\$ 9,365,902
	<u>Revenues:</u>			
	Fundraising revenues - Culture	5,000	17,500	-
	Interest Income - Seymour Hannah	176,630	208,507	208,507
	Interest Income	50,000	50,000	50,000
	Art Award funds for SCCIP (Cultural Investment Program)			6,759
	Land Sales Revenue	50,000	50,000	224,582
		<u>281,630</u>	<u>326,007</u>	<u>489,848</u>
	<u>Operating Expenditures:</u>			
783.101.900	City Grant Program	15,000	15,000	15,000
703.117.900	Civic Celebrations	14,000	14,000	-
750.511.900	Cultural Investment Program (SCCIP)	98,500	98,500	98,500
750.511.900	Cultural Investment Program (SCCIP) - additional funding	72,000	49,000	49,000
761.100.951	Physician Recruitment Program	25,000	25,000	25,000
760.141.900	Heritage Grant Program - additional funds, 2022	20,000		
760.141.900	Heritage Grant Program - carried over from 2019	1,045	1,045	-
760.141.900	Heritage Grant Program - additional funds, 2018	40,000	40,000	-
760.XXX.900	Habitat for Humanity - Servicing Costs and Grant	17,500	17,500	
703.115.000	Civic Receptions - Canada Day Festival	30,000	30,000	5,209
703.115.000	Civic Receptions - Santa Claus Parade	20,000	20,000	20,000
750.512.900	Culture - Art Awards	16,577	16,577	16,577
761.129.135/900	Festivals - Fork Arts Council	45,639	45,639	45,639
761.128.130/135/900	Festivals - Grape & Wine Festival	70,461	70,461	70,461
601.100.255	EthnoCultural Organizations charitable grant	38,785	38,785	38,785
761.100.900	Planning Study - GM Secondary Plan (Carried fwd from 2019)	32,848	32,848	-
760.xxx.900	Civic Square - design	120,000	120,000	-
783.101.900	Out of the Cold Program -Sept 24,2018 Council approval	13,348		-
	Facer Street revitalization - matching funds (2018)	10,000	10,000	-
	Facer Street Streetscape Masterplan (Jan 28,2019 Council)	70,000	70,000	-
711.100.900	YWCA - Oakdale Ave - building permit (Feb 10,2019 council)	39,779		-
783.100.000	YWCA sexual trafficking	5,000		-
	Safe Swimming Initiative at Sunset Beach (July 15, 2019 Council)	-	3,387	3,387
	101 South Drive (approved on July 15, 2019 Council)	-	130,000	130,000
702.300.900	Additional DC and CBC Background studies and Inclusionary Zoning	-	125,000	125,000
	Labyrinth Project (Nov 4 2019 Council)	35,000		-
	6-8 Academy Street property sale (Nov 18 2019 Council)	TBD	TBD	-
	(Other fees, including demolition fees, environmental fees, and permit fees be reimbursed upon successful completion through the civic project fund - Amount to be determined)			
750.230.900	MW Targeted Team to help tackle the prevalence of needles in City parks and streets (NASO outreach program)	75,000	230,000	155,000
701.125.100/900	Strategic Plan Revision			18,390
	Rodman Hall sculptures - Council motion passed August 11, 2021, Remove, store and eventually relocate six sculptures from grounds of Rodman Hall (due to sale of property by Brock University)			133,905
	Fallen Firefighters Memorial artist allocation fees (Council Apr 12, 2021)			10,000
615.105.000;				
615.110.000	Building permit refund for Henley Rowing Course (Council Jun 14, 2021)			28,302
	Manager of Diversity Equity and Inclusion (Council Mar 8, 2021)			19,250
	One-Time Tax Support due to COVID-19		2,674,257	1,870,000
750.512.900	Culture Plan Development	150,000		
615.140.000	Business Licence Fee Waiving Revenue loss	86,000		
701.130.426	Hospice Niagara Funding (Year 1 to 5)	129,270		
750.625.900	Meridian Centre - Support for Canada Summer Games Events	206,000		
	Total	1,496,752	3,876,999	2,877,404
	Closing Balance - December 31	5,763,224	5,101,293	6,978,346

Distribution:

Capital	4,167,763	3,505,832	5,432,885
Capital - Land Sales	1,595,461	1,595,461	1,545,461
Interest	-	-	-
	<u>5,763,224</u>	<u>5,101,293</u>	<u>6,978,346</u>

Capital Unencumbered:

Capital Available	5,763,224	5,101,293	6,978,346
Outstanding Internal Loan to Seymour Hannah Complex	(2,444,786)	(3,064,192)	(3,064,192)
Capital Project Contributions			
Performing Arts Centre			
Spectator Facility			
Internal Loan re OBRP changes			
Unencumbered Capital	<u>3,318,438</u>	<u>2,037,101</u>	<u>3,914,154</u>

Reserve for Community Development

Unencumbered Capital	3,318,438	2,037,101	3,914,154
Interest	-	-	-
Closing Balance - December 31	<u>3,318,438</u>	<u>2,037,101</u>	<u>3,914,154</u>

Notes:

The Civic Project Fund can fund existing community projects which grant funding to external cultural and community improvement initiatives. It will also be used to fund significant and new facility construction and/or purchases.

The Ad Hoc Budget Committee also recommends that any revenues received from land sales (excluding Parking related items) be used as a source of revenue for the Civic Project Fund. These revenues were previously considered in the Operating Budget.

At its meeting on June 21, 2021, BSC approved the following motion through report FMS-B018-2021 "Civic Project Fund and Excess Hydro Dividends Policies":

That annual usage of the Civic Project Fund for Operating Budget support be reduced by 20% of the 2021 level each year **2023 to 2026** targeting zero Operating Budget support from the Civic Project Fund starting in 2026: and

That the annual usage limit on special projects be set at 10% of the prior year ending balance of the Civic Project Fund starting in **2023**; and

That the target balance of the Civic Project Fund be revised to 2% of the City's net assets; and

That excess hydro dividends first be prioritized to replenish the Civic Project Fund in an amount not to exceed the amount used to offset COVID-related costs in the 2021 operating budget, equalling **\$2,674,257****; and further

That excess hydro dividend payments received after replenishment of the Civic Project Fund be allocated to the following reserves:

- 25% to the Green Initiatives Reserve
- 50% to the Building Improvement Reserve
- 25% to the Tax Rate Stabilization Reserve

**** the forecasted actual usage of the CPF in 2021 for one-time support is \$1.87M at the time of presenting this 2022 Budget Book.**

At the same meeting, BSC also approved the following motion through report CRCS-B020-2021 "SCCIP Funding Sources":

That funding for the St. Catharines Cultural Funding Investment Program (SCCIP) from the Civic Project Fund (CPF) be reduced by 25% of the 2021 funding level each year for four consecutive years commencing **2023-2026** and transferred to the tax levy by the same amount each year to reach 100% funding from the tax levy by 2026.

**City of St Catharines
Tax Stabilization reserve
2022 Commitments**

Account 310.126.000

Estimated Balance December 31, 2021	\$2,723,123
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2022 Commitments:

Support required to achieve inclusion of 1% of prior year surplus	\$612,000
Canada Summer Games Parks - Capital Reserve contribution	215,000
Flailbot for Port Dalhousie Piers	120,000
Roads Improvement Program	90,000
PCB Trackdown Activities at Garden City Golf Course	50,000
Replacement of failing survey equipment	37,634
HR Audiometric testing	20,000
Civic ceremonies revenue loss	10,000
Seymour Hannah Energy Study	6,000
Seymour Hannah water bottle filling station	5,000

Total estimated commitments:	<u>\$1,165,634</u>
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Estimated closing balance December 31, 2022	<u>\$1,557,489</u>
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To: Mayor Sendzik
Members of Council

Cc: CAO Oakes
Senior Leadership Team

From: Tami Kitay, Director of Planning and Building Services

Date: October 7, 2021

Subject: Rat Rebate Program Review

Background

Between November 2017 and February 2018, City By-law Enforcement Staff received 14 complaints about rat sightings throughout the City. In response, at the March 19, 2018 meeting, Council passed a motion that the Budget Standing Committee (BSC) approve a Residential Rat Control Rebate pilot program for 2019. The motion set out a maximum eligible rebate for the services of a licensed pest control expert of \$200 per residential property on a one-time basis with a 2019 budget allocation of \$20,000.00.

On April 16, 2018, the BSC approved the pilot program and further directed that the program start May 1, 2018. In addition, staff were also directed to include a line item for the pilot program to be included in the 2019 Operating Budget submission, and for staff to monitor the issue and report back on the success of the pilot program at the end of 2019. In response to the April 16, 2018 direction from BSC, the Planning and Building Services department (PBS) advised BSC through a memo dated November 20, 2018 that a line item had been included in the PBS 2019 budget submission for the pilot program for the amount of \$10,000.00.

On November 22, 2018, BSC approved the 2019 Residential Rat Control Rebate pilot program with a budget of \$20,000.00 and on December 17, 2018, the proposed 2019 Operating Budget was approved by Council, funding the pilot program until the end of 2019, when it was scheduled to come to an end.

On November 18, 2019, a memorandum was provided to the Budget Standing Committee indicating a significant decline (44%) in the uptake of the program and recommending its termination. At their meeting of December 16, 2019, Council elected to keep the Residential Rat Control Rebate pilot program for the 2020 year and allocated \$10,000.00.

During the deliberations for the 2021 Operating Budget, PBS staff again recommended the termination of the Residential Rat Control Rebate pilot program as it is inefficient, cannot be measured to determine it contributes to a decrease in the rat population, and suggested that due to the COVID-19 pandemic, any budgeted funds for the program

could be better used on more strategic and/or essential services at a time where municipal revenues were strained. Council elected to continue the program and allocated a budget of \$20,000.00.

Report

The purpose of the Residential Rat Control Rebate pilot program was to assist City residents with a financial assistance of up to \$200, once per year, to subsidize the cost related to the hiring of a rodent extermination service provider. The rebate was meant to apply to 50% of the cost of services and did not cover pest control products purchased by the property owner. Staff have estimated that the average cost of extermination services is approximately \$250 for an average residential property, based on the documents submitted with the rebate applications in 2019.

The Residential Rat Control Rebate pilot program administration was absorbed by existing PBS resources as additional resources were not supplied to support the execution of the program.

Program Administration Process

The following is the typical process followed in the administration of the Residential Rat Control Rebate pilot program:

- Upon receiving an inquiry/complaint of a rat problem from a resident, staff provide guidance on the available rat rebate program, including the process, application forms, and submission process.
- Upon receiving a formal application from a resident, a By-law Enforcement Officer is scheduled to visit the property and attends for an assessment. Once they make the determination that the application is acceptable and the property meets the eligibility criteria of the program (i.e., there are no bird feeders, waste, or accessible compost on the property), the property owner is advised to procure rat extermination services.
- The final step is for the property owner to submit the necessary paperwork for receiving the rebate including proof of payment, which is then processed by staff.

The process is directly implemented by 3 staff persons: By-law Enforcement Coordinator, PBS Office Manager, and a By-law Enforcement Officer. There is also indirect interaction with PBS management staff, other administration staff, and FMS staff, as the situation requires.

Program Statistics and Analysis

The following table on the next page provides statistics related to the Residential Rat Control Rebate pilot program from inception to present:

Item	2018	2019	2020	2021 YTD (As of October 7, 2021)
Number of Rebate Applications Received	273	141	77	94
Number of Rebates Approved*	174	87	61	45
Total Rebates Issued	\$16,300	\$16,773	\$9,558	\$6,692
Annual Program Budget	\$0	\$20,000	\$10,000	\$20,000

*The difference between the number of applications received and the number of rebates awarded is due to the following:

- In some cases, By-law Enforcement Officers determined that the applications were not valid as the properties were not being appropriately maintained, such as the presence of significant quantity of waste and food sources on the property.
- All paperwork in support of the rebate application was not received.
- In some cases, the applicants have decided not to engage a rat extermination service provider.

The attachments to this memorandum display the approximate locations of Rat Control Rebate complaints for every year of the program, to date. The maps demonstrate that there is no concentration of rat infestations, rather the complaints are widespread throughout the community. As such, there is no ability to identify an area or site of responsibility leading to the presence of rodents in the urban area.

The number of residents applying for a Residential Rat Control Rebate is very small compared overall to the City's number of residential properties. There are approximately 36,000 properties in St. Catharines that are classified as low density residential (i.e., houses, semi-detached houses, townhomes, etc.). 94 Residential Rat Control Rebate pilot program applications in 2021 represents just about 0.3% of the total low density residential properties in the City.

PBS has delivered the Residential Rat Control Rebate pilot program services utilizing its existing resources, as it was intended to be a one-year (2019) pilot program. Staff from By-law Enforcement spend a substantial amount of time to administer the program including addressing inquiries, processing rebate applications, and attending site visits. It was estimated that staff spent approximately 750 hours from the inception of the program (May 1, 2018) until its scheduled closure (December 2019) on the administration of this program. The resources needed to run the program has created pressure on the delivery of the City's core by-law enforcement services, such as property standards, waste, long grass, and weeds, etc. Furthermore, the COVID-19 pandemic has resulted in additional duties being placed on By-law Enforcement staff who are now legislated to enforce Provincial Orders and *Reopening Ontario Act* legislation relating to the on-going public health crisis.

Starting in January 2022, By-law Enforcement will be merging with the municipal licensing function to start licensing of short-term rentals, business licensing, liquor licensing, and

the creation and implementation of a non-parking administrative monetary penalty system (AMPS). The Residential Rat Control Rebate pilot program cannot be determined to be successful and is diverting resources and efforts from more strategic and impactful initiatives. As such, PBS staff are once again recommending its termination.

Other Considerations

The City also undertakes other rat mitigation measures independent of the status of the rat rebate program:

Building Demolition Permits

The demolition of buildings typically requires a building permit under the *Building Code Act*. The Building Division issues demolition permits that meet the requirements of the Building Code and applicable laws. As part of the approval process, Building Division staff also ask for a rat abatement plan from the permit applicants. This ensures that the applicant undertaking demolition of buildings considers the presence of rats on the property/building and applies mitigation measures to prevent rat migration towards neighbouring properties. Staff are of the opinion that asking for such measures during demolition of buildings can assist with rat control in surrounding neighbourhoods.

Baiting of Sewers

Municipal Works oversees a complaint-based response process for baiting of public sewers through approved contractors. The typical conditions under which a complaint may be investigated by Municipal Works staff is when:

- Rats are seen entering/exiting a sewer/catch basin/manhole;
- Rats are coming up through a public toilet; and/or
- Requested by Public Health.

Baiting of sewers is done on a case-by-case basis as determined by Municipal Works staff, to ensure that resources are optimally used.

Resident Responsibility

Rats and other rodents are attracted to sources of food and habitat. The removal of one or both of these attributes can prevent rodent activity on residential properties. Fortunately, free and/or inexpensive basic property maintenance can mitigate vermin issues:

- Keep garbage in tightly sealed garbage bins made of hard plastic or metal. Do not leave garbage out overnight.
- Ensure that animals cannot access any backyard compost.
- Don't leave blue boxes outside as food residue can attract rodents.
- If there is rat activity in the vicinity, elect not to install or use bird feeders.
- Keep the ground bare from tall grass, bushes, shrubs, and mulch around the foundation of the home.
- Remove vines that allow rodents to climb onto the roof.
- Don't store wood or other items in piles around the yard. Keep them away from walls and at least 30cm off the ground to prevent rodents from hiding.

- Rats look for shelter in the Fall and Spring. They can enter a space through a hole the size of a quarter. Seal all holes and cracks in foundations, walls, floors, underneath doors, and around windows. Use metal door sweeps under external door openings.

These simple and inexpensive efforts can be taken by residents to make their properties less attractive to rodents seeking food and/or shelter sources.

Financial Implications

PBS staff recommend termination of the Residential Rat Control Rebate pilot program and the resulting reduction of \$20,000 from the operational budget which can be used to offset other Council, strategic, and/or essential priorities.

Conclusion

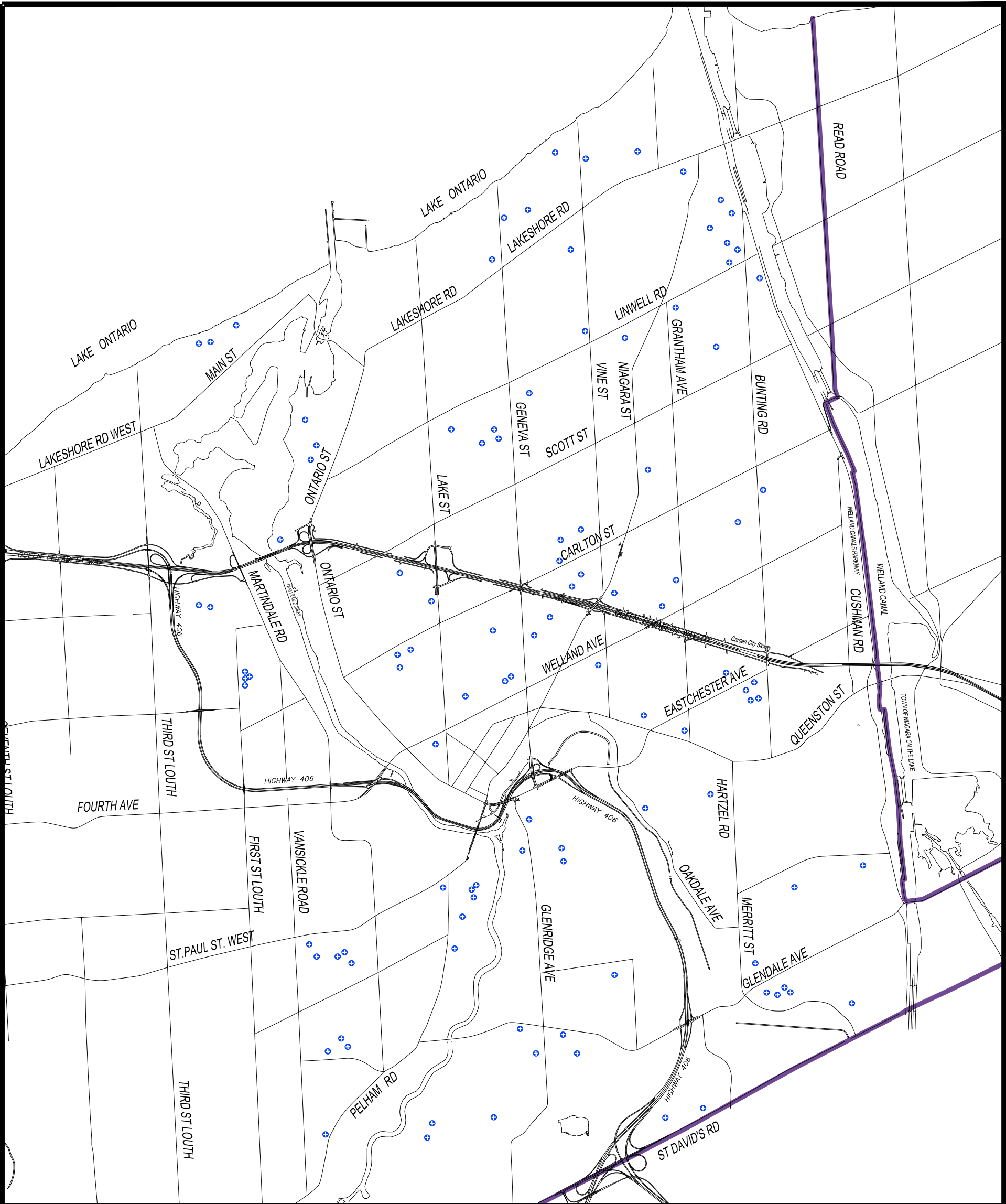
While the presence of rats on a property can be a source of frustration, the most effective method of managing them is for residents to ensure that the property is free of potential food sources and habitat. Rats are part of any urban area and it is not possible to eliminate them. Existing measures such as rat abatement plan for buildings undergoing demolition can assist in controlling rats and protecting neighbourhoods. For 2022, PBS staff will work with Communications staff in preparing an educational program for property owners on how to prevent rodent activity on their properties.

The proposed 2022 Operating Budget is challenged with significant pressures due to the on-going COVID-19 pandemic, legislated requirements, and an increase in workload at the same time there has been a significant decline in revenue. PBS staff recommend the termination of the Residential Rat Control Rebate program as there are alternative ways to combat rodent issues that are of no cost or low cost to resident.



Attachments:

- Locations of Rat Rebate Complaints for 2018
- Locations of Rat Rebate Complaints for 2019
- Locations of Rat Rebate Complaints for 2020
- Locations of Rat Rebate Complaints for 2021

Approved Rat Rebate Complaints for 2018

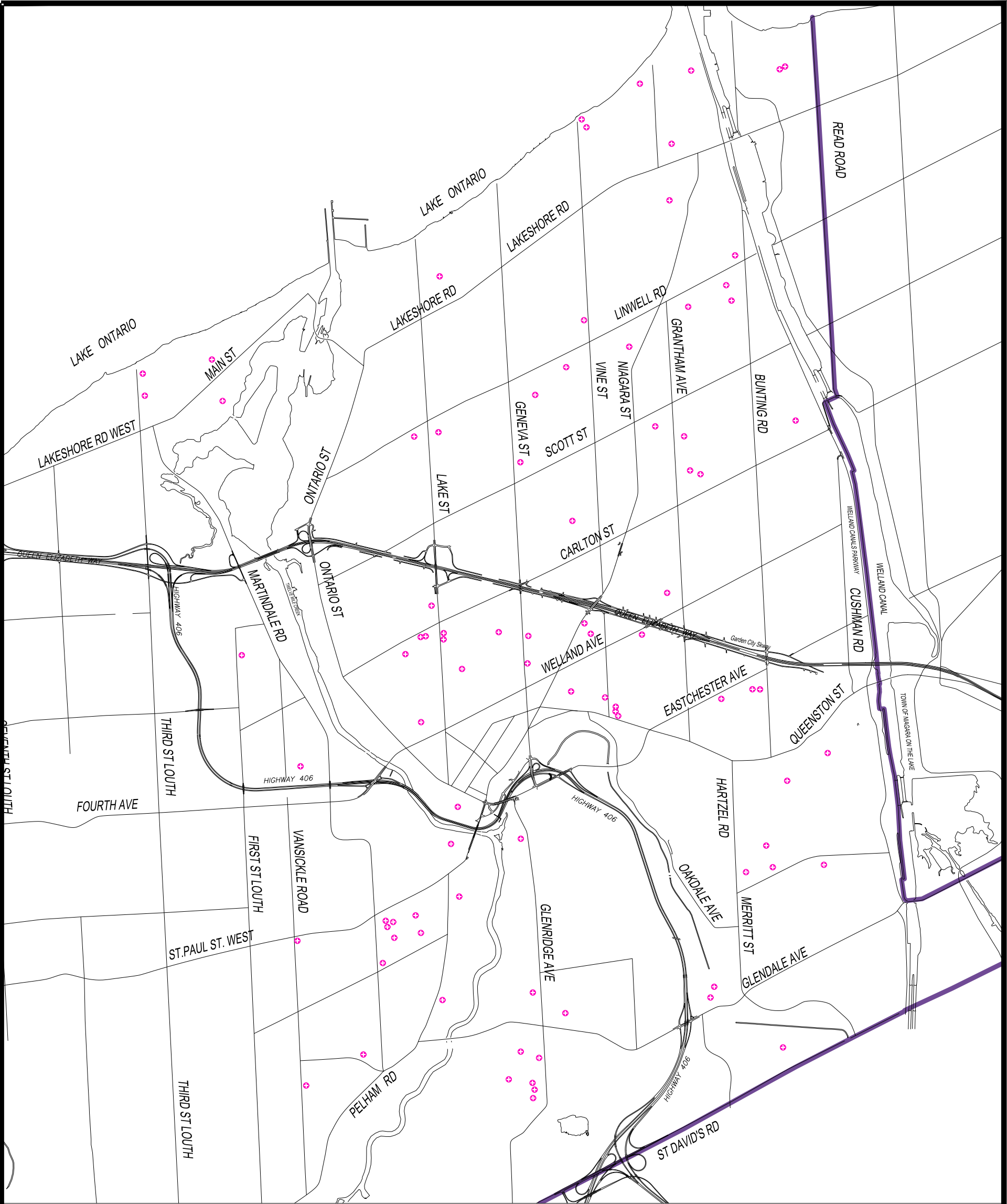


LEGEND:



-  Approximate Location of Complaint Approved for Rate Rebate Program
-  Municipal Boundary



Location of Rat Rebate Complaints for 2019

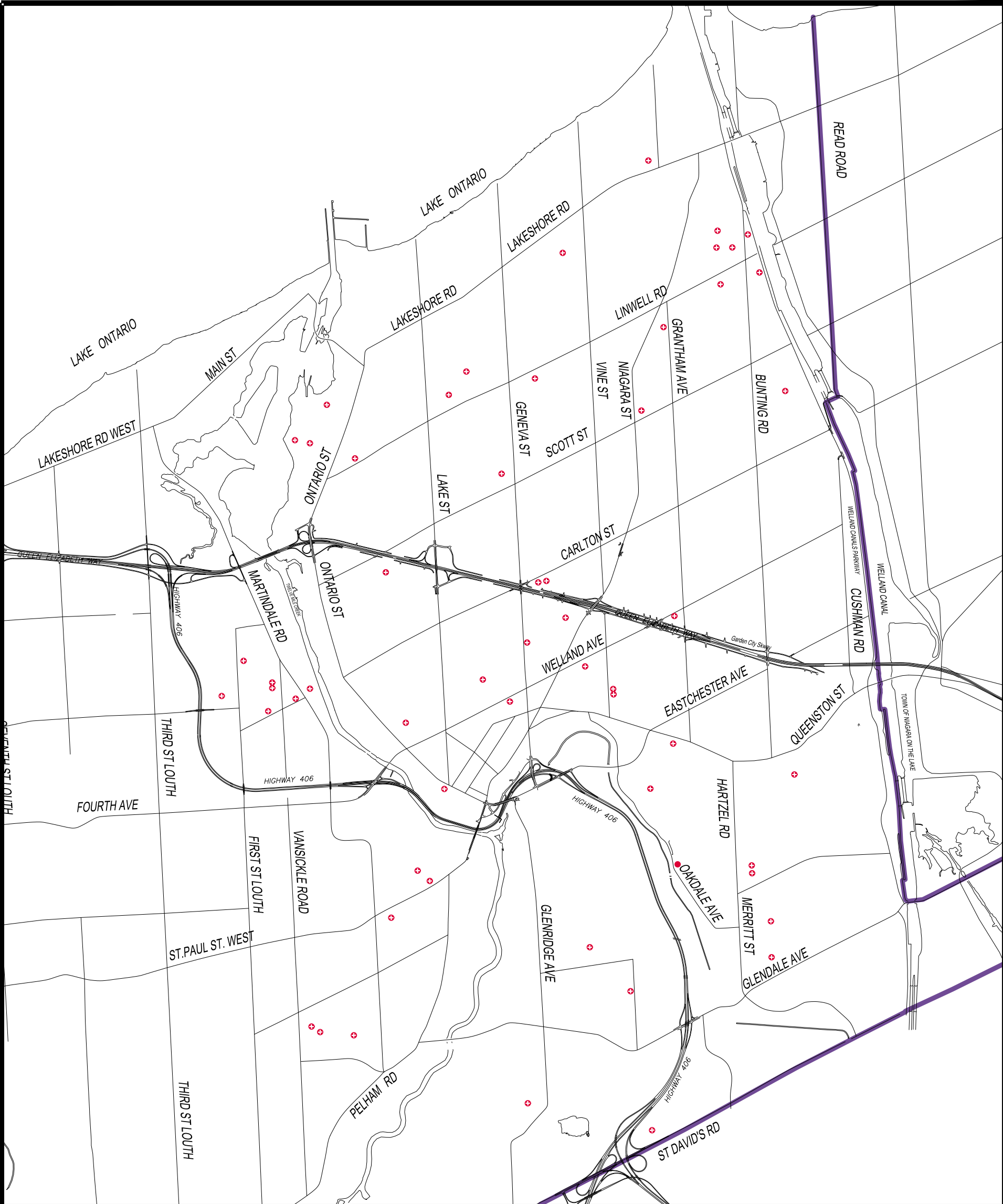


LEGEND:



-  Approximate Location of Complaint Approved for Rate Rebate Program
-  Municipal Boundary



Location of Rat Rebate Complaints for 2020

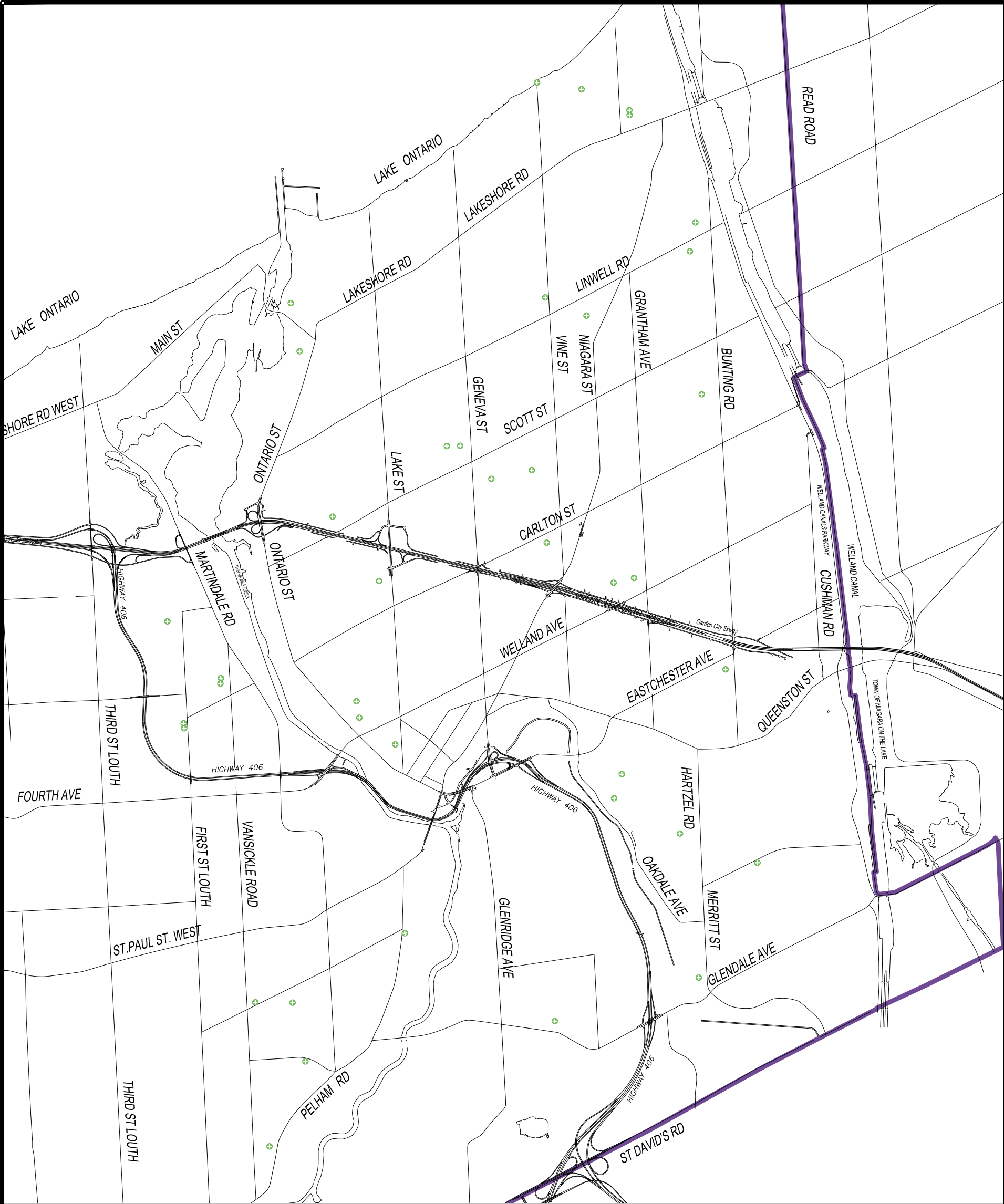


LEGEND:



-  Approximate Location of Complaint Approved for Rate Rebate Program
-  Municipal Boundary



Location of Rat Rebate Complaints for 2021



LEGEND:

-  Approximate Location of Complaint Approved for Rate Rebate Program
-  Municipal Boundary



Item #	Department	Priority	Division	2022 Budget Reduction	Explanation
Deferred Projects					
1	CRCS	C - Significant Impact	CRCS Admin	75,000	Defer Sports Field Strategy to 2023
2	PBS	B - Some Impact	By-law Enforcement	52,262	Delay hiring one by-law office by half year
3	MW	B - Some Impact	Operations	33,664	Defer adding storage facility for equipment & vehicles
4	EFES	B - Some Impact	Environmental Monitoring	20,000	Defer investment in Waste Management Actions to 2023
Subtotal				180,926	
Deferred Budget Increases to future budget years					
5	FMS	B - Some Impact	Capital/Revenue	1,450,000	Defer budget increase for contribution to DC exemptions/grants & foregone revenues
6	FMS	B - Some Impact	Capital/Revenue	550,000	Defer budget increase for contribution to capital
7	Non-Tax Revenue	C - Significant Impact	Investment in CIP	178,000	Defer budget increase for provision to CIP reserve
8	MW	B - Some Impact	Equipment Acquisitions	80,000	Defer budget increase for provision to MW equipment reserve
9	MW, EFES, CRCS	B - Some Impact	Contribution to Building Improvement Reserve	50,000	Defer budget increase for annual contribution to Building Improvement Reserve
10	MW	B - Some Impact	Parks Operations	40,000	Defer budget increase for trees maintenance
11	EFES	A - Minimal Impact	Street Lighting	27,000	Defer budget increase for streetlighting improvements and maintenance
12	CSS	B - Some Impact	Human Resources	25,000	Phase budget increase for labour relations cost over 2 years
13	CSS	B - Some Impact	Staff Development/Training	17,500	Phase budget increase for corporate staff development and training over 2 years
14	MW	B - Some Impact	Roadways General	12,345	Phase budget increase for catch basin cleaning cost over 2 years
15	LCS	B - Some Impact	Legal Services	10,000	Phase budget increase for legal and court cost over 2 years
16	EDTS	A - Minimal Impact	Economic Development	9,500	Defer budget increase for promotions & publicity cost
17	CRCS	B - Some Impact	Senior Centres	5,000	Phase budget increase for Seniors Without Walls program cost at three Senior Centres
Subtotal				2,454,345	
Grand Total				2,635,271	