



**The Corporation of the City of St. Catharines
CITY COUNCIL AGENDA
Regular, Monday, December 14, 2020
Electronic Participation, 6:00 PM**

As part of the City's commitment to safety during the COVID-19 pandemic, this meeting of Council will be held electronically.

This Meeting may be viewed online at www.stcatharines.ca/youtube

Public Comments: The public may submit comments regarding agenda matters to the Office of the City Clerk by contacting clerks@stcatharines.ca by Monday, December 14, 2020 before Noon. Comments submitted will be considered as public information and entered into public record.

Electronic Delegations: Those wishing to speak to an item on the agenda must complete the [City's Electronic Delegation Form](#) by Sunday, December 13, 2020 before 11:59 p.m. and attend a test session with City staff on Monday, December 14, 2020 at 10 a.m.

His Worship Mayor Walter Sendzik takes the Chair and opens the meeting

- 1. Mayor's Report**
- 2. Adoption of the Agendas**
- 3. Declarations of Interest**
- 4. Adoption of the Minutes (Council and General Committee)**
 - 4.1 General Committee, Minutes of [November 23, 2020](#)
 - 4.2 Special Meeting of Council, Minutes of [November 24, 2020](#)
 - 4.3 Regular Council, Minutes of [November 30, 2020](#), and General Committee, Minutes of [November 30, 2020](#)
- 5. Resolve into General Committee**

Council will proceed to General Committee Agenda Item 1 - Motion to Move Reports on Consent

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6. Public Meetings Pursuant to Public Notice By-Law

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6.1 Financial Management Services, Corporate Asset Management
2021 Capital Budget, Four Year Forecast and Asset Management
Status Update

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6.2 Financial Management Services, Director
2021 Proposed Operating Budget
*(Due to the size of Appendix 1, the appendix has been included as
separate files)*

7. Special Presentations

8. Resolve into General Committee

*Council will proceed to General Committee Agenda Item 3 - Discussion
Reports*

9. Motion Arising from In-Camera Session

10. Motion to Ratify Forthwith Recommendations

11. Motions

**11.1 Notice Requirement for Zoning By-law Amendment for Short Term
Rentals**

(Councillor Phillips will present the following motion)

WHEREAS on November 16, 2020, City Council held and closed a
legislated public meeting to receive input on a proposed City initiated
Zoning By-law Amendment to consider short term rental use; and

WHEREAS following the closure of the legislated public meeting on
November 16, 2020, City Council deferred its decision on the proposed
Zoning By-law Amendment; and

WHEREAS on November 30, 2020, City Council approved the Zoning
By-law Amendment to consider short term rental use; and

WHEREAS this approval included a parking provision for short term
rental uses that was different than the parking provision considered
during the legislated public meeting; and

WHEREAS in accordance with Section 34(17) of the Planning Act,
Council has the authority to determine whether any further notice is to
be given where a change is made in a proposed by-law after the holding
of the public meeting;

THEREFORE BE IT RESOLVED that Council has determined that no further notice shall be given regarding the changes made to the Zoning By-law Amendment prior to consideration of the associated by-law.

[Addenda]

12. Call for Notices of Motion

13. Report Requests

14. By-laws

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14.1 Reading of By-laws

[Addenda]

15. Agencies, Boards, Committee Reports

15.1 Minutes to Receive:

- Neil Peart Commemorative Task Force, meeting of [November 19, 2020](#) (Draft)
- Social Sustainability Pillar, meeting of [November 24, 2020](#) and [December 9, 2020](#) (Draft)
- St. Catharines Heritage Advisory Committee, meeting of [November 12, 2020](#) (Draft)

16. Adjournment



Corporate Report City Council

Report from: Financial Management Services, Corporate Asset Management

Report Date: November 26, 2020 **Meeting Date:** December 14, 2020

Report Number: FMS-188-2020 **File:** 10.57.10

Subject: 2021 Capital Budget, Four Year Forecast and Asset Management Status Update

Strategic Pillar:



Recommendations

That Council approve the 2021 Capital Budget and Four Year Forecast as detailed in Appendix 1, Tab 2, Schedules A to V; and

That Council approve as a temporary measure for the 2021 Capital Budget, a 6% capital out of revenue funding contribution rather than the 10% rate stipulated in the Debt Management Strategy, to provide financial relief to the 2021 Operating Budget; and

That Staff be directed to report back before the end of Q2 2021, with an update to the City's Debt Management Strategy; and

Further, that the City Solicitor be directed to prepare the necessary borrowing by-laws.

Summary

The 2021 Capital Budget, including the related funding, and the 2022-2025 Forecast in conjunction with the 2021 Corporate Asset Management Status Update, is provided for consideration in Appendix 1. The Capital Budget of \$40,266,835 includes the \$1.03 million project that the City will submit for funding within Infrastructure Canada's Investing In Canada Plan (ICIP). This budget responds to priorities that have been emphasized by the COVID-19 pandemic. The budget balances the need to maintain the City's infrastructure and the financial pressures created by COVID-19. Reductions in 2021 capital spending plans are deferrals rather permanent decreases, and as a result the 2022-2025 Forecast reflects increased planned expenditures to ensure the City continues to address infrastructure deficits.

The reduction in 2021 rate payer and taxpayer support has been accomplished by reducing the 2021 request and relying on more debenture funding. Even with these reductions, a portion of the budget remains funded by the Operating and

Water/Wastewater Budgets, which will be presented to Council December 14, 2020 and in Q1 2021, respectively.

While the debt levels are forecast to increase, the City continues to comply with the provincially legislated Annual Repayment Limit (ARL). For 2021, debt servicing costs also remain below 10% of operating expenditures as required by current Council policy. Consistent with prior year forecasts, debt servicing ratios are projected to move above 10% in 2022. Debt servicing ratios are also projected to range between 10%-12%, for 2022 to 2025, which will require ongoing monitoring and direction.

Relationship to Strategic Plan

The draft 2021 Capital Budget supports the strategic plan, primarily through:

- Fiscal responsibility and debt management strategy which guides and informs financial decisions and investments; and
- Optimization of capital infrastructure through effective asset management and sustainable investment balanced with affordability.

The Capital Budget is informed by our Asset Management Plans which assist staff in prioritizing City needs and balancing them with the evolving priorities of Council to ensure they can be delivered concurrently.

Background

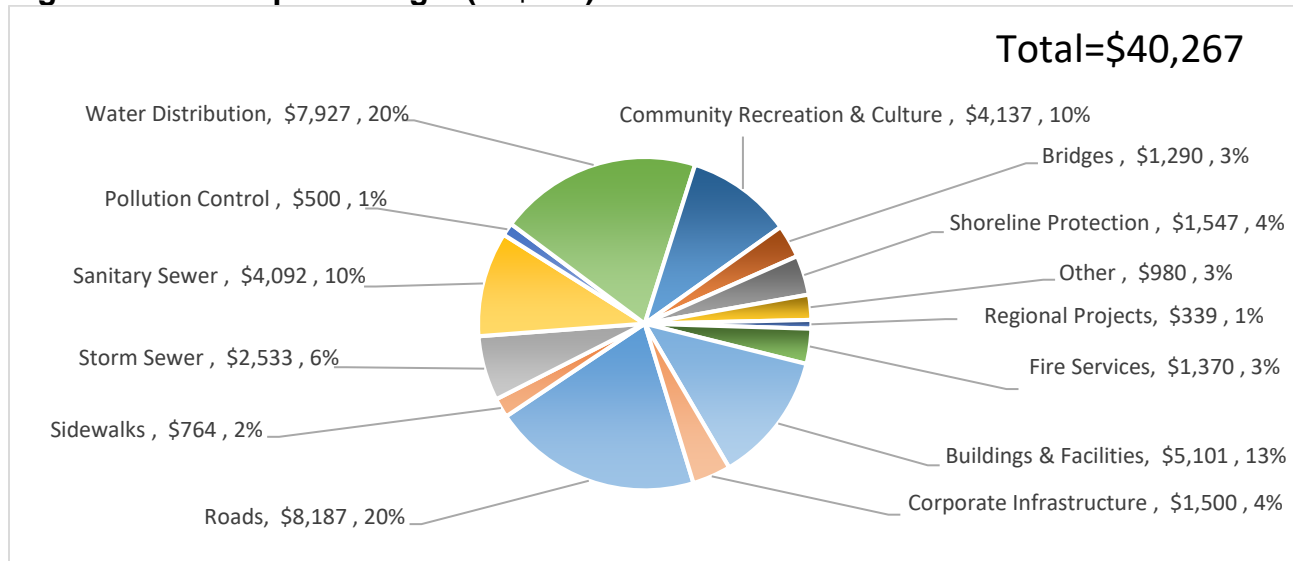
At the General Committee meeting on October 21, 2020, staff presented the draft 2021 Capital Budget and Four-Year Forecast for discussion ([Report FMS-146-2020](#)). During that meeting, Council made a number of requests for items to be added, adjusted, or removed to better address the needs of the City and better reflect the priorities of Council. A follow up report was pulled from the November 10, 2020 General Committee meeting Agenda ([CAO-166-2020](#)), so that it could incorporate revised information on ICIP Grant funding. Report ([CAO-181-2020](#)) presented on November 23, 2020 at the General Committee meeting, included information related to the addition and deletion of numerous different project, to reflect changing priorities as a result of COVID-19.

As outlined within the Asset Management Status Update in Appendix 1, the 2021 Capital Budget asset renewal rates continue to be less than half of the target reinvestment rates. Also as expected, approximately 84% of the current budget addresses asset renewal. The other expenditures are related to service improvements and include accessibility upgrades, new sidewalks, new trails and sewer separation.

Report

This report highlights the information that has changed as a result of revisions to the Capital Budget, since its presentation to the General Committee on October 21, 2021.

The 2021 Capital Budget provides for a \$40,266,835 investment in the City's infrastructure, spread between the various types of assets as shown in Figure 1.

Figure 1. 2021 Capital Budget (in \$000)

The Capital Budget project details and related funding as well as summary information on the four-year forecast is included in Appendix 1. The contents of the 2021 Capital Budget, Four Year Forecast and Asset Management Status Update in Appendix 1 is as follows:

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Prioritizing Capital Projects

Introductory information for each major asset category (Schedule B –R) includes detail on the specific prioritization processes within the asset group. These processes are intended to identify deficiencies, target service levels (such as condition ratings) and risk related to asset failure. While processes for making these determinations vary between asset categories, the general priority is similar.

The highest priorities are given to:

- Regulatory requirements
- Health and safety concerns
- Capital maintenance/preventative maintenance
- Maintaining service levels
- Programming quality of the asset

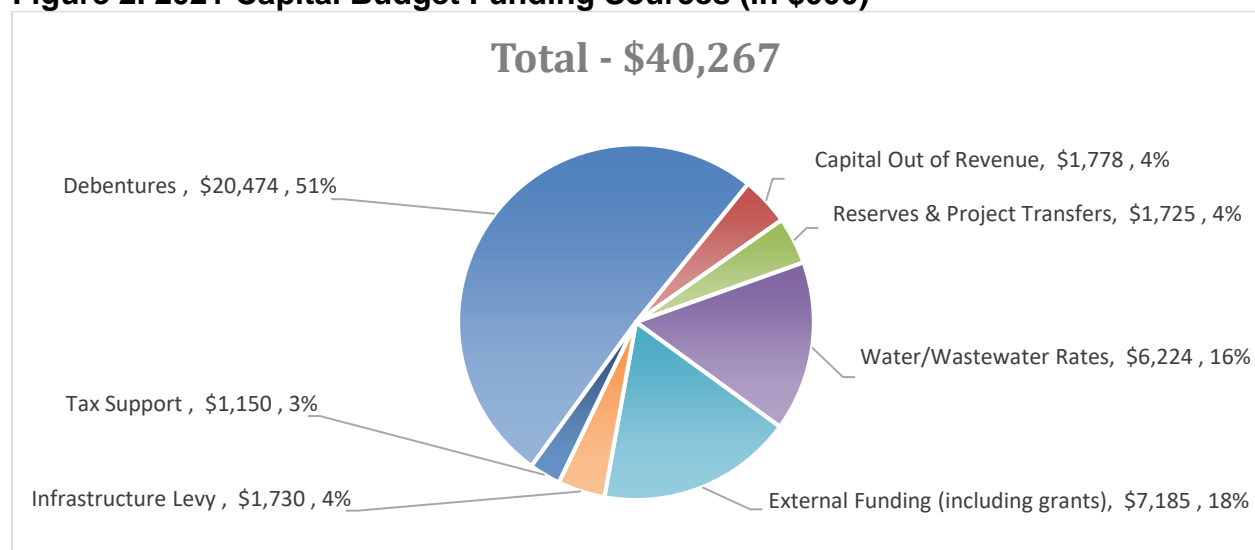
As a result of the COVID-19 pandemic, the 2021 budget also includes projects that address the emerging community needs that support social distancing and healthy living.

Also, the City coordinates projects both within the city and with the Region for much of its linear construction to minimize the impact on the public and manage the costs of asset renewal. Schedule S presents the budget information from schedules B through R, grouped by the major coordinated projects.

Funding the Capital Assets

The Capital Budget is funded first by available grants, reserves, developer contributions, tax support, water/wastewater support and finally debt for any remainder, as shown in figure 2 below. The funding strategy for 2021 relies less on rate and taxpayer support, to reduce the impacts on the tax and rate payers.

Figure 2. 2021 Capital Budget Funding Sources (in \$000)



Investing in Canada Infrastructure Program (ICIP) – COVID19 Stream

External funding includes the ICIP grant recently announced by the Federal Government. The ICIP COVID-19 stream is designed to fund infrastructure projects to assist municipalities in alleviating pressures from COVID-19. The requirement for project completion by December 31, 2021, provides an anticipated project delivery period of 12 months at most, which results in only being able to include specific “shovel ready” projects.

Staff have assembled a multi-faceted project incorporating a number of improvements to the city-wide active transportation network including trail creation, trail renewal, and new trail / park connection points. This project will result in infrastructure development, improvements and renewals to the trails system for the following identified locations: Lakeside Park, Rennie Park, Fairview Park, Pearson Park and the Merritt Trail.

This proposed project is well aligned to the City's strategic Plan, particularly the sustainable social well-being and environmental stewardship pillars. This project is also well aligned with both the recommendations included within the draft Transportation Master Plan (TMP) and the Recreation Master Plan (2015). Consistent with the approach taken in prior years, should the grant application be denied, this project would not continue.

Other External and Reserve Funding Sources

Reserve Funds and Transfers includes surplus funding of \$670,000 from other existing approved fire projects, which will be utilized to fund new Fire projects and a portion of the self-cleaning and contained washroom. The 2021 Capital Budget (and all forecast years) includes a 1.5% infrastructure levy that provides \$1,569,000 of funding to address the infrastructure deficits. For 2021, \$161,000 of additional infrastructure funding from prior year favourable project variances has been included, bringing total infrastructure funding to \$1,725,000.

Debt

As shown in Figure 2 above, debt continues to provide the largest portion of funding in 2021.

Debt financing allows the City to spread the costs of capital over the term of the debt, rather than requiring funding in the year of construction. This allows the City to acquire large long-life assets by spreading the acquisition cost over the life of the asset. This approach supports intergenerational equity, as the users pay for the assets as the related benefits are received. While using debt also facilitates paying for the assets over a period that approximates the asset life, current borrowing terms are typically five or ten years. These borrowing terms are still a much shorter timeframe than the useful life of many of the assets the debt finances.

2022 - 2025 Forecast Information

Consistent with prior years, the budget document includes the four-year forecast for capital expenditures for 2022 to 2025 in schedules T and U under Tab 3. These forecasts are estimates, which are expected to change as the project scopes become better defined and costs are refined.

The forecast expenditures shown above in Figure 3 below depicts continued growth in capital expenditures in the upcoming years. In 2022, large amounts for Corporate IT Systems and Fire Hall 1 result in a capital budget totaling \$54.05 million. The growth in water/wastewater expenditures in 2024 and 2025 occurs due to the deferrals in earlier years (Appendix 1). The forecast includes the continuation of work in Sunset Park, throughout the years. The Region's planned expenditures over 2021-2025 remain similar to the prior year forecast in total, however the majority of the spending is now forecasted to occur in 2023.

Figure 3. 2021 Capital Budget & Four-Year Forecast (in \$millions)

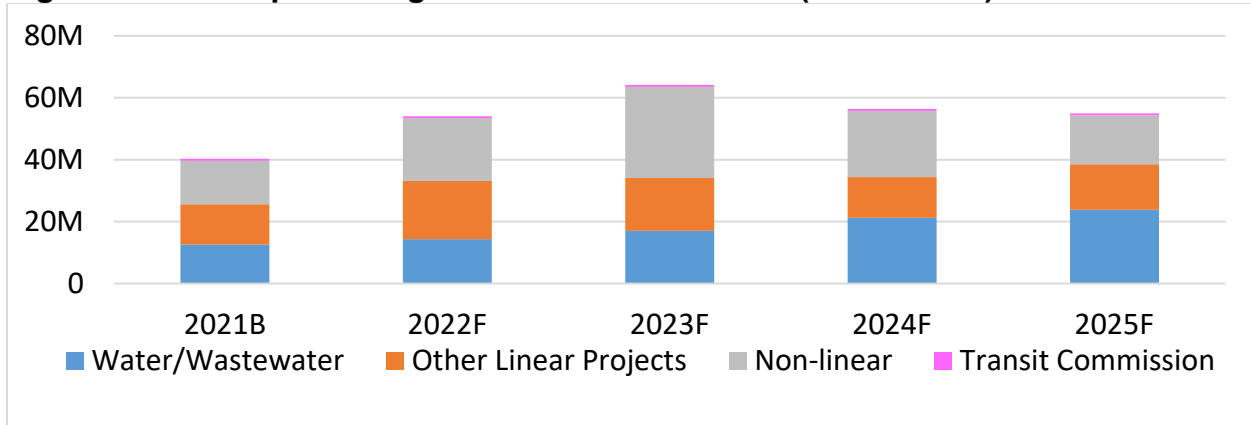
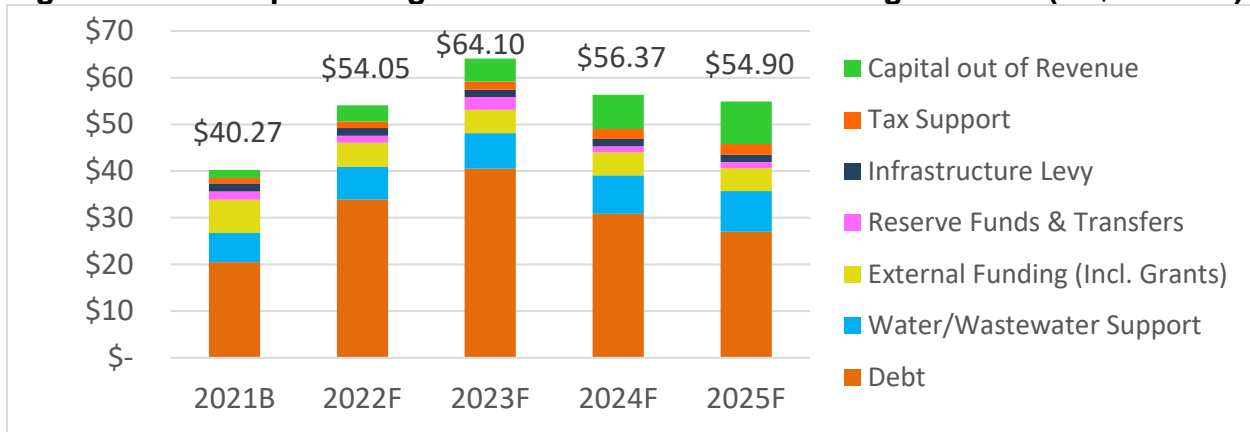


Figure 4 below shows the funding trend for the Capital Budget as well as the four-year forecast.

Figure 4. 2021 Capital Budget and 4 Year Forecast Funding Sources (in \$millions)



The increases in debt financing in forecast years are due to increased capital budgets as well as reduced tax and rate support. The reduced tax and rate support was established to provide a measure of relief to the tax and rate supported budgets that will gradually decrease year-over-year until 2025. This plan is a response to the financial pressures created by COVID-19, which are expected to impact the City for the next several years.

As shown in figure 5 below, the annual tax supported capital out of revenue allocations range between 5% and 10% for each year. For 2021 to 2024, these rates are below the 10% rate stipulated in the current Council approved debt strategy. Similarly, while the annual Water/Wastewater capital out of revenue rates range from 18% to 53%, they are also lower than originally contemplated in the Water/Wastewater 10-year Financial Plan, which included annual blended capital out of revenue rates between 44% to 57%.

Figure 5. Debenture and Capital Out of Revenue Funding

Debenture Allocation

	2021B	2022F	2023F	2024F	2025F
Tax Supported	\$ 16,587,660	\$ 30,003,601	\$ 36,099,397	\$ 24,970,164	\$ 20,481,024
Water/Wastewater	3,346,790	3,366,222	3,834,865	5,338,188	5,951,926
Transit Commission	540,000	540,000	540,000	540,000	540,000
Debentures	\$ 20,474,450	\$ 33,909,823	\$ 40,474,262	\$ 30,848,352	\$ 26,972,950

Capital out of Revenue Allocation

		%		%		%		%		%
Tax Supported	\$ 1,000,000	6%	\$ 1,450,200	5%	\$ 1,750,000	5%	\$ 2,000,000	7%	\$ 2,250,000	10%
Water/Wastewater	718,000	18%	1,954,880	37%	3,137,800	45%	5,338,190	50%	6,783,900	53%
Transit Commission	60,000	10%	60,000	10%	60,000	10%	60,000	10%	60,000	10%
Capital out of Revenue	\$ 1,778,000		\$ 3,465,080		\$ 4,947,800		\$ 7,398,190		\$ 9,093,900	

Ontario Regulation 403/2 Debt Repayment Limit restricts annual debt charges to no more than 25% of the City's net revenues. This is known as the Annual Repayment Limit (ARL). The City Treasurer has updated the ARL for the City and the debenture amount proposed in the 2021 Capital Budget will not cause the City to exceed its limit. The updated calculation is available in Appendix 1 Tab 4 schedule AA. The Limit calculation identifies remaining debt capacity of at least \$80 million. However, the additional debt capacity has decreased from the prior year (2019 – \$194 million) as a result of the change in accounting treatment for the City's commitment to fund the Niagara Health System Hospital. Regulation 403/2 requires an adjustment for the outstanding principal and interest on this type of obligation, which has reduced the current year borrowing capacity by \$108 million. This debt capacity adjustment will reduce to nil by 2026 when the obligation is fully settled.

Council has also approved a policy that limits debt charges to 10% of the City's own expenditures. This Policy is aligned with the Ministry of Municipal Affairs guidance that debt costs between 5% to 10% are considered moderate risk. As shown in Figure 6 below, the debt charges as a percentage of operating expenditures is forecast to move above 10% in 2022, resulting in very little additional debt capacity within the City's internal guideline. In contrast, significant debt capacity is available within the Provincial regulation and the limit it provides for the City.

Figure 6. Debt Funding Ratios

	2020	2021	2022	2023	2024	2025
Outstanding Debt	\$122.9m	\$126.8m	\$131.70m	\$139.3m	\$150.6m	\$163.9m
Debt Per Household	\$2,053	\$2,117	\$2,200	\$2,327	\$2,515	\$2,736
Total Annual Debt Servicing	\$17.3m	\$18.5 m	\$20.8 m	\$21.6m	\$23.4 m	\$25.3m
As % of Operating Budget	9.11%	9.48%	10.40%	10.51%	11.13%	11.73 %

The annual debt forecasts shown above are based on several conservative assumptions including interest rates of 4% (compared to 2020 borrowing rates of 1.57%). Any differences between the assumptions and actual results, including debt terms, rates and debt issuances, will impact the actual results. Consequently, actual results will vary from the estimates provided above.

Financial Implications

The 2021 Capital Budget includes the City's highest capital priorities, which have been impacted by the COVID-19 pandemic. Short and longer-term financial implications of this budget and four-year forecast are outlined within this report. This budget includes contributions from the tax levy and water/wastewater budgets which Council will address December 14, 2020 and in Q1 2021, respectively. The required water/wastewater and operating budget support includes capital out of revenue, operating transfers and the 1.5% infrastructure levy within their respective budgets.

Debt funding of capital projects is a necessary funding tool for local governments. The use of debt allows for the cost of assets to spread over a longer period, which approximates the longer service life for the related assets. The use of debt is also necessary to address the ongoing infrastructure deficit. In 2021, debt funding has been utilized to fulfill Council's direction to minimize the tax rate increase and decrease the impact on the property and water bills.

The four-year forecast includes continued growth in annual spending and debt to meet the need for infrastructure renewal within many areas of the City, including water/wastewater, buildings and facilities (Fire Halls) and corporate IT systems. Consistent with prior year forecasts, debt servicing ratios are projected to move above 10% in 2022. Debt servicing ratios are projected to range between 10% to 12%, for 2022 to 2025, which will require ongoing monitoring and direction. Differences between the actual results and any of the conservative assumptions utilized to create the debt forecasts will impact the actual results.

Administration will continue to review the actual debt limits as well as debt strategy to ensure financial sustainability. With the increased need to use debt as a source of capital funding, staff will bring back an update to the City's Debt Management Strategy to the Budget Standing Committee in Q2 of 2021 and include analysis on the relationship between debt, annual tax and water rates and the infrastructure deficit.

Environmental Sustainability Implications

The 2021 Capital Budget and 2022-2025 forecast provides for projects that will support environmental sustainability, such as Shoreline Protection and water courses, as well as sanitary and storm sewer management projects. All sanitary sewer and storm sewer designs are undertaken using updated design criteria to ensure the impacts of climate change are addressed.

Conclusion

The 2021 Capital Budget of \$40.267 million has been prepared within the context of the current global pandemic, which is both challenging the City's financial and operational resources and also requiring a re-evaluation of the City's priorities. The budget includes;

- A \$1.030 million trails improvement project to funded from the one-time ICIP COVID19 program; and
- A \$1.188 million active transportation project (in addition to the regular annual amounts). Specific works to be completed within the project will be brought to Council by March 31, 2021.
- The impacts on the 2021 tax levy and water/wastewater budgets have been mitigated by:
 - deferring a portion of the capital work to future years so as to reduce the 2021 expenditures; and
 - substituting tax levy and water/wastewater funding with other funding including project transfers, and increased debt.

The 2021 Capital Budget asset renewal rates continue to be less than half of the target reinvestment rates. The short-term deferral of capital expenditures is expected to continue to contribute to the widening of the infrastructure gap. Ongoing funding shortfalls impact the City's ability to sustain current service levels and manage risk. Capital forecasts for 2022-2025, include 2021 deferrals and also greater investments in priority infrastructure, which requires more debt funding.

After including the planned debenture issuances to fund the 2021 Capital Budget, the City continues to comply with the Provincially legislated Annual Repayment Limit (ARL) as well as Council's Policy limiting debt charges to 10% of expenditures. However, future years debt servicing is forecast to increase to above the 10% Council limit. Staff will continue to review the actual debt limits as well as debt strategy to ensure financial sustainability and will bring back an update to the City's Debt Management Strategy to the Budget Standing Committee in Q2 of 2021.

To promote sustainability and comply with Provincial legislation (O. Reg. 588/17) in conjunction with its external Consultant on this project, staff continues to develop its Corporate Asset Management Plans.

Notifications

It is in order to notify the following of Council's decision:

- St. Catharines Transit Commission, General Manager and Manager of Finance and Administration;
- ASM Global, General Manager and Manager of Finance & Administration; and
- Donatelli Productions, C/O Patrick Little (Solicitor).

Prepared by

Anne Tourigny, Corporate Asset Manager

Submitted by

Kristine Douglas, Director of Financial Management Services / City Treasurer

Anthony Martuccio, Director of Engineering, Facilities and Environmental Services

Approved by

David Oakes, Deputy Chief Administrative Officer

Appendices

- Appendix 1: 2021 Capital Budget, 2022 – 2025 Forecast and Asset Management Status Update



2021 CAPITAL BUDGET, 2022-2025 FORECAST and Asset Management Status Update

The City of St. Catharines

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2021 Capital Budget and 2022-2025 Forecast

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2. 2021 Capital Budget Program Details - \$40,266,835

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Schedule C - Sidewalks and Walkways

Schedule D - Storm Sewer Collection System (Including Sewer Separation)

Schedule E - Sanitary Sewer Collection System

Schedule F - Pollution Control

Schedule G - Water Distribution System (Watermains)

Schedule H - Bridges and Major Culverts

Schedule I - Shoreline Protection

Schedule J - Watercourses

Schedule K - Regional Projects

Schedule L - Community, Recreation and Culture Services

Schedule M - Buildings and Facilities (Including Accessibility)

Schedule N - Parking Services

Schedule O - Fire Services

Schedule P - Corporate Infrastructure

Schedule Q - Transit Commission

Schedule R - Niagara District Airport (No Request for 2021)

Schedule S - Coordinated Projects

3. Future Capital Budget and Forecast Information

Schedule T - 2022 Capital Forecast

Schedule U - 2021 Capital Budget and Four Year Forecast

Schedule V - Other Potential Capital Projects - 2025 and Beyond

4. Funding Our Capital Budget

Schedule W - Project Funding Details

Schedule X - Funding Our Capital Assets

Schedule Y - Funding From Federal Gas Tax

2021 Capital Budget and 2022-2025 Forecast

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Schedule AA - Municipal Act Debt Limits

Schedule AB - Capital Budget and Debt - Municipal Comparators

Schedule AC - Reprioritized Prior Four Year Forecasts

5. 2020 Construction Program - Ward Listing

Schedule AD - 2021 Construction Program by Ward Listing - Linear

Schedule AE - 2021 Construction Program by Ward Listing - Facilities

Asset Management Status Update

Background

The City's Asset Management Plan (AMP) was presented to Council in 2013. The AMP included the major asset categories of roads, bridges & major culverts, water mains, sanitary sewers and facilities. Subsequently, staff have, with limited resourcing, continued to refine the City's asset management planning, so that this report also includes information on sidewalks, playgrounds/courts and the storm sewer collection system.

In response to the new legislation from the Province related to Asset Management (O. Reg.588/17), the Asset Management Working Group (AMWG) comprising of EFES, Municipal Works, FMS and other senior staff has been working together since 2018. In June 2019, AMWG brought forward the Strategic Asset Management Policy for Council's approval. Staff will continue to work together onward to ensure that the City of St. Catharines meets all of the various milestones required by O. Reg. 588/17.

In Q1 2020 a consultant was engaged to assist in updating the AMP to meet the requirements of O. Reg. 588/17

Infrastructure Deficit

A 2016 Federation of Canadian Municipalities report on the state of Canadian Infrastructure in Canada ⁽¹⁾ identified that the replacement value of assets rated as poor to very poor across the entire country

was estimated to be approximately \$141 billion or 12% of the total replacement value of those assets. The City of St. Catharines was one of a total of 120 survey respondents from municipalities across Canada that helped to inform the report.

The City's current infrastructure deficit of approximately \$453 million represents approximately 9.2% of the replacement value of those asset categories as shown in Table 1. The City's infrastructure deficit for a particular asset is being defined as the replacement value of known deficiencies and includes assets rated as poor or very poor or as a high priority building deficiency identified through condition assessments.

With the City's infrastructure deficit currently below the national average, the infrastructure deficit needs to be considered in relation to sustainable funding and annual reinvestment targets for the City's assets, as the City's current contributions are below the recommended reinvestment targets.

Notes

- (1) Federation of Canadian Municipalities (FCM), in cooperation with the Canadian Construction Association (CCA), the Canadian Public Works Association (CPWA) and the Canadian Society for Civil Engineering (CSCE) published the *Canadian Infrastructure Report Card – 2016 (CIRC – 2016)*.

Table 1

Asset Category			Asset Replace-ment	Infra-structure Deficit	Target Reinvestment Rate (1)				Total Renewal Cap, OP, W/WW Budgets (\$M) (2)
			Value (\$M)	Value (\$M)	Lower %	Upper %	Lower \$M	Upper \$M	
Roads	571 km	B	977.0	73.0	2.0%	3.0%	19.5	29.3	7.7
Bridges and Major Culverts (3)	71	H	51.0	9.2	1.0%	2.0%	0.5	1.0	1.4
Water Distribution System (4)	604 km	G,K	1,363.0	56.0	1.0%	2.0%	13.6	27.3	8.1
Sanitary Sewer Collection System	571 km	E,K	1,037.0	171.0	1.0%	1.3%	10.4	13.5	4.7
Storm Sewer Collection System	408 km	D,K	760.0	72.2	1.0%	1.3%	7.6	9.9	1.6
Sidewalks (5)	586 km	C,K	144.7	7.2	2.0%	3.3%	2.9	4.8	0.6
Facilities & Improved Lands (6)	128 sites	M,N,O	587.0	55.5	1.7%	2.5%	10.0	14.7	4.1
Playgrounds/Courts (7)	108	L	18.5	8.8	1.7%	5.0%	0.3	0.9	0.9
Total			4,938.2	452.9			64.8	101.4	29.1
									45% of lower limit

Notes:

(1) - Source: Canadian Infrastructure Report Card 2016 except as modified; (2) - Does not include 2021 funding for new infrastructure (ie new storm sewers, new sidewalks) or ICIP COVID19 Project ; (3) - City's estimated target reinvestment rate is higher than 1%-1.5% prescribed because City has a lower estimated life expectancy; (4) - City's estimated target reinvestment rate is higher than 1%-1.5% prescribed because City has a lower estimated life expectancy; (5) - City's estimated target reinvestment rate is higher than 2%-3% prescribed because City has a lower estimated life expectancy; (6) Includes parking garages and paid parking lots.(7) - City's estimated target reinvestment rate is higher than 1.7%-2.5% prescribed because City has a lower estimated life expectancy.

Sustainable Funding

Each asset category has a life expectancy, and so there is a need to renew these assets on a regular basis. Generally speaking, the replacement value divided by the expected life provides an approximation of the anticipated level of annual sustainable funding. The CIRC – 2016 report provides a lower and upper range of suggested annual reinvestment rates (based as a percentage of replacement value) for various asset classes. A summary of the target reinvestment rates required to support sustainability for the City’s assets are presented in Table 1 above.

As highlighted above and discussed further in the 2021 Capital Budget and Program Report, funding levels still fall well short of the sustainable levels of funding required. The 2021 funding for capital from all budgets represents 45% of the estimated lower funding target. These annual shortfalls impact the City’s ability to sustain its current levels of service and increase risk of asset failure and contribute to the City’s growing infrastructure deficit.

In 2019 Council approved the 10-year Financial Plan for Water and Wastewater, which included significant increases in the investment in related infrastructure over the next ten years.to assist in closing the funding gap for the Water/Wastewater assets.

As a result of the financial and operational challenges facing the City caused by COVID19, the 2021 budget and 2022-2025 forecast reflects a reallocation of the investment in Water and Wastewater. Decreased spending in years 2021-2023 is offset by increases in spending in years 2024 - 2026, resulting in the same net investment in infrastructure over the next 6 years. However, in the short term the spending deferrals will continue to contribute to the widening infrastructure gap.

The asset replacement costs, infrastructure deficit, sustainable funding and the 2021 budget allocations are shown graphically below.

Figure 1

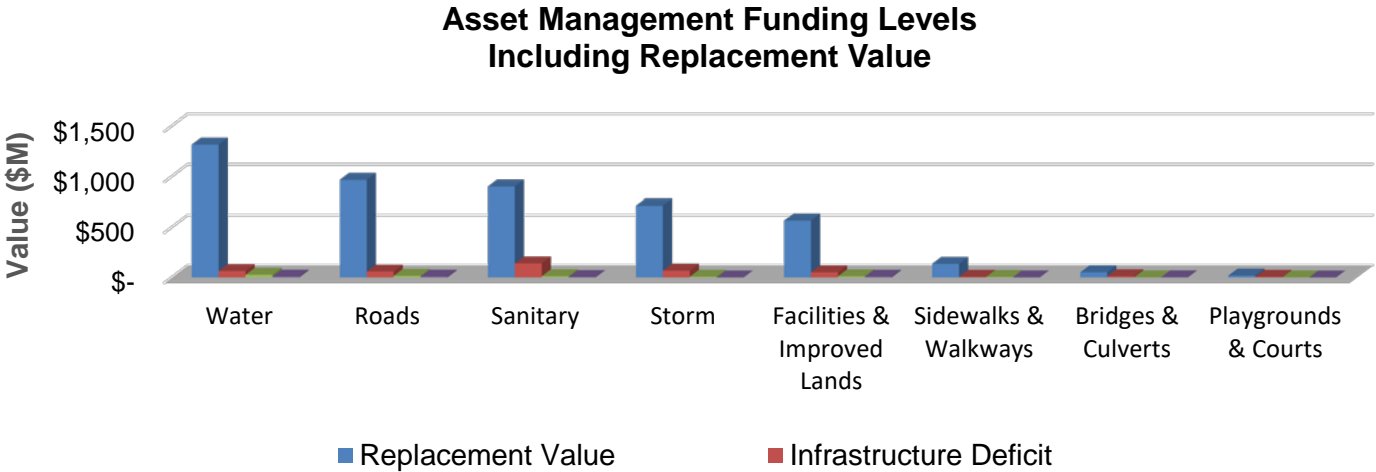


Figure 2.

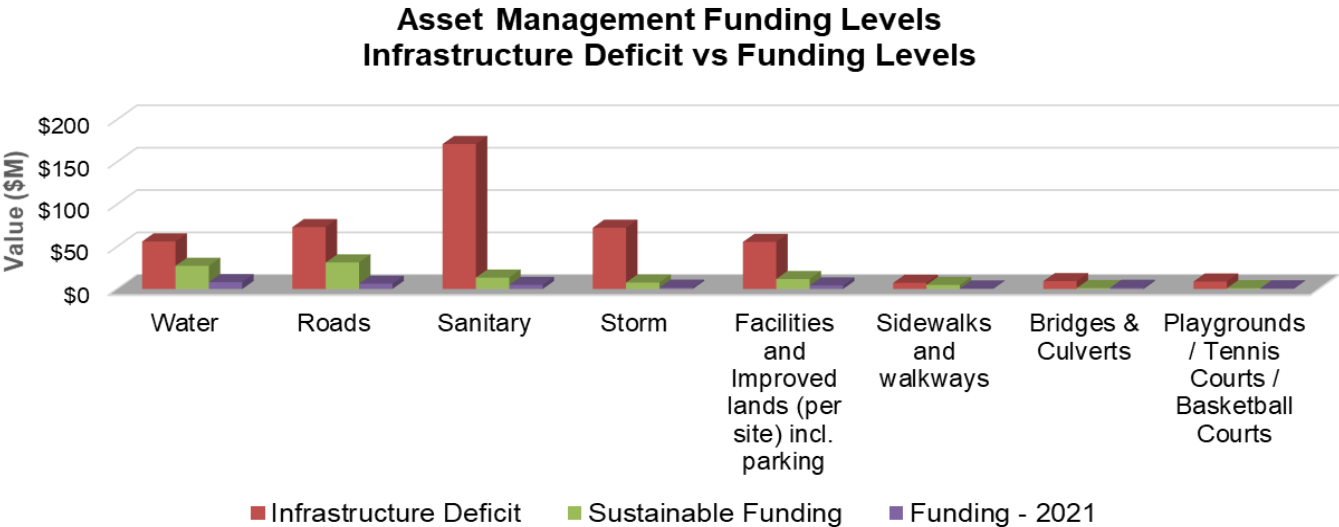
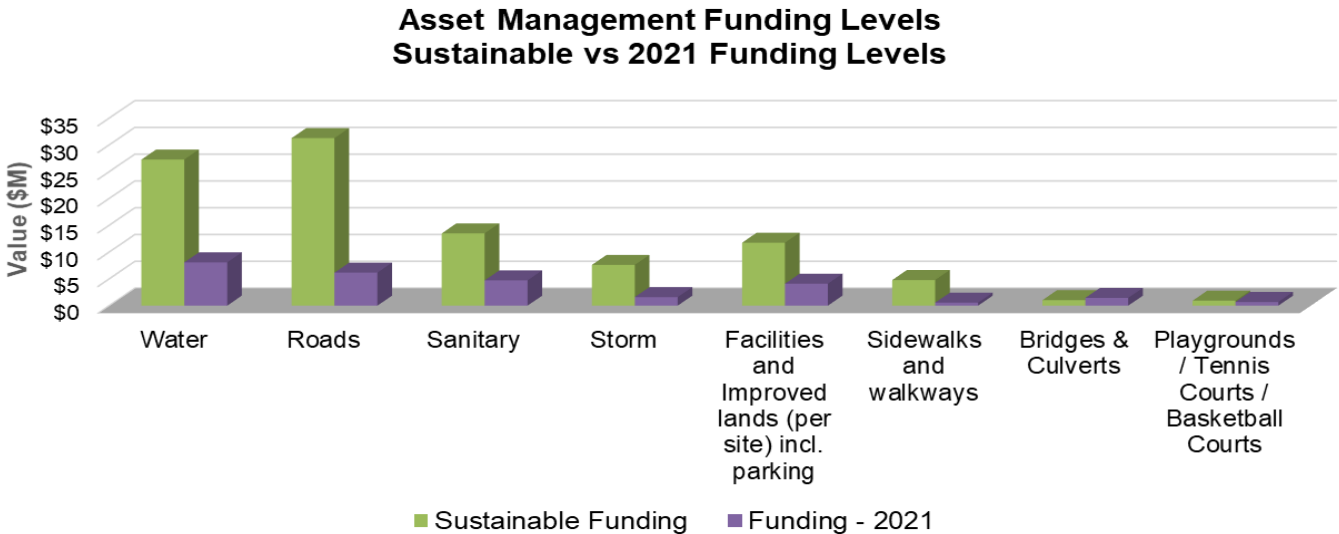


Figure 3.



Prioritization of Capital Projects

Recognizing that the City must prioritize its projects so as to reduce corporate risk, the general priority criteria are similar; namely that the highest priorities are given to:

- Regulatory requirements
- Health and safety concerns
- Maintenance of the basic asset / preventative maintenance
- Service level requirements or system reliability
- Programming quality of the asset

The introductory paragraphs of each capital budget section provide additional details of how these general priority criteria are applied to each asset class.

Prioritization of projects within each asset class are based on a series of criteria specific to the asset class. As an example, the pavement management system that provides suggested roads to be rehabilitated utilizes pavement condition ratings; water main break rates prioritize the replacement of water mains, etc.

Prioritization of Construction Programs

For asset categories within the road allowance (roads, sidewalks, sewers, water mains), coordination with other construction activities is also always taken into consideration to take advantage of economies of scale and reduce the impact of construction on abutting property owners and the travelling public. This coordination may impact the timing of asset renewal for some asset categories. As an example, the need to rehabilitate a certain section of roadway may accelerate the timing of sewer or water main replacement under that section of roadway. Determination of the

final construction program for all of the assets for a particular year is the result of an iterative effort by staff in reviewing all of the asset categories.

Schedule S within the 2021 Capital Budget and Four Year Forecast, provides a list of the 2021 coordinated projects, showing the budget for each asset class within the project.

Assets not within the AMP

As the City strengthens its Corporate Asset Management and continues to comply with O. Reg. 588/17, asset classes listed below that are currently not represented in the AMP will be addressed as required.

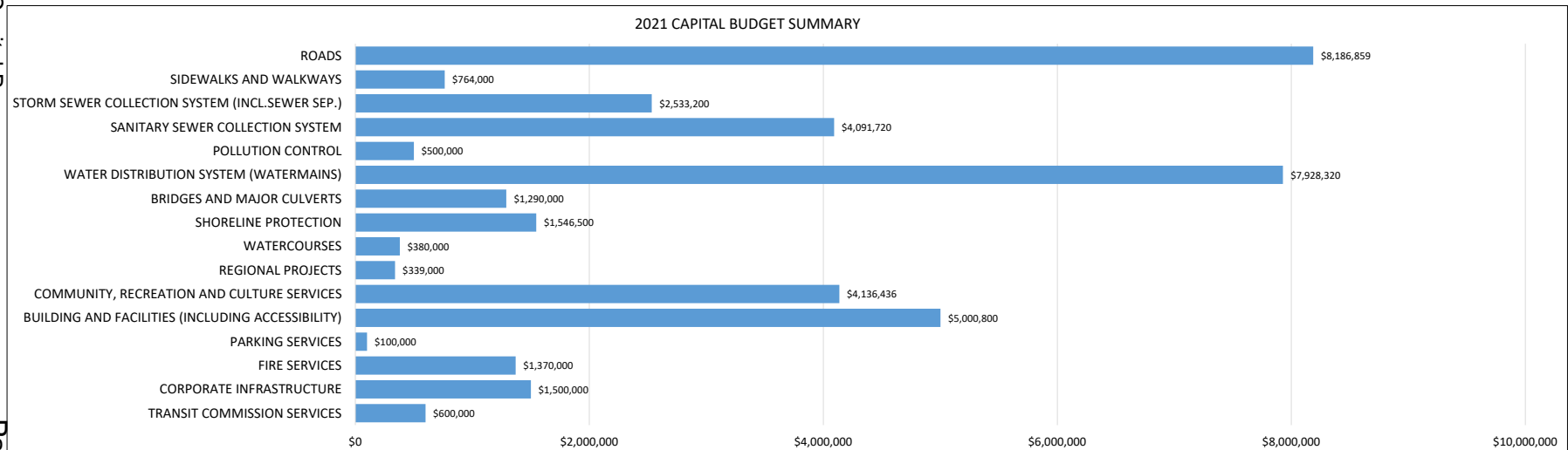
- | | |
|---------------------------------|-----------------------------------|
| - Fleet | - Watercourse improvements |
| - Trees (Street and Park) | - Niagara District Airport assets |
| - Street lights | - Traffic lights & signage |
| - Shoreline protection | - Recreational trails |
| - Other Corporate Assets | - Street and Park Furniture |
| (Furniture, IT equipment, etc.) | |

While not incorporated into the AMP, information regarding these assets is maintained to varying degrees by staff to inform decisions regarding the rehabilitation or replacement of those assets. For example, information is maintained regarding the operational and replacement costs and ultimate replacement timing for our various fleet equipment. Funding for fleet replacement is incorporated as part of various equipment reserves in the Operating Budget.

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CITY OF ST. CATHARINES
2021 CAPITAL BUDGET SUMMARY (SCHEDULE A)

DESCRIPTION	SCHEDULE	GROSS COST	GAS TAX	OTHER EXTERNAL/ RESERVES	TAX/RATE PAYER	DEBT
ROADS	SCHEDULE B	8,186,859	2,119,699	125,000	1,224,300	4,717,860
SIDEWALKS AND WALKWAYS	SCHEDULE C	764,000	-	-	421,900	342,100
STORM SEWER COLLECTION SYSTEM (INCL. SEWER SEP.)	SCHEDULE D	2,533,200	250,000	267,000	121,300	1,894,900
SANITARY SEWER COLLECTION SYSTEM	SCHEDULE E	4,091,720	1,250,000	-	2,115,300	726,420
POLLUTION CONTROL	SCHEDULE F	500,000	-	-	132,700	367,300
WATER DISTRIBUTION SYSTEM (WATERMAINS)	SCHEDULE G	7,928,320	1,352,000	-	4,323,250	2,253,070
BRIDGES AND MAJOR CULVERTS	SCHEDULE H	1,290,000	-	412,500	52,700	824,800
SHORELINE PROTECTION	SCHEDULE I	1,546,500	-	-	93,200	1,453,300
WATERCOURSES	SCHEDULE J	380,000	-	-	22,800	357,200
REGIONAL PROJECTS	SCHEDULE K	339,000	-	-	87,100	251,900
COMMUNITY, RECREATION AND CULTURE SERVICES	SCHEDULE L	4,136,436	-	1,408,936	1,113,400	1,614,100
BUILDING AND FACILITIES (INCLUDING ACCESSIBILITY)	SCHEDULE M	5,000,800	-	755,000	554,300	3,691,500
PARKING SERVICES	SCHEDULE N	100,000	-	100,000	-	-
FIRE SERVICES	SCHEDULE O	1,370,000	-	870,000	-	500,000
CORPORATE INFRASTRUCTURE	SCHEDULE P	1,500,000	-	-	560,000	940,000
TRANSIT COMMISSION SERVICES	SCHEDULE Q	600,000	-	-	60,000	540,000
		\$ 40,266,835	\$ 4,971,699	\$ 3,938,436	\$ 10,882,250	\$ 20,474,450
LESS: CAPITAL BUDGETS COUNCIL PREAPPROVED IN 2020 OR PRIOR YRS		499,000	-	84,000	114,200	300,800
CAPITAL BUDGET REQUIRING COUNCIL APPROVAL		\$ 39,767,835	\$ 4,971,699	\$ 3,854,436	\$ 10,768,050	\$ 20,173,650



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Road Construction and Improvement Program Schedule B

The City owns and maintains 571 km of roadway or 1,150 km of traffic lanes. The current replacement cost is estimated at \$977 million, in 2020 dollars. The current roadway infrastructure deficit is estimated at \$73 million. This estimate will be updated in the Corporate Asset Management Plan for Core assets which will be delivered prior to July 1, 2021 in compliance with Provincial legislation (O.Reg. 588/17).

The City has utilized a pavement management system to guide the road improvement program since 1989. The City has recently transitioned from one software system to another. Both pavement management systems identify the highest priorities for road renewal based on a predicted future road condition using historical experience and the risks of delaying treatments. Generally, this means priority is given to roads with higher traffic volumes. Both software will generally recommend resurfacing rather than reconstruction which is costlier.

The Road Construction and Improvement Capital Program (Schedule B) includes \$8.187M of which \$1.736M is for road resurfacing. In addition to these amounts in the Capital Budget, the annual Operating Budget includes amounts to support guiderail improvements, studies and preventative maintenance such as spot road repairs and crack sealing (2021-\$470,000).

Many of the projects within the Road Construction and Improvements Capital program (Schedule B) are coordinated with other major asset improvement projects occurring at the same time on the same street.

Given the identified road deficiencies and the current level of funding, further declines in the overall condition of the road network is expected within 10 years if funding remains at 2021 levels.

To update the City's asset management plans for the road network and comply with O. Reg. 588/17, levels of service considering cost of service and risk will need to be revisited.

A Pavement Quality Index (PQI) is a measurement of physical cracking, deformations and surface defects collectively referred to as distresses. In 2018, 549km of the City's Roads were surveyed and given two performance indicators: Ride Condition Index (RCI) and Pavement Condition Index (PCI) ranging from zero to 100 based on industry standards and the ASTM Pavement Condition Index rating system. A PCI index of 100 indicates a perfect road (no distress) surface and an index of zero indicates a surface that has completely deteriorated. Similarly, an RCI of 100 would indicate a very smooth ride. The Pavement Quality index combines ride and condition to give an overall rating in the PQI index. The average PQI of City's road network is 55.9.

2021 CAPITAL BUDGET
ROADS (SCHEDULE B)

Project No.	Project Type	Project Name/ Location	From	To	Gross Cost	Details	Notes
Previously Budgeted Projects- Additional Budget Requirements							
P17-067	R	St. David's Rd./Townline Reconstruction	Burleigh Hill Dr.	Leeson St.	\$ 1,807,500	Road reconstruction in conjunction with underground improvements	CP
P18-061	R	Gale Cres. Road and Underground Improvements	Geneva St.	Oakdale Ave.	252,000	Engineering services for detailed design for future road reconstruction	CP
P18-062	R	Lake St. Road and Underground Improvements	Ontario St.	Welland Ave.	180,000	Engineering services for detailed design for future road reconstruction	CP
P18-063	SI	Chestnut/Merritt St. Road and Underground Improvements	Hastings St.	Brookdale Ave.	150,000	Environmental Assessment (EA) for the Chestnut Street Extension, aligned with the Draft Transportation Master Plan recommendations (CAO-181-2020)	CP
P18-063	R	Chestnut/Merritt St. Road and Underground Improvements	Almond Lane	Walnut St.	228,000	Engineering services for detailed design for future road reconstruction	CP
P20-062	R	Scarth Rd. Reconstruction	South Drive	Highland Ave.	100,000	Road reconstruction	CP
P20-068	SI	Grantham Rail Trail			340,000	Additional funding for the creation and improvement of the Grantham Rail Trail, to respond to unexpected site conditions (CAO-181-2020)	
Subtotal					\$ 3,057,500		

Project Type:

R=Renewal, SI=Service Improvement, G=Growth

2021 CAPITAL BUDGET
ROADS (SCHEDULE B)

Project No.	Project Type	Project Name/ Location	From	To	Gross Cost	Details	Notes
New Projects							
P21-061	R	Pelham Rd. (bike lanes)	Hamilton St.	Rykert St.	\$ 469,000	Road improvements to accommodate bike lanes	CP
P21-062	R	Eleanordale / Helm / Rochelle / Tavistock / Viking Road and Underground Improvements			516,359		CP
		Eleanordale Circle	Tavistock Rd.	End		Milling, spot curb repairs and asphalt overlay in conjunction with underground service improvements	
		Helm St.	Bunting Rd.	Viking Rd.			
		Viking Rd.	St. Lawrence Dr.	End			
		Rochelle Drive	Goldsmith Rd.	Bunting Rd.		Curb repairs to improve drainage in conjunction with watermain replacement	
		Tavistock Rd.	Scott St.	Eleanordale Circle			
P21-063	R	Tremont Drive Retaining Wall Rehabilitation	Allandale Drive	Approx. 90m west of Allandale Dr.	125,000	Address identified deficiencies in steel bin retaining wall nearing life expectancy	
P21-064	R	Hasting St.			1,303,000	City share of development agreement	CP
			Almond St.	Wedsworth St.		Relocation of lighting and poles in conjunction with road reconstruction	
			Almond St.	Wedsworth St.		Road reconstruction to urban cross section	
P21-068	SI	Bike Lane Bollards			36,000	Pilot project to add bollards to separate bike lanes from the general traffic lane and improve safety for cyclists (CAO-181-2020)	
P21-069	SI	Active Transportation			250,000	Annual - priority location(s) to be determined	

Project Type:

R=Renewal, SI=Service Improvement, G=Growth

2021 CAPITAL BUDGET
ROADS (SCHEDULE B)

Project No.	Project Type	Project Name/ Location	From	To	Gross Cost	Details	Notes
P21-080	R	2021 Road Resurfacing Program			1,736,000		
		Dunkirk Rd.	Wright St.	Bunting Rd.		Mill full depth road repairs and asphalt overlay	
		Admiral Rd.	Hartzel Rd.	Park Ave.		Semi urban road resurfacing	
		Park Ave.	Rockwood Ave.	Admiral Rd.			
		Catharine St.	Maple St.	Russell Ave.		Full width mill, curb and base repairs, and 50mm asphalt overlay	
		Page St.	Queenston St.	Welland Ave.			
		Lake St.	Prince Edward Dr.	Lakeshore Rd.			
		Lake St.	Lakeport Rd.	Prince Edward Dr.			
P21-097	R	Traffic Signals (including pedestrian crossings)			\$ 300,000	Annual - priority location(s) to be determined	
P21-101	R	Greenmeadow / Wood Underground Improvements			394,000	Road repairs in conjunction with underground service improvements	CP
		Greenmeadow Cres.	Wood St.	Dixie Rd.			
		Wood St.	Geneva St.	Carlton St.			
				Subtotal	\$ 5,129,359		
					\$ 8,186,859		

NOTES:

CP- Co-ordinated project involving more than one asset group (See Schedule S)

Project Type:

R=Renewal, SI=Service Improvement, G=Growth

**Sidewalks and Walkways
Schedule C**

The City’s sidewalks are those which are located within road allowances. Walkways and emergency accesses are located on City owned lands. Walkways include those sidewalks which run mid- block between two streets or are located between houses to connect a park or school to an adjacent street. An emergency access is like a walkway but is wide enough to allow vehicles to drive along it. The sidewalk construction program excludes recreational trails or sidewalks within a City facility’s site such as within a park, arena or parking lot.

Table 1 – City of St Catharines – Rehabilitation Programs – City Sidewalks & City Walkways

Category	Total length	Estimated replacement value
City Sidewalks	560 km	\$138.4M
City Walkways & Emergency Accesses	26.2 km	\$6.3M
Total	586.2 km	\$144.7M

Based on an estimated life cycle of 30 years, the annual sustainable reinvestment rate of the sidewalks, walkways and emergency accesses is more than \$4.8 million which is substantially higher than the 2021 \$552,000 budget for the renewal component of this program. The City is supporting approximately 20% of the recommended minimum reinvestment level.

Existing sidewalks are replaced to maintain safe walking routes for pedestrians. To mitigate risk of user injury, locations for sidewalk replacements are determined from a list of sidewalk deficiencies compiled by Operations staff based on annual field observations and resident complaints. The lists are then analyzed and in cases where more than 40% of the existing sidewalks are deficient, the entire block is recommended for replacement. Locations not meeting the 40% threshold are repaired as “spot” repairs. Spot repairs are carried out by both City crews and contractors. The spot repairs are included in the operating budget (and not in the amounts above).

The construction of new sidewalks is based on requests from residents and businesses, and to complete the gaps in the sidewalk network. Priorities for new sidewalks are based on safety considerations (traffic volume, traffic speed), pedestrian demand (bus routes, generators, destinations), and coordination with other City works. In 2021, 83% of the sidewalk replacements will be done in conjunction with other municipal works.

2021 CAPITAL BUDGET
SIDEWALKS AND WALKWAYS (SCHEDULE C)

Project No.	Project Type	Project Name/Location	From	To	Gross Cost	Details	Notes
Previously Budgeted Projects- Additional Budget Requirements							
P17-067	R	St. David's/Townline Reconstruction			\$ 356,000	New north side sidewalk in conjunction with Thorold Rd. reconstruction, additional scope identified in Environmental Assessment	CP
	SI	Townline Rd. West	Keating St.	Merritt St.			
	R	St. David's Rd.	Burleigh Hill Dr.	Leeson St.		Upgrade existing sidewalks	
P18-061	R	Gale Cres. Road and Underground Improvements	Geneva St.	Oakdale Ave.	19,000	Engineering services for detailed design or sidewalk replacements in conjunction with road reconstruction	CP
P20-062	R	Scarth Rd. Reconstruction	South Dr.	Highland Ave.	23,000	Replace existing sidewalks in conjunction with road reconstruction	CP
Subtotal					\$ 398,000		

Project Type:

R=Renewal, SI=Service Improvement, G=Growth

2021 CAPITAL BUDGET
SIDEWALKS AND WALKWAYS (SCHEDULE C)

Project No.	Project Type	Project Name/Location	From	To	Gross Cost	Details	Notes
New Projects							
P21-040	R	2021 Walkway and Sidewalk Improvements			\$ 50,000	Annual walkway repair program - locations to be determined	
P21-042	SI	2021 New Sidewalks			86,000	Annual - priority location(s) to be determined	
P21-061	R	Pelham Rd. (bike lanes)	Hamilton St.	Rykert St.	104,000	Sidewalk improvements to accommodate bike lanes	CP
P21-064	G	Hasting St.			126,000	New Sidewalks in conjunction with road development to west	CP
	G	Hasting St.	Almond St.	Wedsworth St.			
	R	Hasting St.	Almond St.	Wedsworth St.		Replace existing sidewalks in conjunction with road reconstruction and development	
Subtotal					\$ 366,000		
					\$ 764,000		
Additional budget for sidewalk construction with Regional projects (Schedule K)					\$ 18,000		

NOTES:

CP- Co-ordinated project involving more than one asset group (See Schedule S)

Project Type:

R=Renewal, SI=Service Improvement, G=Growth

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Storm Sewer Collection System (Including Sewer Separation) Schedule D

The total length of storm sewers in the City is approximately 408 km with an estimated replacement value of \$760 million, in 2021 dollars.

As previously reported to Council, storm sewer separation forms a significant component of a multifaceted approach to alleviate basement flooding problems. Removal of storm water from combined sanitary sewers creates additional capacity in the sanitary sewer system reducing the chances of basement flooding and incidents of combined sewer overflows to the environment. New storm sewers are also proposed in areas with surface flooding when open channel solutions cannot be effective.

The new storm sewers will reduce the amount of surface water entering the sanitary or combined sewer system thereby providing relief to the immediately adjacent areas as well as the properties upstream and downstream of the new sewers.

Unlike sanitary and combined sewers, storm sewers have not been historically inspected and as a result, it is more difficult to assess their condition. The proposed 2021 storm sewer budget includes \$100,000 for CCTV (closed circuit TV) inspection of storm sewers.

A zoom camera inspection program that began in August 2017 is currently nearing completion to prioritize further investigations, maintenance and replacements of sewers. Complete results for the inspections are expected in the third quarter of 2020. Preliminary data for the inspected storm sewers indicates that approximately 9.5% and 1% of the existing storm sewer system is in a poor

condition, or in a critical condition, respectively, resulting in an infrastructure deficit of approximately \$72.2 million or \$7.6 million in 2021 dollars.

Based on an estimated life cycle of a hundred years, the annual sustainable reinvestment rate for the storm sewer system should be at least \$7.6 million. Approximately \$1,595,000 of the \$2.78 million proposed 2021 budget is for the rehabilitation and repair of existing storm sewers. Therefore, the actual reinvestment rate in the existing storm sewer system is extremely low as compared to the required sustainable reinvestment rate. The Asset Management Plans legislated for completion by July 1, 2021 will include the storm sewer system.

2021 CAPITAL BUDGET
STORM SEWER COLLECTION SYSTEM - INCLUDING SEWER SEPARATION (SCHEDULE D)

Project No.	Project Type	Project Name/Location	From	To	Gross Cost	Details	Note
Previously Budgeted Projects- Additional Budget Requirements							
P17-067	R	St. David's/Townline Reconstruction			\$ 250,000	City share of storm sewer construction in conjunction with Thorold Rd. reconstruction	CP
		Townline Rd. West	Leeson St.	Bradley St.			
		St Davids Rd.	Burleigh Hill	Leeson St.			
P18-061	R	Gale Cres. Road and Underground Improvements	Geneva St.	Oakdale Ave.	159,150	Engineering services for detailed design for storm sewer installation in conjunction with road reconstruction	CP
P18-062	R	Lake St. Road and Underground Improvements	Ontario St.	Welland Ave.	29,850	Engineering services for detailed design for installation and rehabilitation of storm sewers in conjunction with road reconstruction	CP
P20-062	R	Scarth Rd. Reconstruction	South Drive	Highland Ave.	59,000	Funds for installation of catch basins and catch basin leads to improve drainage in conjunction with road reconstruction	CP
Subtotal					\$ 498,000		

2021 CAPITAL BUDGET
STORM SEWER COLLECTION SYSTEM - INCLUDING SEWER SEPARATION (SCHEDULE D)

Project No.	Project Type	Project Name/Location	From	To	Gross Cost	Details	Note
New Projects							
P21-001	SI	Princess / Westchester Underground Improvements			\$ 250,000	Installation of new storm sewer in conjunction with watermain replacement	CP
		Princess St.	Westchester Cres	Melbourne Ave.			
P21-004	SI	Forest Hill / Hillcrest / Rockcliffe Underground Improvements			118,200	Engineering services for new storm sewer sections in conjunction with sanitary sewer and road works	CP
	SI	Forest Hill Rd.	South Dr.	Hillcrest Ave.			
	SI	Hillcrest Ave.	Rockcliffe Ave.	South End			
P21-006	R	Catch Basins and Storm Service Installations			100,000	Installation of catch basins, catch basin leads and storm laterals to alleviate isolated surface flooding	
P21-007	R	Glendale/Merritt/Northwood/Wiley			92,000	Replacement of a collapsed storm sewer section across Glendale Ave.	CP
		Glendale Ave.	Downstream off	Across Glendale			
			Craiglee Terrace	Ave.			
P21-014	R	Storm CCTV Sewer Inspections			100,000	CCTV inspections of existing sewers to identify condition and future works	
P21-015	R	Design for Possible Future Storm Sewer Projects			50,000	Engineering services for possible future projects	
P21-016	R	Storm Sewer Spot Repairs			250,000	Storm sewer spot repairs in conjunction with other projects or as needed	
P21-064	G	Hasting St.	Almond St.	Wedsworth St.	286,000	City share of storm sewer works in conjunction of new development	CP
P21-101	SI	Greenmeadow / Wood Underground Improvements			284,000	Installation of new storm sewer sections in conjunction with watermain and road resurfacing	CP
		Wood St.	Geneva St.	Carlton St.			

Project Type:

R=Renewal, SI=Service Improvement, G=Growth

2021 CAPITAL BUDGET
STORM SEWER COLLECTION SYSTEM - INCLUDING SEWER SEPARATION (SCHEDULE D)

Project No.	Project Type	Project Name/Location	From	To	Gross Cost	Details	Note
ST21-12	R	Storm System Master Servicing Study			\$ 300,000	Storm sewer master servicing study	
ST21-13	R	Carlton St. Storm Sewer Study	Ontario St.	Rodman St.	75,000	Study to determine storm sewer separation possibilities for a larger area that drains towards Carlton Street sewers	
ST21-14	R	Ontario St. CSO Reduction Study	Scott. St.		30,000	Study to review existing sewer systems and identify options to reduce instances of combined sewer overflows	
ST21-15	R	Port Dalhousie Area Storm Servicing Study			100,000	Study to review drainage options for the Port Dalhousie Area to reduce instances of flooding	
Subtotal					<u>\$ 2,035,200</u>		
					<u><u>\$ 2,533,200</u></u>		

Additional budget for Storm Sewers within Regional projects (Schedule K)

\$ 250,000

NOTES:

CP- Co-ordinated project involving more than one asset group (See Schedule S)

Sanitary Sewer Collection System Schedule E

The total length of combined and sanitary sewers in the City is approximately 571 km, with an estimated replacement value of \$1.037 billion, in 2021 dollars.

In 2019, Council approved a 10- Year Financial Plan for Water and Wastewater (The Water/Wastewater Plan). The Plan includes year over year increases for investment in capital infrastructure, which will reduce the funding gap for this asset class. As a result of the financial and operational challenges facing the City caused by COVID19, the 2021 budget and 2022-2025 forecast reflects a reallocation of the investment in Sanitary Sewer Collection Systems and Pollution Control, as shown in the table below. Increases in spending in the years of 2024 through 2026 result in the same net investment in infrastructure, over the next 6 years. However, in the short term the spending deferrals will continue to contribute to the widening infrastructure gap.

Year	Plan (\$000)	Proposed (\$000)	(Decrease)/ Increase (\$000)
2021	\$ 5,362	\$ 4,762	\$ (600)
2022	5,959	5,359	(600)
2023	6,562	6,262	(300)
2024	7,173	7,473	300
2025	7,797	8,397	600
2026	8,433	9,033	600
Total	\$ 41,286	\$ 41,286	\$ -

To mitigate the risk of asset failure, sewers for replacement and rehabilitation are selected on a priority basis. The priorities are set principally from the results of CCTV inspection reports and an

almost completed city-wide sewer zoom camera inspection project. Information from operations field personnel is also solicited when developing the program. Also when possible, sewer repair, replacement and rehabilitation works are carried out in conjunction with other works, such as road repairs and watermain replacements.

Deficiencies in the sewer system include blockages from collapsed pipe sections, grease and severe root infiltration, which restricts capacity and may lead to backup during periods of high flow. Rehabilitation of these sewers is intended to ensure an adequate level of service and reduce the likelihood of basement flooding in adjacent and upstream areas of the sewer system.

A City-wide Zoom camera inspection of the sewer systems started in August 2017. Complete results for the inspections are expected in the third quarter of 2020. Preliminary data indicates that approximately 16.5% and 2% of the sanitary sewer system is in poor condition or critical condition, respectively. This results in an infrastructure deficit of approximately \$171 million for the sewers in a poor condition and approximately \$21 million for the sewers in a critical condition in 2021 dollars.

As shown on Schedule E, F, and P the 2021 renewal budget is \$4.742 million, which is 46% of the recommended reinvestment minimum, ranging from \$10.4 million to \$13.5 million. (Assuming an average service life between 75 and 100 years for sanitary sewer lines). Therefore, the actual reinvestment rate in the wastewater system is low as compared to the required sustainable reinvestment rate. The Asset Management Plans legislated for completion by July 1, 2021 will address this issue.

2021 CAPITAL BUDGET
SANITARY SEWER COLLECTION SYSTEM (SCHEDULE E)

Financial Management Services, Corporate Asset Management 2021 Capital B...

Project No.	Project Type	Project Name/Location	From	To	Gross Cost	Details	Notes
Previously Budgeted Projects- Additional Budget Requirements							
P17-067	R	St. David's/Townline Reconstruction	Burleigh Hill Dr.	Leeson St.	\$ 695,000	Rebudgeted and additional funds for replacement of existing sanitary sewers in conjunction with Thorold Rd. reconstruction project	CP
P18-061	R	Gale Cres. Road and Underground Improvements	Geneva St.	Oakdale Ave.	113,000	Engineering services for detailed design for replacement of sanitary sewer sections in conjunction with road reconstruction	CP
P18-062	R	Lake St. Road and Underground Improvements	Ontario St.	Welland Ave.	502,720	Engineering services and partial construction funding for replacement of sanitary sewer sections in conjunction with road reconstruction	CP
P19-065	R	Ridley Rd. Re-Alignment and Improvement	Louth St.	Henrietta St.	350,000	Additional funds for the replacement of sanitary sewer sections in conjunction with storm sewer, watermain and road works	CP
Subtotal					\$ 1,660,720		

2021 CAPITAL BUDGET
SANITARY SEWER COLLECTION SYSTEM (SCHEDULE E)

Project No.	Project Type	Project Name/Location	From	To	Gross Cost	Details	Notes
New Projects							
P21-001	R	Princess / Westchester Underground Improvements			\$ 848,000	Replacement of existing sanitary sewers in conjunction with watermain replacement	CP
		Westchester Cres.	Argyle Cres.	Collier St.			
P21-004	R	Forest Hill / Hillcrest / Rockcliffe Underground Improvements			159,000		CP
		Forest Hill Rd.	Hillcrest Ave.	South Dr.		Design for sanitary sewer sections replacement in conjunction with storm sewer and road works	
		Hillcrest Ave.	120m North of Rockcliffe Rd.	South End			
		Rockcliffe Rd.	Hillcrest Ave.	South Dr.			
P21-007	R	Glendale/Merritt/Northwood/Wiley			460,000	Replacement of a deteriorated sanitary sewer sections	CP
		Merritt St.	70m North of Seymour Ave.	160m North of Seymour Ave.			
		Northwood Drive	North Leg	South Leg			
		Wiley St.	Russell Ave.	Ottawa St.			
P21-010	R	2021 Extraneous Flow Elimination			50,000	Study to determine sources of inflow and infiltration into sanitary sewer system	
P21-011	R	Sanitary Sewer Spot Repairs			500,000	Sanitary sewer spot repairs in conjunction with other projects or on an as needed basis	
P21-012	R	Sanitary Sewer Flushing & Reaming			25,000	Sewer flushing and reaming for physical cleaning of selected sewer sections with operational issues	

2021 CAPITAL BUDGET
SANITARY SEWER COLLECTION SYSTEM (SCHEDULE E)

Project No.	Project Type	Project Name/Location	From	To	Gross Cost	Details	Notes
P21-014	R	Sanitary CCTV Sewer Inspections			\$ 300,000	CCTV inspections of existing sewers to identify condition and future works	
P21-015	R	Design for Future Sanitary Sewer Projects			50,000	Engineering services for possible 2022 projects	
P21-019	R	Sewershed Analysis			10,000	Engineering services required for analysis of sewer capacities as needed	
P21-064	G	Hasting St.	Almond St.	Wedsworth St.	29,000	City share of costs for sanitary works in conjunction with development servicing agreement	CP
Subtotal					\$ 2,431,000		
					\$ 4,091,720		
Additional budget for Sanitary Sewers within Regional projects (Schedule K)					\$ 20,000		

NOTES:

CP- Co-ordinated project involving more than one asset group (See Schedule S)

Pollution Control Plan Schedule F

Projects identified by the City's Pollution Control Plan (PCP) are the City's effort to meet or exceed the requirements of the Ministry of the Environment and Climate Change's Procedure F-5-5, Determination of Treatment Requirements for Municipal and Private Combined and Partially Separated Sewer Systems. The PCP identified a number of initiatives to upgrade the existing sewage infrastructure to address combined sewer overflow discharges to

the natural environment. The investments in Pollution Control are also included in the Council approved 10 - Year Financial Plan for Water and Wastewater (The Water/Wastewater Plan). See Schedule E, for more discussion.

An update of the City's Pollution Control Plan is underway with completion anticipated by the end of 2020. The 2021 budget includes funds to initiate a high priority recommendation of that report.

2021 CAPITAL BUDGET
POLLUTION CONTROL (SCHEDULE F)

Project No.	Project Type	Project Name	Gross Cost	Details
New Projects				
ST21-11	R	2021 Pollution Control Priority	\$ 500,000	Engineering services to implement recommendations of updated Pollution Control Plan 2020
			<u><u>\$ 500,000</u></u>	

Project Type:

R=Renewal, SI=Service Improvement, G=Growth

Water Distribution System (Watermains) Schedule G

The total length of watermains under the City's jurisdiction is approximately 604 km with an estimated replacement value of \$1.363 billion (including water service replacements) in 2021 dollars.

In 2019, Council approved a 10 - Year Financial Plan for Water and Wastewater (The Water/Wastewater Plan). The Plan includes year over year increases for investment in capital infrastructure, which will reduce the funding gap for this asset class. As a result of the financial and operational challenges facing the City caused by COVID19, the 2021 budget and 2022-2025 forecast reflects a reallocation of the investment in the water distribution system, as shown in the table below. Increases in spending in the years of 2024 through 2026 result in the same net investment in infrastructure, over the next 6 years. However, in the short term the spending deferrals will continue to contribute to the widening infrastructure gap.

Year	Plan (\$000)	Proposed (\$000)	(Decrease)/Increase (\$000)
2021	\$ 9,329	\$ 8,129	\$ (1,200)
2022	10,516	9,316	(1,200)
2023	11,726	10,726	(1,000)
2024	12,961	13,761	800
2025	14,220	15,420	1,200
2026	15,504	16,904	1,400
Total	\$ 74,256	\$ 74,256	\$ -

Approximately 4.1% of all of the watermain sections are currently in a critical condition. Critical watermain sections are the sections that

have broken in the current year, or have broken multiple times in the past, or are undersized as per current standards. The cost to replace or upgrade these sections is approximately \$56 million in 2021 dollars.

Council has also directed that each year's water budget should include an allocation of at least \$750,000 for the replacement of old and deteriorated cast iron watermains in areas experiencing coloured water problems. The 2021 budget includes \$3.89 million for replacement of old and deteriorated cast iron watermains which are usually the cause of coloured water in the system.

The \$8.1 million 2021 capital budget for renewal, is approximately 60% of the recommended reinvestment minimum which ranges from \$13.6 million to \$27.3 million. (Assuming an average service life 50 to 75 years for watermains).

Approximately 24% of the City's watermain system is comprised of older cast iron watermains. Not all cast iron watermains have reached the end of their useful lives yet and replacements are prioritized based on watermain break histories, coloured water issues, and in conjunction with other projects.

Staff continues to monitor the number and location of existing watermain breaks. Figures 1 and 2 present records for the past 15 years and reflect the high variability in the number of annual watermain breaks. Despite the variability in annual watermain breaks, a continuous targeting of watermains with relative high break rates for replacements seem to be gradually reducing the average number of annual watermain breaks. Increasing age of existing watermains, especially watermains made of older materials, makes the watermains more prone to possible failures. A proactive approach is necessary to keep the watermain system in a good and

reliable condition which also reduces maintenance costs and the risks of contamination of the system. In spite of these mitigation

strategies while capital reinvestment remains under the target levels, break rates could possibly increase.

Figure 1

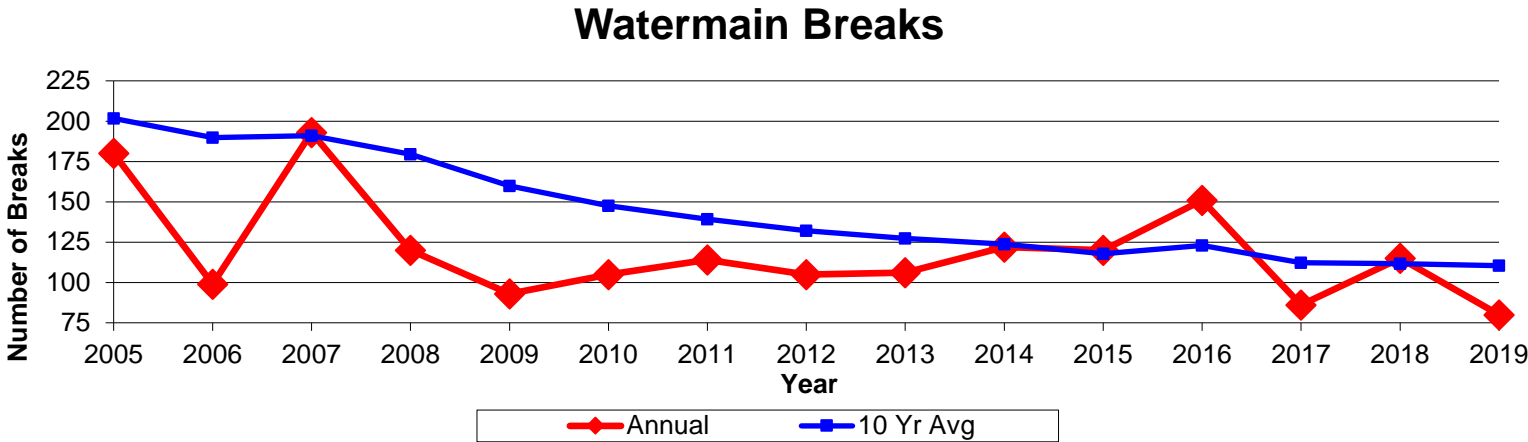
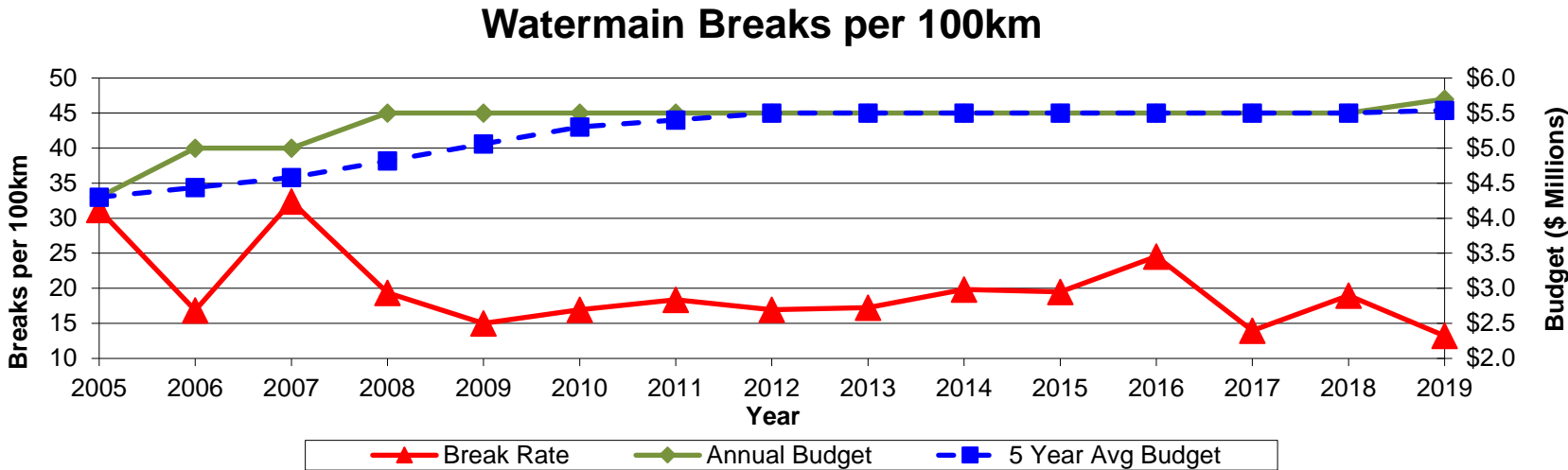


Figure 2



2021 CAPITAL BUDGET
WATER DISTRIBUTION SYSTEM - WATERMAINS (SCHEDULE G)

Project No.	Prj Type	Project Name/Location	From	To	Gross Cost	Details	Notes
Previously Budgeted Projects- Additional Budget Requirements							
P18-062	R	Lake St. Road and Underground Improvements	Ontario St.	Welland Ave.	\$ 169,000	Engineering services for detailed design for replacement of existing cast iron watermain in conjunction with road reconstruction	CP
P18-063	R	Merritt St. Road and Underground Improvements	Almond Lane	Walnut St.	60,000	Engineering services for detailed design for replacement of existing cast iron watermain in conjunction with road works	CP
P20-062	R	Scarth Rd. Reconstruction	South Dr.	Highland Ave.	131,000	Funds for replacement of existing cast iron watermain in conjunction with road reconstruction	CP
P20-100	R	Edinburgh Dr./ Tamarack Ave. Tamarack Ave. Edinburgh Dr.	Grantham Ave. Bessborough St.	50 m East of Foxglove Ave. Scott St.	632,000	Funding to replace 2020 budget reallocation; replace / upgrade existing cast iron watermain with very high break rate in conjunction with roadworks	
P20-102	R	Lakeshore Rd. at Welland Canal Watermain Replacement	at Lock 1 Spillway Bridge		107,000	Additional funds for construction to be coordinated with St. Lawrence Seaway Corporation	
P20-116	R	Storz Hydrant Port Conversions			212,320	Multi-year conversion of existing hydrant ports to Storz type connections in priority areas	
Subtotal					\$ 1,311,320		

2021 CAPITAL BUDGET
WATER DISTRIBUTION SYSTEM - WATERMAINS (SCHEDULE G)

Project No.	Prj Type	Project Name/Location	From	To	Gross Cost	Details	Notes
New Projects							
P21-001	R	Princess / Westchester Underground Improvements Westchester Cres. Princess St.	Argyle Cres. Westchester Cres.	Collier St. Melbourne Ave.	\$ 778,000	Replacement of existing cast iron watermain in conjunction with sanitary and storm sewer replacement	CP
P21-002	R	Bartlett / Perma/ Underground Improvements Bartlett St.	Parkview Rd.	Grantham Ave.	724,000	Replacement of existing cast iron watermain in conjunction with sanitary sewer spot repairs	
		Perma Court	Vine St. S	Welland Ave.		Replacement of existing ductile iron watermain	
P21-003	R	Ontario St. (RR#42) Underground improvement	Carlton St.	60m North of Hiscott St.	300,000	Design for the replacement of existing cast iron watermain in conjunction with sanitary and storm sewer spot repairs	
P21-004	R	Forest Hill / Hillcrest / Rockcliffe Underground Improvements Forest Hill Rd.	Hillcrest Ave.	South Dr.	127,000	Engineering services for replacement of existing cast iron watermain in conjunction with sanitary and storm sewers work and road resurfacing	CP
		Rockcliffe Rd.	Glenridge Ave.	Highland Ave.			
P21-062	R	Eleanordale / Helm / Rochelle / Tavistock / Viking Rd. and Underground Improvements			2,277,000		CP
		Eleanordale Circle	Tavistock Rd.	Cul-de-Sac			
		Helm St.	Viking Dr.	Bunting Rd.		Replacement of existing ductile iron watermain in conjunction with storm sewer spot repairs and road works	
		Rochelle Drive	70m south of Goldsmith Ave.	Tavistock Rd.			
		Rochelle Drive	Tavistock Rd.	Bunting Rd.			
		Tavistock Rd.	Rochelle Dr.	Scott St.			
		Viking Drive	Helm St.	Cul-de-Sac			

Project Type:

R=Renewal, SI=Service Improvement, G=Growth

2021 CAPITAL BUDGET
WATER DISTRIBUTION SYSTEM - WATERMAINS (SCHEDULE G)

Project No.	Prj Type	Project Name/Location	From	To	Gross Cost	Details	Notes
P21-100	R	Flanders Watermain Improvements	Karen Ave.	Winnifred Ave.	\$ 560,000	Replacement of existing cast iron watermain in conjunction with sanitary sewer spot repairs and road resurfacing	
P21-101	R	Greenmeadow / Wood Underground Improvements			1,551,000		CP
		Greenmeadow Cres.	Wood St.	Cul-de-Sac		Replacement of ductile iron or cast iron watermains in conjunction with roadworks and storm sewer works	
		St. Alfred's Park	Greenmeadow Crt.	Ted St.			
		Wood St.	Geneva St.	Carlton St.			
P21-118	R	Valves, Hydrants & Services			50,000	Replacement of existing valves, hydrants, and services etc. in conjunction with other works	
P21-119	R	Design for 2022 Projects			50,000	Engineering services for possible 2022 projects	
ST21 - 17	R	Water Master Servicing Plan			200,000	Undertake master servicing plan / Environmental Assessment including pressure zone boundary adjustment recommendations	
Subtotal					\$ 6,617,000		
					<u>\$ 7,928,320</u>		

Additional budget for Watermains within Regional projects (Schedule K)

\$ 51,000

NOTES:

CP- Co-ordinated project involving more than one asset group (See Schedule S)

Project Type:

R=Renewal, SI=Service Improvement, G=Growth

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Bridges and Major Culverts Schedule H

The 2020 replacement value for the City's 71 owned bridges and major culverts (greater than 3m span) is approximately \$51 million. Provincial regulations require that biennial inspections (once every two years) be carried out on bridge and culverts with spans greater than three metres. These inspections were last undertaken during the 2018 calendar year, and as scheduled will be completed again by the end of 2020.

The estimated priority infrastructure deficit is \$9.2 million, which includes identified needs for the "NOW" and "1 to 5 Year" categories.

Priority Rating in 2019	Bridge & Culvert Deficiencies – January 30, 2019		
	Total Structures	% of Total	Total Deficiency (\$000)
Adequate	24	32%	n/a
6-10 Year	6	8%	\$2,890
1-5 Year	26	35%	\$ 8,175
NOW	19	25%	\$991
Total	75*	100%	\$12,056

*There are 75 records above because 4 structures require work for two different time frames.

The consequences of not implementing a proactive plan and sustainable levels of funding for the City's bridge assets include:

- Further aging of the City's structural infrastructure
- An increase in the amount of backlog work to be completed

- Increased capital expenditures at the time of rehabilitation or replacement
- Unexpected emergency structure closures or maintenance activity affecting the travelling public, businesses, and emergency services, and
- The possibility of catastrophic failures

The 2021 capital budget includes partial funding for two structures which require major rehabilitation or replacement and engineering studies associated with a future project. One location, Third Avenue Louth/Glass Ave is a boundary bridge and jointly owned with the Town of Lincoln. Costs will be shared 50/50 with Lincoln. The City's 2021 investment of \$1.29 million in bridges and culverts is higher than the annual recommended reinvestment which ranges from \$0.5 million to \$0.8 million.

2021 CAPITAL BUDGET
BRIDGES AND MAJOR CULVERTS (SCHEDULE H)

Project No.	Project Type	Project Name/Location	Gross Cost	Details
Previously Budgeted Projects- Additional Budget Requirements				
P17-121	R	Third Ave. Louth / Glass Ave Bridge @ 15 Mile Creek	\$ 1,215,000	Additional funds for replacement of bridge with load restrictions. Costs shared with Town of Lincoln
P17-125	R	South Service Rd. Bridge (B011S) Engineering Assessment	75,000.0	Engineering Assessment for Condition Survey and Analysis (rehabilitation, replacement or removal)
Subtotal			\$ 1,290,000	

Shoreline Protection Schedule I

The City has approximately 4,635 metres of shoreline. The City has installed approximately 3,545 metres of shoreline protection. The 2021 replacement value of the existing shoreline protection is approximately \$45 million.

Approximately 2,670 metres of shoreline is in good condition requiring no immediate foreseeable remediation/actions.

The City undertook a City-wide review in 2018 of both protected shoreline (with existing City installed shoreline protection) and unprotected (natural) shoreline. The report was finalized in early 2019 and since then the City has completed the installation of shoreline protection at two (2) of their sites. Using information from the report and updating it to include the sites where protection has been added, the following is a summary of the status of the City's shorelines:

Remediation Priority		Sites with existing shoreline protection			Site with no protection or temporary protection			All city owned shoreline		
Priority Description	Timing (years)	# of Sites	Length (m)	Cost (\$000)	# of Sites	Length (m)	Cost (\$000)	# of Sites	Length (m)	Cost (\$000)
High	1-5	-	-	\$ -	2	180	\$1,455	2	180	\$1,455
Med. or Low/Med. Maintenance	Ongoing	1	425	\$ 135	1	440	\$ 182	2	865	\$ 317
Medium or Low/Medium Repairs	1-5	1	240	\$3,052	4	140	\$1,785	5	380	\$4,837
Medium or Low/Medium Repairs	6-10	1	210	\$ 14	-	-	\$ -	1	210	\$ 14
Low	n/a	18	2,670	\$ -	5	330	\$ -	23	3,000	\$ -
Total		21	3,545	\$3,201	12	1,090	\$3,422	33	4,635	\$6,623

The High priority sites should be addressed between the 1 to 5-year time-frame. The 2021 project for \$1,546,500 includes the engineering services and construction for the highest priority location at Westgate Park.

2021 CAPITAL BUDGET
SHORELINE PROTECTION (SCHEDULE I)

Project No.	Project Type	Project Name	Location	Gross Cost	Details
New Projects					
P21-132	R	Westgate Park- construction	8-14 Shore Boulevard	\$ 1,546,500	Engineering services and construction to address shoreline protection priorities
				<u>\$ 1,546,500</u>	

**Watercourse Rehabilitation Program
Schedule J**

The City of St. Catharines has approximately 36.5 km of natural watercourses that generally drain water from within the City out to Lake Ontario. The deterioration of the protective works for these watercourses and the limited funds available to rehabilitate them, may lead to the erosion of public and private lands and structures.

A Watercourse Flooding and Erosion Control Priority Study Report was provided to the City in February 2015 for creeks within the urban areas of St. Catharines. Staff is using the report’s findings and recommendations for prioritizing watercourse restoration works in conjunction with other required infrastructure works/projects. The study also prioritized rehabilitation needs of culverts with diameters too small to be included in the mandatory biennial Bridge and Major Culvert Inspections.

That 2015 study identified 87 watercourse sites within the urban boundary that are eroded and need rehabilitation. Of those sites, 16 are identified as highest priority based on erosion levels with an estimated \$8.9 million cost for remediation. Based on high level estimates, the total citywide watercourse rehabilitation costs, excluding Twelve Mile Creek, will be approximately \$46.1 million in 2020 dollars.

Included in the 2021 Capital Budget is funding to update 2011 fieldwork and the 2015 study. Also included is funding to initiate a class environmental assessment for erosion control along Spring Garden Creek. This EA is recommended now, in advance of anticipated sanitary sewer rehabilitation which will also be within the creek’s floodplain. In 2018 a Dam Safety Review was completed for the Martindale Pond Weir and Heywood Generating Station on Twelve Mile Creek. These two structures control the water level in

Martindale Pond. The review concludes that deficiencies exist in the existing weir and to a much lesser extent at the Heywood Generating Station. Additional studies will be carried out with existing funding to suggest alternatives and recommend a preferred option for the Weir. The five-year Capital Forecast includes high level estimates for full replacement of the weir with additional spillway capacity (2023 - \$4m).

Old Welland Canal Lock Walls

There have been 4 alignments of the Welland Canal including the present canal through Port Weller. In 2018, a detailed inspection program was undertaken on the exposed lock walls constructed for the first three (3) Welland Canals, and assigned a timeline for the recommended maintenance and capital rehabilitation. Based on the 2018 inspections the following table summarizes the maintenance and capital needs:

Priority Rating	Total
Adequate	\$ -
6-10 Years	\$74,850
1-5 Years	\$773,450
NOW	\$914,750
Total	\$1,763,050

These priority ratings highlight the need for immediate capital work and translate into an average annual funding level of more than \$170,000 over a 10-year period.

No additional funding is recommended for 2021. Budgets totaling \$500,000 to undertake the construction are included in the 2022–25 forecast.

2021 CAPITAL BUDGET
WATERCOURSES (SCHEDULE J)

Project No.	Project Type	Project Name	From	To	Gross Cost	Details
New Projects						
ST21-16	R	Watercourse Flooding & Erosion Control Priority Study			\$ 150,000	Update 2011 fieldwork and priority study for natural creeks within the City's urban boundary, including culvert condition data
P21-129	R	Spring Garden Creek EA / Design	Lake Ontario	Guy Rd. Park	230,000	Engineering Services to address previously identified deficiencies and to coordinate with sanitary sewer repairs
Subtotal					<u>\$ 380,000</u>	

Regional Projects Schedule K

This category includes the City's share of municipal works (such as sewer repairs, watermain replacements, sidewalk replacements and new storm sewer construction) on projects undertaken in cooperation with the Regional Municipality of Niagara. The Region consults with the City, when determining the timing of projects, which are managed by the Region. Coordinating the City's efforts in this way helps to minimize cost and disruption to the affected residents and businesses, and provides infrastructure renewal within the City.

For 2021, Niagara Region has advised they will proceed with construction at four locations, namely;

- a) St. Paul Street West Bridge over CN railway – bridge replacement.
- b) Downing Trunk - Storm Sewer Replacement

The existing bridge which carries St. Paul Street West over the CN railway tracks is currently posted with a load restriction and its configuration has substandard sightlines. The replacement bridge and modified bridge approaches will improve safety for vehicles and pedestrians, provide increased clearances from the rail tracks and modify Great Western Street, the existing primary entrance to the St Catharines train station (future GO station). The majority of the project costs were budgeted in 2020 for the City's share of costs including replacement sidewalks and a wider sidewalk on the bridge structure, replacement watermain, existing sewer repairs and new storm sewers for combined sewer separation. Minor additional funding is requested in 2021.

2021 CAPITAL BUDGET
REGIONAL PROJECTS (SCHEDULE K)

Project No.	Project Type	Project Name	From	To	Gross Cost	Details	Notes
Previously Budgeted Projects- Additional Budget Requirements							
Watermains							
RN20-stp	R	Region - St. Paul St. W (RR#81) Bridge Over CN Tracks	Merigold St.	St. Paul Cres.	\$ 51,000	Replacement of existing cast iron watermain in conjunction with Regional bridge replacement project	CP
Sanitary Sewer							
RN20-stp	SI	Region - St. Paul St. W (RR#81) Bridge Over CN Tracks	Merigold St.	St. Paul Cres.	20,000	Additional funds for new sanitary sewer sections in conjunction with Regional bridge replacement project	CP
Sidewalks							
RN20-stp	SI	Region - St. Paul St. W (RR#81) Bridge Over CN Tracks	Merigold St.	St. Paul Cres.	18,000	Additional funds for new sidewalks in conjunction with Regional bridge replacement project	CP
Subtotal					\$ 89,000		
New Projects							
Storm Sewer							
RN21-dow	SI	Region - Downing Trunk Watermain Replacement and ancillary works	Approx. 100m ne/o Glenridge	South St.	250,000	New storm relief sewer for combined sewer separation in conjunction with Regional trunk watermain replacement	
Subtotal					\$ 250,000		
					\$ 339,000		

NOTES:

CP- Co-ordinated project involving more than one asset group (See Schedule S)

Project Type:

R=Renewal, SI=Service Improvement, G=Growth

Community, Recreation and Culture Services – Non-Facilities Assets Schedule L

Parks Renewal Plan

There are 72 playgrounds, 15 tennis court and 22 basketball court locations that serve the residents of St. Catharines. Playground equipment and court renewal as well as upgrades are required to maintain service levels and ongoing safe play spaces. The City's Parks Renewal Plan prioritizes asset renewal based on asset condition, as well as health and safety considerations, with the assets in the poorest condition being prioritized for replacement.

Asset condition evaluation is classified into red, yellow and green categories:

- Red category: replacement expected within the next five years
- Yellow category: replacement expected within the next five to 10 years
- Green category: replacement not expected within the next 10 years

Current red category assets within the Parks Renewal Plan include: 43 playgrounds, 16 basketball courts and 10 tennis courts. In 2021, the playground equipment at Montebello Park as well as the basketball court at Bogart Street Park is scheduled for replacement. The Elma Street Park replacement will see the addition of a multi-use court for basketball, tennis and pickleball, and replacement of playground equipment.

Community, Recreation and Cultural services will be involved in a number of capital projects in 2021, which includes larger multi-year projects and ongoing annual capital renewal projects.

Canada Summer Games (Initial Project)

In the spring of 2017, Niagara was named the host of the 2021 Canada Summer games. The capital budget dollars set aside for this event is the fourth of a four-year commitment the City has made for this unique occasion that will take place in our City and Region. Funds are targeted towards capital facility investments as detailed in report PRCS/CAO-320-2016.

Parks Legacy Fund Projects

The goal of the Parks Legacy Fund is to maintain and sustain City parks through leveraging alternative sources of funding such as donations and legacy giving. The Fund will annually provide matching funding towards community projects in City parks. The Parks Legacy Fund will help to alleviate the financial implications of the Parks Renewal Plan by leveraging City funds with matching community donations.

Sunset Beach

See Schedule M and the related narrative for information on Sunset Beach.

Tree Planting

The City of St. Catharines plants trees to help improve air quality and add economic value, beauty and shade to its neighbourhoods. Trees are planted on public boulevards, road allowances fronting residences, and in circles where trees are currently not planted.

This capital program assists in increasing the tree canopy percentage on both public and private property. The 2021 budget will allow the City to hold two tree giveaways intended to assist in reaching the City's 30% tree canopy goal by 2030.

Trails Development and Renewal

The 2021 budget includes \$2.119M for trails renewal, which have been identified as an emerging high priority as a result of COVID19.

Memorial Bench Program

The City currently has an inventory of 304 wooden benches with many of the benches approaching end of useful life. The Memorial Bench Program will replace 50 benches per year from 2020-2025 with the replacements concluding in 2025. The new benches will be made from composite materials that are expected to last 25-30 years.

2021 CAPITAL BUDGET
COMMUNITY, RECREATION AND CULTURE SERVICES (SCHEDULE L)

Project No.	Project Type	Project Name	Gross Cost	Details	Notes
Previously Budgeted Projects- Additional Budget Requirements					
PRC18-01	SI	Canada Summer Games (year 4 of 4)	\$ 320,000	Address asset deficiencies and improvements for the Canada Summer Games (PRCS/CAO-320-2016)	PA
Subtotal			\$ 320,000		
New Projects					
PRC21-01	SI	Tree Planting Program	\$ 368,000	Address asset deficiencies and achieve Council approved tree canopy goal of 30%	
PRC21-02	R	Parks Renewal Plan - Montebello Park Playground Equipment	330,000	Replace playground assets which are at end of useful life, and maintain level of service as per the Parks Renewal Plan	
PRC21-03	R	Memorial Bench Program - 50 benches (Year 2 of 6)	80,000	Replace assets which are approaching end of useful life and maintain level of service	
PRC21-04	R	Parks Renewal Plan - Bogart St. Park Basketball/Tennis/Pickleball Court and Playground	380,000	Replace basketball/tennis/pickleball courts and playground equipment which are at end of useful life and maintain level of service as per Parks Renewal Plan	
PRC21-05	R	Parks Legacy Fund - Happy Rolph's	179,000	Happy Rolph's project with private funding from Rotary Club matched by Parks Legacy Funding. Project includes an accessibility loop throughout the park and additional play amenities (CRCS-118-2020)	PA

2021 CAPITAL BUDGET
COMMUNITY, RECREATION AND CULTURE SERVICES (SCHEDULE L)

Project No.	Project Type	Project Name	Gross Cost	Details	Notes
PRC21-05-1	R	Parks Legacy Fund	\$ 60,000	The Park legacy Fund will annually leverage and match alternative funding to maintain and enhance parks levels of service. Project still to be determined for 2021 (As approved by Council on October 7, 2019)	
P21-155		City-wide Trail Improvements	1,030,936	Trail improvements within; Lakeside Park, Rennie Park, Fairview Park, and Pearson park, and also Merritt Trail. Trail improvements will improve the City's trail network, and particularly park connection points. Project is 100% funded from ICIP Covid-19 grant (CAO-181-2020)	
P21-156	SI	Splashpad & Washroom	200,000	Design of a splashpad, seasonal washroom facility and sun shelter. Location to be informed by the Aquatics Strategy being presented to Council in Q1 2021 (CAO-181-2020)	
P21-157	SI	Active Transportation Priorities	1,188,500	Active Transportation priorities that have become more urgent as a result of Covid-19 and the resulting need to improve bike trails and City's trail network (CAO-181-2020)	
Subtotal			\$ 3,816,436		
			\$ 4,136,436		
Less:					
PA		Canada Summer Games (Year 4 of 4)	320,000	Council Approval PRCS/CAO-320-2016	
PA		Parks Legacy Fund - Happy Rolph's	179,000	Council Approval (CRCS-118-2020)	
Total budget requiring Council approval			\$ 3,317,436		
Notes:					
PA - "Previously Approved " During 2020 or prior years, Council approved this 2021 budget item.					

Project Type:

=Renewal, SI=Service Improvement, G=Growth

Buildings and Facilities (Including Accessibility) Schedule M

The estimated total replacement value of City owned structures addressed in the program is \$587 million, the related current infrastructure deficit is estimated at \$55.5 million and the target annual reinvestment rate is between \$10.0 million and \$14.7 million.

The facility improvements proposed in 2021 total \$4.576M, (budgets shown in schedules M, N and O), which is below the target reinvestment rate. The Arena Strategy was updated in 2019 and the capital items identified in that plan are consistent with the amounts for the items included in the 2021 Capital budget, however timing for several items has been deferred, due to 2020 financial constraints.

The Master Plan for Sunset Beach was also developed in 2019, and the 2021 Capital budget incorporates the remaining capital requirements for accessibility identified in the plan for the washroom (Schedule M). Many elements in the plan have been included in future years, either in the 2022-2025 forecast or included in Schedule V - Other potential Capital Projects - 2025 and Beyond.

The 2017 Fire Master Plan, confirmed the need for asset renewal at Firehalls, with priority given to renovations at Fire Hall 1, which would allow for the relocation of one of the Aerial Firetrucks. A 2020 Feasibility Study, to determine future needs and capital cost estimates for Fire Hall asset renewal, identified the need to replace three Fire Halls (1, 2, 3) and upgrade Fire Hall 6. These Fire Halls are nearing their end of life and they do not meet operational needs (including Accessibility). The 2021 Capital Budget includes \$250,000

for the design of a new Fire Hall 1 and future year forecasts include \$27 million for Fire Hall renewal and upgrades.

The City maintains many buildings differentiated by factors such as usage, (i.e. arenas, fire halls, operations work centres), or third party designation (i.e. Historical buildings). Various components within buildings also receive attention (i.e. roofs, washrooms) as well as overall standards for buildings (i.e. accessibility). The City undertakes several ongoing key initiatives and programs to maintain and improve City owned facility assets such as structures, buildings and related land improvements.

Accessibility Implementation

The City is striving to meet the provincially mandated accessibility standards by the 2025 target as set out by the Accessibility for Ontarians with Disability Act (AODA). To rectify the estimated \$5.750 million in non-compliant items, the City continues to complete accessibility upgrades, including barrier free washrooms. The 2021 Capital budget for accessibility of \$250,800 provides for upgrades for the Sunset Beach Washrooms.

Based on 2021-2025 forecast budget levels (with an annual minimum of \$250,000), the highest priority items will be completed, however some portion of the lower priority items will remain unaddressed, at the target date.

Heritage Building Rehabilitation

The Old Court House, Montebello Park Pavilion and Band Shell, City Hall, the Morningstar Mill, Dalhousie House, and the Old Robertson School at 85 Church Street are examples of City owned buildings which are classified as Heritage Buildings.

Due to the age of the heritage buildings, many of the architectural, structural, mechanical, and electrical components of these structures have well exceeded their useful service life and require regular maintenance and rehabilitation in order to preserve the integrity of these buildings. There are some components within these structures that do not meet current codes and safety regulations and require retrofits in order to remain in operation.

The 2021 heritage building rehabilitations will include upgrades to Robertson School.

Arena Improvement Initiative

The 2019 Arena Strategy highlighted the need to right size the City's arenas (excluding Meridian Centre), to ensure that current levels of service can be delivered at an optimal cost.

In 2021, several mechanical and electrical systems are being replaced with the capital budget of \$2.315 million. This includes ice pad & board replacement at Merritton Centennial Arena, and LED lighting upgrades at Bill Burgoyne, Seymour Hannah, and Merritton Centennial Arenas.

Parking Services (Schedule N)

In 2021, \$100,000 of the Capital budget is allotted to Security Improvements and waterproofing repairs at the Ontario Street Parking Garage. There is also an additional \$500,000 included in Schedule M for driveway, service paths, and parking lot reconstruction at Burgoyne Woods.

General Building Improvement

Recent condition assessments and regulatory requirements were considered in determining the Facilities Capital Budget. In 2021 \$555,000 of reserve contributions funded from 2021 operating budget will fund a portion of the smaller projects which include the structural, architectural, mechanical and electrical components of various City buildings that have reached the end of their service life.

2021 CAPITAL BUDGET
BUILDINGS AND FACILITIES- INCLUDING ACCESSIBILITY (SCHEDULE M)

Project No.	Project Type	Project Name	Gross Cost	Details	Notes
Previously Budgeted Projects- Additional Budget Requirements					
P16-163	R	Bill Burgoyne Arena Roof Replacement - Low Roof (NW Corner)	\$ 25,000	Address roofing deficiency, and maintain building envelope	
P18-181	R	Museum HVAC	700,000	Replace outdated equipment which are at the end of service life, and improve efficiency of overall system	
P19-147	R	Robertson School Flat Roof Maintenance	50,000	Address roofing deficiency, and maintain building envelope	
P20-153	SI	Sunset Beach Washroom Full Accessibility	250,800	Replace existing washroom which is at end of life and does not meet accessibility requirements. Work will improve level of service at park (PRCS-149-2019)	A
P20-157	SI	P20-157 Centennial Library-Garage Security Doors/Fencing	20,000	Address public safety concerns at Central Branch	
P20-159	R	Meridian Centre Chiller Regasketing	100,000	Preventative maintenance on equipment to prolong service life	
P20-162	R	Meridian Centre - Front Sliding Door Replacement	25,000	Replenish budget for project to mitigate on-going repairs	
Subtotal			\$ 1,170,800		

2021 CAPITAL BUDGET
BUILDINGS AND FACILITIES- INCLUDING ACCESSIBILITY (SCHEDULE M)

Project No.	Project Type	Project Name	Gross Cost	Details	Notes
New Projects					
Administrative and Operational Centres					
P21-142	R	Buchanan House Green House Demolition	\$ 150,000	Demolition of partial asset which is unsuitable for current use, and would require significant capital funding to satisfy code compliance. Improve building envelope, and reduce future maintenance	
Administrative and Operational Centres			\$ 150,000		
PRCS - Arenas and Recreation Facilities					
P21-136	R	Roofing Replacements - Haig Bowl Arena and St. Catharines Municipal Golf Course	\$ 80,000	Address roofing deficiencies, and maintain building envelopes	
P21-137	SI	Arena LED Lighting Refit - Bill Burgoyne Arena, Seymour Hannah & Merritton Arena	225,000	Full and partial lighting retrofits to improve energy efficiency in line with the Conservation and Demand Management Plan, and to minimize future maintenance	
P21-138	SI	Kiwanis Aquatics Centre - Waste Heat Recovery	50,000	Equipment upgrades to improve energy efficiency in line with the Conservation and Demand Management Plan	
P21-139	R	Kiwanis Aquatics Centre - Window/Flashing	50,000	Address building envelope deficiency	
P21-140	R	Merritton Arena Replace Floor, Boards, Header and Mains	1,200,000	Replace ice slab and boards which are approaching end of service life, and to improve efficiency/performance of ice plant	
P21-141	R	Garden City and Bill Burgoyne Arenas Capital Maintenance	110,000	Replacement and repair of select equipment which is beyond service life	
PRCS - Arenas and Recreation Facilities			\$ 1,715,000		

Project Type:

R=Renewal, SI=Service Improvement, G=Growth

2021 CAPITAL BUDGET
BUILDINGS AND FACILITIES- INCLUDING ACCESSIBILITY (SCHEDULE M)

Project No.	Project Type	Project Name	Gross Cost	Details	Notes
PRCS - Parks Structures and Facilities					
P21-143	R	Burgoyne Woods Site Paving	\$ 500,000	Address deficient pavement condition, and to improve service levels	
P21-144	R	Burgoyne Woods Washroom Roof	15,000	Address roofing deficiency, and maintain building envelope	
P21-145	SI	Lakeside Park - New Parking Lot	25,000	Preliminary design of new parking lot to improve user experience and service offering	
P21-152	SI	Sunset Beach - Parking Lot	250,000	Design of the new parking lot at Sunset Beach which will inform future construction budget for the parking lot, as well as shoreline protection and associated trail connections (CAO-181-2020)	
PRCS - Parks Structures and Facilities			\$ 790,000		
Other Special Purpose Facilities					
P21-146	R	Centennial Library Recaulk Exterior Panels	\$ 150,000	Address building envelope deficiency	
P21-147	R	Performing Arts Ctr. Sump pump replacements	20,000	Replacement of deficient equipment, and to minimize future maintenance	
P21-148	R	Performing Arts Centre Exterior Door Repairs	10,000	Address ongoing maintenance concerns	
P21-149	SI	Meridian Centre Life Safety Lines	45,000	Address shortcomings of existing system, to provide full coverage over the interior, and will remove costs for temporary rigging for specific events	
P21-150	R	Robertson School - Annex Foundation Repairs	400,000	Necessary foundation repairs identified during the design phase of Annex project	
P21-153	SI	Self-Cleaning/Contained Washroom (Downtown)	500,000	Purchase and installation of a single unit all-season accessible washroom (CAO-181-2020)	

Project Type:

R=Renewal, SI=Service Improvement, G=Growth

2021 CAPITAL BUDGET
BUILDINGS AND FACILITIES- INCLUDING ACCESSIBILITY (SCHEDULE M)

Project No.	Project Type	Project Name	Gross Cost	Details	Notes
P21-154	SI	St. Catharines Public Library Security Gates	\$ 50,000	Installation of security gates and fencing along the covered walkway at the Centennial St. Catharines Public Library at the Church St. entrance, to improve security (CAO-181-2020)	
Other Special Purpose Facilities			1,175,000		
New Projects Subtotal			\$ 3,830,000		
			\$ 5,000,800		

Notes:

A- Accessibility Upgrades

Total Accessibility Upgrades Included in Above Projects

Proj.#	Location/Name	Accessibility Budget
P20-153	Sunset Beach Washroom Full Accessibility	250,800
		\$ 250,800

Project Type:

=Renewal, SI=Service Improvement, G=Growth

2020 CAPITALBUDGET
PARKING SERVICES (SCHEDULE N)

Project No.	Project Type	Project Name	Gross Cost	Details
New Projects				
P21-151	R	Ontario St. Parking Garage Waterproofing Repairs and Security	\$ 100,000	Address identified deficiency, and to improve user experience and site safety
			<u>\$ 100,000</u>	

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2021 CAPITAL BUDGET
FIRE SERVICES (SCHEDULE O)

Project No.	Project Type	Project Name	Gross Cost	Details
New Projects				
PFR21-01	SI	City's share of Consultants Fees - NG911 Implementation	\$ 30,000	City of St. Catharines portion of a shared consulting fee to review design, purchase and implementation of NG911 equipment and software for Dispatch Centre. Consulting fee to be shared amongst stakeholders including; Region of Niagara, Niagara Regional Police, Niagara Emergency Medical Services, St.Catharines Fire Services and Niagara Parks Commission
P21-133	R	Fire Hall #1 - Geneva St. Design of headquarters	250,000	Design of new station headquarters based on recommendation from feasibility study and to improve service offering
P21-134	R	Fire Hall #1 - Geneva St. Replace Roof Top Unit (HVAC) -admin area	40,000	Replacement of HVAC equipment which has reached end of serviceable life
P21-135	R	Fire Hall #6 - Scott St. Roofing Replacement	50,000	Address roofing deficiency and to maintain building envelope
PFR21-02	R	Replacement of Pumper Truck	1,000,000	Replacement of 2001 Pumper Truck (Unit 19) that has reached end of life, consistent with National Fire Protection Association Standards
Subtotal			\$ 1,370,000	

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2021 CAPITAL BUDGET
CORPORATE INFRASTRUCTURE (SCHEDULE P)

Project No.	Project Type	Project Name	Gross Cost	Details
New Projects				
PCI21-01	R	Water and Tax System Replacement	\$ 1,000,000	Replace the existing water and tax billing system. Current system is extremely old and running on old infrastructure. Vendor support is very limited
ST21-10	R	Phase 1 Asset Management Implementation	500,000	Implementation of systems and tools to support ongoing asset management (includes process reviews & mapping related to financial systems & Work Manager)
Subtotal			<u>\$ 1,500,000</u>	

Project Type:

R=Renewal, SI=Service Improvement, G=Growth

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2021 CAPITAL BUDGET
TRANSIT COMMISSION SERVICES (SCHEDULE Q)

Project No.	Project Type	Project Name	Gross Cost	Details	Notes
PTC20-001	R	2021 Transit Funding Replenishment	\$ 600,000	Portion of Transit Commission 2021 Facility budget	1
			<u>\$ 600,000</u>		

NOTE:

- 1 Budget established to provide the City's portion of funding for facility renewal. Upper levels of government provide the largest share of the required funding. Budget will be funded by debt serviced by the Transit Commission and 10% revenue contribution from the Transit Commission.

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2021 CAPITAL BUDGET
NIAGARA DISTRICT AIRPORT (SCHEDULE R)

Project

No.	Project Name	Gross Cost	Details	Notes
PNA21-01	2021 Municipal Working Capital Grant	\$ -		A
		<u>\$ -</u>		

A The Capital Grant has been funded from the operating budget in both 2020 & 2021. Niagara Region is developing a Master Plan which it anticipates will be completed by the end of 2021, which may result in significant changes in future year capital requirements.

Project Type:

R=Renewal, Si= Service Improvement, G=Growth

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**Co-ordinated Projects
Schedule S**

For asset categories within the road allowance (roads, sidewalks, sewers, water mains), coordination with other construction activities is taken into consideration to take advantage of economies of scale and reduce the impact of construction on abutting property owners and the travelling public.

Determination of the final construction program for all of the assets for a particular year is the result of an iterative effort by staff in reviewing all of the asset categories. Schedule S reports on the new and continuing projects included within the 2020 Capital Budget. For each project in the schedule, each of the asset categories previously reported in Schedule B to R is shown.

2021 CAPITAL BUDGET
COORDINATED PROJECTS (SCHEDULE S)

PROJECT NO	SCH	DESCRIPTION	GROSS COST	COMMENTS
P17-067		St. David's Rd./Townline Reconstruction		
	B	Roads	\$ 1,807,500	Additional funds for road reconstruction, existing sidewalks
	C	Sidewalks	356,000	upgrade, installation of new sidewalks and storm sewer , and
	D	Storm Sewer Collection System	250,000	replacement of sanitary sewer in conjunction with Thorold Rd.
	E	Sanitary Sewer Collection System	695,000	Project
			\$ 3,108,500	
P18-061		Gale Cres. Road and Underground Improvements		
	B	Roads	252,000	Engineering services for detailed design for future road
	C	Sidewalks	19,000	reconstruction, storm sewer installation, and sidewalk and sanitary
	D	Storm Sewer Collection System	159,150	sewer replacement
	E	Sanitary Sewer Collection System	113,000	
			\$ 543,150	
P18-062		Lake St. Road and Underground Improvements		
	B	Roads	180,000	Engineering services for future road reconstruction, storm sewer
	D	Storm Sewer Collection System	29,850	installation, and for replacement of existing cast iron watermain and
	E	Sanitary Sewer Collection System	502,720	sanitary sewer
	G	Water Distribution System	169,000	
			\$ 881,570	
P18-063		Chestnut/Merritt St. Road and Underground Improvements		
	B	Roads	228,000	Engineering services for detailed design for future road
	B	Roads	150,000	reconstruction and replacement of exiting cast iron watermain
	G	Water Distribution System	60,000	
			\$ 438,000	
P20-062		Scarth Rd. Reconstruction		
	B	Roads	100,000	Additional funds for road reconstruction, existing sidewalk
	C	Sidewalks	23,000	replacement, ductile iron watermain replacement, and installation
	D	Storm Sewer Collection System	59,000	of catch basins and catch basin leads to improve drainage
	G	Water Distribution System	131,000	
			\$ 313,000	

2021 CAPITAL BUDGET
COORDINATED PROJECTS (SCHEDULE S)

PROJECT NO	SCH	DESCRIPTION	GROSS COST	COMMENTS
P21-001		Princess / Westchester Underground Improvements		
D	D	Storm Sewer Collection System	250,000	Replacement/upgrades of sanitary sewer, cast iron watermain, and
E	E	Sanitary Sewer Collection System	848,000	installation of new storm sewer
G	G	Water Distribution System	778,000	
			\$ 1,876,000	
P21-004		Forest Hill / Hillcrest / Rockcliffe Underground Improvements		
	D	Storm Sewer Collection System	118,200	Replacement/upgrades of cast iron watermain, installation of new
	E	Sanitary Sewer Collection System	159,000	storm sewer, and design for sanitary sewer section replacement
	G	Water Distribution System	127,000	
			\$ 404,200	
P21-007		Glendale/Merritt/Northwood/Wiley		
	D	Storm Sewer Collection System	92,000	Replacement/upgrades of storm and sanitary sewers
	E	Sanitary Sewer Collection System	460,000	
			\$ 552,000	
P21-061		Pelham Rd. (bike lanes)		
	B	Roads	469,000	Road and sidewalk improvements to accommodate bike lines
	C	Sidewalks	104,000	
			\$ 573,000	
P21-062		Eleanordale / Helm / Rochelle / Tavistock / Viking Road and Underground Improvements		
	B	Roads	516,359	Milling, spot curb repairs and asphalt overlay in conjunction with
	G	Water Distribution System	2,277,000	underground service improvements, and replacement of existing ductile iron watermain
			\$ 2,793,359	

2021 CAPITAL BUDGET
COORDINATED PROJECTS (SCHEDULE S)

PROJECT NO	SCH	DESCRIPTION	GROSS COST	COMMENTS
P21-064		Hasting St.		
	B	Roads	1,303,000	City share of development agreement for road reconstruction,
	C	Sidewalks	126,000	sidewalks replacement and installation of new sidewalks in
	D	Storm Sewer Collection System	286,000	conjunction with storm and sanitary sewer works
	E	Sanitary Sewer Collection System	29,000	
			\$ 1,744,000	
P21-101		Greenmeadow / Wood Underground Improvements		
	B	Roads	394,000	Road repair, installation of new storm sewer, and replacement of
	D	Storm Sewer Collection System	284,000	ductile iron or cast iron watermain
	G	Water Distribution System	1,551,000	
			\$ 2,229,000	
RN20-stp		Region - St. Paul St. W (RR#81) Bridge Over CN Tracks		
K	K	Sidewalks	18,000	Replacement/upgrades of sanitary sewer, cast iron watermain and
K	K	Storm Sewers	20,000	sidewalks in conjunction with Regional replacement of bridge and
K	K	Watermains	51,000	bridge approaches
			\$ 89,000	
Total			<u>\$ 15,544,779</u>	

CITY OF ST.CATHARINES
2022 CAPITAL FORECAST (SCHEDULE T)

Financial Management Services, Corporate Asset Management 2021 Capital B...

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DESCRIPTION	GROSS COSTS	GAS TAX	OTHER EXTERNAL/ RESERVES	TAX/RATE PAYER	DEBT
ROADS					
2022 Priority Program	7,801,000	400,000	-	1,447,100	5,953,900
Active Transportation	250,000	250,000	-	-	-
Traffic Signals (including pedestrian crossings)	140,000	-	-	140,000	-
	<u>\$ 8,191,000</u>	<u>\$ 650,000</u>	<u>\$ -</u>	<u>\$ 1,587,100</u>	<u>\$ 5,953,900</u>
SIDEWALKS AND WALKWAYS					
Lake Street Road and Underground Improvements	112,200	-	-	102,700	9,500
2022 Sidewalk Replacement	757,000	-	-	272,700	484,300
2022 New Sidewalks	345,000	-	-	16,900	328,100
2022 Walkway Improvements	50,000	-	-	50,000	-
	<u>1,264,200</u>	<u>-</u>	<u>-</u>	<u>442,300</u>	<u>821,900</u>
STORM SEWER - 2022 Priorities	<u>4,610,800</u>	<u>55,699</u>	<u>550,000</u>	<u>196,200</u>	<u>3,808,901</u>
SANITARY SEWER - 2022 Priorities	<u>3,903,954</u>	<u>1,000,000</u>	<u>-</u>	<u>1,884,060</u>	<u>1,019,894</u>
POLLUTION CONTROL- 2022 Priorities	<u>800,000</u>	<u>-</u>	<u>-</u>	<u>800,000</u>	<u>-</u>
WATERMAINS -2022 Priorities	<u>9,165,906</u>	<u>1,352,000</u>	<u>-</u>	<u>5,655,078</u>	<u>2,158,828</u>
BRIDGES AND MAOR CULVERTS					
First Ave. Louth s/o Pelham 12 Mile Creek - Construction	902,500	-	-	44,200	858,300
South Service Road Bridge (B011S)	805,000	-	-	39,400	765,600
	<u>1,707,500</u>	<u>-</u>	<u>-</u>	<u>83,600</u>	<u>1,623,900</u>
SHORELINE PROTECTION					
Belmont Park (Beachview Drive East) Shoreline Protection	11,000	-	-	500	10,500
	<u>11,000</u>	<u>-</u>	<u>-</u>	<u>500</u>	<u>10,500</u>
WATERCOURSES	<u>1,430,000</u>	<u>-</u>	<u>-</u>	<u>70,100</u>	<u>1,359,900</u>

CITY OF ST.CATHARINES
2022 CAPITAL FORECAST (SCHEDULE T)

Financial Management Services, Corporate Asset Management 2021 Capital B...

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DESCRIPTION	GROSS COSTS	GAS TAX	OTHER EXTERNAL/ RESERVES	TAX/RATE PAYER	DEBT
REGIONAL	-	-			
Regional - Burleigh Hill Drive (RR#36)	1,380,000	382,000	-	48,900	949,100
Region - Niagara Street (RR48) Reconstruction	1,668,000	732,000	-	526,100	409,900
Region - Glendale Avenue RR89 improvements	450,000	450,000	-	-	-
	\$ 3,498,000	\$ 1,564,000	\$ -	\$ 575,000	\$ 1,359,000
PARKS, RECREATION AND CULTURE SERVICES					
Court	480,000	-	-	65,400	414,600
Tree Planting Program	375,000	-	-	375,000	-
Memorial Bench Program - 50 benches (Year 3 of 6)	80,000	-	-	80,000	-
Parks Legacy Fund	125,000	-	-	125,000	-
Restoration of William Hamilton Merritt Statue	135,000	-	-	135,000	-
Pathway - Hydro Corridor (P7)	760,000	-	760,000	-	-
Splashpad	1,000,000	-	-	-	1,000,000
	2,955,000	-	760,000	780,400	1,414,600
BUILDING AND FACILITIES					
Administrative and Operational Facilities	870,000	-	110,000	37,200	722,800
PRCS Arenas and Recreational Facilities	1,955,000	-	370,000	401,100	1,183,900
PRCS Parks Structure and Facilities	640,000	-	70,000	-	570,000
Special Purpose Facilities	595,000	-	95,000	267,000	233,000
	4,060,000	-	645,000	705,300	2,709,700
FIRE SERVICE	6,500,000	-	-	313,350	6,186,650
PARKING SERVICE	55,000	-	55,000	-	-
Enterprise Resource Planning System, Financials replacement	4,000,000	-	-	196,000	3,804,000
Asset Management - Phase 2	1,300,000	-	-	161,850	1,138,150
CORPORATE INFRASTRUCTURE	5,300,000	-	-	357,850	4,942,150
TRANSIT COMMISSION SERVICES	600,000	-	-	60,000	540,000
TOTALS 2022 CAPITAL FORECAST	\$ 54,052,360	\$ 4,621,699	\$ 2,010,000	\$ 13,510,838	\$ 33,909,823

CITY OF ST. CATHARINES
2021 CAPITAL BUDGET AND FOUR YEAR FORECAST (SCHEDULE U)

	2021	2022	2023	2024	2025
CAPITAL EXPENDITURES					
Roads	8,186,859	8,191,000	11,831,000	7,851,951	8,720,001
Sidewalks and Walkways	764,000	1,264,200	710,000	710,000	710,000
Storm Sewer Collection System (including Sewer Separation)	2,533,200	4,610,800	2,375,168	3,815,100	3,970,000
Sanitary Sewer Collection System	4,091,720	3,903,954	3,694,133	6,473,376	7,346,844
Pollution Control	500,000	800,000	1,000,000	1,000,000	1,000,000
Water Distribution System (Watermain)	7,928,320	9,165,906	4,031,225	13,760,749	14,250,964
Bridges and Major Culverts	1,290,000	1,707,500	-	805,000	517,500
Shoreline Protection	1,546,500	11,000	489,000	3,224,000	41,000
Watercourses	380,000	1,430,000	6,730,000	1,800,000	580,000
Regional Projects	339,000	3,498,000	10,466,000	-	1,962,000
Community, Recreation and Culture Services	4,136,436	2,955,000	1,545,000	1,115,000	965,000
Buildings and Facilities (including Accessibility)	5,000,800	4,060,000	8,410,000	7,075,000	5,116,019
Parking Services	100,000	55,000	200,000	850,000	-
Fire Services	1,370,000	6,500,000	7,720,000	7,292,727	9,125,509
Corporate Infrastructure	1,500,000	5,300,000	4,300,000	-	-
Transit Commission	600,000	600,000	600,000	600,000	600,000
	\$ 40,266,835	\$ 54,052,360	\$ 64,101,526	\$ 56,372,903	\$ 54,904,837
SOURCES OF FINANCING					
Gas Tax	4,971,699	4,621,699	4,405,251	4,405,251	4,405,251
Other External Funding (including Grants)	2,213,436	550,000	550,000	550,000	550,000
Reserve Funds (including D.C)	1,725,000	1,460,000	2,791,520	1,296,363	1,312,754
TOTAL GRANTS/ 3rd PARTY/ RESERVES	\$ 8,910,135	\$ 6,631,699	\$ 7,746,771	\$ 6,251,614	\$ 6,268,005
Infrastructure Levy	1,730,000	1,694,000	1,569,000	1,569,000	1,569,000
Tax Support	1,150,000	1,350,000	1,700,000	2,100,000	2,272,000
Water/Wastewater	6,224,250	7,001,758	7,663,693	8,205,747	8,728,982
Capital Out of Revenue (1)	1,778,000	3,465,080	4,947,800	7,398,190	9,093,900
TOTAL TAX/ RATE PAYER	\$ 10,882,250	\$ 13,510,838	\$ 15,880,493	\$ 19,272,937	\$ 21,663,882
DEBENTURE (2)	20,474,450	33,909,823	40,474,262	30,848,352	26,972,950
TOTAL	\$ 40,266,835	\$ 54,052,360	\$ 64,101,526	\$ 56,372,903	\$ 54,904,837

CITY OF ST. CATHARINES
2021 CAPITAL BUDGET AND FOUR YEAR FORECAST (SCHEDULE U)

	2021	2022	2023	2024	2025
Note (1)					
Capital out of Revenue Allocation					
Tax Supported	1,000,000	1,450,200	1,750,000	2,000,000	2,250,000
Water/Wastewater	718,000	1,954,880	3,137,800	5,338,190	6,783,900
Transit Commission	60,000	60,000	60,000	60,000	60,000
Total Capital out of Revenue	1,778,000	3,465,080	4,947,800	7,398,190	9,093,900
Note(2)					
Debenture Allocation					
Tax Supported	16,587,660	30,003,601	36,099,397	24,970,164	20,481,024
Water/Wastewater	3,346,790	3,366,222	3,834,865	5,338,188	5,951,926
Transit Commission	540,000	540,000	540,000	540,000	540,000
Total Debenture	20,474,450	33,909,823	40,474,262	30,848,352	26,972,950

OTHER POTENTIAL CAPITAL PROJECTS - 2026 and BEYOND
SCHEDULE V

The intent of the list below is to highlight projects that have been raised to Council or discussed by Council. As these projects have not been included in the forecast at this time they would be considered in years six through ten (2026- 2030). However, some of these items represent underfunding of current programs, and should funding become available the expenditures could be accelerated. The costs provided are based on high level estimates. Costs are expected to change as the scope is refined and project planning proceeds. This list does not include the regular ongoing annual replacement of linear assets, and buildings and facilities that are being accommodated in the annual Capital Budget. Also, Sidewalks and Roads underfunding has not been included on this list, as they are currently under review.

Project Type	Asset	Facility/location	Description	Estimated Cost (\$000)	Supporting reports plans/strategy	Estimated Year
SI	Road/ Bridge	Moffat Street Secondary Access	High level estimate to be confirmed once location is determined	\$ 6,500	Environmental Assessment funding approved 2019	2026-29
R	Road	First Road West	(associated with development of s/o CNR lands)	1,295	2009 Development Charges (D.C.) Study	2026-30
R	Shoreline	Newport ROW Shoreline	Shoreline Protection	985	2018 Shoreline Protection Review	2026-27
R	Watercourses	Lock Wall Rehabilitation	Various lock wall locations identified as medium rating to be completed within 1-5 years	590	2018 Lock Wall Inspections	2026
R	Bridges	Bridges	Replacements -Costs over \$500k annual budget	1,900	2018 Bridge and Culvert Inspection	2026-30
R	Watercourses	Dick's Creek	Erosion control- Various locations Spring Garden Creek & other locations	4,000	2011 Inspection/2014 Priority Report	2026
R	Shoreline	Lakefront Park	2024 budget deferrals	1,000		2026
R	Arena	Bill Burgoyne Arena	Twin Arena (option 1)	21,800	PRCS-124-2019 - Arena Strategy	2029
R	Heritage	Old Courthouse	Address Accessibility / Deficiencies	2,700		2026
R	Arena	Merritton Arena	Replace floor and boards	1,100		2026
R	Park	Jaycee Park	New indoor equipment storage facility	1,000		2026-30
R	Aquatics	Not yet determined	Aquatics facilities	10,000	Aquatics Facility Strategy	2026
SI	Park	Sunset Beach	Park Improvements phase 3 including Playground	1,400	PRCS-149-2019	2026-30
R	Playgrounds	Playground Replacements	57 playground replacements as planned from 2020-29	9,360		2026-29
R	Tennis Courts	Tennis Court Replacements	10 tennis courts replacements as planned from 2020-29	2,075		
R	Basketball Courts	Basketball Courts	18 basketball courts replacements as planned from 2020 -29	1,350	PRCS-B002-2018 - Parks Renewal Plan	
SI	Park	Not yet determined	Skateboard Park (north of the QEW)	500	Recreation Facility & Programming Master Plan Recommendation #28 / Recreation Master Plan Advisory Committee's highest prioritized recommendation	2026-30
2025-2029 identified unfunded projects				\$ 67,555		

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2021 CAPITAL BUDGET
PROJECT FUNDING (SCHEDULE W)

ment Services,
Corporate Asset Management 2021
Capital B...

				FUNDING SOURCES								
				GRANTS/DEV. CHRGS/RESERVES			RATE/TAX PAYER SUPPORT					
Sch.	Project No.	Facility/Project Name	Gross Cost	Gas Tax	Other External Funding	Reserves & Budget Transfers	Infrastruct. Levy	Tax Support	Water/ Wastewater	Capital out of Revenue	Debenture	Notes
B	P17-067	St. David's Rd./Townline Reconstruction	1,807,500	375,000	-	-	-	-	-	75,000	1,357,500	
B	P18-061	Gale Cres. Road and Underground Improvements	252,000	-	-	-	-	-	-	15,200	236,800	
B	P18-062	Lake St. Road and Underground Improvements	180,000	-	-	-	-	-	-	10,800	169,200	
B	P18-063	Chestnut/Merritt St. Road and Underground Improvements	228,000	-	-	-	-	-	-	13,700	214,300	
B	P18-063	Chestnut/Merritt St. Road and Underground Improvements	150,000	-	-	-	-	-	-	8,000	142,000	
B	P20-062	Scarth Rd. Reconstruction	100,000	-	-	-	-	-	-	6,000	94,000	
B	P20-068	Grantham Rail Trail	340,000	-	-	-	-	-	-	20,000	320,000	
B	P21-061	Pelham Rd. (bike lanes)	469,000	125,000			-			20,700	323,300	2
B	P21-062	Eleanordale / Helm / Rochelle / Tavistock / Viking Road and Underground Improvements	516,359	369,699	-	-	-	-	-	8,800	137,860	
B	P21-063	Tremont Drive Retaining Wall Rehab	125,000	-	-	-	-	-	-	7,500	117,500	
B	P21-064	Hasting St.	1,303,000	-	-	-	-	-	-	78,200	1,224,800	
B	P21-068	Bike Lane Bollards	36,000	-	-	-	36,000	-	-	-	-	
B	P21-069	Active Transportation	250,000		-	-	-	-	-	15,000	235,000	
B	P21-080	2021 Road Resurfacing Program	1,736,000	1,075,000	-	-		600,000		3,700	57,300	
B	P21-097	Traffic Signals (including pedestrian crossings)	300,000	-	-	-	300,000	-	-	-	-	
B	P21-101	Greenmeadow / Wood Underground Improvements	394,000	300,000	-	-	-	-	-	5,700	88,300	
C	P17-067	St. David's/Townline Reconstruction	356,000	-	-	-	-	252,000	-	6,300	97,700	
C	P18-061	Gale Cres. Rd and Underground Improvements	19,000	-	-	-	-	19,000	-	-	-	
C	P20-062	Scarth Rd. Reconstruction	23,000	-	-	-	-	23,000	-	-	-	
C	P21-040	2021 Walkway and Sidewalk Improvements	50,000	-	-	-	50,000	-	-	-	-	
C	P21-042	2021 New Sidewalks	86,000	-	-	-	-	-	-	5,200	80,800	
C	P21-061	Pelham Rd. (bike lanes)	104,000	-	-	-	-	40,000	-	3,800	60,200	
C	P21-064	Hasting St.	126,000	-	-	-	-	16,000	-	6,600	103,400	
D	P17-067	St. David's/Townline Reconstruction	250,000	250,000	-	-	-	-	-	-	-	
D	P18-061	Gale Cres. Road and Underground Improvements	159,150	-	-	-	-	-	-	9,600	149,550	
D	P18-062	Lake St. Road and Underground Improvements	29,850	-	-	-	-	-	-	1,800	28,050	
D	P20-062	Scarth Rd. Reconstruction	59,000	-	-	-	-	-	-	3,600	55,400	
P	P21-001	Princess / Westchester Underground Improvements	250,000	-	125,000	-	-	-	-	7,500	117,500	1
P	P21-004	Forest Hill / Hillcrest / Rockcliffe Underground Improvements	118,200	-	-	-	-	-	-	7,100	111,100	

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2021 CAPITAL BUDGET
PROJECT FUNDING (SCHEDULE W)

Sch.	Project No.	Facility/Project Name	Gross Cost	FUNDING SOURCES							Notes	
				GRANTS/DEV. CHRGS/RESERVES			RATE/TAX PAYER SUPPORT					
				Gas Tax	Other External Funding	Reserves & Budget Transfers	Infrastruct. Levy	Tax Support	Water/ Wastewater	Capital out of Revenue		Debenture
D	P21-006	Catch Basins and Storm Service Installations	100,000	-	-	-	-	-	-	6,000	94,000	
D	P21-007	Glendale/Merritt/Northwood/Wiley	92,000	-	-	-	-	-	-	5,600	86,400	
D	P21-014	Storm CCTV Sewer Inspections	100,000	-	-	-	-	-	-	6,000	94,000	
D	P21-015	Design for Possible Future Storm Sewer Projects	50,000	-	-	-	-	-	-	3,000	47,000	
D	P21-016	Storm Sewer Spot Repairs	250,000	-	-	-	-	-	-	15,000	235,000	
D	P21-064	Hasting St.	286,000	-	-	-	-	-	-	17,200	268,800	
D	P21-101	Greenmeadow / Wood Underground Improvements	284,000	-	142,000	-	-	-	-	8,600	133,400	1
D	ST21-12	Storm System Master Servicing Study	300,000	-	-	-	-	-	-	18,000	282,000	
D	ST21-13	Carlton St. Storm Sewer Study	75,000	-	-	-	-	-	-	4,500	70,500	
D	ST21-14	Ontario St. CSO Reduction Study	30,000	-	-	-	-	-	-	1,800	28,200	
D	ST21-15	Port Dalhousie Area Storm Servicing Study	100,000	-	-	-	-	-	-	6,000	94,000	
E	P17-067	St. David's/Townline Reconstruction	695,000	-	-	-	-	-	273,500	110,500	311,000	
E	P18-061	Gale Cres. Road and Underground Improvements	113,000	-	-	-	-	-	113,000	-	-	
E	P18-062	Lake St. Road and Underground Improvements	502,720	287,500	-	-	-	-	-	57,000	158,220	
E	P19-065	Ridley Rd. Re-Alignment and Improvement	350,000	-	-	-	-	-	-	92,800	257,200	
E	P21-001	Princess / Westchester Underground Improvements	848,000	805,000	-	-	-	-	43,000	-	-	
E	P21-004	Forest Hill / Hillcrest / Rockcliffe Underground Improvements	159,000	-	-	-	-	-	159,000	-	-	
E	P21-007	Glendale/Merritt/Northwood/Wiley	460,000	157,500	-	-	-	-	302,500	-	-	
E	P21-010	2021 Extraneous Flow Elimination	50,000	-	-	-	-	-	50,000	-	-	
E	P21-011	Sanitary Sewer Spot Repairs	500,000	-	-	-	-	-	500,000	-	-	
E	P21-012	Sanitary Sewer Flushing & Reaming	25,000	-	-	-	-	-	25,000	-	-	
E	P21-014	Sanitary CCTV Sewer Inspections	300,000	-	-	-	-	-	300,000	-	-	
E	P21-015	Design for Future Sanitary Sewer Projects	50,000	-	-	-	-	-	50,000	-	-	
E	P21-019	Sewershed Analysis	10,000	-	-	-	-	-	10,000	-	-	
E	P21-064	Hasting St.	29,000	-	-	-	-	-	29,000	-	-	
F	ST21-11	2021 Pollution Control Priority	500,000	-	-	-	-	-	-	132,700	367,300	
F	P18-062	Lake St. Road and Underground Improvements	169,000	-	-	-	-	-	169,000	-	-	

2021 CAPITAL BUDGET
PROJECT FUNDING (SCHEDULE W)

Sch.	Project No.	Facility/Project Name	Gross Cost	FUNDING SOURCES							Notes	
				GRANTS/DEV. CHRGS/RESERVES			RATE/TAX PAYER SUPPORT					
				Gas Tax	Other External Funding	Reserves & Budget Transfers	Infrastruct. Levy	Tax Support	Water/ Wastewater	Capital out of Revenue		Debenture
G	P18-063	Merritt St. Road and Underground Improvements	60,000	-	-	-	-	-	60,000	-	-	
G	P20-062	Scarth Rd. Reconstruction	131,000	-	-	-	-	-	131,000	-	-	
G	P20-100	Edinburgh/ Tamarack	632,000	-	-	-	-	-	-	79,000	553,000	
G	P20-102	Lakeshore Rd. at Welland Canal Watermain Replacement	107,000	-	-	-	-	-	107,000	-	-	
G	P20-116	Storz Hydrant Port Conversions	212,320	-	-	-	-	-	212,320	-	-	
G	P21-001	Princess / Westchester Underground Improvements	778,000	287,000	-	-	-	-	491,000	-	-	
G	P21-002	Bartlett / Perma/ Underground Improvements	724,000	-	-	-	-	-	724,000	-	-	
G	P21-003	Ontario St. (RR#42) Underground improvement	300,000	-	-	-	-	-	300,000	-	-	
G	P21-004	Forest Hill / Hillcrest / Rockcliffe Underground Improvements	127,000	-	-	-	-	-	127,000	-	-	
G	P21-062	Eleanordale / Helm / Rochelle / Tavistock / Viking Rd. & Underground Improvements	2,277,000	488,000	-	-	-	-	438,000	171,000	1,180,000	
G	P21-100	Flanders Watermain Improvements	560,000	-	-	-	-	-	560,000	-	-	
G	P21-101	Greenmeadow / Wood Underground Improvements	1,551,000	577,000	-	-	-	-	378,930	75,000	520,070	
G	P21-118	Valves, Hydrants & Services	50,000	-	-	-	-	-	50,000	-	-	
G	P21-119	Design for 2022 Projects	50,000	-	-	-	-	-	50,000	-	-	
G	ST21 -17	Water Master Servicing Plan	200,000	-	-	-	-	-	200,000	-	-	
H	P17-121	Third Ave. Louth / Glass Ave Bridge @ 15 Mile	1,215,000	-	412,500	-	-	-	-	48,200	754,300	3
H	P17-125	South Service Rd. Bridge (B011S) Condition Survey & Rehab Replacement Analysis	75,000	-	-	-	-	-	-	4,500	70,500	
I	P20-132	Westgate Park (8-14 Shore Blvd)	1,546,500	-	-	-	-	-	-	93,200	1,453,300	
J	ST21-16	Watercourse Flooding & Erosion Control Priority Study	150,000	-	-	-	-	-	-	9,000	141,000	
J	P21-129	Spring Garden Creek EA / Design	230,000	-	-	-	-	-	-	13,800	216,200	
K	RN20-stp	Region - St. Paul St. W (RR#81) Bridge Over CN Tracks	51,000	-	-	-	-	-	51,000	-	-	
K	RN20-stp	Region - St. Paul St. W (RR#81) Bridge Over CN Tracks	20,000	-	-	-	-	-	20,000	-	-	
K	RN20-stp	Region - St. Paul St. W (RR#81) Bridge Over CN Tracks	18,000	-	-	-	-	-	-	1,100	16,900	

2021 CAPITAL BUDGET
PROJECT FUNDING (SCHEDULE W)

ment Services, Corporate Asset Management 2021 Capital B...

				FUNDING SOURCES								
				GRANTS/DEV. CHRGS/RESERVES			RATE/TAX PAYER SUPPORT					
Sch.	Project No.	Facility/Project Name	Gross Cost	Gas Tax	Other External Funding	Reserves & Budget Transfers	Infrastruct. Levy	Tax Support	Water/ Wastewater	Capital out of Revenue	Debenture	Notes
K	RN21-dow	Region - Downing Trunk Watermain Replacement and ancillary works	250,000	-	-	-	-	-	-	15,000	235,000	
L	PRC18-01	Canada Summer Games (year 4 of 4)	320,000	-	-	-	-	-	-	19,200	300,800	PA
L	PRC21-01	Tree Planting Program	368,000	-	-	-	368,000	-	-	-	-	
L	PRC21-02	Park Renewal Plan - Montebello Park Playground	330,000	-	-	-	330,000	-	-	-	-	
L	PRC21-03	Memorial Bench Program - 50 benches	80,000	-	-	-	80,000	-	-	-	-	
L	PRC21-04	Park Renewal Plan - Bogart St. Park Basketball/Tennis/Pickleball Court & Playground	380,000	-	264,000	-	116,000	-	-	-	-	7
L	PRC21-05	Parks Legacy Fund - Happy Rolph's	179,000	-	84,000	-	95,000	-	-	-	-	4 PA
L	PRC21-05-1	Parks Legacy Fund	60,000	-	30,000	-	30,000	-	-	-	-	4
L	P21-155	City-wide Trail Improvements	1,030,936	-	1,030,936	-	-	-	-	-	-	9
L	P21-156	Splashpad/ Washroom	200,000	-	-	-	-	-	-	12,000	188,000	
L	P21-157	Active Transportation Priorities	1,188,500	-	-	-	-	-	-	63,200	1,125,300	
M	P16-163	Bill Burgoyne Arena Roof Replacement - Low Roof (NW Corner)	25,000	-	-	25,000	-	-	-	-	-	5
M	P18-181	Museum HVAC	700,000	-	-	-	-	-	-	42,000	658,000	
M	P19-147	Robertson School Flat Roof Maintenance	50,000	-	-	-	-	-	-	3,000	47,000	
M	P20-153	Sunset Beach Washroom Full Accessibility	250,800	-	-	-	-	-	-	15,100	235,700	
M	P20-157	P20-157 Centennial Library-Garage Security Doors/Fencing	20,000	-	-	20,000	-	-	-	-	-	5
M	P20-159	Meridian Centre Chiller Regasketing	100,000	-	-	-	-	-	-	6,000	94,000	
M	P20-162	Meridian Centre - Front Sliding Door Replacement	25,000	-	-	25,000	-	-	-	-	-	5
M	P21-142	Buchanan House Green House Demolition	150,000	-	-	150,000	-	-	-	-	-	5
M	P21-136	Roofing Replacements (2 locations)	80,000	-	-	-	80,000	-	-	-	-	
M	P21-137	Arena LED Lighting Refit (3 arenas)	225,000	-	-	-	-	-	-	13,500	211,500	
M	P21-138	Kiwanis Aquatics Centre - Waste Heat Recovery	50,000	-	-	50,000	-	-	-	-	-	5
M	P21-139	Kiwanis Aquatics Centre - Window/Flashing	50,000	-	-	50,000	-	-	-	-	-	5
M	P21-140	Merritton Arena Replace Floor, Boards, Header and Mains	1,200,000	-	-	-	-	-	-	72,000	1,128,000	
M	P21-141	Garden City & Bill Burgoyne Arenas Capital Maintenance	110,000	-	-	65,000	-	-	-	2,700	42,300	
M	P21-143	Burgoyne Woods Site Paving	500,000	-	-	-	200,000	-	-	18,000	282,000	
M	P21-144	Burgoyne Woods Washroom Roof	15,000	-	-	15,000	-	-	-	-	-	5

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2021 CAPITAL BUDGET
PROJECT FUNDING (SCHEDULE W)

				FUNDING SOURCES								
				GRANTS/DEV. CHRGS/RESERVES			RATE/TAX PAYER SUPPORT					
Sch.	Project No.	Facility/Project Name	Gross Cost	Reserves & Budget			Rate/Tax Payer Support			Debenture	Notes	
				Gas Tax	Other External Funding	Transfers	Infrastruct. Levy	Tax Support	Water/ Wastewater			Capital out of Revenue
M	P21-145	Lakeside Park - New Parking Lot	25,000	-	-	25,000	-	-	-	-	-	5
M	P21-146	Centennial Library Recaulk Exterior Panels	150,000	-	-	-	-	-	-	9,000	141,000	
M	P21-147	Performing Arts Centre Sump Pump Replacements	20,000	-	-	20,000	-	-	-	-	-	5
M	P21-148	Performing Arts Centre Exterior Door Repairs	10,000	-	-	10,000	-	-	-	-	-	5
M	P21-149	Meridian Centre Life Safety Lines	45,000	-	-	-	45,000	-	-	-	-	
M	P21-150	Robertson School - Annex Foundation Repairs	400,000	-	-	-	-	-	-	24,000	376,000	
M	P21-152	Sunset Beach - Parking Lot	250,000	-	-	-	-	-	-	13,000	237,000	
M	P21-153	Self-Cleaning/Contained Washroom (Downtown)	500,000	-	-	300,000	-	-	-	8,000	192,000	6
M	P21-154	St.Catharines Public Library Security Gates	50,000	-	-	-	-	-	-	3,000	47,000	
N	P21-151	Ontario St. Parking Garage Waterproofing Repairs and Security	100,000	-	-	100,000	-	-	-	-	-	5
O	PFR21-01	City's share of Consultants Fees - NG911 Implementation (additional)	30,000	-	-	30,000	-	-	-	-	-	6
O	P21-133	Firehall #1 - Geneva St. Design of Headquarters	250,000	-	-	250,000	-	-	-	-	-	6
O	P21-134	Firehall #1 - Geneva St. Replace RTU-Admin area	40,000	-	-	40,000	-	-	-	-	-	6
O	P21-135	Fire Hall #6 - Scott St. Roofing Replacement	50,000	-	-	50,000	-	-	-	-	-	6
O	PFR21-02	Fire vehicles	1,000,000	-	-	500,000	-	-	-	-	500,000	8
P	PCI21-01	Water and Tax System Replacement	1,000,000	-	-	-	-	-	-	60,000	940,000	
P	ST21-10	Phase 1 Asset Management Implementation	500,000	-	-	-	-	200,000	300,000	-	-	
Q	PTC21-01	2021 Transit Funding Replenishment	600,000	-	-	-	-	-	-	60,000	540,000	
TOTAL			\$ 40,266,835	\$ 4,971,699	\$ 2,213,436	\$ 1,725,000	\$ 1,730,000	\$ 1,150,000	\$ 6,224,250	\$ 1,778,000	\$ 20,474,450	
Less Amount Previously Approved by Council			\$ 499,000	\$ -	\$ 84,000	\$ -	\$ 95,000	\$ -	\$ -	\$ 19,200	\$ 300,800	
Capital Budget Requiring Council Approval			\$ 39,767,835	\$ 4,971,699	\$ 2,129,436	\$ 1,725,000	\$ 1,635,000	\$ 1,150,000	\$ 6,224,250	\$ 1,758,800	\$ 20,173,650	

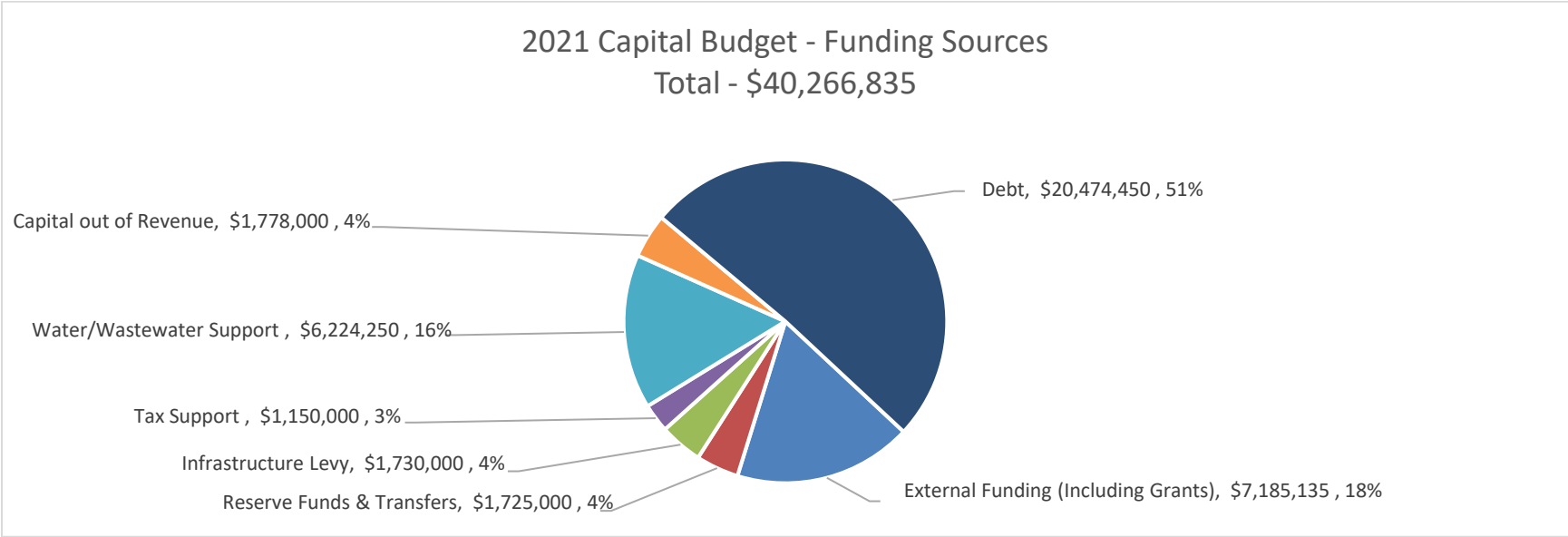
Notes:

- 1- Niagara CSO Map Grant Funding
- 2- Regional Bike Grant
- 3 - Cost Sharing with Town of Lincoln
- 4 - Rotary Club Funding to be matched by the City
- 5 -Building Reserve

- 6 - Transfer of surplus funding from prior year projects
- 7 - Investing in Canada Infrastructure Program (ICIP)
- 8 - Firefighting Equipment Reserve
- 9 - ICIP COVID19 Funded Project contingent upon receipt of grant funding
- PA - Previously Approved by Council

**Funding Our Capital Assets
Schedule X**

Seven different sources of funding for the 2021 capital Budget for the City of St. Catharines are shown below:



External Funding (Including Grants) - \$7,185,135

The 2021 Budget includes the \$1,030,936 grant the City will submit for funding within Infrastructure Canada’s Investing In Canada Plan (ICIP) COVID19 tranche. The budget also includes an anticipated grant from a prior year ICIP application for \$264,000 for the Bogart Street Court and Playground Renewal Project. Should the City be unsuccessful in securing these grants the related projects could not continue in 2021 as planned.

The Federal Gas Tax Program (FGT) is the largest of the recurring grants received by the City for Capital projects. The City’s Gas Tax funding for 2021 of \$4,971,699 includes annual funding of \$4,221,699 and \$750,000 of surplus funding from projects

completed under budget or funded from additional sources. As in prior years the regular annual amount funds various linear projects that are discussed in further detail in Schedule Y.

The 2021 grant funding also includes anticipated grants of \$392,000 from the Niagara Region, through the Combined Sewer Overflow Control Policy Funding Program (CSO Map Fund) for \$267,000, and the Bike Grant (\$125,000). Should the Region not approve the applications, the related projects will be removed from the 2021 capital budget. In 2021, there is \$412,500 for 50/50 project cost sharing with the Town of Lincoln for a bridge replacement. Finally, The Parks Legacy Fund projects rely upon donor contributions of \$114,000.

Infrastructure Levy - \$1,730,000

The Infrastructure Levy was established in 2016 to address the infrastructure deficit. The funds are being utilized to fund renewal. Any funds not allocated in the year will be maintained in a reserve for use in future years for eligible projects. The annual funding has been set at 1% of the City's portion of the current year tax levy, providing \$1,569,000. For 2021, an \$161,000 of available funding resulting from favorable variances in previous projects has been utilized to provide the City's funding portion of the Legacy Parks Projects (\$125,000) and the Bollards for Bike Lanes Project (\$36,000). The projects funded by the 2021 infrastructure levy are shown in the graph below.

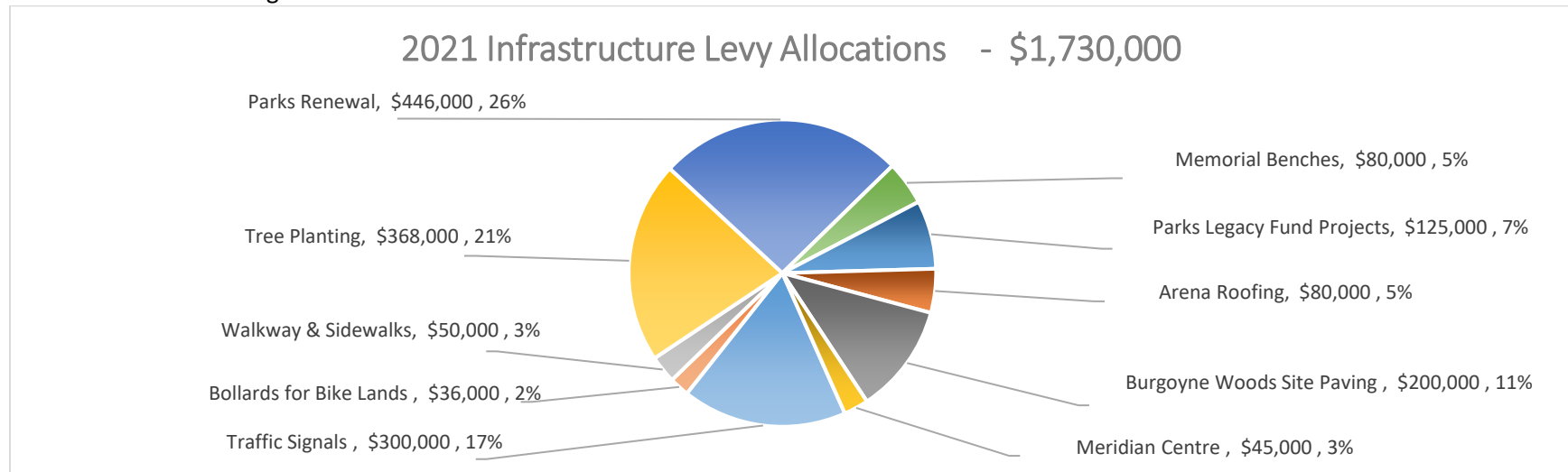
Reserves & Project Transfers - \$1,725,000

The City of St. Catharines also uses reserves to fund capital works. The Building Reserve Fund is providing funding of \$555,000 for works related to building and facilities infrastructure. This

contribution is lower than the prior years' annual contribution of \$650,000 to reduce the operating budget funding. Also \$670,000 of funds have been transferred from existing approved Fire projects to fund other Fire projects and provide partial funding for the Self Cleaning and Contained Washroom Project. Commencing with 2021, Fire Services larger vehicle and equipment purchases have been included within the capital budget and are 50% funded by the Firefighting Equipment Reserve (\$500,000) and 50% funded by debt.

Tax Support - \$1,150,000

Consistent with prior years, rehabilitation projects for roads, sidewalks, bridges and major culverts, are included in the Capital budget and funded from the operating budget. Recognizing the immediate financial challenges facing the City as a result of COVID19, the annual funding from the operating budget has been reduced by \$1,156,000 and has been replaced with increased FGT and debt.



Utilities Rate Support - \$6,224,250

In 2019 Council approved the 10-year Financial Plan for Water and Wastewater (Water/Wastewater Plan) that included a significant increase in capital renewal, funded from rates. The Water/Wastewater Plan includes annual increases of no more than 6.5% on a typical residential household bill. The Water/Wastewater Plan was guided by the following principles (FMS-057-2019);

- 1) to reduce existing funding gaps, and
- 2) moving towards a sustainable replacement level of capital spending year over year.

The capital spending and funding amounts from rates, capital out of revenue, and debt that were included in The Water/Wastewater Plan, have been adjusted in the 2021 budget in response to the financial and operational challenges facing the City caused by COVID19. The 2021 budget and 2022-2025 forecast reflects a reallocation of the investment in Water and Wastewater. Decreased spending in years 2021-2023 is offset by increases in spending in the years 2024 - 2026, resulting in the same net investment in infrastructure over the next 6 years. However, in the short term the spending deferrals will continue to contribute to the widening infrastructure gap.

Capital out of Revenue - \$1,778,000

Capital out of revenue is the portion of the project cost that is funded from the operating budget. This Council supported strategy, sets the contribution rate at 10% of the project costs not funded from other identified sources. The capital out of revenue contribution approximates one years' worth of debenture costs of the project.

For 2021 the capital out of revenue contribution percentage has been reduced to 6% to provide relief to the operating budget,

significantly impacted by COVID19. These funding reductions have been offset by higher Federal Gas tax funding and debentures.

Where the City is issuing debt for water, wastewater or Transit Commission, a separate capital out of revenue payment is required from the respective area. The capital out of revenue contribution rates for Water and Wastewater set out in the Water/Wastewater Plan range from 40% to 60%, so as to manage debt levels while increasing investment in capital. For 2021 the capital out of revenue contribution percentage has been reduced to 12% (Water) and 27%(Wastewater) to provide relief to the 2021 Water/Wastewater budget, which will be significantly impacted by COVID19. These funding reductions have been offset by higher Federal Gas tax funding and debentures.

Debt - \$20,474,450

Debt is the most significant funding source for the annual Capital Budget and is utilized after all other funding has been applied. Debenture financing allows the City to spread the costs of Capital over the term of debt, rather than requiring funding in the year of construction. Using debt also facilitates paying for the assets over a period that approximates the asset life. Debt Management is necessary to ensure that the City maintains an appropriate debt level. The Council Approved Debt Management Strategy is outlined in schedule AB.

Debenture funding has been utilized to reduce tax and rate supported funding 2021, to respond to the current financial situation. However, at 51%, the debt funding percentage is still comparable to debt funding rates in prior years.

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Funding from Federal Gas Tax - \$4,971,699 Schedule Y

Council endorsed a five-year capital investment plan for FGT revenues in 2009 which identified continued funding for combined sewer system upgrades (storm sewer separations) and watermain replacement in conjunction with the combined sewer system upgrade and various road resurfacing projects. Council subsequently shifted focus away from underground infrastructure to include facility energy related initiatives and non-resurfacing roadwork. One of the requirements of the FGTP is that the expenditures are incremental, meaning that the funds cannot be used to displace current capital investment or reduce municipal taxes.

The City's use of \$4,971,699 of Gas Tax funding includes annual funding of \$4,221,699 and \$750,000 of surplus funding from

projects completed under budget and/or funded from additional sources. The additional funding has been utilized to reduce the 2021 tax and rate payer support.

Below is a list of the 2021 capital projects funded by FGT:

B	2021 Road Resurfacing	1,075,000
B	Road Construction	1,044,699
C	Storm Sewer Collection	250,000
E	Sanitary Sewer Collection	1,092,500
G	Water Distribution	1,509,500
	TOTAL	\$ 4,971,699

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Debt Management Strategy Schedule Z

The currently established Debt Management Strategy, with Council's ongoing support, has the following criteria:

- 1) Eligibility: Not all capital projects are suited for debt financing. The City's strategy is to recommend debt financing only for infrastructure purposes. Large projects that provide assets with well-defined benefits to the community, have long asset lives and the ability to leverage additional financing elsewhere are eligible for debt financing.
- 2) Sustainable level of borrowing: For debt management purposes, the City has adopted a policy aimed at containing debt charges at approximately 10% of the City's total own expenditures. This constraint ensures that the debt service costs will not become an increasing burden and a larger portion of the City's budget, as it is essential the City ensure debt levels are sustainable within the Operating Budget.
- 3) Debt repayment: The City has a 10% down payment strategy which reduces the amount to be borrowed and at the same time, bringing the approximate costs of one year's debt service to the year of decision. As a result, Council will raise, through property taxes, an amount which will be equivalent of future annual debt charges for each project. Debentures are taken for shorter timeframes versus longer timeframe which are typically five or ten years.

The Water/Wastewater Plan includes increasing capital out of revenue percentages, over the next 10 years. The targets of at least a 40/60 split are intended to balance asset renewal and debt levels.

The capital out of revenue contributions of 6% for tax supported projects included in the 2021 Capital Budget are outside of the current Debt Management Strategy's guidance. These reduced rates will provide temporary relief to the 2021 operating budget. The debt funded projects still remain in compliance with Criteria 1 listed above.

While the debt charges for 2021 will remain below 10% of the City's own expenditures, in compliance with criteria 2 of the Strategy, the future year forecasts outlined below indicate that the debt charge ratio will move above 10%. These forecasts will be updated and the debt servicing ratios will continue to be monitored and reviewed with Council on a regular basis.

Debt Management Strategy Schedule Z

The Municipal Act requires that a Municipality have a five-year capital financing forecast. Ontario Regulation 403/02 limits annual debt charges to no more than 25% of the City's net revenue fund revenues. Using this guideline, the City could increase its debt (approximately) by a further \$80.36 million based on an interest rate of 7%, which is the rate the Ministry of Municipal Affairs uses for illustrative purposes. (Calculation is provided on Schedule AA). Using a lower estimated borrowing rate of 5%, the City's additional debt capacity would be \$90.34 million.

The additional debt capacity has decreased from prior years (2019 - \$194 million) as a result of the change in accounting treatment for the City's commitment to fund the Niagara Health System Hospital. The Ontario Regulation 403/02 requires the inclusion of the total remaining outstanding principal and interest on this type of obligation, which has reduced the current year borrowing capacity by \$108 million. This debt capacity adjustment will reduce to nil by 2026 when the obligation is fully settled.

The City Treasurer has updated the Debt Repayment Limit for the City, and the debenture amount proposed in the 2021 Capital Budget will not cause the City to exceed its limit.

In 2019, the City's debt charges were 8.56% of the City's total estimated expenditures. Each year, the Ministry of Municipal Affairs

produces a financial indicator review that states that debt costs between 5% and 10% are considered moderate risk – which is where the City of St Catharines currently resides. Table 1 below reports the estimated impact of increased borrowing activities for the next five years.

Table 1 below shows the total debt charges as a percentage of operating budget exceeding the 10% upper limit in 2022. There are many assumptions to determine this percentage, including the amount of debt to be issued, timing of the debt issuances and total amount of expenditures. The assumptions made are conservative. This projection assumes all future debt being issued for a period of 10 years is at an interest rate of 4%. The interest rate on recent debentures issues has been much lower (2019-2.37%, 2020 -1.57%). Any changes made to any of the assumptions – whether that is timing, term or interest rate for debt issuances, or the level of capital spending supported by debt, will have an impact on the debt charges as a percentage of expenditures, the projected debt balance and future tax levy impacts.

As the City continues to refine its Asset Management Plan and formulate its future debt needs these forecasts will be updated and the debt servicing will continue to be monitored and reviewed on a regular basis, for compliance with Council set limits.

TABLE 1

	2020	2021	2022	2023	2024	2025
Outstanding Debt	\$122.9m	\$126.8m	\$131.70m	\$139.3m	\$150.6m	\$163.9m
Debt Per Household	\$2,053	\$2,117	\$2,200	\$2,327	\$2,515	\$2,736
Total Annual Debt Servicing	\$17.3m	\$18.5 m	\$20.8 m	\$21.6m	\$23.4 m	\$25.3m
As % of Operating Budget	9.11%	9.48%	10.40%	10.51%	11.13%	11.73 %

2021 CAPITAL BUDGET -MUNICIPAL ACT DEBT LIMITS (SCHEDULE AA)

Calculation of Debt Charges:		(Per 2019 FIR schedule 81)		
Total Principal			\$	24,764,757
Total Interest				6,413,246
NET DEBT CHARGES			A	<u>\$ 31,178,003</u>
Calculation of Annual Repayment Limit:				
Total Revenue Fund Revenue (sch10 9910)			\$	223,142,785
Excluded Revenue Amounts				
Ontario Grants - incl. Grants for TCAs (SLC 10 0699 01+SLC 10 0810 01+ SLC10 0815 01)				667,113
Canada Grants - incl. Grants for TCAs (SLC 10 0820 01+SLC 10 0825 01)				(453,773)
Deferred Revenue Earned (Provincial Gas Tax) (SLC 10 830 01)				(2,524,717)
Deferred Revenue Earned (Canada Gas Tax) (SLC 10 831 01)				(5,138,713)
Other Municipalities including revenue for TCA (SLC 10 1098 01+SLC 101099 01)				(7,036,786)
Gain/Loss on sale of land & capital assets (SLC 10 1811 01)				(37,800)
Deferred revenue earned (Recreation Land the planning act) (SLC 10 1813 01)				(1,335)
Other Deferred revenue earned (SLC 10 1814 01)				(231,161)
Donated Tangible Capital Assets (SLC 53 0610 01)				(887,424)
Increase/Decrease in Gov't Business Enterprise equity (SLC 10 1905 01)				(1,837,057)
NET REVENUE FUND REVENUES				<u>\$ 205,661,132</u>
25% OF NET REVENUE FUND REVENUE			B	<u>\$ 51,415,283</u>
Adjustments to Annual Repayment Limit				
ANNUAL REPAYMENT LIMIT UNDER REGULATION			C (B - A)	<u>\$ 20,237,280</u>
Unfinanced prior year capital projects/unissued debt (details in AA-1)		\$		41,801,153
Capitalized Annual Repayment	Years	Rate	Factor	
	10	7.00%	0.1424	D
				(5,951,544)
ADJUSTED ANNUAL REPAYMENT LIMIT			(C - D)	<u>\$ 14,285,736</u>
Remaining Debt Capacity				
Capitalized Debt Capacity				100,337,033
2020 Capital Budget				(19,974,450)
REMAINING DEBT CAPACITY				<u>80,362,583</u>

2021 CAPITAL BUDGET - SCHEDULE AA-1

MUNICIPAL ACT DEBT LIMITS

UNFINANCED PRIOR YEAR CAPITAL PROJECTS/UNISSUED DEBT
(INCLUDES 2020 CAPITAL PROJECTS)

	Debt Amount
Roads	\$ 9,277,143
Sidewalks & Walkways	1,469,000
Storm Sewer Collection (incl. Separation)	7,517,300
Pollution Control Plan	1,934,500
Water Distribution System	348,250
Shoreline Protection	1,452,000
Canada Summer Games Commitment	864,000
Arenas Improvement Program	2,403,000
Merritton Park	940,000
Senior and Community Centres	238,460
PRCS Other Buildings & Facilities	2,165,000
Heritage Buildings	2,029,000
Fire	4,401,000
Parking Operations	270,000
Lock III Complex	1,485,000
Administrative & Operational Workspace	1,906,500
Corporate Infrastructure	3,101,000
TOTAL	<u>\$ 41,801,153</u>

Capital Budget and Debt – Municipal Comparators
Schedule AB

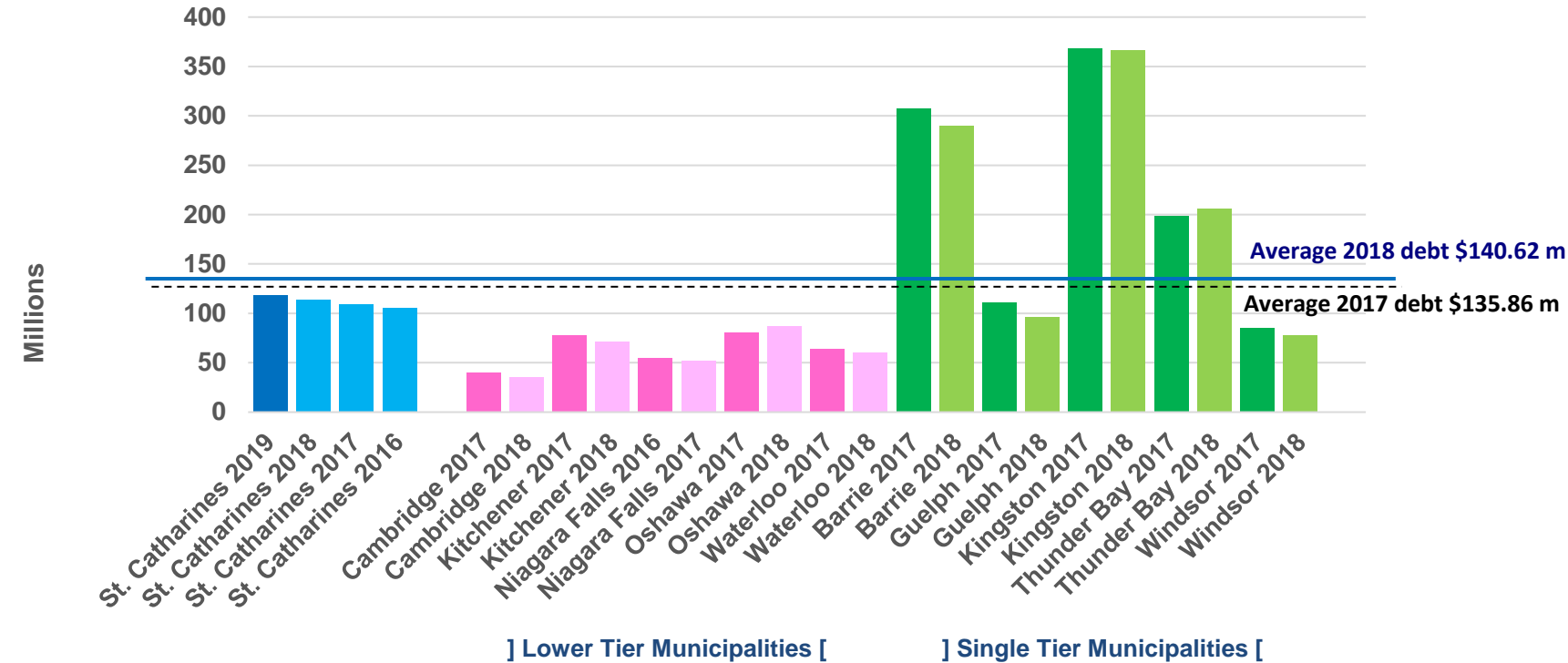
Unlike Federal and Provincial budgets, municipal budgets are very capital intensive. Borrowing for capital projects provides many economic benefits for the future of the municipality, especially so, as choosing to be debt-free would result in substantially less infrastructure being renewed and available to the public. City Council has identified five single-tier and five lower-tier municipalities with similar characteristics to the City of St. Catharines, which are shown in Graph 1 below.

Table 2 below shows the City of St. Catharines debt burden for the last four years (including internal debt).

TABLE 2

City of St. Catharines Outstanding Debt (\$Millions)	
2016	\$111.3
2017	\$114.6
2018	\$119.3
2019	\$122.9

Graph 1. Debt levels: Comparator Municipalities

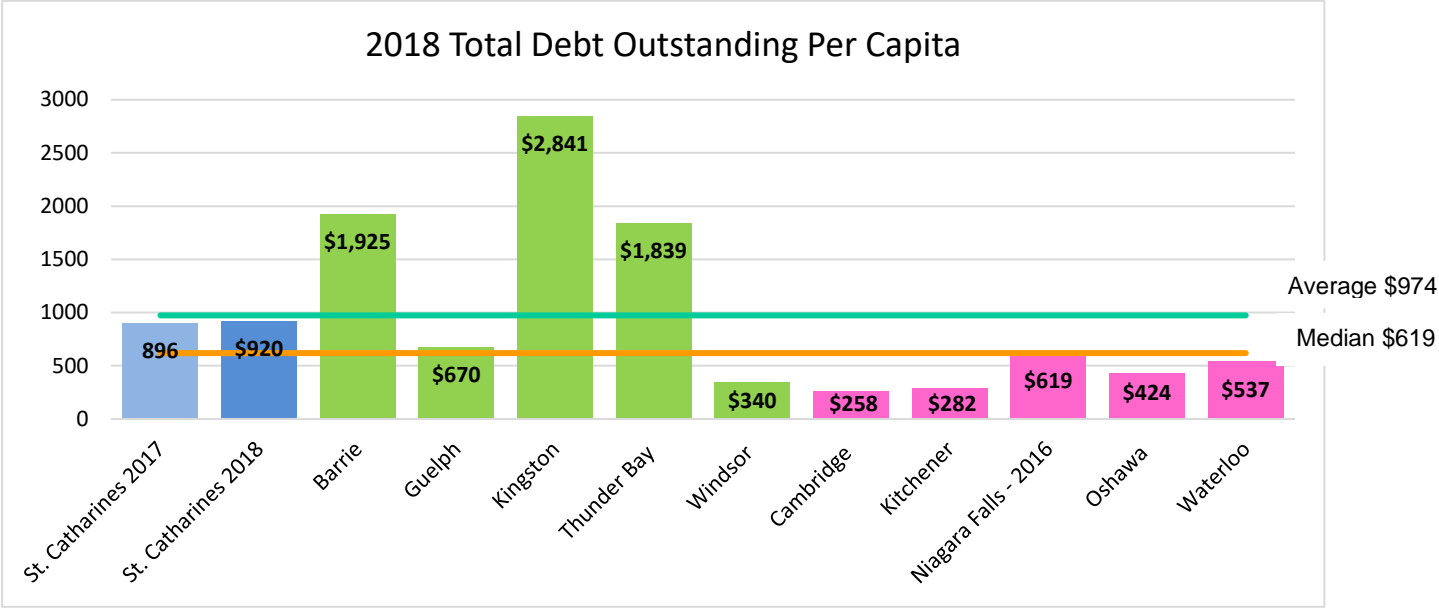


Capital Budget and Debt – Municipal Comparators
Schedule AB (continued)

Debt per capita is another common debt ratio. The latest data available from the 2019 BMA Study based on 2018 FIR data is shown in the Graph 2 below. The City of St. Catharines total debt outstanding per capita for 2018 was \$920, which is above the average for all reporting municipalities in the BMA study. The 2018 average for municipalities in the 2019 BMA Study was \$758 and the median was \$550. Looking amongst our ten comparators the data is a bit different. The eleven comparator municipalities’ average for 2018 was \$974 and the median

was \$619. St. Catharines outstanding debt per capita of \$920 for 2018 (\$896– 2017) is below the average for the Council approved municipal comparators. While the City of St. Catharines debt is at the higher end of the comparators, it is still at a reasonable level in comparison to other municipalities, particularly older cities with similar aged infrastructure.

Graph 2.



2021 CAPITAL BUDGET
REPRIORITIZED PRIOR FOUR YEAR FORECASTS (SCHEDULE AC)

This summary of capital expenditures compares the projected four year forecast (2021-2025) and capital budget completed in 2020 with the new figures projected in 2021 for the same forecast time period.

	2021			2022			2023			2024		
	2020 Forecast	2021 Forecast	Variance \$	2020 Forecast	2022 Forecast	Variance \$	2020 Forecast	2023 Forecast	Variance \$	2020 Forecast	2024 Forecast	Variance \$
CAPITAL EXPENDITURES												
Roads	7,861,000	8,186,859	325,859	8,031,000	8,191,000	160,000	8,391,000	11,831,000	3,440,000	8,402,000	7,851,951	(550,049)
Sidewalks and Walkways	474,000	764,000	290,000	50,000	1,264,200	1,214,200	211,000	710,000	499,000	735,000	710,000	(25,000)
Storm Sewer Collection System (Incl. Sewer Sep.)	2,825,168	2,533,200	(291,968)	1,840,000	4,610,800	2,770,800	2,375,168	2,375,168	-	3,815,168	3,815,100	(68)
Sanitary Sewer Collection System	4,036,720	4,091,720	55,000	4,208,954	3,903,954	(305,000)	5,077,133	3,694,133	(1,383,000)	6,173,376	6,473,376	300,000
Pollution Control	500,000	500,000	-	800,000	800,000	-	1,000,000	1,000,000	-	1,000,000	1,000,000	-
Water Distribution System (Watermains)	8,589,320	7,928,320	(661,000)	8,415,906	9,165,906	750,000	7,979,225	4,031,225	(3,948,000)	12,960,749	13,760,749	800,000
Bridges and Major Culverts	1,100,000	1,290,000	190,000	420,000	1,707,500	1,287,500	450,000	-	(450,000)	674,000	805,000	131,000
Shoreline Protection	1,845,000	1,546,500	(298,500)	35,000	11,000	(24,000)	640,000	489,000	(151,000)	1,910,000	3,224,000	1,314,000
Watercourses	800,000	380,000	(420,000)	1,400,000	1,430,000	30,000	4,050,000	6,730,000	2,680,000	1,600,000	1,800,000	200,000
Regional Projects	2,236,000	339,000	(1,897,000)	7,425,000	3,498,000	(3,927,000)	4,998,000	10,466,000	5,468,000	-	-	-
Parks, Recreation and Culture Services	4,264,101	4,136,436	(127,665)	2,027,800	2,955,000	927,200	1,387,000	1,545,000	158,000	1,739,600	1,115,000	(624,600)
Buildings and Facilities (Including Accessibility)	6,500,000	5,000,800	(1,499,200)	3,975,000	4,060,000	85,000	4,627,000	8,410,000	3,783,000	4,910,000	7,075,000	2,165,000
Parking Services	-	100,000	100,000	1,095,000	55,000	(1,040,000)	400,000	200,000	(200,000)	-	850,000	850,000
Fire Services	330,000	1,370,000	1,040,000	1,420,000	6,500,000	5,080,000	4,420,000	7,720,000	3,300,000	3,850,000	7,292,727	3,442,727
Corporate Infrastructure	700,000	1,500,000	800,000	500,000	5,300,000	4,800,000	500,000	4,300,000	3,800,000	500,000	-	(500,000)
Transit Commission	600,000	600,000	-	600,000	600,000	-	600,000	600,000	-	600,000	600,000	-
	42,661,309	40,266,835	(2,394,474)	42,243,660	54,052,360	11,808,700	47,105,526	64,101,526	16,996,000	48,869,893	56,372,903	7,503,010

Projects Added/Increased		Projects Added/Increased		Projects Added/Increased		Projects Added/Increased	
Roads Increased	325,859	Roads Increased	160,000	Other Roads Prj. Increased	520,000	Sanitary Sewer Increased	300,000
		Sidewalks -Lake St./Gale St./ Facer St./					
Sidewalks Increased	290,000	Burleigh Hill Dr. Prj. Added	1,214,200	First Street Louth Road Impr.Added	2,920,000	Water Distribution Increased	800,000
Sanitary Sewer Increased	55,000	Storm Sewer Increased	2,770,800	Sidewalks Increased	499,000	Bridges & Culverts Increased	131,000
Bridges and Major Culverts Increased	190,000	Water Distribution Increased	750,000	Dick's Creek Watercourse Added	600,000	Shoreline Prtctn -Lakefront Park Incrs	1,107,500
Region- Downing Trunk Watermain/Storm	250,000						
Sewer Repl. Added		Other Bridges & Culverts Increased	482,500	Watercourses Impr. Added	2,080,000	Other Shoreline Protection Prj. Incrs	206,500
Ontario St. Parking Grge Waterproof	100,000	South Service Road Bridge Added	805,000	Regional Projects Increased	864,000	Watercourses Increased	200,000
Fire - Pumper Replacement Added	1,000,000	Watercourses Increased	30,000	Regional - St Paul St. W Added	2,365,000	Sunset Beach Project Increased	143,468
Fire Services Added	40,000	Regional Projects Increased	233,000	Regional - Ontario St delayed	3,650,000	Other Buildings & Facilities Proj. Incr.	1,594,932
Corp. Infra.- Asset Mgmt Project	500,000	Park Renewal Plan Increased	155,000	Parking - Ontario St.Garage Security	200,000	Park Legacy Fund Added	250,000
Corporate Infra. Other increases	300,000	Splashpad Added	1,000,000	Parks Legacy Fund Added	250,000	Memorial Benches Added	80,000
Park Renewal Plan -Bogart St. Added	380,000	Parks Legacy Fund Added	125,000	Park Renewal Plan Increased	515,000	Park Renewal Plan Increased	85,000
Parks Legacy Fund Added	239,000	William Hamilton Merritt Statue	135,000	Building & Facilities Increased	3,213,000	Garden Park	850,000
Active Transportation Priorities Added	1,188,500	Fire Hall Projects (Fire Hall #1)	5,080,000	Sunset Beach Added	570,000	Fire Hall Projects (Fire Hall #1)	2,350,000
Splashpad/ Washroom Added	200,000	Corp.Inf. - ERPS project	3,800,000	Fire Services Increased	6,800,000	Fire - Pumper Replace Vehicle unit #17	1,092,727
City-wide Trail Improvements Added	1,030,936	Corp. Inf.- Asset Mgmt Project	1,000,000	Fire - Breathing Apparatus Added	900,000	Airport Added	
PRCS Increased	5,000	Sunset Beach Increased	83,200	Corporate Infrastructure Increased	3,800,000		
Meridian Centre Increased	40,000						
	\$ 6,134,295		\$ 17,823,700		\$ 29,746,000		\$ 9,191,127

Less: Projects Decreased/Deferred		Less: Projects Decreased/Deferred		Less: Projects Decreased/Deferred		Less: Projects Deferred/Decreased	
Storm Sewer Decreased	291,968	Sanitary Sewer Decreased	305,000	Sanitary Sewer Decreased	1,383,000	Roads Decreased	550,049
Water Distribution Decreased	661,000	Shoreline Protection Decreased	24,000	Water Distribution Decreased	3,948,000	Sidewalks Decreased	25,000
Shoreline Protection Decreased	298,500	Regional- Ontario St. Prj. Delayed	4,160,000	Bridges & Culverts Deferred	450,000	Storm Sewer Decreased	68
Watercourses Decreased	420,000	Buildings and Facilities Deferred	485,000	Shoreline Protection Decreased	151,000	Tree Planting Program Decreased	13,000
Region-St. Paul St. W delayed to later yr	2,147,000	Other Parking Service Prj.Decreased	245,000	Region - Louth Street Delayed	1,411,000	Welland Canal Trail	600,000
PRSC- Sunset Beach Deferral	2,670,301	Garden Park Prkg Lot Recons. Prj. Deferr	795,000	William St. Parking Lot Deferred	400,000	Corporate Infrastructure Advanced	500,000
Parks Structures & Other Special Purpose		Tree Planting Program Decreased	1,000				
Facilities Decreased	570,000			Tree Planting Program Decreased	7,000		
Admin. & Operational Buildings Decreased	750,000			Welland Canal Trail	600,000		
Arenas & Rec. Facilities Decreased	720,000			Fire Hall #1 Project Advanced	4,400,000		
	\$ 8,528,769		\$ 6,015,000		\$ 12,750,000		\$ 1,688,117
	\$ (2,394,474)		\$ 11,808,700		\$ 16,996,000		\$ 7,503,010

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2021 CAPITAL BUDGET SORTED BY WARD-LINEAR PROJECTS
(SCHEDULE AD)

Schedule	Project No.	Project Name/ Location	Details	WARD
B	P17-067	St. David's Rd./Townline Reconstruction	Road reconstruction in conjunction with underground improvements	1
B	P18-061	Gale Cres. Road and Underground Improvements	Engineering services for detailed design following for future road reconstruction	1
B	P18-063	Chestnut/Merritt St. Road and Underground Improvements	Detailed design for future road reconstruction	1
B	P18-063	Chestnut/Merritt St. Road and Underground Improvements	Environmental Assessment (EA) for the Chestnut Street Extension, aligned with the Draft Transportation Master Plan recommendations	1
B	P21-063	Tremont Drive Retaining Wall Rehab	Address identified deficiencies in steel bin retaining wall nearing life expectancy	1
B	P21-064	Hasting St.	City share of development agreement for road reconstruction and relocation of lighting and poles	1
B	P21-080	2021 Road Resurfacing Program - Dunkirk Rd.	Mill full depth road repairs and asphalt overlay	1
B	P21-080	2021 Road Resurfacing Program - Admiral Rd.	Semi urban road resurfacing	1
B	P21-080	2021 Road Resurfacing Program - Park Ave.	Semi urban road resurfacing	1
B	P21-080	2021 Road Resurfacing Program - Page St.	Full width mill, curb and base repairs, and 50mm asphalt overlay	1
C	P17-067	St. David's/Townline Reconstruction	New north side sidewalk in conjunction with Thorold Road reconstruction and upgrade existing sidewalks	1
C	P18-061	Gale Cres. Road and Underground Improvements	Engineering services for detailed design or sidewalk replacements in conjunction with road reconstruction	1
C	P21-064	Hasting St.	City share of development agreement for sidewalks replacement and installation of new sidewalks in conjunction road reconstruction	1
D	P17-067	St. David's/Townline Reconstruction	City share of storm sewer construction in conjunction with Thorold Road reconstruction	1
D	P18-061	Gale Cres. Road and Underground Improvements	Engineering services for detailed design for storm sewer installation in conjunction with road reconstruction	1

2021 CAPITAL BUDGET SORTED BY WARD-LINEAR PROJECTS
(SCHEDULE AD)

Schedule	Project No.	Project Name/ Location	Details	WARD
D	P21-064	Hasting St.	City share of storm sewer works in conjunction of new development	1
D	P21-001	Princess / Westchester Underground Improvements	Installation of new storm sewer in conjunction with watermain replacement	1
E	P17-067	St. David's/Townline Reconstruction	Rebudgeted & additional funds for replacement of existing sanitary sewers in conjunction with Thorold Road reconstruction project	1
E	P18-061	Gale Cres. Road and Underground Improvements	Engineering services for detailed design for replacement of sanitary sewer sections in conjunction with road reconstruction	1
E	P21-064	Hasting St.	City share of costs for sanitary works in conjunction with development servicing agreement	1
E	P21-001	Princess / Westchester Underground Improvements	Replacement of existing sanitary sewers in conjunction with watermain replacement (Gas Tax)	1
E	P21-007	Glendale/Merritt/Northwood/Wiley	Replacement of a deteriorated sanitary sewer section	1
G	P18-063	Merritt St. Road and Underground Improvements	Engineering services for detailed design for replacement of existing cast iron watermain in conjunction with road works	1
G	P21-001	Princess / Westchester Underground Improvements	Replacement of existing cast iron watermain in conjunction with sanitary and storm sewer replacement	1
G	P21-002	Bartlett / Perma/ Underground Improvements	Replacement of existing ductile iron watermain	1
H	P17-125	South Service Rd. Bridge (B011S) Condition Survey & Rehab Replacement Analysis	Engineering Assessment for Condition Survey and Analysis (rehabilitation, replacement or removal)	1
B	P20-062	Scarth Rd. Reconstruction	Road reconstruction	2
B	P21-061	Pelham Rd. (bike lanes)	Road improvements to accommodate bike lanes	2
C	P20-062	Scarth Rd. Reconstruction	Sidewalk replacement in conjunction with road reconstruction	2
C	P21-061	Pelham Rd. (bike lanes)	Sidewalk improvements to accommodate bike lanes	2
D	P20-062	Scarth Rd. Reconstruction	Funds for installation of catch basins & catch basin leads to improve drainage in conjunction with road reconstruction	2

2021 CAPITAL BUDGET SORTED BY WARD-LINEAR PROJECTS
(SCHEDULE AD)

Schedule	Project No.	Project Name/ Location	Details	WARD
D	P21-004	Forest Hill / Hillcrest / Rockcliffe Underground Improvements	Engineering services for new storm sewer sections in conjunction with sanitary sewer and road works	2
D	P21-007	Glendale/Merritt/Northwood/Wiley	Replacement of a collapsed storm sewer section across Glendale Avenue	2
E	P19-065	Ridley Rd. Re-Alignment and Improvement	Council Approval PBS-108-2019, additional funds for the replacement of sanitary sewer sections in conjunction with watermain and road works	2
E	P21-004	Forest Hill / Hillcrest / Rockcliffe Underground Improvements	Design for sanitary sewer sections replacement in conjunction with storm sewer and road works	2
G	P20-062	Scarth Rd. Reconstruction	Funds for replacement of existing cast iron watermain in conjunction with road reconstruction	2
G	P21-004	Forest Hill / Hillcrest / Rockcliffe Underground Improvements	Engineering services for replacement of existing cast iron watermain in conjunction with sanitary and storm sewers work and road resurfacing	2
K	RN20-stp	Region - St. Paul St. W (RR#81) Bridge Over CN Tracks	Additional funds for new sidewalks in conjunction with Regional bridge replacement project	2
K	RN20-stp	Region - St. Paul St. W (RR#81) Bridge Over CN Tracks	Additional funds for new sanitary sewer sections in conjunction with Regional bridge replacement project	2
K	RN20-stp	Region - St. Paul St. W (RR#81) Bridge Over CN Tracks	Replacement of existing cast iron watermain in conjunction with Regional bridge replacement project	2
K	RN21-dow	Region - Downing Trunk Watermain Replacement and ancillary works	New storm relief sewer for combined sewer separation in conjunction with Regional trunk watermain replacement	2
B	P21-101	Greenmeadow / Wood Underground Improvements	Road repairs in conjunction with underground service improvements	3
D	P21-101	Greenmeadow / Wood Underground Improvements	Installation of new storm sewer sections in conjunction with watermain road resurfacing	3
E	P21-007	Glendale/Merritt/Northwood/Wiley	Replacement of a deteriorated sanitary sewer section	3

2021 CAPITAL BUDGET SORTED BY WARD-LINEAR PROJECTS
(SCHEDULE AD)

Schedule	Project No.	Project Name/ Location	Details	WARD
G	P21-002	Bartlett / Perma/ Underground Improvements	Replacement of existing cast iron watermain in conjunction with possible sanitary sewer spot repairs	3
G	P21-100	Flanders Watermain Improvements	Replacement of existing cast iron watermain in conjunction with sanitary sewer spot repairs and road resurfacing	3
G	P21-101	Greenmeadow / Wood Underground Improvements	Replacement of ductile iron or cast iron watermain in conjunction with roadworks and storm sewer works	3
B	P18-062	Lake St. Road and Underground Improvements	Engineering services for detailed design following for future road reconstruction	4
B	P21-080	2021 Road Resurfacing Program - Catharine St.	Full width mill, curb and base repairs, and 50mm asphalt overlay	4
D	P18-062	Lake St. Road and Underground Improvements	Engineering services for detailed design for installation of storm sewers in conjunction with road reconstruction	4
D	ST21-13	Carlton St. Storm Sewer Study	Study to determine storm sewer separation possibilities for a larger area that drains towards Carlton Street sewers	4
D	ST21-14	Ontario St. CSO Reduction Study	Study to review existing sewer systems in order to possibly reduce instances of combined sewer overflows	4
E	P18-062	Lake St. Road and Underground Improvements	Engineering services and partial construction funding for replacement of sanitary sewer sections in conjunction with road reconstruction	4
G	P18-062	Lake St. Road and Underground Improvements	Engineering services for detailed design for replacement of existing cast iron watermain in conjunction with road reconstruction	4
G	P21-003	Ontario St. (RR#42) Underground improvement	Design for the replacement of existing cast iron watermain in conjunction with possible sanitary and storm sewer spot repairs	4
H	P17-121	Third Ave. Louth / Glass Ave Bridge @ 15 Mile Creek	Additional funds for replacement of bridge with load restrictions. Costs shared with Town of Lincoln	4
B	P21-062	Eleanordale / Helm / Rochelle / Tavistock / Viking Rd. and Underground Improvements	Milling, spot curb repairs and asphalt overlay in conjunction with underground service improvements	5

2021 CAPITAL BUDGET SORTED BY WARD-LINEAR PROJECTS
(SCHEDULE AD)

Schedule	Project No.	Project Name/ Location	Details	WARD
B	P21-080	2021 Road Resurfacing Program - Lake St.	Full width mill, curb and base repairs, and 50mm asphalt overlay	6
G	P20-102	Lakeshore Rd. at Welland Canal Watermain Replacement	Additional funds for construction to be coordinated with St. Lawrence Seaway Corporation	5
G	P21-062	Eleanordale / Helm / Rochelle / Tavistock / Viking Rd. & Underground Improvements	Replacement of existing ductile iron watermain in conjunction with storm sewer spot repairs and road works	5
G	P20-100	Edinburgh/ Tamarack	Funding to replace 2020 budget reallocation; replace / upgrade of existing cast iron watermain with very high break rate in conjunction with roadworks	5
	P21-129	Spring Garden Creek EA / Design	Engineering Services to address previously identified deficiencies & to coordinate with sanitary sewer repairs	5
D	ST21-15	Port Dalhousie Area Storm Servicing Study	Study to review possible drainage options for the Port Dalhousie Area to reduce instances of floodings	6
I	P20-132	Westgate Park (8-14 Shore Blvd) - construction	Engineering services & construction to address shoreline protection priorities	6
B	P21-069	Active Transportation	Annual - priority location(s) to be determined	City Wide
B	P21-097	Traffic Signals (including pedestrian crossings)	Annual - priority location(s) to be determined	City Wide
C	P21-040	2021 Walkway and Sidewalk Improvements	Annual walkway repair program locations to be determined	City Wide
C	P21-042	2021 New Sidewalks	Annual - priority location(s) to be determined	City Wide
D	P21-006	Catch Basins and Storm Service Installations	Installation of catch basins, catch basin leads, & storm laterals to alleviate isolated surface flooding	City Wide
D	P21-014	Storm CCTV Sewer Inspections	CCTV inspections of existing sewers to identify condition & future works	City Wide
D	P21-015	Design for Possible Future Storm Sewer Projects	Engineering services for possible future projects	City Wide
D	P21-016	Storm Sewer Spot Repairs	Storm sewer spot repairs in conjunction with other projects or on an as needed basis	City Wide
D	ST21-12	Storm System Master Servicing Study	Storm master servicing study	City Wide

2021 CAPITAL BUDGET SORTED BY WARD-LINEAR PROJECTS
(SCHEDULE AD)

Schedule	Project No.	Project Name/ Location	Details	WARD
E	P21-011	Sanitary Sewer Spot Repairs	Sanitary sewer spot repairs in conjunction with other projects or on an as needed basis	City Wide
E	P21-012	Sanitary Sewer Flushing & Reaming	Sewer flushing & reaming for physical cleaning of selected sewer sections with operational issues	City Wide
E	P21-014	Sanitary CCTV Sewer Inspections	CCTV inspections of existing sewers to identify condition & future works	City Wide
E	P21-015	Design for Future Sanitary Sewer Projects	Engineering services for possible 2022 projects	City Wide
E	P21-019	Sewershed Analysis	Engineering services required for analysis of sewer capacities as needed	City Wide
E	P21-010	2021 Extraneous Flow Elimination	Study to determine sources of inflow & infiltration into sanitary sewer system	City Wide
F	ST21-11	2021 Pollution Control Priority	Engineering Services to implement recommendations of updated Pollution Control Plan 2020	City Wide
G	P20-116	Storz Hydrant Port Conversions	Multi-year conversion of existing hydrant ports to Storz type connections in priority areas	City Wide
G	P21-118	Valves, Hydrants & Services	Replacement of existing valves, hydrants, & services etc. in conjunction with other works	City Wide
G	P21-119	Design for 2022 Projects	Engineering services for possible 2022 projects	City Wide
G	ST21 - 17	Water Master Servicing Plan	Undertake master servicing plan / EA including pressure zone boundary adjustment recommendations	City Wide
G	ST21-16	Watercourse Flooding & Erosion Control Priority Study	Update 2011 fieldwork & priority study for natural creeks within the City's urban boundary, including culvert condition data	City Wide
B	P21-068	Bike Lane Bollards	Pilot project to add bollards to separate bike lanes from the general traffic lane and improve safety for cyclists	To be determined

2021 CAPITAL BUDGET SORTED BY WARD-FACILITIES PROJECTS
(SCHEDULE AE)

Schedule	Prj. No.	Project Name/ Location	Details	WARD
M	P18-181	Museum HVAC	Replace outdated equipment which are at the end of service life, and improve efficiency of overall system	1
M	P21-140	Merritton Arena Replace Floor, Boards, Header and Mains	Replace ice slab and boards which are approaching end of service life, and to improve efficiency/performance of ice plant	1
O	P21-133	Firehall #1 - Geneva St. Design of headquarters	Design of new station headquarters based on recommendation from feasibility study and to improve service offering	1
O	P21-134	Firehall #1 - Geneva St. Replace RTU-admin area	Replacement of HVAC equipment which has reached end of serviceable life	1
M	P21-143	Burgoyne Woods Site Paving	Address deficient pavement condition, and to improve user experience	2
M	P21-144	Burgoyne Woods Washroom Roof	Address roofing deficiency, and maintain building envelope	2
B	P20-068	Grantham Rail Trail	Additional funding for the creation and improvement of the Grantham Rail Trail, to respond to unexpected site conditions	3, 5
M	P21-142	Buchanan House Green House Demolition	Demolition of partial asset which is unsuitable for current use, and would require significant capital funding to satisfy code compliance. Improve building envelope, and reduce future maintenance	3
M	P21-138	Kiwanis Aquatics Centre - Waste Heat Recovery	Equipment upgrades to improve energy efficiency in line with the Conservation and Demand Management Plan	3
M	P21-139	Kiwanis Aquatics Centre - Window/Flashing	Address building envelope deficiency	3
M	P19-147	Robertson School Flat Roof Maintenance	Address roofing deficiency, and maintain building envelope	4
M	P20-157	P20-157 Centennial Library-Garage Security Doors/Fencing	Address public safety concerns at Central Branch	4

2021 CAPITAL BUDGET SORTED BY WARD-FACILITIES PROJECTS
(SCHEDULE AE)

Schedule	Prj. No.	Project Name/ Location	Details	WARD
M	P20-159	Meridian Centre Chiller Regasketing	Preventative maintenance on equipment to prolong service life	4
M	P20-162	Meridian Centre - Front Sliding Door Replacement	Replenish budget for project to mitigate on-going repairs	4
M	P21-146	Centennial Library Recaulk Exterior Panels	Address building envelope deficiency	4
M	P21-147	Performing Arts Centre Sump Pump Replacements	Replacement of deficient equipment, and to minimize future maintenance	4
M	P21-148	Performing Arts Centre Exterior Door Repairs	Address ongoing maintenance concerns	4
M	P21-149	Meridian Centre Life Safety Lines	Address shortcomings of existing system, to provide full coverage over the interior, and will remove costs for temporary rigging for specific events	4
M	P21-150	Robertson School - Annex Foundation Repairs	Necessary foundation repairs identified during the design phase of Annex project	4
M	P21-154	St. Catharines Public Library Security Gates	Installation of security gates and fencing along the covered walkway at the Centennial St. Catharines Public Library at the Church St. entrance, to improve security	4
N	P21-151	Ontario St. Parking Garage Waterproofing Repairs and Security	Address identified deficiency, and to improve user experience and site safety	4
M	P20-153	Sunset Beach Washroom Full Accessibility	Replace existing washroom which is at end of life and does not meet accessibility requirements. Work will improve level of service at park	5
M	P21-152	Sunset Beach - Parking Lot	Design of the new parking lot at Sunset Beach which will inform future construction budget for the parking lot, as well as shoreline protection and associated trail connections	5

**2021 CAPITAL BUDGET SORTED BY WARD-FACILITIES PROJECTS
(SCHEDULE AE)**

Schedule	Prj. No.	Project Name/ Location	Details	WARD
O	P21-135	Fire Hall #6 - Scott St .Roofing Replacement	Address roofing deficiency and to maintain building envelope	5
M	P16-163	Bill Burgoyne Arena Roof Replacement - Low Roof (NW Corner)	Address roofing deficiency, and maintain building envelope	6
M	P21-145	Lakeside Park - New Parking Lot	Preliminary design of new parking lot to improve user experience and service offering	6
M	P21-136	Roofing Replacements (2 locations)	Address roofing deficiencies, and maintain building envelopes	1,4
M	P21-141	Garden City & Bill Burgoyne Arenas Capital Maintenance	Replacement and repair of select equipment which are beyond service life	1,6
M	P21-137	Arena LED Lighting Refit (3 arenas)	Full and partial lighting retrofits to improve energy efficiency in line with the CDMP, and to minimize future maintenance	1,2,6
L	P21-155	City-wide Trail Improvements	Trail improvements within; Lakeside Park, Rennie Park, Fairview Park, and Pearson park, and also Merritt Trail. Trail improvements will improve the City's trail network, and particularly park connection points. Project is 100% funded from ICIP Covid-19 grant	City wide
L	P21-156	Splashpad & Washroom	Design of a splashpad, seasonal washroom facility and sun shelter. Location to be informed by the Aquatics Strategy being presented to Council in Q1 2021	To be determined
L	P21-157	Active Transportation Priorities	Active Transportation priorities that have become more urgent as a result of Covid-19 and the resulting need to improve bike trails and City's trail network	To be determined
M	P21-153	Self-Cleaning/Contained Washroom (Downtown)	Purchase and installation of a single unit all-season accessible washroom	To be determined

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Corporate Report City Council

Report from: Financial Management Services, Director

Report Date: November 23, 2020 **Meeting Date:** December 14, 2020

Report Number: FMS-182-2020 **File:** 10.57.12

Subject: 2021 Proposed Operating Budget

Strategic Pillar:



Recommendation

That Council approve the Proposed 2021 Operating Budget, as presented; and

That Council approve that the 2021 tax levy include a 1.5% levy for infrastructure; and

That Council approve that in 2021 the ethno-cultural transitional grant program again be funded in the amount of \$38,785 from the Civic Project Fund Reserve; and

Further, that the City Solicitor be directed to prepare the necessary by-laws.

Relationship to Strategic Plan

Economic Prosperity will be enhanced through:

- Fiscal responsibility balanced with taxpayers' affordability through the annual budget process;
- The implementation of the Economic Development Strategy;
- Continue to focus on the redevelopment of the former GM lands;
- Ongoing identification and quantification of the City's technology requirements to identify long term cost savings;
- Implementing Records Management Strategy in seeking efficiency and improvement opportunities;
- Sustainable investment for infrastructure with the continuation of the infrastructure levy;
- Ongoing work with the Niagara Region on Intermunicipal Transit and to complete an Integrated Transportation Master Plan;
- PAC annual events and high-quality programming will continue to stimulate a new and vibrant Downtown that will attract new high-quality retail, residential, and

commercial investment, draw tourists and the PAC will help to extend the visits of tourists to the region;

- Staff resources in partnership with the Region and local municipalities in Niagara to continue to work with GO Train commuter service; and
- Leveraging innovative technologies to provide our Citizens with efficient and informative interactions.

Social Well-Being will be enhanced through:

- Investing in enhanced cleaning, security, safety equipment and personal protective equipment in order to follow regional and provincial public health guidelines and ensure public safety due to COVID-19;
- Prioritization and implementation of recommendations from the Recreation Master Plan with a focus on balancing recreation services for all ages, demographics and abilities;
- Investing in and leveraging outside investments in Canada Summer Games Legacy projects that will provide permanent facilities and upgrades for future generations;
- Implementation of the City's older adult plan to build age-friendly community programs and services;
- Establishment of a complete neighbourhood matrix;
- Working together with local organizations and other levels of government to support the successful settlement and integration of newcomers, celebrate our diversity, and create a welcoming and inclusive community;
- The PAC programs will serve diverse audiences and connect people through artistic work of meaning, substance and quality that create a community sense of pride;
- Development and implementation of a plan using innovative new technologies to enhance two-way communications between residents and the City;
- Identification of opportunities to expand the Citizens First initiative and conduct reviews to ensure continuous improvement of customer service; and
- Partnering with other government bodies to increase security and safety measures in downtown area.

Environmental Stewardship will be enhanced through:

- Establishment of a plan to integrate green and sustainable technologies in municipal infrastructure and program delivery;
- Implementation of Waste Management Strategy;
- Working towards tree canopy targets as identified in the Urban Forestry Management Plan;
- Maintaining and enhancing the health and accessibility of our waterfront through the Waterfront Trail System, municipal beaches, rivers and creeks, the Welland Canal and old canal systems by working with Niagara Region, the NPCA and other community partners on improvement projects;
- Review of operations to minimize impacts and to prepare for climate change including increasing annual provision to equipment reserves, winter control equipment rentals, and drainage maintenance and repairs;

- Maintaining the Emergency Management Coordinator position at the City to enhance our emergency planning practices.

Cultural Renaissance will be enhanced through:

- Prioritization and implementation of recommendations from the City's Culture Plan;
- Exploration of potential opportunities for City-owned heritage properties to provide incubation space for arts and culture enterprise, and to build creativity, innovation, entrepreneurship and community;
- Leveraging relationships with Brock university's MIWSFPA and the PAC to sustain Downtown St. Catharines as a leading centre for creativity and culture;
- Supporting capacity building in the arts sector to encourage job creation, support cultural tourism and engage residents in cultural experiences;
- "The arts live here" – PAC programming model and working with the local arts community will make the arts more accessible to the people of St. Catharines; and
- Maintaining SCCIP funding in 2021 at \$400,000 which equates to \$3.00 per capita.

Background

At the Budget Standing Committee (BSC) meeting of April 27, 2020, the following motion was approved regarding the 2021 Operating Budget guidance:

"That the BSC provide staff with guidance of an overall 0% tax increase for the 2021 Operating Budget; and

That staff also report back on 0%, 1% and 2% operating budget increases for 2021; and

That the rates and fees for 2021 remain the same as the 2020 rates and fees."

This budget guidance was since approved by Council in May 2020. From May to September 2020, staff in Financial Management Services (FMS) have worked closely with all City departments in developing the 2021 departmental budgets. The Senior Leadership Team (SLT) met three times in September to review and deliberate departmental budgets, including the significant impact of the COVID-19 pandemic on the City's operations. During this same time, staff have been working together in providing Council with regular COVID-19 updates and the impact on the 2020 operating budgets.

In order to follow the budget guidance, staff have built in a number of strategic measures in the draft operating budget to mitigate the budget pressures due to COVID-19, including reducing the capital program funding from operating budget, increasing funding from the building code reserve, reducing staff training and education cost, etc. As a result, staff were able to present an overall increase of 5.42% in the 2021 draft City Expenditure and Non-Tax Revenue budget for the General Committee's consideration (with a base budget reduction of 1.26% and COVID-19 related budget increase of 4.83%).

Report

During the 2021 operating budget process, the General Committee had a schedule to hear from the City's Senior Leadership Team, agencies, boards and commissions. The Committee met on four occasions and had one public input session being the Telephone Town Hall on October 28, 2020.

During its meetings, the General Committee further reviewed the 2021 operating budget and made further amendments and reductions. These changes result in a net tax levy increase of 2.31% from 2020 to 2021 (with City-only expenditure increase of 1.27%, total expenditure increase including the outside boards and agencies of 1.71%, and non-tax revenue decrease of 4.45% in 2021).

Attached as Appendix 1 is the 2021 Proposed Operating Budget as approved by General Committee.

Summarized in Chart 1 is the analysis of changes summary for 2021.

Chart 1 – 2021 Proposed Operating Budget – Analysis Changes

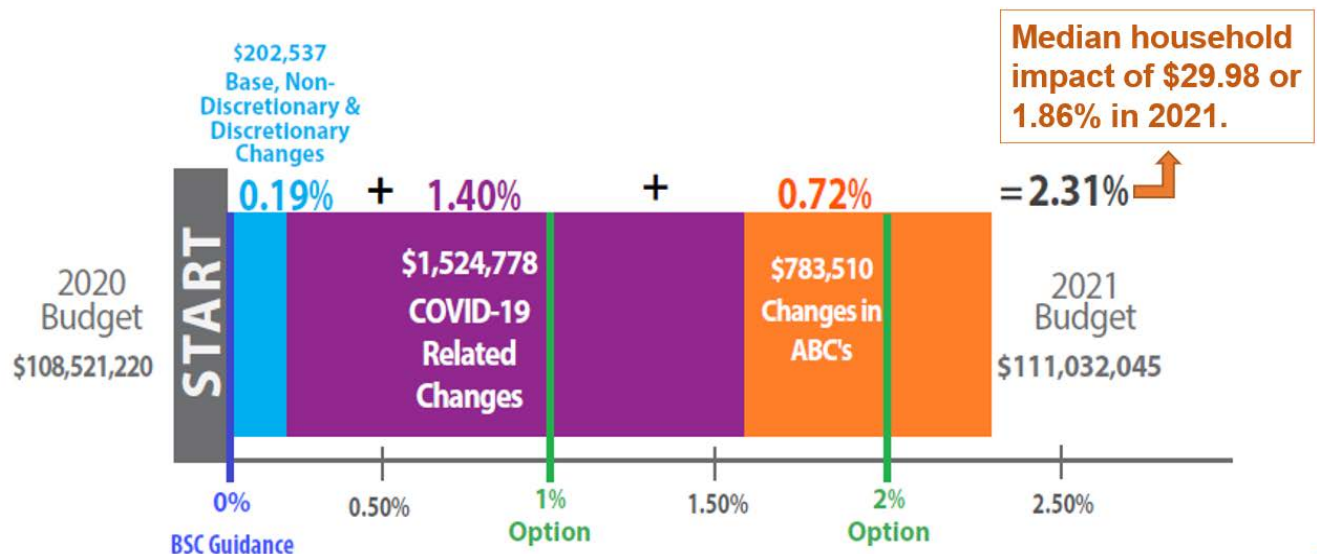


Table 1 (on the next page) shows the impact of the 2021 Proposed Operating Budget on the median residential household.

Table 1 – Overview of 2021 Proposed Operating Budget

Description of Item	Amount	Percentage Change from 2020
City Only Expenditure Increase	\$99,850,645	1.27%
Agencies, Boards & Commissions	\$ 21,409,200	3.80%
Total 2021 Expenditures	\$121,259,845	1.71%
Non-Tax Revenues	(\$10,227,800)	(4.45%)
Net 2021 Tax Levy	\$111,032,045	2.31%

Chart 2 – 2021 Proposed Impact on Median Home

Median Home Value
= **\$254,000**

Will pay an annual City tax increase, over 2020, of:
\$29.98 or 1.86%
Monthly = \$2.50, Daily = \$0.08

Table 2 – 2021 Proposed Impact on Median Home (City Only)

Description of Item	Amount	Percentage Change from 2020
CVA	\$254,000 ¹	0.00%
City	\$29.37	1.89%
Hospital Levy	(\$0.14)	(0.44%)
Sub-Total City	\$29.23	1.84%
Infrastructure Levy – 1.5%	\$0.75	3.33%
Total City	\$29.98	1.86%

¹ Estimated impact based on Assessment information from MPAC November 24, 2020 (based on January 1, 2016 valuation).

Pressure on Base and Beyond Base Budget

The City's SLT understands that the proposed budget exceeds the 0% guidance provided by BSC; however, there are several areas that continue to apply pressure on the City's annual operating budget. In addition, there are various new challenges related to COVID-19.

Insurance Renewal

The City's insurance services provider advised that 2019 saw the hardening of the insurance market, with insurers withdrawing from certain classes of business, increasing premiums and deductibles and placing limits and restrictions on coverage in order to minimize risk. There was increasing pressure to not write business at a loss and municipal business is a class that sustains claims. The trend of claims and settlements increasing while premiums are decreasing is not sustainable. This trend has continued into 2020 and with the pandemic it is not anticipated to soften the market in the short term as it is too early to determine what the impact of COVID-19 will have on the insurance markets.

The insurance policy renewal for 2020-2021 imposed significant premium increases for the City, and therefore has caused approximately an increase of \$472,000 to the City's 2021 base budget.

COVID-19

Overall, the projected revenue loss and cost increases due to the COVID-19 pandemic is estimated at \$4.20 million, which is a 3.87% budget increase in comparison with the 2020 City operating budget. Summarized in Table 3 is the detail of the COVID-19 impact.

Table 3 – COVID-19 Related Budget Impact

Category	Amount	Percentage
Tax Support of Parking Services Budget	\$1,250,000	1.15%
Reduction of Investment Income & Penalties and Interests on outstanding Taxes	945,000	0.87%
Additional Cost of Security & Enhanced Cleaning Services	573,950	0.53%
Revenue Reduction in City Arenas	516,700	0.48%
Other Revenue Reduction (Supplemental Tax, POA Revenue, Planning & Tourism Revenue)	328,500	0.30%
Budget Increase of Meridian Centre	353,485	0.33%
Other Fees Reduction**	100,000	0.09%
Revenue Reduction in Other City Facilities*	78,000	0.07%
Additional support of SCCIP Arts Development Fund required due to PAC Ticket Surcharge reduction	53,400	0.05%
Total COVID-19 Budget Increase	\$4,199,035	3.87%

*-St. Catharines Kiwanis Aquatics Centre and Garden City Golf Course

**-Bingo, Parks and Cemeteries

Parking Operations

During the COVID-19 pandemic in 2020, the City removed the parking enforcement on a temporary basis except for safety violations and waived payment for on-street parking or in municipal parking lots or garages. The City resumed charging for all parking as of July 1, 2020. The estimated 2020 yearend position for parking services is a deficit of \$559,000. As of December 31, 2019, the Parking Meter Reserve Fund had an uncommitted balance of \$742,000. By the end of 2020, the estimated ending balance of the Parking Meter Reserve Fund is \$183,000.

In preparation of the 2021 parking operating budget, staff have estimated the parking revenue lines based on the assumption that in Q1, Q2 and Q3 2021, revenue level would be similar to July and August 2020; in Q4 2021, revenue level would be similar to Q4 2019. The drafted 2021 parking operating budget is at a net expenditure of \$1,328,000 which is largely due to the estimated revenue loss as a result of less patrons working and visiting downtown areas, thus declining the usage of parking spaces. The expenditures are expected to decline slightly but not at the same rate that revenues are forecasted to decline. There is still an obligation for the City to meet objectives of the City's parking program. Therefore, the 2021 parking services budget needs to be supported by the tax levy for \$1,250,000 due to the depleted parking reserve.

The COVID-19 pandemic also placed significant impact on various non-tax revenues, including supplemental taxes revenue, investment income, POA revenue, and penalties and interests on taxes.

Infrastructure Levy

The 2021 operating budget will be the sixth year that includes an infrastructure levy. Currently the City of St. Catharines' infrastructure deficit is over \$450 million in areas of crucial infrastructure areas, such as roads, bridges, water, sanitary sewer, facilities and park amenities. An infrastructure levy is a tool that is commonly used by municipalities to help address this infrastructure deficit, as they demonstrate accountability and transparency to the taxpayers about how funds are allocated and for what purpose. In its continued commitment to reducing the infrastructure deficit, the General Committee continues to recommend a 1.5% Infrastructure Levy be maintained in 2021 to provide funds to address the City's infrastructure deficit. The Infrastructure Levy has been beneficial over the past several years.

Hospital Levy

City Council, at the meeting of May 26, 2008, approved a separate tax rate to be levied for hospital purposes beginning in 2008 in the amount of \$2,029,605. This amount is levied annually to meet the City's commitment with regard to the new hospital. The City's current commitment to the hospital levy ends in 2026 with a total contribution over the 19 years of \$41,406,146. The approved payment schedule indicates the amount of \$2,208,959 be levied in 2021. With the 2021 assessment values, the impact on a median household with a CVA of \$254,000 is a decrease in the hospital levy portion of the City's taxes of \$0.14.

Outside Boards and Commissions

The General Committee received presentations from the St. Catharines Transit Commission, the St. Catharines Public Library Board, the Niagara District Airport Commission and the FirstOntario Performing Arts Centre on their 2021 Operating Budgets.

The Niagara District Airport (NDA) requested a 2021 operating and capital contribution from the City of St. Catharines of \$436,842. The operating request is \$258,388 and the capital contribution request is \$178,454. The total 2021 NDA request represents an increase to the approved 2020 contribution of \$6,485 or 1.51%.

The St. Catharines Public Library requested a 2021 municipal contribution of \$5,677,708. This represents a zero increase over the 2020 approved contribution.

The St. Catharines Transit Commission requested a 2021 contribution from the City of \$13,636,596. This represents an increase from the 2020 approved contribution of \$711,828 or 5.51%. Transit is projecting a 20% decrease in operating revenues in comparison with the 2020 budget due to COVID-19 and decreased ridership. In the 2021 budget, Transit has included \$1.31 million Safe Restart Funding from the Province of Ontario, as well as \$884,000 funding from internal reserve and prior year surplus.

The FirstOntario Performing Arts Centre's (PAC) 2021 budget request contribution from the City of St. Catharines is \$1,607,857. In addition, the City has included the cost of building insurance and City retiree benefits totaling \$50,197. The overall 2021 budget for the PAC is \$1,658,054. This represents an increase of \$65,197 or 4.09% from the 2020 budget.

Ethno-cultural Transitional Grant Program

As part of the 2017 budget, Council approved a transitional grant program for 50% of the City's portion of property taxes for ethno-cultural centres registered as charitable organizations, owning real property in the City of St. Catharines and following the St. Catharines Cultural Investment Program rules. There has been \$37,287 provided to property owners under this grant program in 2020 for 2019 taxes. As this grant program has not been introduced by the Region, for the City to offer the program in 2021 for 2020 taxes paid, then an amount needs to be included in the 2021 operating budget funded by Civic Project Fund Reserve, as done in previous years.

This program is provided to non-profits who are not registered charities. Both non-profits and charities can operate on a non-profit basis, but they are defined differently. Charities must be registered and approved by the Canada Revenue Agency (CRA) and must be established and operate exclusively for charitable purposes. Non-profits do not need to operate exclusively for charitable purposes; they can operate for social welfare, civic improvement, pleasure, sport, recreation or any other purpose except for profit. There is no registration process with CRA for non-profits.

Strategic Mitigation Measures Implemented

Considering the financial impact of the COVID-19 pandemic, General Committee has approved the implementation of several strategic mitigation measures as recommended by staff and in order to maintain the City's service level at the same as 2020 (pre-COVID) and to minimize the 2021 budget increase and impact on the taxpayer.

Table 4 – Strategic Budget Mitigation Measures

Items	Amount	Percentage
Funding from Civic Project Fund *	(\$2,674,257)	(2.46%)
Reduction in Capital Program Funding	(\$1,917,000)	(1.77%)
Funding from Hydro Reserve Fund *	(\$160,000)	(0.15%)
Funding from Tax Stabilization Reserve *	(\$157,700)	(0.15%)
Increase in Transfer from Building Code Reserve	(80,000)	(0.07%)
Reduction in Streetlighting Improvements	(75,000)	(0.07%)
Reduction in Building Improvements & Equipment Investment	(59,030)	(0.05%)
Reduction in Trees Service Contracts	(45,000)	(0.04%)
Reduction in Fire Services Training & Education Costs	(40,000)	(0.04%)
Total Strategic Mitigation Measures	(\$5,207,987)	(4.80%)

* The General Committee approved at its meeting on November 18, 2020 to fund a number of one-time / non-structural budget items with the Tax Stabilization Reserve, the Hydro Reserve Fund and the Civic Project Fund in 2021. Details of the items being funded can be found in the Usage of Reserves section below.

Usage of Reserves

Reserves and Reserve Funds are an important component for future planning and financial sustainability. They are established to set aside funding for special purposes reduce the impact of any unbudgeted items and for unexpected events, such as a global pandemic. The following section contains details of the reserve funds utilized in the 2021 Proposed Operating Budget.

Civic Project Fund (CPF)

The CPF was established with proceeds from St. Catharines Hydro Inc. / Hamilton Hydro Inc. merger in 2005. Annual sources of income for this reserve are interest income and the proceeds from sale of excess City lands (excluding parking lands).

Due to financial constraints, the items listed in Table 5 below are to be funded through the CPF in the 2021 Proposed Operating Budget:

Table 5 – Civic Project Fund

Projects/Initiatives	2021 Budget	2020 Budget
Physician Recruitment Program	\$25,000	\$25,000
Civic Receptions – Canada Day Festival	30,000	30,000
Civic Receptions – Holiday Celebration	20,000	20,000
Civic Celebrations – Lions Club of Port Dalhousie	8,000	8,000
Civic Celebrations – Lions Club of Merritton	6,000	6,000
Culture – Art Awards	16,577	16,577
SCCIP	147,500	295,000
City Grant Program	15,000	15,000
Ethno Cultural Organization	38,785	38,785
Festivals	116,100	116,100
City Arenas **	576,772	-
Meridian Centre **	353,485	-
Non-Tax Revenues **	498,000	-
Departmental Revenues (PBS, CRCS, LCS) **	143,000	-
Parks and Cemeteries **	45,000	-
Rates and Fees Revenues (Parking) **	1,000,000	-
Health and Safety (COVID-19 related cost) **	205,500	-
Safe Swimming Initiative**	-	7,254
101 South Drive**	-	130,000
Additional DC and CBC Background studies and Inclusionary Zoning**	-	175,000
Labyrinth Project**	-	35,000
Pilot Needle Pickup Program**	-	350,000
TOTAL	\$3,244,719	\$1,267,716

** These items were identified one-time/non-structural items as per Report [FMS-177-2020](#).

The St. Catharines Cultural Investment Program (SCCIP) has been funded from the CPF for a number of years now. When this funding change occurred, it was never intended to be a permanent change. Therefore, making the change in how the SCCIP is funded in the 2021 operating budget would move 50% of the current funding to the tax levy out of the CPF. By making this change in 2021 it lessens the impact on the CPF in future years with the intent being that the other half of the funding move to the tax levy in 2022.

Tax Stabilization Reserve

In the proposed 2021 operating budget, \$212,991 is to be funded from the Tax Stabilization Reserve. This includes half (50%) of the Government Relations position

that was temporarily created in Economic Development and Tourism (EDTS) as per the EDTS report of June 25, 2018.

In addition, General Committee has also approved to fund several one-time / non-structural costs in 2021 with the Tax Stabilization Reserve. This includes the Great Lakes Mayors Event (\$25,000), additional funding for the GM Secondary Plan (\$50,000), the update of building accessibility audit (\$75,000), and the phase 2 painting at Russell Avenue Community Centre (\$7,700).

Building Code Reserve

In the proposed 2021 operating budget, \$109,418 is to be funded from the Building Code Reserve for half (50%) of the two permanent full-time Building Inspectors created in Building and Plumbing Services in 2019; \$75,000 is to fund the Comprehensive Fees Review; and \$80,000 is to fund the operations of Building and Plumbing Services due to the projected stagnant permit revenues.

Disclosure Requirements – Public Sector Accounting Board

Effective January 1, 2009, the Municipality adopted section 1200 and Section 3150 of the Public Sector Accounting Board (PSAB) Handbook. Section 1200 refers to general reporting principles and standards related to government financial statements. Section 3150 provide guidance on the recognition and disclosure of tangible capital assets in government financial statements.

As a result of the changes to accounting standards, the calculation of the City's surplus for budgeting purposes now differs from the surplus on the City's Financial Statements. The differences are primarily with respect to capital items, debt repayment, post-employment benefits, and solid waste landfill closure and post-closure expenses. The financial statements are prepared using accrual accounting methods. The annual budgets continue to be prepared on a modified cash basis.

Ontario Regulation 284/09 made under the Municipal Act, 2001 allows the municipalities or local boards to exclude amortization, post-employment benefits, and solid waste landfill closure and post closure from its budget provided the municipality prepares a report about the excluded expenses prior to Council adopting the budget for the year, and that the report is adopted by resolution of Council.

The report is required to contain at least the following:

1. An estimate of the change in accumulated surplus of the municipality to the end of the year resulting from the exclusion of these expenses; and
2. An analysis of the estimated impact of the exclusion of any of the expenses on the future tangible capital asset funding requirements of the municipality.

The following is intended to provide Council with the required information under Ontario Regulation 284/09 regarding excluded expenses for the 2020 budget year and the estimated effect these accounting changes will have on the Accumulated Surplus for 2021.

Estimated effect on Accumulated Surplus

As explained above, the result of changes to accounting standards is that the City's surplus for budgeting purposes differs from the surplus on the City's financial statements. The estimated effect on the 2021 ending surplus due to the excluded expenses and change in reporting is anticipated to be a net decrease of \$3,387,533. This difference is one of financial presentation only. The details of the change in surplus are as follows:

Increases:

Capital items provided for in operations	\$ 8,302,994
Debt repayment – principal portion	\$ 12,949,372
Estimate change in post-employment	
Benefits expense	\$ 18,800

Decreases:

Estimated change in solid waste landfill	
Closure and post closure expenses	(\$ 7,128)
Estimated amortization expense	<u>(\$24,651,571)</u>

Net Increase/(Decrease) in accumulated Surplus (\$ 3,387,533)

Operational requirements will need to continue to be funded on a cash flow basis. As such, excluded expenses do not affect the operating surplus or budget of the City.

Public Sector Accounting Standards Board is recommending some more changes related to the Statement of Operations. These changes are currently being reviewed for implementation requirements which will be effective for fiscal year 2022 or after. Staff will keep Council up to date as these changes are made.

Financial Implications

The approval of the 2021 Operating Budget funds the services and infrastructure as per the departmental budget details contained in Appendix 1.

Conclusion

The approval of the 2021 Operating Budget funds the services and infrastructure as per the departmental budget details in Appendix 1. The 2021 operating budget supports all four pillars of the Council Strategic Plan. Details of this support is provided below.

Notification

It is in order to advise the following individuals of the decision regarding their 2021 Budget requests:

- Graham Morrison, General Manager, St. Catharines Transit Commission, 2012 First Street Louth, R.R.#3, St. Catharines, ON L2S 3V9;
- Ken (Qingyi) Su, Chief Executive Officer, St. Catharines Public Library, 54 Church Street, St. Catharines, ON L2R 7K2;
- Dan Pilon, Acting CEO, Niagara District Airport, PO Box 640 Virgil, ON L0S 1T0;

- Colleen Smith, Executive Director, FirstOntario Performing Arts Centre; and
- Jeff Dixon, General Manager, Meridian Centre

Prepared by:

General Committee (Operating and Capital Budget)

Submitted by:

Lucia Chen, CPA, CMA
Manager, Budgets and Procurement

Approved by:

Kristine Douglas, CPA, CMA
Director of Financial Management Services / City Treasurer

Appendices:

- Appendix 1 – Proposed 2021 Operating Budget

1, Section 1



2021 Proposed Operating Budget

December 14, 2020

The City of St. Catharines

CITY OF ST. CATHARINES

2021 OPERATING BUDGET

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City of St. Catharines**2021 Budget Highlights****Comparison to 2020 operating budget:****City Departments before Debt Repayment:****\$433,718
0.52%****City Departments including Debt Repayment:****\$1,250,615
1.27%****All Expenditures including Outside Boards and Commissions:****\$2,034,125
1.71%****2021 Median Home (Year 4 of 4 year Phased In Current Value Assessment)*
an increase of****\$254,000
0.00%**** Based on January 1, 2016 valuation.***Estimated Impact on Median Household**

	2021	2020	Change	
CVA	\$254,000	\$254,000	\$0	0.00%
City	\$1,587.11	\$1,557.74	\$29.37	1.89%
Hospital	31.49	31.63	-0.14	-0.44%
Sub-total City	1,618.60	1,589.37	29.23	1.84%
Infrastructure Levy - 1.5%	23.21	22.46	0.75	3.33%
Total City	1,641.80	1,611.83	29.98	1.86%

*The all in impact with Region and Education is not available at this time.**These rates are dependant on tax ratios, tax policy and their tax rates for 2021.*

City of St. Catharines

2021 Operating Budget

Where Your City's Share of the Property Taxes Go:

Average Household (in the Urban Boundaries)

\$1,587.11

	Annual Cost	Monthly Cost	Weekly Cost
Fire Protection	\$ 347.74	\$ 28.98	\$ 6.69
Debt Repayments	204.58	17.05	3.93
General Government and Administration (Mayor, Council, CAO, Legal, Finance, Insurance, Corporate Support)	188.55	15.71	3.63
Transit and Paratransit	178.55	14.88	3.43
Municipal Works (Roads/sidewalk maintenance, fleet, winter control, drainage, etc.)	147.28	12.27	2.83
Trees, Passive Parks, Cemetery	116.34	9.70	2.24
Community, Recreation and Culture	90.94	7.58	1.75
Libraries	74.28	6.19	1.43
Transportation & Engineering (EFES) (Roads/Sidewalk/bridges replacement, traffic control, signals)	39.52	3.29	0.76
Facilities	43.01	3.58	0.83
Arenas & Sports Parks (EFES & MC)	39.04	3.25	0.75
Planning & Building Services	29.52	2.46	0.57
Contributions to Capital Projects	13.01	1.08	0.25
Performing Arts	21.74	1.81	0.42
Street Lighting (EFES)	17.62	1.47	0.34
Economic Development	17.62	1.47	0.34
COVID-19 Related	6.19	0.52	0.12
Niagara District Airport	5.71	0.48	0.11
Environmental Monitoring (EFES)	3.49	0.29	0.07
Senior Centres	2.38	0.20	0.05
	<u>\$ 1,587.11</u>	<u>\$132.26</u>	<u>\$30.54</u>

For each hundred dollars of taxes you pay the City

Fire Protection	\$ 21.90
Debt Repayments	12.89
General Government and Administration (Mayor, Council, CAO, Legal, Finance, Insurance, Corporate Support)	11.88
Transit and Paratransit	11.25
Municipal Works (Roads/sidewalk maintenance, fleet, winter control, drainage, etc.)	9.28
Trees, Passive Parks, Cemetery	7.33
Community, Recreation and Culture	5.73
Libraries	4.68
Transportation & Engineering (EFES) (Roads/Sidewalk/bridges replacement, traffic control, signals)	2.49
Facilities	2.71
Arenas & Sports Parks (EFES & MC)	2.46
Planning & Building Services	1.86
Contributions to Capital Projects	0.82
Performing Arts	1.37
Street Lighting (EFES)	1.11
Economic Development	1.11
COVID-19 Related	0.39
Niagara District Airport	0.36
Environmental Monitoring (EFES)	0.22
Senior Centres	0.15
	<u>\$ 100.00</u>

City of St Catharines

2021 Operating Budget - Expenditures by Department, Board or Committee

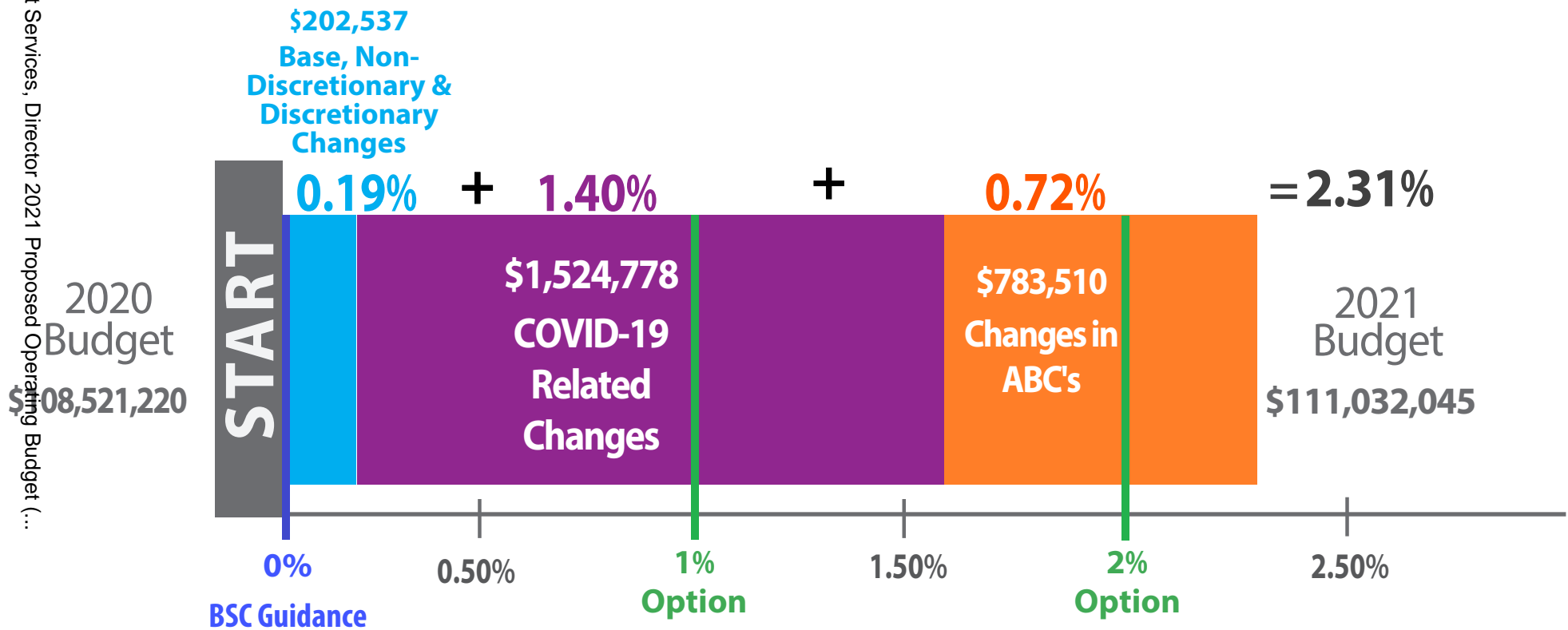
	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Office of Mayor and Members of Council	833,107	829,662	796,861	699,206	3,445	0.42%
Grants and Committees	21,000	21,000	20,480	10,192	0	0.00%
City Departments						
COVID	467,500	0	0	0	467,500	100.00%
CAO	1,822,711	1,751,636	1,366,414	1,234,205	71,075	4.06%
Legal Services and Clerks	1,711,438	1,667,751	1,653,585	1,464,715	43,687	2.62%
Planning and Building Services	2,252,156	2,364,661	1,629,953	1,331,568	-112,505	-4.76%
Fire Services	26,568,475	26,250,428	25,004,493	24,808,536	318,047	1.21%
Economic Development & Tourism	1,345,113	1,321,580	1,091,542	1,063,184	23,533	1.78%
Engineering, Facilities and Environmental Services	10,193,487	10,880,981	9,927,701	10,106,416	-687,494	-6.32%
Municipal Works	20,141,206	19,728,090	18,152,500	18,262,943	413,116	2.09%
Community, Recreation and Culture Services	7,133,119	6,858,878	6,495,063	5,794,312	274,241	4.00%
Meridian Centre	718,509	700,449	655,003	673,943	18,060	2.58%
Financial Management Services	3,847,336	3,768,034	3,679,406	3,272,034	79,302	2.10%
Corporate Support Services	6,164,504	5,891,793	5,816,517	5,573,180	272,711	4.63%
Contribution to Capital	1,000,000	1,751,000	1,553,000	1,641,000	-751,000	-42.89%
Total City Departments and Elected Officials	84,219,661	83,785,943	77,842,518	75,935,434	433,718	0.52%
Debt Repayment	15,630,984	14,814,087	14,305,066	13,577,101	816,897	5.51%
Total City Expenditures	99,850,645	98,600,030	92,147,584	89,512,535	1,250,615	1.27%
Outside Boards and Commissions						
First Ontario Performing Arts Centre	1,658,054	1,592,857	1,680,522	1,449,930	65,197	4.09%
Library Board	5,677,708	5,677,708	5,512,338	5,398,960	0	0.00%
Transit Commission	13,636,596	12,924,768	12,753,265	11,182,575	711,828	5.51%
Niagara District Airport	436,842	430,357	245,263	207,853	6,485	1.51%
Total Outside Boards and Commissions	21,409,200	20,625,690	20,191,388	18,239,318	783,510	3.80%
Total Expenditures (City + ABCs)	121,259,845	119,225,720	112,338,972	107,751,853	2,034,125	1.71%
Non-Tax Revenues	-10,227,800	-10,704,500	-11,585,103	-11,369,376	476,700	-4.45%
Total Net Expenditures	111,032,045	108,521,220	100,753,869	96,382,477	2,510,825	2.31%

2021 Operating Budget**Analysis of Budget Changes from 2020 to 2021**

Changes	Amount	Oper Bud %
Base Budget Change	2,182,104	2.01%
- includes increases of negotiated salary & benefits, utilities, and insurance		
Mitigation Measures (Strategic and Incidental)		
Reduction in Capital Program Funding	(1,917,000)	-1.77%
Change in Non-Tax Revenues (Vacancy Rebate Decrease, PIL Increase)	(285,000)	-0.26%
FS - Reduction in Communication Service Contracts	(218,953)	-0.20%
FS - Increase in WSIB Cost Recovery	(215,000)	-0.20%
FMS - HST Recoverable 2019/20	(150,000)	-0.14%
Increase in Licenses and Permit Revenue (Clerks, Planning)	(136,000)	-0.13%
PBS - Increase in transfer from Building Code Reserve	(80,000)	-0.07%
FMS - Other Benefits Reduction	(75,000)	-0.07%
EFES - Reduction in Streetlighting Improvements	(75,000)	-0.07%
Reduction in building improvement and equipment investment	(59,030)	-0.05%
MW - Reduction in Trees - Rentals & Service Contracts	(45,000)	-0.04%
FS - Reduction in Fire Services Training and Education Costs	(40,000)	-0.04%
Subtotal of Base Budget Change	(1,113,879)	-1.03%
Non-Discretionary Changes		
Increase in Debenture Payments	816,897	0.75%
Service Contracts (IT, MW, EFES)	229,094	0.21%
EFES - BBA revenue loss due to closure Jan - Mar 2021	98,178	0.09%
FS Communication - CAD Revenue Reduction	72,646	0.07%
Non-Tax Revenue - Ontario Municipal Partnership Funding	64,200	0.06%
FMS Finance - Reduction in cost recovery from FOPAC	25,000	0.02%
Subtotal of Non-Discretionary Changes	1,306,015	1.20%
COVID-19 Related Changes		
Transfer to Parking Budget	1,250,000	1.15%
Investment Income & Penalty, Interest on Taxes Decline	945,000	0.87%
Additional Cost for Security & Cleaning	573,950	0.53%
Revenue Reduction in Arenas	516,700	0.48%
Other Revenue Decline (Supplemental Tax, POA, Planning & Tourism Revenue)	328,500	0.30%
Meridian Centre Budget Increase	353,485	0.33%
Other Revenue Reduction (LCS & MW)	100,000	0.09%
Revenue Reduction in Other Facilities	78,000	0.07%
CRCS SCCIP - Arts Development Fund (PAC Ticket Surcharge Reduction)	53,400	0.05%
Subtotal of COVID-19 Increases	4,199,035	3.87%
Subtotal: Base Budget & Non-Discretionary & COVID-19 Related Changes	4,391,171	4.05%
Discretionary Changes		
LCS - RIM Analyst & Computer Equipment Cost	103,101	0.10%
Building Improvement (Cemetery, Semour Hannah Complex)	65,000	0.06%
EFES Building Repairs - Study/Consulting Fees- Update Accessibility Audit	75,000	0.07%
MW Equipment Acquisitions - Equipment Reserve Provision	50,000	0.05%
Mayor & Council Office of the Mayor - Meetings-Gt Lakes Mayors	25,000	0.02%
Subtotal of Discretionary Increases	318,101	0.29%
General Committee Revisions		
RAT Rebate Program	10,000	0.01%
Transfer from Hydro Fund Reserve (MW Equipment Reserve, Cemetery Repairs, SMH-Electric Ice Making Cart, Museum - Repairs to Pedestrian Bridge, FS #5 Eaves & Downspout Repairs)	(160,000)	-0.15%
Transfer from Tax Stabilization Reserve (Great Lake Mayors Event, Building Accessibility Audit, GM Plan, Russel Avenue Painting)	(157,700)	-0.15%
Transfer from Civic Project Fund due to COVID-19	(2,674,257)	-2.46%
Subtotal of General Committee Revisions	(2,981,957)	-2.75%
Boards and Commissions:		
Transit Commission	711,828	0.66%
FirstOntario PAC	65,197	0.06%
Niagara District Airport	6,485	0.01%
Subtotal Boards and Commissions	783,510	0.72%
Total Net Expenditure Increase (includes Non-Tax Revenues)	2,510,825	2.31%

2021 Operating Proposed Budget

Analysis of Changes from 2020



City of St Catharines

2021 Operating Budget - Revenue

	2021 Budget	2020 Budget	\$ Change 2020 Budget	% Change 2020 Budget
REVENUES:				
General Levy	97,678,219	95,729,047	1,949,172	2.04%
Urban Service Area Levy	13,353,826	12,792,173	561,653	4.39%
Investment in CIP	(1,250,000)	(1,250,000)	0	0.00%
Tax Appeals and Write offs	(920,000)	(920,000)	0	0.00%
Commercial/Industrial Vacancy Rebate	(170,000)	(320,000)	150,000	(46.88%)
Supplemental Taxes	522,000	695,000	(173,000)	(24.89%)
Municipal Utilities	536,000	527,000	9,000	1.71%
Universities and Hospitals	700,000	676,000	24,000	3.55%
Total Taxation Revenue (excl. Tax Levy)	110,450,045	107,929,220	2,520,825	2.34%
Contributions from Other Governments	2,021,000	1,972,700	48,300	2.45%
Rents, Concessions, Franchises	38,000	41,000	(3,000)	(7.32%)
Fines	170,000	250,000	(80,000)	(32.00%)
Penalties and Interest	1,981,000	2,476,000	(495,000)	(19.99%)
Income from Investment	4,899,000	5,354,000	(455,000)	(8.50%)
Miscellaneous Revenue	54,800	54,800	0	0.00%
Surplus from prior year	0	1,148,000	(1,148,000)	(100.00%)
Transfer from Reserve	1,148,000	0	1,148,000	0.00%
Reserve Support of General Revenues	498,000	0	498,000	0.00%
Total Other Revenues	10,809,800	11,296,500	(486,700)	(4.31%)
Total REVENUES:	121,259,845	119,225,720	2,034,125	1.71%

City of St Catharines
2021 Operating Budget - Revenue

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
General and USA Levy						
Tax Levy						
601.100.220 Original Levy -City	97,678,219	95,729,047	91,907,956	88,831,821	(1,949,172)	2.04%
601.100.240 Transfer from Reserve	0	0	34,188	31,116	0	0.00%
601.100.255 Ethno Trans Grant Prgm	0	0	(34,188)	(31,116)	0	0.00%
601.105.220 Taxation-USA-city	13,353,826	12,792,173	12,690,144	11,692,838	(561,653)	4.39%
601.105.240 Transfer from Reserve	0	0	4,597	4,235	0	0.00%
601.105.255 Ethno Trans grant prgm	0	0	(4,597)	(4,235)	0	0.00%
Total Tax Levy	111,032,045	108,521,220	104,598,100	100,524,659	(2,510,825)	2.31%
Other Taxation						
Investment in CIP						
601.100.295 Investment in CIP	(1,250,000)	(1,250,000)	(1,200,000)	(1,100,000)	0	0.00%
Total Investment in CIP	(1,250,000)	(1,250,000)	(1,200,000)	(1,100,000)	0	0.00%
Tax Appeals and Write offs						
601.100.280 Adjustments-City	(800,000)	(800,000)	(1,203,316)	(1,276,147)	0	0.00%
601.105.280 Adjustments-USA	(120,000)	(120,000)	(157,924)	(167,663)	0	0.00%
Total Tax Appeals and Write offs	(920,000)	(920,000)	(1,361,240)	(1,443,810)	0	0.00%
Commercial/Industrial Vacancy Rebates						
601.100.250 Vacancy Rebates - City	(150,000)	(280,000)	(284,925)	(329,363)	(130,000)	(46.43%)
601.105.250 Vacancy Rebates - USA	(20,000)	(40,000)	(36,738)	(43,121)	(20,000)	(50.00%)
Total Commercial/Industrial Vacancy Rebates	(170,000)	(320,000)	(321,663)	(372,484)	(150,000)	(46.88%)
Supplemental Taxes						
601.100.230 Supplementals-City	469,000	625,000	814,296	871,196	156,000	(24.96%)
601.105.230 Supplementals - USA	53,000	70,000	109,246	107,133	17,000	(24.29%)
Total Supplemental Taxes	522,000	695,000	923,542	978,329	173,000	(24.89%)
Municipal Utilities						
602.105.000 Utility Tax-hydro/trans	297,000	285,000	292,256	287,078	(12,000)	4.21%
602.110.000 Utilities Taxes - Region	264,000	267,000	266,855	290,688	3,000	(1.12%)
602.115.000 Tax Rebates-Charities	(100,000)	(100,000)	(78,264)	(83,226)	0	0.00%
602.120.000 CNR - Right of Ways	75,000	75,000	75,404	75,372	0	0.00%
Total Municipal Utilities	536,000	527,000	556,251	569,912	(9,000)	1.71%
University and Hospitals						
604.100.000 Universities/Hospitals	700,000	676,000	676,102	668,356	(24,000)	3.55%
Total University and Hospitals	700,000	676,000	676,102	668,356	(24,000)	3.55%
Total Taxation Revenue						
	110,450,045	107,929,220	103,871,092	99,824,962	(2,520,825)	2.34%

ESTIMATE 2021

OTHER TAXATION

URBAN SERVICE AREA

LEVY FOR PROPERTIES WITHIN THE URBAN BOUNDARY FOR STREET LIGHTING, TRANSIT, (CONVENTIONAL, EXCLUDES PARATRANSIT).

TAX APPEALS AND WRITE-OFFS

THIS IS A GENERAL PROVISION FOR SUCCESSFUL ASSESSMENT APPEALS OF THE CURRENT VALUE REASSESSMENT.

COMMERCIAL /INDUSTRIAL VACANCY REBATES

<u>PROPERTY CLASS</u>	<u>REBATE RATE</u>
COMMERCIAL	10% REBATE
INDUSTRIAL	10% REBATE

EFFECTIVE IN 2001 THERE WILL NO LONGER BE ANY RECOGNITION OF VACANT UNITS ON THE ASSESSMENT ROLL. ALL VACANT UNITS WILL BE CODED AS OCCUPIED AND TAXED AT THE FULL RATE. HOWEVER, A REBATE WILL BE PROVIDED.

ONUS ON PROPERTY OWNERS TO APPLY. APPLICATIONS ACCEPTED DURING YEAR AND UP TO FEBRUARY 28TH OF THE FOLLOWING YEAR.

TAXPAYERS HAVE RIGHT OF APPEAL TO ASSESSMENT REVIEW BOARD.

City of St Catharines
2021 Operating Budget - Revenue

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Contributions from Other Governments						
Payments in Lieu of Taxes						
Canada						
610.100.000 Crown Properties	155,000	150,000	154,244	151,077	-5,000	3.33%
Total Canada	155,000	150,000	154,244	151,077	-5,000	3.33%
Canada Enterprises						
610.105.000 St Lawrence Seaway Auth	220,000	209,000	210,360	211,816	-11,000	5.26%
Total Canada Enterprises	220,000	209,000	210,360	211,816	-11,000	5.26%
Ontario						
610.200.000 Municipal Tax Assistance	530,000	435,000	519,151	515,022	-95,000	21.84%
610.210.000 Liquor Control Board	10,000	8,500	9,926	8,051	-1,500	17.65%
Total Ontario	540,000	443,500	529,077	523,073	-96,500	21.76%
Ontario Enterprise						
610.300.000 Ontario Hydro	741,000	741,000	756,977	752,208	0	0.00%
Total Ontario Enterprise	741,000	741,000	756,977	752,208	0	0.00%
Total Payment in Lieu	1,656,000	1,543,500	1,650,658	1,638,174	-112,500	7.29%
Ontario Grants						
610.401.000 Ont Mun Partnership Fund	365,000	429,200	504,900	593,900	64,200	-14.96%
Total Ontario Grants	365,000	429,200	504,900	593,900	64,200	-14.96%
Total Payments from Other Governments	2,021,000	1,972,700	2,155,558	2,232,074	-48,300	2.45%

ESTIMATE 2021

CONTRIBUTIONS FROM OTHER GOVERNMENTS

REVENUE ACCOUNT

PAYMENT IN LIEU OF TAXES (P.I.L.)

PER THE FEBRUARY 5, 1998 CORRESPONDENCE FROM THE ASSISTANT DEPUTY MINISTER OF PROPERTY ASSESSMENT, "MUNICIPALITIES WILL BE ABLE TO MAINTAIN THE STATUS QUO FOR SHARING OF P.I.L.S., BASED ON EDUCATION TAX RATES. THE GOVERNMENT WILL CONTINUE TO REVIEW FAIRNESS AND IMPACTS OF LOWER TIER MUNICIPALITIES SHARING SCHOOL BOARD P.I.L.S. FOR FUTURE YEARS". THE IMPACT OF THIS STATEMENT IS, THE CITY IS ALLOWED TO RETAIN \$767,302 (2021) IN P.I.L. REVENUE.

ONTARIO GRANTSONTARIO MUNICIPAL PARTNERSHIP FUND (OMPF)

IN 2021, OMPF ALLOCATION WILL BE FURTHER REDUCED BY 15% AS PER PREVIOUS YEARS.

City of St Catharines

2021 Operating Budget - Revenue

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Rents, Concessions, Franchises							
620.100.000 Sundry City Properties	38,000	41,000	47,334	31,950	36,720	3,000	-7.32%
Total Rents, Concessions, Franchises	38,000	41,000	47,334	31,950	36,720	3,000	-7.32%
Fines							
625.110.000 POA revenue sharing	170,000	250,000	382,291	105,177	61,894	80,000	-32.00%
Total Fines	170,000	250,000	382,291	105,177	61,894	80,000	-32.00%
Penalties and Interest on Taxes							
635.100.000 Interest on Arrears Tax	1,040,000	1,300,000	869,359	1,343,011	1,489,277	260,000	-20.00%
635.105.000 Penalty on Current Tax	920,000	1,150,000	1,076,107	1,164,522	1,126,447	230,000	-20.00%
636.100.000 Interest -Vailtech AR	21,000	26,000	22,946	27,448	16,182	5,000	-19.23%
Total Penalties and Interest on Taxes	1,981,000	2,476,000	1,968,412	2,534,981	2,631,906	495,000	-19.99%
Income from Investments							
640.100.000 Interest Income - Banks	420,000	750,000	1,288,868	870,748	517,006	330,000	-44.00%
640.106.448 Transfer to Reserve	0	0	-91,923	-71,781	-36,160	0	0.00%
640.106.449 Transfr to Oblig Reserves	0	0	-186,772	-126,091	-48,208	0	0.00%
640.106.804 Income from Investments	451,000	500,000	939,154	748,932	464,370	49,000	-9.80%
640.111.448 Transfer to Reserve	0	0	0	-1,750,217	-4,100,000	0	0.00%
640.111.804 Investment Income	4,028,000	4,104,000	4,420,304	5,245,277	7,629,876	76,000	-1.85%
Total Income from Investments	4,899,000	5,354,000	6,369,631	4,916,868	4,426,884	455,000	-8.50%
Miscellaneous Revenue							
650.100.000 Tile Drain Loans - Levy	0	0	13	0	0	0	0.00%
650.110.000 Discount Earned	4,500	4,500	3,585	4,976	6,241	0	0.00%
650.115.000 Public Telephones	300	300	284	274	375	0	0.00%
650.130.000 Miscellaneous Rev-general	50,000	50,000	279,003	1,140,773	85,905	0	0.00%
Total Miscellaneous Revenue	54,800	54,800	282,885	1,146,023	92,521	0	0.00%

ESTIMATE 2021

PROVINCIAL OFFENSES ACT REVENUE SHARING

THE PROVINCIAL OFFENSES ACT REVENUE REFLECTS THE CITY'S SHARE OF POA REVENUE. THE PROVINCIAL OFFENCES COURT WAS DOWNLOADED TO THE MUNICIPAL LEVEL IN 2000 AND THE REGION ACTS AS THE AGENT. THE NET REVENUE IS SHARED BETWEEN THE MUNICIPALITIES AND THE REGION, WHEREBY THE MUNICIPALITIES RECEIVE 50% AND THE REGION RECEIVES 50%. THE REVENUE IS GENERATED THROUGH INSPECTIONS, NRP TRAFFIC AND MUNICIPAL BY LAWS.

HYDRO INC. INVESTMENT

THE CITY HOLDS ONE (1) NOTE RECEIVABLE FROM ST. CATHARINES HYDRO INC. THE INTEREST PAID ON THIS NOTE IS \$554,000.

INTEREST ON NOTE FROM ST. CATHARINES HYDRO INC.	\$554,000
DIVIDENDS FROM ALECTRA UTILITIES (ESTIMATED)	3,474,000
	<u>\$4,028,000</u>

City of St. Catharines

Current Value Assessment - 2021

Property Class	2021 Estimated	2020	2019	Change \$	%
Taxable Assessment					
General Tax Rates:					
Residential and Farm	\$ 12,356,852,373	\$ 12,261,380,202	\$ 11,794,504,916	95,472,171	0.78%
Multi-Residential	\$ 678,449,569	\$ 683,669,568	\$ 671,819,914	-5,219,999	-0.76%
New Multi-Residential	\$ 82,197,920	\$ 83,316,920	\$ 58,774,801	-1,119,000	-1.34%
Commercial - Occupied	\$ 1,809,570,171	\$ 1,835,302,264	\$ 1,801,399,657	-25,732,093	-1.40%
Commercial - Vacant Units & Excess Lands	\$ 9,817,900	\$ 9,605,200	\$ 12,668,323	212,700	2.21%
Commercial - Vacant Land	\$ 17,926,800	\$ 16,722,100	\$ 14,729,679	1,204,700	7.20%
Commercial - New Construction	\$ 180,326,800	\$ 158,157,513	\$ 147,684,670	22,169,287	14.02%
Commercial - New Construction Vacant Units	\$ 2,977,200	\$ 4,004,487	\$ 3,392,027	-1,027,287	-25.65%
Industrial - Occupied	\$ 75,976,688	\$ 76,576,348	\$ 76,785,357	-599,660	-0.78%
Industrial - Vacant Units & Excess Lands	\$ 3,092,460	\$ 3,238,960	\$ 3,102,574	-146,500	-4.52%
Industrial - Vacant Land	\$ 23,327,100	\$ 25,209,900	\$ 25,185,527	-1,882,800	-7.47%
Industrial - New Construction	\$ 5,160,100	\$ 4,113,700	\$ 4,067,775	1,046,400	25.44%
Industrial - New Construction - Vacant Lands	\$ 57,600	\$ 57,600	\$ 57,200	0	0.00%
Large Industrial - Occupied	\$ 75,577,300	\$ 75,577,300	\$ 74,831,550	0	0.00%
Large Industrial - Vacant Units & Vacant Land	\$ 1,775,300	\$ 1,775,300	\$ 1,521,225	0	0.00%
Pipelines	\$ 31,196,000	\$ 31,123,000	\$ 30,447,179	73,000	0.23%
Farmlands	\$ 135,530,300	\$ 137,636,000	\$ 127,695,843	-2,105,700	-1.53%
	\$15,489,811,581	\$15,407,466,362	\$ 14,848,668,217	82,345,219	0.53%
Urban Service - City (estimated)					
Residential and Farm	\$ 12,048,781,842	\$ 11,955,689,902	\$ 11,498,952,810	93,091,940	0.78%
Multi-Residential	\$ 678,449,569	\$ 683,669,568	\$ 671,819,914	-5,219,999	-0.76%
New Multi-Residential	\$ 82,197,920	\$ 83,316,920	\$ 58,774,801	-1,119,000	-1.34%
Commercial - Occupied	\$ 1,793,068,524	\$ 1,818,565,964	\$ 1,785,250,793	-25,497,440	-1.40%
Commercial - Vacant Units & Excess Lands	\$ 8,696,914	\$ 8,508,500	\$ 11,677,719	188,414	2.21%
Commercial - Vacant Land	\$ 17,915,758	\$ 16,711,800	\$ 14,719,379	1,203,958	7.20%
Commercial - New Construction	\$ 180,326,800	\$ 158,157,513	\$ 147,684,670	22,169,287	14.02%
Commercial - New Construction Vacant Units	\$ 2,977,200	\$ 4,004,487	\$ 3,392,027	-1,027,287	-25.65%
Industrial - Occupied	\$ 71,344,350	\$ 71,907,448	\$ 72,393,041	-563,098	-0.78%
Industrial - Vacant Units & Excess Lands	\$ 3,092,460	\$ 3,238,960	\$ 3,102,574	-146,500	-4.52%
Industrial - Vacant Land	\$ 23,278,058	\$ 25,156,900	\$ 25,133,527	-1,878,842	-7.47%
Industrial - New Construction	\$ 5,160,100	\$ 4,113,700	\$ 4,067,775	1,046,400	25.44%
Industrial - New Construction - Vacant Lands	\$ 57,600	\$ 57,600	\$ 57,200	0	0.00%
Large Industrial - Occupied	\$ 75,577,300	\$ 75,577,300	\$ 74,831,550	0	0.00%
Large Industrial - Vacant Units & Vacant Land	\$ 1,775,300	\$ 1,775,300	\$ 1,521,225	0	0.00%
Pipelines	\$ 31,196,000	\$ 31,123,000	\$ 30,447,179	73,000	0.23%
Farmlands	\$ 7,046,225	\$ 7,155,700	\$ 6,704,540	-109,475	-1.53%
	\$ 15,030,941,920	\$ 14,948,730,562	\$ 14,410,530,724	82,211,358	0.55%
	97.04%	97.02%	97.05%		
Total Assessment					
Taxable Properties	\$ 15,489,811,581	\$ 15,407,466,362	\$ 14,848,668,217	82,345,219	0.53%
YMCA - Education only	\$ 12,526,000	\$ 12,526,000	\$ 11,997,000	0	0.00%
Payment in Lieu	\$ 94,325,800	\$ 93,018,300	\$ 90,287,722	1,307,500	1.41%
Exempt Properties	\$ 1,205,283,800	\$ 1,188,082,200	\$ 1,127,727,715	17,201,600	1.45%
	\$ 16,801,947,181	\$ 16,701,092,862	\$ 16,078,680,654	100,854,319	0.60%

Reassessment for 2021, deferred by MPAC; therefore the 2020 assessment figures will be used for 2021.
The 2020 assessment was based on January 1, 2016 valuation date.

City of St Catharines

2021 Operating Budget - Expenditures by Department, Board or Committee

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Office of Mayor and Members of Council	833,107	829,662	796,861	699,206	3,445	0.42%
Grants and Committees	21,000	21,000	20,480	10,192	0	0.00%
City Departments						
COVID	467,500	0	0	0	467,500	100.00%
CAO	1,822,711	1,751,636	1,366,414	1,234,205	71,075	4.06%
Legal Services and Clerks	1,711,438	1,667,751	1,653,585	1,464,715	43,687	2.62%
Planning and Building Services	2,252,156	2,364,661	1,629,953	1,331,568	-112,505	-4.76%
Fire Services	26,568,475	26,250,428	25,004,493	24,808,536	318,047	1.21%
Economic Development & Tourism	1,345,113	1,321,580	1,091,542	1,063,184	23,533	1.78%
Engineering, Facilities and Environmental Services	10,193,487	10,880,981	9,927,701	10,106,416	-687,494	-6.32%
Municipal Works	20,141,206	19,728,090	18,152,500	18,262,943	413,116	2.09%
Community, Recreation and Culture Services	7,133,119	6,858,878	6,495,063	5,794,312	274,241	4.00%
Meridian Centre	718,509	700,449	655,003	673,943	18,060	2.58%
Financial Management Services	3,847,336	3,768,034	3,679,406	3,272,034	79,302	2.10%
Corporate Support Services	6,164,504	5,891,793	5,816,517	5,573,180	272,711	4.63%
Contribution to Capital	1,000,000	1,751,000	1,553,000	1,641,000	-751,000	-42.89%
Total City Departments and Elected Officials	84,219,661	83,785,943	77,842,518	75,935,434	433,718	0.52%
Debt Repayment	15,630,984	14,814,087	14,305,066	13,577,101	816,897	5.51%
Total City Expenditures	99,850,645	98,600,030	92,147,584	89,512,535	1,250,615	1.27%
Outside Boards and Commissions						
First Ontario Performing Arts Centre	1,658,054	1,592,857	1,680,522	1,449,930	65,197	4.09%
Library Board	5,677,708	5,677,708	5,512,338	5,398,960	0	0.00%
Transit Commission	13,636,596	12,924,768	12,753,265	11,182,575	711,828	5.51%
Niagara District Airport	436,842	430,357	245,263	207,853	6,485	1.51%
Total Outside Boards and Commissions	21,409,200	20,625,690	20,191,388	18,239,318	783,510	3.80%
Total Expenditures (City + ABCs)	121,259,845	119,225,720	112,338,972	107,751,853	2,034,125	1.71%

City of St Catharines

2021 Operating Budget - Expenditures by Department, Board or Committee

1, Section 2

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Office of Mayor and Members of Council							
Office of the Mayor (p. 17)	370,084	369,890	357,459	313,818	292,462	194	0.05%
City Council (p. 19)	326,196	315,905	302,619	271,884	262,817	10,291	3.26%
Other Council Expenses (p. 20)	78,777	75,867	72,095	59,046	96,003	2,910	3.84%
General City Memberships (p. 22)	31,250	31,650	25,836	29,368	27,955	-400	-1.26%
Council Messages (p. 23)	5,500	4,700	3,453	4,841	6,046	800	17.02%
Council Plans/Studies (p. 24)	10,000	10,000	10,000	2,152	3,398	0	0.00%
Civic Receptions (p. 25)	2,300	12,650	16,399	9,097	8,403	-10,350	-81.82%
Civic Celebrations (p. 26)	9,000	9,000	9,000	9,000	0	0	0.00%
Total Office of Mayor and Members of Council	833,107	829,662	796,861	699,206	697,084	3,445	0.42%

ESTIMATE 2021

EXPENDITURE ACCOUNT		2021 BUDGET
703.115		
<u>CIVIC RECEPTIONS</u> (2020 - \$12,650)		
CANADA DAY		\$30,000
HOLIDAY CELEBRATIONS		20,000
ATHLETE/SPORTSPERSON OF YEAR		600
NEW YEARS EVE LEVY		3,000
MAYOR'S POETRY CONTEST		200
CIVIC CAROL SING		1,500
CIVIC PROJECT FUND FUNDING - CANADA DAY/HOLIDAY CELEBRATION (2019 - \$50,000)		(50,000)
		<u>\$5,300</u>
703.116		
<u>CIVIC CELEBRATIONS</u> (2020 - \$9,000)		
LIONS CLUB OF MERRITTON		\$15,000
LIONS CLUB OF PORT DALHOUSIE		8,000
CIVIC PROJECT FUND FUNDING (2020 - \$14,000)		(14,000)
		<u>\$9,000</u>
701.100		
<u>OFFICE OF THE MAYOR</u> (2020 - \$0)		
GREAT LAKES EVENT		\$25,000
TAX STABILIZATION RESERVE FUNDING (2020 - \$0)		(25,000)
		<u>\$0</u>

City of St Catharines
Office of the Mayor
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
701.100.001 Salaries/Wages-Regular	184,094	174,233	135,613	142,592	128,332	9,861	5.66%
701.100.002 Salaries/Wages-Overtime	0	0	539	0	0	0	0.00%
701.100.003 Salaries/Wages-Ext Svce	80,140	78,920	98,956	67,803	73,870	1,220	1.55%
701.100.006 Sick Pay	0	0	2,851	292	0	0	0.00%
701.100.007 Holiday/Vacation Pay	0	0	11,035	12,313	4,374	0	0.00%
701.100.009 Doctors Appointments	0	0	94	0	0	0	0.00%
Total Salaries and Wages	264,234	253,153	249,088	223,000	206,576	11,081	4.38%
Benefits							
701.100.030 Pensions	44,140	42,924	36,436	32,690	30,729	1,216	2.83%
701.100.031 Other Benefits	19,712	18,100	15,070	13,686	13,007	1,612	8.91%
701.100.032 Workers Compensation	5,286	4,704	4,326	4,211	3,715	582	12.37%
701.100.033 Employment Insurance	2,577	2,359	2,296	2,294	2,217	218	9.24%
Total Benefits	71,715	68,087	58,128	52,881	49,668	3,628	5.33%
Equipment Operations							
701.100.067 Car Allowance/Mileage	8,000	14,600	16,233	12,920	15,189	-6,600	-45.21%
Total Equipment Operations	8,000	14,600	16,233	12,920	15,189	-6,600	-45.21%
Office and Related Expenses							
701.100.303 Courier Charges	0	20	0	0	4	-20	-100.00%
701.100.304 Postage	400	400	258	546	412	0	0.00%
701.100.306 Cellular Phones	1,950	1,950	3,997	1,997	1,804	0	0.00%
701.100.307 Printing	1,250	1,500	536	1,188	1,665	-250	-16.67%
701.100.310 Office Supplies	700	1,000	592	600	594	-300	-30.00%
701.100.312 Books and Publications	0	0	159	0	0	0	0.00%
701.100.314 Software	585	1,200	147	0	0	-615	-51.25%
701.100.323 Internet Charges	550	550	518	556	530	0	0.00%
701.100.330 Furniture/Equipment NTCA	500	500	0	0	0	0	0.00%
Total Office and Related Expenses	5,935	7,120	6,207	4,887	5,009	-1,185	-16.64%
Other Service Charges							
701.100.400 Travelling	250	200	292	99	183	50	25.00%
701.100.401 Conferences/Conventions	2,500	5,300	5,341	1,409	677	-2,800	-52.83%
701.100.402 Training	0	0	229	0	0	0	0.00%
701.100.404 Meetings-Gt Lakes Mayors	28,700	5,000	4,470	1,110	3,946	23,700	474.00%

City of St Catharines

Office of the Mayor

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
701.100.405 Subscriptions/Memb'ships	950	1,330	1,422	1,074	961	-380	-28.57%
701.100.433 CC Programs	4,000	5,000	3,842	5,830	4,704	-1,000	-20.00%
701.100.446 Government Relations	0	1,000	0	1,883	21	-1,000	-100.00%
701.100.450 Miscellaneous	500	500	549	172	496	0	0.00%
701.100.451 Business Expenses	2,500	2,500	3,695	5,491	2,541	0	0.00%
701.100.457 Community Engagement	3,300	3,600	2,963	3,062	2,491	-300	-8.33%
701.100.458 LUMCO Expenses	2,500	2,500	5,000	0	0	0	0.00%
Total Other Service Charges	45,200	26,930	27,803	20,130	16,020	18,270	67.84%
Total Expenditures	395,084	369,890	357,459	313,818	292,462	25,194	6.81%
Transfer from Reserve							
701.100.900 Transfer From Reserve	-25,000	0	0	0	0	-25,000	0.00%
Total Transfer from Reserve	-25,000	0	0	0	0	-25,000	0.00%
Total Revenue	-25,000	0	0	0	0	-25,000	0.00%
Total Net Expenditures	370,084	369,890	357,459	313,818	292,462	194	0.05%

City of St Catharines

City Council

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
701.105.000 City Council	0	0	0	0	262,817	0	0.00%
701.106.001 Salaries/Wages Regular	307,586	298,627	283,567	247,451	0	8,959	3.00%
Total Salaries and Wages	307,586	298,627	283,567	247,451	262,817	8,959	3.00%
Benefits							
701.106.030 Pensions	12,237	11,081	10,288	8,512	0	1,156	10.43%
701.106.031 Other Benefits	6,373	6,197	5,530	4,686	0	176	2.84%
Total Benefits	18,610	17,278	15,818	13,198	0	1,332	7.71%
Equipment Operations							
701.106.067 Car Allowance/Mileage	0	0	3,234	2,473	0	0	0.00%
Total Equipment Operations	0	0	3,234	2,473	0	0	0.00%
Other Service Charges							
701.106.450 Miscellaneous	0	0	0	8,762	0	0	0.00%
Total Other Service Charges	0	0	0	8,762	0	0	0.00%
Total Expenditures	326,196	315,905	302,619	271,884	262,817	10,291	3.26%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	326,196	315,905	302,619	271,884	262,817	10,291	3.26%

City of St Catharines
Other Council Expenses
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
701.110.001 Council Extra Services	0	0	1,818	2,663	0	0	0.00%
701.110.003 Sergeant at Arms	3,431	3,504	0	83	4,505	-73	-2.08%
Total Salaries and Wages	3,431	3,504	1,818	2,746	4,505	-73	-2.08%
Benefits							
701.110.030 Pensions	248	223	129	359	0	25	11.21%
701.110.031 Other Benefits	317	276	166	291	0	41	14.86%
701.110.032 Workers Compensation	120	111	58	86	0	9	8.11%
701.110.033 Employment Insurance	76	72	38	47	0	4	5.56%
Total Benefits	761	682	391	783	0	79	11.58%
Equipment Operations							
701.110.053 Service Contracts	0	0	5,214	7,938	1,985	0	0.00%
Total Equipment Operations	0	0	5,214	7,938	1,985	0	0.00%
Contracts							
701.110.200 Contract-Org'l Effective	0	0	0	0	30,000	0	0.00%
701.110.205 Security	2,000	2,000	346	0	0	0	0.00%
Total Contracts	2,000	2,000	346	0	30,000	0	0.00%
Office and Related Expenses							
701.110.302 Insurance-Accid'l death	3,610	3,681	3,574	3,574	3,371	-71	-1.93%
701.110.303 Courier Charges	0	0	17	13	13	0	0.00%
701.110.306 Cellular Phones	10,800	10,800	6,515	7,423	11,192	0	0.00%
701.110.307 Printing	175	250	68	52	689	-75	-30.00%
701.110.310 Office Supplies	200	500	944	96	838	-300	-60.00%
701.110.314 Software	0	500	0	275	367	-500	-100.00%
701.110.323 Internet charges	4,000	6,000	3,339	4,416	5,036	-2,000	-33.33%
Total Office and Related Expenses	18,785	21,731	14,457	15,849	21,506	-2,946	-13.56%
Other Service Charges							
701.110.401 Conferences/Conventions	16,000	15,000	11,718	7,079	10,323	1,000	6.67%
701.110.405 Subscriptions/Memberships	250	400	217	339	92	-150	-37.50%
701.110.417 Consulting-Tele Townhall	9,050	9,050	7,221	8,951	8,213	0	0.00%
701.110.433 Women in Gov't Init'ive	0	0	139	1,000	0	0	0.00%
701.110.446 Integrity Commissioner	5,000	5,000	18,448	0	0	0	0.00%
701.110.450 Council Meeting Amenities	10,000	5,000	4,063	3,540	8,673	5,000	100.00%

City of St Catharines

Other Council Expenses

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
701.110.461 City Awards/Gifts/Etc	7,500	7,500	6,338	7,386	7,839	0	0.00%
701.110.462 Expenses-Elected Official	6,000	6,000	1,864	3,435	2,867	0	0.00%
Total Other Service Charges	53,800	47,950	50,008	31,730	38,007	5,850	12.20%
Total Expenditures	78,777	75,867	72,234	59,046	96,003	2,910	3.84%
Revenue							
701.110.803 Other Grants	0	0	-139	0	0	0	0.00%
Total Revenue	0	0	-139	0	0	0	0.00%
Total Revenue	0	0	-139	0	0	0	0.00%
Total Net Expenditures	78,777	75,867	72,095	59,046	96,003	2,910	3.84%

2021 PROPOSED OPERATING BUDGET 22
Financial Management Services, Director 2021 Proposed Operating Budget (...)

2021 PROPOSED OPERATING BUDGET

City of St Catharines
Council Plans/Studies
2021 Operating Budget - Expenditures by Object

Object of Expenditure	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Materials							
701.125.101 Corporate Plan	10,000	10,000	10,000	2,152	3,398	0	0.00%
Total Materials	10,000	10,000	10,000	2,152	3,398	0	0.00%
Office and Related Expenses							
701.125.100 Long Term Strategic Plan	0	0	28,222	0	0	0	0.00%
Total Office and Related Expenses	0	0	28,222	0	0	0	0.00%
Total Expenditures	10,000	10,000	38,222	2,152	3,398	0	0.00%
Transfer from Reserve							
701.125.900 Transfer from Reserve	0	0	-28,222	0	0	0	0.00%
Total Transfer from Reserve	0	0	-28,222	0	0	0	0.00%
Total Revenue	0	0	-28,222	0	0	0	0.00%
Total Net Expenditures	10,000	10,000	10,000	2,152	3,398	0	0.00%

City of St Catharines

Civic Receptions

2021 Operating Budget - Expenditures by Object

		2021	2020	2019	2018	2017	\$ Change	% Change
		Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
Object of Expenditure								
Materials								
703.114.135	Community Development	0	0	0	61,317	68,573	0	0.00%
Total Materials		0	0	0	61,317	68,573	0	0.00%
Other Service Charges								
703.115.000	Civic Receptions	52,300	14,150	80,463	0	0	38,150	269.61%
Total Other Service Charges		52,300	14,150	80,463	0	0	38,150	269.61%
Total Expenditures		52,300	14,150	80,463	61,317	68,573	38,150	269.61%
Revenue								
703.114.800	Miscellaneous Revenue	0	-1,500	0	-2,220	-2,170	1,500	-100.00%
703.114.802	Federal Grants	0	0	-14,064	0	-8,000	0	0.00%
Total Revenue		0	-1,500	-14,064	-2,220	-10,170	1,500	-100.00%
Transfer from Reserve								
703.114.900	Transfer from Reserve	-50,000	0	-50,000	-50,000	-50,000	-50,000	0.00%
Total Transfer from Reserve		-50,000	0	-50,000	-50,000	-50,000	-50,000	0.00%
Total Revenue		-50,000	-1,500	-64,064	-52,220	-60,170	-48,500	3,233.33%
Total Net Expenditures		2,300	12,650	16,399	9,097	8,403	-10,350	-81.82%

City of St Catharines
Civic Celebrations
2021 Operating Budget - Expenditures by Object

Object of Expenditure	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Materials							
703.117.135 Community Development	0	0	0	0	14,000	0	0.00%
Total Materials	0	0	0	0	14,000	0	0.00%
Other Service Charges							
703.116.000 Civic Celebrations	23,000	23,000	23,000	23,000	0	0	0.00%
Total Other Service Charges	23,000	23,000	23,000	23,000	0	0	0.00%
Total Expenditures	23,000	23,000	23,000	23,000	14,000	0	0.00%
Transfer from Reserve							
703.117.900 Transfer from Reserve	-14,000	-14,000	-14,000	-14,000	-14,000	0	0.00%
Total Transfer from Reserve	-14,000	-14,000	-14,000	-14,000	-14,000	0	0.00%
Total Revenue	-14,000	-14,000	-14,000	-14,000	-14,000	0	0.00%
Total Net Expenditures	9,000	9,000	9,000	9,000	0	0	0.00%

City of St Catharines

2021 Operating Budget - Expenditures by Department, Board or Committee

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Grants and Committees							
Grants	5,000	5,000	2,868	5,000	0	0	0.00%
Advisory Comm for Youth	3,000	3,000	3,043	2,900	1,606	0	0.00%
Accessibility Committee	3,000	3,000	4,091	331	1,825	0	0.00%
Clean City Committee	10,000	10,000	10,478	1,961	-1	0	0.00%
Total Grants and Committees	21,000	21,000	20,480	10,192	3,450	0	0.00%

City of St Catharines

2021 Operating Budget - Expenditures by Department, Board or Committee

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
COVID-19							
COVID-19 (p. 30)	467,500	0	0	0	0	467,500	0.00%
Total COVID-19	467,500	0	0	0	0	467,500	0.00%

ESTIMATE 2021

COVID-19

EXPENDITURE ACCOUNT		2021 BUDGET
710.201	<u>COVID-19</u>	
	<u>104 - GENERAL SUPPLIES</u>	
	HAND SANITIZER & WIPES	\$66,000
	PPE MASKS	63,000
	PPE ADDITIONAL REUSABLE MASKS FOR STAFF	9,000
		<u>\$138,000</u>
	<u>109 - SAFETY EQUIPMENT</u>	
	COVID-19 SIGNAGE	<u>\$12,000</u>
	<u>150 - CLEANING SERVICES</u>	
	(2) CONTRACTED CUSTODIANS	<u>\$153,000</u>
	<u>205 - CONTRACT-SECURITY</u>	
	SECURITY AT PUBLIC BEACHES (EST. 50% OF 2020 COSTS BASED ON \$19k PER WEEK FOR 12.5 WEEKS)	<u>\$120,000</u>
	<u>ONE-TIME FUNDING FROM CIVIC PROJECT FUND</u>	<u>-\$1,205,500</u>

City of St Catharines
COVID-19
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Materials							
710.201.104 General Supplies	138,000	0	0	0	0	138,000	0.00%
710.201.109 Safety Equipment	12,000	0	0	0	0	12,000	0.00%
Total Materials	150,000	0	0	0	0	150,000	0.00%
Building and Maintenance							
710.201.150 Cleaning Services	153,000	0	0	0	0	153,000	0.00%
Total Building and Maintenance	153,000	0	0	0	0	153,000	0.00%
Contracts							
710.201.205 Contract-Security	120,000	0	0	0	0	120,000	0.00%
Total Contracts	120,000	0	0	0	0	120,000	0.00%
Other Service Charges							
710.201.449 TRFR to Parking Budget	1,250,000	0	0	0	0	1,250,000	0.00%
Total Other Service Charges	1,250,000	0	0	0	0	1,250,000	0.00%
Total Expenditures	1,673,000	0	0	0	0	1,673,000	0.00%
Transfer from Reserve							
710.201.900 Transfer From Reserve	-1,205,500	0	0	0	0	-1,205,500	0.00%
Total Transfer from Reserve	-1,205,500	0	0	0	0	-1,205,500	0.00%
Total Revenue	-1,205,500	0	0	0	0	-1,205,500	0.00%
Total Net Expenditures	467,500	0	0	0	0	467,500	0.00%

City of St Catharines

2021 Operating Budget - Expenditures by Department, Board or Committee

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
CAO							
CAO's Office (p. 32)	1,001,805	962,423	747,189	655,578	827,640	39,382	4.09%
Communications (p. 34)	384,657	368,291	309,848	336,376	377,696	16,366	4.44%
Print Centre (p. 36)	303,524	284,482	257,900	227,732	203,869	19,042	6.69%
Emergency Planning (p. 38)	132,725	136,440	51,477	14,519	8,196	-3,715	-2.72%
Total CAO	1,822,711	1,751,636	1,366,414	1,234,205	1,417,401	71,075	4.06%

City of St Catharines

CAO's Office

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
702.100.001 Salaries/Wages-Regular	705,981	688,243	529,127	619,781	641,669	17,738	2.58%
702.100.002 Salaries/Wages-Over	0	0	1,597	968	0	0	0.00%
702.100.003 Salaries/Wages-Extra Serv	77,500	59,703	3,294	0	0	17,797	29.81%
702.100.006 Sick Pay	0	0	4,683	3,236	0	0	0.00%
702.100.007 Holiday/Vacation Pay	0	0	96,883	63,183	3,652	0	0.00%
702.100.009 Doctor's Appointments	0	0	985	412	0	0	0.00%
Total Salaries and Wages	783,481	747,946	636,569	687,580	645,321	35,535	4.75%
Benefits							
702.100.030 Pensions	110,380	106,861	89,678	77,398	87,639	3,519	3.29%
702.100.031 Other Benefits	66,583	65,048	55,446	40,884	58,260	1,535	2.36%
702.100.032 Workers Compensation	18,020	14,474	11,800	9,771	10,763	3,546	24.50%
702.100.033 Employment Insurance	8,002	6,019	5,295	5,493	5,210	1,983	32.95%
Total Benefits	202,985	192,402	162,219	133,546	161,872	10,583	5.50%
Equipment Operations							
702.100.053 Service Contracts	2,450	1,300	1,216	0	0	1,150	88.46%
702.100.067 Car Allowance/Mileage	13,500	13,400	10,841	8,825	10,127	100	0.75%
Total Equipment Operations	15,950	14,700	12,057	8,825	10,127	1,250	8.50%
Office and Related Expenses							
702.100.306 Cellular Phones	2,200	2,150	1,862	402	639	50	2.33%
702.100.307 Printing	125	125	383	8	6	0	0.00%
702.100.310 Office Supplies	500	950	404	658	779	-450	-47.37%
702.100.314 Computer Software	385	0	0	0	0	385	0.00%
702.100.323 Internet Charges	0	0	78	187	368	0	0.00%
702.100.330 Furniture/Equipment NTCA	0	0	53	0	0	0	0.00%
Total Office and Related Expenses	3,210	3,225	2,780	1,255	1,792	-15	-0.47%
Properties							
702.100.350 Office Equipmt/Furniture	0	0	1,342	0	0	0	0.00%
Total Properties	0	0	1,342	0	0	0	0.00%
Other Service Charges							
702.100.400 TRAVELLING	0	0	70	0	0	0	0.00%
702.100.401 Conferences/Conventions	6,800	11,800	4,680	2,381	1,940	-5,000	-42.37%
702.100.402 Training	1,100	1,100	229	0	0	0	0.00%

City of St Catharines
 CAO's Office
 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
702.100.405 Subscriptions/Memb'ships	2,710	2,650	1,825	1,650	2,743	60	2.26%
702.100.417 Consulting-CAO search	0	0	210,074	27,852	0	0	0.00%
702.100.433 Accessibility Programs	0	0	0	0	3,092	0	0.00%
702.100.450 Miscellaneous	500	500	324	315	249	0	0.00%
702.100.451 Business Expenses	1,100	1,100	792	551	504	0	0.00%
Total Other Service Charges	12,210	17,150	217,994	32,749	8,528	-4,940	-28.80%
Total Expenditures	1,017,836	975,423	1,032,961	863,955	827,640	42,413	4.35%
Revenue							
702.100.801 Provincial Grant	0	0	-210,074	0	0	0	0.00%
702.100.815 Hydro Recoverable	-16,031	-13,000	-75,698	-13,596	0	-3,031	23.32%
Total Revenue	-16,031	-13,000	-285,772	-13,596	0	-3,031	23.32%
Transfer from Reserve							
702.100.900 Transfer from Reserve	0	0	0	-194,781	0	0	0.00%
Total Transfer from Reserve	0	0	0	-194,781	0	0	0.00%
Total Revenue	-16,031	-13,000	-285,772	-208,377	0	-3,031	23.32%
Total Net Expenditures	1,001,805	962,423	747,189	655,578	827,640	39,382	4.09%

City of St Catharines

Communications

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
702.120.001 Salaries/Wages-Regular	217,274	213,551	175,188	187,543	201,030	3,723	1.74%
702.120.002 Salaries/Wages-overtime	0	0	968	477	0	0	0.00%
702.120.003 Salaries/Wages - Extra	31,537	30,980	32,928	32,526	23,059	557	1.80%
702.120.006 Sick Pay	0	0	1,445	2,463	0	0	0.00%
702.120.007 Holiday/Vacation Pay	1,256	1,234	19,893	18,529	3,159	22	1.78%
702.120.009 Doctor's Appointments	0	0	688	87	0	0	0.00%
Total Salaries and Wages	250,067	245,765	231,110	241,625	227,248	4,302	1.75%
Benefits							
702.120.030 Pensions	37,650	37,509	31,664	30,818	29,935	141	0.38%
702.120.031 Other Benefits	31,100	23,203	16,733	17,545	16,767	7,897	34.03%
702.120.032 Workers Compensation	9,723	8,260	7,170	7,875	7,044	1,463	17.71%
702.120.033 Employment Insurance	4,917	4,294	3,969	4,404	3,693	623	14.51%
Total Benefits	83,390	73,266	59,536	60,642	57,439	10,124	13.82%
Equipment Operations							
702.120.053 Service Contracts	86,450	84,510	69,286	42,615	50,511	1,940	2.30%
702.120.067 Car Allowance/Mileage	300	300	165	208	167	0	0.00%
Total Equipment Operations	86,750	84,810	69,451	42,823	50,678	1,940	2.29%
Office and Related Expenses							
702.120.306 Cell Phone	2,000	2,000	1,781	1,639	1,679	0	0.00%
702.120.307 Printing and distribution	600	600	558	387	440	0	0.00%
702.120.309 Advertising	17,500	17,000	5,827	13,090	21,298	500	2.94%
702.120.310 Office Supplies	250	250	176	159	184	0	0.00%
702.120.323 Internet Charges	0	0	0	0	694	0	0.00%
702.120.330 Equipment/Furniture NTCA	500	1,000	0	0	0	-500	-50.00%
Total Office and Related Expenses	20,850	20,850	8,342	15,275	24,295	0	0.00%
Other Service Charges							
702.120.401 Conferences/Conventions	1,800	1,800	1,598	1,273	1,509	0	0.00%
702.120.417 Study/Consulting Fees	0	0	0	0	15,000	0	0.00%
702.120.438 Remuneration-Town Crier	1,500	1,500	1,500	1,500	1,500	0	0.00%
702.120.450 Miscellaneous	300	300	0	209	27	0	0.00%
Total Other Service Charges	3,600	3,600	3,098	2,982	18,036	0	0.00%
Total Expenditures	444,657	428,291	371,537	363,347	377,696	16,366	3.82%

City of St Catharines

Communications

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Revenue							
702.120.801 Provincial Grant	0	0	-2,481	0	0	0	0.00%
702.120.850 Advertising Revenue	-60,000	-60,000	-59,208	-26,971	0	0	0.00%
Total Revenue	-60,000	-60,000	-61,689	-26,971	0	0	0.00%
Total Revenue	-60,000	-60,000	-61,689	-26,971	0	0	0.00%
Total Net Expenditures	384,657	368,291	309,848	336,376	377,696	16,366	4.44%

City of St Catharines

Print Centre

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
702.230.001 Salaries/Wages-Regular	187,336	174,481	127,504	124,062	120,611	12,855	7.37%
702.230.002 Salaries/Wages-Overtime	0	0	-42	380	0	0	0.00%
702.230.003 Salaries/Wages-Extra	0	0	2,017	3,200	1,055	0	0.00%
702.230.006 Sick Pay	0	0	24,198	2,334	0	0	0.00%
702.230.007 Vacation Pay	0	0	18,256	11,273	809	0	0.00%
702.230.009 Doctor's Appointments	0	0	804	313	0	0	0.00%
Total Salaries and Wages	187,336	174,481	172,737	141,562	122,475	12,855	7.37%
Benefits							
702.230.030 Pensions	29,350	28,381	24,191	19,154	17,022	969	3.41%
702.230.031 Other Benefits	24,800	21,837	19,792	15,561	12,559	2,963	13.57%
702.230.032 Workers Compensation	7,444	5,879	5,480	4,538	3,827	1,565	26.62%
702.230.033 Employment Insurance	4,133	3,418	3,348	2,489	2,133	715	20.92%
702.230.040 Meal Allowance	0	0	0	9	0	0	0.00%
Total Benefits	65,727	59,515	52,811	41,751	35,541	6,212	10.44%
Equipment Operations							
702.230.053 Service Contracts	6,300	6,290	0	1,502	0	10	0.16%
702.230.054 Repairs-equipment	800	800	4,032	2,493	3,576	0	0.00%
702.230.067 Car Allowance/Mileage	0	0	0	4	0	0	0.00%
Total Equipment Operations	7,100	7,090	4,032	3,999	3,576	10	0.14%
Materials							
702.230.102 Small Tools/Equipment	250	250	0	0	0	0	0.00%
702.230.105 Printing Supplies	20,000	20,000	22,800	20,817	17,488	0	0.00%
Total Materials	20,250	20,250	22,800	20,817	17,488	0	0.00%
Office and Related Expenses							
702.230.308 Photocopying	50,000	50,000	43,388	42,958	41,999	0	0.00%
702.230.310 Office Supplies	350	350	575	493	292	0	0.00%
702.230.312 Books and Publications	0	250	0	0	0	-250	-100.00%
702.230.314 Software	7,950	7,950	6,207	9,779	5,768	0	0.00%
Total Office and Related Expenses	58,300	58,550	50,170	53,230	48,059	-250	-0.43%
Other Service Charges							
702.230.402 Technical Training	400	500	0	0	0	-100	-20.00%
Total Other Service Charges	400	500	0	0	0	-100	-20.00%
Total Expenditures	339,113	320,386	302,550	261,359	227,139	18,727	5.85%

City of St Catharines

Print Centre

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Revenue							
702.230.800 Miscellaneous-toners	0	0	0	0	-408	0	0.00%
702.230.813 Other Departments	-24,000	-24,500	-35,010	-33,627	-22,862	500	-2.04%
702.230.834 Misc Recoverables	-2,150	-2,150	-3,759	0	0	0	0.00%
702.230.955 Allocation Bldg Indirect	-9,439	-9,254	-5,881	0	0	-185	2.00%
Total Revenue	-35,589	-35,904	-44,650	-33,627	-23,270	315	-0.88%
Total Revenue	-35,589	-35,904	-44,650	-33,627	-23,270	315	-0.88%
Total Net Expenditures	303,524	284,482	257,900	227,732	203,869	19,042	6.69%

City of St Catharines
Emergency Planning
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
710.110.003 Salaries/Wages-Extra	93,390	91,739	29,969	0	0	1,651	1.80%
710.110.007 Vacation Pay	3,736	3,670	6,322	0	0	66	1.80%
Total Salaries and Wages	97,126	95,409	36,291	0	0	1,717	1.80%
Benefits							
710.110.030 Pensions	13,246	12,928	1,433	0	0	318	2.46%
710.110.031 Other Benefits	5,850	8,841	1,442	0	0	-2,991	-33.83%
710.110.032 Workers Compensation	3,269	2,890	923	0	0	379	13.11%
710.110.033 Employment Insurance	1,199	1,092	650	0	0	107	9.80%
Total Benefits	23,564	25,751	4,448	0	0	-2,187	-8.49%
Equipment Operations							
710.110.067 Car Allowance/Mileage	600	600	228	0	0	0	0.00%
Total Equipment Operations	600	600	228	0	0	0	0.00%
Materials							
710.110.102 Small Tools & Equipment	500	500	0	4	0	0	0.00%
710.110.104 General Supplies	1,000	1,000	15	93	430	0	0.00%
710.110.111 Protective Clothing	0	0	0	0	742	0	0.00%
Total Materials	1,500	1,500	15	97	1,172	0	0.00%
Office and Related Expenses							
710.110.306 Cellular Phones	600	720	489	0	0	-120	-16.67%
710.110.307 Printing	700	700	309	10	1,318	0	0.00%
710.110.309 Advertising	2,000	2,000	0	0	0	0	0.00%
710.110.310 Office Supplies	100	100	-196	8,627	0	0	0.00%
710.110.314 Software	385	0	0	0	0	385	0.00%
710.110.323 Internet Charges	1,000	1,400	1,520	1,432	1,361	-400	-28.57%
710.110.330 Equipment/Furniture NTCA	0	0	1,927	0	0	0	0.00%
Total Office and Related Expenses	4,785	4,920	4,049	10,069	2,679	-135	-2.74%
Other Service Charges							
710.110.401 Educational Conferences	1,500	1,610	76	76	65	-110	-6.83%
710.110.402 Training	3,000	6,000	6,278	3,975	3,501	-3,000	-50.00%
710.110.405 Subscriptions/Memberships	150	150	0	0	0	0	0.00%
710.110.450 Miscellaneous	500	500	92	302	779	0	0.00%
Total Other Service Charges	5,150	8,260	6,446	4,353	4,345	-3,110	-37.65%
Total Expenditures	132,725	136,440	51,477	14,519	8,196	-3,715	-2.72%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	132,725	136,440	51,477	14,519	8,196	-3,715	-2.72%

City of St Catharines

2021 Operating Budget - Expenditures by Department, Board or Committee

	2021	2020	2019	2018	2017	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
Legal Services and Clerks Department							
Legal Services (p. 40)	824,766	818,082	858,374	832,321	788,439	6,684	0.82%
City Clerks (p. 42)	472,735	394,448	486,806	334,922	335,996	78,287	19.85%
Elections (p. 44)	5,000	5,000	25,387	6,282	82,600	0	0.00%
Licences general (p. 46)	-10,086	-17,570	-109,506	-111,670	-88,078	7,484	-42.60%
Canine/Humane Control (p. 47)	419,023	467,791	392,524	402,860	442,785	-48,768	-10.43%
Total Legal Services and Clerks Department	1,711,438	1,667,751	1,653,585	1,464,715	1,561,742	43,687	2.62%

City of St Catharines

Legal Services

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
702.105.001 Salaries/Wages-Regular	605,678	594,987	436,468	415,137	491,338	10,691	1.80%
702.105.002 Salaries/Wages-Overtime	0	0	8,027	482	0	0	0.00%
702.105.003 Salaries/Wages-Ext Svce	17,180	12,000	11,522	20,113	0	5,180	43.17%
702.105.006 Sick Pay	0	0	2,338	30,780	0	0	0.00%
702.105.007 Holiday/Vacation Pay	488	482	73,728	67,451	2,062	6	1.24%
702.105.009 Doctor's Appointments	0	0	1,337	2,109	0	0	0.00%
Total Salaries and Wages	623,346	607,469	533,420	536,072	493,400	15,877	2.61%
Benefits							
702.105.030 Pensions	98,300	91,040	70,558	72,400	73,528	7,260	7.97%
702.105.031 Other Benefits	59,650	56,271	48,852	43,343	41,681	3,379	6.00%
702.105.032 Workers Compensation	19,959	16,615	13,898	14,361	13,246	3,344	20.13%
702.105.033 Employment Insurance	9,199	7,465	6,086	6,724	6,851	1,734	23.23%
Total Benefits	187,108	171,391	139,394	136,828	135,306	15,717	9.17%
Equipment Operations							
702.105.067 Car Allowance/Mileage	550	1,300	1,121	1,072	737	-750	-57.69%
Total Equipment Operations	550	1,300	1,121	1,072	737	-750	-57.69%
Office and Related Expenses							
702.105.303 Courier Charges	400	400	439	604	709	0	0.00%
702.105.306 Cell Phones	750	550	778	376	352	200	36.36%
702.105.307 Printing	1,300	1,000	1,602	818	643	300	30.00%
702.105.310 Office Supplies	3,000	3,500	3,130	4,683	2,037	-500	-14.29%
702.105.312 Books and Publications	30,000	30,000	29,267	36,562	33,517	0	0.00%
702.105.323 Internet charges	150	240	61	187	187	-90	-37.50%
702.105.330 Furniture/Equip't Non TCA	1,000	1,000	0	112	0	0	0.00%
Total Office and Related Expenses	36,600	36,690	35,277	43,342	37,445	-90	-0.25%
Properties							
702.105.350 Office Equip't/Furniture	0	0	508	0	0	0	0.00%
Total Properties	0	0	508	0	0	0	0.00%
Other Service Charges							
702.105.400 Travelling	0	0	0	0	253	0	0.00%
702.105.401 Conferences/Conventions	4,000	6,000	6,400	3,383	3,464	-2,000	-33.33%
702.105.405 Subscriptions/Memb'ships	10,000	10,000	10,185	7,618	7,655	0	0.00%

City of St Catharines

Legal Services

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
702.105.420 Legal and Court Costs	50,000	70,000	270,042	138,289	124,097	-20,000	-28.57%
702.105.446 OMB Hearings	0	0	7,103	43,827	11,255	0	0.00%
702.105.450 Miscellaneous	200	200	115	113	79	0	0.00%
Total Other Service Charges	64,200	86,200	293,845	193,230	146,803	-22,000	-25.52%
Total Expenditures	911,804	903,050	1,003,565	910,544	813,691	8,754	0.97%
Revenue							
702.105.800 Fees and Services	0	0	-3,982	-2,824	-6,270	0	0.00%
702.105.801 Provincial Grant	0	0	-4,574	0	0	0	0.00%
702.105.815 Hydro Recoverable	-11,036	-9,966	0	-10,031	0	-1,070	10.74%
702.105.834 Miscellaneous Recoverable	0	0	-59,891	0	0	0	0.00%
702.105.955 Allocation Bldg Indirect	-51,002	-50,002	-42,475	0	0	-1,000	2.00%
702.105.970 Agreement Fees	-25,000	-25,000	-27,166	-21,541	-7,727	0	0.00%
Total Revenue	-87,038	-84,968	-138,088	-34,396	-13,997	-2,070	2.44%
Transfer from Reserve							
702.105.900 Transfer from Reserve	0	0	-7,103	-43,827	-11,255	0	0.00%
Total Transfer from Reserve	0	0	-7,103	-43,827	-11,255	0	0.00%
Total Revenue	-87,038	-84,968	-145,191	-78,223	-25,252	-2,070	2.44%
Total Net Expenditures	824,766	818,082	858,374	832,321	788,439	6,684	0.82%

City of St Catharines

City Clerks

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
702.200.001 Salaries/Wages-Regular	383,295	304,273	304,816	244,895	318,148	79,022	25.97%
702.200.002 Salaries/Wages-Overtime	10,000	10,000	6,680	13,164	8,680	0	0.00%
702.200.003 Salaries/Wages-Ext Svce	5,090	5,000	0	0	0	90	1.80%
702.200.006 Sick Pay	0	0	6,930	3,441	0	0	0.00%
702.200.007 Holiday/Vacation Pay	204	200	37,499	39,569	1,004	4	2.00%
702.200.009 Doctor's Appointments	0	0	1,522	1,285	53	0	0.00%
Total Salaries and Wages	398,589	319,473	357,447	302,354	327,885	79,116	24.76%
Benefits							
702.200.030 Pensions	67,500	54,318	51,651	39,036	44,915	13,182	24.27%
702.200.031 Other Benefits	59,400	44,347	41,397	32,436	36,855	15,053	33.94%
702.200.032 Workers Compensation	14,638	9,831	10,850	8,345	9,103	4,807	48.90%
702.200.033 Employment Insurance	7,427	4,931	5,146	4,119	4,693	2,496	50.62%
702.200.040 Meal Allowance	0	0	0	0	46	0	0.00%
Total Benefits	148,965	113,427	109,044	83,936	95,612	35,538	31.33%
Equipment Operations							
702.200.053 Service Contracts	6,000	6,000	32,644	11,571	7,709	0	0.00%
702.200.054 Repairs-equipment	1,000	2,000	0	0	1,609	-1,000	-50.00%
702.200.067 Car Allowance/Mileage	350	350	465	450	444	0	0.00%
Total Equipment Operations	7,350	8,350	33,109	12,021	9,762	-1,000	-11.98%
Materials							
702.200.112 Resale Items	40,000	40,000	38,880	38,928	38,640	0	0.00%
Total Materials	40,000	40,000	38,880	38,928	38,640	0	0.00%
Contracts							
702.200.200 Contracts-General	0	0	0	0	1,200	0	0.00%
Total Contracts	0	0	0	0	1,200	0	0.00%
Office and Related Expenses							
702.200.303 Courier Charges	0	0	0	0	29	0	0.00%
702.200.306 Cellular Phones	550	550	649	364	457	0	0.00%
702.200.307 Printing	400	1,200	2,090	2,002	1,276	-800	-66.67%
702.200.309 Advertising	0	1,000	833	1,391	0	-1,000	-100.00%
702.200.310 Office Supplies	2,000	3,000	3,087	2,631	4,245	-1,000	-33.33%
702.200.312 Books and Publications	400	400	183	385	139	0	0.00%
702.200.314 Software	400	400	0	0	0	0	0.00%
702.200.318 Cash Processing Fees	2,700	2,200	2,727	2,366	2,075	500	22.73%
702.200.330 Equipment/Furniture NTCA	4,500	21,000	558	0	0	-16,500	-78.57%
Total Office and Related Expenses	10,950	29,750	10,127	9,139	8,221	-18,800	-63.19%

City of St Catharines

City Clerks

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Other Service Charges							
702.200.400 Travelling	0	0	0	0	30	0	0.00%
702.200.401 Conferences/Conventions	1,500	3,000	2,987	1,377	1,186	-1,500	-50.00%
702.200.402 Training	2,000	2,000	540	505	2,385	0	0.00%
702.200.405 Subscriptions/Memb'ships	1,000	1,200	868	0	435	-200	-16.67%
702.200.417 Study/Consulting Fees	0	0	60,000	0	0	0	0.00%
702.200.425 Registry Office Fees	6,000	5,000	8,730	6,206	10,472	1,000	20.00%
702.200.450 Miscellaneous	250	250	274	205	116	0	0.00%
Total Other Service Charges	10,750	11,450	73,399	8,293	14,624	-700	-6.11%
Total Expenditures	616,604	522,450	622,006	454,671	495,944	94,154	18.02%
Revenue							
702.200.807 Service Charges	-45,000	-45,000	-45,904	-46,738	-45,476	0	0.00%
702.200.815 Hydro Recoverable	-8,869	-8,002	0	-8,077	0	-867	10.83%
702.200.834 Civil Ceremonies	-90,000	-75,000	-89,296	-64,934	-58,372	-15,000	20.00%
702.200.951 Salary Alloc'n-License	0	0	0	0	-42,075	0	0.00%
702.200.952 Salary alloc-Canine Cont	0	0	0	0	-14,025	0	0.00%
Total Revenue	-143,869	-128,002	-135,200	-119,749	-159,948	-15,867	12.40%
Total Revenue	-143,869	-128,002	-135,200	-119,749	-159,948	-15,867	12.40%
Total Net Expenditures	472,735	394,448	486,806	334,922	335,996	78,287	19.85%

City of St Catharines

Elections

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
702.205.001 Salaries/Wages-Regular	0	0	4	53,810	10,207	0	0.00%
702.205.002 Salaries/Wages-Overtime	0	0	0	13,302	0	0	0.00%
702.205.003 Salaries/Wages-Ext Svce	0	0	0	67,296	0	0	0.00%
702.205.006 Sick Pay	0	0	0	504	0	0	0.00%
702.205.007 Holiday/Vacation Pay	0	0	0	10,921	499	0	0.00%
702.205.009 Doctor's Appointments	0	0	0	360	0	0	0.00%
Total Salaries and Wages	0	0	4	146,193	10,706	0	0.00%
Benefits							
702.205.030 Pensions	0	0	0	10,631	1,094	0	0.00%
702.205.031 Other Benefits	0	0	0	8,209	686	0	0.00%
702.205.032 Workers Compensation	0	0	0	2,928	333	0	0.00%
702.205.033 Employment Insurance	0	0	0	1,449	0	0	0.00%
702.205.040 Meal Allowance	0	0	0	509	0	0	0.00%
Total Benefits	0	0	0	23,726	2,113	0	0.00%
Equipment Operations							
702.205.050 Rentals	0	0	14,650	104,642	0	0	0.00%
702.205.067 Car Allowance/Mileage	0	0	0	382	352	0	0.00%
Total Equipment Operations	0	0	14,650	105,024	352	0	0.00%
Materials							
702.205.104 General Supplies	0	0	443	15,957	0	0	0.00%
Total Materials	0	0	443	15,957	0	0	0.00%
Office and Related Expenses							
702.205.304 Postage	0	0	0	39,669	0	0	0.00%
702.205.306 Cell Phones	0	0	0	230	0	0	0.00%
702.205.307 Printing	0	0	0	24,209	13	0	0.00%
702.205.309 Advertising	0	0	0	4,007	0	0	0.00%
702.205.310 Office Supplies	0	0	0	2,853	0	0	0.00%
702.205.314 Software	5,000	5,000	5,088	9,896	4,198	0	0.00%
Total Office and Related Expenses	5,000	5,000	5,088	80,864	4,211	0	0.00%
Other Service Charges							
702.205.401 Conferences/Conventions	0	0	0	1,172	382	0	0.00%
702.205.431 Inaugural Meetings	0	0	0	9,849	0	0	0.00%

City of St Catharines

Elections

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
702.205.448 Annual allocation	0	0	0	0	65,000	0	0.00%
702.205.450 Miscellaneous	0	0	2	7,143	-164	0	0.00%
Total Other Service Charges	0	0	2	18,164	65,218	0	0.00%
Total Expenditures	5,000	5,000	20,187	389,928	82,600	0	0.00%
Revenue							
702.205.810 Nomination Fee	0	0	5,200	-6,219	0	0	0.00%
Total Revenue	0	0	5,200	-6,219	0	0	0.00%
Transfer from Reserve							
702.205.900 Transfer from Reserve	0	0	0	-377,427	0	0	0.00%
Total Transfer from Reserve	0	0	0	-377,427	0	0	0.00%
Total Revenue	0	0	5,200	-383,646	0	0	0.00%
Total Net Expenditures	5,000	5,000	25,387	6,282	82,600	0	0.00%

City of St Catharines

Licences general

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
711.120.001 Salaries/Wages-Regular	269,951	265,344	161,528	163,078	178,103	4,607	1.74%
711.120.002 Salaries/Wages-Overtime	7,998	7,998	8,129	8,294	5,584	0	0.00%
711.120.003 Salaries/Wages-extra	0	0	0	0	5,292	0	0.00%
711.120.006 Sick Pay	0	0	29,355	12,509	713	0	0.00%
711.120.007 Vacation/Holiday Pay	0	0	29,116	20,529	1,468	0	0.00%
711.120.008 Modified Work Program	0	0	0	3,090	0	0	0.00%
711.120.009 Doctor's Appointments	0	0	952	636	13	0	0.00%
711.120.012 Allocation-Clerks	0	0	0	0	42,075	0	0.00%
Total Salaries and Wages	277,949	273,342	229,080	208,136	233,248	4,607	1.69%
Benefits							
711.120.030 Pensions	41,900	37,509	29,719	26,106	24,664	4,391	11.71%
711.120.031 Other Benefits	28,700	27,404	21,432	20,721	18,248	1,296	4.73%
711.120.032 Workers Compensation	10,207	8,559	6,757	6,614	5,962	1,648	19.25%
711.120.033 Employment Insurance	5,458	4,606	3,826	3,701	3,678	852	18.50%
711.120.040 Meal Allowance	0	0	0	0	19	0	0.00%
Total Benefits	86,265	78,078	61,734	57,142	52,571	8,187	10.49%
Equipment Operations							
711.120.067 Car Allowance/Mileage	0	800	1,159	965	565	-800	-100.00%
Total Equipment Operations	0	800	1,159	965	565	-800	-100.00%
Total Expenditures	364,214	352,220	291,973	266,243	286,384	11,994	3.41%
Revenue							
615.120.000 Marriage Licences	-125,000	-120,000	-123,832	-124,461	-121,553	-5,000	4.17%
615.125.000 Break Open Licence Fees	-15,000	-15,000	-15,623	-16,544	-16,009	0	0.00%
615.130.000 Bingo Licence Fees	-75,000	-130,000	-157,551	-130,265	-131,578	55,000	-42.31%
615.135.000 Raffle Licence Fees	-13,000	-13,000	-13,984	-13,805	-13,248	0	0.00%
615.140.000 Business Prof License	-90,000	-90,000	-90,489	-92,838	-92,074	0	0.00%
615.141.000 General Licence Fees	-1,300	-1,790	0	0	0	490	-27.37%
Total Revenue	-319,300	-369,790	-401,479	-377,913	-374,462	50,490	-13.65%
Transfer from Reserve							
711.120.900 Transfer From Reserve	-55,000	0	0	0	0	-55,000	0.00%
Total Transfer from Reserve	-55,000	0	0	0	0	-55,000	0.00%
Total Revenue	-374,300	-369,790	-401,479	-377,913	-374,462	-4,510	1.22%
Total Net Expenditures	-10,086	-17,570	-109,506	-111,670	-88,078	7,484	-42.60%

City of St Catharines
Canine/Humane Control
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
713.100.001 Salaries/Wages - Regular	31,387	30,832	16,800	13,174	0	555	1.80%
713.100.012 Allocation-Clerks	0	0	0	0	14,025	0	0.00%
713.100.013 Allocation-Finance	0	0	0	0	6,100	0	0.00%
Total Salaries and Wages	31,387	30,832	16,800	13,174	20,125	555	1.80%
Benefits							
713.100.030 Pensions	3,550	3,151	1,983	2,006	0	399	12.66%
713.100.031 Other Benefits	1,880	1,779	1,153	1,345	0	101	5.68%
713.100.032 Workers Compensation	767	643	342	396	0	124	19.28%
713.100.033 Employment Insurance	294	241	135	164	0	53	21.99%
Total Benefits	6,491	5,814	3,613	3,911	0	677	11.64%
Contracts							
713.100.200 DocuPet Contract Fees	30,000	30,000	38,131	37,746	13,368	0	0.00%
713.100.232 Niag Reg Animal Services	589,795	589,795	567,139	567,139	567,139	0	0.00%
713.100.233 Sales Com'n/Royalty	60,000	60,000	55,370	32,030	0	0	0.00%
Total Contracts	679,795	679,795	660,640	636,915	580,507	0	0.00%
Office and Related Expenses							
713.100.307 Printing	1,350	1,350	0	0	1,029	0	0.00%
Total Office and Related Expenses	1,350	1,350	0	0	1,029	0	0.00%
Total Expenditures							
	719,023	717,791	681,053	654,000	601,661	1,232	0.17%
Revenue							
615.150.000 Dog Licences	-300,000	-250,000	-288,529	-251,140	-158,876	-50,000	20.00%
Total Revenue	-300,000	-250,000	-288,529	-251,140	-158,876	-50,000	20.00%
Total Revenue							
	-300,000	-250,000	-288,529	-251,140	-158,876	-50,000	20.00%
Total Net Expenditures							
	419,023	467,791	392,524	402,860	442,785	-48,768	-10.43%

City of St Catharines

2021 Operating Budget - Expenditures by Department, Board or Committee

	2021	2020	2019	2018	2017	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
Planning and Building Services							
Planning (p. 50)	943,289	1,019,918	773,782	666,979	493,835	-76,629	-7.51%
PBS Administration (p. 52)	525,261	574,540	580,398	585,114	519,750	-49,279	-8.58%
Committee of Adjustment (p. 54)	-58,464	-24,708	-156,422	-212,770	-101,620	-33,756	136.62%
Community Improvement Plan (p. 56)	136,757	163,417	62,344	69,133	201,715	-26,660	-16.31%
Heritage Committee (p. 57)	4,230	4,100	-7,021	-1,258	190	130	3.17%
Building and Plumbing (p. 58)	3,700	-48,704	-282,034	-390,132	-336,789	52,404	-107.60%
Property Standards (p. 60)	548,836	531,836	524,973	483,909	426,610	17,000	3.20%
Zoning (p. 62)	148,547	144,262	133,933	130,593	126,070	4,285	2.97%
Total Planning and Building Services	2,252,156	2,364,661	1,629,953	1,331,568	1,329,761	-112,505	-4.76%

ESTIMATE 2021

PLANNING AND BUILDING

EXPENDITURE ACCOUNT		2021 BUDGET
<hr/>		
711.100	<u>BUILDING AND PLUMBING</u> <u>417 - STUDY / CONSULTING FEES</u>	<u>\$75,000</u>
	Comprehensive Fees Review (Funded by Building Code Reserve)	
760.100	<u>PLANNING SERVICES</u> <u>NEW CONTRACT POSITION (First Full Year)</u> <u>SENIOR PROJECT MANAGER-PLANNING (2020 8-month)</u>	<u>\$144,862</u>
760.106	<u>426 - COMMUNITY IMPROVEMENT PROGRAM</u> Grant Program [Façades, New Community Renewal Coordinator] (2020 - \$60,000)	<u>\$30,000</u>
	<u>NEW PERMENANT FULL-TIME POSITION</u> <u>COMMUNITY RENEWAL COORDINATOR (FUNDED BY CIP</u> <u>RESERVE)</u>	<u>\$93,225</u>
760.141	<u>HERITAGE GRANT PROGRAM</u> HERITAGE GRANT PROGRAM (FUNDED BY CIVIC PROJECT FUND)	<u>\$40,000</u>
711.110	<u>446 - RAT CONTROL REBATE PROGRAM (2020 - \$10,000)</u>	<u>\$20,000</u>

City of St Catharines

Planning

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
760.100.001 Salaries/Wages-Regular	821,360	771,192	590,511	566,693	656,874	50,168	6.51%
760.100.002 Salaries/Wages-Overtime	35,001	35,001	45,375	55,855	26,361	0	0.00%
760.100.003 Salaries/Wages-Ext Svce	110,065	106,036	83,455	88,653	70,474	4,029	3.80%
760.100.006 Sick Pay	0	0	8,855	30,071	0	0	0.00%
760.100.007 Holiday/Vacation Pay	4,317	4,247	84,856	88,458	6,706	70	1.65%
760.100.009 Doctor's Appointments	0	0	2,527	3,237	37	0	0.00%
760.100.012 Allocation	0	0	0	0	35,380	0	0.00%
Total Salaries and Wages	970,743	916,476	815,579	832,967	795,832	54,267	5.92%
Benefits							
760.100.030 Pensions	134,400	130,855	102,006	104,416	102,136	3,545	2.71%
760.100.031 Other Benefits	94,450	87,665	63,573	63,888	73,643	6,785	7.74%
760.100.032 Workers Compensation	36,105	29,524	24,792	25,359	23,051	6,581	22.29%
760.100.033 Employment Insurance	16,491	13,770	12,097	12,032	11,031	2,721	19.76%
760.100.040 Meal Allowance	250	250	249	412	194	0	0.00%
760.100.041 Safety Shoes	0	0	153	0	0	0	0.00%
Total Benefits	281,696	262,064	202,870	206,107	210,055	19,632	7.49%
Equipment Operations							
760.100.067 Car Allowance/Mileage	1,250	1,250	2,875	1,746	1,522	0	0.00%
Total Equipment Operations	1,250	1,250	2,875	1,746	1,522	0	0.00%
Building and Maintenance							
760.100.156 Room Rentals	1,000	1,000	435	739	870	0	0.00%
Total Building and Maintenance	1,000	1,000	435	739	870	0	0.00%
Contracts							
760.100.200 Contract - General	0	0	0	16,824	37,185	0	0.00%
Total Contracts	0	0	0	16,824	37,185	0	0.00%
Office and Related Expenses							
760.100.306 Cell Phones	700	700	1,139	346	935	0	0.00%
760.100.307 Printing	250	250	29	3,061	1,300	0	0.00%
760.100.312 Books and Publications	3,675	3,435	3,670	3,820	2,907	240	6.99%
760.100.314 Software	2,425	1,000	901	0	0	1,425	142.50%
760.100.330 Equipment/Furniture NTCA	500	15,093	427	0	0	-14,593	-96.69%
Total Office and Related Expenses	7,550	20,478	6,166	7,227	5,142	-12,928	-63.13%
Properties							
760.100.350 Office Equip/Furniture	0	3,000	420	3,040	0	-3,000	-100.00%
Total Properties	0	3,000	420	3,040	0	-3,000	-100.00%

City of St Catharines

Planning

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Other Service Charges							
760.100.400 Travelling	6,350	11,525	5,386	2,943	4,667	-5,175	-44.90%
760.100.401 Conferences/Conventions	3,000	4,600	4,778	2,643	2,937	-1,600	-34.78%
760.100.402 Technical Training	1,400	1,400	3,592	1,559	388	0	0.00%
760.100.405 Subscriptions/Memb'ships	8,300	8,125	6,285	6,222	3,588	175	2.15%
760.100.417 Study and Consulting fees	50,000	150,000	45,149	48,437	69,079	-100,000	-66.67%
Total Other Service Charges	69,050	175,650	65,190	61,804	80,659	-106,600	-60.69%
Total Expenditures	1,331,289	1,379,918	1,093,535	1,130,454	1,131,265	-48,629	-3.52%
Revenue							
760.100.803 Regional Cost Share	0	0	0	-44,832	-64,127	0	0.00%
760.100.835 Sale of Maps	0	0	-37	-330	-72	0	0.00%
760.100.953 Allocation-Comm'ty improv	0	0	0	0	-100,947	0	0.00%
760.100.970 Planning Agreements	-163,000	-160,000	-163,562	-201,757	-190,134	-3,000	1.88%
760.100.971 Planning Applications	-150,000	-200,000	-133,763	-216,557	-273,704	50,000	-25.00%
Total Revenue	-313,000	-360,000	-297,362	-463,476	-628,984	47,000	-13.06%
Transfer from Reserve							
760.100.900 Transfer from Reserve	-75,000	0	-22,391	0	-8,446	-75,000	0.00%
Total Transfer from Reserve	-75,000	0	-22,391	0	-8,446	-75,000	0.00%
Total Revenue	-388,000	-360,000	-319,753	-463,476	-637,430	-28,000	7.78%
Total Net Expenditures	943,289	1,019,918	773,782	666,978	493,835	-76,629	-7.51%

City of St Catharines
PBS Administration
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
760.102.001 Salaries/Wages-Regular	374,061	413,404	216,642	236,898	486,837	-39,343	-9.52%
760.102.002 Salaries/Wages - Overtime	11,586	11,586	16,280	13,345	6,170	0	0.00%
760.102.003 Salaries/Wages - Ext Svce	8,714	8,540	150,482	79,360	59,009	174	2.04%
760.102.006 Sick Pay	0	0	11,979	12,767	0	0	0.00%
760.102.007 Holiday/Vacation Pay	347	342	71,259	86,300	5,103	5	1.46%
760.102.009 Doctor's Appointments	0	0	371	754	19	0	0.00%
Total Salaries and Wages	394,708	433,872	467,013	429,424	557,138	-39,164	-9.03%
Benefits							
760.102.030 Pensions	61,820	65,072	49,569	44,379	74,587	-3,252	-5.00%
760.102.031 Other Benefits	52,120	56,397	55,876	34,080	67,090	-4,277	-7.58%
760.102.032 Workers Compensation	12,754	12,100	13,734	10,257	15,700	654	5.40%
760.102.033 Employment Insurance	6,176	6,064	7,917	5,188	9,189	112	1.85%
760.102.040 Meal Allowance	0	0	0	28	0	0	0.00%
760.102.041 Safety Shoes	200	200	0	350	175	0	0.00%
Total Benefits	133,070	139,833	127,096	94,282	166,741	-6,763	-4.84%
Equipment Operations							
760.102.053 Service Contracts	0	1,250	1,092	0	0	-1,250	-100.00%
760.102.054 Repairs - Equipment	400	250	951	634	0	150	60.00%
760.102.067 Car Allowance/Mileage	1,200	1,200	462	28	572	0	0.00%
Total Equipment Operations	1,600	2,700	2,505	662	572	-1,100	-40.74%
Contracts							
760.102.206 Contract-Recycl'g/Garbage	200	200	0	0	0	0	0.00%
Total Contracts	200	200	0	0	0	0	0.00%
Office and Related Expenses							
760.102.303 Courier Charges	7,622	7,622	11,185	16,447	6,815	0	0.00%
760.102.306 Cell Phones	700	600	1,359	858	290	100	16.67%
760.102.307 Printing	4,500	4,500	9,400	7,564	5,552	0	0.00%
760.102.310 Office Supplies	14,000	15,320	9,023	12,147	13,521	-1,320	-8.62%
760.102.312 Books and Publications	150	150	0	91	50	0	0.00%
760.102.318 Cash Processing Fees	15,000	15,000	15,769	12,739	14,381	0	0.00%
760.102.323 Internet Charges	216	216	180	329	189	0	0.00%
760.102.330 Furniture/Equipment NTCA	0	0	0	3,571	148	0	0.00%
Total Office and Related Expenses	42,188	43,408	46,916	53,746	40,946	-1,220	-2.81%
Properties							
760.102.351 Replacements - Micros	0	0	0	0	2,153	0	0.00%
Total Properties	0	0	0	0	2,153	0	0.00%

City of St Catharines

PBS Administration

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Other Service Charges							
760.102.400 Travelling	3,200	3,200	940	2,364	3,071	0	0.00%
760.102.401 Conferences/Conventions	1,300	1,300	1,863	916	1,823	0	0.00%
760.102.402 Technical Training	0	0	-8,700	0	-47	0	0.00%
760.102.405 Subscriptions/Memb'ships	1,550	1,545	622	968	1,486	5	0.32%
760.102.450 Miscellaneous	300	300	431	2,753	294	0	0.00%
Total Other Service Charges	6,350	6,345	-4,844	7,001	6,627	5	0.08%
Total Expenditures	578,116	626,358	638,686	585,115	774,177	-48,242	-7.70%
Revenue							
760.102.952 Allocation-Planning	0	0	0	0	-254,427	0	0.00%
760.102.955 Allocation Bldg Indirect	-52,855	-51,818	-58,288	0	0	-1,037	2.00%
Total Revenue	-52,855	-51,818	-58,288	0	-254,427	-1,037	2.00%
Total Revenue	-52,855	-51,818	-58,288	0	-254,427	-1,037	2.00%
Total Net Expenditures	525,261	574,540	580,398	585,115	519,750	-49,279	-8.58%

City of St Catharines
Committee of Adjustment
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
760.105.001 Salaries/Wages-Regular	171,599	168,726	101,523	59,486	103,470	2,873	1.70%
760.105.002 Salaries/Wages-Overtime	5,720	5,720	6,869	4,725	5,539	0	0.00%
760.105.003 Salaries/Wages-Ext Svce	0	0	0	4,556	0	0	0.00%
760.105.006 Sick Pay	0	0	1,350	630	0	0	0.00%
760.105.007 Holiday/Vacation Pay	0	0	8,286	6,353	373	0	0.00%
760.105.009 Doctor's Appointment	0	0	2,592	36	0	0	0.00%
Total Salaries and Wages	177,319	174,446	120,620	75,786	109,382	2,873	1.65%
Benefits							
760.105.030 Pensions	20,450	21,392	15,994	9,429	14,582	-942	-4.40%
760.105.031 Other Benefits	17,250	18,261	13,867	7,347	10,766	-1,011	-5.54%
760.105.032 Workers Compensation	6,976	5,947	3,795	2,449	3,402	1,029	17.30%
760.105.033 Employment Insurance	3,615	3,205	1,911	1,205	1,881	410	12.79%
760.105.040 Meal Allowance	120	120	105	93	102	0	0.00%
Total Benefits	48,411	48,925	35,672	20,523	30,733	-514	-1.05%
Equipment Operations							
760.105.067 Car Allowance/Mileage	1,900	1,200	1,471	1,122	1,199	700	58.33%
Total Equipment Operations	1,900	1,200	1,471	1,122	1,199	700	58.33%
Contracts							
760.105.200 Contract-CofA members	6,475	5,000	4,755	3,875	4,425	1,475	29.50%
Total Contracts	6,475	5,000	4,755	3,875	4,425	1,475	29.50%
Office and Related Expenses							
760.105.307 Printing	0	0	0	3	0	0	0.00%
760.105.308 Copying and Prints	1,366	1,366	1,225	2,578	1,403	0	0.00%
760.105.310 Office Supplies	1,200	1,200	1,935	1,220	220	0	0.00%
760.105.330 Furniture/Equipment NTCA	0	0	0	0	1,070	0	0.00%
Total Office and Related Expenses	2,566	2,566	3,160	3,801	2,693	0	0.00%
Other Service Charges							
760.105.400 Travelling	3,750	3,750	2,361	334	418	0	0.00%
760.105.401 Conferences/Conventions	3,650	3,650	2,850	2,550	7,274	0	0.00%
760.105.402 Training	500	850	1,777	0	31	-350	-41.18%
760.105.405 Subscriptions/Memb'ships	1,965	1,905	1,265	1,565	1,486	60	3.15%
Total Other Service Charges	9,865	10,155	8,253	4,449	9,209	-290	-2.86%

City of St Catharines
Committee of Adjustment
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Total Expenditures	246,536	242,292	173,931	109,556	157,641	4,244	1.75%
Revenue							
760.105.972 Minor Variance Appl'n	-305,000	-267,000	-330,353	-322,326	-259,261	-38,000	14.23%
Total Revenue	-305,000	-267,000	-330,353	-322,326	-259,261	-38,000	14.23%
Total Revenue	-305,000	-267,000	-330,353	-322,326	-259,261	-38,000	14.23%
Total Net Expenditures	-58,464	-24,708	-156,422	-212,770	-101,620	-33,756	136.62%

City of St Catharines
Community Improvement Plan
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
760.106.001 Salaries/Wages - regular	150,413	80,151	46,031	58,513	0	70,262	87.66%
760.106.007 Vacation/Holiday Pay	0	0	0	85	0	0	0.00%
760.106.012 Allocation-Planning	0	0	0	0	100,947	0	0.00%
Total Salaries and Wages	150,413	80,151	46,031	58,598	100,947	70,262	87.66%
Benefits							
760.106.030 Pensions	22,938	10,751	6,889	10,019	0	12,187	113.36%
760.106.031 Other Benefits	16,938	7,553	6,427	7,186	0	9,385	124.26%
760.106.032 Workers Compensation	5,965	2,712	1,488	2,238	0	3,253	119.95%
760.106.033 Employment Insurance	2,828	1,200	833	1,092	0	1,628	135.67%
Total Benefits	48,669	22,216	15,637	20,535	0	26,453	119.07%
Equipment Operations							
760.106.067 Car Allowance/Mileage	200	200	20	0	0	0	0.00%
Total Equipment Operations	200	200	20	0	0	0	0.00%
Office and Related Expenses							
760.106.309 Advertising/Brochure	0	0	656	0	0	0	0.00%
Total Office and Related Expenses	0	0	656	0	0	0	0.00%
Other Service Charges							
760.106.401 Conferences/Conventions	700	850	0	0	769	-150	-17.65%
760.106.417 Study/Consulting Fees	0	0	0	-10,000	0	0	0.00%
760.106.426 Grant Program	30,000	60,000	65,884	0	99,999	-30,000	-50.00%
760.107.426 Comm'ty Imprvmt Grants	0	0	1,311,389	1,054,754	1,159,248	0	0.00%
Total Other Service Charges	30,700	60,850	1,377,273	1,044,754	1,260,016	-30,150	-49.55%
Total Expenditures	229,982	163,417	1,439,617	1,123,887	1,360,963	66,565	40.73%
Revenue							
760.106.803 Region-facade commitment	0	0	-82,088	0	0	0	0.00%
760.107.803 Region/Other Municipality	0	0	-597,877	-596,131	-291,047	0	0.00%
Total Revenue	0	0	-679,965	-596,131	-291,047	0	0.00%
Transfer from Reserve							
760.106.900 Transfer from Reserve	0	0	16,204	0	0	0	0.00%
760.107.900 Transfer from Reserve	-93,225	0	-713,512	-458,623	-868,201	-93,225	0.00%
Total Transfer from Reserve	-93,225	0	-697,308	-458,623	-868,201	-93,225	0.00%
Total Revenue	-93,225	0	-1,377,273	-1,054,754	-1,159,248	-93,225	0.00%
Total Net Expenditures	136,757	163,417	62,344	69,133	201,715	-26,660	-16.31%

City of St Catharines
Heritage Committee
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Office and Related Expenses							
760.130.312 Photo and Publications	500	500	166	571	83	0	0.00%
Total Office and Related Expenses	500	500	166	571	83	0	0.00%
Other Service Charges							
760.130.400 Travelling	1,800	1,800	37	171	29	0	0.00%
760.130.401 Conferences/Conventions	500	500	884	0	54	0	0.00%
760.130.405 Subscriptions/Memb'ships	680	500	386	687	206	180	36.00%
760.130.450 Miscellaneous	300	300	154	30	0	0	0.00%
760.130.461 Heritage Recognition	5,000	5,000	102	1,257	2,968	0	0.00%
Total Other Service Charges	8,280	8,100	1,563	2,145	3,257	180	2.22%
Total Expenditures	8,780	8,600	1,729	2,716	3,340	180	2.09%
Revenue							
760.130.800 Miscellaneous Revenue	0	0	0	0	-300	0	0.00%
760.130.971 Heritage Applications	-4,550	-4,500	-8,750	-3,974	-2,850	-50	1.11%
Total Revenue	-4,550	-4,500	-8,750	-3,974	-3,150	-50	1.11%
Total Revenue	-4,550	-4,500	-8,750	-3,974	-3,150	-50	1.11%
Total Net Expenditures	4,230	4,100	-7,021	-1,258	190	130	3.17%

City of St Catharines
Building and Plumbing
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
711.100.001 Salaries/Wages-Regular	1,687,185	1,584,114	1,061,953	970,567	893,441	103,071	6.51%
711.100.002 Salaries/Wages-Overtime	50,000	50,000	149,007	108,332	51,714	0	0.00%
711.100.003 Salaries/Wages-Ext Svce	58,301	52,533	0	66,747	7,919	5,768	10.98%
711.100.006 Sick Pay	0	0	34,271	32,147	1,650	0	0.00%
711.100.007 Holiday and Vacation Pay	467	461	121,782	112,411	5,025	6	1.30%
711.100.009 Doctor's Appointments	0	0	5,544	5,223	21	0	0.00%
711.100.012 Allocation	0	0	0	0	134,227	0	0.00%
Total Salaries and Wages	1,795,953	1,687,108	1,372,557	1,295,427	1,093,997	108,845	6.45%
Benefits							
711.100.030 Pensions	264,700	244,698	174,267	159,921	129,874	20,002	8.17%
711.100.031 Other Benefits	197,500	165,192	131,096	117,131	110,523	32,308	19.56%
711.100.032 Workers Compensation	69,113	56,099	41,844	40,776	29,409	13,014	23.20%
711.100.033 Employment Insurance	31,505	24,688	17,190	17,817	14,364	6,817	27.61%
711.100.040 Meal Allowance	500	500	674	328	74	0	0.00%
711.100.041 Safety Shoes	3,425	3,000	3,675	2,275	2,450	425	14.17%
Total Benefits	566,743	494,177	368,746	338,248	286,694	72,566	14.68%
Equipment Operations							
711.100.053 Service Contracts	0	0	30,990	10,520	0	0	0.00%
711.100.067 Car Allowance/Mileage	53,400	53,400	57,876	51,946	48,845	0	0.00%
Total Equipment Operations	53,400	53,400	88,866	62,466	48,845	0	0.00%
Materials							
711.100.110 Uniform clothing	1,500	1,500	952	1,766	1,557	0	0.00%
Total Materials	1,500	1,500	952	1,766	1,557	0	0.00%
Contracts							
711.100.200 Contracts -general	0	0	33,133	0	0	0	0.00%
Total Contracts	0	0	33,133	0	0	0	0.00%
Office and Related Expenses							
711.100.306 Telephone	11,900	8,400	14,898	11,847	10,659	3,500	41.67%
711.100.307 Printing	400	400	674	732	81	0	0.00%
711.100.310 Office Supplies	300	300	808	114	37	0	0.00%
711.100.312 Books and Publications	1,275	1,275	1,561	2,749	2,176	0	0.00%
711.100.314 Software licences	31,387	31,000	4,655	34,810	31,000	387	1.25%
711.100.323 Internet Charges	3,360	3,360	0	0	0	0	0.00%
711.100.330 Furniture/Equipment NTCA	1,000	1,000	6,980	363	0	0	0.00%
Total Office and Related Expenses	49,622	45,735	29,576	50,615	43,953	3,887	8.50%

City of St Catharines
Building and Plumbing
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Properties							
711.100.350 Office Equip/Furniture	0	0	840	0	0	0	0.00%
Total Properties	0	0	840	0	0	0	0.00%
Other Service Charges							
711.100.400 Travelling	13,100	13,100	13,936	7,703	4,468	0	0.00%
711.100.401 Conferences/Conventions	8,100	8,100	4,377	3,690	4,895	0	0.00%
711.100.402 Training	8,400	8,400	12,554	10,910	13,117	0	0.00%
711.100.405 Subscriptions/Memb'ships	12,580	13,370	12,071	10,333	10,642	-790	-5.91%
711.100.417 Study/Consulting Fees	80,000	5,000	26,892	8,037	6,165	75,000	1,500.00%
711.100.421 Title Searches/Regist'ns	1,000	1,000	88	0	222	0	0.00%
711.100.426 Grant Program	0	0	39,779	0	0	0	0.00%
711.100.447 Indirect Prgm Costs	357,000	350,000	300,000	0	0	7,000	2.00%
711.100.448 Alloc'n to Bldg reserve	0	0	1,461,664	156,578	686,626	0	0.00%
711.100.450 Miscellaneous	400	400	1,137	668	0	0	0.00%
Total Other Service Charges	480,580	399,370	1,872,498	197,919	726,135	81,210	20.33%
Total Expenditures	2,947,798	2,681,290	3,767,168	1,946,441	2,201,181	266,508	9.94%
Revenue							
615.105.000 Building Permits	-2,573,000	-2,525,000	-3,867,525	-2,230,152	-2,421,350	-48,000	1.90%
615.110.000 Plumbing Permits	-60,650	-59,550	-92,146	-57,303	-70,804	-1,100	1.85%
615.115.000 Sign Permits	-41,800	-41,000	-47,503	-45,015	-41,909	-800	1.95%
711.100.800 Miscellaneous Revenue	-4,230	-4,155	-2,249	-4,103	-3,581	-75	1.81%
Total Revenue	-2,679,680	-2,629,705	-4,009,423	-2,336,573	-2,537,644	-49,975	1.90%
Transfer from Reserve							
711.100.900 Transfer from Reserve	-264,418	-100,289	-39,779	0	0	-164,129	163.66%
Total Transfer from Reserve	-264,418	-100,289	-39,779	0	0	-164,129	163.66%
Total Revenue	-2,944,098	-2,729,994	-4,049,202	-2,336,573	-2,537,644	-214,104	7.84%
Total Net Expenditures	3,700	-48,704	-282,034	-390,132	-336,463	52,404	-107.60%

City of St Catharines
Property Standards
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
711.110.001 Salaries/Wages-Regular	359,157	353,144	308,743	282,339	245,258	6,013	1.70%
711.110.002 Salaries/Wages-Overtime	0	0	4,539	11,493	3,157	0	0.00%
711.110.006 Sick Pay	0	0	6,291	8,124	0	0	0.00%
711.110.007 Holiday/Vacation Pay	0	0	30,878	27,149	687	0	0.00%
711.110.009 Doctor's Appointments	0	0	1,095	1,107	0	0	0.00%
711.110.012 Allocation-Administr'n	0	0	0	0	67,150	0	0.00%
Total Salaries and Wages	359,157	353,144	351,546	330,212	316,252	6,013	1.70%
Benefits							
711.110.030 Pensions	55,600	56,086	47,862	45,257	33,355	-486	-0.87%
711.110.031 Other Benefits	43,900	45,706	39,101	35,008	25,537	-1,806	-3.95%
711.110.032 Workers Compensation	14,250	11,856	11,022	10,765	7,676	2,394	20.19%
711.110.033 Employment Insurance	7,024	6,000	5,285	5,355	3,904	1,024	17.07%
711.110.040 Meal Allowance	0	0	0	19	28	0	0.00%
711.110.041 Safety Shoes	700	800	1,000	700	700	-100	-12.50%
Total Benefits	121,474	120,448	104,270	97,104	71,200	1,026	0.85%
Equipment Operations							
711.110.067 Car Allowance/Mileage	23,000	23,000	27,711	24,126	22,831	0	0.00%
Total Equipment Operations	23,000	23,000	27,711	24,126	22,831	0	0.00%
Materials							
711.110.110 Uniform Clothing	2,000	2,000	1,310	703	2,754	0	0.00%
Total Materials	2,000	2,000	1,310	703	2,754	0	0.00%
Office and Related Expenses							
711.110.306 Cellular Phones	2,400	2,400	4,307	2,983	2,927	0	0.00%
711.110.312 Books and Publications	500	500	205	0	38	0	0.00%
711.110.323 Internet Charges	1,920	1,920	0	0	0	0	0.00%
Total Office and Related Expenses	4,820	4,820	4,512	2,983	2,965	0	0.00%
Other Service Charges							
711.110.400 Travelling	3,900	3,900	4,222	1,918	584	0	0.00%
711.110.401 Conferences/Conventions	500	500	0	0	0	0	0.00%
711.110.402 Training	5,033	5,034	6,276	2,847	1,620	-1	-0.02%
711.110.405 Subscriptions/Memb'ships	2,490	2,490	1,491	1,386	526	0	0.00%
711.110.417 Study/Consulting Fees	0	0	463	1,094	0	0	0.00%

City of St Catharines

Property Standards

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
711.110.421 Title Searches/Regist'ns	8,500	8,500	7,780	7,597	8,358	0	0.00%
711.110.446 Rat Control Rebate Prgm	20,000	10,000	16,773	16,300	0	10,000	100.00%
711.110.450 Miscellaneous	0	0	0	0	1,040	0	0.00%
Total Other Service Charges	40,423	30,424	37,005	31,142	12,128	9,999	32.87%
Total Expenditures	550,874	533,836	526,354	486,270	428,130	17,038	3.19%
Revenue							
711.110.834 Recoveries-contracts	0	0	0	-469	0	0	0.00%
711.110.858 Reg'n/Discharge PS Orders	-2,038	-2,000	-1,381	-1,892	-1,846	-38	1.90%
Total Revenue	-2,038	-2,000	-1,381	-2,361	-1,846	-38	1.90%
Total Revenue	-2,038	-2,000	-1,381	-2,361	-1,846	-38	1.90%
Total Net Expenditures	548,836	531,836	524,973	483,909	426,284	17,000	3.20%

City of St Catharines

Zoning

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
711.115.001 Salaries/Wages-Regular	137,797	135,490	97,961	105,436	128,635	2,307	1.70%
711.115.002 Salaries/Wages-Overtime	0	0	0	0	1,994	0	0.00%
711.115.003 Salaries/Wages Extra	0	0	3,904	0	0	0	0.00%
711.115.006 Sick Pay	0	0	21,573	12,218	252	0	0.00%
711.115.007 Vacation/Holiday Pay	0	0	15,638	18,296	499	0	0.00%
711.115.009 Doctor's Appointments	0	0	403	198	0	0	0.00%
Total Salaries and Wages	137,797	135,490	139,479	136,148	131,380	2,307	1.70%
Benefits							
711.115.030 Pensions	21,200	22,710	18,833	18,316	18,069	-1,510	-6.65%
711.115.031 Other Benefits	17,994	15,083	12,949	11,729	10,538	2,911	19.30%
711.115.032 Workers Compensation	5,434	4,378	4,253	4,250	4,058	1,056	24.12%
711.115.033 Employment Insurance	2,792	2,571	2,209	2,185	2,131	221	8.60%
Total Benefits	47,420	44,742	38,244	36,480	34,796	2,678	5.99%
Equipment Operations							
711.115.067 Car Allowance/Mileage	0	0	90	0	0	0	0.00%
Total Equipment Operations	0	0	90	0	0	0	0.00%
Other Service Charges							
711.115.401 Conferences/Conventions	850	850	0	0	0	0	0.00%
711.115.405 Subscriptions/Memb'ships	430	430	0	0	0	0	0.00%
Total Other Service Charges	1,280	1,280	0	0	0	0	0.00%
Total Expenditures	186,497	181,512	177,813	172,628	166,176	4,985	2.75%
Revenue							
711.115.820 Mortgage Clearances	-37,950	-37,250	-43,880	-42,035	-40,106	-700	1.88%
Total Revenue	-37,950	-37,250	-43,880	-42,035	-40,106	-700	1.88%
Total Revenue	-37,950	-37,250	-43,880	-42,035	-40,106	-700	1.88%
Total Net Expenditures	148,547	144,262	133,933	130,593	126,070	4,285	2.97%

City of St Catharines

2021 Operating Budget - Expenditures by Department, Board or Committee

1, Section 3

	2021	2020	2019	2018	2017	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
Fire Services							
FS Administration (p. 66)	809,842	791,847	0	0	0	17,995	2.27%
Fire Prevention (p. 68)	1,141,549	1,228,337	0	0	0	-86,788	-7.07%
FS Training (p. 70)	816,534	831,966	0	0	0	-15,432	-1.85%
FS Suppression (p. 71)	21,364,927	20,824,080	0	0	0	540,847	2.60%
FS Communication (p. 73)	1,218,227	1,149,361	0	0	0	68,866	5.99%
FS Building & Facility (p. 75)	378,995	395,173	0	0	0	-16,178	-4.09%
FS Fleet & Equipment (p. 76)	838,401	1,029,664	0	0	0	-191,263	-18.58%
FS Legacy Accounts*	0	0	25,004,493	24,808,536	24,581,062	0	0.00%
Total Fire Services	26,568,475	26,250,428	25,004,493	24,808,536	24,581,062	318,047	1.21%

* During 2020 it was determined that a clearer understanding of the City's Fire Service operations could be gained through the addition of divisions to this department. Therefore as shown above, Fire Services annual operating budget was allocated into seven divisions.

ESTIMATE 2021

PROTECTION TO PERSONS AND PROPERTY

EXPENDITURE ACCOUNT	2021 BUDGET	2020 BUDGET	2020-2021 BUDGET CHANGE
<u>FIRE SERVICES:</u>			
AMINISTRATION	\$809,842	\$791,847	2.27%
PREVENTION	1,141,549	1,228,337	-7.07%
TRAINING	816,534	831,966	-1.85%
SUPPRESSION	21,364,927	20,824,080	2.60%
COMMUNICATION	1,218,227	1,149,361	5.99%
BUILDING & FACILITIES	378,995	395,173	-4.09%
FLEET & EQUIPMENT	838,401	1,029,664	-18.58%
TOTAL FIRE SERVICES:	<u>\$26,568,475</u>	<u>\$26,250,428</u>	<u>1.21%</u>

UNDER SICK LEAVE BENEFIT PLANS FOR FIREFIGHTERS, UNUSED SICK LEAVE CAN ACCUMULATE AND EMPLOYEES MAY BECOME ENTITLED TO A CASH PAYMENT WHEN THEY LEAVE THE MUNICIPALITY'S EMPLOYMENT. THE UNUSED SICK DAYS FOR OTHER EMPLOYEES HAVE BEEN FROZEN AND THE GRATUITY RELATING TO THESE UNUSED DAYS IS TO BE PAID OUT BY INSTALMENTS OR UPON RETIREMENT.

THE LIABILITY FOR THESE ACCUMULATED DAYS, TO THE EXTENT THAT THEY HAVE VESTED AND COULD BE TAKEN IN CASH BY AN EMPLOYEE ON TERMINATION, AMOUNTED TO \$4,102,400 AT DECEMBER 31, 2019. NO AMOUNT HAS BEEN PROVIDED FOR THIS PAST SERVICE LIABILITY. THE ACCUMULATED SICK LEAVE RESERVE AT DECEMBER 31, 2019 IS \$2,988,000 (73%)

OUR ACTUARY ALSO IDENTIFIED A NON-VESTED SICK LEAVE LIABILITY THAT WE NEED TO ACCOUNT FOR, IT WAS \$1,577,500 AT DECEMBER 31, 2019.

180- IMPROVEMENTS-NonTCA (2020 - \$28,030)
STATION 5 - EAVES AND DOWNSPROUTS TO TOWER
HYDRO FUND RESERVE FUNDING (2020 - \$0)

\$10,000
<u>-10,000</u>
<u><u>\$0</u></u>

ESTIMATE 2021

PROTECTION TO PERSONS AND PROPERTY

2021
BUDGET

310.111 **FIRE FIGHTING EQUIPMENT RESERVE:**

OPENING BALANCE	1,834,225
ANNUAL RESERVE PROVISION (710.100.069)	400,000
EXPENDITURES (2021)	(789,545)
EXPENDITURES (PRIOR YEAR COMMITMENTS)	(930,455)
CLOSING BALANCE	514,225

EXPENDITURE DETAILS:

REPLACEMENT COST FUNDED BY DEBT FUNDED BY RESERVE

ONE (1) FORD RANGER INSPECTOR (REPLACE UNIT #FPO6)	50,000	-	50,000
ONE(1) FREIGHTLINER FL80 PUMP/TANKER	1,000,000	500,000	500,000
ADDITIONAL FUNDING FOR ONE(1) FREIGHTLINER FL80 PUMP/TANKER (REPLACE UNIT #019)	239,545	-	239,545
	1,289,545	500,000	789,545

PRIOR YEAR COMMITMENTS:

THREE (3) DODGE CALIBER SX (REPLACE UNITS #032, #033 & #037)	105,000
ONE (1) FORD RANGER PICKUP TRUCK (REPLACE UNIT #FF-035-09)	35,000
ONE(1) FREIGHTLINER FL80 PUMP/TANKER (REPLACE UNIT #019)	790,455
	930,455

City of St Catharines

FS Administration

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
710.120.001 Salaries/Wages-Regular	622,217	603,928	0	0	0	18,289	3.03%
710.120.005 Service Pay	500	500	0	0	0	0	0.00%
Total Salaries and Wages	622,717	604,428	0	0	0	18,289	3.03%
Benefits							
710.120.030 Pensions	58,400	57,415	0	0	0	985	1.72%
710.120.031 Other Benefits	58,600	54,618	0	0	0	3,982	7.29%
710.120.032 Workers Compensation	17,994	15,673	0	0	0	2,321	14.81%
710.120.033 Employment Insurance	8,197	7,464	0	0	0	733	9.82%
Total Benefits	143,191	135,170	0	0	0	8,021	5.93%
Equipment Operations							
710.120.067 Car Allowance/Mileage	100	100	0	0	0	0	0.00%
Total Equipment Operations	100	100	0	0	0	0	0.00%
Contracts							
710.120.206 Contracts-garbage coll'n	7,600	7,599	0	0	0	1	0.01%
710.120.235 Contract-Pest Control	765	765	0	0	0	0	0.00%
Total Contracts	8,365	8,364	0	0	0	1	0.01%
Office and Related Expenses							
710.120.302 Insurance-Liability	21,968	18,519	0	0	0	3,449	18.62%
710.120.303 Courier Charges	3,876	3,876	0	0	0	0	0.00%
710.120.304 Postage	25	25	0	0	0	0	0.00%
710.120.306 Cellular Phones	1,591	1,592	0	0	0	-1	-0.06%
710.120.307 Printing	300	304	0	0	0	-4	-1.32%
710.120.308 Copying and Prints	1,050	1,048	0	0	0	2	0.19%
710.120.309 Advertising	40	40	0	0	0	0	0.00%
710.120.310 Office Supplies	1,200	1,224	0	0	0	-24	-1.96%
710.120.311 Record Maintenance	500	500	0	0	0	0	0.00%
710.120.330 Furniture/Equipment NTCA	1,000	1,000	0	0	0	0	0.00%
Total Office and Related Expenses	31,550	28,128	0	0	0	3,422	12.17%
Other Service Charges							
710.120.400 Travelling	384	816	0	0	0	-432	-52.94%
710.120.401 Conferences/Conventions	950	10,214	0	0	0	-9,264	-90.70%
710.120.405 Subscriptions/Memberships	835	2,877	0	0	0	-2,042	-70.98%

City of St Catharines

FS Administration

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
710.120.446 Cost Share-Municipalities	1,250	1,250	0	0	0	0	0.00%
710.120.450 Miscellaneous	500	500	0	0	0	0	0.00%
Total Other Service Charges	3,919	15,657	0	0	0	-11,738	-74.97%
Total Expenditures	809,842	791,847	0	0	0	17,995	2.27%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	809,842	791,847	0	0	0	17,995	2.27%

City of St Catharines

Fire Prevention

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
710.130.001 Salaries/Wages-Regular	868,007	927,483	0	0	0	-59,476	-6.41%
710.130.002 Salaries/Wages-Overtime	22,000	22,000	0	0	0	0	0.00%
710.130.004 Salaries-Acting Rank	4,500	4,600	0	0	0	-100	-2.17%
710.130.006 Sick Pay	22,000	22,000	0	0	0	0	0.00%
Total Salaries and Wages	916,507	976,083	0	0	0	-59,576	-6.10%
Benefits							
710.130.030 Pensions	144,200	155,433	0	0	0	-11,233	-7.23%
710.130.031 Other Benefits	88,000	90,261	0	0	0	-2,261	-2.50%
710.130.032 Workers Compensation	28,788	28,030	0	0	0	758	2.70%
710.130.033 Employment Insurance	12,133	12,365	0	0	0	-232	-1.88%
Total Benefits	273,121	286,089	0	0	0	-12,968	-4.53%
Materials							
710.130.112 Resale-Alarm Awareness Pr	23,000	23,000	0	0	0	0	0.00%
Total Materials	23,000	23,000	0	0	0	0	0.00%
Office and Related Expenses							
710.130.306 Cellular Phones	4,243	4,243	0	0	0	0	0.00%
710.130.307 Printing	675	689	0	0	0	-14	-2.03%
710.130.308 Copying and Prints	2,363	2,363	0	0	0	0	0.00%
710.130.309 Advertising	90	92	0	0	0	-2	-2.17%
710.130.310 Office Supplies	2,700	2,754	0	0	0	-54	-1.96%
710.130.312 Books and Publications	4,550	4,550	0	0	0	0	0.00%
Total Office and Related Expenses	14,621	14,691	0	0	0	-70	-0.48%
Other Service Charges							
710.130.401 Conferences/Conventions	0	2,786	0	0	0	-2,786	-100.00%
710.130.405 Subscriptions/Memberships	800	1,438	0	0	0	-638	-44.37%
710.130.427 Fire Preventn Activities	39,000	39,000	0	0	0	0	0.00%
Total Other Service Charges	39,800	43,224	0	0	0	-3,424	-7.92%
Total Expenditures	1,267,049	1,343,087	0	0	0	-76,038	-5.66%
Revenue							
710.130.800 Miscellaneous Revenue	-8,000	-8,000	0	0	0	0	0.00%
710.130.807 Fire Prevention Billings	-45,000	-45,000	0	0	0	0	0.00%

City of St Catharines

Fire Prevention

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
710.130.817 Workers Comp Recovery	-17,500	-6,750	0	0	0	-10,750	159.26%
710.130.940 Smoke/CO Alarm Program	-20,000	-20,000	0	0	0	0	0.00%
710.130.941 Preventable False Alarms	-35,000	-35,000	0	0	0	0	0.00%
Total Revenue	-125,500	-114,750	0	0	0	-10,750	9.37%
 Total Revenue	 -125,500	 -114,750	 0	 0	 0	 -10,750	 9.37%
 Total Net Expenditures	 1,141,549	 1,228,337	 0	 0	 0	 -86,788	 -7.07%

City of St Catharines

FS Training

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
710.140.001 Salaries/Wages-Regular	374,192	363,679	0	0	0	10,513	2.89%
710.140.002 Salaries/Wages-Overtime	11,000	11,000	0	0	0	0	0.00%
710.140.006 Sick Pay	11,000	11,000	0	0	0	0	0.00%
Total Salaries and Wages	396,192	385,679	0	0	0	10,513	2.73%
Benefits							
710.140.030 Pensions	62,800	61,736	0	0	0	1,064	1.72%
710.140.031 Other Benefits	37,700	35,094	0	0	0	2,606	7.43%
710.140.032 Workers Compensation	11,556	10,066	0	0	0	1,490	14.80%
710.140.033 Employment Insurance	4,697	4,277	0	0	0	420	9.82%
Total Benefits	116,753	111,173	0	0	0	5,580	5.02%
Equipment Operations							
710.140.053 Service Contracts	1,200	2,655	0	0	0	-1,455	-54.80%
710.140.059 Repairs-Fire Fightg Equip	20,000	20,000	0	0	0	0	0.00%
710.140.060 Testing and Inspection	64,350	54,350	0	0	0	10,000	18.40%
710.140.070 Fire Fight'g Equipment	160,450	160,450	0	0	0	0	0.00%
Total Equipment Operations	246,000	237,455	0	0	0	8,545	3.60%
Office and Related Expenses							
710.140.306 Cellular Phones	1,591	1,591	0	0	0	0	0.00%
710.140.307 Printing	675	689	0	0	0	-14	-2.03%
710.140.308 Copying and Prints	2,363	2,363	0	0	0	0	0.00%
710.140.309 Advertising	90	92	0	0	0	-2	-2.17%
710.140.310 Office Supplies	2,700	2,754	0	0	0	-54	-1.96%
Total Office and Related Expenses	7,419	7,489	0	0	0	-70	-0.93%
Other Service Charges							
710.140.430 Fire Fighting Training	50,170	90,170	0	0	0	-40,000	-44.36%
Total Other Service Charges	50,170	90,170	0	0	0	-40,000	-44.36%
Total Expenditures	816,534	831,966	0	0	0	-15,432	-1.85%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	816,534	831,966	0	0	0	-15,432	-1.85%

City of St Catharines

FS Suppression

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
710.150.001 Salaries/Wages-Regular	14,316,937	13,853,340	0	0	0	463,597	3.35%
710.150.002 Salaries/Wages-Overtime	1,011,998	1,011,998	0	0	0	0	0.00%
710.150.004 Salaries-Acting Rank	85,500	87,400	0	0	0	-1,900	-2.17%
710.150.006 Sick Pay	1,011,999	1,011,999	0	0	0	0	0.00%
710.150.007 Holiday/Vacation Pay	62,387	36,288	0	0	0	26,099	71.92%
710.150.010 Sick Leave Payout	173,290	143,510	0	0	0	29,780	20.75%
710.150.011 Supp'y Retirement	1,895	1,895	0	0	0	0	0.00%
Total Salaries and Wages	16,664,006	16,146,430	0	0	0	517,576	3.21%
Benefits							
710.150.030 Pensions	2,456,900	2,431,268	0	0	0	25,632	1.05%
710.150.031 Other Benefits	1,588,300	1,481,886	0	0	0	106,414	7.18%
710.150.032 Workers Compensation	516,819	450,169	0	0	0	66,650	14.81%
710.150.033 Employment Insurance	210,973	192,100	0	0	0	18,873	9.82%
710.150.043 Negotiations/Arbitration	24,500	24,500	0	0	0	0	0.00%
Total Benefits	4,797,492	4,579,923	0	0	0	217,569	4.75%
Equipment Operations							
710.150.053 Service Contracts	10,798	11,526	0	0	0	-728	-6.32%
710.150.073 Medical Supplies	12,750	12,750	0	0	0	0	0.00%
Total Equipment Operations	23,548	24,276	0	0	0	-728	-3.00%
Materials							
710.150.110 Uniform Clothing	83,200	83,200	0	0	0	0	0.00%
710.150.111 Protective Clothing	131,500	131,500	0	0	0	0	0.00%
Total Materials	214,700	214,700	0	0	0	0	0.00%
Office and Related Expenses							
710.150.306 Cellular Phones	4,243	4,243	0	0	0	0	0.00%
710.150.307 Printing	675	689	0	0	0	-14	-2.03%
710.150.308 Copying and Prints	2,363	2,363	0	0	0	0	0.00%
710.150.309 Advertising	90	92	0	0	0	-2	-2.17%
710.150.310 Office Supplies	2,700	2,754	0	0	0	-54	-1.96%
710.150.330 Furniture/Equipment NTCA	5,030	5,030	0	0	0	0	0.00%
Total Office and Related Expenses	15,101	15,171	0	0	0	-70	-0.46%
Properties							
710.150.350 Office Equip/Furniture	4,080	4,080	0	0	0	0	0.00%
Total Properties	4,080	4,080	0	0	0	0	0.00%

City of St Catharines

FS Suppression

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Other Service Charges							
710.150.447 Fire Ground Rehab	1,000	1,000	0	0	0	0	0.00%
Total Other Service Charges	1,000	1,000	0	0	0	0	0.00%
Total Expenditures	21,719,927	20,985,580	0	0	0	734,347	3.50%
Revenue							
710.150.817 Workers Comp Recovery	-315,000	-121,500	0	0	0	-193,500	159.26%
710.150.818 MTO Emergency Recovery	-40,000	-40,000	0	0	0	0	0.00%
Total Revenue	-355,000	-161,500	0	0	0	-193,500	119.81%
Total Revenue	-355,000	-161,500	0	0	0	-193,500	119.81%
Total Net Expenditures	21,364,927	20,824,080	0	0	0	540,847	2.60%

City of St Catharines

FS Communication

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
710.160.001 Salaries/Wages-Regular	1,392,634	1,354,124	0	0	0	38,510	2.84%
710.160.002 Salaries/Wages-Overtime	55,000	55,000	0	0	0	0	0.00%
710.160.006 Sick Pay	55,000	55,000	0	0	0	0	0.00%
Total Salaries and Wages	1,502,634	1,464,124	0	0	0	38,510	2.63%
Benefits							
710.160.030 Pensions	233,100	229,298	0	0	0	3,802	1.66%
710.160.031 Other Benefits	138,300	129,039	0	0	0	9,261	7.18%
710.160.032 Workers Compensation	51,679	45,014	0	0	0	6,665	14.81%
710.160.033 Employment Insurance	20,917	19,046	0	0	0	1,871	9.82%
710.160.043 Negotiations/Arbitration	500	500	0	0	0	0	0.00%
Total Benefits	444,496	422,897	0	0	0	21,599	5.11%
Equipment Operations							
710.160.053 Service Contracts	126,972	345,925	0	0	0	-218,953	-63.29%
710.160.058 Radio Sys-Repr/Upgrades	30,150	28,800	0	0	0	1,350	4.69%
710.160.061 Licenses	9,180	9,180	0	0	0	0	0.00%
Total Equipment Operations	166,302	383,905	0	0	0	-217,603	-56.68%
Office and Related Expenses							
710.160.305 Telephone	64,775	63,500	0	0	0	1,275	2.01%
710.160.306 Cellular Phones	1,591	1,591	0	0	0	0	0.00%
710.160.307 Printing	675	689	0	0	0	-14	-2.03%
710.160.308 Copying and Prints	2,363	2,363	0	0	0	0	0.00%
710.160.309 Advertising	90	92	0	0	0	-2	-2.17%
710.160.310 Office Supplies	2,700	2,754	0	0	0	-54	-1.96%
710.160.323 Internet Charges	2,400	2,400	0	0	0	0	0.00%
710.160.330 Furniture/Equipment NTCA	1,000	1,000	0	0	0	0	0.00%
Total Office and Related Expenses	75,594	74,389	0	0	0	1,205	1.62%
Other Service Charges							
710.160.405 Subscriptions/Memberships	490	881	0	0	0	-391	-44.38%
710.160.428 Communications Division	7,000	8,350	0	0	0	-1,350	-16.17%
710.160.446 Cost Share-Municipalities	1,250	1,250	0	0	0	0	0.00%
Total Other Service Charges	8,740	10,481	0	0	0	-1,741	-16.61%
Total Expenditures	2,197,766	2,355,796	0	0	0	-158,030	-6.71%

City of St Catharines

FS Communication

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Revenue							
710.160.804 CAD Revenue	-962,039	-1,034,685	0	0	0	72,646	-7.02%
710.160.817 Workers Comp Recovery	-17,500	-6,750	0	0	0	-10,750	159.26%
Total Revenue	-979,539	-1,041,435	0	0	0	61,896	-5.94%
Transfer from Reserve							
710.160.900 Transfer from Reserve	0	-165,000	0	0	0	165,000	-100.00%
Total Transfer from Reserve	0	-165,000	0	0	0	165,000	-100.00%
Total Revenue	-979,539	-1,206,435	0	0	0	226,896	-18.81%
Total Net Expenditures	1,218,227	1,149,361	0	0	0	68,866	5.99%

City of St Catharines
FS Building & Facility
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Equipment Operations							
710.170.053 Service Contracts	37,727	32,156	0	0	0	5,571	17.32%
Total Equipment Operations	37,727	32,156	0	0	0	5,571	17.32%
Materials							
710.170.102 Small Tools/Equipment	3,468	3,468	0	0	0	0	0.00%
710.170.104 General Supplies	1,020	1,020	0	0	0	0	0.00%
Total Materials	4,488	4,488	0	0	0	0	0.00%
Building and Maintenance							
710.170.150 Cleaning Service	1,650	1,530	0	0	0	120	7.84%
710.170.151 Cleaning Supplies	10,000	10,200	0	0	0	-200	-1.96%
710.170.152 Gen Bldg Mtnce Supplies	10,000	10,200	0	0	0	-200	-1.96%
710.170.162 Repairs	97,406	99,394	0	0	0	-1,988	-2.00%
710.170.163 Heat,Light,Power,Water	202,500	199,950	0	0	0	2,550	1.28%
710.170.173 Insurance-Bldg/Contents	15,224	9,225	0	0	0	5,999	65.03%
710.170.180 Improvements-Non TCA	10,000	28,030	0	0	0	-18,030	-64.32%
Total Building and Maintenance	346,780	358,529	0	0	0	-11,749	-3.28%
Other Service Charges							
710.170.417 Study/Consulting Fees	0	50,000	0	0	0	-50,000	-100.00%
Total Other Service Charges	0	50,000	0	0	0	-50,000	-100.00%
Total Expenditures	388,995	445,173	0	0	0	-56,178	-12.62%
Transfer from Reserve							
710.170.900 Transfer from Reserve	-10,000	-50,000	0	0	0	40,000	-80.00%
Total Transfer from Reserve	-10,000	-50,000	0	0	0	40,000	-80.00%
Total Revenue	-10,000	-50,000	0	0	0	40,000	-80.00%
Total Net Expenditures	378,995	395,173	0	0	0	-16,178	-4.09%

City of St Catharines
FS Fleet & Equipment
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Equipment Operations							
710.180.050 Rentals	200	200	0	0	0	0	0.00%
710.180.053 Service Contracts	26,024	25,000	0	0	0	1,024	4.10%
710.180.054 Repairs-equipment	1,600	1,664	0	0	0	-64	-3.85%
710.180.055 Repairs-Auto	290,000	290,000	0	0	0	0	0.00%
710.180.061 Licenses	2,880	2,880	0	0	0	0	0.00%
710.180.064 Insurance-motor vehicle	19,777	22,000	0	0	0	-2,223	-10.10%
710.180.065 Motor Vehicle Supplies	1,020	1,020	0	0	0	0	0.00%
710.180.066 Fuel-Gasoline,Diesel	96,900	96,900	0	0	0	0	0.00%
710.180.069 Equipment Allocation	400,000	590,000	0	0	0	-190,000	-32.20%
Total Equipment Operations	838,401	1,029,664	0	0	0	-191,263	-18.58%
Total Expenditures	838,401	1,029,664	0	0	0	-191,263	-18.58%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	838,401	1,029,664	0	0	0	-191,263	-18.58%

City of St Catharines

2021 Operating Budget - Expenditures by Department, Board or Committee

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Economic Development & Tourism							
Economic Development (p. 78)	851,899	837,160	739,862	660,059	604,915	14,739	1.76%
Enterprise Centre (p. 80)	128,899	122,243	66,673	88,538	22,779	6,656	5.44%
Tourism Promotion (p. 82)	329,476	294,177	245,243	272,050	268,177	35,299	12.00%
Physician Recruitment (p. 84)	0	30,000	200	0	0	-30,000	-100.00%
Grape and Wine Festival (p. 85)	34,839	38,000	39,564	42,537	32,076	-3,161	-8.32%
Total Economic Development & Tourism	1,345,113	1,321,580	1,091,542	1,063,184	927,947	23,533	1.78%

City of St Catharines
Economic Development
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
761.100.001 Salaries/Wages-Regular	537,245	442,875	374,037	295,639	314,490	94,370	21.31%
761.100.002 Salaries/Wages-Overtime	0	0	1,035	1,820	75	0	0.00%
761.100.003 Salaries/Wages-Ext Svce	85,692	166,764	121,674	80,072	58,148	-81,072	-48.61%
761.100.006 Sick Pay	0	0	4,453	3,017	0	0	0.00%
761.100.007 Holiday/Vacation Pay	0	0	66,261	60,325	5,055	0	0.00%
761.100.009 Doctor's Appointments	0	0	898	156	0	0	0.00%
761.107.001 Salaries/Wages-Regular	0	0	206	0	0	0	0.00%
761.107.002 Salaries/Wages-Overtime	0	0	55	0	0	0	0.00%
761.107.003 Salaries/Wages-Ext Svce	0	0	12,723	0	0	0	0.00%
761.107.007 Holiday/Vacation Pay	0	0	519	0	0	0	0.00%
Total Salaries and Wages	622,937	609,639	581,861	441,029	377,768	13,298	2.18%
Benefits							
761.100.030 Pensions	85,900	92,979	69,940	57,013	60,013	-7,079	-7.61%
761.100.031 Other Benefits	55,045	52,424	44,388	34,812	28,195	2,621	5.00%
761.100.032 Workers Compensation	21,491	17,301	15,608	12,041	10,128	4,190	24.22%
761.100.033 Employment Insurance	9,332	7,730	7,252	5,813	5,508	1,602	20.72%
761.100.040 Meal Allowance	0	0	0	14	0	0	0.00%
761.107.030 Pensions	0	0	534	0	0	0	0.00%
761.107.031 Other Benefits	0	0	228	0	0	0	0.00%
761.107.032 Workers Compensation	0	0	368	0	0	0	0.00%
761.107.033 Employment Insurance	0	0	265	0	0	0	0.00%
Total Benefits	171,768	170,434	138,583	109,693	103,844	1,334	0.78%
Equipment Operations							
761.100.067 Car Allowance/Mileage	4,500	5,000	6,302	3,112	4,610	-500	-10.00%
761.107.067 Mileage	0	0	700	0	0	0	0.00%
Total Equipment Operations	4,500	5,000	7,002	3,112	4,610	-500	-10.00%
Materials							
761.100.113 Obsolete Items	0	0	0	0	4,213	0	0.00%
Total Materials	0	0	0	0	4,213	0	0.00%
Office and Related Expenses							
761.100.303 Courier Services	100	150	31	30	22	-50	-33.33%
761.100.306 Cellular Phones	4,000	4,000	6,444	3,693	4,349	0	0.00%
761.100.307 Printing	600	600	1,001	838	403	0	0.00%
761.100.310 Office Supplies	300	600	464	283	431	-300	-50.00%
761.100.312 Books and Publications	100	250	68	240	188	-150	-60.00%
761.100.330 Furniture/Equipment NTCA	0	500	527	571	500	-500	-100.00%
Total Office and Related Expenses	5,100	6,100	8,535	5,655	5,893	-1,000	-16.39%

City of St Catharines
Economic Development
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Properties							
761.100.350 Office Equipmt/Furniture	0	0	3,849	0	0	0	0.00%
761.107.354 Other Equipment	0	0	3,364	0	0	0	0.00%
Total Properties	0	0	7,213	0	0	0	0.00%
Other Service Charges							
761.100.400 Travelling	150	300	95	-42	525	-150	-50.00%
761.100.401 Conferences/Conventions	0	1,750	1,345	1,738	3,498	-1,750	-100.00%
761.100.402 Education/training	500	1,500	916	1,022	1,868	-1,000	-66.67%
761.100.405 Subscriptions/Memb'ships	4,735	4,785	4,487	4,456	8,584	-50	-1.04%
761.100.406 Promotion and Publicity	60,500	60,500	57,776	64,847	63,701	0	0.00%
761.100.426 Grants	0	0	10,000	0	0	0	0.00%
761.100.431 Civic Recptions/Dinners	2,000	3,000	2,249	2,690	3,446	-1,000	-33.33%
761.100.446 Downtown Program	25,000	25,000	25,000	25,859	26,965	0	0.00%
761.100.450 Miscellaneous	10,000	10,000	8,947	0	0	0	0.00%
761.107.406 Promotion & Publicity	0	0	136	0	0	0	0.00%
Total Other Service Charges	102,885	106,835	110,951	100,570	108,587	-3,950	-3.70%
Total Expenditures	907,190	898,008	854,145	660,059	604,915	9,182	1.02%
Revenue							
761.100.800 Miscellaneous Revenue	0	0	-50	0	0	0	0.00%
761.100.950 Allocations	0	0	-7,500	0	0	0	0.00%
761.107.803 Other Grants	0	0	-19,097	0	0	0	0.00%
Total Revenue	0	0	-26,647	0	0	0	0.00%
Transfer from Reserve							
761.100.900 Transfer from Reserve	-55,291	-60,848	-87,636	0	0	5,557	-9.13%
Total Transfer from Reserve	-55,291	-60,848	-87,636	0	0	5,557	-9.13%
Total Revenue	-55,291	-60,848	-114,283	0	0	5,557	-9.13%
Total Net Expenditures	851,899	837,160	739,862	660,059	604,915	14,739	1.76%

City of St Catharines
Enterprise Centre
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
761.105.001 Salaries/Wages Regular	86,507	84,980	76,594	73,474	62,243	1,527	1.80%
761.105.003 Salaries/Wages-Ext Svce	80,508	79,616	63,703	67,528	49,206	892	1.12%
761.105.006 Sick Pay	0	0	480	1,099	0	0	0.00%
761.105.007 Holiday/Vacation Pay	3,220	3,183	11,936	13,619	2,964	37	1.16%
Total Salaries and Wages	170,235	167,779	152,713	155,720	114,413	2,456	1.46%
Benefits							
761.105.030 Pensions	22,734	19,586	15,182	14,810	15,397	3,148	16.07%
761.105.031 Other Benefits	15,050	13,873	11,252	10,148	8,975	1,177	8.48%
761.105.032 Workers Compensation	6,207	5,378	4,851	5,018	3,614	829	15.41%
761.105.033 Employment Insurance	3,219	2,940	2,621	2,802	2,518	279	9.49%
Total Benefits	47,210	41,777	33,906	32,778	30,504	5,433	13.00%
Equipment Operations							
761.105.053 Service Contracts	325	100	50	125,000	183,240	225	225.00%
761.105.054 Repairs - equipment	0	150	0	0	0	-150	-100.00%
761.105.067 Car Allowance/Mileage	2,000	2,000	2,044	2,041	2,379	0	0.00%
Total Equipment Operations	2,325	2,250	2,094	127,041	185,619	75	3.33%
Building and Maintenance							
761.105.150 Cleaning Services	4,500	3,000	2,480	0	0	1,500	50.00%
761.105.156 Room Rentals	500	500	0	0	153	0	0.00%
761.105.157 Rent	13,000	17,500	12,113	17,808	15,630	-4,500	-25.71%
761.105.162 Site repairs	500	612	0	0	0	-112	-18.30%
761.105.173 Insurance-Bldg/Contents	4	0	1	1	1	4	0.00%
Total Building and Maintenance	18,504	21,612	14,594	17,809	15,784	-3,108	-14.38%
Contracts							
761.105.200 Contracts - General	0	0	0	10,176	13,229	0	0.00%
Total Contracts	0	0	0	10,176	13,229	0	0.00%
Office and Related Expenses							
761.105.303 Courier Services	0	25	0	0	20	-25	-100.00%
761.105.306 Cellular Phones	900	800	869	1,016	1,020	100	12.50%
761.105.307 Printing	900	1,000	128	1,306	983	-100	-10.00%
761.105.308 Copying Fees	1,000	1,200	1,023	1,090	1,023	-200	-16.67%
761.105.309 Advertising	3,000	4,500	2,206	2,672	10,528	-1,500	-33.33%
761.105.310 Office Supplies	600	750	496	413	703	-150	-20.00%
761.105.312 Books and Publications	0	800	1,923	792	3	-800	-100.00%
761.105.314 Computer Software	0	0	0	0	161	0	0.00%
761.105.330 Equipment/Furniture NTCA	0	0	28	0	0	0	0.00%
Total Office and Related Expenses	6,400	9,075	6,673	7,289	14,441	-2,675	-29.48%

City of St Catharines

Enterprise Centre

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Other Service Charges							
761.105.400 Travelling	400	1,000	274	332	109	-600	-60.00%
761.105.401 Conferences/Seminars	11,650	8,500	2,042	9,766	5,629	3,150	37.06%
761.105.402 Education/Training	3,000	3,000	3,427	2,218	2,869	0	0.00%
761.105.405 Subscriptions/Memberships	5,300	3,200	3,140	2,583	790	2,100	65.63%
761.105.406 Promotion and Publicity	11,000	12,075	10,801	20,115	21,524	-1,075	-8.90%
761.105.426 Summer Company Grant Pr	24,000	24,000	22,500	0	0	0	0.00%
761.105.427 Starter Co. Grant Program	45,000	45,000	0	0	0	0	0.00%
761.105.431 Civic Receptions	400	2,500	1,692	2,519	1,087	-2,100	-84.00%
761.105.450 Miscellaneous	0	0	9,215	0	3,080	0	0.00%
Total Other Service Charges	100,750	99,275	53,091	37,533	35,088	1,475	1.49%
Total Expenditures	345,424	341,768	263,071	388,346	409,078	3,656	1.07%
Revenue							
761.105.800 Seminar Fees	0	-3,000	0	0	0	3,000	-100.00%
761.105.801 Provincial Contribution	-206,525	-206,525	-188,898	-288,808	-371,275	0	0.00%
761.105.805 Corp Contribut'ns, Donat'n	-10,000	-10,000	-10,000	-11,000	-15,000	0	0.00%
761.105.834 Special Recoverables	0	0	0	0	-24	0	0.00%
761.105.950 Allocation	0	0	2,500	0	0	0	0.00%
Total Revenue	-216,525	-219,525	-196,398	-299,808	-386,299	3,000	-1.37%
Total Revenue	-216,525	-219,525	-196,398	-299,808	-386,299	3,000	-1.37%
Total Net Expenditures	128,899	122,243	66,673	88,538	22,779	6,656	5.44%

City of St Catharines
Tourism Promotion
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
761.115.001 Salaries/Wages-Regular	155,839	138,668	82,680	99,406	112,523	17,171	12.38%
761.115.002 Salaries/Wages-Overtime	0	0	1,462	4,254	0	0	0.00%
761.115.006 Sick Pay	0	0	746	1,238	0	0	0.00%
761.115.007 Holiday/Vacation Pay	0	0	9,711	10,695	862	0	0.00%
761.115.009 Doctor's Appointments	0	0	114	153	0	0	0.00%
Total Salaries and Wages	155,839	138,668	94,713	115,746	113,385	17,171	12.38%
Benefits							
761.115.030 Pensions	23,299	20,673	12,949	15,632	15,873	2,626	12.70%
761.115.031 Other Benefits	15,945	15,521	10,317	12,556	10,873	424	2.73%
761.115.032 Workers Compensation	6,160	4,669	2,960	3,646	3,533	1,491	31.93%
761.115.033 Employment Insurance	2,843	2,406	1,402	2,087	2,131	437	18.16%
Total Benefits	48,247	43,269	27,628	33,921	32,410	4,978	11.50%
Equipment Operations							
761.115.067 Car Allowance/Mileage	1,300	1,500	2,402	2,992	2,873	-200	-13.33%
Total Equipment Operations	1,300	1,500	2,402	2,992	2,873	-200	-13.33%
Office and Related Expenses							
761.115.303 Courier Services	400	600	98	460	536	-200	-33.33%
761.115.306 Cellular Phones	1,440	1,440	1,222	827	1,275	0	0.00%
761.115.308 Copying and Prints	300	500	94	47	497	-200	-40.00%
761.115.309 Advertising	71,250	71,250	66,156	74,409	67,515	0	0.00%
761.115.310 Office Supplies	200	200	228	55	5	0	0.00%
761.115.330 Equipment/Furniture NTCA	0	0	102	0	0	0	0.00%
Total Office and Related Expenses	73,590	73,990	67,900	75,798	69,828	-400	-0.54%
Other Service Charges							
761.115.402 Education/Training	0	1,800	0	1,796	1,868	-1,800	-100.00%
761.115.404 Trade Shows/Meetings	10,000	14,250	11,201	12,522	19,978	-4,250	-29.82%
761.115.405 Subscriptions/Memb'ships	520	2,620	3,806	1,601	3,102	-2,100	-80.15%
761.115.406 Publicity and Promotion	0	0	0	0	426	0	0.00%
761.115.407 Brochure Development	54,100	56,100	56,674	64,905	65,267	-2,000	-3.57%
761.115.408 Brochure Distribution	15,000	33,500	34,085	31,117	32,399	-18,500	-55.22%
761.115.426 Sports Tourism Grant	10,000	10,000	8,500	7,000	0	0	0.00%
761.115.431 Civic Receptions	400	500	257	354	79	-100	-20.00%

City of St Catharines

Tourism Promotion

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
761.115.450 Miscellaneous	480	480	263	0	0	0	0.00%
761.115.457 Cdn Experiences Fund Exp	0	0	17,706	0	0	0	0.00%
Total Other Service Charges	90,500	119,250	132,492	119,295	123,119	-28,750	-24.11%
Total Expenditures	369,476	376,677	325,135	347,752	341,615	-7,201	-1.91%
Revenue							
761.115.800 Miscellaneous Revenue	0	0	0	-1,000	0	0	0.00%
761.115.802 Federal Grants	0	0	-15,417	0	0	0	0.00%
761.115.803 Cdn Experiences Grant	0	0	-2,290	0	0	0	0.00%
761.115.835 Visitors Guide	-25,000	-50,500	-46,435	-48,850	-46,353	25,500	-50.50%
761.115.850 Co-op Advertising	-15,000	-32,000	-15,750	-25,852	-27,086	17,000	-53.13%
Total Revenue	-40,000	-82,500	-79,892	-75,702	-73,439	42,500	-51.52%
Total Revenue	-40,000	-82,500	-79,892	-75,702	-73,439	42,500	-51.52%
Total Net Expenditures	329,476	294,177	245,243	272,050	268,176	35,299	12.00%

City of St Catharines
Physician Recruitment
2021 Operating Budget - Expenditures by Object

Object of Expenditure	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Other Service Charges							
761.100.465 Physician Recruitment	25,000	55,000	29,943	34,739	43,595	-30,000	-54.55%
Total Other Service Charges	25,000	55,000	29,943	34,739	43,595	-30,000	-54.55%
Total Expenditures	25,000	55,000	29,943	34,739	43,595	-30,000	-54.55%
Revenue							
761.100.951 Transfer from CPF	-25,000	-25,000	-29,743	-34,739	-43,595	0	0.00%
Total Revenue	-25,000	-25,000	-29,743	-34,739	-43,595	0	0.00%
Total Revenue	-25,000	-25,000	-29,743	-34,739	-43,595	0	0.00%
Total Net Expenditures	0	30,000	200	0	0	-30,000	-100.00%

City of St Catharines
Grape and Wine Festival
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Materials							
761.128.130 In Kind Services	45,300	45,300	0	0	0	0	0.00%
761.128.135 Community Development	60,000	55,000	0	0	0	5,000	9.09%
Total Materials	105,300	100,300	0	0	0	5,000	4.99%
Other Service Charges							
783.130.000 Grape and Wine Festival	0	0	39,564	42,537	32,076	0	0.00%
Total Other Service Charges	0	0	39,564	42,537	32,076	0	0.00%
Total Expenditures	105,300	100,300	39,564	42,537	32,076	5,000	4.99%
Transfer from Reserve							
761.128.900 Transfer from Reserve	-70,461	-62,300	0	0	0	-8,161	13.10%
Total Transfer from Reserve	-70,461	-62,300	0	0	0	-8,161	13.10%
Total Revenue	-70,461	-62,300	0	0	0	-8,161	13.10%
Total Net Expenditures	34,839	38,000	39,564	42,537	32,076	-3,161	-8.32%

City of St Catharines

2021 Operating Budget - Expenditures by Department, Board or Committee

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Engineering, Facilities and Environmental Services							
Building Maintenance (p. 89)	289,391	279,815	281,777	274,636	460,734	9,576	3.42%
Building Repairs (p. 90)	1,044,812	991,673	887,676	936,151	942,574	53,139	5.36%
City Hall (p. 92)	939,673	854,243	711,015	700,080	650,407	85,430	10.00%
6-8 Academy St (p. 94)	38,742	37,162	30,890	33,079	29,160	1,580	4.25%
85 Church St (p. 95)	0	0	0	1	0	0	0.00%
Courthouse (p. 96)	71,149	67,911	63,403	65,074	47,553	3,238	4.77%
350 Niagara St (p. 97)	87,167	82,325	61,305	52,227	62,070	4,842	5.88%
Other Historical Properties (p. 98)	7,951	7,801	6,223	6,217	5,827	150	1.92%
Sundry City Properties (p. 99)	16,835	16,440	9,703	-7,367	4,949	395	2.40%
Utility and Safety (p. 100)	94,568	90,993	89,563	85,724	83,695	3,575	3.93%
Street lighting (p. 101)	1,351,000	1,426,000	1,283,304	1,754,418	2,336,852	-75,000	-5.26%
Sidewalk Replacement (p. 102)	350,000	360,000	474,649	286,292	238,761	-10,000	-2.78%
EFES Administration (p. 103)	692,241	719,592	653,985	630,954	677,990	-27,351	-3.80%
Bridges and Culverts (details in Capital)	149,000	149,000	149,001	97,767	110,255	0	0.00%
Road Improvement Program (details in Capital)	1,270,000	2,331,000	1,980,157	2,160,303	2,216,029	-1,061,000	-45.52%
Signals (p. 105)	235,300	230,500	277,305	210,727	185,427	4,800	2.08%
Traffic Control Administration (p. 106)	332,482	308,768	285,593	279,372	292,714	23,714	7.68%
School Crossing Guards (p. 108)	659,376	667,301	564,001	613,907	617,339	-7,925	-1.19%
Railway Crossings (p. 108)	28,000	27,000	28,266	21,724	23,730	1,000	3.70%
Environmental Monitoring (p. 110)	270,466	288,164	190,747	170,826	171,147	-17,698	-6.14%
Queen Elizabeth Centre (p. 112)	8,596	7,334	2,262	3,490	2,683	1,262	17.21%
Skate board park (p. 113)	1,964	1,926	712	458	1,127	38	1.97%
Merritton Community Centre (p. 114)	23,788	21,036	26,198	30,365	11,714	2,752	13.08%
Garden City Arena Operations (p. 115)	1,257,215	1,140,218	806,461	677,740	970,125	116,997	10.26%
Bill Burgoyne Arena (p. 117)	253,754	257,668	242,536	212,400	211,565	-3,914	-1.52%
Haig Bowl Arena (p. 119)	19,515	14,177	12,268	12,560	11,762	5,338	37.65%
Merritton Arena (p. 120)	65,810	81,370	46,497	47,928	38,211	-15,560	-19.12%
Seymour Hannah Complex (p. 122)	634,692	421,564	762,204	586,695	422,979	213,128	50.56%
Total EFES	10,193,487	10,880,981	9,927,701	10,106,416	10,827,379	-687,494	-6.32%

ESTIMATE 2021

ENGINEERING, FACILITIES AND ENVIRONMENTAL SERVICES

EXPENDITURE ACCOUNT		2021 BUDGET
702.415	417 - BUILDING REPAIR (2020 - \$135,000)	
	CONDITION ASSESSMENTS-PHASE 2	\$100,000
	UPDATE ACCESSIBILITY AUDIT (FUNDED BY TAX STABILIZATION RESERVE)	75,000
	ASBESTOS REVIEW INSPECTIONS	15,000
	ENERGY AUDITS	15,000
	ROOF REVIEWS	15,000
	FALL ARREST INSPECTIONS	5,000
		<u>\$225,000</u>
712.XXX	STREET LIGHTING:	
	HYDRO (2020 - \$1,000,000)	\$1,000,000
	MAINTENANCE (2020 - \$250,000)	250,000
	IMPROVEMENTS - STREET LIGHTING UPGRADES (2020 - \$175,000)	100,000
	LOCATES (2020 - \$1,000)	1,000
		<u>\$1,351,000</u>
721.XXX	BRIDGE/CULVERT REHABILITATION PROGRAM (2020 - \$149,000)	
	2021 PROGRAM	<u>\$149,000</u>
722.XXX	ROAD & DRAINAGE IMPROVEMENT PROGRAMS (2020 - \$2,331,000)	
	2021 PROGRAM	<u>\$1,270,000</u>
750.600	GARDEN CITY ARENA COMPLEX	
	<u>102 - SMALL TOOLS AND EQUIPMENT</u> (2020 - \$4,950)	
	MISCELLANEOUS TOOLS	\$1,799
	HOCKEY NET MESH	1,500
	RINK GLASS	1,000
	POWDER COAT AND REPAIR 2 NETS	750
		<u>\$5,049</u>

ESTIMATE 2021

ENGINEERING, FACILITIES AND ENVIRONMENTAL SERVICES

EXPENDITURE ACCOUNT	2021 BUDGET
750.605 <u>BILL BURGOWNE ARENA</u> <u>102 - SMALL TOOLS AND EQUIPMENT</u> (2020 - \$11,200) INSTALL CO SENSORS (PHASE 2) TABLES AND CHAIRS SMALL HAND TOOLS HOCKEY NET MESH ZAMBONI BLADES MISCELLANEOUS TOOLS	\$7,500 1,500 1,000 800 400 224 <u>\$11,424</u>
750.620 <u>SEYMOUR HANNAH SPORTS AND ENTERTAINMENT COMPLEX</u> <u>102 - SMALL TOOLS AND EQUIPMENT</u> (2020 - \$29,250) TABLES AND CHAIRS STEAM CLEANER RINK GLASS MESH FOR NETS ZAMBONI/OLYMPIA BLADES MAINTENANCE TOOLS BACK PACK VACUUM MISCELLANEOUS TOOLS	\$7,500 7,000 6,500 5,500 1,150 1,000 600 585 <u>\$29,835</u>
<u>180 - IMPROVEMENTS-NON TCA</u> (2020 - \$10,000) ELECTRIC CART FOR ICE MAKING (FUNDED BY HYDRO RESERVE)	<u>\$35,000</u>

City of St Catharines
Building Maintenance
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
702.410.001 Salaries/Wages-Regular	91,760	90,617	91,118	91,353	99,714	1,143	1.26%
702.410.002 Salaries/Wages-Overtime	17,004	17,004	16,687	17,278	14,603	0	0.00%
702.410.003 Salaries/Wages-Ext Svce	7,788	5,719	0	571	0	2,069	36.18%
702.410.006 Sick Pay	7,002	7,002	24,639	11,731	25,929	0	0.00%
702.410.007 Holiday/Vacation Pay	60,674	60,594	71,774	82,989	79,228	80	0.13%
702.410.009 Doctor's Appointments	0	0	750	1,120	661	0	0.00%
Total Salaries and Wages	184,228	180,936	204,968	205,042	220,135	3,292	1.82%
Benefits							
702.410.030 Pensions	25,130	23,468	16,861	16,087	84,734	1,662	7.08%
702.410.031 Other Benefits	55,647	52,454	42,051	37,422	101,167	3,193	6.09%
702.410.032 Workers Compensation	7,106	6,644	6,365	5,814	32,156	462	6.95%
702.410.033 Employment Insurance	3,571	3,332	3,267	2,886	14,148	239	7.17%
702.410.040 Meal Allowance	401	401	603	426	370	0	0.00%
702.410.041 Safety Shoes	2,056	2,000	3,425	2,100	2,975	56	2.80%
Total Benefits	93,911	88,299	72,572	64,735	235,550	5,612	6.36%
Equipment Operations							
702.410.050 Rentals	1,000	500	802	621	62	500	100.00%
702.410.053 Service Contracts	1,305	1,280	1,099	1,099	1,099	25	1.95%
Total Equipment Operations	2,305	1,780	1,901	1,720	1,161	525	29.49%
Materials							
702.410.102 Small Tools/Equipment	510	500	259	373	424	10	2.00%
702.410.110 Uniform Clothing	1,500	1,500	0	341	2,409	0	0.00%
Total Materials	2,010	2,000	259	714	2,833	10	0.50%
Office and Related Expenses							
702.410.306 Cellular Phones	2,601	2,550	1,558	1,034	-227	51	2.00%
702.410.330 Office Furniture NTCA	0	0	505	0	0	0	0.00%
Total Office and Related Expenses	2,601	2,550	2,063	1,034	-227	51	2.00%
Other Service Charges							
702.410.401 Conferences/Conventions	765	750	0	51	0	15	2.00%
702.410.402 Training	3,571	3,500	14	1,340	1,282	71	2.03%
Total Other Service Charges	4,336	4,250	14	1,391	1,282	86	2.02%
Total Expenditures	289,391	279,815	281,777	274,636	460,734	9,576	3.42%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	289,391	279,815	281,777	274,636	460,734	9,576	3.42%

City of St Catharines
Building Repairs
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
702.415.001 Salaries/Wages-Regular	409,469	403,323	273,058	263,661	294,198	6,146	1.52%
702.415.002 Salaries/Wages-Overtime	20,004	20,004	26,839	27,029	17,715	0	0.00%
702.415.003 Salaries/Wages-Ext Svce	0	0	0	413	0	0	0.00%
702.415.006 Sick Pay	20,002	20,002	64,071	73,729	38,923	0	0.00%
702.415.007 Holiday/Vacation Pay	109,075	109,021	134,821	153,835	109,241	54	0.05%
702.415.009 Doctor's Appointments	0	0	2,677	2,017	2,108	0	0.00%
Total Salaries and Wages	558,550	552,350	501,466	520,684	462,185	6,200	1.12%
Benefits							
702.415.030 Pensions	65,236	62,130	64,785	62,586	146,786	3,106	5.00%
702.415.031 Other Benefits	109,511	104,296	90,403	83,794	151,060	5,215	5.00%
702.415.032 Workers Compensation	13,371	12,734	14,677	14,756	33,092	637	5.00%
702.415.033 Employment Insurance	5,474	5,213	7,171	6,749	17,372	261	5.01%
702.415.040 Meal Allowance	0	0	66	120	176	0	0.00%
702.415.041 Safety Shoes	3,325	3,400	4,225	2,975	2,800	-75	-2.21%
Total Benefits	196,917	187,773	181,327	170,980	351,286	9,144	4.87%
Equipment Operations							
702.415.050 Rentals	1,020	1,000	0	8	23	20	2.00%
702.415.053 Service Contracts	48,969	48,000	42,939	42,279	40,897	969	2.02%
702.415.054 Repairs-equipment	510	500	0	0	0	10	2.00%
702.415.067 Car Allowance/Mileage	1,530	1,500	1,090	1,871	1,993	30	2.00%
Total Equipment Operations	52,029	51,000	44,029	44,158	42,913	1,029	2.02%
Materials							
702.415.102 Small Tools/Equipment	7,141	7,000	6,318	6,220	8,071	141	2.01%
702.415.104 General Supplies	17,280	17,000	17,769	18,436	19,048	280	1.65%
702.415.109 Safety/Protective Equip't	0	0	29	0	244	0	0.00%
702.415.110 Uniform Clothing	0	4,000	3,679	2,119	2,509	-4,000	-100.00%
702.415.113 Damage/Obsolescence	0	0	0	-3,046	0	0	0.00%
Total Materials	24,421	28,000	27,795	23,729	29,872	-3,579	-12.78%
Building and Maintenance							
702.415.162 Repairs	2,000	0	1,503	0	107	2,000	0.00%
702.415.173 Insurance-Tools/Equipt	22,592	0	14,694	0	0	22,592	0.00%
Total Building and Maintenance	24,592	0	16,197	0	107	24,592	0.00%
Office and Related Expenses							
702.415.306 Cellular Phones	7,549	7,400	4,684	4,190	2,322	149	2.01%
702.415.307 Printing	0	0	380	384	258	0	0.00%
702.415.312 Books and Publications	765	750	603	259	122	15	2.00%

City of St Catharines

Building Repairs

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
702.415.330 Furniture/Equipment NTCA	0	0	505	0	0	0	0.00%
Total Office and Related Expenses	8,314	8,150	6,172	4,833	2,702	164	2.01%
Other Service Charges							
702.415.401 Conferences/Conventions	5,100	5,000	1,350	3,237	3,352	100	2.00%
702.415.402 Training	20,400	20,000	12,246	19,116	12,718	400	2.00%
702.415.405 Subscriptions/Memb'ship	4,489	4,400	5,492	2,260	2,274	89	2.02%
702.415.417 Study/Consulting Fees	225,000	135,000	92,367	147,154	35,165	90,000	66.67%
Total Other Service Charges	254,989	164,400	111,455	171,767	53,509	90,589	55.10%
Total Expenditures	1,119,812	991,673	888,441	936,151	942,574	128,139	12.92%
Revenue							
702.415.800 Miscellaneous Revenue	0	0	-765	0	0	0	0.00%
Total Revenue	0	0	-765	0	0	0	0.00%
Transfer from Reserve							
702.415.900 Transfer From Reserve	-75,000	0	0	0	0	-75,000	0.00%
Total Transfer from Reserve	-75,000	0	0	0	0	-75,000	0.00%
Total Revenue	-75,000	0	-765	0	0	-75,000	0.00%
Total Net Expenditures	1,044,812	991,673	887,676	936,151	942,574	53,139	5.36%

City of St Catharines

City Hall

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
702.425.001 Salaries/Wages-Regular	281,650	275,984	206,405	220,484	264,222	5,666	2.05%
702.425.002 Salaries/Wages-Overtime	7,504	7,504	11,484	8,022	7,731	0	0.00%
702.425.003 Salaries/Wages - Extra	62,213	62,404	49,023	54,334	0	-191	-0.31%
702.425.008 Modified Work	0	0	0	0	3,090	0	0.00%
Total Salaries and Wages	351,367	345,892	266,912	282,840	275,043	5,475	1.58%
Benefits							
702.425.030 Pensions	51,950	46,830	32,388	35,410	473	5,120	10.93%
702.425.031 Other Benefits	55,802	41,458	29,655	34,598	407	14,344	34.60%
702.425.032 Workers Compensation	13,201	11,613	8,518	9,183	99	1,588	13.67%
702.425.033 Employment Insurance	8,510	7,816	5,434	5,849	65	694	8.88%
Total Benefits	129,463	107,717	75,995	85,040	1,044	21,746	20.19%
Equipment Operations							
702.425.050 Rentals	784	800	1,022	1,251	655	-16	-2.00%
702.425.053 Service Contracts	59,874	58,500	30,864	43,000	57,158	1,374	2.35%
702.425.054 Repairs-equipment	2,040	2,000	373	27	778	40	2.00%
Total Equipment Operations	62,698	61,300	32,259	44,278	58,591	1,398	2.28%
Materials							
702.425.102 Small Tools/Equipment	1,020	1,000	788	1,306	1,064	20	2.00%
702.425.104 General Supplies	5,100	5,000	3,117	3,200	5,013	100	2.00%
Total Materials	6,120	6,000	3,905	4,506	6,077	120	2.00%
Building and Maintenance							
702.425.150 Cleaning Serv-contract	5,610	5,000	2,169	3,405	4,031	610	12.20%
702.425.151 Cleaning Supplies	8,000	5,000	4,383	4,373	5,060	3,000	60.00%
702.425.152 Gen Bldg Mtnce Supplies	20,000	16,000	18,702	18,921	17,271	4,000	25.00%
702.425.153 Snow Removal	3,060	3,000	2,677	793	666	60	2.00%
702.425.161 Vandalism-Graffiti	0	0	336	0	0	0	0.00%
702.425.162 Repairs	96,974	95,057	115,910	91,225	79,660	1,917	2.02%
702.425.163 Heat,Light,Power,Water	171,750	170,450	145,050	150,543	160,714	1,300	0.76%
702.425.173 Insurance-Bldg/Contents	19,031	11,777	11,045	11,346	11,133	7,254	61.59%
702.425.180 Improvements-Non TCA	0	0	29,500	13,601	13,053	0	0.00%
Total Building and Maintenance	324,425	306,284	329,772	294,207	291,588	18,141	5.92%
Contracts							
702.425.205 Contract-Security	84,439	46,500	46,293	45,769	43,192	37,939	81.59%
702.425.206 Contracts-Waste Disp'l	10,200	10,000	6,585	6,611	6,426	200	2.00%
702.425.235 Contracts-Pest Control	306	300	0	183	0	6	2.00%
Total Contracts	94,945	56,800	52,878	52,563	49,618	38,145	67.16%

City of St Catharines

City Hall

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Office and Related Expenses							
702.425.306 Cell Phones	255	250	0	0	0	5	2.00%
Total Office and Related Expenses	255	250	0	0	0	5	2.00%
Properties							
702.425.350 Office Equip/Furniture	0	0	0	0	15,182	0	0.00%
702.425.354 Other Equipment	0	0	0	0	4,385	0	0.00%
Total Properties	0	0	0	0	19,567	0	0.00%
Other Service Charges							
702.425.417 Study/Consulting Fees	0	0	148	148	131	0	0.00%
702.425.450 Miscellaneous	20,400	20,000	0	0	0	400	2.00%
Total Other Service Charges	20,400	20,000	148	148	131	400	2.00%
Total Expenditures	989,673	904,243	761,869	763,582	701,659	85,430	9.45%
Revenue							
702.425.860 Vending Machines	0	0	-1,307	-1,393	-1,251	0	0.00%
702.425.950 Allocation-Waterworks	-50,000	-50,000	-50,000	-50,000	-50,000	0	0.00%
Total Revenue	-50,000	-50,000	-51,307	-51,393	-51,251	0	0.00%
Transfer from Reserve							
702.425.900 Transfer from reserve	0	0	0	-12,109	0	0	0.00%
Total Transfer from Reserve	0	0	0	-12,109	0	0	0.00%
Total Revenue	-50,000	-50,000	-51,307	-63,502	-51,251	0	0.00%
Total Net Expenditures	939,673	854,243	710,562	700,080	650,408	85,430	10.00%

City of St Catharines

6-8 Academy St

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Equipment Operations							
702.445.053 Service Contracts	1,938	1,900	2,351	759	655	38	2.00%
Total Equipment Operations	1,938	1,900	2,351	759	655	38	2.00%
Building and Maintenance							
702.445.150 Cleaning Services	6,732	6,000	5,961	7,269	5,404	732	12.20%
702.445.152 Genl Bldg Mntce Supplies	0	0	0	47	77	0	0.00%
702.445.153 Snow Removal	1,400	700	1,704	204	108	700	100.00%
702.445.162 Repairs	6,259	6,136	3,241	6,275	1,831	123	2.00%
702.445.163 Heat,Light,Power,Water	18,250	19,052	15,187	15,284	17,898	-802	-4.21%
702.445.173 Insurance-Bldg/Contents	1,919	1,174	1,107	1,144	1,136	745	63.46%
Total Building and Maintenance	34,560	33,062	27,200	30,223	26,454	1,498	4.53%
Office and Related Expenses							
702.445.305 Telephone	2,244	2,200	1,339	2,097	2,051	44	2.00%
Total Office and Related Expenses	2,244	2,200	1,339	2,097	2,051	44	2.00%
Total Expenditures	38,742	37,162	30,890	33,079	29,160	1,580	4.25%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	38,742	37,162	30,890	33,079	29,160	1,580	4.25%

City of St Catharines

85 Church St

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Equipment Operations							
702.450.053 Service Contracts	4,789	4,700	4,719	4,034	4,301	89	1.89%
Total Equipment Operations	4,789	4,700	4,719	4,034	4,301	89	1.89%
Building and Maintenance							
702.450.161 Graffiti Removal	0	0	168	0	0	0	0.00%
702.450.162 Repairs	17,328	16,988	25,803	17,455	8,756	340	2.00%
702.450.173 Insurance-Bldg/Contents	7,251	4,443	4,187	4,327	4,293	2,808	63.20%
702.450.180 Improvements-Non TCA	30,000	20,000	3,000	0	0	10,000	50.00%
Total Building and Maintenance	54,579	41,431	33,158	21,782	13,049	13,148	31.73%
Other Service Charges							
702.450.448 Allocation to Capital	103,799	117,036	125,290	137,352	145,817	-13,237	-11.31%
Total Other Service Charges	103,799	117,036	125,290	137,352	145,817	-13,237	-11.31%
Total Expenditures	163,167	163,167	163,167	163,168	163,167	0	0.00%
Revenue							
702.450.814 Rent Receivable	-163,167	-163,167	-163,167	-163,167	-163,167	0	0.00%
Total Revenue	-163,167	-163,167	-163,167	-163,167	-163,167	0	0.00%
Total Revenue	-163,167	-163,167	-163,167	-163,167	-163,167	0	0.00%
Total Net Expenditures	0	0	0	1	0	0	0.00%

City of St Catharines

Courthouse

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Equipment Operations							
702.456.053 Service Contracts	4,080	4,000	3,529	4,420	3,787	80	2.00%
Total Equipment Operations	4,080	4,000	3,529	4,420	3,787	80	2.00%
Building and Maintenance							
702.456.150 Cleaning/Custodian	9,250	5,000	2,371	7,043	2,872	4,250	85.00%
702.456.152 Building Mntce Supplies	0	0	43	36	25	0	0.00%
702.456.153 Snow/Yard Mntce	0	1,000	0	275	0	-1,000	-100.00%
702.456.162 Repairs Building	18,408	18,408	12,563	19,087	8,670	0	0.00%
702.456.163 Heat,light,power,water	31,550	31,000	28,257	29,089	17,941	550	1.77%
702.456.169 Courthouse Clock	0	3,500	0	-3,400	0	-3,500	-100.00%
702.456.173 Insurance-Bldg,Contents	7,351	4,503	4,243	4,386	4,351	2,848	63.25%
702.456.180 Improvements-Non TCA	0	0	16,350	8,916	9,907	0	0.00%
Total Building and Maintenance	66,559	63,411	63,827	65,432	43,766	3,148	4.96%
Contracts							
702.456.235 Contract-Pest Control	510	500	0	0	0	10	2.00%
Total Contracts	510	500	0	0	0	10	2.00%
Total Expenditures	71,149	67,911	67,356	69,852	47,553	3,238	4.77%
Revenue							
702.456.800 Miscellaneous Revenue	0	0	-2,230	0	0	0	0.00%
702.456.814 Rental Fees	0	0	-1,723	-4,778	0	0	0.00%
Total Revenue	0	0	-3,953	-4,778	0	0	0.00%
Total Revenue	0	0	-3,953	-4,778	0	0	0.00%
Total Net Expenditures	71,149	67,911	63,403	65,074	47,553	3,238	4.77%

City of St Catharines

350 Niagara St

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Equipment Operations							
702.461.053 Service Contracts	4,590	4,500	4,110	3,703	1,792	90	2.00%
702.461.054 Equipment - repairs	0	150	72	0	0	-150	-100.00%
Total Equipment Operations	4,590	4,650	4,182	3,703	1,792	-60	-1.29%
Building and Maintenance							
702.461.150 Cleaning Service	22,440	20,000	16,958	16,523	15,002	2,440	12.20%
702.461.152 Maintenance Supplies	1,400	1,000	995	801	807	400	40.00%
702.461.162 Repairs	19,648	19,260	11,336	9,010	13,136	388	2.01%
702.461.163 Heat,Light,Power,Water	22,950	22,683	17,731	18,410	18,610	267	1.18%
702.461.173 Insurance-Bldg/Contents	2,879	1,732	1,646	1,687	1,673	1,147	66.22%
702.461.180 Improvements Non TCA	0	0	0	-6,141	0	0	0.00%
Total Building and Maintenance	69,317	64,675	48,666	40,290	49,228	4,642	7.18%
Contracts							
702.461.205 Contracts-Security	8,150	7,500	7,971	7,617	6,976	650	8.67%
702.461.206 Contracts - Garbage	4,600	5,000	486	536	523	-400	-8.00%
702.461.235 Contracts-Pest Control	510	500	0	81	422	10	2.00%
Total Contracts	13,260	13,000	8,457	8,234	7,921	260	2.00%
Properties							
702.461.350 Furniture/Equipment TCA	0	0	0	0	3,129	0	0.00%
Total Properties	0	0	0	0	3,129	0	0.00%
Total Expenditures	87,167	82,325	61,305	52,227	62,070	4,842	5.88%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	87,167	82,325	61,305	52,227	62,070	4,842	5.88%

City of St Catharines
Other Historical Properties
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Equipment Operations							
702.462.053 Service Contracts	816	800	3	431	218	16	2.00%
Total Equipment Operations	816	800	3	431	218	16	2.00%
Building and Maintenance							
702.462.162 Repairs	2,446	2,426	2,368	2,128	1,999	20	0.82%
702.462.163 Heat,light,power,water	3,750	4,000	3,310	3,097	3,053	-250	-6.25%
702.462.173 Insurance-Ppty/Contents	939	575	542	561	557	364	63.30%
Total Building and Maintenance	7,135	7,001	6,220	5,786	5,609	134	1.91%
Total Expenditures	7,951	7,801	6,223	6,217	5,827	150	1.92%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	7,951	7,801	6,223	6,217	5,827	150	1.92%

City of St Catharines
Sundry City Properties
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Equipment Operations							
702.465.053 Service Contracts	0	0	175	225	178	0	0.00%
Total Equipment Operations	0	0	175	225	178	0	0.00%
Building and Maintenance							
702.465.162 Repairs	13,097	12,840	4,732	8,261	23,208	257	2.00%
702.465.163 Heat,Light,Power,Water	3,738	3,600	3,321	3,722	2,911	138	3.83%
702.465.180 Improvements-Non TCA	0	0	8,000	0	0	0	0.00%
Total Building and Maintenance	16,835	16,440	16,053	11,983	26,119	395	2.40%
Other Service Charges							
702.465.417 Study/Consulting Fees	0	0	0	0	-3,540	0	0.00%
Total Other Service Charges	0	0	0	0	-3,540	0	0.00%
Total Expenditures	16,835	16,440	16,228	12,208	22,757	395	2.40%
Revenue							
702.465.834 Miscellaneous recoverable	0	0	-6,525	-19,575	0	0	0.00%
Total Revenue	0	0	-6,525	-19,575	0	0	0.00%
Transfer from Reserve							
702.465.900 Transfer from Reserve	0	0	0	0	-17,808	0	0.00%
Total Transfer from Reserve	0	0	0	0	-17,808	0	0.00%
Total Revenue	0	0	-6,525	-19,575	-17,808	0	0.00%
Total Net Expenditures	16,835	16,440	9,703	-7,367	4,949	395	2.40%

City of St Catharines
Utility and Safety
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
711.105.001 Salaries/Wages-Regular	68,898	67,745	59,306	59,648	64,320	1,153	1.70%
711.105.002 Salaries/Wages-Overtime	0	255	0	0	0	-255	-100.00%
711.105.006 Sick Pay	0	0	1,793	0	0	0	0.00%
711.105.007 Holiday/Vacation Pay	0	0	7,610	6,923	373	0	0.00%
711.105.009 Doctors Appointment	0	0	37	0	0	0	0.00%
Total Salaries and Wages	68,898	68,000	68,746	66,571	64,693	898	1.32%
Benefits							
711.105.030 Pensions	11,182	10,915	9,472	9,228	9,105	267	2.45%
711.105.031 Other Benefits	8,019	5,982	5,089	4,583	4,046	2,037	34.05%
711.105.032 Workers Compensation	2,742	2,455	2,201	2,188	2,055	287	11.69%
711.105.033 Employment Insurance	1,402	1,291	1,092	1,093	1,065	111	8.60%
711.105.041 Safety Shoes	175	200	250	175	175	-25	-12.50%
Total Benefits	23,520	20,843	18,104	17,267	16,446	2,677	12.84%
Equipment Operations							
711.105.067 Car Allowance/Mileage	1,750	1,750	1,995	1,540	1,820	0	0.00%
Total Equipment Operations	1,750	1,750	1,995	1,540	1,820	0	0.00%
Office and Related Expenses							
711.105.306 Cellular Phones	400	400	718	346	520	0	0.00%
Total Office and Related Expenses	400	400	718	346	520	0	0.00%
Other Service Charges							
711.105.405 Subscriptions/Memberships	0	0	0	0	217	0	0.00%
Total Other Service Charges	0	0	0	0	217	0	0.00%
Total Expenditures	94,568	90,993	89,563	85,724	83,696	3,575	3.93%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	94,568	90,993	89,563	85,724	83,696	3,575	3.93%

City of St Catharines

Street lighting

2021 Operating Budget - Expenditures by Object

		2021	2020	2019	2018	2017	\$ Change	% Change
		Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
Object of Expenditure								
Properties								
712.100.000	Street Lighting-Energy	1,000,000	1,000,000	936,343	1,068,039	1,914,830	0	0.00%
712.105.000	St Lighting-Improvements	100,000	175,000	115,455	349,499	101,221	-75,000	-42.86%
712.110.000	Street Lighting-Mtce	250,000	250,000	231,507	342,382	327,930	0	0.00%
712.111.000	Street Light-Locates	1,000	1,000	0	0	0	0	0.00%
Total Properties		1,351,000	1,426,000	1,283,305	1,759,920	2,343,981	-75,000	-5.26%
Total Expenditures		1,351,000	1,426,000	1,283,305	1,759,920	2,343,981	-75,000	-5.26%
Revenue								
712.115.000	Street Light Recoverables	0	0	0	-5,502	-7,129	0	0.00%
Total Revenue		0	0	0	-5,502	-7,129	0	0.00%
Total Revenue		0	0	0	-5,502	-7,129	0	0.00%
Total Net Expenditures		1,351,000	1,426,000	1,283,305	1,754,418	2,336,852	-75,000	-5.26%

City of St Catharines
Sidewalk Replacement
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Contracts							
720.100.500 Construction Contract	350,000	360,000	323,646	268,149	244,313	-10,000	-2.78%
720.100.501 Walkway Repair	0	0	110,000	0	0	0	0.00%
720.100.505 Engineering Services	0	0	32,561	10,663	-4,237	0	0.00%
720.100.510 Testing/Inspection	0	0	752	469	526	0	0.00%
720.100.514 City Inspection	0	0	690	11	159	0	0.00%
720.100.520 Engineering - Allocation	0	0	7,000	7,000	-2,000	0	0.00%
Total Contracts	350,000	360,000	474,649	286,292	238,761	-10,000	-2.78%
Total Expenditures	350,000	360,000	474,649	286,292	238,761	-10,000	-2.78%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	350,000	360,000	474,649	286,292	238,761	-10,000	-2.78%

City of St Catharines
EFES Administration
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
715.100.001 Salaries/Wages-Regular	421,930	414,623	279,242	301,425	476,309	7,307	1.76%
715.100.002 Salaries/Wages-Overtime	1,004	1,004	103	92	0	0	0.00%
715.100.003 Salaries/Wages-Ext Svce	4,646	4,564	23,862	0	0	82	1.80%
715.100.006 Sick Pay	0	0	2,286	4,798	0	0	0.00%
715.100.007 Holiday/Vacation Pay	186	183	73,847	66,464	4,283	3	1.64%
715.100.009 Doctor's Appointments	0	0	1,007	939	0	0	0.00%
Total Salaries and Wages	427,766	420,374	380,347	373,718	480,592	7,392	1.76%
Benefits							
715.100.030 Pensions	66,750	65,366	41,964	49,426	70,434	1,384	2.12%
715.100.031 Other Benefits	60,800	56,120	44,992	42,435	39,953	4,680	8.34%
715.100.032 Workers Compensation	13,499	12,012	9,963	9,522	11,990	1,487	12.38%
715.100.033 Employment Insurance	7,055	6,498	5,067	4,944	6,127	557	8.57%
715.100.041 Safety Shoes	200	200	175	175	350	0	0.00%
Total Benefits	148,304	140,196	102,161	106,502	128,854	8,108	5.78%
Equipment Operations							
715.100.067 Car Allowance/Mileage	1,000	1,000	191	0	137	0	0.00%
Total Equipment Operations	1,000	1,000	191	0	137	0	0.00%
Office and Related Expenses							
715.100.303 Courier Charges	50	50	40	0	17	0	0.00%
715.100.304 Postage	500	500	597	580	289	0	0.00%
715.100.306 Cell phones	2,160	2,160	2,117	1,947	2,055	0	0.00%
715.100.307 Printing	1,250	1,250	3,501	2,440	2,013	0	0.00%
715.100.308 Photocopying	3,500	7,000	3,439	3,773	4,650	-3,500	-50.00%
715.100.309 Advertising	0	0	0	907	0	0	0.00%
715.100.310 Office Supplies	8,000	9,000	2,586	4,549	7,946	-1,000	-11.11%
715.100.312 Books and Publications	900	900	0	254	910	0	0.00%
715.100.318 Cash Processing Fees	600	600	786	963	892	0	0.00%
715.100.323 Internet Charges	450	450	687	573	378	0	0.00%
715.100.330 Equipment/Furniture NTCA	500	500	0	307	638	0	0.00%
Total Office and Related Expenses	17,910	22,410	13,753	16,293	19,788	-4,500	-20.08%

City of St Catharines
EFES Administration
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Other Service Charges							
715.100.400 Travelling	100	100	0	0	38	0	0.00%
715.100.401 Conferences/Conventions	3,000	3,000	2,163	-391	2,572	0	0.00%
715.100.402 Technical training	1,000	1,000	0	25	175	0	0.00%
715.100.405 Subscriptions/Memb'ships	5,150	5,150	3,447	4,256	5,005	0	0.00%
715.100.448 Building Reserve Alloc'n	195,000	225,000	225,000	200,000	200,000	-30,000	-13.33%
715.100.450 Miscellaneous	750	750	0	162	101	0	0.00%
Total Other Service Charges	205,000	235,000	230,610	204,052	207,891	-30,000	-12.77%
Total Expenditures	799,980	818,980	727,062	700,565	837,262	-19,000	-2.32%
Revenue							
715.100.800 Miscellaneous Revenue	0	0	0	0	-2	0	0.00%
715.100.815 Hydro Recoverable	-36,534	-29,900	0	-32,812	0	-6,634	22.19%
715.100.821 Contract Tender Documents	0	0	0	-3,376	-10,121	0	0.00%
715.100.950 Alloc-Water Operations	-36,108	-35,079	-33,423	-33,423	-33,423	-1,029	2.93%
715.100.954 Allocation-RCS	0	0	0	0	-115,726	0	0.00%
715.100.955 Allocation Bldg Indirect	-35,097	-34,409	-39,654	0	0	-688	2.00%
Total Revenue	-107,739	-99,388	-73,077	-69,611	-159,272	-8,351	8.40%
Total Revenue	-107,739	-99,388	-73,077	-69,611	-159,272	-8,351	8.40%
Total Net Expenditures	692,241	719,592	653,985	630,954	677,990	-27,351	-3.80%

City of St Catharines

Signals

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Building and Maintenance							
726.105.162 Repairs	142,800	140,000	172,861	136,143	97,888	2,800	2.00%
726.105.163 Heat,Light,Power,Water	92,500	90,500	74,444	74,584	87,539	2,000	2.21%
Total Building and Maintenance	235,300	230,500	247,305	210,727	185,427	4,800	2.08%
Contracts							
726.105.215 Install'ns/modify-traffic	0	0	30,000	0	0	0	0.00%
Total Contracts	0	0	30,000	0	0	0	0.00%
Total Expenditures	235,300	230,500	277,305	210,727	185,427	4,800	2.08%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	235,300	230,500	277,305	210,727	185,427	4,800	2.08%

City of St Catharines
Traffic Control Administration
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
726.115.001 Salaries/Wages-Regular	263,840	259,332	218,329	205,842	246,156	4,508	1.74%
726.115.002 Salaries/Wages-Overtime	905	905	2,808	899	325	0	0.00%
726.115.006 Sick Pay	0	0	749	17,740	0	0	0.00%
726.115.007 Holiday/Vacation Pay	0	0	28,769	25,835	1,076	0	0.00%
726.115.009 Doctor's Appointments	0	0	150	488	0	0	0.00%
Total Salaries and Wages	264,745	260,237	250,805	250,804	247,557	4,508	1.73%
Benefits							
726.115.030 Pensions	42,100	41,907	34,887	35,576	35,101	193	0.46%
726.115.031 Other Benefits	27,850	26,208	22,350	20,694	18,665	1,642	6.27%
726.115.032 Workers Compensation	10,230	9,120	7,569	7,890	7,423	1,110	12.17%
726.115.033 Employment Insurance	4,372	4,036	3,230	3,277	3,196	336	8.33%
726.115.040 Meal Allowance	0	0	28	9	0	0	0.00%
726.115.041 Safety Shoes	525	600	750	525	525	-75	-12.50%
Total Benefits	85,077	81,871	68,814	67,971	64,910	3,206	3.92%
Equipment Operations							
726.115.054 Repairs-equipment	100	100	0	0	0	0	0.00%
726.115.067 Car Allowance/Mileage	1,000	1,000	1,129	821	1,646	0	0.00%
Total Equipment Operations	1,100	1,100	1,129	821	1,646	0	0.00%
Contracts							
726.115.214 Contract-Pavement Marking	61,000	55,000	44,971	39,506	41,767	6,000	10.91%
Total Contracts	61,000	55,000	44,971	39,506	41,767	6,000	10.91%
Office and Related Expenses							
726.115.303 Courier Charges	0	0	0	0	4	0	0.00%
726.115.306 Cellular Phones	760	760	906	722	961	0	0.00%
726.115.307 Printing	900	900	344	2,341	809	0	0.00%
726.115.309 Advertising	0	0	0	967	0	0	0.00%
726.115.310 Office Supplies	100	100	40	46	128	0	0.00%
726.115.312 Books and Publications	200	200	0	180	180	0	0.00%
Total Office and Related Expenses	1,960	1,960	1,290	4,256	2,082	0	0.00%
Other Service Charges							
726.115.401 Conferences/Conventions	900	900	273	458	822	0	0.00%
726.115.402 Training	500	500	0	0	157	0	0.00%

City of St Catharines
Traffic Control Administration
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
726.115.405 Subscriptions/Memb'ships	4,200	4,200	4,483	3,356	3,712	0	0.00%
726.115.416 Traffic Count Program	10,000	10,000	13,967	7,337	883	0	0.00%
726.115.433 Traffic Calming Measures	10,000	0	10,000	15,421	34,999	10,000	0.00%
Total Other Service Charges	25,600	15,600	28,723	26,572	40,573	10,000	64.10%
Total Expenditures	439,482	415,768	395,732	389,930	398,535	23,714	5.70%
Revenue							
726.115.801 Provincial Grant	0	0	0	-1,500	0	0	0.00%
726.115.886 Miscellaneous Permits	-7,000	-7,000	-10,139	-9,058	-5,821	0	0.00%
726.115.950 Parking Meters	-25,000	-25,000	-25,000	-25,000	-25,000	0	0.00%
726.115.951 Off Street Parking	-25,000	-25,000	-25,000	-25,000	-25,000	0	0.00%
726.115.952 Ont St Parking Garage	-25,000	-25,000	-25,000	-25,000	-25,000	0	0.00%
726.115.953 Garden City Pking Garage	-25,000	-25,000	-25,000	-25,000	-25,000	0	0.00%
Total Revenue	-107,000	-107,000	-110,139	-110,558	-105,821	0	0.00%
Total Revenue	-107,000	-107,000	-110,139	-110,558	-105,821	0	0.00%
Total Net Expenditures	332,482	308,768	285,593	279,372	292,714	23,714	7.68%

City of St Catharines
School Crossing Guards
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
726.120.001 Salaries/Wages-Regular	8,426	8,277	8,284	523,085	520,449	149	1.80%
726.120.003 Salaries/Wages Extra Svce	552,118	562,654	484,583	0	0	-10,536	-1.87%
726.120.006 Sick Pay	0	0	3,369	4,960	0	0	0.00%
726.120.007 Holiday/Vacation Pay	45,850	46,762	27,014	42,287	42,985	-912	-1.95%
Total Salaries and Wages	606,394	617,693	523,250	570,332	563,434	-11,299	-1.83%
Benefits							
726.120.030 Pensions	5,222	8,216	6,311	7,027	6,183	-2,994	-36.44%
726.120.031 Other Benefits	11,696	12,158	10,181	10,589	22,412	-462	-3.80%
726.120.032 Workers Compensation	20,454	19,208	16,448	17,908	17,991	1,246	6.49%
726.120.033 Employment Insurance	12,860	12,476	11,843	12,958	12,233	384	3.08%
Total Benefits	50,232	52,058	44,783	48,482	58,819	-1,826	-3.51%
Materials							
726.120.104 General Supplies	6,700	1,500	337	432	612	5,200	346.67%
726.120.110 Uniform Clothing	3,000	3,000	2,478	2,995	2,000	0	0.00%
Total Materials	9,700	4,500	2,815	3,427	2,612	5,200	115.56%
Other Service Charges							
726.120.402 Training	300	300	0	0	0	0	0.00%
726.120.434 Employee Recognition	250	250	0	0	226	0	0.00%
726.120.450 Miscellaneous	500	500	451	0	301	0	0.00%
Total Other Service Charges	1,050	1,050	451	0	527	0	0.00%
Total Expenditures	667,376	675,301	571,299	622,241	625,392	-7,925	-1.17%
Revenue							
726.120.803 Other Municipalities	-8,000	-8,000	-7,298	-8,334	-8,053	0	0.00%
Total Revenue	-8,000	-8,000	-7,298	-8,334	-8,053	0	0.00%
Total Revenue	-8,000	-8,000	-7,298	-8,334	-8,053	0	0.00%
Total Net Expenditures	659,376	667,301	564,001	613,907	617,339	-7,925	-1.19%

City of St Catharines
 Railway Crossings
 2021 Operating Budget - Expenditures by Object

		2021	2020	2019	2018	2017	\$ Change	% Change
		Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
Object of Expenditure								
Contracts								
726.125.000	Railway Crossings	28,000	27,000	28,266	21,724	23,730	1,000	3.70%
Total Contracts		28,000	27,000	28,266	21,724	23,730	1,000	3.70%
Total Expenditures		28,000	27,000	28,266	21,724	23,730	1,000	3.70%
Total Revenue		0	0	0	0	0	0	0.00%
Total Net Expenditures		28,000	27,000	28,266	21,724	23,730	1,000	3.70%

City of St Catharines
Environmental Monitoring
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
735.105.001 Salaries/Wages-regular	65,212	64,120	57,287	57,117	76,099	1,092	1.70%
735.105.002 Salaries/Wages-Overtime	1,503	1,503	130	371	2,271	0	0.00%
735.105.006 Sick Pay	0	0	909	596	0	0	0.00%
735.105.007 Holiday/Vacation Pay	0	0	7,099	6,852	294	0	0.00%
735.105.009 Doctor's Appointments	0	0	0	85	0	0	0.00%
Total Salaries and Wages	66,715	65,623	65,425	65,021	78,664	1,092	1.66%
Benefits							
735.105.030 Pensions	10,619	10,378	9,057	8,862	10,724	241	2.32%
735.105.031 Other Benefits	7,908	8,246	6,935	6,241	6,865	-338	-4.10%
735.105.032 Workers Compensation	2,635	2,359	2,057	2,051	2,411	276	11.70%
735.105.033 Employment Insurance	1,179	1,088	900	874	1,065	91	8.36%
735.105.041 Safety shoes	140	200	250	175	175	-60	-30.00%
Total Benefits	22,481	22,271	19,199	18,203	21,240	210	0.94%
Equipment Operations							
735.105.050 Rentals	1,000	1,000	1,703	1,579	1,873	0	0.00%
735.105.067 Car Allowance/Mileage	0	0	136	31	95	0	0.00%
Total Equipment Operations	1,000	1,000	1,839	1,610	1,968	0	0.00%
Materials							
735.105.104 General Supplies	1,000	1,000	30	1,400	1,851	0	0.00%
Total Materials	1,000	1,000	30	1,400	1,851	0	0.00%
Contracts							
735.105.200 Contracts-other	98,000	92,000	49,059	84,325	41,234	6,000	6.52%
735.105.218 Operations Activities	4,000	29,000	571	2,217	1,965	-25,000	-86.21%
Total Contracts	102,000	121,000	49,630	86,542	43,199	-19,000	-15.70%
Office and Related Expenses							
735.105.306 Cell Phones	720	720	1,415	936	308	0	0.00%
Total Office and Related Expenses	720	720	1,415	936	308	0	0.00%
Other Service Charges							
735.105.405 Subscriptions/Memberships	1,550	1,550	989	1,151	963	0	0.00%
735.105.417 Study/Consulting Fees	75,000	75,000	52,220	-4,037	45,805	0	0.00%
Total Other Service Charges	76,550	76,550	53,209	-2,886	46,768	0	0.00%
Total Expenditures	270,466	288,164	190,747	170,826	193,998	-17,698	-6.14%

City of St Catharines
Environmental Monitoring
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Revenue							
735.105.805 Donations	0	0	0	0	-2,814	0	0.00%
735.105.950 Allocation-water	0	0	0	0	-20,037	0	0.00%
Total Revenue	0	0	0	0	-22,851	0	0.00%
Total Revenue	0	0	0	0	-22,851	0	0.00%
Total Net Expenditures	270,466	288,164	190,747	170,826	171,147	-17,698	-6.14%

City of St Catharines
Queen Elizabeth Centre
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Equipment Operations							
750.535.053 Service Contracts	499	499	462	462	462	0	0.00%
Total Equipment Operations	499	499	462	462	462	0	0.00%
Materials							
750.535.104 General Program Supplies	0	0	0	0	73	0	0.00%
Total Materials	0	0	0	0	73	0	0.00%
Building and Maintenance							
750.535.162 Repairs	5,100	5,000	70	1,240	375	100	2.00%
750.535.173 Insurance-Bldg/Contents	2,997	1,835	1,730	1,788	1,773	1,162	63.32%
Total Building and Maintenance	8,097	6,835	1,800	3,028	2,148	1,262	18.46%
 Total Expenditures	 8,596	 7,334	 2,262	 3,490	 2,683	 1,262	 17.21%
 Total Revenue	 0	 0	 0	 0	 0	 0	 0.00%
 Total Net Expenditures	 8,596	 7,334	 2,262	 3,490	 2,683	 1,262	 17.21%

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City of St Catharines
Merritton Community Centre
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Equipment Operations							
750.800.053 Service Contracts	5,056	4,957	4,959	4,405	3,418	99	2.00%
Total Equipment Operations	5,056	4,957	4,959	4,405	3,418	99	2.00%
Building and Maintenance							
750.800.152 Gen Bldg Mntce Supplies	0	0	254	131	48	0	0.00%
750.800.162 Repairs	12,517	12,272	17,397	22,120	5,207	245	2.00%
750.800.173 Insurance-Bldg/Contents	6,215	3,807	3,588	3,709	3,680	2,408	63.25%
Total Building and Maintenance	18,732	16,079	21,239	25,960	8,935	2,653	16.50%
Total Expenditures	23,788	21,036	26,198	30,365	12,353	2,752	13.08%
Revenue							
750.800.834 Misc Recoverables	0	0	0	0	-639	0	0.00%
Total Revenue	0	0	0	0	-639	0	0.00%
Total Revenue	0	0	0	0	-639	0	0.00%
Total Net Expenditures	23,788	21,036	26,198	30,365	11,714	2,752	13.08%

City of St Catharines
Garden City Arena Operations
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
750.600.001 Salaries/Wages-Regular	446,023	437,761	251,486	255,096	484,328	8,262	1.89%
750.600.002 Salaries/Wages-Overtime	20,004	20,004	36,048	37,782	33,895	0	0.00%
750.600.003 Salaries/Wages-Ext Svce	61,114	60,020	38,671	45,754	41,208	1,094	1.82%
750.600.006 Sick Pay	0	0	35,221	22,463	28,583	0	0.00%
750.600.007 Holiday/Vacation Pay	57,427	62,268	68,957	82,434	76,942	-4,841	-7.77%
750.600.009 Doctor's Appointments	0	300	142	322	278	-300	-100.00%
Total Salaries and Wages	584,568	580,353	430,525	443,851	665,234	4,215	0.73%
Benefits							
750.600.030 Pensions	78,500	82,006	54,207	51,273	94,273	-3,506	-4.28%
750.600.031 Other Benefits	115,500	104,941	68,245	62,737	105,862	10,559	10.06%
750.600.032 Workers Compensation	21,781	20,206	13,488	13,018	145,788	1,575	7.79%
750.600.033 Employment Insurance	12,101	12,262	7,481	7,303	12,995	-161	-1.31%
750.600.040 Meal Allowance	204	200	228	222	93	4	2.00%
750.600.041 Safety Shoes	1,470	1,575	1,750	1,575	1,575	-105	-6.67%
Total Benefits	229,556	221,190	145,399	136,128	360,586	8,366	3.78%
Equipment Operations							
750.600.050 Rentals	4,500	4,500	1,157	1,638	4,454	0	0.00%
750.600.053 Service Contracts	41,564	40,750	24,327	25,824	38,425	814	2.00%
750.600.054 Repairs-equipment	16,674	16,347	1,879	269	1,568	327	2.00%
750.600.066 Fuel-Gasoline/Diesel	510	500	0	0	0	10	2.00%
750.600.072 Equipment Expense	26,520	26,000	26,734	22,889	28,996	520	2.00%
Total Equipment Operations	89,768	88,097	54,097	50,620	73,443	1,671	1.90%
Materials							
750.600.102 Small Tools /Equipment	5,049	4,950	3,012	1,967	975	99	2.00%
750.600.109 Safety/Protective Equipmt	1,500	1,500	625	693	902	0	0.00%
750.600.110 UniformClothing	2,000	2,000	2,186	1,999	1,400	0	0.00%
Total Materials	8,549	8,450	5,823	4,659	3,277	99	1.17%
Building and Maintenance							
750.600.152 Gen Bldg Mtnce Supplies	20,400	20,000	11,145	17,667	23,202	400	2.00%
750.600.153 Snow Removal	5,100	5,000	8,267	4,704	3,872	100	2.00%
750.600.161 Vandalism - Graffiti	0	0	168	0	0	0	0.00%
750.600.162 Repairs	76,465	74,966	73,466	81,062	90,098	1,499	2.00%
750.600.163 Heat Light,Power,Water	353,009	340,000	306,062	327,520	412,683	13,009	3.83%
750.600.173 Insurance-Bldg/Contents	20,496	12,362	11,739	12,136	12,136	8,134	65.80%
750.600.180 Improvements-Non TCA	0	2,000	0	4,000	0	-2,000	-100.00%
Total Building and Maintenance	475,470	454,328	410,847	447,089	541,991	21,142	4.65%

City of St Catharines
Garden City Arena Operations
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Contracts							
750.600.205 Contracts-Security	48,960	48,000	20,611	0	0	960	2.00%
750.600.206 Contracts-Garbage	4,916	4,820	3,507	5,221	4,784	96	1.99%
750.600.235 Contract-Pest Control	612	600	478	468	418	12	2.00%
Total Contracts	54,488	53,420	24,596	5,689	5,202	1,068	2.00%
Office and Related Expenses							
750.600.301 Advertising Production	500	500	0	0	0	0	0.00%
750.600.302 Insurance-Liability	13,203	10,920	11,120	11,065	11,494	2,283	20.91%
750.600.306 Cellular Phones	1,326	1,300	1,428	706	937	26	2.00%
750.600.310 Office Supplies	102	100	62	0	0	2	2.00%
750.600.330 Furniture/Equipment NTCA	510	500	720	1,750	0	10	2.00%
Total Office and Related Expenses	15,641	13,320	13,330	13,521	12,431	2,321	17.42%
Properties							
750.600.353 Motor Vehicles	0	0	0	33,802	0	0	0.00%
Total Properties	0	0	0	33,802	0	0	0.00%
Other Service Charges							
750.600.402 Technical Training	5,100	5,000	729	1,369	1,578	100	2.00%
750.600.405 Subscriptions/Memb'ships	765	750	496	855	487	15	2.00%
750.600.417 Consulting fees	0	0	0	0	-674	0	0.00%
750.600.448 Transfer to Reserve	0	0	0	16,894	0	0	0.00%
750.600.450 Miscellaneous	0	0	0	1,396	0	0	0.00%
Total Other Service Charges	5,865	5,750	1,225	20,514	1,391	115	2.00%
Total Expenditures	1,463,905	1,424,908	1,085,842	1,155,873	1,663,555	38,997	2.74%
Revenue							
750.600.807 Meeting Room Rentals	-1,200	-1,200	0	-279	-1,214	0	0.00%
750.600.814 Rent-various users	-17,000	-35,000	-61,302	-31,668	-9,730	18,000	-51.43%
750.600.836 Obsolete Veh/Machinery Sale	0	0	0	-18,290	0	0	0.00%
750.600.840 Rentals-Special Events	0	0	0	-108	0	0	0.00%
750.600.850 Advertising	0	0	0	0	-1,021	0	0.00%
750.600.869 Practice Rentals	-180,990	-240,990	-217,930	-390,298	-477,520	60,000	-24.90%
750.600.870 Public Skating	-7,500	-7,500	-149	-3,687	-7,503	0	0.00%
750.600.950 Allocn-Bill Burgoyne	0	0	0	0	-18,149	0	0.00%
750.600.953 Allocation-Pools/Beaches	0	0	0	0	-72,597	0	0.00%
750.600.955 Allocation-Sportsplex	0	0	0	0	-102,847	0	0.00%
Total Revenue	-206,690	-284,690	-279,381	-444,330	-690,581	78,000	-27.40%
Transfer from Reserve							
750.600.900 Transfer from Reserve	0	0	0	-33,802	-2,849	0	0.00%
Total Transfer from Reserve	0	0	0	-33,802	-2,849	0	0.00%
Total Revenue	-206,690	-284,690	-279,381	-478,132	-693,430	78,000	-27.40%
Total Net Expenditures	1,257,215	1,140,218	806,461	677,741	970,125	116,997	10.26%

City of St Catharines
Bill Burgoyne Arena
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
750.605.001 Salaries/Wages-Regular	167,383	127,336	119,554	120,003	103,991	40,047	31.45%
750.605.002 Salaries/Wages-Overtime	9,001	9,001	15,408	23,399	12,477	0	0.00%
750.605.003 Salaries/Wages-Ext Svce	28,211	38,917	28,965	26,269	21,798	-10,706	-27.51%
750.605.006 Sick Pay	0	0	17,500	8,559	12,227	0	0.00%
750.605.007 Holiday/Vacation Pay	27,097	23,108	11,938	27,299	31,946	3,989	17.26%
750.605.008 Modified Work	0	0	15	0	0	0	0.00%
750.605.009 Doctor's Appointments	0	200	131	168	178	-200	-100.00%
750.605.012 Allocation-Complex	0	0	0	0	18,149	0	0.00%
Total Salaries and Wages	231,692	198,562	193,511	205,697	200,766	33,130	16.68%
Benefits							
750.605.030 Pensions	29,450	25,366	23,753	22,578	22,829	4,084	16.10%
750.605.031 Other Benefits	41,900	36,850	32,770	30,923	27,372	5,050	13.70%
750.605.032 Workers Compensation	9,238	6,795	6,290	6,345	5,279	2,443	35.95%
750.605.033 Employment Insurance	5,549	4,217	3,670	3,530	3,313	1,332	31.59%
750.605.040 Meal Allowance	0	0	37	120	56	0	0.00%
750.605.041 Safety Shoes	650	525	675	525	525	125	23.81%
Total Benefits	86,787	73,753	67,195	64,021	59,374	13,034	17.67%
Equipment Operations							
750.605.050 Rentals	1,530	1,500	51	725	2,678	30	2.00%
750.605.053 Service Contracts	16,933	16,601	9,266	9,043	9,189	332	2.00%
750.605.054 Repairs-equipment	5,100	5,000	1,594	4,359	0	100	2.00%
750.605.072 Equipment Expense	11,220	11,000	10,983	9,585	12,154	220	2.00%
Total Equipment Operations	34,783	34,101	21,894	23,712	24,021	682	2.00%
Materials							
750.605.102 Small Tools/Equipment	11,424	11,200	12,130	1,587	772	224	2.00%
750.605.109 Safety/Protective Equipt	510	500	356	259	446	10	2.00%
750.605.110 Uniform Clothing	1,000	1,000	1,000	1,000	800	0	0.00%
Total Materials	12,934	12,700	13,486	2,846	2,018	234	1.84%
Building and Maintenance							
750.605.152 Gen Bldg Mtnce Supplies	6,441	6,315	5,775	7,492	5,622	126	2.00%
750.605.153 Contract-Snow Removal	3,315	3,250	6,536	2,824	2,050	65	2.00%
750.605.162 Repairs	50,939	49,941	44,881	33,367	31,898	998	2.00%
750.605.163 Heat,Light,Power,Water	70,872	113,168	122,235	117,218	103,422	-42,296	-37.37%
750.605.173 Insurance-Bldg/Contents	5,537	3,393	3,197	3,305	3,279	2,144	63.19%
750.605.180 Improvements - non TCA	0	15,000	2,000	5,745	0	-15,000	-100.00%
Total Building and Maintenance	137,104	191,067	184,624	169,951	146,271	-53,963	-28.24%

City of St Catharines
Bill Burgoyne Arena
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Contracts							
750.605.200 Contracts-General	1,020	1,000	1,009	975	875	20	2.00%
750.605.206 Contracts-Garbage Coll'n	2,142	2,100	1,910	1,936	2,057	42	2.00%
750.605.235 Contract-Pest Control	469	460	424	348	380	9	1.96%
Total Contracts	3,631	3,560	3,343	3,259	3,312	71	1.99%
Office and Related Expenses							
750.605.301 Advertising Production	500	500	0	0	0	0	0.00%
750.605.302 Insurance Liability	8,804	7,465	7,504	7,467	7,663	1,339	17.94%
750.605.310 Office Supplies	153	150	0	94	7	3	2.00%
Total Office and Related Expenses	9,457	8,115	7,504	7,561	7,670	1,342	16.54%
750.605.353 Motor Vehicles	0	0	0	88,222	0	0	0.00%
Total Properties	0	0	0	88,222	0	0	0.00%
Other Service Charges							
750.605.402 Training	3,570	3,500	0	525	0	70	2.00%
750.605.417 Study/Consulting Fees	0	0	0	0	-419	0	0.00%
750.605.448 Transfer to Reserve	0	0	0	15,332	0	0	0.00%
750.605.450 Miscellaneous	0	0	0	1,268	0	0	0.00%
Total Other Service Charges	3,570	3,500	0	17,125	-419	70	2.00%
Total Expenditures	519,958	525,358	491,557	582,394	443,013	-5,400	-1.03%
Revenue							
750.605.814 Rent	-6,136	-13,700	-15,189	-14,754	-14,590	7,564	-55.21%
750.605.834 Special Recoverables	0	0	-359	0	0	0	0.00%
750.605.836 Obsolete Eq't Sales	0	0	-637	-16,600	0	0	0.00%
750.605.850 Advertising	0	0	0	0	-1,250	0	0.00%
750.605.869 Practice Rentals	-101,762	-245,990	-225,739	-247,156	-208,700	144,228	-58.63%
750.605.870 Public Skating	-6,514	-8,000	-7,096	-3,262	-6,908	1,486	-18.58%
Total Revenue	-114,412	-267,690	-249,020	-281,772	-231,448	153,278	-57.26%
Transfer from Reserve							
750.605.900 Transfer from Reserve	-151,792	0	0	-88,222	0	-151,792	0.00%
Total Transfer from Reserve	-151,792	0	0	-88,222	0	-151,792	0.00%
Total Revenue	-266,204	-267,690	-249,020	-369,994	-231,448	1,486	-0.56%
Total Net Expenditures	253,754	257,668	242,537	212,400	211,565	-3,914	-1.52%

City of St Catharines

Haig Bowl Arena

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
750.610.001 Salaries/Wages-Regular	0	0	346	0	344	0	0.00%
Total Salaries and Wages	0	0	346	0	344	0	0.00%
Benefits							
750.610.030 Pensions	0	0	18	0	0	0	0.00%
750.610.031 Other Benefits	0	0	49	0	0	0	0.00%
750.610.032 Workers Compensation	0	0	9	0	0	0	0.00%
Total Benefits	0	0	76	0	0	0	0.00%
Equipment Operations							
750.610.050 Rentals	0	0	24	0	32	0	0.00%
750.610.053 Service Contracts	2,765	2,711	2,208	2,143	1,935	54	1.99%
Total Equipment Operations	2,765	2,711	2,232	2,143	1,967	54	1.99%
Building and Maintenance							
750.610.152 Gen Bldg Mtncs Supplies	0	0	21	31	14	0	0.00%
750.610.161 Graffiti Removal	0	0	0	809	0	0	0.00%
750.610.162 Repairs	3,639	3,568	652	1,690	1,776	71	1.99%
750.610.163 Heat,Light,Power,Water	0	0	10	0	0	0	0.00%
750.610.173 Insurance-Bldg/Contents	4,300	433	1,413	420	417	3,867	893.07%
Total Building and Maintenance	7,939	4,001	2,096	2,950	2,207	3,938	98.43%
Office and Related Expenses							
750.610.302 Insurance-Liability	8,811	7,465	7,507	7,467	7,663	1,346	18.03%
Total Office and Related Expenses	8,811	7,465	7,507	7,467	7,663	1,346	18.03%
Other Service Charges							
750.610.417 Study/Consulting Fees	0	0	0	0	-419	0	0.00%
750.610.448 Transfer to Reserves	0	0	0	134	0	0	0.00%
750.610.450 Miscellaneous	0	0	11	11	0	0	0.00%
Total Other Service Charges	0	0	11	145	-419	0	0.00%
Total Expenditures	19,515	14,177	12,268	12,705	11,762	5,338	37.65%
Revenue							
750.610.835 Obsolete Vehicle Sales	0	0	0	-145	0	0	0.00%
Total Revenue	0	0	0	-145	0	0	0.00%
Total Revenue	0	0	0	-145	0	0	0.00%
Total Net Expenditures	19,515	14,177	12,268	12,560	11,762	5,338	37.65%

City of St Catharines

Merritton Arena

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
750.615.001 Salaries, Wages-regular	0	0	404	0	0	0	0.00%
750.615.003 Salaries/Wages-Extra	22,680	0	0	0	0	22,680	0.00%
Total Salaries and Wages	22,680	0	404	0	0	22,680	0.00%
Benefits							
750.615.030 Pensions	0	0	69	0	0	0	0.00%
750.615.031 Other Benefits	0	0	65	0	0	0	0.00%
750.615.032 Workers Compensation	0	0	15	0	0	0	0.00%
750.615.033 Employment Insurance	0	0	10	0	0	0	0.00%
Total Benefits	0	0	159	0	0	0	0.00%
Equipment Operations							
750.615.050 Equipment Rental	0	0	96	0	0	0	0.00%
750.615.053 Service Contracts	9,001	8,824	10,143	12,195	9,291	177	2.01%
750.615.054 Equipment Repairs	7,300	7,300	0	158	0	0	0.00%
Total Equipment Operations	16,301	16,124	10,239	12,353	9,291	177	1.10%
Materials							
750.615.102 Small Tools/Equipment	0	0	42	0	0	0	0.00%
Total Materials	0	0	42	0	0	0	0.00%
Building and Maintenance							
750.615.152 Bldg Maintenance Supplies	0	0	61	0	49	0	0.00%
750.615.153 Contract - Snow Removal	7,000	5,500	8,078	6,986	4,037	1,500	27.27%
750.615.162 Repairs-building	37,262	36,532	24,485	35,551	18,148	730	2.00%
750.615.173 Insurance-Bldg,Contents	5,247	3,214	3,029	3,130	3,105	2,033	63.25%
750.615.180 Improvements-Non TCA	0	20,000	0	-10,092	4,000	-20,000	-100.00%
Total Building and Maintenance	49,509	65,246	35,653	35,575	29,339	-15,737	-24.12%
Contracts							
750.615.200 Contracts-General	25,000	0	0	0	0	25,000	0.00%
Total Contracts	25,000	0	0	0	0	25,000	0.00%
Other Service Charges							
750.615.417 Study/Consulting Fees	0	0	0	0	-419	0	0.00%
Total Other Service Charges	0	0	0	0	-419	0	0.00%
Total Expenditures	113,490	81,370	46,497	47,928	38,211	32,120	39.47%

City of St Catharines

Merritton Arena

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Transfer from Reserve							
750.615.900 Transfer From Reserve	-47,680	0	0	0	0	-47,680	0.00%
Total Transfer from Reserve	-47,680	0	0	0	0	-47,680	0.00%
Total Revenue	-47,680	0	0	0	0	-47,680	0.00%
Total Net Expenditures	65,810	81,370	46,497	47,928	38,211	-15,560	-19.12%

City of St Catharines
Seymour Hannah Complex
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
750.620.001 Salaries,Wages-regular	643,866	631,318	566,933	564,837	455,933	12,548	1.99%
750.620.002 Salaries/Wages-Overtime	35,001	35,001	82,389	74,122	48,731	0	0.00%
750.620.003 Salaries,Wages-Extra	159,470	161,672	164,702	188,068	137,047	-2,202	-1.36%
750.620.006 Sick Pay	0	0	35,023	22,651	16,423	0	0.00%
750.620.007 Holiday/Vacation Pay	87,675	85,486	99,338	111,923	83,246	2,189	2.56%
750.620.008 Modified Work	0	0	0	9	370	0	0.00%
750.620.009 Doctor's Appointments	0	900	1,641	1,294	857	-900	-100.00%
750.620.012 Allocations	0	0	0	0	102,847	0	0.00%
Total Salaries and Wages	926,012	914,377	950,026	962,904	845,454	11,635	1.27%
Benefits							
750.620.030 Pensions	111,150	122,535	105,248	103,712	83,538	-11,385	-9.29%
750.620.031 Other Benefits	141,600	148,940	131,722	118,186	100,278	-7,340	-4.93%
750.620.032 Workers Compensation	35,099	30,905	29,164	29,346	22,997	4,194	13.57%
750.620.033 Employment Insurance	20,585	18,680	16,510	16,948	13,666	1,905	10.20%
750.620.040 Meal Allowance	502	502	545	574	296	0	0.00%
750.620.041 Safety shoes	2,349	2,074	2,825	1,925	1,925	275	13.26%
Total Benefits	311,285	323,636	286,014	270,691	222,700	-12,351	-3.82%
Equipment Operations							
750.620.050 Equipment Rental	2,349	2,000	1,877	36	2,288	349	17.45%
750.620.053 Service Contracts	63,405	62,162	57,286	43,369	52,603	1,243	2.00%
750.620.054 Equipment Repairs	31,926	31,300	31,175	37,439	18,163	626	2.00%
750.620.072 Equipment Expense	54,000	51,000	69,121	62,116	46,960	3,000	5.88%
Total Equipment Operations	151,680	146,462	159,459	142,960	120,014	5,218	3.56%
Materials							
750.620.102 Small tools and equipment	29,835	29,250	27,426	27,239	6,238	585	2.00%
750.620.109 Protective Clothing	2,000	2,000	1,715	1,133	2,071	0	0.00%
750.620.110 Uniforms	5,000	5,000	3,827	3,547	2,891	0	0.00%
Total Materials	36,835	36,250	32,968	31,919	11,200	585	1.61%
Building and Maintenance							
750.620.150 Clean'g Service/Custodian	0	600	0	0	0	-600	-100.00%
750.620.152 Bldg Maintenance Supplies	33,453	32,797	25,290	27,914	29,060	656	2.00%
750.620.153 Snow Removal	2,550	2,500	715	2,376	1,348	50	2.00%
750.620.157 Taxes	30,300	29,680	28,146	27,144	26,505	620	2.09%
750.620.162 Bldg Repairs	150,806	147,824	136,607	167,197	151,821	2,982	2.02%
750.620.163 Heat,Light,Power,Water	788,323	759,271	790,780	762,440	683,533	29,052	3.83%
750.620.164 Signage	1,100	1,000	125	180	1,235	100	10.00%
750.620.173 Insurance-Bldg,Contents	19,653	12,057	11,355	11,735	11,635	7,596	63.00%
750.620.180 Improvements-Non TCA	35,000	10,000	9,938	19,618	-2,228	25,000	250.00%
Total Building and Maintenance	1,061,185	995,729	1,002,956	1,018,604	902,909	65,456	6.57%

City of St Catharines
Seymour Hannah Complex
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Contracts							
750.620.200 Contract-General	3,366	3,300	2,019	1,850	1,750	66	2.00%
750.620.201 Contract-garbage	7,650	7,500	5,353	7,917	7,490	150	2.00%
750.620.205 Contracts-Security	116,770	1,500	0	4,198	9,534	115,270	7,684.67%
750.620.235 Contracts-Pest Control	612	600	475	520	488	12	2.00%
Total Contracts	128,398	12,900	7,847	14,485	19,262	115,498	895.33%
Office and Related Expenses							
750.620.301 Advertising Production	7,500	7,500	75	3,144	4,986	0	0.00%
750.620.302 Insurance-Liability	21,191	10,920	11,120	11,671	11,403	10,271	94.06%
750.620.306 Cellular Phones	1,469	1,440	1,900	1,204	1,648	29	2.01%
750.620.307 Printing	153	150	1,023	237	194	3	2.00%
750.620.308 Copying and Prints	1,530	1,500	1,163	1,213	1,267	30	2.00%
750.620.310 Office Supplies	612	600	597	676	568	12	2.00%
750.620.330 Furniture/Equipment NTCA	0	0	0	0	538	0	0.00%
Total Office and Related Expenses	32,455	22,110	15,878	18,145	20,604	10,345	46.79%
Properties							
750.620.353 Motor Vehicles	0	0	0	88,222	0	0	0.00%
750.620.354 Other Equipment	0	0	0	6,100	0	0	0.00%
750.620.356 Buildings/Improvements	0	0	0	13,100	43,199	0	0.00%
Total Properties	0	0	0	107,422	43,199	0	0.00%
Other Service Charges							
750.620.401 Conferences/Conventions	0	0	0	0	785	0	0.00%
750.620.402 Training	6,120	6,000	3,109	1,523	5,551	120	2.00%
750.620.405 Subscriptions/Memberships	1,122	1,100	1,229	598	834	22	2.00%
750.620.417 Study/Consulting Fees	0	0	1,497	8,435	16,819	0	0.00%
750.620.448 Transfer to Reserve	0	0	933	0	27,493	0	0.00%
750.620.450 Miscellaneous	0	0	77	0	402	0	0.00%
Total Other Service Charges	7,242	7,100	6,845	10,556	51,884	142	2.00%
Total Expenditures	2,655,092	2,458,564	2,461,993	2,577,686	2,237,226	196,528	7.99%
Revenue							
750.620.800 Miscellaneous Revenue	0	0	-26	-2,496	-27,545	0	0.00%
750.620.814 Rent-various	-111,500	-142,000	-122,548	-123,392	-123,641	30,500	-21.48%
750.620.834 Miscellaneous Recoverable	0	0	-173	-368	0	0	0.00%
750.620.836 Obsolete Veh/Eq't Sales	0	0	-1,010	0	0	0	0.00%
750.620.840 Rentals-Special Events	-10,800	-15,000	-15,867	-14,296	-12,446	4,200	-28.00%

City of St Catharines
Seymour Hannah Complex
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
750.620.850 Advertising Revenue	0	0	0	-10,539	-26,323	0	0.00%
750.620.860 Vending Machines	-23,600	-25,000	-23,009	-30,005	-22,415	1,400	-5.60%
750.620.869 Practice Rentals	-1,280,000	-1,620,000	-1,352,780	-1,505,149	-1,358,646	340,000	-20.99%
750.620.870 Public Skating Revenue	-54,500	-70,000	-63,716	-64,203	-59,187	15,500	-22.14%
750.620.877 Special Fee-surcharges	-130,000	-165,000	-120,658	-139,220	-140,846	35,000	-21.21%
Total Revenue	-1,610,400	-2,037,000	-1,699,787	-1,889,668	-1,771,049	426,600	-20.94%
Transfer from Reserve							
750.620.900 Transfer from Reserve	-410,000	0	0	-101,322	-43,199	-410,000	0.00%
Total Transfer from Reserve	-410,000	0	0	-101,322	-43,199	-410,000	0.00%
Total Revenue	-2,020,400	-2,037,000	-1,699,787	-1,990,990	-1,814,248	16,600	-0.81%
Total Net Expenditures	634,692	421,564	762,206	586,696	422,978	213,128	50.56%

1, Section 4

City of St Catharines

2021 Operating Budget - Expenditures by Department, Board or Committee

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Municipal Works							
Stores	329,104	318,600	285,559	270,756	300,508	10,504	3.30%
Equipment Maintenance (p. 128)	744,891	695,825	702,912	588,480	822,371	49,066	7.05%
Lake St Service Centre (p. 130)	663,073	639,919	550,785	454,569	433,401	23,154	3.62%
Sidewalk Maintenance (p. 132)	435,882	429,376	299,189	406,341	322,617	6,506	1.52%
Sidewalk Overhead (p. 172)	184,195	181,280	143,457	165,111	150,372	2,915	1.61%
Roadways General (p. 135)	1,437,807	1,407,329	1,239,893	1,310,303	1,124,690	30,478	2.17%
Roads Overhead (p. 172)	2,454,677	2,339,615	1,877,216	1,886,739	1,882,292	115,062	4.92%
Winter Control (p. 137)	1,962,897	1,945,627	2,174,366	2,016,969	1,782,496	17,270	0.89%
Winter Control Overhead (p. 172)	469,840	417,944	345,371	503,538	506,107	51,896	12.42%
Street Cleaning (p. 138)	436,903	435,183	345,432	387,679	316,878	1,720	0.40%
Street Cleaning Overhead (p. 172)	125,664	111,152	91,791	105,679	129,840	14,512	13.06%
Drainage General (p. 139)	390,269	338,453	215,964	133,686	165,984	51,816	15.31%
Driveway and Culverts (p. 140)	0	549	468	-7,639	827	-549	-100.00%
Watercourse Cleaning (p. 141)	94,686	91,549	58,228	57,813	98,381	3,137	3.43%
Drainage Overhead (p. 172)	424,905	470,068	406,270	291,413	404,331	-45,163	-9.61%
Safety Signals (p. 142)	275,367	276,341	243,821	265,763	221,599	-974	-0.35%
Street and Sundry Signs (p. 143)	50,645	46,613	48,351	24,284	8,847	4,032	8.65%
Services Rendered (p. 144)	0	-100	10,285	-2,222	-1,018	100	-100.00%
Miscellaneous Recoverable (p. 145)	0	913	-3,377	-2,899	4,407	-913	-100.00%
Meeting and Training (p. 146)	276,712	269,296	259,812	206,659	221,122	7,416	2.75%
Other Public Work Overhead (p. 172)	214,687	185,094	152,940	184,985	269,025	29,593	15.99%
Cemetery (p. 147)	482,970	485,405	379,796	275,416	261,299	-2,435	-0.50%
Trees - General (p. 150)	1,955,705	2,075,778	1,806,628	1,916,671	2,005,902	-120,073	-5.78%
Tree planting/Horticulture (p. 152)	1,957,958	1,878,905	1,975,390	2,101,489	1,925,605	79,053	4.21%
Parks Division Overhead (p. 154)	538,279	584,579	864,661	1,067,110	1,211,171	-46,300	-7.92%
Parks Operations (p. 156)	2,754,292	2,748,812	2,273,118	2,266,336	1,775,955	5,480	0.20%
Passive Parks Maintenance (p. 158)	553,827	532,826	500,308	464,751	484,399	21,001	3.94%
Kiwanis Sport Field (p. 159)	68,599	63,139	65,336	69,509	44,786	5,460	8.65%
Parks Maintenance (p. 161)	324,122	317,730	394,494	383,624	421,394	6,392	2.01%
Happy Rolph's Bird Sanctuary (p. 162)	252,946	269,057	285,554	232,861	201,474	-16,111	-5.99%
Equipment Acquisitions (p. 164)	267,237	250,000	251,983	223,556	-48,147	17,237	6.89%
Equipment Maintenance (p. 165)	14,000	14,000	12,125	12,834	13,919	0	0.00%
Equipment Operation Surplus (p. 166)	-420,000	-462,000	-418,970	-358,255	0	42,000	-9.09%
Municipal Golf Course (p. 167)	357,067	307,233	256,504	295,041	220,188	49,834	16.22%
Greening/Naturalization program (p. 170)	38,000	38,000	21,288	38,073	38,000	0	0.00%
Holiday Lighting (p. 171)	24,000	24,000	35,551	25,920	27,883	0	0.00%
Total Municipal Works	20,141,206	19,728,090	18,152,500	18,262,943	17,748,905	413,116	2.09%

ESTIMATE 2021

MUNICIPAL WORKS

EXPENDITURE ACCOUNT		2021 BUDGET
720.100	<u>SIDEWALK MAINTENANCE:</u> SIDEWALK REHABILITATION (2020 - \$161,250)	<u>\$161,250</u>
721.100	<u>ROADWAYS CONTRACTS</u> (2020 - \$112,560) CURB CUTS CURB REPAIRS HIRED EQUIPMENT SHEET TOP REPAIR CATCH BASIN CLEANING	 \$6,500 12,250 14,500 23,000 56,310 <u>\$112,560</u>
724.100	<u>STREET SWEEPING CONTRACT</u> (2020 - \$89,306) FALL LEAF PICKUP STREET SWEEPING CONTRACT HAULING SWEEPINGS	 \$52,460 33,960 7,000 <u>\$93,420</u>
725.100	<u>DRAINAGE</u> (2020 - \$185,270) STORM SEWER SPOT REPAIR STORM SEWER TV INSPECTION STORM SEWER REAMING DITCHING CONTRACT HIRED EQUIPMENT	 \$105,000 70,000 29,000 24,000 7,270 <u>235,270</u>
740.100	<u>CEMETERY</u> (2020 - \$0) 180 - IMPROVEMENTS NON-TCA - CULLINEN MARBLE REPAIRS (FUNDED BY HYDRO FUND)	 <u>\$40,000</u>
750.240	<u>PARKS MAINTENANCE</u> <u>162 - FACILITY REPAIRS</u> GENERAL MAINTENANCE (2020 - \$258,608)	 <u>\$265,000</u>

ESTIMATE 2021 MUNICIPAL WORKS

	2021 BUDGET
310.114	
<u>MUNICIPAL WORKS EQUIPMENT RESERVE:</u> (Previously Parks, Recreation & Cultrual Services Equipment Reserve)	
RESERVE BALANCE	2,425,223
ANNUAL RESERVE PROVISIONS:	
MUNICIPAL WORKS (750.405.069)	300,000
CEMETERY DIVISION (740.100.069)	20,000
EXPENDITURES (2021)	(1,893,000)
PRIOR YEARS COMMITMENTS	(548,000)
CLOSING BALANCE	304,223
EXPENDITURE DETAILS:	
ONE (1) HAUL ALL/GARBAGE TRUCK - NEW UNIT	150,000
ONE (1) CREW CAB PICKUP TRUCK - REPLACE UNIT #444	60,000
ONE (1) 3/4 TON QUAD CAB PICKUP TRUCK - REPLACE UNIT #843	60,000
ONE (1) 3/4 TON QUAD CAB PICKUP TRUCK - NEW UNIT	60,000
ONE (1) SMALL DUMP/STAKE TRUCK WITH WINTER CONTROL ATTACHMENTS - REPLACE UNIT #488	120,000
ONE (1) LOADER EQUIPPED WITH WEIGH SCALE AND ATTACHMENTS - REPLACE UNIT #98	275,000
ONE (1) SINGLE AXLE DUMP TRUCK EQUIPPED WITH WINTER CONTROL ATTACHMENTS - REPLACE UNIT #79	320,000
ONE (1) SINGLE AXLE DUMP TRUCK EQUIPPED WITH WINTER CONTROL ATTACHMENTS - REPLACE UNIT #200	320,000
ONE (1) SINGLE AXLE DUMP TRUCK EQUIPPED WITH WINTER CONTROL ATTACHMENTS - REPLACE UNIT #203	320,000
ONE (1) SIDEWALK PLOW - REPLACE UNIT #87	85,000
ONE (1) SIDEWALK PLOW - REPLACE UNIT #88	85,000
ONE (1) RETROREFLECTOMETER - NEW UNIT	18,000
ADDITIONAL BUDGET REQUIRED FOR LEAF AND DEBRIS LOADER ORIGINALLY BUDGETED IN 2020 - ADDITIONAL BUDGET	20,000
	1,893,000
PRIOR YEARS COMMITMENTS:	
ONE (1) 104" RIDE ON MOWER (REPLACE UNIT #803) - 2019	40,000
ONE (1) 48# STAND UP MOWER (REPLACE UNIT #804) - 2019	15,000
ONE (1) ONE TON STAKE DUMP TRUCK (REPLACE UNIT #428) - 2019	50,000
TWO (2) RIDE ON MOWERS (REPLACE UNITS #836,837) *J. THOMPSON ADVISED THAT REQUIREMENTS - 2019	36,000
ONE (1) CHEVROLET VENTURE (REPLACE UNIT #403)	30,000
ONE (1) CHEVROLET STAKE DUMP (REPLACE UNIT #418)	50,000
ONE (1) FORD F250 PICKUP (REPLACE UNIT #420)	40,000
ONE (1) WALK BEHIND MOWER (REPLACE UNIT #407)	10,000
ONE (1) KUBOTA RTU 900 (REPLACE UNIT #434)	28,000
ONE (1) KUBOTA F2880 (REPLACE UNIT #455)	34,000
ONE (1) JOHN DEERE RIDE ON MOWER (REPLACE UNIT #838 WITH MORE EFFICIENT VENTRAC)	75,000
ONE (1) JOHN DEERE GATOR (REPLACE UNIT #818)	28,000
ONE (1) DODGE 1500 PICKUP (REPLACE UNIT #844)	40,000
ONE (1) TORO HOVERPRO 550 (NEW)	2,000
THREE (3) V-PLOW AND SALTER FOR UNITS 494, 571, 574 (NEW)	60,000
ONE (1) LEAF AND DREBRIS LOADER (NEW)	10,000
	548,000

City of St Catharines

Stores

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
702.400.001 Salaries/Wages-Regular	216,096	212,478	184,330	150,028	202,647	3,618	1.70%
702.400.002 Salaries/Wages-Overtime	16,999	16,999	11,810	14,648	13,890	0	0.00%
702.400.003 Salaries/Wages - Extra	0	0	0	8,140	0	0	0.00%
702.400.006 Sick Pay	0	0	2,062	9,690	0	0	0.00%
702.400.007 Holiday/Vacation Pay	0	0	16,632	22,004	306	0	0.00%
702.400.009 Doctor's Appointments	0	0	0	133	0	0	0.00%
Total Salaries and Wages	233,095	229,477	214,834	204,643	216,843	3,618	1.58%
Benefits							
702.400.030 Pensions	33,500	30,182	28,745	26,068	28,256	3,318	10.99%
702.400.031 Other Benefits	35,790	30,173	22,594	22,815	26,484	5,617	18.62%
702.400.032 Workers Compensation	9,168	7,699	6,768	6,554	6,651	1,469	19.08%
702.400.033 Employment Insurance	5,651	4,619	4,167	4,250	4,164	1,032	22.34%
702.400.040 Meal Allowance	0	0	40	37	204	0	0.00%
702.400.041 Safety Shoes	800	800	1,000	875	700	0	0.00%
Total Benefits	84,909	73,473	63,314	60,599	66,459	11,436	15.56%
Equipment Operations							
702.400.054 Repairs-equipment	1,000	2,500	0	542	1,600	-1,500	-60.00%
Total Equipment Operations	1,000	2,500	0	542	1,600	-1,500	-60.00%
Materials							
702.400.102 Small Tools/Equipment	100	250	0	0	0	-150	-60.00%
702.400.104 General Supplies	750	750	229	975	391	0	0.00%
702.400.110 Uniform Clothing	100	750	468	174	391	-650	-86.67%
702.400.113 Damage/Obsolescence	4,000	4,000	2,676	6,790	1,839	0	0.00%
702.400.114 Freight/EHC Charges	2,200	2,200	1,944	1,952	2,028	0	0.00%
Total Materials	7,150	7,950	5,317	9,891	4,649	-800	-10.06%
Office and Related Expenses							
702.400.306 Cellular Phone	1,000	1,000	986	928	258	0	0.00%
702.400.307 Printing	1,500	1,500	1,367	163	125	0	0.00%
702.400.308 Photocopying	150	500	50	59	0	-350	-70.00%
702.400.310 Office Supplies	600	600	307	1,059	641	0	0.00%
702.400.330 Furniture/Equipment NTCA	200	500	0	220	483	-300	-60.00%
Total Office and Related Expenses	3,450	4,100	2,710	2,429	1,507	-650	-15.85%
Properties							
702.400.350 Office Equip/Furniture	0	0	0	0	4,407	0	0.00%
Total Properties	0	0	0	0	4,407	0	0.00%

City of St Catharines

Stores

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Other Service Charges							
702.400.402 Training	0	600	443	193	504	-600	-100.00%
702.400.454 Disp'l Hazardous Waste	2,500	2,500	2,664	1,043	3,511	0	0.00%
702.400.455 Inventory Adjustment	0	0	2,197	0	0	0	0.00%
Total Other Service Charges	2,500	3,100	5,304	1,236	4,015	-600	-19.35%
Total Expenditures	332,104	320,600	291,479	279,340	299,480	11,504	3.59%
Revenue							
702.400.834 Inventory Adjustment	0	0	0	0	2,073	0	0.00%
702.400.835 Obsolete Equip't Sales	-3,000	-2,000	-5,920	-8,584	-1,045	-1,000	50.00%
Total Revenue	-3,000	-2,000	-5,920	-8,584	1,028	-1,000	50.00%
Total Revenue	-3,000	-2,000	-5,920	-8,584	1,028	-1,000	50.00%
Total Net Expenditures	329,104	318,600	285,559	270,756	300,508	10,504	3.30%

City of St Catharines
Equipment Maintenance
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
702.405.001 Salaries/Wages-Regular	290,234	279,272	265,285	219,280	285,930	10,962	3.93%
702.405.002 Salaries/Wages-Overtime	2,500	2,500	6,482	2,356	2,902	0	0.00%
702.405.006 Sick Pay	20,000	20,000	35,156	26,179	37,125	0	0.00%
702.405.007 Holiday/Vacation Pay	134,143	111,468	138,145	130,249	91,177	22,675	20.34%
702.405.009 Doctor's Appointments	1,500	1,500	2,184	1,536	1,903	0	0.00%
Total Salaries and Wages	448,377	414,740	447,252	379,600	419,037	33,637	8.11%
Benefits							
702.405.030 Pensions	82,412	80,344	66,466	52,555	135,514	2,068	2.57%
702.405.031 Other Benefits	71,597	69,800	62,602	43,534	123,093	1,797	2.57%
702.405.032 Workers Compensation	18,871	18,397	14,930	12,039	31,400	474	2.58%
702.405.033 Employment Insurance	9,174	8,944	6,705	5,015	16,091	230	2.57%
702.405.040 Meal Allowance	540	400	577	222	204	140	35.00%
702.405.041 Safety Shoes	3,000	3,000	3,750	2,450	2,800	0	0.00%
702.405.044 Tool Allowance	18,720	12,500	18,720	12,034	12,240	6,220	49.76%
Total Benefits	204,314	193,385	173,750	127,849	321,342	10,929	5.65%
Equipment Operations							
702.405.050 Rentals	20,000	17,500	15,798	15,612	19,935	2,500	14.29%
702.405.053 Service Contracts	5,600	5,600	2,430	6,439	1,841	0	0.00%
702.405.054 Repairs-equipment	1,000	1,000	0	0	958	0	0.00%
702.405.067 Car Allowance/Mileage	0	0	0	0	540	0	0.00%
Total Equipment Operations	26,600	24,100	18,228	22,051	23,274	2,500	10.37%
Materials							
702.405.102 Small Tools/Equipment	6,000	6,000	6,716	6,243	6,007	0	0.00%
702.405.104 General Supplies	16,500	16,500	15,280	13,250	10,890	0	0.00%
702.405.110 Uniform Clothing	14,000	12,500	13,414	12,026	13,195	1,500	12.00%
Total Materials	36,500	35,000	35,410	31,519	30,092	1,500	4.29%
Building and Maintenance							
702.405.172 Disp'l Hazardous Mat'ls	2,000	2,000	0	1,718	0	0	0.00%
Total Building and Maintenance	2,000	2,000	0	1,718	0	0	0.00%
Office and Related Expenses							
702.405.306 Cellular Phones	2,500	2,500	2,926	2,323	2,599	0	0.00%
702.405.307 Printing	0	0	20	17	20	0	0.00%
Total Office and Related Expenses	2,500	2,500	2,946	2,340	2,619	0	0.00%
Properties							
702.405.350 Office Equip't/Furniture	500	500	0	0	0	0	0.00%
702.405.354 Other Equipment	0	0	0	0	6,606	0	0.00%
Total Properties	500	500	0	0	6,606	0	0.00%

City of St Catharines
Equipment Maintenance
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Other Service Charges							
702.405.401 Conferences/Conventions	600	600	39	959	463	0	0.00%
702.405.402 Technical Training	15,000	15,000	16,480	19,127	13,856	0	0.00%
702.405.405 Subscriptions/Memb'ships	4,000	4,000	4,809	3,877	3,368	0	0.00%
702.405.440 Audit Fees-MTO	4,500	4,500	4,579	0	2,442	0	0.00%
Total Other Service Charges	24,100	24,100	25,907	23,963	20,129	0	0.00%
Total Expenditures	744,891	696,325	703,493	589,040	823,099	48,566	6.97%
Revenue							
702.405.834 Miscellaneous Recoverable	0	-500	-581	-560	-728	500	-100.00%
Total Revenue	0	-500	-581	-560	-728	500	-100.00%
Total Revenue	0	-500	-581	-560	-728	500	-100.00%
Total Net Expenditures	744,891	695,825	702,912	588,480	822,371	49,066	7.05%

City of St Catharines
Lake St Service Centre
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
702.430.001 Salaries/Wages-Regular	140,265	137,443	98,849	70,788	132,388	2,822	2.05%
702.430.002 Salaries/Wages-Overtime	5,002	5,002	9,069	7,303	6,064	0	0.00%
702.430.003 Salaries/Wages-extra	31,106	31,202	30,748	29,070	0	-96	-0.31%
Total Salaries and Wages	176,373	173,647	138,666	107,161	138,452	2,726	1.57%
Benefits							
702.430.030 Pensions	23,650	21,614	17,417	13,940	153	2,036	9.42%
702.430.031 Other Benefits	27,968	24,595	19,888	13,348	171	3,373	13.71%
702.430.032 Workers Compensation	6,644	5,826	4,341	3,384	34	818	14.04%
702.430.033 Employment Insurance	4,283	3,921	2,780	2,069	22	362	9.23%
Total Benefits	62,545	55,956	44,426	32,741	380	6,589	11.78%
Equipment Operations							
702.430.050 Rentals	500	500	142	76	447	0	0.00%
702.430.053 Service Contracts	55,000	55,000	13,397	7,538	15,461	0	0.00%
702.430.054 Repairs-equipment	1,500	2,000	675	1,265	907	-500	-25.00%
Total Equipment Operations	57,000	57,500	14,214	8,879	16,815	-500	-0.87%
Materials							
702.430.102 Small Tools/Equipment	3,000	3,000	3,234	60	282	0	0.00%
702.430.104 General Supplies	25,000	25,000	23,151	19,732	16,830	0	0.00%
Total Materials	28,000	28,000	26,385	19,792	17,112	0	0.00%
Building and Maintenance							
702.430.152 Gen Bldg Mtnce Supplies	0	1,000	217	247	128	-1,000	-100.00%
702.430.162 Repairs	120,000	120,562	142,453	117,064	71,278	-562	-0.47%
702.430.163 Heat,Light,Power,Water	227,750	221,110	209,766	196,102	208,914	6,640	3.00%
702.430.173 Insurance-Bldg/Contents	27,705	16,544	15,788	16,117	15,992	11,161	67.46%
Total Building and Maintenance	375,455	359,216	368,224	329,530	296,312	16,239	4.52%
Contracts							
702.430.206 Contract-Waste Coll'n	13,000	15,000	8,177	11,221	9,342	-2,000	-13.33%
702.430.235 Contracts - Pest Control	700	600	692	246	603	100	16.67%
Total Contracts	13,700	15,600	8,869	11,467	9,945	-1,900	-12.18%
Properties							
702.430.354 Other Equipment	0	0	0	0	4,385	0	0.00%
Total Properties	0	0	0	0	4,385	0	0.00%

City of St Catharines
Lake St Service Centre
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Other Service Charges							
702.430.417 Study/Consulting Fees	0	0	0	-5,000	0	0	0.00%
Total Other Service Charges	0	0	0	-5,000	0	0	0.00%
Total Expenditures	713,073	689,919	600,784	504,570	483,401	23,154	3.36%
Revenue							
702.430.950 Allocation-Waterworks	-50,000	-50,000	-50,000	-50,000	-50,000	0	0.00%
Total Revenue	-50,000	-50,000	-50,000	-50,000	-50,000	0	0.00%
Total Revenue	-50,000	-50,000	-50,000	-50,000	-50,000	0	0.00%
Total Net Expenditures	663,073	639,919	550,784	454,570	433,401	23,154	3.62%

City of St Catharines
Sidewalk Maintenance
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
720.100.001 Salaries/Wages-Regular	152,520	148,220	100,004	90,045	114,108	4,300	2.90%
720.100.002 Salaries/Wages-Overtime	2,440	2,413	0	163	182	27	1.12%
720.100.003 Salaries/Wages-extra	0	0	25,781	65,483	0	0	0.00%
720.100.008 Modified Work Program	0	0	51	0	785	0	0.00%
Total Salaries and Wages	154,960	150,633	125,836	155,691	115,075	4,327	2.87%
Benefits							
720.100.030 Pensions	18,800	17,735	9,230	15,514	0	1,065	6.01%
720.100.031 Other Benefits	22,414	22,045	10,090	12,604	0	369	1.67%
720.100.032 Workers Compensation	4,398	4,314	2,609	3,740	0	84	1.95%
720.100.033 Employment Insurance	2,530	2,669	1,729	2,584	0	-139	-5.21%
Total Benefits	48,142	46,763	23,658	34,442	0	1,379	2.95%
Equipment Operations							
720.100.050 Rentals	51,780	51,780	34,561	59,352	30,357	0	0.00%
Total Equipment Operations	51,780	51,780	34,561	59,352	30,357	0	0.00%
Materials							
720.100.101 Construction-General	28,750	27,950	19,577	26,937	18,224	800	2.86%
720.100.102 Small Tools/Equipment	3,000	3,000	3,677	2,833	2,372	0	0.00%
Total Materials	31,750	30,950	23,254	29,770	20,596	800	2.58%
Building and Maintenance							
720.100.161 Graffiti Removal	0	0	0	544	0	0	0.00%
Total Building and Maintenance	0	0	0	544	0	0	0.00%
Contracts							
720.100.200 Contract-sidewalk reprs	161,250	161,250	99,522	137,286	160,488	0	0.00%
720.100.219 Sidewalk Clearing-seniors	0	0	59	-67	4,163	0	0.00%
Total Contracts	161,250	161,250	99,581	137,219	164,651	0	0.00%
Total Expenditures	447,882	441,376	306,890	417,018	330,679	6,506	1.47%
Revenue							
720.100.822 Sidewalk Reprs-Recovery	-6,000	-6,000	-1,419	-4,589	-4,676	0	0.00%
720.100.823 Reinstatements	-6,000	-6,000	-6,282	-6,088	-3,386	0	0.00%
Total Revenue	-12,000	-12,000	-7,701	-10,677	-8,062	0	0.00%
Total Revenue	-12,000	-12,000	-7,701	-10,677	-8,062	0	0.00%
Total Net Expenditures	435,882	429,376	299,189	406,341	322,617	6,506	1.52%

City of St Catharines
Roadways General
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
721.100.001 Salaries/Wages-Regular	765,950	752,940	558,369	544,217	664,920	13,010	1.73%
721.100.002 Salaries/Wages-Overtime	31,200	30,659	48,611	40,871	27,553	541	1.76%
721.100.003 Salaries/Wages-Extra	0	0	111,801	174,824	0	0	0.00%
721.100.008 Modified Work Program	0	0	0	0	6,886	0	0.00%
Total Salaries and Wages	797,150	783,599	718,781	759,912	699,359	13,551	1.73%
Benefits							
721.100.030 Pensions	98,900	93,640	64,682	65,383	16	5,260	5.62%
721.100.031 Other Benefits	110,500	104,510	67,221	66,439	13,744	5,990	5.73%
721.100.032 Workers Compensation	22,752	22,497	17,257	17,671	5	255	1.13%
721.100.033 Employment Insurance	13,122	13,934	10,175	10,834	3	-812	-5.83%
Total Benefits	245,274	234,581	159,335	160,327	13,768	10,693	4.56%
Equipment Operations							
721.100.050 Rentals	195,980	195,980	184,533	202,149	198,493	0	0.00%
Total Equipment Operations	195,980	195,980	184,533	202,149	198,493	0	0.00%
Materials							
721.100.101 Construction-General	85,390	84,360	70,287	82,192	82,114	1,030	1.22%
721.100.102 Small Tools/Equipment	5,000	5,000	4,248	4,744	3,305	0	0.00%
Total Materials	90,390	89,360	74,535	86,936	85,419	1,030	1.15%
Building and Maintenance							
721.100.161 Graffiti Removal	0	0	0	0	-580	0	0.00%
721.100.163 Heat,light,power,water	1,050	1,200	719	792	0	-150	-12.50%
721.100.173 Insurance - bridges	16,403	10,049	9,470	9,936	9,919	6,354	63.23%
Total Building and Maintenance	17,453	11,249	10,189	10,728	9,339	6,204	55.15%
Contracts							
721.100.200 Contracts-general	112,560	112,560	105,337	104,417	141,115	0	0.00%
Total Contracts	112,560	112,560	105,337	104,417	141,115	0	0.00%
Properties							
721.100.350 Street Furniture	0	1,000	0	139	1,054	-1,000	-100.00%
Total Properties	0	1,000	0	139	1,054	-1,000	-100.00%
Total Expenditures	1,458,807	1,428,329	1,252,710	1,324,608	1,148,547	30,478	2.13%

City of St Catharines
Roadways General
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Revenue							
721.100.800 Catch Basin Sales	0	0	-500	0	0	0	0.00%
721.100.824 Curb Cuts/Reinstatements	-20,000	-20,000	-11,800	-14,305	-17,699	0	0.00%
721.100.834 Recoverables-carts/cafes	-1,000	-1,000	-517	0	-6,158	0	0.00%
Total Revenue	-21,000	-21,000	-12,817	-14,305	-23,857	0	0.00%
Total Revenue	-21,000	-21,000	-12,817	-14,305	-23,857	0	0.00%
Total Net Expenditures	1,437,807	1,407,329	1,239,893	1,310,303	1,124,690	30,478	2.17%

City of St Catharines

Winter Control

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
723.100.001 Salaries/Wages-Regular	484,890	487,460	379,731	362,007	372,618	-2,570	-0.53%
723.100.002 Salaries/Wages-Overtime	255,500	260,468	363,916	303,296	263,393	-4,968	-1.91%
723.100.003 Salaries/Wages - Extra	10,000	10,000	22,999	109,962	331	0	0.00%
723.100.008 Modified Work Program	0	0	0	125	3,732	0	0.00%
Total Salaries and Wages	750,390	757,928	766,646	775,390	640,074	-7,538	-0.99%
Benefits							
723.100.030 Pensions	75,446	75,354	61,795	66,431	8,060	92	0.12%
723.100.031 Other Benefits	84,465	91,832	72,188	65,731	6,504	-7,367	-8.02%
723.100.032 Workers Compensation	22,654	22,144	17,563	18,134	2,664	510	2.30%
723.100.033 Employment Insurance	13,522	13,968	9,556	11,104	1,757	-446	-3.19%
Total Benefits	196,087	203,298	161,102	161,400	18,985	-7,211	-3.55%
Equipment Operations							
723.100.050 Rentals	387,800	387,835	614,626	630,620	546,360	-35	-0.01%
Total Equipment Operations	387,800	387,835	614,626	630,620	546,360	-35	-0.01%
Materials							
723.100.101 Construction-General	516,220	501,390	621,693	427,727	516,386	14,830	2.96%
723.100.102 Small Tools/Equipment	6,000	6,000	1,913	4,981	6,965	0	0.00%
Total Materials	522,220	507,390	623,606	432,708	523,351	14,830	2.92%
Contracts							
723.100.200 Contracts-various	332,330	326,396	295,523	286,837	185,092	5,934	1.82%
723.100.218 Sidewalk clear'g cancel	0	0	0	83	0	0	0.00%
723.100.219 Sidewalk Clearing-seniors	75,000	75,000	50,277	52,283	36,949	0	0.00%
Total Contracts	407,330	401,396	345,800	339,203	222,041	5,934	1.48%
Other Service Charges							
723.100.448 Transfer to Reserve	0	0	0	0	150,000	0	0.00%
Total Other Service Charges	0	0	0	0	150,000	0	0.00%
Total Expenditures	2,263,827	2,257,847	2,511,780	2,339,321	2,100,811	5,980	0.26%
Revenue							
723.100.803 Region-winter control	-290,930	-302,220	-337,414	-311,047	-318,316	11,290	-3.74%
723.100.834 Sidewalk Clear'g Recover	-10,000	-10,000	0	-11,305	0	0	0.00%
Total Revenue	-300,930	-312,220	-337,414	-322,352	-318,316	11,290	-3.62%
Total Revenue	-300,930	-312,220	-337,414	-322,352	-318,316	11,290	-3.62%
Total Net Expenditures	1,962,897	1,945,627	2,174,366	2,016,969	1,782,495	17,270	0.89%

City of St Catharines

Street Cleaning

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
724.100.001 Salaries/Wages-Regular	200,040	200,930	122,232	120,535	161,718	-890	-0.44%
724.100.002 Salaries/Wages-Overtime	660	640	5,174	711	2,491	20	3.13%
724.100.003 Salary/Wages - extra	0	0	7,692	41,488	0	0	0.00%
Total Salaries and Wages	200,700	201,570	135,098	162,734	164,209	-870	-0.43%
Benefits							
724.100.030 Pensions	25,971	23,546	17,590	17,026	71	2,425	10.30%
724.100.031 Other Benefits	27,250	30,812	19,798	20,644	66	-3,562	-11.56%
724.100.032 Workers Compensation	5,680	5,766	4,185	4,883	23	-86	-1.49%
724.100.033 Employment Insurance	3,262	3,563	2,603	3,041	15	-301	-8.45%
Total Benefits	62,163	63,687	44,176	45,594	175	-1,524	-2.39%
Equipment Operations							
724.100.050 Rentals	77,870	77,870	46,161	61,728	62,383	0	0.00%
Total Equipment Operations	77,870	77,870	46,161	61,728	62,383	0	0.00%
Materials							
724.100.101 Construction-General	2,750	2,750	1,221	2,486	2,692	0	0.00%
Total Materials	2,750	2,750	1,221	2,486	2,692	0	0.00%
Contracts							
724.100.200 Contract-sweep'g/leaves	93,420	89,306	118,776	115,137	87,419	4,114	4.61%
Total Contracts	93,420	89,306	118,776	115,137	87,419	4,114	4.61%
Total Expenditures	436,903	435,183	345,432	387,679	316,878	1,720	0.40%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	436,903	435,183	345,432	387,679	316,878	1,720	0.40%

City of St Catharines

Drainage General

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
725.100.001 Salaries/Wages-Regular	72,310	71,700	41,565	31,143	85,426	610	0.85%
725.100.002 Salaries/Wages-Overtime	0	0	209	469	488	0	0.00%
725.100.003 Salaries/Wages - Extra	0	0	26,899	20,751	0	0	0.00%
725.100.008 Modified Work Program	0	0	0	0	702	0	0.00%
Total Salaries and Wages	72,310	71,700	68,673	52,363	86,616	610	0.85%
Benefits							
725.100.030 Pensions	8,380	7,083	5,197	5,022	0	1,297	18.31%
725.100.031 Other Benefits	8,500	9,053	5,511	5,218	0	-553	-6.11%
725.100.032 Workers Compensation	2,045	2,050	1,793	1,518	0	-5	-0.24%
725.100.033 Employment Insurance	1,174	1,267	1,153	910	0	-93	-7.34%
Total Benefits	20,099	19,453	13,654	12,668	0	646	3.32%
Equipment Operations							
725.100.050 Rentals	36,290	36,290	26,394	19,816	34,351	0	0.00%
Total Equipment Operations	36,290	36,290	26,394	19,816	34,351	0	0.00%
Materials							
725.100.101 Construction-General	25,800	25,240	25,438	13,357	10,938	560	2.22%
725.100.102 Small Tools/Equipment	500	500	530	138	33	0	0.00%
Total Materials	26,300	25,740	25,968	13,495	10,971	560	2.18%
Contracts							
725.100.200 Contracts-general	235,270	185,270	81,276	35,345	34,046	50,000	26.99%
Total Contracts	235,270	185,270	81,276	35,345	34,046	50,000	26.99%
Total Expenditures	390,269	338,453	215,965	133,687	165,984	51,816	15.31%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	390,269	338,453	215,965	133,687	165,984	51,816	15.31%

City of St Catharines
Driveway and Culverts
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
725.105.001 Salaries/Wages-Regular	3,390	3,330	2,544	5,171	7,477	60	1.80%
725.105.003 Wages/Salaries-Extra	0	0	1,399	2,335	0	0	0.00%
Total Salaries and Wages	3,390	3,330	3,943	7,506	7,477	60	1.80%
Benefits							
725.105.030 Pensions	440	797	397	797	0	-357	-44.79%
725.105.031 Other Benefits	495	742	397	928	0	-247	-33.29%
725.105.032 Workers Compensation	96	95	125	241	0	1	1.05%
725.105.033 Employment Insurance	55	59	77	144	0	-4	-6.78%
Total Benefits	1,086	1,693	996	2,110	0	-607	-35.85%
Equipment Operations							
725.105.050 Rentals	3,090	3,090	2,336	5,522	6,179	0	0.00%
Total Equipment Operations	3,090	3,090	2,336	5,522	6,179	0	0.00%
Materials							
725.105.101 Construction-General	4,100	4,000	3,433	4,039	7,056	100	2.50%
Total Materials	4,100	4,000	3,433	4,039	7,056	100	2.50%
Total Expenditures	11,666	12,113	10,708	19,177	20,712	-447	-3.69%
Revenue							
725.105.825 Installations	-11,666	-11,564	-10,240	-26,816	-19,885	-102	0.88%
Total Revenue	-11,666	-11,564	-10,240	-26,816	-19,885	-102	0.88%
Total Revenue	-11,666	-11,564	-10,240	-26,816	-19,885	-102	0.88%
Total Net Expenditures	0	549	468	-7,639	827	-549	-100.00%

City of St Catharines
Watercourse Cleaning
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
725.110.001 Salaries/Wages-Regular	38,170	37,130	14,059	11,482	30,451	1,040	2.80%
725.110.002 Salaries/Wages-Overtime	1,600	1,591	698	244	1,437	9	0.57%
725.110.003 Salaries/Wages-Extra Svce	0	0	6,478	17,608	339	0	0.00%
Total Salaries and Wages	39,770	38,721	21,235	29,334	32,227	1,049	2.71%
Benefits							
725.110.030 Pensions	4,956	3,630	2,142	2,307	0	1,326	36.53%
725.110.031 Other Benefits	5,100	4,327	2,089	1,914	0	773	17.86%
725.110.032 Workers Compensation	1,135	1,112	651	831	0	23	2.07%
725.110.033 Employment Insurance	655	689	419	559	0	-34	-4.93%
Total Benefits	11,846	9,758	5,301	5,611	0	2,088	21.40%
Equipment Operations							
725.110.050 Rentals	11,470	11,470	4,427	6,565	9,140	0	0.00%
Total Equipment Operations	11,470	11,470	4,427	6,565	9,140	0	0.00%
Materials							
725.110.101 Construction-General	2,000	2,000	645	1,497	3,390	0	0.00%
725.110.102 Small Tools/Equipment	500	500	0	71	0	0	0.00%
Total Materials	2,500	2,500	645	1,568	3,390	0	0.00%
Contracts							
725.110.200 Contracts-Other	29,100	29,100	26,620	14,735	53,624	0	0.00%
Total Contracts	29,100	29,100	26,620	14,735	53,624	0	0.00%
Total Expenditures	94,686	91,549	58,228	57,813	98,381	3,137	3.43%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	94,686	91,549	58,228	57,813	98,381	3,137	3.43%

City of St Catharines

Safety Signals

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
726.100.001 Salaries/Wages-Regular	99,680	96,960	85,307	98,622	106,079	2,720	2.81%
726.100.002 Salaries/Wages-Overtime	2,620	2,543	1,652	1,348	702	77	3.03%
726.100.003 Salaries/Wages-Ext Svce	0	0	3,704	3,929	0	0	0.00%
Total Salaries and Wages	102,300	99,503	90,663	103,899	106,781	2,797	2.81%
Benefits							
726.100.030 Pensions	11,900	12,524	8,670	10,715	0	-624	-4.98%
726.100.031 Other Benefits	13,700	16,366	11,060	13,453	63	-2,666	-16.29%
726.100.032 Workers Compensation	2,911	2,853	2,091	2,670	0	58	2.03%
726.100.033 Employment Insurance	1,676	1,765	1,255	1,580	0	-89	-5.04%
Total Benefits	30,187	33,508	23,076	28,418	63	-3,321	-9.91%
Equipment Operations							
726.100.050 Rentals	22,880	22,880	15,786	19,640	19,511	0	0.00%
Total Equipment Operations	22,880	22,880	15,786	19,640	19,511	0	0.00%
Materials							
726.100.101 Construction-General	70,000	70,450	67,826	65,557	53,454	-450	-0.64%
Total Materials	70,000	70,450	67,826	65,557	53,454	-450	-0.64%
Contracts							
726.100.200 Contct-Regulatory Marking	50,000	50,000	46,470	48,249	42,290	0	0.00%
Total Contracts	50,000	50,000	46,470	48,249	42,290	0	0.00%
Total Expenditures	275,367	276,341	243,821	265,763	222,099	-974	-0.35%
Revenue							
726.100.834 Miscellaneous Recoverable	0	0	0	0	-500	0	0.00%
Total Revenue	0	0	0	0	-500	0	0.00%
Total Revenue	0	0	0	0	-500	0	0.00%
Total Net Expenditures	275,367	276,341	243,821	265,763	221,599	-974	-0.35%

City of St Catharines
Street and Sundry Signs
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
726.110.001 Salaries/Wages-Regular	19,400	18,780	23,457	7,188	6,112	620	3.30%
726.110.002 Salaries/Wages-Overtime	900	868	0	288	406	32	3.69%
726.110.003 Salaries/Wages - Extra	0	0	759	750	0	0	0.00%
Total Salaries and Wages	20,300	19,648	24,216	8,226	6,518	652	3.32%
Benefits							
726.110.030 Pensions	3,200	2,068	3,053	977	0	1,132	54.74%
726.110.031 Other Benefits	4,600	3,103	4,375	1,275	0	1,497	48.24%
726.110.032 Workers Compensation	580	564	774	262	0	16	2.84%
726.110.033 Employment Insurance	335	350	399	186	0	-15	-4.29%
Total Benefits	8,715	6,085	8,601	2,700	0	2,630	43.22%
Equipment Operations							
726.110.050 Rentals	2,330	2,330	4,674	1,481	1,361	0	0.00%
Total Equipment Operations	2,330	2,330	4,674	1,481	1,361	0	0.00%
Materials							
726.110.101 Construction-General	10,700	9,950	5,410	5,085	-2,814	750	7.54%
Total Materials	10,700	9,950	5,410	5,085	-2,814	750	7.54%
Contracts							
726.110.200 Cont't-Parking Stall Mark	8,600	8,600	5,450	6,792	3,782	0	0.00%
Total Contracts	8,600	8,600	5,450	6,792	3,782	0	0.00%
Total Expenditures	50,645	46,613	48,351	24,284	8,847	4,032	8.65%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	50,645	46,613	48,351	24,284	8,847	4,032	8.65%

City of St Catharines
Services Rendered
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
727.100.001 Salaries/Wages-Regular	5,360	5,310	3,611	2,014	3,320	50	0.94%
727.100.002 Salaries/Wages-Overtime	1,040	1,030	2,156	954	2,004	10	0.97%
727.100.003 Salaries/Wages-Ext Svce	0	0	0	228	0	0	0.00%
Total Salaries and Wages	6,400	6,340	5,767	3,196	5,324	60	0.95%
Benefits							
727.100.030 Pensions	696	686	505	402	0	10	1.46%
727.100.031 Other Benefits	838	848	638	419	0	-10	-1.18%
727.100.032 Workers Compensation	188	185	147	109	0	3	1.62%
727.100.033 Employment Insurance	110	115	57	61	0	-5	-4.35%
Total Benefits	1,832	1,834	1,347	991	0	-2	-0.11%
Equipment Operations							
727.100.050 Rentals	2,450	2,450	1,676	1,578	1,958	0	0.00%
Total Equipment Operations	2,450	2,450	1,676	1,578	1,958	0	0.00%
Materials							
727.100.101 Construction-General	1,500	1,500	1,006	2,173	420	0	0.00%
Total Materials	1,500	1,500	1,006	2,173	420	0	0.00%
Contracts							
727.100.200 Contract-Repair Priv Lat	0	0	9,381	204	1,364	0	0.00%
Total Contracts	0	0	9,381	204	1,364	0	0.00%
Total Expenditures	12,182	12,124	19,177	8,142	9,066	58	0.48%
Revenue							
727.100.834 Misc. Recov. Work	-12,182	-12,224	-8,892	-10,364	-10,084	42	-0.34%
Total Revenue	-12,182	-12,224	-8,892	-10,364	-10,084	42	-0.34%
Total Revenue	-12,182	-12,224	-8,892	-10,364	-10,084	42	-0.34%
Total Net Expenditures	0	-100	10,285	-2,222	-1,018	100	-100.00%

City of St Catharines
Miscellaneous Recoverable
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
727.105.001 Salaries/Wages-Regular	6,610	6,470	6,839	5,639	5,904	140	2.16%
727.105.002 Salaries/Wages-Overtime	990	972	2,337	3,236	2,133	18	1.85%
727.105.003 Salaries/Wages-Extra	0	0	3,448	1,872	0	0	0.00%
Total Salaries and Wages	7,600	7,442	12,624	10,747	8,037	158	2.12%
Benefits							
727.105.030 Pensions	858	1,153	1,293	1,153	0	-295	-25.59%
727.105.031 Other Benefits	1,019	1,735	1,442	1,157	0	-716	-41.27%
727.105.032 Workers Compensation	222	216	380	344	0	6	2.78%
727.105.033 Employment Insurance	129	134	237	225	0	-5	-3.73%
Total Benefits	2,228	3,238	3,352	2,879	0	-1,010	-31.19%
Equipment Operations							
727.105.050 Rentals	3,300	3,300	4,374	5,364	2,864	0	0.00%
Total Equipment Operations	3,300	3,300	4,374	5,364	2,864	0	0.00%
Materials							
727.105.101 Construction General	3,750	3,750	2,433	3,246	1,277	0	0.00%
Total Materials	3,750	3,750	2,433	3,246	1,277	0	0.00%
Contracts							
727.105.200 Contracts-general	4,000	4,000	7,012	9,721	11,134	0	0.00%
Total Contracts	4,000	4,000	7,012	9,721	11,134	0	0.00%
Total Expenditures	20,878	21,730	29,795	31,957	23,312	-852	-3.92%
Revenue							
727.105.800 Miscellaneous Revenue	-20,878	-20,817	-33,172	-34,856	-15,188	-61	0.29%
727.105.834 Recoverables	0	0	0	0	-3,717	0	0.00%
Total Revenue	-20,878	-20,817	-33,172	-34,856	-18,905	-61	0.29%
Total Revenue	-20,878	-20,817	-33,172	-34,856	-18,905	-61	0.29%
Total Net Expenditures	0	913	-3,377	-2,899	4,407	-913	-100.00%

City of St Catharines
Meeting and Training
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
727.110.001 Salaries/Wages-Regular	201,420	197,950	177,161	136,972	201,555	3,470	1.75%
727.110.002 Salaries/Wages-Overtime	4,860	4,779	6,038	6,512	8,116	81	1.69%
727.110.003 Salaries/Wages Extra	0	0	15,124	15,302	384	0	0.00%
727.110.008 Modified Work Program	0	0	0	0	3,521	0	0.00%
Total Salaries and Wages	206,280	202,729	198,323	158,786	213,576	3,551	1.75%
Benefits							
727.110.030 Pensions	24,200	22,434	20,343	16,963	0	1,766	7.87%
727.110.031 Other Benefits	27,600	24,835	23,625	18,376	0	2,765	11.13%
727.110.032 Workers Compensation	5,866	5,812	5,263	4,312	0	54	0.93%
727.110.033 Employment Insurance	3,376	3,596	2,738	2,330	0	-220	-6.12%
Total Benefits	61,042	56,677	51,969	41,981	0	4,365	7.70%
Equipment Operations							
727.110.050 Rentals	3,650	3,650	4,361	2,219	1,619	0	0.00%
727.110.061 License fees-MTO	400	400	0	210	240	0	0.00%
Total Equipment Operations	4,050	4,050	4,361	2,429	1,859	0	0.00%
Materials							
727.110.100 Materials	2,340	2,340	4,530	492	4,101	0	0.00%
Total Materials	2,340	2,340	4,530	492	4,101	0	0.00%
Contracts							
727.110.200 Contract - Training	1,500	2,000	629	1,430	1,312	-500	-25.00%
Total Contracts	1,500	2,000	629	1,430	1,312	-500	-25.00%
Office and Related Expenses							
727.110.307 Printing	1,500	1,500	0	1,526	0	0	0.00%
Total Office and Related Expenses	1,500	1,500	0	1,526	0	0	0.00%
Other Service Charges							
727.110.450 Miscellaneous	0	0	0	15	213	0	0.00%
Total Other Service Charges	0	0	0	15	213	0	0.00%
Total Expenditures	276,712	269,296	259,812	206,659	221,061	7,416	2.75%
Revenue							
727.110.800 Miscellaneous Revenue	0	0	0	0	61	0	0.00%
Total Revenue	0	0	0	0	61	0	0.00%
Total Revenue	0	0	0	0	61	0	0.00%
Total Net Expenditures	276,712	269,296	259,812	206,659	221,122	7,416	2.75%

City of St Catharines

Cemetery

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
740.100.001 Salaries/Wages-Regular	680,003	694,360	637,469	590,860	586,265	-14,357	-2.07%
740.100.002 Salaries/Wages-Overtime	25,012	25,012	42,210	39,348	30,513	0	0.00%
740.100.003 Salaries/Wages-Ext Svce	293,380	283,352	263,408	265,137	221,506	10,028	3.54%
740.100.006 Sick Pay	0	0	16,343	28,012	14,823	0	0.00%
740.100.007 Holiday/Vacation Pay	76,168	74,504	107,100	109,118	96,272	1,664	2.23%
740.100.009 Doctor's Appointments	2,500	2,500	2,225	1,952	2,384	0	0.00%
Total Salaries and Wages	1,077,063	1,079,728	1,068,755	1,034,427	951,763	-2,665	-0.25%
Benefits							
740.100.030 Pensions	141,400	140,315	119,385	114,519	110,740	1,085	0.77%
740.100.031 Other Benefits	168,500	155,968	135,000	122,399	117,104	12,532	8.03%
740.100.032 Workers Compensation	40,308	36,052	33,665	32,746	27,733	4,256	11.81%
740.100.033 Employment Insurance	23,519	21,590	19,830	19,335	17,301	1,929	8.93%
740.100.040 Meal Allowance	0	0	67	56	9	0	0.00%
740.100.041 Safety Shoes	2,400	2,675	2,825	2,450	2,275	-275	-10.28%
Total Benefits	376,127	356,600	310,772	291,505	275,162	19,527	5.48%
Equipment Operations							
740.100.050 Rentals	225,000	225,000	231,329	233,958	225,834	0	0.00%
740.100.053 Service Contracts	17,500	18,100	10,062	10,560	11,830	-600	-3.31%
740.100.054 Repairs-equipment	1,000	1,544	0	179	293	-544	-35.23%
740.100.064 Insurance-Motor Vehicles	2,489	2,775	2,178	2,774	0	-286	-10.31%
740.100.066 Fuel-Gasoline,Diesel	33,000	33,000	29,471	31,642	25,827	0	0.00%
740.100.067 Car Allowance/Mileage	100	100	0	15	220	0	0.00%
740.100.068 Equipm't Operat'n Surplus	-128,000	-128,000	-127,463	-111,308	-131,695	0	0.00%
740.100.069 Equip't Reserve Prov'n	20,000	20,000	17,500	15,000	15,000	0	0.00%
Total Equipment Operations	171,089	172,519	163,077	182,820	147,309	-1,430	-0.83%
Materials							
740.100.101 Construction-General	8,000	8,000	9,523	10,325	5,860	0	0.00%
740.100.102 Small Tools/Equipment	3,471	3,471	3,343	5,401	1,802	0	0.00%
740.100.104 General Supplies	23,000	25,000	30,818	24,278	22,606	-2,000	-8.00%
740.100.109 Safety/Protective Equip't	5,500	5,500	6,164	4,223	6,609	0	0.00%
740.100.110 Uniform Clothing	2,000	2,000	1,651	2,279	2,302	0	0.00%
740.100.112 Resale Items	40,000	50,000	79,588	54,381	48,999	-10,000	-20.00%
Total Materials	81,971	93,971	131,087	100,887	88,178	-12,000	-12.77%
Building and Maintenance							
740.100.150 Cleaning Services	17,500	14,500	15,000	15,968	14,280	3,000	20.69%
740.100.152 Gen Bldg Mtncce Supplies	2,000	2,000	2,694	3,655	2,225	0	0.00%
740.100.162 Repairs	25,279	24,784	12,154	13,367	17,166	495	2.00%
740.100.163 Heat,Light,Power,Water	44,900	42,000	51,065	38,902	38,849	2,900	6.90%

City of St Catharines

Cemetery

2021 Operating Budget - Expenditures by Object

	2021	2020	2019	2018	2017	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
740.100.165 Monument Restoration	4,000	4,000	4,470	3,903	4,547	0	0.00%
740.100.173 Insurance-Bldg/Contents	9,741	4,478	4,900	4,362	4,328	5,263	117.53%
740.100.180 Improvements-Non TCA	40,000	0	5,000	0	-1,734	40,000	0.00%
Total Building and Maintenance	143,420	91,762	95,283	80,157	79,661	51,658	56.30%
Contracts							
740.100.200 Contracts-general	2,600	2,600	659	184	254	0	0.00%
740.100.221 Social Services - burials	7,000	4,000	11,322	5,863	3,778	3,000	75.00%
740.100.228 Vegetation Disposal	4,000	3,500	4,500	3,965	3,790	500	14.29%
740.100.235 Contract-Pest Control	750	1,000	334	375	418	-250	-25.00%
Total Contracts	14,350	11,100	16,815	10,387	8,240	3,250	29.28%
Office and Related Expenses							
740.100.303 Courier Services	150	150	68	110	94	0	0.00%
740.100.305 Telephone	650	650	517	564	564	0	0.00%
740.100.306 Cellular Phones	2,000	2,000	2,276	1,263	1,446	0	0.00%
740.100.307 Printing	400	400	1,030	671	355	0	0.00%
740.100.308 Copying and Prints	1,300	1,300	1,278	1,308	1,255	0	0.00%
740.100.309 Advertising	3,300	7,300	4,175	10,449	6,959	-4,000	-54.79%
740.100.310 Office Supplies	1,250	1,250	1,593	2,248	900	0	0.00%
740.100.318 Cash Processing Fees	14,000	14,000	15,343	13,823	13,749	0	0.00%
Total Office and Related Expenses	23,050	27,050	26,280	30,436	25,322	-4,000	-14.79%
Properties							
740.100.350 Office Equip/Furniture	0	0	0	10,405	0	0	0.00%
740.100.356 Bldg & Improvements	0	0	0	0	4,579	0	0.00%
Total Properties	0	0	0	10,405	4,579	0	0.00%
Other Service Charges							
740.100.401 Conferences/Conventions	1,400	1,000	672	2,030	43	400	40.00%
740.100.405 Subscriptions/Memb'ships	1,000	1,000	1,039	0	706	0	0.00%
740.100.410 Provincial Licence	8,000	7,600	7,947	7,263	6,831	400	5.26%
740.100.448 Transfer to Reserve	80,000	75,025	115,730	90,519	74,960	4,975	6.63%
740.100.450 Miscellaneous	0	0	372	12	39	0	0.00%
Total Other Service Charges	90,400	84,625	125,760	99,824	82,579	5,775	6.82%
Total Expenditures	1,977,470	1,917,355	1,937,829	1,840,848	1,662,793	60,115	3.14%
Revenue							
740.100.802 Federal Grant	0	0	-14,976	0	0	0	0.00%
740.100.806 Administration Fees	0	0	0	170	0	0	0.00%
740.100.835 Columbarium Sales	-25,000	-20,700	-35,712	-32,875	-28,417	-4,300	20.77%

City of St Catharines

Cemetery

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
740.100.836 Obsolete Veh/Eq't Sales	0	0	-4,551	0	0	0	0.00%
740.100.874 Mausoleum Sales	-320,000	-300,100	-343,906	-358,981	-279,351	-19,900	6.63%
740.100.876 Burial Fees	-465,000	-464,650	-467,618	-502,823	-464,595	-350	0.08%
740.100.877 Special Fees	-155,000	-155,000	-172,202	-165,247	-155,182	0	0.00%
740.100.878 Foundation Work	-75,000	-75,000	-89,095	-71,883	-78,970	0	0.00%
740.100.879 Use of Burial Equipment	-500	-500	-1,462	-1,150	-732	0	0.00%
740.100.880 Care/mntce Fund Earning	-205,000	-230,000	-203,429	-202,988	-195,748	25,000	-10.87%
740.100.881 Sale of Concrete Boxes	-8,000	-8,000	-10,206	-11,132	-7,805	0	0.00%
740.100.882 Sale of Lots and Graves	-187,000	-162,000	-198,332	-192,042	-164,754	-25,000	15.43%
740.100.883 Marker Fund Earnings	-14,000	-14,000	-16,525	-15,835	-15,153	0	0.00%
740.100.945 Wreaths - Cemetery	0	-2,000	-18	-241	-1,913	2,000	-100.00%
Total Revenue	-1,454,500	-1,431,950	-1,558,032	-1,555,027	-1,392,620	-22,550	1.57%
Transfer from Reserve							
740.100.900 Transfer from Reserve	-40,000	0	0	-10,405	-8,874	-40,000	0.00%
Total Transfer from Reserve	-40,000	0	0	-10,405	-8,874	-40,000	0.00%
Total Revenue							
	-1,494,500	-1,431,950	-1,558,032	-1,565,432	-1,401,494	-62,550	4.37%
Total Net Expenditures							
	482,970	485,405	379,797	275,416	261,299	-2,435	-0.50%

City of St Catharines

Trees - General

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
750.205.001 Salaries/Wages-Regular	670,576	687,278	501,666	504,981	619,957	-16,702	-2.43%
750.205.002 Salaries/Wages-overtime	35,001	35,001	29,218	25,338	17,204	0	0.00%
750.205.003 Salaries/Wages-Extra	0	50,029	45,631	35,150	8,639	-50,029	-100.00%
750.205.006 Sick Pay	0	0	21,595	57,760	36,628	0	0.00%
750.205.007 Vacation/Holiday Pay	86,040	93,015	91,668	89,102	81,699	-6,975	-7.50%
750.205.008 Modified Duties	0	0	0	0	13,724	0	0.00%
750.205.009 Doctor's Appointments	950	950	1,286	1,580	1,425	0	0.00%
Total Salaries and Wages	792,567	866,273	691,064	713,911	779,276	-73,706	-8.51%
Benefits							
750.205.030 Pensions	119,900	130,103	86,443	91,197	102,757	-10,203	-7.84%
750.205.031 Other Benefits	138,100	126,485	93,215	98,297	107,256	11,615	9.18%
750.205.032 Workers Compensation	30,869	30,998	20,962	22,851	23,569	-129	-0.42%
750.205.033 Employment Insurance	16,128	16,953	10,776	11,748	13,332	-825	-4.87%
750.205.040 Meal Allowance	601	601	464	157	120	0	0.00%
750.205.041 Safety Shoes	2,200	4,025	5,328	4,239	3,693	-1,825	-45.34%
Total Benefits	307,798	309,165	217,188	228,489	250,727	-1,367	-0.44%
Equipment Operations							
750.205.050 Rentals	300,000	330,000	273,436	311,623	351,811	-30,000	-9.09%
750.205.053 Service Contracts	63,600	73,600	61,487	92,811	115,334	-10,000	-13.59%
750.205.067 Car Allowance/Mileage	0	0	0	0	264	0	0.00%
Total Equipment Operations	363,600	403,600	334,923	404,434	467,409	-40,000	-9.91%
Materials							
750.205.102 Small Tools/Equipment	10,000	10,000	12,392	9,926	5,809	0	0.00%
750.205.104 General Supplies	25,000	30,000	26,735	18,217	30,013	-5,000	-16.67%
750.205.109 Safety/Protective Equip't	25,000	25,000	25,264	20,861	17,343	0	0.00%
Total Materials	60,000	65,000	64,391	49,004	53,165	-5,000	-7.69%
Contracts							
750.205.200 Contracts-trees	315,000	315,000	357,064	355,061	358,878	0	0.00%
750.205.201 Contract-stumping/related	120,000	120,000	121,964	151,556	90,254	0	0.00%
Total Contracts	435,000	435,000	479,028	506,617	449,132	0	0.00%
Office and Related Expenses							
750.205.306 Cellular Phones	2,640	2,640	2,028	2,160	466	0	0.00%
750.205.307 Printing	600	600	2,332	930	677	0	0.00%
Total Office and Related Expenses	3,240	3,240	4,360	3,090	1,143	0	0.00%
Properties							
750.205.353 Motor Vehicles	0	0	531,465	0	0	0	0.00%
Total Properties	0	0	531,465	0	0	0	0.00%

City of St Catharines

Trees - General

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Other Service Charges							
750.205.401 Conferences/Conventions	0	0	0	219	132	0	0.00%
750.205.402 Training	10,000	10,000	10,429	10,448	9,430	0	0.00%
750.205.405 Subscriptions/Memberships	8,500	8,500	7,802	547	652	0	0.00%
750.205.417 Study/Consulting Fees	0	0	0	0	-3,720	0	0.00%
750.205.450 Miscellaneous	0	0	0	75	0	0	0.00%
Total Other Service Charges	18,500	18,500	18,231	11,289	6,494	0	0.00%
Total Expenditures	1,980,705	2,100,778	2,340,650	1,916,834	2,007,346	-120,073	-5.72%
Revenue							
750.205.834 Special Recoverables	0	0	-2,557	-163	-1,444	0	0.00%
750.205.950 Allocation	-25,000	-25,000	0	0	0	0	0.00%
Total Revenue	-25,000	-25,000	-2,557	-163	-1,444	0	0.00%
Transfer from Reserve							
750.205.900 Transfer from Reserve	0	0	-531,465	0	0	0	0.00%
Total Transfer from Reserve	0	0	-531,465	0	0	0	0.00%
Total Revenue	-25,000	-25,000	-534,022	-163	-1,444	0	0.00%
Total Net Expenditures	1,955,705	2,075,778	1,806,628	1,916,671	2,005,902	-120,073	-5.78%

City of St Catharines

Tree planting/Horticulture

2021 Operating Budget - Expenditures by Object

	2021	2020	2019	2018	2017	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
Object of Expenditure							
Salaries and Wages							
750.210.001 Salaries/Wages-regular	539,568	542,296	545,509	557,667	564,680	-2,728	-0.50%
750.210.002 Salaries/Wages-Overtime	6,001	6,001	50,442	64,484	45,266	0	0.00%
750.210.003 Salaries/Wages-extra	595,857	516,962	490,753	515,955	467,546	78,895	15.26%
750.210.006 Sick Pay	0	0	39,142	84,535	49,709	0	0.00%
750.210.007 Holiday/Vacation Pay	83,929	84,633	135,820	149,091	109,953	-704	-0.83%
750.210.009 Doctor's Appointments	1,200	1,200	2,570	2,511	1,382	0	0.00%
Total Salaries and Wages	1,226,555	1,151,092	1,264,236	1,374,243	1,238,536	75,463	6.56%
Benefits							
750.210.030 Pensions	159,750	160,718	134,360	150,334	141,666	-968	-0.60%
750.210.031 Other Benefits	165,200	175,749	159,472	137,570	133,599	-10,549	-6.00%
750.210.032 Workers Compensation	44,557	40,711	40,865	42,896	51,387	3,846	9.45%
750.210.033 Employment Insurance	26,003	24,434	25,911	26,655	24,713	1,569	6.42%
750.210.040 Meal Allowance	93	51	403	74	19	42	82.35%
750.210.041 Safety shoes	4,600	4,400	5,375	3,150	3,325	200	4.55%
Total Benefits	400,203	406,063	366,386	360,679	354,709	-5,860	-1.44%
Equipment Operations							
750.210.050 Equipment Rental	280,000	280,000	302,125	304,752	272,559	0	0.00%
750.210.067 Car Allowance/Mileage	500	700	-309	67	787	-200	-28.57%
Total Equipment Operations	280,500	280,700	301,816	304,819	273,346	-200	-0.07%
Materials							
750.210.102 Small Tools/Equipment	4,200	4,510	4,272	4,314	4,416	-310	-6.87%
750.210.104 General supplies	36,000	37,500	36,146	39,768	37,368	-1,500	-4.00%
750.210.109 Safety/Protective Equip't	7,500	7,500	7,240	5,906	5,933	0	0.00%
750.210.110 Uniform clothing	0	0	110	87	28	0	0.00%
Total Materials	47,700	49,510	47,768	50,075	47,745	-1,810	-3.66%
Building and Maintenance							
750.210.162 Repairs	1,000	0	1,447	0	66	1,000	0.00%
750.210.177 Identifiable Repairs	0	0	0	20,000	19,947	0	0.00%
Total Building and Maintenance	1,000	0	1,447	20,000	20,013	1,000	0.00%
Contracts							
750.210.200 Contracts	0	0	482	0	0	0	0.00%
Total Contracts	0	0	482	0	0	0	0.00%
Office and Related Expenses							
750.210.306 Cellular Phones	2,000	2,040	3,755	2,174	2,506	-40	-1.96%
Total Office and Related Expenses	2,000	2,040	3,755	2,174	2,506	-40	-1.96%
Total Expenditures	1,957,958	1,889,405	1,985,890	2,111,990	1,936,855	68,553	3.63%

City of St Catharines

Tree planting/Horticulture

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Revenue							
750.210.834 Misc Recoverables	0	-10,500	-10,500	-10,500	-11,250	10,500	-100.00%
Total Revenue	0	-10,500	-10,500	-10,500	-11,250	10,500	-100.00%
Total Revenue	0	-10,500	-10,500	-10,500	-11,250	10,500	-100.00%
Total Net Expenditures	1,957,958	1,878,905	1,975,390	2,101,490	1,925,605	79,053	4.21%

City of St Catharines
Parks Division Overhead
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
750.225.001 Salaries/Wages-Regular	117,483	115,402	218,528	343,328	314,803	2,081	1.80%
750.225.002 Salaries/Wages-Overtime	0	0	12,453	21,635	1,838	0	0.00%
750.225.003 Salaries/Wages-Ext Svce	75,657	73,182	55,799	63,396	32,205	2,475	3.38%
750.225.006 Sick Pay	0	0	20,943	27,234	44,779	0	0.00%
750.225.007 Holiday/Vacation Pay	3,021	2,930	176,890	170,133	138,208	91	3.11%
750.225.009 Doctor's Appointments	0	700	1,711	978	1,070	-700	-100.00%
Total Salaries and Wages	196,161	192,214	486,324	626,704	532,903	3,947	2.05%
Benefits							
750.225.030 Pensions	21,995	21,426	48,530	71,463	174,985	569	2.66%
750.225.031 Other Benefits	60,500	90,324	57,829	68,298	150,817	-29,824	-33.02%
750.225.032 Workers Compensation	6,458	5,684	13,789	17,860	54,565	774	13.62%
750.225.033 Employment Insurance	2,734	2,514	7,488	10,745	35,356	220	8.75%
750.225.040 Meal Allowance	100	250	351	56	9	-150	-60.00%
750.225.041 Safety Shoes	7,000	5,400	11,325	6,125	6,953	1,600	29.63%
Total Benefits	98,787	125,598	139,312	174,547	422,685	-26,811	-21.35%
Equipment Operations							
750.225.053 Service Contracts	22,500	22,500	24,736	15,994	12,967	0	0.00%
750.225.061 Licenses-pesticide	1,200	1,200	770	960	270	0	0.00%
750.225.067 Car Allowance/Mileage	750	750	-3,983	2,313	773	0	0.00%
Total Equipment Operations	24,450	24,450	21,523	19,267	14,010	0	0.00%
Building and Maintenance							
750.225.173 Insurance-Bldg/Contents	20,389	12,232	11,646	11,658	11,383	8,157	66.69%
Total Building and Maintenance	20,389	12,232	11,646	11,658	11,383	8,157	66.69%
Office and Related Expenses							
750.225.302 Insurance-Liability	14,457	12,500	12,439	12,390	12,609	1,957	15.66%
750.225.306 Cellular Phones	5,000	2,160	11,624	9,908	5,229	2,840	131.48%
750.225.307 Printing	1,200	1,200	1,980	1,240	1,432	0	0.00%
750.225.310 Office Supplies	0	0	17	0	0	0	0.00%
750.225.314 Software	0	0	0	941	0	0	0.00%
750.225.330 Furniture/Equipment-NTCA	0	0	0	241	0	0	0.00%
Total Office and Related Expenses	20,657	15,860	26,060	24,720	19,270	4,797	30.25%

City of St Catharines
Parks Division Overhead
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Other Service Charges							
750.225.401 Conferences/Conventions	0	0	1,347	-4	1,007	0	0.00%
750.225.402 Training	9,785	9,785	6,576	7,997	6,023	0	0.00%
750.225.405 Subscriptions/Memb'ships	1,050	2,440	1,646	2,627	2,278	-1,390	-56.97%
750.225.434 Employee Recognition	2,000	2,000	2,595	1,554	1,811	0	0.00%
750.225.448 Building Reserve Alloc'n	165,000	200,000	200,000	200,000	200,000	-35,000	-17.50%
Total Other Service Charges	177,835	214,225	212,164	212,174	211,119	-36,390	-16.99%
Total Expenditures	538,279	584,579	897,029	1,069,070	1,211,370	-46,300	-7.92%
Revenue							
750.225.801 Federal Grant	0	0	-30,918	0	0	0	0.00%
750.225.805 Donations	0	0	-200	0	0	0	0.00%
750.225.834 Special Recoverables	0	0	-250	0	0	0	0.00%
750.225.850 Advertising Revenue	0	0	0	-960	-200	0	0.00%
750.225.950 Allocation - Various	0	0	0	-1,000	0	0	0.00%
750.225.952 Interdepartment Transfer	0	0	-1,000	0	0	0	0.00%
Total Revenue	0	0	-32,368	-1,960	-200	0	0.00%
Total Revenue	0	0	-32,368	-1,960	-200	0	0.00%
Total Net Expenditures	538,279	584,579	864,661	1,067,110	1,211,170	-46,300	-7.92%

City of St Catharines
Parks Operations
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
750.230.001 Salaries/Wages-Regular	587,555	603,301	446,724	368,656	304,957	-15,746	-2.61%
750.230.002 Salaries/Wages-Overtime	29,016	29,016	45,498	40,617	26,195	0	0.00%
750.230.003 Salaries/Wages-Ext Svce	644,935	969,889	749,780	729,964	605,448	-324,954	-33.50%
750.230.007 Holiday/Vacation Pay	94,273	102,405	2,433	267	5	-8,132	-7.94%
750.230.009 Doctor's Appointments	0	0	75	0	0	0	0.00%
Total Salaries and Wages	1,355,779	1,704,611	1,244,510	1,139,504	936,605	-348,832	-20.46%
Benefits							
750.230.030 Pensions	159,200	166,313	106,063	95,013	770	-7,113	-4.28%
750.230.031 Other Benefits	145,700	121,655	98,693	82,473	556	24,045	19.76%
750.230.032 Workers Compensation	49,292	46,657	39,420	36,241	271	2,635	5.65%
750.230.033 Employment Insurance	29,975	29,254	26,191	24,667	191	721	2.46%
750.230.040 Meal Allowance	93	0	0	0	0	93	0.00%
Total Benefits	384,260	363,879	270,367	238,394	1,788	20,381	5.60%
Equipment Operations							
750.230.050 Rentals	340,000	340,000	316,315	289,497	276,195	0	0.00%
750.230.053 Service Contracts	25,400	29,400	25,984	37,650	29,588	-4,000	-13.61%
Total Equipment Operations	365,400	369,400	342,299	327,147	305,783	-4,000	-1.08%
Materials							
750.230.102 Small tools/equipment	4,433	4,433	4,154	4,384	4,376	0	0.00%
750.230.104 General Supplies	190,000	190,000	140,460	167,980	223,263	0	0.00%
750.230.109 Safety/Protective Equip't	7,500	7,500	13,883	8,540	9,104	0	0.00%
750.230.110 Uniform Clothing	5,500	5,500	4,022	5,830	5,426	0	0.00%
Total Materials	207,433	207,433	162,519	186,734	242,169	0	0.00%
Building and Maintenance							
750.230.160 Leased Land for Parks	14,000	14,000	12,561	11,129	11,976	0	0.00%
750.230.163 Heat,Light,Power,Water	662,200	649,369	457,621	528,359	407,631	12,831	1.98%
750.230.180 Improvements	0	0	0	3,308	0	0	0.00%
Total Building and Maintenance	676,200	663,369	470,182	542,796	419,607	12,831	1.93%
Contracts							
750.230.200 Contracts-General	40,000	35,000	48,300	47,621	43,861	5,000	14.29%
750.230.201 Contract-tree mntce	40,000	80,000	14,152	83,625	92,212	-40,000	-50.00%
750.230.206 Contract- garbage coll'n	7,000	7,000	3,595	3,304	3,593	0	0.00%
750.230.218 Operations-graffiti	15,000	15,000	15,000	14,466	15,201	0	0.00%
750.230.235 Contract - Pest Control	0	0	0	81	137	0	0.00%
Total Contracts	102,000	137,000	81,047	149,097	155,004	-35,000	-25.55%

City of St Catharines

Parks Operations

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Other Service Charges							
750.230.439 Volunteers/Partnerships	0	0	5,500	17,032	16,855	0	0.00%
Total Other Service Charges	0	0	5,500	17,032	16,855	0	0.00%
Total Expenditures	3,091,072	3,445,692	2,576,424	2,600,704	2,077,811	-354,620	-10.29%
Revenue							
750.230.805 Donations	0	0	-1,000	0	0	0	0.00%
750.230.834 Special Recoverables	-30,000	-50,000	-52,813	-54,392	-27,690	20,000	-40.00%
750.230.839 Service Club Signs	-1,280	-1,280	-1,243	0	0	0	0.00%
750.230.840 Special Events in Parks	-15,000	-15,000	-9,555	-10,670	-9,157	0	0.00%
750.230.845 Picnic Permits	-50,000	-50,000	-39,949	-48,243	-42,281	0	0.00%
750.230.846 Sports Parks Rates	-200,000	-210,000	-174,755	-185,778	-192,858	10,000	-4.76%
750.230.928 Tournament Fees	-8,000	-8,000	-7,221	-8,841	-8,289	0	0.00%
750.230.929 Misc Recoverables	-12,500	-12,600	-16,770	-14,044	-12,442	100	-0.79%
Total Revenue	-316,780	-346,880	-303,306	-321,968	-292,717	30,100	-8.68%
Transfer from Reserve							
750.230.900 Transfer from Reserve	-20,000	-350,000	0	-12,400	-9,139	330,000	-94.29%
Total Transfer from Reserve	-20,000	-350,000	0	-12,400	-9,139	330,000	-94.29%
Total Revenue	-336,780	-696,880	-303,306	-334,368	-301,856	360,100	-51.67%
Total Net Expenditures	2,754,292	2,748,812	2,273,118	2,266,336	1,775,955	5,480	0.20%

City of St Catharines
Passive Parks Maintenance
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
750.233.001 Salaries/Wages-Regular	0	0	11,984	46,174	44,235	0	0.00%
750.233.002 Salaries/Wages-Overtime	0	0	19,340	3,831	5,478	0	0.00%
750.233.003 Salaries/Wages - Extra	391,995	382,970	281,321	57,681	56,390	9,025	2.36%
750.233.007 Holiday/Vacation Pay	15,666	15,348	0	0	0	318	2.07%
Total Salaries and Wages	407,661	398,318	312,645	107,686	106,103	9,343	2.35%
Benefits							
750.233.030 Pensions	49,650	43,876	18,652	10,165	0	5,774	13.16%
750.233.031 Other Benefits	30,925	24,695	12,492	8,828	0	6,230	25.23%
750.233.032 Workers Compensation	13,720	12,064	9,937	3,511	0	1,656	13.73%
750.233.033 Employment Insurance	8,671	7,873	7,110	1,989	0	798	10.14%
750.233.041 Safety shoes	2,200	2,000	0	0	0	200	10.00%
Total Benefits	105,166	90,508	48,191	24,493	0	14,658	16.20%
Equipment Operations							
750.233.050 Rentals	40,000	43,000	139,472	43,508	53,384	-3,000	-6.98%
Total Equipment Operations	40,000	43,000	139,472	43,508	53,384	-3,000	-6.98%
Materials							
750.233.102 Small Tools/Equipment	500	500	0	0	0	0	0.00%
750.233.104 General Supplies	500	500	0	0	0	0	0.00%
Total Materials	1,000	1,000	0	0	0	0	0.00%
Contracts							
750.233.200 Contracts-Grass Cutting	0	0	0	289,064	324,912	0	0.00%
Total Contracts	0	0	0	289,064	324,912	0	0.00%
Total Expenditures	553,827	532,826	500,308	464,751	484,399	21,001	3.94%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	553,827	532,826	500,308	464,751	484,399	21,001	3.94%

City of St Catharines
Kiwanis Sport Field
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
750.238.001 Salaries/Wages-Regular	0	0	1,306	2,170	7,124	0	0.00%
750.238.002 Salaries/Wages - Over	754	754	4,424	310	866	0	0.00%
750.238.003 Salaries/Wages-extra	69,822	68,752	47,186	55,881	44,157	1,070	1.56%
750.238.006 Sick Pay	0	0	630	619	0	0	0.00%
750.238.007 Holiday/Vacation Pay	2,794	2,750	1,171	3,380	1,440	44	1.60%
750.238.009 Doctor's Appointments	0	0	79	26	0	0	0.00%
Total Salaries and Wages	73,370	72,256	54,796	62,386	53,587	1,114	1.54%
Benefits							
750.238.030 Pensions	7,530	6,442	5,349	4,001	206	1,088	16.89%
750.238.031 Other Benefits	5,300	4,867	2,309	2,800	198	433	8.90%
750.238.032 Workers Compensation	2,470	2,189	1,692	1,963	66	281	12.84%
750.238.033 Employment Insurance	1,561	1,429	1,203	1,397	46	132	9.24%
750.238.040 Meal Allowance	0	0	28	0	0	0	0.00%
750.238.041 Safety Shoes	400	400	175	0	0	0	0.00%
Total Benefits	17,261	15,327	10,756	10,161	516	1,934	12.62%
Equipment Operations							
750.238.050 Rentals	4,000	4,000	6,640	2,311	1,512	0	0.00%
750.238.053 Service Contracts	350	350	-50	135	338	0	0.00%
750.238.068 Equip't Operation Surplus	-2,000	-2,000	-1,241	-695	-743	0	0.00%
Total Equipment Operations	2,350	2,350	5,349	1,751	1,107	0	0.00%
Materials							
750.238.102 Small Tools/Equipment	500	500	0	0	3	0	0.00%
750.238.104 General Supplies	750	1,115	269	460	830	-365	-32.74%
Total Materials	1,250	1,615	269	460	833	-365	-22.60%
Building and Maintenance							
750.238.162 Repairs	7,500	7,704	6,603	7,806	4,302	-204	-2.65%
750.238.163 Heat,light,power,water	13,100	11,576	12,806	10,159	9,303	1,524	13.17%
750.238.173 Insurance-Bldg/Contents	3,768	2,311	2,177	2,250	2,232	1,457	63.05%
Total Building and Maintenance	24,368	21,591	21,586	20,215	15,837	2,777	12.86%
Contracts							
750.238.205 Contract - Security	0	0	22,449	22,820	19,782	0	0.00%
Total Contracts	0	0	22,449	22,820	19,782	0	0.00%
Total Expenditures	118,599	113,139	115,205	117,793	91,662	5,460	4.83%

City of St Catharines

Kiwanis Sport Field

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Revenue							
750.238.846 Turf Field Rates	-50,000	-50,000	-49,869	-48,284	-46,876	0	0.00%
Total Revenue	-50,000	-50,000	-49,869	-48,284	-46,876	0	0.00%
Total Revenue	-50,000	-50,000	-49,869	-48,284	-46,876	0	0.00%
Total Net Expenditures	68,599	63,139	65,336	69,509	44,786	5,460	8.65%

City of St Catharines
Parks Maintenance
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Equipment Operations							
750.240.053 Service Contracts	4,300	4,300	-135	135	269	0	0.00%
Total Equipment Operations	4,300	4,300	-135	135	269	0	0.00%
Building and Maintenance							
750.240.152 General Mtce and Supplies	1,322	1,322	0	5	222	0	0.00%
750.240.161 Repairs - vandalism	20,000	20,000	17,460	29,889	20,076	0	0.00%
750.240.162 Facility Repairs	265,000	258,608	314,064	292,664	303,369	6,392	2.47%
750.240.177 Identifiable Repairs	0	0	5	59,323	29,677	0	0.00%
Total Building and Maintenance	286,322	279,930	331,529	381,881	353,344	6,392	2.28%
Contracts							
750.240.200 Contracts-various	28,000	28,000	13,608	40,687	28,614	0	0.00%
750.240.201 Contract-Beach Cleaning	5,000	5,000	0	4,203	15,116	0	0.00%
Total Contracts	33,000	33,000	13,608	44,890	43,730	0	0.00%
Office and Related Expenses							
750.240.306 Phone Lines-Reality Park	500	500	402	531	491	0	0.00%
Total Office and Related Expenses	500	500	402	531	491	0	0.00%
Properties							
750.240.354 Other Equipment	0	0	1,335	0	0	0	0.00%
Total Properties	0	0	1,335	0	0	0	0.00%
Other Service Charges							
750.240.417 Study/Consulting Fees	0	0	50,000	-3,537	30,000	0	0.00%
Total Other Service Charges	0	0	50,000	-3,537	30,000	0	0.00%
Total Expenditures	324,122	317,730	396,739	423,900	427,834	6,392	2.01%
Revenue							
750.240.834 Recoverables-chargebacks	0	0	-911	-276	-1,495	0	0.00%
750.240.965 Transfer frm Deferred Rev	0	0	-1,335	0	0	0	0.00%
Total Revenue	0	0	-2,246	-276	-1,495	0	0.00%
Transfer from Reserve							
750.240.900 Transfer from Reserve	0	0	0	-40,000	-4,946	0	0.00%
Total Transfer from Reserve	0	0	0	-40,000	-4,946	0	0.00%
Total Revenue	0	0	-2,246	-40,276	-6,441	0	0.00%
Total Net Expenditures	324,122	317,730	394,493	383,624	421,393	6,392	2.01%

City of St Catharines
Happy Rolph's Bird Sanctuary
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
750.245.001 Salaries/Wages-Regular	52,633	51,641	37,435	27,413	1,091	992	1.92%
750.245.002 Salaries/Wages-Overtime	1,004	1,004	5,967	4,750	19	0	0.00%
750.245.003 Salaries/Wages-Ext Svce	70,232	68,832	87,082	80,023	97,018	1,400	2.03%
750.245.006 Sick Pay	0	0	220	0	0	0	0.00%
750.245.007 Holiday and Vacation Pay	9,393	9,348	9,804	7,729	6,385	45	0.48%
Total Salaries and Wages	133,262	130,825	140,508	119,915	104,513	2,437	1.86%
Benefits							
750.245.030 Pensions	12,668	12,264	12,812	10,392	7,326	404	3.29%
750.245.031 Other Benefits	11,900	11,897	11,038	8,467	3,462	3	0.03%
750.245.032 Workers Compensation	4,814	4,277	4,405	3,916	2,837	537	12.56%
750.245.033 Employment Insurance	2,944	2,694	3,007	2,733	1,915	250	9.28%
750.245.040 Meal Allowance	0	0	30	0	0	0	0.00%
750.245.041 Safety Shoes	200	0	0	0	0	200	0.00%
Total Benefits	32,526	31,132	31,292	25,508	15,540	1,394	4.48%
Equipment Operations							
750.245.050 Rentals	12,000	12,000	17,244	10,996	9,790	0	0.00%
750.245.053 Service Contracts	800	800	781	800	454	0	0.00%
Total Equipment Operations	12,800	12,800	18,025	11,796	10,244	0	0.00%
Materials							
750.245.102 Small Tools/Equipment	3,000	3,000	2,861	2,681	3,034	0	0.00%
750.245.104 General Supplies	6,500	6,615	8,587	7,336	6,440	-115	-1.74%
750.245.116 Animals	16,000	16,000	12,666	11,520	11,011	0	0.00%
Total Materials	25,500	25,615	24,114	21,537	20,485	-115	-0.45%
Building and Maintenance							
750.245.150 Custodial Duties	1,150	1,150	48	1,315	1,104	0	0.00%
750.245.162 Repairs	12,000	10,720	31,960	14,667	15,284	1,280	11.94%
750.245.163 Heat,Light,Power,Water	9,850	9,653	7,858	8,335	8,938	197	2.04%
750.245.164 Signage-Memorial walk	200	200	183	92	183	0	0.00%
750.245.173 Insurance-Bldg/Contents	918	562	529	491	432	356	63.35%
750.245.180 Improvements-Non TCA	0	10,000	0	0	0	-10,000	-100.00%
Total Building and Maintenance	24,118	32,285	40,578	24,900	25,941	-8,167	-25.30%
Contracts							
750.245.200 Contracts-general	2,000	2,000	1,554	1,781	1,679	0	0.00%
750.245.205 Contract-security	25,000	25,000	33,097	28,440	24,387	0	0.00%
750.245.235 Contract - Pest Control	500	2,160	0	0	0	-1,660	-76.85%
Total Contracts	27,500	29,160	34,651	30,221	26,066	-1,660	-5.69%

City of St Catharines
Happy Rolph's Bird Sanctuary
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Office and Related Expenses							
750.245.306 Cell Phones	240	240	853	414	86	0	0.00%
Total Office and Related Expenses	240	240	853	414	86	0	0.00%
Properties							
750.245.356 Bldg & Improvements	0	0	842	971	0	0	0.00%
Total Properties	0	0	842	971	0	0	0.00%
Other Service Charges							
750.245.417 Study/Consulting Fees	0	10,000	0	0	0	-10,000	-100.00%
Total Other Service Charges	0	10,000	0	0	0	-10,000	-100.00%
Total Expenditures	255,946	272,057	290,863	235,262	202,875	-16,111	-5.92%
Revenue							
750.245.868 Animal Feed Dispenser	-3,000	-3,000	-5,309	-1,430	-1,401	0	0.00%
Total Revenue	-3,000	-3,000	-5,309	-1,430	-1,401	0	0.00%
Transfer from Reserve							
750.245.900 Transfer from Reserve	0	0	0	-971	0	0	0.00%
Total Transfer from Reserve	0	0	0	-971	0	0	0.00%
Total Revenue	-3,000	-3,000	-5,309	-2,401	-1,401	0	0.00%
Total Net Expenditures	252,946	269,057	285,554	232,861	201,474	-16,111	-5.99%

City of St Catharines
Equipment Acquisitions
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Equipment Operations							
750.405.064 Insurance-Motor Vehicles	17,237	0	14,983	16,555	16,067	17,237	0.00%
750.405.069 Equipm't Reserve Prov'n	300,000	250,000	450,000	207,000	232,000	50,000	20.00%
Total Equipment Operations	317,237	250,000	464,983	223,555	248,067	67,237	26.89%
Office and Related Expenses							
750.405.330 Furniture/Equipment NTCA	0	0	18,885	0	0	0	0.00%
Total Office and Related Expenses	0	0	18,885	0	0	0	0.00%
Properties							
750.405.353 Motor Vehicles	0	0	54,265	379,814	309,934	0	0.00%
750.405.354 Other Equipment	0	0	231,325	0	0	0	0.00%
Total Properties	0	0	285,590	379,814	309,934	0	0.00%
Other Service Charges							
750.405.448 Eq't Reserve Allocation	0	0	6,015	58,498	204,875	0	0.00%
750.405.450 Miscellaneous Expense	0	0	497	4,332	0	0	0.00%
Total Other Service Charges	0	0	6,512	62,830	204,875	0	0.00%
Total Expenditures	317,237	250,000	775,970	666,199	762,876	67,237	26.89%
Revenue							
750.405.835 Obsolete Vehicle Sales	0	0	-6,512	-56,724	-24,875	0	0.00%
750.405.888 Equipm't Operat'n Surplus	0	0	0	0	-476,214	0	0.00%
Total Revenue	0	0	-6,512	-56,724	-501,089	0	0.00%
Transfer from Reserve							
750.405.900 Transfer from Reserve	-50,000	0	-517,475	-385,919	-309,934	-50,000	0.00%
Total Transfer from Reserve	-50,000	0	-517,475	-385,919	-309,934	-50,000	0.00%
Total Revenue	-50,000	0	-523,987	-442,643	-811,023	-50,000	0.00%
Total Net Expenditures	267,237	250,000	251,983	223,556	-48,147	17,237	6.89%

City of St Catharines
Equipment Maintenance
2021 Operating Budget - Expenditures by Object

[illegible]

City of St Catharines
Equipment Operation Surplus
2021 Operating Budget - Expenditures by Object

		2021	2020	2019	2018	2017	\$ Change	% Change
		Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
Object of Expenditure								
Properties								
750.415.000	Equipment-Oper'ns Surplus	-420,000	-462,000	-418,970	-358,255	0	42,000	-9.09%
Total Properties		-420,000	-462,000	-418,970	-358,255	0	42,000	-9.09%
Total Expenditures		-420,000	-462,000	-418,970	-358,255	0	42,000	-9.09%
Total Revenue		0	0	0	0	0	0	0.00%
Total Net Expenditures		-420,000	-462,000	-418,970	-358,255	0	42,000	-9.09%

City of St Catharines
Municipal Golf Course
2021 Operating Budget - Expenditures by Object

	2021	2020	2019	2018	2017	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
Object of Expenditure							
Salaries and Wages							
750.700.001 Salaries/Wages-Regular	52,318	51,352	76,884	40,810	51,637	966	1.88%
750.700.002 Salaries/Wages-Overtime	5,002	5,002	4,700	4,468	2,893	0	0.00%
750.700.003 Salaries/Wages-extra	241,961	231,896	155,703	191,312	169,486	10,065	4.34%
750.700.006 Sick Pay	0	0	670	633	659	0	0.00%
750.700.007 Holiday/Vacation Pay	15,055	14,628	11,771	26,707	17,830	427	2.92%
750.700.009 Doctor's Appointments	0	50	0	0	78	-50	-100.00%
Total Salaries and Wages	314,336	302,928	249,728	263,930	242,583	11,408	3.77%
Benefits							
750.700.030 Pensions	24,250	22,055	18,111	16,677	17,739	2,195	9.95%
750.700.031 Other Benefits	22,412	22,142	16,553	20,968	11,691	270	1.22%
750.700.032 Workers Compensation	10,903	9,485	7,941	8,485	5,906	1,418	14.95%
750.700.033 Employment Insurance	6,827	6,124	5,457	5,884	4,093	703	11.48%
750.700.040 Meal Allowance	51	51	0	0	0	0	0.00%
750.700.041 Safety Shoes	800	800	425	350	175	0	0.00%
Total Benefits	65,243	60,657	48,487	52,364	39,604	4,586	7.56%
Equipment Operations							
750.700.050 Rentals	50,000	50,000	51,939	52,892	49,608	0	0.00%
750.700.053 Service Contracts	4,000	4,500	3,687	4,400	3,433	-500	-11.11%
750.700.054 Repairs-equipment	500	1,115	0	145	464	-615	-55.16%
750.700.066 Fuel-Gasoline, Diesel	10,000	10,000	10,234	10,809	8,109	0	0.00%
750.700.068 Equipm't Operat'n Surplus	-12,000	-12,000	-10,039	-6,893	-21,161	0	0.00%
750.700.071 Irrigation Repairs	6,000	6,000	9,039	7,929	3,643	0	0.00%
Total Equipment Operations	58,500	59,615	64,860	69,282	44,096	-1,115	-1.87%
Materials							
750.700.101 Construction General	5,500	5,500	259	4,656	5,510	0	0.00%
750.700.102 Small Tools/Equipment	1,200	1,203	1,090	2,069	1,575	-3	-0.25%
750.700.104 General Supplies	25,000	25,000	34,410	23,614	25,119	0	0.00%
750.700.109 Safety/Protective Equip't	400	300	662	134	576	100	33.33%
750.700.110 Uniform Clothing	900	1,000	647	1,083	819	-100	-10.00%
750.700.112 Resale Items	1,500	1,500	1,843	772	738	0	0.00%
750.700.127 Concession Purchases	10,000	10,000	6,981	6,887	7,874	0	0.00%
750.700.139 Concession purch- liquor	19,000	19,000	14,529	16,117	18,453	0	0.00%
750.700.140 Concession supplies	100	100	0	0	0	0	0.00%
Total Materials	63,600	63,603	60,421	55,332	60,664	-3	0.00%
Building and Maintenance							
750.700.152 Gen Bldg Mtncce Supplies	500	500	25	20	1,111	0	0.00%
750.700.159 CNR Leases	100	100	0	0	0	0	0.00%
750.700.162 Repairs	12,000	10,272	6,138	8,440	19,832	1,728	16.82%

City of St Catharines
Municipal Golf Course
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
750.700.163 Heat,Light,Power,Water	106,100	105,082	44,995	68,117	69,141	1,018	0.97%
750.700.173 Insurance-Bldg/Contents	1,496	882	847	862	858	614	69.61%
Total Building and Maintenance	120,196	116,836	52,005	77,439	90,942	3,360	2.88%
Contracts							
750.700.200 Contracts-golf carts	21,500	21,500	23,393	20,716	21,993	0	0.00%
750.700.206 Contract-Garbage Coll'n	720	720	672	712	695	0	0.00%
750.700.235 Contract - Pest Control	300	300	265	0	0	0	0.00%
Total Contracts	22,520	22,520	24,330	21,428	22,688	0	0.00%
Office and Related Expenses							
750.700.302 Insurance-Liability	5,702	4,754	4,821	4,782	4,934	948	19.94%
750.700.305 Telephone	1,800	1,800	1,528	2,051	1,769	0	0.00%
750.700.306 Cellular Phones	1,920	1,920	1,389	1,102	858	0	0.00%
750.700.307 Printing	350	350	585	650	981	0	0.00%
750.700.309 Advertising	10,000	11,000	8,828	5,266	11,000	-1,000	-9.09%
750.700.310 Office Supplies	250	100	425	0	0	150	150.00%
750.700.318 Cash Processing fees	3,900	2,900	3,164	2,862	2,910	1,000	34.48%
Total Office and Related Expenses	23,922	22,824	20,740	16,713	22,452	1,098	4.81%
Properties							
750.700.354 Other Equipment	0	0	83,901	1,875	0	0	0.00%
Total Properties	0	0	83,901	1,875	0	0	0.00%
Other Service Charges							
750.700.401 Conferences/Conventions	0	0	80	0	0	0	0.00%
750.700.402 Training	500	500	239	465	380	0	0.00%
750.700.405 Subscriptions/Memb'ships	850	850	800	800	800	0	0.00%
750.700.417 Study/Consulting Fees	0	0	1,307	1,313	1,219	0	0.00%
750.700.443 Discounts	-700	-700	54	62	457	0	0.00%
750.700.445 Gift Certificates	-1,200	-1,200	-405	-188	-171	0	0.00%
750.700.446 Rainchecks	0	0	-1,076	-1,441	-1,714	0	0.00%
750.700.448 Transfer to Reserve	0	0	596	0	0	0	0.00%
750.700.450 Miscellaneous	0	0	49	0	89	0	0.00%
Total Other Service Charges	-550	-550	1,644	1,011	1,060	0	0.00%
Total Expenditures	667,767	648,433	606,116	559,374	524,089	19,334	2.98%
Revenue							
750.700.800 Misc Revenue	0	0	-78	-154	-250	0	0.00%
750.700.814 Pro Shop Rentals	-60,000	-62,000	-52,781	-55,738	-58,498	2,000	-3.23%
750.700.830 Memberships	-12,000	-12,500	-10,127	-9,304	-12,390	500	-4.00%

City of St Catharines
Municipal Golf Course
2021 Operating Budget - Expenditures by Object

	2021	2020	2019	2018	2017	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
750.700.834 Special Recoverables	0	0	-65	0	0	0	0.00%
750.700.836 Sale of Equip/Vehicle	0	0	-645	0	0	0	0.00%
750.700.856 Green Fees	-135,000	-160,000	-131,523	-124,714	-142,944	25,000	-15.63%
750.700.857 Concession Sales	-10,000	-15,000	-8,258	-8,422	-9,791	5,000	-33.33%
750.700.860 Vending Machines	-8,200	-8,200	-8,711	-8,751	-8,128	0	0.00%
750.700.861 Liquor Sales	-30,000	-45,000	-29,748	-28,682	-33,727	15,000	-33.33%
750.700.928 Activity Pack Fees	-27,500	-35,000	-21,574	-26,208	-23,117	7,500	-21.43%
750.700.940 Pro Shop Sales	-3,000	-3,500	-2,201	-2,360	-2,357	500	-14.29%
Total Revenue	-285,700	-341,200	-265,711	-264,333	-291,202	55,500	-16.27%
Transfer from Reserve							
750.700.900 Transfer from Reserve	-25,000	0	-83,901	0	-12,699	-25,000	0.00%
Total Transfer from Reserve	-25,000	0	-83,901	0	-12,699	-25,000	0.00%
Total Revenue	-310,700	-341,200	-349,612	-264,333	-303,901	30,500	-8.94%
Total Net Expenditures	357,067	307,233	256,504	295,041	220,188	49,834	16.22%

City of St Catharines
Greening/Naturalization program
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Building and Maintenance							
750.807.000 Green'g/Naturaliz'n Prgm	38,000	38,000	21,288	38,073	38,000	0	0.00%
Total Building and Maintenance	38,000	38,000	21,288	38,073	38,000	0	0.00%
Total Expenditures	38,000	38,000	21,288	38,073	38,000	0	0.00%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	38,000	38,000	21,288	38,073	38,000	0	0.00%

City of St Catharines

Holiday Lighting

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Other Service Charges							
783.135.000 Holiday Lighting	24,000	24,000	35,551	25,920	27,883	0	0.00%
Total Other Service Charges	24,000	24,000	35,551	25,920	27,883	0	0.00%
Total Expenditures	24,000	24,000	35,551	25,920	27,883	0	0.00%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	24,000	24,000	35,551	25,920	27,883	0	0.00%

City of St Catharines

2021 Operating Budget - Expenditures Reconciliations

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	% Change 2020 Budget	% Change 2020 Actuals
MW/SEWER Overhead Allocated							
Sanitary Sewers Overhead	943,700	764,414	621,129	635,658	810,478	179,286	23.45%
Pollution Control Overhead	265,843	251,029	208,973	327,035	318,446	14,814	5.90%
Sidewalk Overhead	184,195	181,280	143,457	165,111	150,372	2,915	1.61%
Roads Overhead	2,454,677	2,339,615	1,877,216	1,886,739	1,882,292	115,062	4.92%
Winter Control Overhead	469,840	417,944	345,371	503,538	506,107	51,896	12.42%
Street Cleaning Overhead	125,664	111,152	91,791	105,679	129,840	14,512	13.06%
Drainage Overhead	424,905	470,068	406,270	291,413	404,331	(45,163)	(9.61%)
Other Public Work Overhead	214,687	185,094	152,940	184,985	269,025	29,593	15.99%
Total MW/SEWER Overhead Allocated	5,083,511	4,720,596	3,847,147	4,100,158	4,470,891	362,915	7.69%
MW/EFES Overhead							
Operations (p. 174)	2,214,698	2,100,755	1,877,093	2,100,079	2,516,336	113,943	5.42%
Municipal Surveys (p. 176)	888,144	910,472	726,315	625,460	655,281	(22,328)	(2.45%)
Engineering (p. 178)	711,230	546,111	392,797	517,504	646,902	165,119	30.24%
Construction Inspection (p. 180)	167,845	209,516	180,256	144,873	95,701	(41,671)	(19.89%)
Development Coordination (p. 182)	413,969	403,621	297,022	347,245	338,716	10,348	2.56%
Works,Building and Yard (p. 184)	394,198	350,865	435,504	370,951	346,379	43,333	12.35%
Tools (p. 185)	18,938	23,292	12,737	17,388	17,999	(4,354)	(18.69%)
New Equipment (p. 186)	550,000	550,000	550,000	248,000	0	0	0.00%
Equipment Servicing (p. 187)	187,137	190,964	183,098	156,101	120,825	(3,827)	(2.00%)
Operating Surplus Equipment (p. 188)	(462,648)	(565,000)	(807,667)	(427,446)	(267,243)	102,352	(18.12%)
Total MW/EFES Overhead	5,083,511	4,720,596	3,847,155	4,100,155	4,470,896	362,915	7.69%

ESTIMATE 2021

OVERHEAD

		2021 BUDGET
310.113	<u>MW/EFES OVERHEAD EQUIPMENT RESERVE:</u> (Previously TES Equipment Reserve)	
	RESERVE BALANCE	1,044,782
	ANNUAL RESERVE PROVISION (715.200.000)	550,000
	EXPENDITURES (2020)	(355,000)
	EXPENDITURES (PRIOR YEAR COMMITMENTS)	(406,000)
	CLOSING BALANCE	<u>833,782</u>
	EXPENDITURE DETAILS:	
	ONE (1) HYBRID CAR - REPLACE UNIT #7	55,000
	ONE (1) SPORT UTILITY VEHICLE - REPLACE UNIT #314	40,000
	ONE (1) SPORT UTILITY VEHICLE - REPLACE UNIT #315	40,000
	ONE (1) ICE RESURFACER - REPLACE UNIT #591	110,000
	ONE (1) ICE RESURFACER - REPLACE UNIT #593	<u>110,000</u>
		<u>355,000</u>
	PRIOR YEAR COMMITMENTS:	
	ONE (1) QUAD CAB PICK-UP TRUCK (REPLACE UNIT #26)	40,000
	ONE (1) SUPER DUTY CREW CAB PICK-UP TRUCK (REPLACE UNIT #67)	50,000
	ONE (1) 3/4 TON PICK-UP TRUCK (REPLACE UNIT #76)	40,000
	ONE (1) UTILITY/SERVICE TRUCK (REPLACE UNIT #618)	75,000
	ONE (1) HYBRID SPORT UTILITY VEHICLE (REPLACE UNIT #51)	58,000
	ONE (1) HYBRID SPORT UTILITY VEHICLE (REPLACE UNIT #78)	58,000
	ONE (1) SIDEWALK PLOW (REPLACE UNIT #92)	85,000
		<u>406,000</u>

City of St Catharines
Operations
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
715.105.001 Salaries/Wages-Regular	1,113,027	1,030,338	724,124	761,409	815,733	82,689	8.03%
715.105.002 Salaries/Wages-Overtime	26,000	26,000	36,757	38,372	9,436	0	0.00%
715.105.003 Salaries/Wages-Ext Svce	26,696	3,437	1,096	8,010	477	23,259	676.72%
715.105.006 Sick Pay	275,000	275,000	264,583	340,852	256,321	0	0.00%
715.105.007 Holiday/Vacation Pay	600,304	571,736	797,557	784,994	621,052	28,568	5.00%
715.105.009 Doctor's Appointments	10,000	10,000	13,372	11,764	11,029	0	0.00%
Total Salaries and Wages	2,051,027	1,916,511	1,837,489	1,945,401	1,714,048	134,516	7.02%
Benefits							
715.105.030 Pensions	435,950	420,940	307,389	300,169	786,574	15,010	3.57%
715.105.031 Other Benefits	557,500	461,461	403,426	336,781	844,807	96,039	20.81%
715.105.032 Workers Compensation	114,757	96,510	72,542	74,934	287,933	18,247	18.91%
715.105.033 Employment Insurance	63,296	52,794	36,395	36,768	108,398	10,502	19.89%
715.105.040 Meal Allowance	5,000	5,000	6,873	4,440	4,431	0	0.00%
715.105.041 Safety Shoes	20,200	20,200	24,600	18,025	17,133	0	0.00%
Total Benefits	1,196,703	1,056,905	851,225	771,117	2,049,276	139,798	13.23%
Equipment Operations							
715.105.050 Rentals	6,000	6,000	2,710	2,489	6,290	0	0.00%
715.105.053 Service Contracts	124,500	89,500	89,245	80,960	77,398	35,000	39.11%
715.105.067 Car Allowance/Mileage	0	0	170	419	132	0	0.00%
Total Equipment Operations	130,500	95,500	92,125	83,868	83,820	35,000	36.65%
Materials							
715.105.110 Uniform Clothing	55,000	55,000	57,922	49,241	49,526	0	0.00%
Total Materials	55,000	55,000	57,922	49,241	49,526	0	0.00%
Building and Maintenance							
715.105.054 Repairs - equipment	1,000	1,200	0	1,231	0	-200	-16.67%
715.105.164 Signage	7,500	7,500	3,829	6,807	2,164	0	0.00%
Total Building and Maintenance	8,500	8,700	3,829	8,038	2,164	-200	-2.30%
Office and Related Expenses							
715.105.306 Telephone	13,000	13,000	15,212	11,562	14,307	0	0.00%
715.105.307 Printing	5,000	5,000	5,818	3,165	2,759	0	0.00%
715.105.310 Office Supplies	3,500	3,500	3,354	3,698	2,942	0	0.00%
715.105.312 Books and Publications	500	500	0	0	0	0	0.00%
715.105.314 Software/Licenses	1,000	1,000	0	0	0	0	0.00%
715.105.330 Equipment/Furniture NTCA	2,000	2,000	716	102	0	0	0.00%
Total Office and Related Expenses	25,000	25,000	25,100	18,527	20,008	0	0.00%

City of St Catharines

Operations

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Properties							
715.105.350 Office Equip/Furniture	2,000	2,000	1,580	0	0	0	0.00%
Total Properties	2,000	2,000	1,580	0	0	0	0.00%
Other Service Charges							
715.105.401 Conferences/Conventions	9,800	9,800	9,594	9,102	5,657	0	0.00%
715.105.402 Training	2,000	2,000	87	0	71	0	0.00%
715.105.405 Subscriptions/Memb'ships	3,685	3,685	1,354	2,097	2,907	0	0.00%
715.105.435 Staff App'n BBQ	1,000	1,000	1,000	0	0	0	0.00%
715.105.450 Miscellaneous	250	250	140	86	949	0	0.00%
Total Other Service Charges	16,735	16,735	12,175	11,285	9,584	0	0.00%
Total Expenditures	3,485,465	3,176,351	2,881,445	2,887,477	3,928,426	309,114	9.73%
Revenue							
715.105.923 OH Chgs-Subdividers	0	0	0	0	-6,235	0	0.00%
715.105.924 Overhead Chgs-Other Muni	-25,000	-25,000	-41,135	-37,736	-36,935	0	0.00%
715.105.950 Alloc-Water Operations	-1,245,767	-1,050,596	-963,217	-749,662	-1,368,920	-195,171	18.58%
Total Revenue	-1,270,767	-1,075,596	-1,004,352	-787,398	-1,412,090	-195,171	18.15%
Total Revenue	-1,270,767	-1,075,596	-1,004,352	-787,398	-1,412,090	-195,171	18.15%
Total Net Expenditures	2,214,698	2,100,755	1,877,093	2,100,079	2,516,336	113,943	5.42%

City of St Catharines
Municipal Surveys
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
715.110.001 Salaries/Wages-Regular	727,247	716,693	469,165	462,724	550,712	10,554	1.47%
715.110.002 Salaries/Wages-Overtime	0	0	1,912	1,519	306	0	0.00%
715.110.003 Salaries/Wages-Extra Svce	0	0	82,020	4,514	19,451	0	0.00%
715.110.006 Sick Pay	0	0	5,476	17,154	0	0	0.00%
715.110.007 Holiday/Vacation Pay	0	0	77,356	73,218	4,481	0	0.00%
715.110.009 Doctor's Appointments	0	0	408	229	0	0	0.00%
Total Salaries and Wages	727,247	716,693	636,337	559,358	574,950	10,554	1.47%
Benefits							
715.110.030 Pensions	105,650	102,530	78,831	75,875	79,326	3,120	3.04%
715.110.031 Other Benefits	85,494	81,423	66,950	57,890	68,563	4,071	5.00%
715.110.032 Workers Compensation	28,216	23,737	19,397	17,171	17,495	4,479	18.87%
715.110.033 Employment Insurance	14,073	12,006	9,905	8,834	9,399	2,067	17.22%
715.110.041 Safety Shoes	1,000	1,000	925	875	700	0	0.00%
Total Benefits	234,433	220,696	176,008	160,645	175,483	13,737	6.22%
Equipment Operations							
715.110.050 Equipment Rentals	26,488	26,488	26,390	16,252	18,433	0	0.00%
715.110.054 Repairs-equipment	3,000	3,000	162	814	371	0	0.00%
Total Equipment Operations	29,488	29,488	26,552	17,066	18,804	0	0.00%
Materials							
715.110.100 Other	2,250	2,250	0	1,780	0	0	0.00%
715.110.104 General Supplies	4,000	4,000	1,859	892	996	0	0.00%
Total Materials	6,250	6,250	1,859	2,672	996	0	0.00%
Contracts							
715.110.211 Contract-Surveys	4,000	4,000	0	8,395	0	0	0.00%
715.110.216 Aerial Mapping & Photog	3,000	3,000	0	7,500	0	0	0.00%
Total Contracts	7,000	7,000	0	15,895	0	0	0.00%
Office and Related Expenses							
715.110.306 Cell Phones	1,320	1,320	1,283	901	1,098	0	0.00%
715.110.308 Copying and Prints	200	500	338	0	3	-300	-60.00%
715.110.312 Books and Publications	250	250	0	0	0	0	0.00%
715.110.314 Software Support	23,500	23,100	16,048	463	26,356	400	1.73%
715.110.323 Internet Charges	720	720	263	0	0	0	0.00%
715.110.330 Equipment/Furniture NTCA	0	0	205	611	0	0	0.00%
Total Office and Related Expenses	25,990	25,890	18,137	1,975	27,457	100	0.39%
Properties							
715.110.350 Office Equip/Furniture	0	0	-3,451	0	0	0	0.00%
715.110.354 Other Equipment	0	0	0	0	13,850	0	0.00%
Total Properties	0	0	-3,451	0	13,850	0	0.00%

City of St Catharines

Municipal Surveys

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Other Service Charges							
715.110.401 Conferences/Conventions	1,500	1,500	1,051	801	458	0	0.00%
715.110.402 Training	4,000	4,000	1,862	0	734	0	0.00%
715.110.405 Subscriptions/Memb'ships	4,086	4,084	2,860	2,750	2,673	2	0.05%
715.110.420 Legal and Court Costs	4,000	4,000	502	975	836	0	0.00%
Total Other Service Charges	13,586	13,584	6,275	4,526	4,701	2	0.01%
Total Expenditures	1,043,994	1,019,601	861,717	762,137	816,241	24,393	2.39%
Revenue							
715.110.835 Sale of Maps/Prints	-250	-250	-86	-125	-418	0	0.00%
715.110.950 Roads - Allocation	-6,000	0	-1,000	0	0	-6,000	0.00%
715.110.952 Sewer Allocation	-18,000	-5,566	-25,000	-27,000	-41,000	-12,434	223.39%
715.110.953 Waterworks Allocation	-130,000	-102,713	-109,000	-109,000	-119,000	-27,287	26.57%
715.110.954 Sidewalks Allocation	-1,000	0	0	0	0	-1,000	0.00%
715.110.970 Encroachment Agreements	-600	-600	-316	-552	-542	0	0.00%
Total Revenue	-155,850	-109,129	-135,402	-136,677	-160,960	-46,721	42.81%
Total Revenue	-155,850	-109,129	-135,402	-136,677	-160,960	-46,721	42.81%
Total Net Expenditures	888,144	910,472	726,315	625,460	655,281	-22,328	-2.45%

City of St Catharines

Engineering

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
715.115.001 Salaries/Wages-Regular	1,007,659	990,177	716,404	727,742	774,135	17,482	1.77%
715.115.002 Salaries/Wages-Overtime	6,001	6,001	4,228	5,863	3,882	0	0.00%
715.115.003 Salaries/Wages-Ext Svce	35,053	34,434	29,600	28,529	102,429	619	1.80%
715.115.006 Sick Pay	0	0	4,874	14,363	0	0	0.00%
715.115.007 Holiday/Vacation Pay	1,401	1,383	95,866	94,731	15,157	18	1.30%
715.115.009 Doctor's Appointments	0	0	2,611	2,082	0	0	0.00%
Total Salaries and Wages	1,050,114	1,031,995	853,583	873,310	895,603	18,119	1.76%
Benefits							
715.115.030 Pensions	164,500	152,121	117,143	120,760	114,862	12,379	8.14%
715.115.031 Other Benefits	101,525	96,283	70,021	73,492	83,623	5,242	5.44%
715.115.032 Workers Compensation	37,512	31,646	24,479	25,965	25,961	5,866	18.54%
715.115.033 Employment Insurance	15,784	12,891	10,719	10,538	11,500	2,893	22.44%
715.115.040 Meal Allowance	0	0	59	9	0	0	0.00%
715.115.041 Safety Shoes	1,925	1,925	2,350	1,575	1,575	0	0.00%
Total Benefits	321,246	294,866	224,771	232,339	237,521	26,380	8.95%
Equipment Operations							
715.115.067 Car Allowance/Mileage	6,500	6,500	4,779	5,756	3,651	0	0.00%
Total Equipment Operations	6,500	6,500	4,779	5,756	3,651	0	0.00%
Materials							
715.115.109 Safety/Protective Equip't	500	500	57	28	68	0	0.00%
715.115.110 Uniform Clothing	990	990	0	0	205	0	0.00%
Total Materials	1,490	1,490	57	28	273	0	0.00%
Office and Related Expenses							
715.115.306 Cell Phones	9,720	9,720	7,439	5,385	6,624	0	0.00%
715.115.310 Office Supplies	100	100	0	0	0	0	0.00%
715.115.312 Books and Publications	1,000	1,000	0	0	1,075	0	0.00%
715.115.314 Computer software	13,600	0	0	0	11,143	13,600	0.00%
715.115.330 Equipment/Furniture NTCA	750	750	427	615	266	0	0.00%
Total Office and Related Expenses	25,170	11,570	7,866	6,000	19,108	13,600	117.55%
Properties							
715.115.350 Office Equip't/Furniture	0	0	719	0	0	0	0.00%
715.115.351 Replacement-micros	0	0	1,815	0	0	0	0.00%
Total Properties	0	0	2,534	0	0	0	0.00%

City of St Catharines

Engineering

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Other Service Charges							
715.115.401 Conferences/Conventions	6,800	6,800	5,919	2,972	4,516	0	0.00%
715.115.402 Training	14,900	14,900	11,459	-10,567	26,008	0	0.00%
715.115.405 Subscriptions/Memb'ships	7,380	7,360	3,977	4,393	3,645	20	0.27%
715.115.417 Study/Consulting Fees	75,000	15,000	15,000	9,933	9,931	60,000	400.00%
715.115.450 Miscellaneous	0	0	3	0	0	0	0.00%
Total Other Service Charges	104,080	44,060	36,358	6,731	44,100	60,020	136.22%
Total Expenditures	1,508,600	1,390,481	1,129,948	1,124,164	1,200,256	118,119	8.49%
Revenue							
715.115.819 Inspection	-2,370	-2,370	-9,152	-6,296	-14,354	0	0.00%
715.115.950 Charg'ble Water Oper'ns	-362,000	-395,000	-304,000	-236,682	-236,000	33,000	-8.35%
715.115.951 Recovery-Bridge Program	-7,000	-3,000	-3,000	-3,000	-3,000	-4,000	133.33%
715.115.952 Recovery-Roads Program	-56,000	-110,000	-110,000	-117,000	-59,000	54,000	-49.09%
715.115.953 Recov'y-Sanitary/Comb'd	-362,000	-327,000	-304,000	-236,682	-236,000	-35,000	10.70%
715.115.954 Recovery-Sidewalks	-8,000	-7,000	-7,000	-7,000	-5,000	-1,000	14.29%
Total Revenue	-797,370	-844,370	-737,152	-606,660	-553,354	47,000	-5.57%
Total Revenue	-797,370	-844,370	-737,152	-606,660	-553,354	47,000	-5.57%
Total Net Expenditures	711,230	546,111	392,796	517,504	646,902	165,119	30.24%

City of St Catharines
Construction Inspection
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
715.120.001 Salaries/Wages-Regular	331,670	326,117	246,143	252,909	302,118	5,553	1.70%
715.120.002 Salaries/Wages-Overtime	31,002	31,002	27,635	42,240	27,846	0	0.00%
715.120.003 Salaries/Wages-Ext Svce	12,614	11,921	9,456	8,397	9,856	693	5.81%
715.120.006 Sick Pay	0	0	26,220	8,345	0	0	0.00%
715.120.007 Holiday/Vacation Pay	502	479	40,013	45,410	4,776	23	4.80%
715.120.009 Doctor's Appointments	0	0	909	373	0	0	0.00%
Total Salaries and Wages	375,788	369,519	350,376	357,674	344,596	6,269	1.70%
Benefits							
715.120.030 Pensions	53,750	50,880	45,321	44,153	43,680	2,870	5.64%
715.120.031 Other Benefits	37,350	38,945	32,461	31,156	27,640	-1,595	-4.10%
715.120.032 Workers Compensation	14,606	12,323	11,082	11,318	10,939	2,283	18.53%
715.120.033 Employment Insurance	6,700	5,098	4,590	4,576	4,502	1,602	31.42%
715.120.040 Meal Allowance	1,101	1,101	459	611	759	0	0.00%
715.120.041 Safety Shoes	700	800	1,000	700	700	-100	-12.50%
Total Benefits	114,207	109,147	94,913	92,514	88,220	5,060	4.64%
Equipment Operations							
715.120.067 Car Allowance/Mileage	22,500	22,500	20,515	21,485	23,779	0	0.00%
Total Equipment Operations	22,500	22,500	20,515	21,485	23,779	0	0.00%
Materials							
715.120.104 General Supplies	1,100	1,100	931	973	-683	0	0.00%
715.120.109 Safety/Protective Equipm'	150	150	46	43	0	0	0.00%
715.120.110 Uniform Clothing	900	900	191	344	515	0	0.00%
Total Materials	2,150	2,150	1,168	1,360	-168	0	0.00%
Office and Related Expenses							
715.120.306 Cellular Phones	3,800	5,240	5,472	3,739	3,913	-1,440	-27.48%
715.120.307 Printing	200	200	0	111	8	0	0.00%
715.120.312 Books and Publications	150	150	0	0	0	0	0.00%
715.120.314 Software	10,000	10,000	10,000	0	0	0	0.00%
715.120.323 Internet Charges	1,440	0	0	0	0	1,440	0.00%
Total Office and Related Expenses	15,590	15,590	15,472	3,850	3,921	0	0.00%
Other Service Charges							
715.120.402 Training	15,900	15,900	263	4,388	3,898	0	0.00%
715.120.405 Subscriptions/Memb'ships	1,710	1,710	1,050	1,032	768	0	0.00%
Total Other Service Charges	17,610	17,610	1,313	5,420	4,666	0	0.00%
Total Expenditures	547,845	536,516	483,757	482,303	465,014	11,329	2.11%

City of St Catharines
Construction Inspection
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Revenue							
715.120.819 Wages Allocated	-380,000	-327,000	-303,501	-337,430	-369,313	-53,000	16.21%
Total Revenue	-380,000	-327,000	-303,501	-337,430	-369,313	-53,000	16.21%
Total Revenue	-380,000	-327,000	-303,501	-337,430	-369,313	-53,000	16.21%
Total Net Expenditures	167,845	209,516	180,256	144,873	95,701	-41,671	-19.89%

City of St Catharines
Development Coordination
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
715.125.001 Salaries/Wages-Regular	324,935	319,360	207,526	244,103	256,107	5,575	1.75%
715.125.002 Salaries/Wages-Overtime	0	0	747	2,498	442	0	0.00%
715.125.006 Sick Pay	0	0	1,486	1,124	0	0	0.00%
715.125.007 Holiday/Vacation Pay	0	0	29,928	30,296	849	0	0.00%
715.125.009 Doctor's Appointments	0	0	281	468	0	0	0.00%
715.125.012 Allocation-administration	0	0	0	0	17,670	0	0.00%
Total Salaries and Wages	324,935	319,360	239,968	278,489	275,068	5,575	1.75%
Benefits							
715.125.030 Pensions	34,800	33,278	22,686	28,367	36,293	1,522	4.57%
715.125.031 Other Benefits	24,562	23,392	14,963	18,447	18,626	1,170	5.00%
715.125.032 Workers Compensation	10,950	9,064	7,384	8,326	7,324	1,886	20.81%
715.125.033 Employment Insurance	4,827	3,907	3,608	3,524	3,196	920	23.55%
715.125.041 Safety Shoes	525	600	675	525	700	-75	-12.50%
Total Benefits	75,664	70,241	49,316	59,189	66,139	5,423	7.72%
Equipment Operations							
715.125.067 Car Allowance/Mileage	2,500	2,500	459	2,218	2,643	0	0.00%
Total Equipment Operations	2,500	2,500	459	2,218	2,643	0	0.00%
Materials							
715.125.102 Small Tools & Equipment	0	0	0	0	127	0	0.00%
715.125.110 Uniform Clothing	200	300	19	231	158	-100	-33.33%
Total Materials	200	300	19	231	285	-100	-33.33%
Office and Related Expenses							
715.125.306 Cellular Phones	2,100	2,100	2,093	1,827	2,361	0	0.00%
715.125.330 Equipment/Furniture NTCA	0	0	512	0	0	0	0.00%
Total Office and Related Expenses	2,100	2,100	2,605	1,827	2,361	0	0.00%
Other Service Charges							
715.125.400 Travelling	2,900	2,900	394	720	1,375	0	0.00%
715.125.401 Conferences/conventions	1,000	1,000	0	100	855	0	0.00%
715.125.402 Training	3,000	3,135	2,552	2,157	3,393	-135	-4.31%
715.125.405 Subscriptions/Memb'ships	1,670	2,085	1,709	2,314	1,515	-415	-19.90%
Total Other Service Charges	8,570	9,120	4,655	5,291	7,138	-550	-6.03%
Total Expenditures	413,969	403,621	297,022	347,245	353,634	10,348	2.56%

City of St Catharines
Development Coordination
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Revenue							
715,125,950 Alloc-Water Operations	0	0	0	0	-14,918	0	0.00%
Total Revenue	0	0	0	0	-14,918	0	0.00%
Total Revenue	0	0	0	0	-14,918	0	0.00%
Total Net Expenditures	413,969	403,621	297,022	347,245	338,716	10,348	2.56%

City of St Catharines
Works,Building,Yards
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
715.130.001 Salaries/Wages-Regular	141,770	136,310	142,307	119,901	112,431	5,460	4.01%
715.130.002 Salaries/Wages-Overtime	0	0	387	350	1,803	0	0.00%
715.130.003 Salaries/Wages - Extra	0	0	5,449	9,110	0	0	0.00%
715.130.008 Modified Work Program	0	0	175	207	32,341	0	0.00%
Total Salaries and Wages	141,770	136,310	148,318	129,568	146,575	5,460	4.01%
Benefits							
715.130.030 Pensions	18,405	17,606	17,820	14,818	41	799	4.54%
715.130.031 Other Benefits	20,713	21,093	18,179	15,949	27	-380	-1.80%
715.130.032 Workers Compensation	4,009	3,898	4,690	4,153	13	111	2.85%
715.130.033 Employment Insurance	2,301	2,408	2,540	2,248	9	-107	-4.44%
Total Benefits	45,428	45,005	43,229	37,168	90	423	0.94%
Equipment Operations							
715.130.050 Rentals	119,660	110,210	134,482	108,094	119,183	9,450	8.57%
Total Equipment Operations	119,660	110,210	134,482	108,094	119,183	9,450	8.57%
Materials							
715.130.101 Construction-General	3,340	3,340	1,194	2,087	1,192	0	0.00%
715.130.102 Small Tools/Equipment	0	0	45	33	1	0	0.00%
Total Materials	3,340	3,340	1,239	2,120	1,193	0	0.00%
Contracts							
715.130.200 Contracts-miscellaneous	84,000	56,000	108,236	94,001	79,338	28,000	50.00%
Total Contracts	84,000	56,000	108,236	94,001	79,338	28,000	50.00%
Total Expenditures	394,198	350,865	435,504	370,951	346,379	43,333	12.35%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	394,198	350,865	435,504	370,951	346,379	43,333	12.35%

City of St Catharines

Tools

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
715.135.001 Salaries/Wages Regular	0	0	10,438	9,359	1,490	0	0.00%
715.135.002 Salaries/Wages - Overtime	0	0	93	37	0	0	0.00%
715.135.008 Modified Work Program	14,040	16,815	44	3,558	16,509	-2,775	-16.50%
Total Salaries and Wages	14,040	16,815	10,575	12,954	17,999	-2,775	-16.50%
Benefits							
715.135.030 Pensions	1,822	2,172	1,376	1,795	0	-350	-16.11%
715.135.031 Other Benefits	2,051	2,827	242	1,869	0	-776	-27.45%
715.135.032 Workers Compensation	397	481	332	463	0	-84	-17.46%
715.135.033 Employment Insurance	228	297	212	304	0	-69	-23.23%
Total Benefits	4,498	5,777	2,162	4,431	0	-1,279	-22.14%
Equipment Operations							
715.135.050 Rentals	100	200	0	0	0	-100	-50.00%
715.135.054 Repairs-equipment	100	100	0	0	0	0	0.00%
Total Equipment Operations	200	300	0	0	0	-100	-33.33%
Materials							
715.135.101 Construction-general	100	200	0	0	0	-100	-50.00%
715.135.102 Small Tools/Equipment	100	200	0	3	0	-100	-50.00%
Total Materials	200	400	0	3	0	-200	-50.00%
Total Expenditures	18,938	23,292	12,737	17,388	17,999	-4,354	-18.69%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	18,938	23,292	12,737	17,388	17,999	-4,354	-18.69%

City of St Catharines
New Equipment
2021 Operating Budget - Expenditures by Object

		2021	2020	2019	2018	2017	\$ Change	% Change
		Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
Object of Expenditure								
Properties								
715.200.000	Transfer to Eq't Reserve	550,000	550,000	550,000	248,000	0	0	0.00%
Total Properties		550,000	550,000	550,000	248,000	0	0	0.00%
Total Expenditures		550,000	550,000	550,000	248,000	0	0	0.00%
Total Revenue		0	0	0	0	0	0	0.00%
Total Net Expenditures		550,000	550,000	550,000	248,000	0	0	0.00%

City of St Catharines
Equipment Servicing
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
715.205.001 Salaries/Wages-Regular	133,010	132,150	125,957	99,629	116,096	860	0.65%
715.205.002 Salaries/Wages-Overtime	6,770	6,750	4,553	3,098	1,740	20	0.30%
715.205.003 Salary/Wages - Extra	0	0	4,597	14,459	8	0	0.00%
715.205.008 Modified Work Program	0	0	0	0	463	0	0.00%
Total Salaries and Wages	139,780	138,900	135,107	117,186	118,307	880	0.63%
Benefits							
715.205.030 Pensions	17,440	19,958	16,946	15,146	119	-2,518	-12.62%
715.205.031 Other Benefits	21,750	23,780	20,793	16,513	110	-2,030	-8.54%
715.205.032 Workers Compensation	3,998	3,992	4,355	3,771	38	6	0.15%
715.205.033 Employment Insurance	2,309	2,474	2,310	2,172	25	-165	-6.67%
Total Benefits	45,497	50,204	44,404	37,602	292	-4,707	-9.38%
Equipment Operations							
715.205.050 Rentals	1,360	1,360	2,252	1,072	1,031	0	0.00%
Total Equipment Operations	1,360	1,360	2,252	1,072	1,031	0	0.00%
Materials							
715.205.102 Small Tools/Equipment	500	500	1,335	241	1,195	0	0.00%
Total Materials	500	500	1,335	241	1,195	0	0.00%
Total Expenditures	187,137	190,964	183,098	156,101	120,825	-3,827	-2.00%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	187,137	190,964	183,098	156,101	120,825	-3,827	-2.00%

City of St Catharines
Operating Surplus Equipment
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Equipment Operations							
715.209.064 Insurance-Motor Vehicles	64,352	0	57,204	63,459	0	64,352	0.00%
715.209.069 Equipment Reserve Alloc'n	0	0	0	0	248,000	0	0.00%
Total Equipment Operations	64,352	0	57,204	63,459	248,000	64,352	0.00%
Properties							
715.209.353 Motor Vehicles	0	0	1,652,150	697,912	497,302	0	0.00%
715.209.354 Other Equipment	0	0	245,060	0	0	0	0.00%
715.210.000 Equip-Operating Surplus	-527,000	-565,000	-562,872	-490,905	-515,242	38,000	-6.73%
Total Properties	-527,000	-565,000	1,334,338	207,007	-17,940	38,000	-6.73%
Other Service Charges							
715.209.448 Transfer to Reserve	0	0	129,397	23,557	47,977	0	0.00%
715.209.450 Miscellaneous Expense	0	0	10,691	1,946	0	0	0.00%
Total Other Service Charges	0	0	140,088	25,503	47,977	0	0.00%
Total Expenditures	-462,648	-565,000	1,531,630	295,969	278,037	102,352	-18.12%
Revenue							
715.209.836 Obsolete Vehicle Sales	0	0	-140,088	-25,503	-47,977	0	0.00%
Total Revenue	0	0	-140,088	-25,503	-47,977	0	0.00%
Transfer from Reserve							
715.209.900 Transfer from Reserve	0	0	-2,199,210	-697,912	-497,302	0	0.00%
Total Transfer from Reserve	0	0	-2,199,210	-697,912	-497,302	0	0.00%
Total Revenue	0	0	-2,339,298	-723,415	-545,279	0	0.00%
Total Net Expenditures	-462,648	-565,000	-807,668	-427,446	-267,242	102,352	-18.12%

City of St Catharines

2021 Operating Budget - Expenditures by Department, Board or Committee

1, Section 5

	2021	2020	2019	2018	2017	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
Community, Recreation and Culture Services							
Port Dalhousie Seniors Centre (p. 192)	44,469	41,000	43,328	33,085	37,544	3,469	8.46%
Dunlop Drive Seniors Centre (p. 194)	69,616	47,345	43,304	54,375	39,088	22,271	47.04%
West St Catharines Senior Centre (p. 196)	72,007	63,316	57,588	59,423	36,386	8,691	13.73%
CRCS Administration (p. 198)	1,422,846	1,445,815	1,448,204	966,607	1,073,597	-22,969	-1.59%
Memorial Forest (p. 200)	0	0	1	0	0	0	0.00%
Recreation Overhead (p. 201)	1,019,409	1,045,858	955,286	949,861	947,550	-26,449	-2.53%
Special Events (p. 203)	54,533	51,532	54,992	41,390	59,206	3,001	5.82%
SCCIP (p. 205)	204,900	4,000	7,087	4,988	0	200,900	5,022.50%
Culture (p. 206)	270,876	273,899	196,568	181,339	212,787	-3,023	-1.10%
Swimming Pools and Beaches (p. 208)	408,495	449,761	432,379	409,794	453,434	-41,266	-9.18%
Kiwanis Aquatic Centre (p. 210)	1,764,906	1,675,505	1,510,341	1,565,935	1,349,159	89,401	5.34%
Port Weller Centre (p. 213)	63,168	49,258	73,359	63,823	28,630	13,910	28.24%
Russell Ave Community Centre (p. 215)	175,515	167,081	158,391	182,498	113,700	8,434	5.05%
Carousel (p. 217)	130,376	122,722	94,388	77,590	103,152	7,654	6.24%
Port Dalhousie Harbour (p. 219)	-63,837	-59,683	19,024	-39,280	-45,551	-4,154	6.96%
Harriet Tubman Programming (p. 220)	-9,900	-9,250	-11,758	-1,739	17,595	-650	7.03%
Concessions (p. 221)	-16,270	-17,158	-15,351	-17,162	-16,494	888	-5.18%
Grantham Lions/Optimist (p. 222)	29,593	29,593	29,289	29,289	29,550	0	0.00%
Welland Canal Centre Gift Shop (p. 223)	-63,338	-78,300	-49,789	-63,549	-64,019	14,962	-19.11%
Museum (p. 224)	712,902	714,602	500,266	473,007	554,393	-1,700	-0.24%
Welland Canal Centre (p. 227)	631,844	619,126	729,916	668,490	549,042	12,718	2.05%
Morningstar Mill (p. 229)	105,805	111,291	98,657	88,758	100,264	-5,486	-4.93%
Festivals (p. 231)	0	5,339	0	0	0	-5,339	-100.00%
Events/Market Operations (p. 232)	98,004	99,026	110,539	57,102	81,668	-1,022	-1.03%
Labour Day Parade (p. 234)	7,200	7,200	9,054	8,688	7,188	0	0.00%
Total CRCS	7,133,119	6,858,878	6,495,063	5,794,312	5,667,672	274,241	4.00%

ESTIMATE 2021 COMMUNITY, RECREATION AND CULTURE SERVICES

EXPENDITURE ACCOUNT		2021 BUDGET
750.512	<u>CULTURE</u>	
	<u>118 - INDOOR ART EXHIBITS (2020 - \$8,607)</u>	
	CITY HALL - JURIED SHOW	\$4,500
	CENTENNIAL GARDENS	2,350
	FOPAC - JOY WILLIAMS LOBBY	960
	CITY HALL - PARTNER SHOW	800
		<u>\$8,610</u>
	 <u>135 - COMMUNITY DEVELOPMENT (2020 - \$22,412)</u>	
	ARTS AWARDS	\$18,912
	cNIAGARA	3,500
	Note: Arts Awards to be partially funded through Civic Project Fund in 2020.	<u>\$22,412</u>
750.515	<u>POOLS AND BEACHES</u>	
	<u>102 - SMALL TOOLS AND EQUIPMENT (2020 - \$21,100)</u>	
	PUMP/FILTER ROOM REPAIRS	\$5,000
	SAFE SWIMMING INITIATIVE-LAKESIDE PARK BEACH	4,000
	MAINTENANCE HAND TOOLS	1,000
	VACUUM, POLES AND EQUIPMENT	500
		<u>\$10,500</u>
750.518	<u>KIWANIS AQUATIC CENTRE</u>	
	<u>102 - SMALL TOOLS AND EQUIPMENT (2020 - \$8,250)</u>	
	PUMP ROOM FILTER ANNUAL MAINTENANCE	\$2,000
	VARIOUS SMALL TOOLS AND EQUIPMENT	1,000
		<u>\$3,000</u>
750.545	<u>RUSSELL AVENUE COMMUNITY CENTRE</u>	
	<u>102 - SMALL TOOLS AND EQUIPMENT (2020 - \$1,000)</u>	
	REPLACEMENT TABLE AND CHAIRS	<u>\$1,000</u>

ESTIMATE 2021 COMMUNITY, RECREATION AND CULTURE SERVICES

EXPENDITURE ACCOUNT		2021 BUDGET
752.105	<u>MUSEUM</u>	
	<u>118 - SPECIAL EXHIBITS (2020 - \$26,000)</u>	
	INTERPRETIVE PLAN, IMPLEMENTATION - PHASE 4	\$12,000
	INTERPRETIVE PLAN, IMPLEMENTATION - PHASE 5	14,000
		<u>\$26,000</u>
752.120	<u>WELLAND CANAL CENTRE</u>	
	<u>180 - IMPROVEMENTS - NON TCA (2020 - \$0) [FUNDED BY</u>	
	<u>HYDRO RESERVE FUNDS]</u>	<u>\$25,000</u>
761.129	<u>135 - FESTIVALS</u> (2020 - \$5,339)	
	FOLK ARTS COUNCIL	41,000
	FOLK ARTS - IN KIND	4,639
	900 FUNDING FROM CIVIC PROJECT FUND	-45,639
		<u>\$0</u>

City of St Catharines
Port Dalhousie Seniors Centre
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
745.100.001 Salaries/Wages - Regular	28,700	28,194	26,671	21,895	0	506	1.79%
745.100.003 Salaries/Wages-Ext Svce	20,605	20,241	21,541	20,489	15,725	364	1.80%
745.100.006 Sick Pay	0	0	25	0	0	0	0.00%
745.100.007 Holiday/Vacation Pay	819	806	4,129	1,433	2,754	13	1.61%
745.100.012 Allocation-Prog Super	0	0	4,484	0	24,743	0	0.00%
Total Salaries and Wages	50,124	49,241	56,850	43,817	43,222	883	1.79%
Benefits							
745.100.030 Pensions	5,250	5,300	4,881	4,439	3,943	-50	-0.94%
745.100.031 Other Benefits	4,153	4,246	3,535	3,328	1,056	-93	-2.19%
745.100.032 Workers Compensation	1,846	1,643	1,546	1,410	1,651	203	12.36%
745.100.033 Employment Insurance	1,137	1,043	1,002	972	1,235	94	9.01%
Total Benefits	12,386	12,232	10,964	10,149	7,885	154	1.26%
Equipment Operations							
745.100.053 Service Contracts	1,578	1,578	1,321	1,217	1,428	0	0.00%
745.100.054 Repairs - Equipment	475	475	317	51	308	0	0.00%
Total Equipment Operations	2,053	2,053	1,638	1,268	1,736	0	0.00%
Materials							
745.100.104 General Supplies	1,000	1,000	1,354	807	987	0	0.00%
745.100.110 Uniform Clothing	150	150	154	155	158	0	0.00%
Total Materials	1,150	1,150	1,508	962	1,145	0	0.00%
Building and Maintenance							
745.100.150 Cleaning/custodian	5,930	5,200	5,623	6,002	5,014	730	14.04%
745.100.152 Gen Bldg Mntce Supplies	615	615	325	430	309	0	0.00%
745.100.162 Repairs	7,548	7,704	6,701	5,376	5,507	-156	-2.02%
745.100.163 Heat,Light,Power,Water	8,650	8,475	6,102	7,070	7,430	175	2.06%
745.100.173 Insurance-Bldg/Contents	993	610	574	594	1,539	383	62.79%
Total Building and Maintenance	23,736	22,604	19,325	19,472	19,799	1,132	5.01%
Contracts							
745.100.229 Instructor Fees	1,200	1,200	987	465	0	0	0.00%
745.100.235 Garbage/Pest Control	50	50	0	0	0	0	0.00%
Total Contracts	1,250	1,250	987	465	0	0	0.00%
Office and Related Expenses							
745.100.307 Printing	120	120	112	147	185	0	0.00%
Total Office and Related Expenses	120	120	112	147	185	0	0.00%
Properties							
745.100.354 Other Equipment	0	0	10,027	8,807	13,118	0	0.00%
Total Properties	0	0	10,027	8,807	13,118	0	0.00%
Total Expenditures	90,819	88,650	101,411	85,087	87,090	2,169	2.45%

City of St Catharines
Port Dalhousie Seniors Centre
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Revenue							
745.100.801 Provincial Grant	-42,700	-41,850	-52,727	-46,578	-45,010	-850	2.03%
745.100.830 Memberships	-2,500	-4,500	-4,797	-4,684	-4,443	2,000	-44.44%
745.100.832 Casual Rentals	-100	-100	0	-174	-93	0	0.00%
745.100.858 Registration Fees	-1,050	-1,200	-559	-566	0	150	-12.50%
Total Revenue	-46,350	-47,650	-58,083	-52,002	-49,546	1,300	-2.73%
Total Revenue	-46,350	-47,650	-58,083	-52,002	-49,546	1,300	-2.73%
Total Net Expenditures	44,469	41,000	43,328	33,085	37,544	3,469	8.46%

City of St Catharines
Dunlop Drive Seniors Centre
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
745.105.001 Salaries/Wages-Regular	0	0	-79	291	0	0	0.00%
745.105.003 Salaries/Wages-Ext Svce	54,904	53,935	55,714	54,594	44,693	969	1.80%
745.105.007 Holiday/Vacation Pay	2,182	2,148	2,709	3,586	3,262	34	1.58%
Total Salaries and Wages	57,086	56,083	58,344	58,471	47,955	1,003	1.79%
Benefits							
745.105.030 Pensions	2,533	3,723	2,864	3,815	3,793	-1,190	-31.96%
745.105.031 Other Benefits	1,071	1,380	1,158	1,077	674	-309	-22.39%
745.105.032 Workers Compensation	1,922	1,699	1,850	1,867	1,054	223	13.13%
745.105.033 Employment Insurance	1,214	1,109	1,337	1,355	789	105	9.47%
Total Benefits	6,740	7,911	7,209	8,114	6,310	-1,171	-14.80%
Equipment Operations							
745.105.053 Service Contracts	3,268	3,268	3,394	2,536	3,021	0	0.00%
745.105.054 Repairs - Equipment	550	550	1,107	596	553	0	0.00%
Total Equipment Operations	3,818	3,818	4,501	3,132	3,574	0	0.00%
Materials							
745.105.104 General Supplies	1,750	1,750	2,325	1,854	1,848	0	0.00%
745.105.110 Uniforms	300	300	302	291	258	0	0.00%
Total Materials	2,050	2,050	2,627	2,145	2,106	0	0.00%
Building and Maintenance							
745.105.150 Cleaning/Custodian	21,450	19,500	19,502	19,652	19,917	1,950	10.00%
745.105.152 Gen Bldg Mtncce Supplies	1,500	1,558	1,602	1,826	1,779	-58	-3.72%
745.105.162 Repairs	12,580	12,840	10,296	15,160	6,700	-260	-2.02%
745.105.163 Heat,Light,Power,Water	25,500	24,950	20,456	22,130	24,070	550	2.20%
745.105.173 Insurance-Bldg/Contents	3,247	1,990	1,874	1,937	972	1,257	63.17%
745.105.180 Improvements-Non TCA	0	0	2,000	0	0	0	0.00%
Total Building and Maintenance	64,277	60,838	55,730	60,705	53,438	3,439	5.65%
Contracts							
745.105.229 Instructor Fees	2,500	2,500	4,329	3,600	1,964	0	0.00%
745.105.235 Garbage/Pest Control	975	975	1,016	927	1,015	0	0.00%
Total Contracts	3,475	3,475	5,345	4,527	2,979	0	0.00%
Office and Related Expenses							
745.105.307 Printing	470	470	300	704	262	0	0.00%
745.105.323 Internet Charges	400	400	480	480	-293	0	0.00%
Total Office and Related Expenses	870	870	780	1,184	-31	0	0.00%
Properties							
745.105.354 Other Equipment	0	0	10,027	11,185	14,454	0	0.00%
Total Properties	0	0	10,027	11,185	14,454	0	0.00%
Total Expenditures	138,316	135,045	144,563	149,463	130,785	3,271	2.42%

City of St Catharines
Dunlop Drive Seniors Centre
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Revenue							
745.105.801 Provincial Grant	-42,700	-45,000	-52,727	-52,060	-57,154	2,300	-5.11%
745.105.830 Memberships	-17,000	-30,000	-27,746	-25,597	-21,926	13,000	-43.33%
745.105.832 Casual Rentals	-7,000	-10,000	-14,268	-14,198	-10,153	3,000	-30.00%
745.105.850 Advertising Revenue	0	0	0	0	-102	0	0.00%
745.105.858 Registration Fees	-2,000	-2,700	-6,518	-3,233	-2,363	700	-25.93%
Total Revenue	-68,700	-87,700	-101,259	-95,088	-91,698	19,000	-21.66%
Total Revenue	-68,700	-87,700	-101,259	-95,088	-91,698	19,000	-21.66%
Total Net Expenditures	69,616	47,345	43,304	54,375	39,087	22,271	47.04%

City of St Catharines
West St Catharines Senior Centre
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
745.110.001 Salaries/Wages - Regular	28,700	28,194	26,016	22,126	0	506	1.79%
745.110.003 Salaries/Wages-Ext Svce	42,858	42,101	38,948	39,653	34,613	757	1.80%
745.110.006 Sick Pay	0	0	25	0	0	0	0.00%
745.110.007 Holiday/Vacation Pay	1,704	1,676	4,831	3,001	1,408	28	1.67%
745.110.012 Allocation-Prog Super	0	0	0	0	24,743	0	0.00%
Total Salaries and Wages	73,262	71,971	69,820	64,780	60,764	1,291	1.79%
Benefits							
745.110.030 Pensions	6,545	6,328	5,803	5,856	0	217	3.43%
745.110.031 Other Benefits	4,587	4,683	3,909	3,674	0	-96	-2.05%
745.110.032 Workers Compensation	2,624	2,332	2,152	2,107	0	292	12.52%
745.110.033 Employment Insurance	1,630	1,492	1,434	1,476	0	138	9.25%
Total Benefits	15,386	14,835	13,298	13,113	0	551	3.71%
Equipment Operations							
745.110.053 Service Contracts	2,636	2,636	1,979	2,228	2,257	0	0.00%
745.110.054 Equipment Repairs	475	475	464	388	1,080	0	0.00%
745.110.067 Car Allowance/Mileage	0	0	85	147	0	0	0.00%
Total Equipment Operations	3,111	3,111	2,528	2,763	3,337	0	0.00%
Materials							
745.110.104 General Supplies	1,300	1,300	1,615	1,573	973	0	0.00%
745.110.110 Uniform Clothing	300	300	289	293	301	0	0.00%
Total Materials	1,600	1,600	1,904	1,866	1,274	0	0.00%
Building and Maintenance							
745.110.150 Cleaning/Custodian	7,362	6,402	6,236	6,660	4,835	960	15.00%
745.110.152 Gen Bldg Mntce Supplies	1,000	1,246	1,172	461	607	-246	-19.74%
745.110.161 Vandalsim-Graffiti	0	0	168	0	0	0	0.00%
745.110.162 Repairs	6,290	6,420	5,173	9,036	4,055	-130	-2.02%
745.110.163 Heat,Light,Power,Water	8,250	8,127	6,970	7,244	7,742	123	1.51%
745.110.173 Insurance-Bldg/Contents	886	544	511	529	524	342	62.87%
Total Building and Maintenance	23,788	22,739	20,230	23,930	17,763	1,049	4.61%
Contracts							
745.110.229 Instructor Fees	6,000	6,000	6,689	7,357	7,473	0	0.00%
745.110.235 Garbage/Pest Control	100	100	0	0	0	0	0.00%
Total Contracts	6,100	6,100	6,689	7,357	7,473	0	0.00%
Office and Related Expenses							
745.110.307 Printing	160	160	147	50	69	0	0.00%
745.110.323 Internet Charges	700	700	345	795	271	0	0.00%
Total Office and Related Expenses	860	860	492	845	340	0	0.00%

City of St Catharines
West St Catharines Senior Centre
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Properties							
745.110.354 Other Equipment	0	0	10,027	8,539	13,246	0	0.00%
Total Properties	0	0	10,027	8,539	13,246	0	0.00%
Total Expenditures	124,107	121,216	124,988	123,193	104,197	2,891	2.38%
Revenue							
745.110.801 Provincial Grant	-42,700	-45,000	-52,727	-51,239	-54,825	2,300	-5.11%
745.110.830 Memberships	-4,000	-6,500	-6,394	-5,489	-6,494	2,500	-38.46%
745.110.832 Casual Rentals	-600	-600	-1,577	-910	-619	0	0.00%
745.110.858 Registration Fees	-4,800	-5,800	-6,703	-6,132	-5,873	1,000	-17.24%
Total Revenue	-52,100	-57,900	-67,401	-63,770	-67,811	5,800	-10.02%
Total Revenue	-52,100	-57,900	-67,401	-63,770	-67,811	5,800	-10.02%
Total Net Expenditures	72,007	63,316	57,587	59,423	36,386	8,691	13.73%

City of St Catharines
CRCS Administration
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
750.100.001 Salaries/Wages-Regular	816,870	836,586	753,552	424,596	486,803	-19,716	-2.36%
750.100.002 Salaries/Wages-Overtime	499	499	8,943	5,453	2,573	0	0.00%
750.100.003 Salaries/Wages-Ext Svce	30,165	49,617	70,942	62,184	79,560	-19,452	-39.20%
750.100.006 Sick Pay	0	0	7,142	5,773	502	0	0.00%
750.100.007 Holiday/Vacation Pay	1,200	1,979	93,930	66,819	6,251	-779	-39.36%
750.100.009 Doctor's Appointments	0	0	1,691	1,948	24	0	0.00%
750.100.012 Allocation-Operations	0	0	0	0	115,726	0	0.00%
Total Salaries and Wages	848,734	888,681	936,200	566,773	691,439	-39,947	-4.50%
Benefits							
750.100.030 Pensions	129,570	130,360	120,830	74,093	76,029	-790	-0.61%
750.100.031 Other Benefits	105,700	98,175	96,231	81,865	79,344	7,525	7.66%
750.100.032 Workers Compensation	31,565	28,828	25,642	18,022	15,923	2,737	9.49%
750.100.033 Employment Insurance	15,675	14,880	13,224	7,071	9,299	795	5.34%
750.100.040 Meal Allowance	0	0	0	0	9	0	0.00%
750.100.041 Safety Shoes	700	1,200	1,250	175	175	-500	-41.67%
Total Benefits	283,210	273,443	257,177	181,226	180,779	9,767	3.57%
Equipment Operations							
750.100.053 Service Contracts	5,180	5,000	2,530	5,070	5,806	180	3.60%
750.100.054 Repairs-equipment	0	0	0	83	329	0	0.00%
750.100.067 Car Allowance/Mileage	3,000	3,000	9,240	2,093	3,188	0	0.00%
Total Equipment Operations	8,180	8,000	11,770	7,246	9,323	180	2.25%
Materials							
750.210.115 Bulbs/Flowers	85,000	85,000	95,907	88,535	81,140	0	0.00%
750.240.137 Memorial Benches	20,000	20,000	25,960	36,526	10,789	0	0.00%
Total Materials	105,000	105,000	121,867	125,061	91,929	0	0.00%
Building and Maintenance							
750.100.150 Cleaning serv-RCS	9,250	9,250	8,670	8,670	9,554	0	0.00%
750.100.162 Repairs	7,549	7,704	8,117	6,520	3,322	-155	-2.01%
750.100.163 Heat,Light,Power,Water	24,023	23,137	25,518	24,916	26,552	886	3.83%
750.100.173 Insurance-Bldg/Contents	2,350	1,440	1,356	1,402	1,391	910	63.19%
Total Building and Maintenance	43,172	41,531	43,661	41,508	40,819	1,641	3.95%
Contracts							
750.100.206 Contracts-Recycling	1,500	1,500	0	1,376	1,287	0	0.00%
750.100.235 Contracts-Pest Control	550	550	820	432	514	0	0.00%
Total Contracts	2,050	2,050	820	1,808	1,801	0	0.00%

City of St Catharines
CRCS Administration
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Office and Related Expenses							
750.100.303 Courier Service	100	100	196	39	29	0	0.00%
750.100.306 Cellular Phones	7,500	7,500	2,272	1,866	1,493	0	0.00%
750.100.307 Printing	900	900	1,363	1,340	865	0	0.00%
750.100.308 Copying and Prints	4,880	4,880	2,789	4,593	4,186	0	0.00%
750.100.309 Advertising	15,000	15,000	15,019	18,796	12,112	0	0.00%
750.100.310 Office Supplies	4,900	4,900	4,286	5,130	5,498	0	0.00%
750.100.312 Books and Publications	150	150	134	265	0	0	0.00%
750.100.314 Software	55,000	50,000	0	-1,225	1,225	5,000	10.00%
750.100.318 Cash Processing fees	12,000	10,000	15,904	11,822	7,818	2,000	20.00%
750.100.322 Eplay On-line Reg Fees	27,000	27,000	25,939	25,790	25,784	0	0.00%
750.100.323 Internet Charges	240	240	88	203	222	0	0.00%
750.100.330 Furniture/Equipment NTCA	0	0	0	0	461	0	0.00%
Total Office and Related Expenses	127,670	120,670	67,990	68,619	59,693	7,000	5.80%
Other Service Charges							
750.100.400 Travelling	50	50	0	35	35	0	0.00%
750.100.401 Conferences/Conventions	3,000	4,800	2,960	2,123	1,773	-1,800	-37.50%
750.100.402 Training	2,400	4,400	2,167	2,061	1,823	-2,000	-45.45%
750.100.405 Subscriptions/Memb'ships	3,280	2,590	752	0	46	690	26.64%
750.100.431 Civic Receptions/Dinners	1,000	1,000	1,232	0	0	0	0.00%
750.100.434 Staff/meeting costs	250	250	50	78	0	0	0.00%
750.100.439 VOLUNTEERS/PARTNERS	1,500	0	0	0	0	1,500	0.00%
750.100.443 Subsidy Discounts	6,750	6,750	8,147	6,333	6,439	0	0.00%
750.100.450 Miscellaneous	100	100	304	460	82	0	0.00%
750.225.436 Trillium Awards	8,500	8,500	8,971	4,815	-491	0	0.00%
Total Other Service Charges	26,830	28,440	24,583	15,905	9,707	-1,610	-5.66%
Total Expenditures	1,444,846	1,467,815	1,464,068	1,008,146	1,085,490	-22,969	-1.56%
Revenue							
750.100.800 Miscellaneous	0	0	0	0	-2,360	0	0.00%
750.100.806 Administrative Fees	-2,000	-2,000	-3,444	-2,462	-1,874	0	0.00%
750.100.950 Allocations-various admin	0	0	5,000	0	0	0	0.00%
750.240.805 Donations - Park Benches	-20,000	-20,000	-17,420	-39,077	-7,659	0	0.00%
Total Revenue	-22,000	-22,000	-15,864	-41,539	-11,893	0	0.00%
Total Revenue	-22,000	-22,000	-15,864	-41,539	-11,893	0	0.00%
Total Net Expenditures	1,422,846	1,445,815	1,448,204	966,607	1,073,597	-22,969	-1.59%

City of St Catharines

Memorial Forest

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
750.220.001 Salaries/Wages-Regular	0	0	227	0	0	0	0.00%
Total Salaries and Wages	0	0	227	0	0	0	0.00%
Benefits							
750.220.030 Pensions	0	0	22	0	0	0	0.00%
750.220.031 Other Benefits	0	0	42	0	0	0	0.00%
750.220.032 Workers Compensation	0	0	7	0	0	0	0.00%
750.220.033 Employment Insurance	0	0	5	0	0	0	0.00%
Total Benefits	0	0	76	0	0	0	0.00%
Materials							
750.220.104 General Supplies	0	0	836	0	0	0	0.00%
Total Materials	0	0	836	0	0	0	0.00%
Contracts							
750.220.200 Contracts-Memorial Forest	2,500	2,500	9,923	5,398	4,185	0	0.00%
Total Contracts	2,500	2,500	9,923	5,398	4,185	0	0.00%
Total Expenditures	2,500	2,500	11,062	5,398	4,185	0	0.00%
Revenue							
750.220.837 Memorial Tree	-2,500	-2,500	-11,061	-5,398	-4,185	0	0.00%
Total Revenue	-2,500	-2,500	-11,061	-5,398	-4,185	0	0.00%
Total Revenue	-2,500	-2,500	-11,061	-5,398	-4,185	0	0.00%
Total Net Expenditures	0	0	1	0	0	0	0.00%

City of St Catharines
Recreation Overhead
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
750.505.001 Salaries/Wages-Regular	600,329	591,518	482,196	440,506	457,224	8,811	1.49%
750.505.002 Salaries/Wages-Overtime	0	0	1,036	1,509	0	0	0.00%
750.505.003 Salaries/Wages-Ext Svce	0	0	5,813	54,557	51,816	0	0.00%
750.505.006 Sick Pay	0	0	11,420	5,721	146	0	0.00%
750.505.007 Holiday/Vacation Pay	0	0	53,490	74,876	5,617	0	0.00%
750.505.009 Doctor's Appointments	0	0	962	782	0	0	0.00%
Total Salaries and Wages	600,329	591,518	554,917	577,951	514,803	8,811	1.49%
Benefits							
750.505.030 Pensions	89,800	92,547	69,568	67,613	68,691	-2,747	-2.97%
750.505.031 Other Benefits	65,628	62,503	48,740	48,095	49,360	3,125	5.00%
750.505.032 Workers Compensation	23,064	20,604	15,665	15,735	65,678	2,460	11.94%
750.505.033 Employment Insurance	11,311	10,427	7,841	9,679	9,273	884	8.48%
750.505.041 Safety Shoes	0	500	228	317	142	-500	-100.00%
Total Benefits	189,803	186,581	142,042	141,439	193,144	3,222	1.73%
Equipment Operations							
750.505.053 Service Contracts	0	0	0	0	1,094	0	0.00%
750.505.067 Car Allowance/Mileage	2,500	5,000	4,453	5,070	5,052	-2,500	-50.00%
750.505.068 Equipment Oper'n Surplus	0	1,000	310	319	1,128	-1,000	-100.00%
Total Equipment Operations	2,500	6,000	4,763	5,389	7,274	-3,500	-58.33%
Materials							
750.505.104 General Prgm Supplies	2,600	2,600	1,548	2,923	1,020	0	0.00%
750.505.135 Community Development	2,500	500	530	-161	499	2,000	400.00%
Total Materials	5,100	3,100	2,078	2,762	1,519	2,000	64.52%
Contracts							
750.505.229 Instructor Fees	10,000	10,000	1,106	8,945	7,730	0	0.00%
Total Contracts	10,000	10,000	1,106	8,945	7,730	0	0.00%
Office and Related Expenses							
750.505.302 Insurance-Liability	9,673	8,055	8,174	8,126	8,406	1,618	20.09%
750.505.306 Cellular Phones	6,270	6,270	7,390	5,721	4,065	0	0.00%
750.505.308 Copying and Prints	400	400	52	82	232	0	0.00%
750.505.310 Office Supplies	300	300	365	106	142	0	0.00%
750.505.330 Furniture/Equipment NTCA	0	0	0	137	0	0	0.00%
Total Office and Related Expenses	16,643	15,025	15,981	14,172	12,845	1,618	10.77%

City of St Catharines
Recreation Overhead
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Other Service Charges							
750.505.401 Conferences/Conventions	3,500	6,750	7,281	5,771	7,594	-3,250	-48.15%
750.505.402 Training	4,650	9,750	9,260	1,206	36	-5,100	-52.31%
750.505.405 Subscriptions/Memb'ships	7,134	7,134	7,134	6,151	6,463	0	0.00%
750.505.417 Consulting Fees	0	0	55,975	0	75,000	0	0.00%
750.505.448 Building Reserve Alloc'n	195,000	225,000	225,000	200,000	200,000	-30,000	-13.33%
750.505.449 Transfer to Reserve	0	0	0	1,238	0	0	0.00%
750.505.450 Miscellaneous	0	1,500	0	102	0	-1,500	-100.00%
Total Other Service Charges	210,284	250,134	304,650	214,468	289,093	-39,850	-15.93%
Total Expenditures	1,034,659	1,062,358	1,025,537	965,126	1,026,408	-27,699	-2.61%
Revenue							
750.505.800 Leaders in Training Fee	0	0	-155	0	0	0	0.00%
750.505.803 Other-Comm'ty Initiatives	-1,750	-2,000	-24,781	-2,674	-1,914	250	-12.50%
750.505.833 Program Revenue	-13,500	-14,500	-4,808	-11,251	-13,529	1,000	-6.90%
750.505.835 Obsolete Equipment Sales	0	0	0	-1,340	0	0	0.00%
750.505.950 Allocations-various	0	0	0	0	-63,414	0	0.00%
Total Revenue	-15,250	-16,500	-29,744	-15,265	-78,857	1,250	-7.58%
Transfer from Reserve							
750.505.900 Transfer from Reserve	0	0	-40,507	0	0	0	0.00%
Total Transfer from Reserve	0	0	-40,507	0	0	0	0.00%
Total Revenue	-15,250	-16,500	-70,251	-15,265	-78,857	1,250	-7.58%
Total Net Expenditures	1,019,409	1,045,858	955,286	949,861	947,551	-26,449	-2.53%

City of St Catharines

Special Events

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
750.510.001 Salaries/Wages-Regular	0	0	718	132	0	0	0.00%
750.510.002 Salaries/Wages-Overtime	1,004	1,004	169	-869	993	0	0.00%
750.510.003 Salaries/Wages-Ext Svce	19,673	19,766	29,408	13,511	12,893	-93	-0.47%
750.510.007 Holiday/Vacation Pay	788	577	752	863	1,217	211	36.57%
Total Salaries and Wages	21,465	21,347	31,047	13,637	15,103	118	0.55%
Benefits							
750.510.030 Pensions	900	474	850	512	764	426	89.87%
750.510.031 Other Benefits	437	334	390	258	346	103	30.84%
750.510.032 Workers Compensation	724	485	612	423	540	239	49.28%
750.510.033 Employment Insurance	457	317	427	307	397	140	44.16%
Total Benefits	2,518	1,610	2,279	1,500	2,047	908	56.40%
Equipment Operations							
750.510.050 Rentals	5,975	4,000	4,354	4,277	3,235	1,975	49.38%
750.510.053 Service Contracts	9,725	9,725	8,721	9,964	9,529	0	0.00%
750.510.067 Car Allowance/Mileage	100	100	330	557	0	0	0.00%
Total Equipment Operations	15,800	13,825	13,405	14,798	12,764	1,975	14.29%
Materials							
750.510.104 General Supplies	4,000	4,000	6,172	3,585	13,774	0	0.00%
750.510.110 Uniforms	500	500	344	1,818	0	0	0.00%
750.510.135 Community Development	1,500	1,500	13,032	40,370	45,206	0	0.00%
Total Materials	6,000	6,000	19,548	45,773	58,980	0	0.00%
Contracts							
750.510.205 Contract - Security	1,200	1,200	437	960	8,200	0	0.00%
750.510.226 Band Concerts	12,100	12,100	12,167	13,823	9,753	0	0.00%
750.510.227 Contracts-Performers	0	0	5,172	0	0	0	0.00%
Total Contracts	13,300	13,300	17,776	14,783	17,953	0	0.00%
Office and Related Expenses							
750.510.306 Cellular Phones	300	300	380	414	244	0	0.00%
750.510.307 Printing	650	650	682	664	387	0	0.00%
Total Office and Related Expenses	950	950	1,062	1,078	631	0	0.00%
Total Expenditures	60,033	57,032	85,117	91,569	107,478	3,001	5.26%

City of St Catharines

Special Events

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Revenue							
750.510.800 Miscellaneous Revenue	0	0	0	-21,401	-7,281	0	0.00%
750.510.801 Provincial Grant	0	0	-2,618	-7,985	0	0	0.00%
750.510.803 Region - Cost sharing	0	0	-17,513	-9,889	-36,656	0	0.00%
750.510.805 Donations-Spec'l Events	-5,500	-5,500	-7,480	-4,355	-4,335	0	0.00%
750.510.840 Rentals - Special Events	0	0	-764	-1,549	0	0	0.00%
750.510.852 Band Concerts	0	0	-1,750	-5,000	0	0	0.00%
Total Revenue	-5,500	-5,500	-30,125	-50,179	-48,272	0	0.00%
Total Revenue	-5,500	-5,500	-30,125	-50,179	-48,272	0	0.00%
Total Net Expenditures	54,533	51,532	54,992	41,390	59,206	3,001	5.82%

City of St Catharines

SCCIP

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Materials							
750.511.135 Community Development	400,000	400,000	339,587	337,488	329,131	0	0.00%
Total Materials	400,000	400,000	339,587	337,488	329,131	0	0.00%
Other Service Charges							
750.511.448 Transfer to Reserve	0	0	0	0	75,065	0	0.00%
Total Other Service Charges	0	0	0	0	75,065	0	0.00%
Total Expenditures	400,000	400,000	339,587	337,488	404,196	0	0.00%
Revenue							
750.511.845 Arts Development Fund	-39,100	-92,500	-87,780	-68,457	-75,065	53,400	-57.73%
750.511.905 Inter-Department Transfer	-8,500	-8,500	-17,894	0	0	0	0.00%
Total Revenue	-47,600	-101,000	-105,674	-68,457	-75,065	53,400	-52.87%
Transfer from Reserve							
750.511.900 Transfer from Reserve	-147,500	-295,000	-226,826	-264,043	-329,131	147,500	-50.00%
Total Transfer from Reserve	-147,500	-295,000	-226,826	-264,043	-329,131	147,500	-50.00%
Total Revenue	-195,100	-396,000	-332,500	-332,500	-404,196	200,900	-50.73%
Total Net Expenditures	204,900	4,000	7,087	4,988	0	200,900	5,022.50%

City of St Catharines

Culture

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
750.512.001 Salaries or wages/regular	185,753	78,723	625	28,059	74,874	107,030	135.96%
750.512.002 Salaries/Wages-Overtime	0	0	0	306	76	0	0.00%
750.512.003 Salaries/Wages extra	0	115,880	135,269	97,118	91,251	-115,880	-100.00%
750.512.007 Vacation and Holiday Pay	0	476	7,627	9,013	3,802	-476	-100.00%
Total Salaries and Wages	185,753	195,079	143,521	134,496	170,003	-9,326	-4.78%
Benefits							
750.512.030 Pensions	25,150	21,327	10,222	9,749	17,637	3,823	17.93%
750.512.031 Other Benefits	19,250	16,364	13,111	11,925	8,583	2,886	17.64%
750.512.032 Worker's Compensation	7,701	6,458	4,523	4,104	5,311	1,243	19.25%
750.512.033 Employment Insurance	4,347	3,699	3,236	2,908	3,252	648	17.52%
Total Benefits	56,448	47,848	31,092	28,686	34,783	8,600	17.97%
Equipment Operations							
750.512.054 Outdoor/Memorial Mntce	1,200	1,200	1,175	1,221	331	0	0.00%
750.512.067 Car Allowance/Mileage	1,700	2,500	665	1,074	2,910	-800	-32.00%
Total Equipment Operations	2,900	3,700	1,840	2,295	3,241	-800	-21.62%
Materials							
750.512.100 Art Coll'n Material/Mntce	2,000	2,000	6,699	1,007	1,815	0	0.00%
750.512.104 General Supplies	600	600	0	177	560	0	0.00%
750.512.118 Indoor Art Exhibits	8,610	8,607	8,432	7,283	50	3	0.03%
750.512.119 Art Collect'n Acquisition	5,000	5,000	5,000	4,711	7,999	0	0.00%
750.512.121 Restoration/Conservation	1,500	1,500	1,400	1,229	281	0	0.00%
750.512.135 Community Development	22,412	22,412	22,148	19,865	17,990	0	0.00%
Total Materials	40,122	40,119	43,679	34,272	28,695	3	0.01%
Office and Related Expenses							
750.512.303 Courier Service	50	50	11	0	5	0	0.00%
750.512.306 Cellular Phones	720	720	0	378	236	0	0.00%
750.512.307 Printing	1,300	1,300	1,314	1,237	617	0	0.00%
750.512.310 Office Supplies	150	150	155	75	0	0	0.00%
750.512.330 Furniture/Equipment NTCA	0	0	461	454	0	0	0.00%
Total Office and Related Expenses	2,220	2,220	1,941	2,144	858	0	0.00%

City of St Catharines

Culture

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Other Service Charges							
750.512.401 Conferences/Conventions	1,000	1,000	969	381	1,052	0	0.00%
750.512.402 Training	0	1,500	0	876	0	-1,500	-100.00%
750.512.405 Subscriptions,Memberships	2,415	2,415	1,694	1,765	1,420	0	0.00%
750.512.406 Promotion/Publicity	5,700	5,700	6,007	5,168	4,642	0	0.00%
750.512.439 Evaluations/Assessments	1,000	1,000	1,048	1,000	1,000	0	0.00%
750.512.450 Miscellaneous	0	0	0	0	50	0	0.00%
750.512.466 Committees of Council	220	220	155	-421	-500	0	0.00%
Total Other Service Charges	10,335	11,835	9,873	8,769	7,664	-1,500	-12.67%
Total Expenditures	297,778	300,801	231,946	210,662	245,244	-3,023	-1.00%
Revenue							
750.512.802 Federal Grants	0	0	-11,000	0	0	0	0.00%
750.512.834 Recoverables	-700	-700	0	0	-740	0	0.00%
750.512.835 Sponsorship Revenue	-7,000	-7,000	-6,465	-5,807	-7,000	0	0.00%
750.512.845 Event Revenue	-2,625	-2,625	-1,031	-859	-2,497	0	0.00%
Total Revenue	-10,325	-10,325	-18,496	-6,666	-10,237	0	0.00%
Transfer from Reserve							
750.512.900 Transfer from Reserve	-16,577	-16,577	-16,882	-22,657	-22,220	0	0.00%
Total Transfer from Reserve	-16,577	-16,577	-16,882	-22,657	-22,220	0	0.00%
Total Revenue	-26,902	-26,902	-35,378	-29,323	-32,457	0	0.00%
Total Net Expenditures	270,876	273,899	196,568	181,339	212,787	-3,023	-1.10%

City of St Catharines
Swimming Pools and Beaches
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
750.515.001 Salaries/Wages-Regular	65,380	77,931	67,924	53,688	48,476	-12,551	-16.11%
750.515.002 Salaries/Wages-Overtime	4,004	4,004	17,778	14,332	4,018	0	0.00%
750.515.003 Salaries/Wages-Ext Svce	193,087	189,669	171,596	173,235	150,864	3,418	1.80%
750.515.007 Holiday/Vacation Pay	14,608	15,847	20,240	7,961	12,578	-1,239	-7.82%
750.515.012 Allocations	0	0	0	0	24,199	0	0.00%
Total Salaries and Wages	277,079	287,451	277,538	249,216	240,135	-10,372	-3.61%
Benefits							
750.515.030 Pensions	20,388	22,067	18,447	18,367	6,778	-1,679	-7.61%
750.515.031 Other Benefits	16,194	19,030	14,351	11,552	3,040	-2,836	-14.90%
750.515.032 Workers Compensation	9,702	9,143	8,276	8,042	4,755	559	6.11%
750.515.033 Employment Insurance	5,861	5,691	5,612	5,580	3,557	170	2.99%
Total Benefits	52,145	55,931	46,686	43,541	18,130	-3,786	-6.77%
Equipment Operations							
750.515.050 Rentals	150	150	14,393	24	25	0	0.00%
750.515.053 Service Contracts	1,300	1,300	848	3,965	731	0	0.00%
750.515.067 Car Allowance/Mileage	800	800	49	323	0	0	0.00%
750.515.068 Equipment Oper'n Surplus	-16,000	-13,000	-5,983	-5,656	-11,853	-3,000	23.08%
Total Equipment Operations	-13,750	-10,750	9,307	-1,344	-11,097	-3,000	27.91%
Materials							
750.515.102 Small Tools/Equipment	10,500	21,100	14,218	659	1,456	-10,600	-50.24%
750.515.104 General Supplies	9,700	9,700	6,989	9,586	1,271	0	0.00%
750.515.106 Water Treatment Supplies	12,550	12,550	18,678	5,336	17,587	0	0.00%
750.515.110 Uniform Clothing	3,200	3,200	2,944	2,873	3,106	0	0.00%
750.515.124 Red Cross	750	750	800	0	800	0	0.00%
Total Materials	36,700	47,300	43,629	18,454	24,220	-10,600	-22.41%
Building and Maintenance							
750.515.152 Gen Bldg Mtncs Supplies	5,080	5,345	2,427	2,095	5,023	-265	-4.96%
750.515.162 Repairs	40,140	40,967	30,117	39,285	163,900	-827	-2.02%
750.515.163 Heat,Light,Power,Water	42,450	42,130	36,316	36,370	37,715	320	0.76%
750.515.173 Insurance-Bldg/Contents	5,126	2,742	2,766	3,110	3,826	2,384	86.94%
750.515.178 Rent-Seaway Lands	0	120	119	117	115	-120	-100.00%
750.515.180 Improvements-Non TCA	0	15,000	0	-1,000	10,000	-15,000	-100.00%
Total Building and Maintenance	92,796	106,304	71,745	79,977	220,579	-13,508	-12.71%
Contracts							
750.515.200 Contract - General	3,840	3,840	5,505	3,485	3,930	0	0.00%
750.515.205 Contract- Security	16,500	16,500	18,148	17,638	16,164	0	0.00%
750.515.206 Contract-Garbage Coll'n	2,160	2,160	1,910	1,973	2,077	0	0.00%

City of St Catharines
Swimming Pools and Beaches
2021 Operating Budget - Expenditures by Object

	2021	2020	2019	2018	2017	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
750.515.229 Instructor Fees	1,000	1,000	0	0	0	0	0.00%
750.515.235 Contract-Pest Control	120	120	298	0	0	0	0.00%
Total Contracts	23,620	23,620	25,861	23,096	22,171	0	0.00%
Office and Related Expenses							
750.515.305 Telephone	575	575	472	613	563	0	0.00%
750.515.306 Cellular Phones	1,680	1,680	1,424	1,018	-89	0	0.00%
750.515.307 Printing	150	150	20	10	121	0	0.00%
750.515.310 Office Supplies	0	0	0	0	81	0	0.00%
Total Office and Related Expenses	2,405	2,405	1,916	1,641	676	0	0.00%
Other Service Charges							
750.515.402 Training	1,000	1,000	511	-1,753	1,771	0	0.00%
750.515.417 Studies/Consulting Fees	0	0	0	50,000	0	0	0.00%
750.515.450 Miscellaneous	2,000	2,000	295	-6	134	0	0.00%
Total Other Service Charges	3,000	3,000	806	48,241	1,905	0	0.00%
Total Expenditures	473,995	515,261	477,488	462,822	516,719	-41,266	-8.01%
Revenue							
750.515.832 Beach Rentals	-13,000	-13,000	-4,425	-10,686	-9,773	0	0.00%
750.515.936 Lessons-Pt Dalhousie Pool	-14,000	-14,000	-9,108	-9,111	-14,341	0	0.00%
750.515.937 Admissions-Pt Dalhousie	-12,000	-12,000	-6,403	-10,172	-12,269	0	0.00%
750.515.956 Lessons-Lion SchooleyPool	-13,000	-13,000	-5,628	-9,755	-13,213	0	0.00%
750.515.957 Admissions Lion Schooley	-13,500	-13,500	-14,485	-13,304	-13,689	0	0.00%
Total Revenue	-65,500	-65,500	-40,049	-53,028	-63,285	0	0.00%
Transfer from Reserve							
750.515.900 Transfer from Reserve	0	0	-5,060	0	0	0	0.00%
Total Transfer from Reserve	0	0	-5,060	0	0	0	0.00%
Total Revenue	-65,500	-65,500	-45,109	-53,028	-63,285	0	0.00%
Total Net Expenditures	408,495	449,761	432,379	409,794	453,434	-41,266	-9.18%

City of St Catharines
Kiwanis Aquatic Centre
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
750.518.001 Salaries/Wages-regular	296,721	261,986	226,776	184,294	199,282	34,735	13.26%
750.518.002 Salaries/Wages-overtime	19,999	19,999	55,300	52,592	24,627	0	0.00%
750.518.003 Salaries/Wages-Ext Svce	1,103,200	1,083,625	1,068,600	1,043,237	783,661	19,575	1.81%
750.518.006 Sick Pay	0	0	29,934	29,546	24,681	0	0.00%
750.518.007 Holiday/Vacation Pay	75,084	70,638	78,769	116,023	91,642	4,446	6.29%
750.518.009 Doctor's Appointments	0	300	351	161	268	-300	-100.00%
750.518.012 Allocations	0	0	0	0	48,398	0	0.00%
Total Salaries and Wages	1,495,004	1,436,548	1,459,730	1,425,853	1,172,559	58,456	4.07%
Benefits							
750.518.030 Pensions	99,200	101,476	89,220	88,631	83,739	-2,276	-2.24%
750.518.031 Other Benefits	75,200	72,588	64,413	60,982	53,920	2,612	3.60%
750.518.032 Workers Compensation	52,094	45,013	45,919	44,694	35,231	7,081	15.73%
750.518.033 Employment Insurance	32,257	28,778	31,504	30,239	24,799	3,479	12.09%
750.518.040 Meal Allowance	200	200	261	194	120	0	0.00%
750.518.041 Safety Shoes	1,070	1,200	1,925	1,400	875	-130	-10.83%
Total Benefits	260,021	249,255	233,242	226,140	198,684	10,766	4.32%
Equipment Operations							
750.518.050 Rentals	500	500	81	64	76	0	0.00%
750.518.053 Service Contracts	42,406	46,340	15,054	19,015	22,787	-3,934	-8.49%
750.518.054 Equipment Repairs	3,000	3,230	1,615	3,460	3,084	-230	-7.12%
750.518.067 Car Allowance/Mileage	1,500	1,500	490	733	2,564	0	0.00%
Total Equipment Operations	47,406	51,570	17,240	23,272	28,511	-4,164	-8.07%
Materials							
750.518.102 Small Tools/Equipment	3,000	8,250	80	3,923	2,744	-5,250	-63.64%
750.518.104 General Program Supplies	9,850	9,850	9,337	5,877	10,720	0	0.00%
750.518.106 Water Treatment Supplies	30,000	30,000	32,263	26,338	11,927	0	0.00%
750.518.109 Safety/Protective Equip	1,500	1,500	1,464	1,668	1,274	0	0.00%
750.518.110 Uniform Clothing	3,909	3,909	4,099	4,115	3,745	0	0.00%
750.518.112 Resale Items	8,000	8,000	7,917	7,406	7,177	0	0.00%
750.518.114 Freight Charges	0	100	0	0	0	-100	-100.00%
750.518.124 Red Cross	14,500	16,500	11,999	8,903	16,500	-2,000	-12.12%
750.518.136 Lifesaving Society	11,000	11,000	10,847	10,642	6,436	0	0.00%
Total Materials	81,759	89,109	78,006	68,872	60,523	-7,350	-8.25%
Building and Maintenance							
750.518.150 Cleaning services	88,000	80,000	28,885	0	0	8,000	10.00%
750.518.151 Cleaning Supplies	0	0	430	0	14,886	0	0.00%
750.518.152 Gen Bldg Mtnce Supplies	34,000	34,000	27,249	39,603	18,429	0	0.00%
750.518.153 Snow Removal	2,000	2,000	3,787	2,174	2,238	0	0.00%

City of St Catharines
Kiwanis Aquatic Centre
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
750.518.162 Repairs	106,886	109,068	75,429	117,386	71,784	-2,182	-2.00%
750.518.163 Heat,Light,Power,Water	386,500	375,812	352,910	403,459	322,405	10,688	2.84%
750.518.164 Signage	325	325	0	290	521	0	0.00%
750.518.173 Insurance-Bldg/Contents	21,710	12,998	12,535	12,956	12,855	8,712	67.03%
Total Building and Maintenance	639,421	614,203	501,225	575,868	443,118	25,218	4.11%
Contracts							
750.518.205 Contracts - Security	7,100	7,100	7,462	1,721	20,839	0	0.00%
750.518.206 Contracts-Garbage	2,000	2,000	2,077	1,939	1,970	0	0.00%
750.518.229 Instructor Fees	15,300	15,300	11,804	14,945	11,480	0	0.00%
750.518.235 Contracts-Pest Control	200	200	0	80	130	0	0.00%
750.518.520 Transfer to WIP	0	0	13,961	0	0	0	0.00%
Total Contracts	24,600	24,600	35,304	18,685	34,419	0	0.00%
Office and Related Expenses							
750.518.306 Cellular Phones	720	720	976	619	652	0	0.00%
750.518.307 Printing	1,400	1,400	645	574	739	0	0.00%
750.518.308 Copying and prints	400	400	3,857	2,015	1,580	0	0.00%
750.518.309 Advertising	0	0	0	45	0	0	0.00%
750.518.310 Office Supplies	2,500	2,500	2,195	2,773	4,661	0	0.00%
750.518.318 Cash Processing Fees	5,000	4,500	5,482	4,789	3,877	500	11.11%
750.518.330 Furniture/Equipment NTCA	0	2,400	1,967	1,308	4,568	-2,400	-100.00%
Total Office and Related Expenses	10,020	11,920	15,122	12,123	16,077	-1,900	-15.94%
Other Service Charges							
750.518.402 Training	3,850	3,850	4,943	7,354	477	0	0.00%
750.518.417 Study/Consulting Fees	0	25,000	145	146	128	-25,000	-100.00%
750.518.446 Transfer to WIP	0	0	0	14,387	0	0	0.00%
750.518.450 Miscellaneous	0	0	72	17	146	0	0.00%
Total Other Service Charges	3,850	28,850	5,160	21,904	751	-25,000	-86.66%
Total Expenditures	2,562,081	2,506,055	2,345,029	2,372,717	1,954,642	56,026	2.24%
Revenue							
750.518.800 Miscellaneous Revenue	0	0	-980	-256	-71	0	0.00%
750.518.814 Program Room Rentals	-16,625	-18,000	-12,793	-14,136	-14,371	1,375	-7.64%
750.518.831 Admissions-general	-74,250	-85,000	-84,701	-75,033	-64,229	10,750	-12.65%
750.518.832 Private Rentals	0	0	-1,575	0	0	0	0.00%
750.518.833 Programmes-Leadership	-42,375	-48,000	-47,726	-45,532	-30,202	5,625	-11.72%
750.518.849 Lessons	-244,250	-273,000	-297,994	-288,567	-215,799	28,750	-10.53%
750.518.850 Advertising Revenue	0	0	0	0	-1,021	0	0.00%

City of St Catharines
Kiwanis Aquatic Centre
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
750.518.860 Vending Machine Revenue	-3,250	-3,500	-3,550	-3,495	-3,186	250	-7.14%
750.518.877 Special Fees-Surcharges	0	0	-13,961	-14,387	0	0	0.00%
750.518.930 Pool Rental Revenue	-59,125	-60,000	-55,305	-66,021	-57,988	875	-1.46%
750.518.939 Private Lessons	-83,375	-95,000	-86,751	-84,460	-58,629	11,625	-12.24%
750.518.940 Resale Items	-15,675	-17,550	-15,603	-13,631	-11,667	1,875	-10.68%
750.518.959 Clip Cards & Passes	-176,250	-200,500	-197,268	-190,243	-136,501	24,250	-12.09%
750.518.960 Aquatic programmes	-29,000	-30,000	-16,481	-11,021	-11,819	1,000	-3.33%
Total Revenue	-744,175	-830,550	-834,688	-806,782	-605,483	86,375	-10.40%
Transfer from Reserve							
750.518.900 Transfer from Reserve	-53,000	0	0	0	0	-53,000	0.00%
Total Transfer from Reserve	-53,000	0	0	0	0	-53,000	0.00%
Total Revenue	-797,175	-830,550	-834,688	-806,782	-605,483	33,375	-4.02%
Total Net Expenditures	1,764,906	1,675,505	1,510,341	1,565,935	1,349,159	89,401	5.34%

City of St Catharines

Port Weller Centre

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
750.540.001 Salaries/Wages-Regular	0	0	1,997	-443	0	0	0.00%
750.540.002 Salaries/Wages-Overtime	0	0	0	106	0	0	0.00%
750.540.003 Salaries/Wages-Ext Svce	48,645	47,786	44,655	48,185	34,605	859	1.80%
750.540.007 Holiday/Vacation Pay	1,938	1,903	1,821	3,784	951	35	1.84%
Total Salaries and Wages	50,583	49,689	48,473	51,632	35,556	894	1.80%
Benefits							
750.540.030 Pensions	3,300	1,859	3,201	3,101	8	1,441	77.51%
750.540.031 Other Benefits	948	1,206	1,254	963	8	-258	-21.39%
750.540.032 Workers Compensation	1,702	1,505	1,553	1,662	13	197	13.09%
750.540.033 Employment Insurance	1,076	982	1,118	1,207	10	94	9.57%
Total Benefits	7,026	5,552	7,126	6,933	39	1,474	26.55%
Equipment Operations							
750.540.050 Rentals	0	0	46	0	0	0	0.00%
750.540.053 Service Contracts	2,960	3,022	1,731	2,175	2,572	-62	-2.05%
750.540.067 Mileage	0	0	0	3	0	0	0.00%
Total Equipment Operations	2,960	3,022	1,777	2,178	2,572	-62	-2.05%
Materials							
750.540.104 General Program Supplies	3,100	3,100	3,827	3,204	2,955	0	0.00%
750.540.108 Themed Party Supplies	0	0	0	0	-889	0	0.00%
750.540.110 Uniform Clothing	500	500	500	336	500	0	0.00%
Total Materials	3,600	3,600	4,327	3,540	2,566	0	0.00%
Building and Maintenance							
750.540.150 Building Custodian	12,100	11,000	10,200	10,243	10,233	1,100	10.00%
750.540.152 Gen Bldg Mtncce Supplies	1,000	1,000	467	508	335	0	0.00%
750.540.161 Vandalism-graffiti	1,500	1,500	504	1,917	0	0	0.00%
750.540.162 Repairs	7,549	7,704	8,117	12,504	4,844	-155	-2.01%
750.540.163 Heat,Light,Power,Water	13,750	13,518	12,033	12,168	11,388	232	1.72%
750.540.173 Insurance-Bldg/Contents	1,750	1,073	1,012	1,046	1,037	677	63.09%
Total Building and Maintenance	37,649	35,795	32,333	38,386	27,837	1,854	5.18%
Contracts							
750.540.229 Instructor Fees	37,000	37,000	44,520	34,529	37,159	0	0.00%
750.540.235 Contract - Pest Control	400	400	424	308	380	0	0.00%
Total Contracts	37,400	37,400	44,944	34,837	37,539	0	0.00%
Office and Related Expenses							
750.540.310 Office Supplies	500	500	578	70	0	0	0.00%
750.540.323 Internet Charges	700	700	803	781	683	0	0.00%
Total Office and Related Expenses	1,200	1,200	1,381	851	683	0	0.00%

City of St Catharines
Port Weller Centre
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Total Expenditures	140,418	136,258	140,361	138,357	106,792	4,160	3.05%
Revenue							
750.540.830 Memberships/Activity Card	0	0	-12	0	-71	0	0.00%
750.540.832 Casual Rentals	-16,000	-17,000	-8,178	-9,820	-10,861	1,000	-5.88%
750.540.833 Programmes	-61,250	-70,000	-58,812	-64,714	-67,230	8,750	-12.50%
Total Revenue	-77,250	-87,000	-67,002	-74,534	-78,162	9,750	-11.21%
Total Revenue	-77,250	-87,000	-67,002	-74,534	-78,162	9,750	-11.21%
Total Net Expenditures	63,168	49,258	73,359	63,823	28,630	13,910	28.24%

City of St Catharines
Russell Ave Community Centre
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
750.545.001 Salaries/Wages - Regular	0	0	1,522	-1,051	0	0	0.00%
750.545.002 Salaries/Wages-Overtime	0	0	625	1,666	280	0	0.00%
750.545.003 Salaries/Wages-Ext Svce	139,385	136,930	129,228	133,006	65,438	2,455	1.79%
750.545.007 Holiday/Vacation Pay	5,575	5,455	6,989	9,565	8,652	120	2.20%
Total Salaries and Wages	144,960	142,385	138,364	143,186	74,370	2,575	1.81%
Benefits							
750.545.030 Pensions	8,900	11,043	10,979	10,229	4,343	-2,143	-19.41%
750.545.031 Other Benefits	2,718	3,126	2,797	2,652	2,752	-408	-13.05%
750.545.032 Workers Compensation	4,879	4,313	4,411	4,558	4,303	566	13.12%
750.545.033 Employment Insurance	3,083	2,815	3,181	3,308	3,215	268	9.52%
Total Benefits	19,580	21,297	21,368	20,747	14,613	-1,717	-8.06%
Equipment Operations							
750.545.050 Rentals	0	0	0	0	-177	0	0.00%
750.545.053 Service Contracts Various	5,473	5,585	4,909	4,149	4,924	-112	-2.01%
750.545.067 Car Allowance/Mileage	300	300	1,725	712	791	0	0.00%
Total Equipment Operations	5,773	5,885	6,634	4,861	5,538	-112	-1.90%
Materials							
750.545.102 Small Tools/Equipment	1,000	1,000	2,477	1,013	930	0	0.00%
750.545.104 General Program Supplies	4,325	4,325	4,585	2,480	1,496	0	0.00%
750.545.110 Uniform Clothing	1,200	1,200	1,552	29	1,229	0	0.00%
Total Materials	6,525	6,525	8,614	3,522	3,655	0	0.00%
Building and Maintenance							
750.545.150 Cleaning Serv-Russell ave	17,600	16,000	14,700	14,839	15,415	1,600	10.00%
750.545.152 Gen Bldg Mntce Supplies	2,680	2,730	1,775	2,282	1,778	-50	-1.83%
750.545.161 Vandalism-Graffiti	0	0	336	0	0	0	0.00%
750.545.162 Repairs	2,504	2,556	11,193	10,727	8,051	-52	-2.03%
750.545.163 Heat,Light,Power,Water	20,100	19,851	15,522	15,752	17,324	249	1.25%
750.545.173 Insurance-Bldg/Contents	4,243	2,602	2,451	2,533	2,513	1,641	63.07%
750.545.180 Improvements-Non TCA	10,000	0	0	-21	11,637	10,000	0.00%
Total Building and Maintenance	57,127	43,739	45,977	46,112	56,718	13,388	30.61%
Contracts							
750.545.200 Contracts	0	0	0	4,000	5,500	0	0.00%
750.545.206 Contract-Waste Coll'n	550	550	627	527	514	0	0.00%
750.545.229 Instructor Fees	40,000	40,000	39,519	34,199	36,427	0	0.00%
750.545.235 Contract-Pest Control	200	200	0	0	195	0	0.00%
Total Contracts	40,750	40,750	40,146	38,726	42,636	0	0.00%

City of St Catharines
Russell Ave Community Centre
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Office and Related Expenses							
750.545.307 Printing	1,000	1,000	993	778	719	0	0.00%
750.545.308 Photocopying	2,000	2,000	1,358	1,112	1,370	0	0.00%
750.545.310 Office Supplies	1,000	1,000	873	1,270	169	0	0.00%
750.545.330 Furniture/Equipment NTCA	0	0	0	81	0	0	0.00%
Total Office and Related Expenses	4,000	4,000	3,224	3,241	2,258	0	0.00%
Properties							
750.545.350 Office Equipt,Furniture	0	0	0	7,325	0	0	0.00%
Total Properties	0	0	0	7,325	0	0	0.00%
Other Service Charges							
750.545.417 Study/Consulting Fees	0	0	0	-6,888	-1,637	0	0.00%
750.545.450 Miscellaneous	0	0	6	-1	0	0	0.00%
Total Other Service Charges	0	0	6	-6,889	-1,637	0	0.00%
Total Expenditures	278,715	264,581	264,333	260,831	198,151	14,134	5.34%
Revenue							
750.545.814 Rent	0	0	-7,410	0	0	0	0.00%
750.545.830 Memberships	-3,325	-3,500	-4,061	-3,794	-3,315	175	-5.00%
750.545.832 Casual Rentals	-23,625	-24,000	-25,845	-25,718	-19,860	375	-1.56%
750.545.833 Programmes	-66,250	-70,000	-68,625	-48,820	-61,276	3,750	-5.36%
Total Revenue	-93,200	-97,500	-105,941	-78,332	-84,451	4,300	-4.41%
Transfer from Reserve							
750.545.900 Transfer From Reserve	-10,000	0	0	0	0	-10,000	0.00%
Total Transfer from Reserve	-10,000	0	0	0	0	-10,000	0.00%
Total Revenue	-103,200	-97,500	-105,941	-78,332	-84,451	-5,700	5.85%
Total Net Expenditures	175,515	167,081	158,392	182,499	113,700	8,434	5.05%

City of St Catharines

Carousel

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
750.560.001 Salaries/Wages-Regular	0	0	261	-1,837	244	0	0.00%
750.560.002 Salaries/Wages-over	0	0	2,784	4,104	0	0	0.00%
750.560.003 Salaries/Wages-Ext Svce	74,681	66,927	46,332	59,574	36,193	7,754	11.59%
750.560.007 Holiday/Vacation Pay	2,997	2,669	2,116	2,994	2,737	328	12.29%
Total Salaries and Wages	77,678	69,596	51,493	64,835	39,174	8,082	11.61%
Benefits							
750.560.030 Pensions	2,750	2,927	2,282	2,528	674	-177	-6.05%
750.560.031 Other Benefits	1,456	1,430	1,023	1,357	508	26	1.82%
750.560.032 Workers Compensation	2,614	2,108	1,616	2,106	799	506	24.00%
750.560.033 Employment Insurance	1,652	1,376	1,163	1,523	585	276	20.06%
Total Benefits	8,472	7,841	6,084	7,514	2,566	631	8.05%
Equipment Operations							
750.560.050 Equipment Rental	0	0	9	106	8	0	0.00%
750.560.053 Service Contracts	13,583	13,583	3,779	3,708	2,691	0	0.00%
750.560.061 License-Carousel	528	528	528	528	528	0	0.00%
750.560.067 Car Allowance/Mileage	150	300	0	0	107	-150	-50.00%
Total Equipment Operations	14,261	14,411	4,316	4,342	3,334	-150	-1.04%
Materials							
750.560.102 Small Tools/Equipment	300	515	0	0	0	-215	-41.75%
750.560.104 General Supplies	1,185	1,185	436	279	521	0	0.00%
750.560.110 Uniform Clothing	1,000	1,000	898	390	431	0	0.00%
750.560.121 Restoration	0	0	0	14,000	0	0	0.00%
Total Materials	2,485	2,700	1,334	14,669	952	-215	-7.96%
Building and Maintenance							
750.560.162 Repairs	49,894	50,913	30,894	2,722	74,507	-1,019	-2.00%
750.560.163 Heat,Light,Power,Water	8,500	8,500	5,578	5,359	6,793	0	0.00%
750.560.173 Insurance-Bldg/Contents	836	511	482	498	494	325	63.60%
Total Building and Maintenance	59,230	59,924	36,954	8,579	81,794	-694	-1.16%
Office and Related Expenses							
750.560.307 Printing	500	500	454	448	134	0	0.00%
Total Office and Related Expenses	500	500	454	448	134	0	0.00%

City of St Catharines

Carousel

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Other Service Charges							
750.560.417 Condition Assessment	0	0	0	0	-5,000	0	0.00%
750.560.444 ReSale Items	7,250	7,250	4,193	8,477	4,631	0	0.00%
750.560.450 Miscellaneous	0	0	17	81	-32	0	0.00%
Total Other Service Charges	7,250	7,250	4,210	8,558	-401	0	0.00%
Total Expenditures	169,876	162,222	104,845	108,945	127,553	7,654	4.72%
Revenue							
750.560.805 Donations	-2,500	-2,500	-2,109	-2,184	-3,328	0	0.00%
750.560.831 Admissions	-20,000	-20,000	-6,098	-14,272	-10,657	0	0.00%
750.560.832 Carousel Rental	-5,000	-5,000	-293	-2,301	-1,366	0	0.00%
750.560.835 Sales - Retail Items	-12,000	-12,000	-1,957	-12,598	-8,841	0	0.00%
750.560.860 Vending Machine revenue	0	0	0	0	-209	0	0.00%
Total Revenue	-39,500	-39,500	-10,457	-31,355	-24,401	0	0.00%
Total Revenue	-39,500	-39,500	-10,457	-31,355	-24,401	0	0.00%
Total Net Expenditures	130,376	122,722	94,388	77,590	103,152	7,654	6.24%

City of St Catharines
Port Dalhousie Harbour
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Benefits							
750.565.030 Pensions	0	0	38	0	0	0	0.00%
750.565.031 Other Benefits	0	0	47	0	0	0	0.00%
750.565.032 Workers Compensation	0	0	8	0	0	0	0.00%
750.565.033 Employment Insurance	0	0	5	0	0	0	0.00%
Total Benefits	0	0	98	0	0	0	0.00%
Equipment Operations							
750.565.053 Service Contracts	0	0	2	0	0	0	0.00%
Total Equipment Operations	0	0	2	0	0	0	0.00%
Materials							
750.565.102 Small Tools/Equipment	0	0	0	1,238	0	0	0.00%
Total Materials	0	0	0	1,238	0	0	0.00%
Building and Maintenance							
750.565.158 Share Federal Fees	22,000	22,000	18,359	19,990	23,063	0	0.00%
750.565.162 Repairs	12,583	12,840	82,715	13,845	37,543	-257	-2.00%
750.565.163 Heat,Light,Power,Water	4,080	4,000	568	504	2,299	80	2.00%
750.565.180 Improvements - NonTCA	0	0	13,000	0	0	0	0.00%
Total Building and Maintenance	38,663	38,840	114,642	34,339	62,905	-177	-0.46%
Contracts							
750.565.206 Cont-Garb/portable	0	2,016	0	0	0	-2,016	-100.00%
Total Contracts	0	2,016	0	0	0	-2,016	-100.00%
Other Service Charges							
750.565.417 Study/Consulting Fees	0	10,000	0	10,000	0	-10,000	-100.00%
750.565.450 Miscellaneous	0	0	0	0	25	0	0.00%
Total Other Service Charges	0	10,000	0	10,000	25	-10,000	-100.00%
Total Expenditures	38,663	50,856	114,742	45,577	62,930	-12,193	-23.98%
Revenue							
750.565.814 Pt Dalh Pier Inc-Marina	-85,000	-85,000	-72,694	-59,963	-85,457	0	0.00%
750.565.864 Seasonal Dockage	0	-2,515	0	-1,870	0	2,515	-100.00%
750.565.866 Upland Leases	-17,500	-23,024	-23,024	-23,024	-23,024	5,524	-23.99%
Total Revenue	-102,500	-110,539	-95,718	-84,857	-108,481	8,039	-7.27%
Total Revenue	-102,500	-110,539	-95,718	-84,857	-108,481	8,039	-7.27%
Total Net Expenditures	-63,837	-59,683	19,024	-39,280	-45,551	-4,154	6.96%

City of St Catharines
Harriet Tubman Programming
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
750.570.003 Salaries/Wages-Ext Svce	0	0	0	0	6,817	0	0.00%
750.570.007 Holiday/Vacation Pay	0	0	0	0	214	0	0.00%
750.570.012 Allocation	0	0	0	0	13,928	0	0.00%
Total Salaries and Wages	0	0	0	0	20,959	0	0.00%
Benefits							
750.570.030 Pensions	0	0	0	0	6	0	0.00%
750.570.031 Other Benefits	0	0	0	0	11	0	0.00%
750.570.032 Workers Compensation	0	0	0	0	18	0	0.00%
750.570.033 Employment Insurance	0	0	0	0	13	0	0.00%
Total Benefits	0	0	0	0	48	0	0.00%
Equipment Operations							
750.570.054 Repairs - Equipment	0	0	0	0	72	0	0.00%
Total Equipment Operations	0	0	0	0	72	0	0.00%
Materials							
750.570.104 General Program Supplies	750	750	971	1,752	454	0	0.00%
Total Materials	750	750	971	1,752	454	0	0.00%
Contracts							
750.570.229 Instructor Fees	11,850	15,000	14,796	17,094	11,878	-3,150	-21.00%
Total Contracts	11,850	15,000	14,796	17,094	11,878	-3,150	-21.00%
Total Expenditures	12,600	15,750	15,767	18,846	33,411	-3,150	-20.00%
Revenue							
750.570.833 Program Revenue	-12,500	-25,000	-27,525	-20,585	-15,816	12,500	-50.00%
Total Revenue	-12,500	-25,000	-27,525	-20,585	-15,816	12,500	-50.00%
Transfer from Reserve							
750.570.900 Transfer From Reserve	-10,000	0	0	0	0	-10,000	0.00%
Total Transfer from Reserve	-10,000	0	0	0	0	-10,000	0.00%
Total Revenue	-22,500	-25,000	-27,525	-20,585	-15,816	2,500	-10.00%
Total Net Expenditures	-9,900	-9,250	-11,758	-1,739	17,595	-650	7.03%

City of St Catharines

Concessions

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Equipment Operations							
750.705.053 Service Contracts	500	500	0	0	20	0	0.00%
Total Equipment Operations	500	500	0	0	20	0	0.00%
Building and Maintenance							
750.705.162 Repairs-building	500	112	115	0	0	388	346.43%
Total Building and Maintenance	500	112	115	0	0	388	346.43%
Other Service Charges							
750.705.417 Study/Consulting Fees	0	0	1,887	1,896	1,925	0	0.00%
Total Other Service Charges	0	0	1,887	1,896	1,925	0	0.00%
Total Expenditures	1,000	612	2,002	1,896	1,945	388	63.40%
Revenue							
750.705.814 Rent-conc'n booth various	-2,000	-2,000	-276	-1,750	0	0	0.00%
750.705.860 Vending Machines	-15,270	-15,770	-17,077	-17,308	-18,439	500	-3.17%
Total Revenue	-17,270	-17,770	-17,353	-19,058	-18,439	500	-2.81%
Total Revenue	-17,270	-17,770	-17,353	-19,058	-18,439	500	-2.81%
Total Net Expenditures	-16,270	-17,158	-15,351	-17,162	-16,494	888	-5.18%

City of St Catharines
Grantham Lions/Optimist
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Building and Maintenance							
750.805.000 Grantham Lions/Optimists	29,593	29,593	29,289	29,289	29,550	0	0.00%
Total Building and Maintenance	29,593	29,593	29,289	29,289	29,550	0	0.00%
Total Expenditures	29,593	29,593	29,289	29,289	29,550	0	0.00%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	29,593	29,593	29,289	29,289	29,550	0	0.00%

City of St Catharines
Welland Canal Centre Gift Shop
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Building and Maintenance							
752.100.152 General Supplies	250	250	165	245	143	0	0.00%
752.100.162 Other Building Maintenance	0	0	145	0	0	0	0.00%
Total Building and Maintenance	250	250	310	245	143	0	0.00%
Contracts							
752.100.205 Contracts-Cash Pick-up	1,862	1,900	1,525	1,472	1,570	-38	-2.00%
Total Contracts	1,862	1,900	1,525	1,472	1,570	-38	-2.00%
Office and Related Expenses							
752.100.304 Postage and Courier	700	700	911	766	674	0	0.00%
752.100.311 Freight	2,000	2,000	2,517	1,866	2,238	0	0.00%
752.100.318 Cash Processing Fees	1,800	1,800	1,696	1,840	1,819	0	0.00%
Total Office and Related Expenses	4,500	4,500	5,124	4,472	4,731	0	0.00%
Other Service Charges							
752.100.439 Special Projects	0	0	56	2,372	375	0	0.00%
752.100.442 Selling Expenses	1,400	1,400	1,660	1,428	1,272	0	0.00%
752.100.443 Discounts + Other Charges	5,500	5,500	3,915	4,899	5,844	0	0.00%
752.100.444 Cost of Goods Sold	75,000	75,000	73,748	76,078	81,028	0	0.00%
752.100.450 Miscellaneous	50	50	0	0	74	0	0.00%
752.100.454 Consignment-cost of Sales	2,700	2,700	145	70	1,328	0	0.00%
752.100.455 Class-Over/shBreak/Shrink	400	400	309	612	1,478	0	0.00%
Total Other Service Charges	85,050	85,050	79,833	85,459	91,399	0	0.00%
Total Expenditures	91,662	91,700	86,792	91,648	97,843	-38	-0.04%
Revenue							
752.100.800 Miscellaneous Revenue	0	0	-2	-10	-32	0	0.00%
752.100.803 Other Grants	0	0	12,000	0	0	0	0.00%
752.100.835 Merchandise Sales	-155,000	-170,000	-148,099	-155,187	-161,830	15,000	-8.82%
752.100.838 Book Preorders	0	0	-480	0	0	0	0.00%
Total Revenue	-155,000	-170,000	-136,581	-155,197	-161,862	15,000	-8.82%
Total Revenue	-155,000	-170,000	-136,581	-155,197	-161,862	15,000	-8.82%
Total Net Expenditures	-63,338	-78,300	-49,789	-63,549	-64,019	14,962	-19.11%

City of St Catharines

Museum

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
752.105.001 Salaries/Wages-Regular	509,568	516,706	326,585	326,290	411,987	-7,138	-1.38%
752.105.002 Salaries/Wages-Overtime	0	0	807	1,680	751	0	0.00%
752.105.003 Salaries/Wages-Ext Svce	59,180	58,116	64,584	58,204	64,676	1,064	1.83%
752.105.006 Sick Pay	0	0	3,502	2,873	0	0	0.00%
752.105.007 Holiday/Vacation Pay	2,367	2,333	37,077	39,741	6,251	34	1.46%
752.105.009 Doctor's Appointments	0	0	934	1,785	0	0	0.00%
Total Salaries and Wages	571,115	577,155	433,489	430,573	483,665	-6,040	-1.05%
Benefits							
752.105.030 Pensions	74,600	72,933	51,810	51,851	59,290	1,667	2.29%
752.105.031 Other Benefits	65,200	63,068	37,691	37,010	36,156	2,132	3.38%
752.105.032 Workers Compensation	3,983	3,743	1,238	1,570	1,738	240	6.41%
752.105.033 Employment Insurance	13,719	13,001	8,610	8,846	9,978	718	5.52%
752.105.041 Boot Allowance	400	400	177	299	85	0	0.00%
Total Benefits	157,902	153,145	99,526	99,576	107,247	4,757	3.11%
Equipment Operations							
752.105.053 Service Contracts	350	0	0	0	0	350	0.00%
752.105.054 Exhibit Maintenance	5,750	5,750	4,563	3,947	5,504	0	0.00%
752.105.067 Car Allowance/Mileage	1,200	1,200	1,787	1,615	2,245	0	0.00%
Total Equipment Operations	7,300	6,950	6,350	5,562	7,749	350	5.04%
Materials							
752.105.100 Exhibit Materials	1,200	1,200	1,181	1,213	567	0	0.00%
752.105.104 Special Events Supplies	5,500	5,500	4,540	4,158	4,478	0	0.00%
752.105.110 Uniform Clothing	750	750	748	0	729	0	0.00%
752.105.118 Special Exhibits	26,000	26,000	26,042	25,831	27,500	0	0.00%
752.105.119 Collection Acquisition	1,000	1,000	900	1,008	829	0	0.00%
752.105.120 Curatorial	3,000	3,000	3,694	2,992	3,217	0	0.00%
752.105.121 Conservation	5,500	5,500	5,458	5,276	5,081	0	0.00%
752.105.122 Programs & Kits	8,750	9,100	9,791	6,189	7,518	-350	-3.85%
752.105.123 Reg'n-catalogu'g supplies	8,700	8,700	8,371	8,774	8,680	0	0.00%
752.105.124 Reg'n-Prevent Supplies	5,000	5,000	4,748	5,011	5,153	0	0.00%
752.105.135 Community Development	1,650	1,650	0	0	3,937	0	0.00%
Total Materials	67,050	67,400	65,473	60,452	67,689	-350	-0.52%
Building and Maintenance							
752.105.152 General Maintenance	430	2,173	318	0	229	-1,743	-80.21%
Total Building and Maintenance	430	2,173	318	0	229	-1,743	-80.21%

City of St Catharines

Museum

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Office and Related Expenses							
752.105.302 Insurance-Accident/Bond'g	583	457	479	436	467	126	27.57%
752.105.303 Courier charges	160	160	62	4	106	0	0.00%
752.105.304 Postage	350	350	175	258	369	0	0.00%
752.105.307 Printing	400	400	460	496	305	0	0.00%
752.105.308 Copying and Prints	7,300	7,300	7,899	7,243	8,734	0	0.00%
752.105.309 Advertising	10,250	10,250	10,914	2,692	8,842	0	0.00%
752.105.310 Office Supplies	3,250	3,250	3,761	2,751	3,150	0	0.00%
752.105.314 Software	0	0	3,000	2,000	2,000	0	0.00%
752.105.317 Bank Charges	1,150	1,150	1,582	1,672	1,712	0	0.00%
752.105.330 Furniture/Equipment NTCA	0	0	0	68	0	0	0.00%
Total Office and Related Expenses	23,443	23,317	28,332	17,620	25,685	126	0.54%
Properties							
752.105.351 Replacements - Micros	0	0	0	0	70	0	0.00%
Total Properties							
Other Service Charges							
752.105.400 Mileage and Travel	200	200	12	49	86	0	0.00%
752.105.401 Conferences/Prof'l Dev't	2,000	3,750	3,320	1,503	135	-1,750	-46.67%
752.105.405 Subscriptions/Memb'ships	1,401	1,401	1,000	1,298	1,317	0	0.00%
752.105.407 Design & Production	2,000	2,000	1,025	2,134	1,641	0	0.00%
752.105.445 Coupons	0	0	0	0	-1	0	0.00%
752.105.446 Volunteer Expenses	600	600	80	0	10	0	0.00%
752.105.455 Over/Short	0	0	417	116	90	0	0.00%
Total Other Service Charges	6,201	7,951	5,854	5,100	3,278	-1,750	-22.01%
Total Expenditures	833,441	838,091	639,342	618,883	695,612	-4,650	-0.55%
Revenue							
752.105.802 Federal Grants	-27,500	-27,500	-34,775	-40,174	-27,535	0	0.00%
752.105.805 Donations	-23,000	-25,000	-19,088	-19,898	-19,454	2,000	-8.00%
752.105.810 Miscellaneous Revenue	-1,000	-1,000	-1,829	-1,498	-1,050	0	0.00%
752.105.830 Memberships	-1,000	-1,000	-652	-617	-755	0	0.00%
752.105.832 Tours	-9,250	-10,000	-8,549	-8,988	-6,974	750	-7.50%
752.105.835 Collections Fees	-3,500	-3,500	-1,996	-2,615	-3,548	0	0.00%
752.105.841 Public Programmes	-5,500	-5,500	-4,590	-5,724	-5,476	0	0.00%
752.105.842 Outreach	-1,400	-1,600	-1,210	-473	-538	200	-12.50%
752.105.851 Room Rentals	0	0	-498	0	0	0	0.00%
752.105.945 Provincial Museum Grant	-48,389	-48,389	-48,389	-48,389	-48,389	0	0.00%
Total Revenue	-120,539	-123,489	-121,576	-128,376	-113,719	2,950	-2.39%

City of St Catharines

Museum

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Transfer from Reserve							
752.105.900 Transfer from Reserve	0	0	-17,500	-17,500	-27,500	0	0.00%
Total Transfer from Reserve	0	0	-17,500	-17,500	-27,500	0	0.00%
Total Revenue	-120,539	-123,489	-139,076	-145,876	-141,219	2,950	-2.39%
Total Net Expenditures	712,902	714,602	500,266	473,007	554,393	-1,700	-0.24%

City of St Catharines
Welland Canal Centre
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
752.120.001 Salaries/Wages-Regular	250,307	246,360	306,514	268,247	237,386	3,947	1.60%
752.120.002 Salaries/Wages-Overtime	9,001	9,001	8,944	7,251	2,922	0	0.00%
752.120.003 Salaries/Wages-Ext Svce	94,766	93,843	111,591	109,514	76,732	923	0.98%
752.120.006 Sick Pay	0	0	3,295	7,363	0	0	0.00%
752.120.007 Holiday/Vacation Pay	3,787	3,762	41,918	49,448	8,050	25	0.66%
752.120.009 Doctor's Appointments	0	0	666	623	0	0	0.00%
Total Salaries and Wages	357,861	352,966	472,928	442,446	325,090	4,895	1.39%
Benefits							
752.120.030 Pensions	49,500	51,489	55,409	47,979	38,617	-1,989	-3.86%
752.120.031 Other Benefits	48,720	45,127	50,810	38,114	27,753	3,593	7.96%
752.120.032 Workers Compensation	2,495	2,260	1,515	1,675	1,194	235	10.40%
752.120.033 Employment Insurance	7,853	7,246	9,014	8,484	6,437	607	8.38%
Total Benefits	108,568	106,122	116,748	96,252	74,001	2,446	2.30%
Equipment Operations							
752.120.050 Equipment Rental	300	300	105	143	0	0	0.00%
752.120.053 Service Contracts	13,517	13,589	13,148	12,613	9,544	-72	-0.53%
752.120.054 Repairs-equipment	500	500	119	407	229	0	0.00%
752.120.067 Car Allowance/Mileage	950	950	510	491	388	0	0.00%
Total Equipment Operations	15,267	15,339	13,882	13,654	10,161	-72	-0.47%
Materials							
752.120.102 Small Tools/Equipment	100	100	10	87	83	0	0.00%
752.120.104 General Supplies	6,000	6,000	5,590	2,901	6,166	0	0.00%
752.120.110 Uniform Clothing	2,225	2,225	2,009	2,001	2,242	0	0.00%
Total Materials	8,325	8,325	7,609	4,989	8,491	0	0.00%
Building and Maintenance							
752.120.152 Gen Bldg Mtnce Supplies	5,200	5,200	5,319	5,534	6,126	0	0.00%
752.120.162 Repairs	37,091	37,848	36,980	26,512	36,451	-757	-2.00%
752.120.163 Heat,Light,Power,Water	54,500	55,000	36,479	52,309	52,633	-500	-0.91%
752.120.164 Signage	10,200	10,200	8,780	9,352	9,495	0	0.00%
752.120.173 Insurance-Bldg,Contents	9,827	6,021	5,674	5,565	5,225	3,806	63.21%
752.120.178 Rent -Seaway Land	15,000	13,700	14,277	14,132	6,949	1,300	9.49%
752.120.180 Improvements-Non TCA	25,000	0	0	-13,000	5,000	25,000	0.00%
Total Building and Maintenance	156,818	127,969	107,509	100,404	121,879	28,849	22.54%
Contracts							
752.120.205 Contract-Security	7,060	7,060	7,630	7,424	6,634	0	0.00%
752.120.206 Waste Disposal	1,800	1,800	1,839	2,286	2,070	0	0.00%
752.120.230 Landscaping	0	0	1,197	946	1,972	0	0.00%

City of St Catharines
Welland Canal Centre
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
752.120.235 Contract - Pest Control	1,200	1,200	1,312	1,226	1,133	0	0.00%
Total Contracts	10,060	10,060	11,978	11,882	11,809	0	0.00%
Office and Related Expenses							
752.120.305 Telephone	8,200	8,200	10,089	9,215	8,139	0	0.00%
752.120.306 Cellular Phones	1,700	1,700	1,386	1,001	675	0	0.00%
752.120.309 Advertising	2,500	2,500	2,726	1,701	1,706	0	0.00%
Total Office and Related Expenses	12,400	12,400	14,201	11,917	10,520	0	0.00%
Properties							
752.120.351 Replacements-PCs, printers	0	0	915	0	0	0	0.00%
752.120.354 Other Equipment	1,000	1,000	891	300	650	0	0.00%
Total Properties	1,000	1,000	1,806	300	650	0	0.00%
Other Service Charges							
752.120.400 Mileage and Parking	0	0	0	0	-77	0	0.00%
752.120.405 Subscriptions/Memb'ships	545	545	535	601	425	0	0.00%
752.120.406 Promotion/Publicity	12,700	14,700	9,976	11,634	16,020	-2,000	-13.61%
752.120.441 Rental Supplies	1,200	1,200	1,220	651	1,144	0	0.00%
Total Other Service Charges	14,445	16,445	11,731	12,886	17,512	-2,000	-12.16%
Total Expenditures	684,744	650,626	758,392	694,730	580,113	34,118	5.24%
Revenue							
752.120.800 Miscellaneous Revenue	-1,000	-1,000	0	-345	-169	0	0.00%
752.120.851 Room Rentals	-26,900	-30,500	-28,476	-25,895	-30,902	3,600	-11.80%
Total Revenue	-27,900	-31,500	-28,476	-26,240	-31,071	3,600	-11.43%
Transfer from Reserve							
752.120.900 Transfer From Reserve	-25,000	0	0	0	0	-25,000	0.00%
Total Transfer from Reserve	-25,000	0	0	0	0	-25,000	0.00%
Total Revenue	-52,900	-31,500	-28,476	-26,240	-31,071	-21,400	67.94%
Total Net Expenditures	631,844	619,126	729,916	668,490	549,042	12,718	2.05%

City of St Catharines
Morningstar Mill
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
752.125.001 Salaries/Wages-Regular	52,805	51,874	47,223	46,951	49,203	931	1.79%
752.125.002 Wages-Overtime	0	0	0	0	169	0	0.00%
752.125.003 Salaries/Wages-Extra	7,246	7,116	0	0	12,449	130	1.83%
752.125.007 Holiday/Vacation Pay	290	286	4,523	3,947	1,318	4	1.40%
Total Salaries and Wages	60,341	59,276	51,746	50,898	63,139	1,065	1.80%
Benefits							
752.125.030 Pensions	8,586	8,350	7,062	6,858	7,469	236	2.83%
752.125.031 Other Benefits	7,355	7,638	6,407	6,056	6,050	-283	-3.71%
752.125.032 Workers Compensation	417	379	149	186	246	38	10.03%
752.125.033 Employment Insurance	1,485	1,367	1,048	1,058	1,400	118	8.63%
Total Benefits	17,843	17,734	14,666	14,158	15,165	109	0.61%
Equipment Operations							
752.125.053 Service Contracts	4,042	5,942	4,039	2,000	3,516	-1,900	-31.98%
752.125.067 Mileage	275	275	200	390	398	0	0.00%
Total Equipment Operations	4,317	6,217	4,239	2,390	3,914	-1,900	-30.56%
Materials							
752.125.100 Exhibit Materials	4,000	4,000	3,714	2,434	2,700	0	0.00%
752.125.120 Curatorial Supplies	1,500	1,500	1,474	186	213	0	0.00%
752.125.121 Conservation	300	300	62	3,106	3,500	0	0.00%
Total Materials	5,800	5,800	5,250	5,726	6,413	0	0.00%
Building and Maintenance							
752.125.152 Gen Bldg Mntce Supplies	2,200	2,315	2,106	2,514	1,390	-115	-4.97%
752.125.162 Repairs	8,808	8,988	9,434	8,905	4,784	-180	-2.00%
752.125.163 Heat,Light,Power,Water	8,200	8,093	6,722	6,091	7,374	107	1.32%
752.125.173 Insurance-Bldg,Contents	1,104	676	636	658	653	428	63.31%
752.125.180 Improvements - Non TCA	0	6,000	6,000	0	0	-6,000	-100.00%
Total Building and Maintenance	20,312	26,072	24,898	18,168	14,201	-5,760	-22.09%
Contracts							
752.125.210 Portable Toilets	2,850	2,850	2,541	2,670	2,450	0	0.00%
752.125.235 Contract-Pest Control	75	75	163	0	0	0	0.00%
Total Contracts	2,925	2,925	2,704	2,670	2,450	0	0.00%
Office and Related Expenses							
752.125.306 Cell Phone Charges	720	720	695	432	619	0	0.00%
752.125.307 Printing	0	0	0	88	0	0	0.00%
752.125.310 Office Supplies	547	547	545	125	280	0	0.00%
Total Office and Related Expenses	1,267	1,267	1,240	645	899	0	0.00%

City of St Catharines
Morningstar Mill
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Other Service Charges							
752.125.439 Volunteer Projects	0	0	0	130	0	0	0.00%
Total Other Service Charges	0	0	0	130	0	0	0.00%
Total Expenditures	112,805	119,291	104,743	94,785	106,181	-6,486	-5.44%
Revenue							
752.125.800 Miscellaneous Revenue	-7,000	-8,000	-283	-6,027	-5,917	1,000	-12.50%
752.125.802 Federal Grants	0	0	-5,803	0	0	0	0.00%
Total Revenue	-7,000	-8,000	-6,086	-6,027	-5,917	1,000	-12.50%
Total Revenue	-7,000	-8,000	-6,086	-6,027	-5,917	1,000	-12.50%
Total Net Expenditures	105,805	111,291	98,657	88,758	100,264	-5,486	-4.93%

City of St Catharines

Festivals

2021 Operating Budget - Expenditures by Object

		2021	2020	2019	2018	2017	\$ Change	% Change
		Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
Object of Expenditure								
Materials								
761.129.135	Community Development	45,639	59,139	91,880	98,425	92,732	-13,500	-22.83%
Total Materials		45,639	59,139	91,880	98,425	92,732	-13,500	-22.83%
Total Expenditures		45,639	59,139	91,880	98,425	92,732	-13,500	-22.83%
Revenue								
761.129.900	Transfer from Reserve	-45,639	-53,800	-91,880	-98,425	-92,732	8,161	-15.17%
Total Revenue		-45,639	-53,800	-91,880	-98,425	-92,732	8,161	-15.17%
Total Revenue		-45,639	-53,800	-91,880	-98,425	-92,732	8,161	-15.17%
Total Net Expenditures		0	5,339	0	0	0	-5,339	-100.00%

City of St Catharines
Events/Market Operations
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
761.135.001 Salaries/Wages-regular	57,401	56,388	45,874	7,104	58,482	1,013	1.80%
761.135.002 Salaries/Wages - Overtime	0	0	1,708	364	320	0	0.00%
761.135.003 Salary/Wages - Extra	0	0	6,326	23,519	0	0	0.00%
761.135.006 Sick Pay	0	0	666	0	0	0	0.00%
761.135.007 Holiday/Vacation Pay	0	0	4,889	9,796	336	0	0.00%
761.135.009 Doctor's Appointments	0	0	0	16	16	0	0.00%
Total Salaries and Wages	57,401	56,388	59,463	40,799	59,154	1,013	1.80%
Benefits							
761.135.030 Pensions	8,350	8,893	7,300	3,025	8,121	-543	-6.11%
761.135.031 Other Benefits	8,357	12,984	12,017	6,665	6,305	-4,627	-35.64%
761.135.032 Workers Compensation	2,249	2,011	1,770	1,352	1,808	238	11.83%
761.135.033 Employment Insurance	1,363	1,253	1,147	928	1,065	110	8.78%
Total Benefits	20,319	25,141	22,234	11,970	17,299	-4,822	-19.18%
Equipment Operations							
761.135.050 Rentals-towing	2,000	2,000	1,676	1,349	2,450	0	0.00%
761.135.053 Service Contracts	1,965	2,005	2,579	1,099	2,003	-40	-2.00%
761.135.067 Car Allowance/Mileage	500	500	761	0	413	0	0.00%
Total Equipment Operations	4,465	4,505	5,016	2,448	4,866	-40	-0.89%
Materials							
761.135.104 General Supplies	0	0	0	28	0	0	0.00%
Total Materials	0	0	0	28	0	0	0.00%
Building and Maintenance							
761.135.150 Cleaning/Custodian	22,425	11,500	11,235	13,930	12,012	10,925	95.00%
761.135.153 Snow Removal	1,750	1,750	59	1,750	0	0	0.00%
761.135.162 Repairs	16,358	16,692	27,377	14,794	8,906	-334	-2.00%
761.135.163 Heat/Light/Power/Water	20,750	20,308	16,172	18,149	18,385	442	2.18%
761.135.173 Insurance-property	1,986	1,217	1,147	1,185	1,176	769	63.19%
761.135.178 Rent-Mkt Clerks office	0	1,975	1,908	1,894	1,964	-1,975	-100.00%
Total Building and Maintenance	63,269	53,442	57,898	51,702	42,443	9,827	18.39%
Contracts							
761.135.200 Contract - general	0	0	10,000	8,670	9,500	0	0.00%
Total Contracts	0	0	10,000	8,670	9,500	0	0.00%
Office and Related Expenses							
761.135.305 Telephone	350	350	400	0	419	0	0.00%
761.135.306 Cellular Phones	625	625	724	453	533	0	0.00%
761.135.308 Copying and Prints	250	250	37	118	6	0	0.00%

City of St Catharines
Events/Market Operations
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
761.135.309 Advertising/Promotion	22,000	22,000	26,887	20,737	28,998	0	0.00%
761.135.310 Office Supplies	200	200	196	191	160	0	0.00%
Total Office and Related Expenses	23,425	23,425	28,244	21,499	30,116	0	0.00%
Properties							
761.135.354 Other Equipment	0	0	9	0	4,298	0	0.00%
Total Properties	0	0	9	0	4,298	0	0.00%
Other Service Charges							
761.135.401 Conferences/Conventions	450	450	-1,552	2,251	123	0	0.00%
761.135.402 Training	50	50	100	0	78	0	0.00%
761.135.405 Subscriptions/Memberships	325	325	300	300	300	0	0.00%
761.135.406 Promotion and Publicity	300	300	265	300	5	0	0.00%
761.135.432 Festivals/Opening	22,000	30,000	31,903	26,661	22,493	-8,000	-26.67%
Total Other Service Charges	23,125	31,125	31,016	29,512	22,999	-8,000	-25.70%
Total Expenditures	192,004	194,026	213,880	166,628	190,675	-2,022	-1.04%
Revenue							
761.135.832 Rentals	-44,000	-45,000	-17,460	-36,241	-39,006	1,000	-2.22%
761.135.834 Miscellaneous Recoverable	0	0	0	0	-1,966	0	0.00%
761.135.886 Market Permits/Fees	-50,000	-50,000	-65,881	-53,286	-48,034	0	0.00%
Total Revenue	-94,000	-95,000	-83,341	-89,527	-89,006	1,000	-1.05%
Transfer from Reserve							
761.135.900 Transfer from Reserve	0	0	-20,000	-20,000	-20,000	0	0.00%
Total Transfer from Reserve	0	0	-20,000	-20,000	-20,000	0	0.00%
Total Revenue	-94,000	-95,000	-103,341	-109,527	-109,006	1,000	-1.05%
Total Net Expenditures	98,004	99,026	110,539	57,101	81,669	-1,022	-1.03%

City of St Catharines

Labour Day Parade

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Other Service Charges							
783.131.000 Labour Day Parade	7,200	7,200	9,054	8,688	7,188	0	0.00%
Total Other Service Charges	7,200	7,200	9,054	8,688	7,188	0	0.00%
Total Expenditures	7,200	7,200	9,054	8,688	7,188	0	0.00%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	7,200	7,200	9,054	8,688	7,188	0	0.00%

City of St Catharines

2021 Operating Budget - Expenditures by Department, Board or Committee

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Meridian Centre							
Meridian Centre (p. 236)	718,509	700,449	655,003	673,943	779,649	18,060	2.58%
Total Meridian Centre	718,509	700,449	655,003	673,943	779,649	18,060	2.58%

City of St Catharines

Meridian Centre

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Equipment Operations							
750.625.053 Service Contracts	0	0	5,122	3,536	2,842	0	0.00%
Total Equipment Operations	0	0	5,122	3,536	2,842	0	0.00%
Materials							
750.625.100 Materials	1,472,918	1,918,676	2,704,115	2,857,083	2,471,765	-445,758	-23.23%
750.625.118 Sports Hall of Fame	7,000	7,000	2,884	7,530	2,678	0	0.00%
Total Materials	1,479,918	1,925,676	2,706,999	2,864,613	2,474,443	-445,758	-23.15%
Building and Maintenance							
750.625.162 Repairs	0	0	3,628	3,853	4,118	0	0.00%
750.625.173 Insurance-Bldg/Contents	45,979	27,919	26,426	27,281	27,152	18,060	64.69%
Total Building and Maintenance	45,979	27,919	30,054	31,134	31,270	18,060	64.69%
Contracts							
750.625.200 Contract - general	1,410,355	1,385,351	2,108,080	2,050,587	1,965,003	25,004	1.80%
Total Contracts	1,410,355	1,385,351	2,108,080	2,050,587	1,965,003	25,004	1.80%
Properties							
750.625.354 Equipment - Other	0	0	12,910	0	0	0	0.00%
Total Properties	0	0	12,910	0	0	0	0.00%
Other Service Charges							
750.625.448 Alloc' Meridian reserve	0	0	172,419	187,575	0	0	0.00%
750.625.450 Miscellaneous	0	0	91,602	107,896	8,474	0	0.00%
750.625.457 Community Engagement	0	0	0	80,000	140,000	0	0.00%
Total Other Service Charges	0	0	264,021	375,471	148,474	0	0.00%
Total Expenditures	2,936,252	3,338,946	5,127,186	5,325,341	4,622,032	-402,694	-12.06%
Revenue							
750.625.800 Revenues	-1,864,258	-2,638,497	-4,469,299	-4,640,046	-3,835,587	774,239	-29.34%
Total Revenue	-1,864,258	-2,638,497	-4,469,299	-4,640,046	-3,835,587	774,239	-29.34%
Transfer from Reserve							
750.625.900 Transfer from Reserve	-353,485	0	-2,884	-11,353	-6,796	-353,485	0.00%
Total Transfer from Reserve	-353,485	0	-2,884	-11,353	-6,796	-353,485	0.00%
Total Revenue	-2,217,743	-2,638,497	-4,472,183	-4,651,399	-3,842,383	420,754	-15.95%
Total Net Expenditures	718,509	700,449	655,003	673,942	779,649	18,060	2.58%

City of St Catharines

2021 Operating Budget - Expenditures by Department, Board or Committee

1, Section 6

	2021	2020	2019	2018	2017	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
Financial Management Services							
Finance (p. 238)	1,253,011	1,335,957	1,239,828	1,492,336	1,564,327	-82,946	-6.21%
Property Management (p. 241)	246,919	239,948	227,063	196,406	148,347	6,971	2.91%
Purchasing (p. 242)	299,176	294,519	278,124	261,494	260,790	4,657	1.58%
External Audit (p. 243)	50,000	50,000	39,992	44,774	33,072	0	0.00%
Copying - General (p. 244)	24,000	24,000	17,952	24,481	24,882	0	0.00%
Insurance - General (p. 245)	1,725,000	1,500,000	1,527,265	1,500,000	1,499,951	225,000	15.00%
Other Benefits (p. 246)	0	75,000	70,000	82,697	72,980	-75,000	-100.00%
Joint Staff Meetings (p. 247)	1,200	1,200	105	456	403	0	0.00%
Actuarial Valuations (p. 248)	5,000	8,000	2,000	8,000	5,878	-3,000	-37.50%
Bank Charges (p. 249)	10,210	10,210	9,601	14,830	36,846	0	0.00%
Collection Costs (p. 250)	12,620	9,000	9,299	8,603	14,999	3,620	40.22%
Miscellaneous-general (p. 251)	50,000	50,000	95,849	-526,612	78,785	0	0.00%
Postage - general (p. 252)	170,000	170,000	162,328	164,569	163,316	0	0.00%
Employee Suggestion Program (p. 253)	200	200	0	0	0	0	0.00%
Total Financial Management Services	3,847,336	3,768,034	3,679,406	3,272,034	3,904,576	79,302	2.10%

City of St Catharines

Finance

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
702.300.001 Salaries/Wages-Regular	1,468,981	1,450,002	1,235,835	1,107,652	1,740,575	18,979	1.31%
702.300.002 Salaries/Wages-Overtime	10,000	10,000	12,376	21,367	9,648	0	0.00%
702.300.003 Salaries/Wages-Ext Svce	73,309	93,110	31,882	130,105	168,284	-19,801	-21.27%
702.300.006 Sick Pay	0	0	25,327	32,590	401	0	0.00%
702.300.007 Holiday/Vacation Pay	3,798	3,724	172,093	260,523	9,466	74	1.99%
702.300.009 Doctor's Appointments	0	0	3,884	2,711	17	0	0.00%
Total Salaries and Wages	1,556,088	1,556,836	1,481,397	1,554,948	1,928,391	-748	-0.05%
Benefits							
702.300.030 Pensions	233,300	229,817	209,003	189,172	242,282	3,483	1.52%
702.300.031 Other Benefits	207,200	205,243	184,479	162,703	215,743	1,957	0.95%
702.300.032 Workers Compensation	58,256	49,143	45,052	45,922	282,391	9,113	18.54%
702.300.033 Employment Insurance	30,540	26,580	23,697	24,538	28,248	3,960	14.90%
702.300.040 Meal Allowance	0	100	195	120	0	-100	-100.00%
702.300.041 Safety Shoes	150	0	102	0	0	150	0.00%
Total Benefits	529,446	510,883	462,528	422,455	768,664	18,563	3.63%
Equipment Operations							
702.300.053 Service Contracts	3,960	4,960	3,824	1,378	7,249	-1,000	-20.16%
702.300.054 Repairs-equipment	0	650	0	769	1,479	-650	-100.00%
702.300.067 Car Allowance/Mileage	1,000	1,500	970	1,733	975	-500	-33.33%
Total Equipment Operations	4,960	7,110	4,794	3,880	9,703	-2,150	-30.24%
Building and Maintenance							
702.300.180 improvements-Non TCA	0	1,500	1,500	1,500	1,000	-1,500	-100.00%
Total Building and Maintenance	0	1,500	1,500	1,500	1,000	-1,500	-100.00%
Contracts							
702.300.200 Contracts-tax bill prep	13,000	13,000	12,080	11,206	15,742	0	0.00%
702.300.201 Contract - PSAB-capital	0	0	0	-29,934	0	0	0.00%
702.300.202 Contracts-other	50,000	0	72,696	68,252	0	50,000	0.00%
702.300.206 Contract-Recycl'g/Garbage	0	200	0	0	0	-200	-100.00%
Total Contracts	63,000	13,200	84,776	49,524	15,742	49,800	377.27%
Office and Related Expenses							
702.300.303 Courier Charges	5,250	5,250	3,788	5,257	5,298	0	0.00%
702.300.306 Cell phones	1,900	1,500	1,859	2,216	1,769	400	26.67%
702.300.307 Printing	9,595	6,000	9,406	5,295	7,506	3,595	59.92%
702.300.309 Advertising	6,000	6,000	0	2,670	3,024	0	0.00%
702.300.310 Office Supplies	23,000	23,000	20,366	25,431	22,353	0	0.00%
702.300.312 Books and Publications	2,720	2,535	2,606	2,172	1,641	185	7.30%

City of St Catharines

Finance

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
702.300.314 Software	0	0	0	916	305	0	0.00%
702.300.323 Internet Charges	0	540	-2	438	376	-540	-100.00%
702.300.330 Office Furniture Non TCA	3,975	6,000	1,347	2,340	4,806	-2,025	-33.75%
Total Office and Related Expenses	52,440	50,825	39,370	46,735	47,078	1,615	3.18%
Properties							
702.300.354 Other Equipment	0	0	0	0	-7,401	0	0.00%
Total Properties	0	0	0	0	-7,401	0	0.00%
Other Service Charges							
702.300.400 Travelling	200	200	0	0	124	0	0.00%
702.300.401 Conferences/Conventions	9,720	9,520	3,737	4,953	4,659	200	2.10%
702.300.402 Training	8,150	8,150	7,150	7,393	7,150	0	0.00%
702.300.405 Subscriptions/Memb'ships	11,553	11,553	9,288	7,239	8,176	0	0.00%
702.300.417 Study/Consulting Fees	7,200	176,000	7,200	5,062	-4	-168,800	-95.91%
702.300.448 Transfer to Reserve	0	0	227,396	95,453	0	0	0.00%
702.300.450 Miscellaneous	100	100	106	80	79	0	0.00%
Total Other Service Charges	36,923	205,523	254,877	120,180	20,184	-168,600	-82.03%
Total Expenditures	2,242,857	2,345,877	2,329,242	2,199,222	2,783,361	-103,020	-4.39%
Revenue							
630.110.000 Tax Certificates	-185,000	-185,000	-236,471	-62,263	-61,718	0	0.00%
702.300.800 Miscellaneous Revenue	-226,000	-26,000	-329,078	-140,341	-32,029	-200,000	769.23%
702.300.811 Reg'n Costs-Tax Arrears	-80,000	-85,000	-60,326	-43,163	-80,540	5,000	-5.88%
702.300.815 Utility-recoverable	-65,000	-63,600	-63,600	-63,600	-52,800	-1,400	2.20%
702.300.833 Mortgage Info revenue	-155,000	-157,000	-153,507	-156,066	-157,553	2,000	-1.27%
702.300.834 Taxes-Verbal fees	0	0	-125	-63,771	-73,915	0	0.00%
702.300.838 Transfer Fees	-3,000	-3,000	-2,913	-1,975	0	0	0.00%
702.300.839 Refund Fees	-1,500	-1,500	-2,205	-900	0	0	0.00%
702.300.921 Water Admin Fee	-55,000	-55,000	-60,997	-50,686	-46,126	0	0.00%
702.300.922 A/R Admin Fee	-5,000	-4,000	-5,548	-6,226	-4,885	-1,000	25.00%
702.300.923 Region POA fees	0	-500	-158	-466	-407	500	-100.00%
702.300.924 Admin - Pty Stds	0	0	-111	-218	-179	0	0.00%
702.300.925 New Ownership/Roll Fee	-115,000	-110,000	-115,060	-112,733	-102,235	-5,000	4.55%
702.300.950 Salary Alloc-Canine Cont	0	0	0	0	-6,100	0	0.00%
702.300.951 Salary Allocated-Pkg	0	0	0	0	-70,000	0	0.00%
702.300.952 Salary Allocated-water	0	0	0	0	-390,000	0	0.00%
702.300.953 Allocation - IT/HR	0	0	0	0	-140,547	0	0.00%
702.300.954 Allocation-FOPAC	0	-25,000	0	0	0	25,000	-100.00%
702.300.955 Allocation Bldg Indirect	-77,846	-76,320	-53,769	0	0	-1,526	2.00%
Total Revenue	-968,346	-791,920	-1,083,868	-702,408	-1,219,034	-176,426	22.28%

City of St Catharines

Finance

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Transfer from Reserve							
702.300.900 Transfer from Reserve	-21,500	-218,000	-5,546	-4,477	0	196,500	-90.14%
Total Transfer from Reserve	-21,500	-218,000	-5,546	-4,477	0	196,500	-90.14%
Total Revenue	-989,846	-1,009,920	-1,089,414	-706,885	-1,219,034	20,074	-1.99%
Total Net Expenditures	1,253,011	1,335,957	1,239,828	1,492,337	1,564,327	-82,946	-6.21%

City of St Catharines
Property Management
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
702.305.001 Salaries/Wages-Regular	174,623	171,596	148,749	130,528	104,068	3,027	1.76%
702.305.006 Sick Pay	0	0	700	736	0	0	0.00%
702.305.007 Holiday/Vacation Pay	0	0	15,386	14,008	173	0	0.00%
702.305.009 Doctor's Appointments	0	0	222	267	0	0	0.00%
Total Salaries and Wages	174,623	171,596	165,057	145,539	104,241	3,027	1.76%
Benefits							
702.305.030 Pensions	25,500	26,608	23,389	20,134	15,612	-1,108	-4.16%
702.305.031 Other Benefits	17,600	14,839	13,738	11,168	9,554	2,761	18.61%
702.305.032 Workers Compensation	6,253	5,284	4,738	4,132	3,194	969	18.34%
702.305.033 Employment Insurance	2,898	2,406	2,183	1,892	1,601	492	20.45%
Total Benefits	52,251	49,137	44,048	37,326	29,961	3,114	6.34%
Equipment Operations							
702.305.067 Car Allowance/Mileage	565	350	550	187	74	215	61.43%
Total Equipment Operations	565	350	550	187	74	215	61.43%
Office and Related Expenses							
702.305.303 Courier Charges	0	50	0	0	0	-50	-100.00%
702.305.306 Cell Phones	750	420	733	361	536	330	78.57%
702.305.312 Books and Publications	0	100	0	0	0	-100	-100.00%
702.305.314 Software	3,630	3,700	3,557	3,557	3,251	-70	-1.89%
702.305.330 Office Furniture Non TCA	0	0	509	0	0	0	0.00%
Total Office and Related Expenses	4,380	4,270	4,799	3,918	3,787	110	2.58%
Other Service Charges							
702.305.400 Travelling	0	0	0	0	46	0	0.00%
702.305.402 Training/Seminars	1,665	2,000	805	786	153	-335	-16.75%
702.305.405 Subscriptions/Memb'ships	1,200	845	359	485	784	355	42.01%
702.305.417 Study/Consulting Fees	10,000	10,000	8,328	8,121	7,618	0	0.00%
702.305.421 Title Searches	205	200	171	44	126	5	2.50%
702.305.448 Survey/Land Sale Costs	1,980	1,500	1,940	0	1,526	480	32.00%
702.305.450 Miscellaneous	50	50	1,006	0	31	0	0.00%
Total Other Service Charges	15,100	14,595	12,609	9,436	10,284	505	3.46%
Total Expenditures	246,919	239,948	227,063	196,406	148,347	6,971	2.91%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	246,919	239,948	227,063	196,406	148,347	6,971	2.91%

City of St Catharines

Purchasing

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
702.310.001 Salaries/Wages-Regular	206,910	203,445	177,731	171,889	189,392	3,465	1.70%
702.310.006 Sick Pay	0	0	5,336	5,161	0	0	0.00%
702.310.007 Holiday/Vacation Pay	0	0	18,654	18,536	1,089	0	0.00%
702.310.009 Doctor's Appointments	0	0	696	434	0	0	0.00%
Total Salaries and Wages	206,910	203,445	202,417	196,020	190,481	3,465	1.70%
Benefits							
702.310.030 Pensions	32,100	31,202	27,890	27,347	26,793	898	2.88%
702.310.031 Other Benefits	31,500	29,230	25,452	22,757	21,939	2,270	7.77%
702.310.032 Workers Compensation	8,177	6,852	6,313	6,340	5,928	1,325	19.34%
702.310.033 Employment Insurance	4,189	3,600	3,225	3,268	3,196	589	16.36%
702.310.041 Safety Shoes	200	200	183	0	132	0	0.00%
Total Benefits	76,166	71,084	63,063	59,712	57,988	5,082	7.15%
Equipment Operations							
702.310.053 Service Contracts	6,500	6,795	2,976	297	0	-295	-4.34%
702.310.067 Car Allowance/Mileage	850	250	835	165	0	600	240.00%
Total Equipment Operations	7,350	7,045	3,811	462	0	305	4.33%
Materials							
702.310.109 Safety Equipment	0	0	0	0	20	0	0.00%
Total Materials	0	0	0	0	20	0	0.00%
Office and Related Expenses							
702.310.306 Cell Phones	950	750	1,144	1,024	828	200	26.67%
702.310.307 Printing	0	200	0	0	4	-200	-100.00%
702.310.312 Books and Publications	400	400	518	0	0	0	0.00%
702.310.314 Software	0	0	0	0	8,141	0	0.00%
702.310.330 Office furniture Non TCA	1,000	1,000	0	454	0	0	0.00%
Total Office and Related Expenses	2,350	2,350	1,662	1,478	8,973	0	0.00%
Other Service Charges							
702.310.400 Travelling	0	0	0	0	6	0	0.00%
702.310.401 Conferences/Conventions	0	2,000	1,606	817	1,365	-2,000	-100.00%
702.310.402 Training and Education	4,500	6,500	3,593	1,784	550	-2,000	-30.77%
702.310.405 Subscriptions/Memb'ships	1,800	2,020	1,672	1,221	1,302	-220	-10.89%
702.310.450 Miscellaneous	100	75	300	0	105	25	33.33%
Total Other Service Charges	6,400	10,595	7,171	3,822	3,328	-4,195	-39.59%
Total Expenditures	299,176	294,519	278,124	261,494	260,790	4,657	1.58%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	299,176	294,519	278,124	261,494	260,790	4,657	1.58%

2021 PROPOSED OPERATING BUDGET
Management Services, Director 2021 Proposed Operating Budget (...)

2021 PROPOSED OPERATING BUDGET

City of St Catharines
Insurance - General
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Contracts							
702.335.100 Self-insurance	850,000	800,000	806,934	709,815	756,082	50,000	6.25%
702.335.105 Premiums	875,000	700,000	720,331	623,581	580,869	175,000	25.00%
Total Contracts	1,725,000	1,500,000	1,527,265	1,333,396	1,336,951	225,000	15.00%
Other Service Charges							
702.335.448 Transfer to Reserve	0	0	0	166,604	163,000	0	0.00%
Total Other Service Charges	0	0	0	166,604	163,000	0	0.00%
Total Expenditures	1,725,000	1,500,000	1,527,265	1,500,000	1,499,951	225,000	15.00%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	1,725,000	1,500,000	1,527,265	1,500,000	1,499,951	225,000	15.00%

City of St Catharines

Other Benefits

2021 Operating Budget - Expenditures by Object

	2021	2020	2019	2018	2017	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
Object of Expenditure							
Benefits							
702.345.100	Employment Insurance	0	0	0	800,006	0	0.00%
702.345.110	Paid up Group Life	0	75,000	70,000	82,697	-75,000	-100.00%
702.345.300	Employment Insurance	0	0	0	-800,006	0	0.00%
Total Benefits		0	75,000	70,000	82,697	-75,000	-100.00%

2021 PROPOSED OPERATING BUDGET
Management Services, Director 2021 Proposed Operating Budget (...)

City of St Catharines
Actuarial Valuations
2021 Operating Budget - Expenditures by Object

		2021	2020	2019	2018	2017	\$ Change	% Change
		Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
Object of Expenditure								
Contracts								
703.125.000	Actuarial Valuations	5,000	8,000	2,000	8,000	5,878	-3,000	-37.50%
Total Contracts		5,000	8,000	2,000	8,000	5,878	-3,000	-37.50%
Total Expenditures		5,000	8,000	2,000	8,000	5,878	-3,000	-37.50%
Total Revenue		0	0	0	0	0	0	0.00%
Total Net Expenditures		5,000	8,000	2,000	8,000	5,878	-3,000	-37.50%

City of St Catharines

Bank Charges

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Other Service Charges							
705.105.000 Bank Charges/Exchange	10,210	10,210	9,622	14,708	36,846	0	0.00%
705.108.000 Payroll Benefit Rounding	0	0	-21	122	0	0	0.00%
Total Other Service Charges	10,210	10,210	9,601	14,830	36,846	0	0.00%
Total Expenditures	10,210	10,210	9,601	14,830	36,846	0	0.00%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	10,210	10,210	9,601	14,830	36,846	0	0.00%

City of St Catharines

Collection Costs

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Other Service Charges							
705.110.000 Debt Collection Costs	12,620	9,000	9,299	8,603	14,999	3,620	40.22%
Total Other Service Charges	12,620	9,000	9,299	8,603	14,999	3,620	40.22%
Total Expenditures	12,620	9,000	9,299	8,603	14,999	3,620	40.22%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	12,620	9,000	9,299	8,603	14,999	3,620	40.22%

City of St Catharines
 Miscellaneous-general
 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Other Service Charges							
783.120.000 Miscellaneous-general	50,000	50,000	95,849	-526,612	78,785	0	0.00%
Total Other Service Charges	50,000	50,000	95,849	-526,612	78,785	0	0.00%
Total Expenditures	50,000	50,000	95,849	-526,612	78,785	0	0.00%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	50,000	50,000	95,849	-526,612	78,785	0	0.00%

City of St Catharines
Postage - general
2021 Operating Budget - Expenditures by Object

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City of St Catharines
Employee Suggestion Program
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Other Service Charges							
783.110.000 Emp Suggestion Program	200	200	0	0	0	0	0.00%
Total Other Service Charges	200	200	0	0	0	0	0.00%
Total Expenditures	200	200	0	0	0	0	0.00%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	200	200	0	0	0	0	0.00%

City of St Catharines

2021 Operating Budget - Expenditures by Department, Board or Committee

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Corporate Support Services							
Customer Service (p. 256)	929,342	911,025	892,960	788,822	906,633	18,317	2.01%
Technology Centre (p. 258)	3,323,224	3,118,896	3,010,847	2,862,034	2,828,273	204,328	6.55%
Telecommunications (p. 260)	204,753	189,817	202,584	200,248	208,055	14,936	7.87%
Long Service Recognition (p. 261)	25,000	25,000	24,308	29,572	24,297	0	0.00%
Human Resources (p. 262)	1,552,685	1,517,600	1,551,674	1,621,247	1,317,375	35,085	2.31%
Staff Development (p. 264)	59,000	59,000	60,971	10,463	14,601	0	0.00%
Employee Safety (p. 265)	69,480	69,435	72,153	60,449	60,579	45	0.06%
Team STC 1.0 (p. 266)	1,020	1,020	1,020	345	1,368	0	0.00%
Total Corporate Support Services	6,164,504	5,891,793	5,816,517	5,573,180	5,361,181	272,711	4.63%

ESTIMATE 2021

EXPENDITURE ACCOUNT		2021 BUDGET
702.220	<u>LONG SERVICE RECOGNITION</u> (2020 - \$24,000)	
	VOLUNTEER RECOGNITION	\$12,500
	EMPLOYEE RECOGNITION	11,500
		<u>\$24,000</u>
702.225	<u>INFORMATION SYSTEMS</u>	
	<u>053 - SERVICE CONTRACTS</u> (2020 - \$1,577,640)	<u>\$1,716,734</u>
	<u>351 - COMPUTER HARDWARE REPLACEMENT</u> (2020 - \$200,000)	<u>\$200,000</u>
783.118	<u>TEAM STC</u> (2020 - \$1,020)	<u>\$1,020</u>

City of St Catharines

Customer Service

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
702.203.001 Salaries/Wages-Regular	523,354	512,768	308,625	301,069	383,688	10,586	2.06%
702.203.002 Salaries/Wages-Overtime	0	1,000	3,540	2,483	2,898	-1,000	-100.00%
702.203.003 Salaries/Wages-Extra	166,931	172,434	308,985	262,410	196,703	-5,503	-3.19%
702.203.006 Sick Pay	0	0	33,061	17,044	719	0	0.00%
702.203.007 Holiday/Vacation Pay	6,690	6,583	58,559	41,962	17,197	107	1.63%
702.203.009 Doctor's Appointments	0	0	1,387	1,068	0	0	0.00%
702.203.012 Allocation FMS	0	0	0	0	46,849	0	0.00%
702.203.013 Allocation-Admin	0	0	0	0	93,166	0	0.00%
Total Salaries and Wages	696,975	692,785	714,157	626,036	741,220	4,190	0.60%
Benefits							
702.203.030 Pensions	99,650	94,657	74,498	67,335	69,085	4,993	5.27%
702.203.031 Other Benefits	71,039	67,018	51,460	47,436	41,088	4,021	6.00%
702.203.032 Workers Compensation	25,462	21,919	21,651	19,906	17,819	3,543	16.16%
702.203.033 Employment Insurance	14,216	12,646	13,487	12,248	10,932	1,570	12.41%
702.203.040 Meal Allowance	0	0	60	0	9	0	0.00%
Total Benefits	210,367	196,240	161,156	146,925	138,933	14,127	7.20%
Equipment Operations							
702.203.053 Service Contracts	0	0	0	0	2,500	0	0.00%
702.203.067 Car Allowance/Mileage	100	100	0	0	0	0	0.00%
Total Equipment Operations	100	100	0	0	2,500	0	0.00%
Office and Related Expenses							
702.203.306 Cell Phones	700	500	766	378	666	200	40.00%
702.203.307 Printing	900	900	1,865	673	299	0	0.00%
702.203.310 Office Supplies	3,300	3,500	2,107	3,144	3,449	-200	-5.71%
702.203.314 Software	1,000	1,000	0	0	0	0	0.00%
702.203.318 Cash Processing Fees	10,000	10,000	9,612	9,888	9,735	0	0.00%
702.203.330 Furniture/Equipment NTCA	500	500	3,005	234	751	0	0.00%
Total Office and Related Expenses	16,400	16,400	17,355	14,317	14,900	0	0.00%
Properties							
702.203.350 Office Equipm't/Furniture	0	0	0	0	6,817	0	0.00%
Total Properties	0	0	0	0	6,817	0	0.00%

City of St Catharines

Customer Service

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Other Service Charges							
702.203.401 Conferences/Conventions	800	800	0	542	661	0	0.00%
702.203.402 Training	4,000	4,000	2,317	1,000	392	0	0.00%
702.203.405 Subscriptions/Memberships	600	600	0	0	0	0	0.00%
702.203.450 Miscellaneous	100	100	0	2	1,210	0	0.00%
Total Other Service Charges	5,500	5,500	2,317	1,544	2,263	0	0.00%
Total Expenditures	929,342	911,025	894,985	788,822	906,633	18,317	2.01%
Revenue							
702.203.801 Provincial Grant	0	0	-2,025	0	0	0	0.00%
Total Revenue	0	0	-2,025	0	0	0	0.00%
Total Revenue	0	0	-2,025	0	0	0	0.00%
Total Net Expenditures	929,342	911,025	892,960	788,822	906,633	18,317	2.01%

City of St Catharines
Technology Centre
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
702.225.001 Salaries/Wages-Regular	1,191,559	1,164,657	898,293	848,203	899,540	26,902	2.31%
702.225.002 Salaries/Wages-Overtime	2,002	2,002	69	4,501	4,933	0	0.00%
702.225.003 Salaries/Wages-Ext Svce	21,572	21,191	14,113	2,996	20,534	381	1.80%
702.225.006 Sick Pay	0	0	5,065	7,062	141	0	0.00%
702.225.007 Holiday/Vacation Pay	862	851	112,715	110,689	9,629	11	1.29%
702.225.009 Doctor's Appointments	0	0	1,467	2,379	56	0	0.00%
702.225.012 Allocation - FMS	0	0	0	0	46,849	0	0.00%
702.225.013 Allocation-Admin	0	0	0	0	93,166	0	0.00%
Total Salaries and Wages	1,215,995	1,188,701	1,031,722	975,830	1,074,848	27,294	2.30%
Benefits							
702.225.030 Pensions	185,500	174,703	145,053	135,445	129,326	10,797	6.18%
702.225.031 Other Benefits	139,300	114,859	93,833	87,656	73,837	24,441	21.28%
702.225.032 Workers Compensation	43,550	36,594	30,472	29,327	45,000	6,956	19.01%
702.225.033 Employment Insurance	19,120	15,686	14,925	13,693	12,215	3,434	21.89%
702.225.040 Meal Allowance	0	0	0	28	0	0	0.00%
Total Benefits	387,470	341,842	284,283	266,149	260,378	45,628	13.35%
Equipment Operations							
702.225.053 Service Contracts	1,716,734	1,577,640	1,576,935	1,551,627	1,317,287	139,094	8.82%
702.225.054 Repairs-equipment	1,000	1,000	642	0	1,036	0	0.00%
702.225.067 Car Allowance/Mileage	900	900	1,061	1,802	1,000	0	0.00%
Total Equipment Operations	1,718,634	1,579,540	1,578,638	1,553,429	1,319,323	139,094	8.81%
Materials							
702.225.102 Small Tools/Equipment	0	0	0	305	31	0	0.00%
702.225.110 Protective Clothing	200	200	0	0	0	0	0.00%
Total Materials	200	200	0	305	31	0	0.00%
Contracts							
702.225.200 Contract - Other	0	0	0	6,838	0	0	0.00%
Total Contracts	0	0	0	6,838	0	0	0.00%
Office and Related Expenses							
702.225.303 Courier Services	0	100	222	21	483	-100	-100.00%
702.225.306 Cellular Phones	9,000	8,000	8,541	7,844	8,042	1,000	12.50%
702.225.307 Printing	0	100	8	8	4	-100	-100.00%
702.225.310 Office Supplies	1,000	2,000	1,049	-911	1,929	-1,000	-50.00%
702.225.312 Books and Publications	0	150	0	0	0	-150	-100.00%
702.225.313 Microcomputer Supplies	0	0	0	59	0	0	0.00%
702.225.314 Software	0	500	524	0	-10,000	-500	-100.00%

City of St Catharines
Technology Centre
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
702.225.323 Internet Charges	0	500	852	957	644	-500	-100.00%
702.225.330 Furniture/Equipment NTCA	0	0	2,769	7,587	0	0	0.00%
Total Office and Related Expenses	10,000	11,350	13,965	15,565	1,102	-1,350	-11.89%
Properties							
702.225.350 Office Equip/Furniture	0	0	13,000	0	0	0	0.00%
702.225.351 Replacements-micros	200,000	200,000	256,747	197,531	224,700	0	0.00%
702.225.352 IT Implementation	0	2,000	2,000	-1,473	39,536	-2,000	-100.00%
Total Properties	200,000	202,000	271,747	196,058	264,236	-2,000	-0.99%
Other Service Charges							
702.225.401 Conferences/Conventions	5,000	7,500	-2,141	7,223	6,066	-2,500	-33.33%
702.225.402 Training	5,000	5,000	11,000	3,433	11,987	0	0.00%
702.225.405 Subscriptions/Memb'ships	1,000	1,160	1,863	1,157	1,417	-160	-13.79%
702.225.450 Miscellaneous	200	200	54	107	129	0	0.00%
Total Other Service Charges	11,200	13,860	10,776	11,920	19,599	-2,660	-19.19%
Total Expenditures	3,543,499	3,337,493	3,191,131	3,026,094	2,939,517	206,006	6.17%
Revenue							
702.225.807 User Billings-External	-22,788	-22,788	-22,788	-22,788	-19,439	0	0.00%
702.225.834 Misc Recoverables	0	0	-3,559	0	0	0	0.00%
702.225.950 Water Division Allocation	-66,775	-66,775	-66,775	-114,248	-66,665	0	0.00%
702.225.951 Parking Tickets Allocat'n	-25,141	-25,141	-25,141	-27,023	-25,141	0	0.00%
702.225.954 Allocation-FOPAC	-20,000	-20,000	0	0	0	0	0.00%
702.225.955 Allocation Bldg Indirect	-85,571	-83,893	-62,020	0	0	-1,678	2.00%
Total Revenue	-220,275	-218,597	-180,283	-164,059	-111,245	-1,678	0.77%
Total Revenue	-220,275	-218,597	-180,283	-164,059	-111,245	-1,678	0.77%
Total Net Expenditures	3,323,224	3,118,896	3,010,848	2,862,035	2,828,272	204,328	6.55%

City of St Catharines
Telecommunications
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Equipment Operations							
702.235.054 Service and Replacement	48,000	45,000	48,106	27,893	47,356	3,000	6.67%
Total Equipment Operations	48,000	45,000	48,106	27,893	47,356	3,000	6.67%
Office and Related Expenses							
702.235.305 Telephone	120,000	100,000	118,960	128,339	125,270	20,000	20.00%
702.235.320 Long-distance phone chgs	26,000	18,000	25,401	12,854	14,284	8,000	44.44%
702.235.321 Data line charges	14,000	30,000	14,177	29,961	31,145	-16,000	-53.33%
Total Office and Related Expenses	160,000	148,000	158,538	171,154	170,699	12,000	8.11%
Properties							
702.235.354 Other Equipment	0	0	0	1,201	-10,000	0	0.00%
Total Properties	0	0	0	1,201	-10,000	0	0.00%
Total Expenditures	208,000	193,000	206,644	200,248	208,055	15,000	7.77%
Revenue							
702.235.955 Allocation Bldg Indirect	-3,247	-3,183	-4,060	0	0	-64	2.01%
Total Revenue	-3,247	-3,183	-4,060	0	0	-64	2.01%
Total Revenue	-3,247	-3,183	-4,060	0	0	-64	2.01%
Total Net Expenditures	204,753	189,817	202,584	200,248	208,055	14,936	7.87%

City of St Catharines
Long Service Recognition
2021 Operating Budget - Expenditures by Object

		2021	2020	2019	2018	2017	\$ Change	% Change
		Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
Object of Expenditure								
Benefits								
702.220.000	Long Svce Recognition	24,000	24,000	23,290	29,572	24,297	0	0.00%
Total Benefits		24,000	24,000	23,290	29,572	24,297	0	0.00%
Other Service Charges								
750.505.446	Event-MyHood Recog'n	1,000	1,000	1,018	0	0	0	0.00%
Total Other Service Charges		1,000	1,000	1,018	0	0	0	0.00%
Total Expenditures		25,000	25,000	24,308	29,572	24,297	0	0.00%
Total Revenue		0	0	0	0	0	0	0.00%
Total Net Expenditures		25,000	25,000	24,308	29,572	24,297	0	0.00%

City of St Catharines

Human Resources

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Salaries and Wages							
702.240.001 Salaries/Wages-Regular	1,039,756	1,021,409	788,839	754,811	854,951	18,347	1.80%
702.240.002 Salaries/Wages-Overtime	0	0	520	3,382	2,497	0	0.00%
702.240.003 Salaries/Wages-Ext Svce	10,786	10,595	112,833	91,025	36,310	191	1.80%
702.240.006 Sick Pay	0	0	7,928	94,876	1,528	0	0.00%
702.240.007 Holiday/Vacation Pay	431	426	126,447	170,290	8,385	5	1.17%
702.240.009 Doctor's Appointments	0	0	3,809	3,081	0	0	0.00%
702.240.012 Allocation-FMS	0	0	0	0	46,849	0	0.00%
Total Salaries and Wages	1,050,973	1,032,430	1,040,376	1,117,465	950,520	18,543	1.80%
Benefits							
702.240.030 Pensions	160,500	156,855	135,827	132,293	123,458	3,645	2.32%
702.240.031 Other Benefits	117,300	113,380	104,715	94,245	94,871	3,920	3.46%
702.240.032 Workers Compensation	39,566	33,287	31,092	31,705	25,870	6,279	18.86%
702.240.033 Employment Insurance	17,205	14,285	15,077	14,885	12,192	2,920	20.44%
702.240.041 Safety Shoes	200	200	250	175	175	0	0.00%
Total Benefits	334,771	318,007	286,961	273,303	256,566	16,764	5.27%
Equipment Operations							
702.240.053 Service Contracts	500	500	619	607	444	0	0.00%
702.240.054 Repairs-equipment	100	100	0	0	0	0	0.00%
702.240.065 Motor Vehicle Supplies	353	0	311	171	0	353	0.00%
702.240.067 Car Allowance/Mileage	3,000	3,000	3,997	2,405	4,873	0	0.00%
702.240.068 Equip't Operation surplus	2,000	2,000	2,986	2,458	1,383	0	0.00%
702.240.069 Vehicle Reserve Prov'n	3,500	3,500	3,500	3,500	3,500	0	0.00%
Total Equipment Operations	9,453	9,100	11,413	9,141	10,200	353	3.88%
Contracts							
702.240.206 Contract-Recycl'g/Garbage	150	150	0	0	0	0	0.00%
Total Contracts	150	150	0	0	0	0	0.00%
Office and Related Expenses							
702.240.306 Cellular Phones	6,600	6,600	8,627	4,199	5,447	0	0.00%
702.240.307 Printing	800	800	2,231	673	1,044	0	0.00%
702.240.308 Copying and Prints	1,500	1,535	1,369	1,421	1,369	-35	-2.28%
702.240.309 Advertising/Recruitment	50,500	50,500	59,486	44,940	63,376	0	0.00%
702.240.310 Office Supplies	2,500	2,500	3,971	2,287	2,913	0	0.00%
702.240.312 Books and Publications	500	500	31	576	2,004	0	0.00%
702.240.323 Internet Charges	220	220	182	187	186	0	0.00%
702.240.330 Equipment/Furniture NTCA	700	700	1,475	46	952	0	0.00%
Total Office and Related Expenses	63,320	63,355	77,372	54,329	77,291	-35	-0.06%

City of St Catharines

Human Resources

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Other Service Charges							
702.240.400 Travelling	200	200	144	17	106	0	0.00%
702.240.401 Conferences/Conventions	12,240	12,240	11,995	13,254	7,676	0	0.00%
702.240.402 Training	700	700	929	1,019	79	0	0.00%
702.240.405 Subscriptions/Memb'ships	5,921	5,660	5,848	4,130	4,490	261	4.61%
702.240.417 Study Consulting Fees	8,000	8,000	7,923	3,829	12,907	0	0.00%
702.240.424 Testing	2,300	2,300	3,220	1,675	3,215	0	0.00%
702.240.433 EFAP	36,800	36,789	41,259	37,974	34,384	11	0.03%
702.240.434 Accessibility Prgms	6,500	6,500	6,537	3,483	0	0	0.00%
702.240.450 Miscellaneous	250	250	127	76	56	0	0.00%
702.240.456 Labour Relations	50,000	50,000	91,044	85,452	133,232	0	0.00%
702.240.458 Staff Events/Initiatives	4,050	4,040	4,000	4,708	3,399	10	0.25%
702.240.466 Doctor Note reimbursement	9,000	9,000	8,056	11,401	10,091	0	0.00%
Total Other Service Charges	135,961	135,679	181,082	167,018	209,635	282	0.21%
Total Expenditures	1,594,628	1,558,721	1,597,204	1,621,256	1,504,212	35,907	2.30%
Revenue							
702.240.800 Miscellaneous Revenue	0	0	-11	-9	-505	0	0.00%
702.240.801 Provincial Grant	0	0	-11,666	0	0	0	0.00%
702.240.953 Allocation - IT/CS	0	0	0	0	-186,332	0	0.00%
702.240.955 Allocation Bldg Indirect	-41,943	-41,121	-33,853	0	0	-822	2.00%
Total Revenue	-41,943	-41,121	-45,530	-9	-186,837	-822	2.00%
Total Revenue	-41,943	-41,121	-45,530	-9	-186,837	-822	2.00%
Total Net Expenditures	1,552,685	1,517,600	1,551,674	1,621,247	1,317,375	35,085	2.31%

City of St Catharines
Staff Development
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Materials							
702.245.100 General	3,500	3,500	5,284	0	0	0	0.00%
Total Materials	3,500	3,500	5,284	0	0	0	0.00%
Other Service Charges							
702.245.117 Skills Develop't Training	40,000	40,000	40,958	0	9,582	0	0.00%
702.245.118 Depart'l Tech Training	15,500	15,500	14,729	10,463	5,019	0	0.00%
Total Other Service Charges	55,500	55,500	55,687	10,463	14,601	0	0.00%
Total Expenditures	59,000	59,000	60,971	10,463	14,601	0	0.00%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	59,000	59,000	60,971	10,463	14,601	0	0.00%

City of St Catharines

Employee Safety

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Office and Related Expenses							
702.250.314 Software	0	0	733	733	3,785	0	0.00%
Total Office and Related Expenses	0	0	733	733	3,785	0	0.00%
Other Service Charges							
702.250.150 General Safety	30,900	30,883	22,646	20,100	14,592	17	0.06%
702.250.151 First Aid Training	3,700	3,672	2,610	0	1,018	28	0.76%
702.250.152 Publications	2,040	2,040	4,541	3,921	1,017	0	0.00%
702.250.153 Conferences/meetings	2,040	2,040	4,194	0	8,476	0	0.00%
702.250.154 Audiometric Testing	2,550	2,550	0	1,176	1,219	0	0.00%
702.250.155 Safety Training	7,650	7,650	7,654	15,147	12,207	0	0.00%
702.250.156 First Aid Room-supplies	200	200	0	51	143	0	0.00%
702.250.157 Assessments(Occ&NonOcc)	20,400	20,400	29,775	19,321	18,122	0	0.00%
Total Other Service Charges	69,480	69,435	71,420	59,716	56,794	45	0.06%
Total Expenditures	69,480	69,435	72,153	60,449	60,579	45	0.06%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	69,480	69,435	72,153	60,449	60,579	45	0.06%

City of St Catharines

Team STC 1.0

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Object of Expenditure							
Other Service Charges							
783.118.000 Team STC 1.0	1,020	1,020	1,020	345	1,368	0	0.00%
Total Other Service Charges	1,020	1,020	1,020	345	1,368	0	0.00%
Total Expenditures	1,020	1,020	1,020	345	1,368	0	0.00%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	1,020	1,020	1,020	345	1,368	0	0.00%

City of St Catharines

2021 Operating Budget - Expenditures by Department, Board or Committee

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Financial Management Services							
Capital/Revenue	1,000,000	1,751,000	1,553,000	1,641,000	1,545,000	-751,000	-42.89%
Total Financial Management Services	1,000,000	1,751,000	1,553,000	1,641,000	1,545,000	-751,000	-42.89%

CONTRIBUTION TO TAX-SUPPORTED CAPITAL PROJECTS790.100 **CAPITAL BUDGET** (10 year debentures)**Required 2021 Capital Contribution from Revenue**

Capital out of revenue is the portion of the project cost that is funded from the operating budget. This Council supported strategy, sets the contribution rate at 10% of the project costs not funded from other identified sources. The capital out of revenue contribution approximates one years' worth of debenture costs of the project. For 2021 the capital out of revenue contribution percentage has been reduced to 5% to provide relief to the operating budget, significantly impacted by COVID19. These funding reductions have been offset by higher Federal Gas Tax funding and debentures.

	CAPITAL BUDGET	OPERATING BUDGET
ROAD PROGRAM	7,660,859	270,600
NEW SIDEWALK CONSTRUCTION	764,000	21,900
STORM SEWER PROGRAM	2,533,200	121,300
BRIDGES AND CULVERTS	1,290,000	52,700
SHORELINE PROTECTION	1,310,000	93,200
WATERCOURSES	380,000	22,800
REGIONAL PROJECTS (CITY SHARE)	339,000	16,100
COMMUNITY, RECREATION AND CULTURE SERVICES	1,717,000	19,200
BUILDING IMPROVEMENT PROGRAM	6,765,800	322,200
CORPORATE INFRASTRUCTURE	1,500,000	60,000
TOTAL	24,259,859	1,000,000

City of St Catharines

2021 Operating Budget - Expenditures by Department, Board or Committee

	2021	2020	2019	2018	2017	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
Debt Repayment							
Information Debt Costs	453,738	332,149	330,689	330,560	211,820	121,589	36.61%
City Hall Debt Costs	342,024	346,822	345,451	364,332	364,605	-4,798	-1.38%
LSSC Debt Costs	953,272	1,226,560	1,346,071	1,128,655	944,557	-273,288	-22.28%
Court House Debt Costs	10,429	10,534	10,395	2,286	0	-105	-1.00%
Centennial Library Plaza Debt Costs	81,502	82,230	81,712	81,795	93,299	-728	-0.89%
350 Niagara St Debt Costs	0	0	22,791	22,726	22,817	0	0.00%
Fire Debt Costs	849,958	861,056	570,153	563,248	564,292	-11,098	-1.29%
Shoreline Protection Debt Costs	173,812	0	0	0	0	173,812	0.00%
Sidewalk Debt Costs	296,890	304,943	286,144	248,978	263,317	-8,053	-2.64%
Roadway Debt Costs	4,152,243	3,701,733	3,203,726	3,288,502	2,957,497	450,510	12.17%
Storm Sewer Debt Costs	1,814,300	1,673,884	1,725,751	1,675,483	1,745,665	140,416	8.39%
Cemetery Debt Costs	400,639	404,436	401,860	231,416	208,746	-3,797	-0.94%
Assistance to Aged Debt Costs	92,447	93,273	92,670	110,114	110,256	-826	-0.89%
Pools Debt Costs	56,265	56,454	58,720	58,004	58,094	-189	-0.33%
Arenas Debt Costs	110,685	146,828	183,440	250,302	253,145	-36,143	-24.62%
Merritton Arena Debt Costs	15,092	5,074	5,036	5,042	5,047	10,018	197.44%
Seymour Hannah Debt Costs	1,960,442	1,962,078	1,939,119	1,762,912	1,623,244	-1,636	-0.08%
Meridian Centre Debt Costs	1,487,442	1,460,882	1,453,957	1,451,896	1,452,202	26,560	1.82%
Parks Debt Costs	811,047	729,966	804,292	718,937	419,679	81,081	11.11%
Kiwanis Turf Field Debt Costs	207,380	209,687	208,023	207,491	207,497	-2,307	-1.10%
Happy Rolph's Debt Costs	58,069	58,361	61,958	58,130	58,184	-292	-0.50%
Kiwanis Aquatic Debt Costs	845,220	848,739	827,369	825,314	825,428	-3,519	-0.41%
Russell Ave Community Centre Debt	55,309	55,544	9,535	9,544	9,552	-235	-0.42%
Garden City Golf Debt Costs	76,819	77,673	76,876	76,859	76,860	-854	-1.10%
Merritton Community Centre Debt	88,859	84,213	116,232	42,615	32,678	4,646	5.52%
Other Cultural Debt Costs	40,240	40,614	40,599	40,477	40,543	-374	-0.92%
Morningstar Mill Debt Costs	18,983	19,305	19,129	19,197	19,234	-322	-1.67%
Market Square Debt Costs	20,838	21,049	20,920	2,286	0	-211	-1.00%
Bill Burgoyne Debt Costs	47,087	0	0	0	0	47,087	0.00%
Port Weller Community Centre Debt Costs	50,776	0	0	0	0	50,776	0.00%
Niagara District Airport Debt Costs	59,177	0	62,448	0	0	59,177	0.00%
Total Debt Repayment	15,630,984	14,814,087	14,305,066	13,577,101	12,568,258	816,897	5.51%

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			YEAR OF FINAL OUTSTANDING DEC. 31, 2020			
110-2011	Kiwanis Aquatic Centre	2031	7,391,359	552,736	272,218	824,953
110-2011	New Library Facility - Grantham branch	2031	1,128,063	84,358	41,545	125,903
			8,519,422	637,093	313,763	950,856
2017-53 5&10yr	Carlisle St Garage demolition	2027	1,076,588	145,058	20,498	165,556
2017-53 5&10yr	2016 Resurfacing Program	2027	1,019,065	137,357	19,410	156,767
2017-53 5&10yr	Queenston St P13-066	2027	1,238,724	166,937	23,590	190,527
2017-53 5&10yr	Queenston St P13-066	2027	623,360	84,072	11,880	95,953
2017-53 5&10yr	Montebello Park-iron fencing	2027	75,432	10,130	1,431	11,561
2017-53 5&10yr	Montebello Park-accessible walkway	2027	48,090	6,478	915	7,394
2017-53 5&10yr	TES/PRCS Operations Consolidation	2027	2,955,024	398,055	56,249	454,304
2017-53 5&10yr	Centennial Park Upgrades-Phase 4	2027	125,318	17,021	2,405	19,426
2017-53 5&10yr	Lancaster Park Upgrades	2027	716,940	96,632	13,655	110,287
2017-53 5&10yr	Lakeside Park Upgrades	2027	232,330	31,406	4,438	35,844
2017-53 5&10yr	Lakeside Park-electrical upgrades	2027	277,623	37,472	5,295	42,767
2017-53 5&10yr	West Park site improvements	2027	338,942	45,585	6,442	52,026
2017-53 5&10yr	BBA - ceiling/dehumidification	2027	51,887	6,891	974	7,864
2017-53 5&10yr	Welland Canal Fallen Workers	2027	209,785	28,166	3,980	32,147
2017-53 5&10yr	Seymour Hannah rink improvements	2027	822,487	110,177	15,569	125,747
2017-53 5&10yr	Transit-2017 capital items	2027	319,635	42,949	6,069	49,018
2017-53 5&10yr	Technology Upgrades-Payroll/HRIS	2022	217,805	107,983	15,259	123,243
			10,349,035	1,472,368	208,061	1,680,429
2018-54	2015 New Sidewalk Construction	2028	198,406	22,517	5,515	28,032
2018-54	2016 New Sidewalk Construction	2028	221,377	25,115	6,152	31,266
2018-54	2017 Resurfacing program	2028	95,932	10,882	2,665	13,547
2018-54	Geneva St/Carlton St Intersection	2028	33,620	3,812	934	4,745
2018-54	Churchill Street reconstruction	2028	295,159	33,491	8,203	41,695
2018-54	Ridgewood Rd Reconstruction	2028	264,003	29,956	7,338	37,294
2018-54	Lowell Avenue P15-065	2028	608,360	69,027	16,908	85,934
2018-54	Moffatt Street P15-066	2028	300,118	34,045	8,339	42,383
2018-54	Third Street Louth P15-067	2028	258,283	29,295	7,176	36,471
2018-54	Third Street Louth P15-067	2028	413,240	46,879	11,483	58,361
2018-54	Lorne Street Reconstruction P14-067	2028	646,909	73,392	17,977	91,368
2018-54	Carlisle St/St Paul St Reconstruction	2028	523,929	59,436	14,558	73,994
2018-54	Ontario Street Storm sewers P15-001	2028	112,331	12,742	3,121	15,863
2018-54	Tunis/Valley Storm sewers P15-003	2028	161,940	18,367	4,499	22,866
2018-54	Catchbasin Installation P15-006	2028	24,584	2,797	685	3,483

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			YEAR OF FINAL OUTSTANDING DEC. 31, 2020			
2018-54	Extraneous Flow/Data Collection	2028	527,214	59,805	14,649	74,453
2018-54	Catchbasin Installation P16-006	2028	45,091	5,118	1,254	6,372
2018-54	Hartzel rd Storm Sewers P16-008	2028	150,850	17,122	4,194	21,316
2018-54	Churchill Street Storm sewers P16-062	2028	40,162	4,565	1,118	5,683
2018-54	Oakdale Ave Catchbasin P17-065	2028	51,662	5,856	1,434	7,290
2018-54	Parkwood Dr Catchbasin P17-080	2028	49,198	5,579	1,367	6,946
2018-54	Leeper St/McDonald reconstruction	2028	451,158	51,182	12,537	63,719
2018-54	Barnes/Brighton/Lailey watermain	2028	298,198	33,829	8,286	42,116
2018-54	Oakdale Avenue watermain	2028	165,637	18,782	4,601	23,383
2018-54	Burleigh Hill/Glendale Ave CSO	2028	2,301,823	261,136	63,963	325,100
2018-54	Michigan Avenue CSO	2028	150,850	17,122	4,194	21,316
2018-54	Victoria Lawn Cemetery Admin Building	2028	1,365,165	154,868	37,934	192,802
2018-54	Market Square Roof Replacmeent	2028	147,594	16,738	4,100	20,838
2018-54	Old Courthouse - exterior stairs	2028	73,782	8,377	2,052	10,428
2018-54	RCS Administration Bldg-washroom-Consolidation	2028	125,445	14,233	3,486	17,719
2018-54	RCS Administration Bldg-design-Consolidation	2028	110,688	12,557	3,076	15,633
2018-54	RCS Administration Bldg-Consolidation	2028	664,130	75,344	18,455	93,799
2018-54	Merritton Community centre HVAC	2028	590,347	66,967	16,403	83,370
2018-54	Lakeside Park Improvements	2028	664,130	75,344	18,455	93,799
2018-54	Seymour Hannah - Rink Floor phase 2	2028	1,416,684	160,724	39,368	200,092
			13,548,000	1,537,000	376,476	1,913,476
2019-59- 10yr	Firehall #1 - radio upgrade phase 2	2029	2,536,742	259,391	53,135	312,526
2019-59- 10yr	Downtown Street System Conversion-phase 2	2029	1,875,358	191,735	39,276	231,011
2019-59- 10yr	Third Street Louth	2029	1,716,560	175,491	35,949	211,440
2019-59- 10yr	Burleigh Hill and Glendale CSO	2029	1,227,480	125,486	25,705	151,192
2019-59- 10yr	Ontario St. Garage partial Stairwell/Elevator Improv	2029	756,494	77,334	15,842	93,176
2019-59- 10yr	Ontario St. Garage partial Stairwell/Elevator Improv	2029	613,733	62,751	12,854	75,605
2019-59- 10yr	Downtown Street System Conversion-phase 3	2029	551,912	56,422	11,558	67,980
2019-59- 10yr	Arena Improvement Program, 2019	2029	551,912	56,422	11,558	67,980
2019-59- 10yr	2018 Road Resurfacing Program	2029	487,062	49,797	10,201	59,998
2019-59- 10yr	Lake St Service Centre-bldg repairs	2029	450,070	46,018	9,427	55,445
2019-59- 10yr	Clarendon/Ferndale	2029	413,702	42,298	8,665	50,963
2019-59- 10yr	St George Street	2029	363,694	37,185	7,617	44,802
2019-59- 10yr	Burgoyne Bridge-landscaping/cultural interpretation	2029	351,881	35,970	7,368	43,338
2019-59- 10yr	LSSC Bay 1/Admin area roof/fall arrest	2029	327,326	33,465	6,855	40,320
2019-59- 10yr	2017 New Sidewalk Construction	2029	245,502	25,091	5,140	30,231

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			YEAR OF FINAL OUTSTANDING DEC. 31, 2020			
2019-59- 10yr	2018 Bridge Structural Maintenance	2029	245,502	25,091	5,140	30,231
2019-59- 10yr	Ontario St. Garage partial Stairwell/Elevator Improv	2029	220,947	22,587	4,627	27,213
2019-59- 10yr	LSSC-replace garage doors-phase 1	2029	204,582	20,912	4,284	25,196
2019-59- 10yr	Airport 2017 Capital Grant	2029	203,330	20,793	4,259	25,053
2019-59- 10yr	Russell Ave Community Centre - family washroom	2029	180,028	18,407	3,771	22,178
2019-59- 10yr	Downtown Street System Conversion	2029	163,663	16,733	3,428	20,160
2019-59- 10yr	Russell Ave Community Centre - structural	2029	163,663	16,733	3,428	20,160
2019-59- 10yr	Airport 2019 Capital Grant	2029	148,939	15,221	3,118	18,339
2019-59- 10yr	Airport 2018 Capital Grant	2029	128,208	13,101	2,684	15,785
2019-59- 10yr	Kiwanis Aquatic Centre-2018 projects	2029	98,204	10,034	2,055	12,089
2019-59- 10yr	LSSC - fire alarm system replacement	2029	81,839	8,359	1,712	10,071
2019-59- 10yr	Kiwanis Aquatic Centre-lighting retrofit	2029	66,373	6,788	1,390	8,178
2019-59- 10yr	Bogart St Splashpad - additional funds	2029	52,733	5,395	1,105	6,500
2019-59- 10yr	Lancaster Park-Diamond 1 washroom access'ty	2029	40,919	4,179	856	5,036
2019-59- 10yr	Russell Ave Community centre-facility study	2029	28,193	2,875	589	3,464
			14,496,550	1,482,065	303,595	1,785,660
2019-59- 5yr	Paratransit Vehicle, 2019 - 5 yr debt	2024	162,000	39,000	2,909	41,909
			162,000	39,000	2,909	41,909
2020-43 -10yr	Race St parking lot rehabilitation	2030	315,000	28,481	3,537	32,018
2020-43 -10yr	2019 Road Resurfacing program, P19-080	2030	784,420	70,925	8,808	79,732
2020-43 -10yr	St Paul St At William Street - Intersection And Plaza	2030	40,000	3,617	449	4,066
2020-43 -10yr	Pelham Road Bridge, P17-123	2030	935,070	84,546	10,499	95,045
2020-43 -10yr	Greenwood Ave / Beatrice Street Road repairs, P16	2030	100,000	9,041	1,123	10,164
2020-43 -10yr	Moffatt Street Reconstruction, P15-066	2030	2,664,000	240,870	29,912	270,781
2020-43 -10yr	Lorne St reconstruction, P14-067	2030	252,000	22,786	2,830	25,615
2020-43 -10yr	Glenwood Ave/South Dr Reconstruction P17-063	2030	160,000	14,466	1,796	16,263
2020-43 -10yr	2020 Resurfacing Program, P20-080	2030	382,460	34,580	4,294	38,874
2020-43 -10yr	Cumming/Kent Reconstruction Sanitary Sewers P17	2030	120,500	10,895	1,353	12,248
2020-43 -10yr	Russell/Woodland Sanitary Sewer P17-066	2030	310,000	28,029	3,481	31,509
2020-43 -10yr	Francis Creek Drain improvements - P15-007	2030	1,077,000	97,378	12,093	109,471
2020-43 -10yr	Lowell Avenue Storm Sewer Imprv., P15-065	2030	28,500	2,577	320	2,897
2020-43 -10yr	Rodger Street / Sharon Street, Storm Sewer Constr	2030	495,000	44,756	5,558	50,314
2020-43 -10yr	St George Street - Catch Basin Install.P16-063	2030	78,000	7,052	876	7,928
2020-43 -10yr	Glenwood /South Reconstructn-Combined Sewer Se	2030	442,110	39,974	4,964	44,938
2020-43 -10yr	St. Davids Rd. (RR#71) Reconstruction RN20-std	2030	338,000	30,561	3,795	34,356
2020-43 -10yr	St. Paul St. West (RR#81) (Bridge over CN Tracks)	2030	200,000	18,084	2,246	20,329

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2020-43 -10yr	Seymour Hannah Arena - Replace of compressor/p	2030	180,000	16,276	2,021	18,297
2020-43 -10yr	Merritton Arena - Dehumidification system replacerr	2030	99,000	8,951	1,112	10,063
2020-43 -10yr	Meridian Centre renewal & improvements, LED Ligt	2030	360,000	32,550	4,042	36,592
2020-43 -10yr	Yates St. - Structural Repairs Stone Retaining Wall,	2030	315,000	28,481	3,537	32,018
2020-43 -10yr	Bill Burgoyne Arena - Accessibility improv. - washro	2030	261,000	23,599	2,931	26,529
2020-43 -10yr	Port Weller Community Centre Upgrades-Safety & .	2030	499,540	45,167	5,609	50,776
2020-43 -10yr	Sunset Beach Phase 1 Park Design & W.C. P20-15	2030	536,000	48,463	6,018	54,481
2020-43 -10yr	Merritton Community Centre Roof Replacement, P1	2030	54,000	4,883	606	5,489
2020-43 -10yr	2019 Shoreline Priority Program, P19-132	2030	360,000	32,550	4,042	36,592
2020-43 -10yr	Shoreline Protection Abby Mews - engineering & pa	2030	1,350,000	122,062	15,158	137,219
2020-43 -5yr	Digital Signage Update	2025	72,000	14,257	544	14,802
2020-43 -5yr	Program Registration/Rental Software upgrade	2025	135,000	26,733	1,021	27,754
2020-43 -5yr	Network/Server Infrastructure	2025	400,000	79,208	3,025	82,233
2020-43 -5yr	Bill Burgoyne LED lighting upgrade, P13-163	2025	100,000	19,802	756	20,558
			13,443,600	1,291,600	148,354	1,439,954
35-2016	Fire Services - security-Station 4	2026	77,953	12,407	1,532	13,939
35-2016	Fire Services-fuel station - Station 4	2026	22,278	3,543	437	3,981
35-2016	Forest Hill sidewalk P14-068	2026	4,941	790	98	887
35-2016	Lower Level Parking Lot	2026	278,457	44,297	5,468	49,765
35-2016	Catherine Street P14-001	2026	216,564	34,457	4,254	38,711
35-2016	2015 Resurfacing Program-Part 2	2026	461,624	73,433	9,065	82,499
35-2016	Forest Hill Road P14-068	2026	98,996	15,753	1,945	17,698
35-2016	McGuire Street P14-065	2026	918,883	146,187	18,047	164,233
35-2016	Carlisle/St Paul Street P13-062	2026	1,120,580	178,307	22,012	200,319
35-2016	Bridge Street P13-065	2026	102,084	16,247	2,006	18,252
35-2016	Traffic Signal Hartzel/Lincoln P12-065	2026	111,391	17,717	2,187	19,904
35-2016	Buckland St Sanitary Sewer P12-005	2026	804,403	127,976	15,799	143,775
35-2016	Catherine Street P14-001	2026	83,554	13,285	1,640	14,925
35-2016	Parnell Road P14-003	2026	154,713	24,606	3,038	27,643
35-2016	George Street P14-066	2026	93,107	14,821	1,830	16,650
35-2016	Lorne Street P14-067	2026	150,964	24,024	2,966	26,990
35-2016	Forest Hill Road P14-068	2026	154,713	24,606	3,038	27,643
35-2016	Watercourse - Dick's Creek EA	2026	133,670	21,260	2,625	23,884
35-2016	2012 Watercourse Review P12-129	2026	83,554	13,285	1,640	14,925
35-2016	Carillon Tower Stone Repairs	2026	37,145	5,902	729	6,630
35-2016	Lancaster Park Field Lighting	2026	361,969	57,593	7,110	64,703

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35-2016	Happy Rolphs Bird Sanctuary	2026	256,179	40,754	5,031	45,785
35-2016	Centennial Park Upgrades-phase 2	2026	108,303	17,223	2,126	19,349
35-2016	West Park Pool Demolition	2026	278,457	44,297	5,468	49,765
35-2016	Pearson Park washroom P13-172	2026	256,179	40,754	5,031	45,785
35-2016	Powerview Avenue-Parking Lot P13-138	2026	123,745	19,691	2,431	22,122
35-2016	Arena Improvement Program P15-163	2026	194,903	31,012	3,828	34,841
35-2016	2014 Accessibility Program P14-065	2026	38,998	6,198	765	6,963
35-2016	Museum- Security Upgrades	2026	55,674	8,864	1,094	9,958
35-2016	Museum-retaining wall and trellis	2026	111,306	17,717	2,187	19,904
			6,895,283	1,097,003	135,426	1,232,429
69-2015	Meridian Centre	2045	24,207,689	618,981	831,869	1,450,850
			24,207,689	618,981	831,869	1,450,850
72-2013	2011 Resurfacing Program Part 2A	2023	145,675	47,477	4,414	51,891
72-2013	2011 Resurfacing Program Part 4	2023	210,437	68,576	6,375	74,951
72-2013	2011 Resurfacing Program Part 3	2023	278,369	90,740	8,436	99,176
72-2013	LSSC Building repairs	2023	675,874	220,305	20,481	240,786
72-2013	Abbey/Masefield P11-065	2023	26,863	8,758	814	9,572
72-2013	Church/Geneva/Niagara/St Paul P10-100	2023	61,840	20,150	1,873	22,023
72-2013	Junking Street storm sewer P11-001	2023	73,125	23,850	2,217	26,067
72-2013	Glen Avenue storm sewer P11-002	2023	22,644	7,388	687	8,075
72-2013	Mildred Avenue storm sewer P11-062	2023	146,974	47,899	4,453	52,352
72-2013	Jones Street storm sewer P11-064	2023	58,270	18,991	1,766	20,757
72-2013	Glen Park Dr storm sewer P12-009	2023	12,982	4,215	392	4,607
72-2013	Walker's Creek Reb'n P09-130	2023	208,165	67,838	6,307	74,145
72-2013	Bunting Rd watermain P09-107	2023	349,621	113,946	10,593	124,539
72-2013	City Hall Electrical upgrade P10-157	2023	249,883	81,455	7,573	89,028
72-2013	Morningstar Mill P11-149	2023	28,486	9,285	863	10,148
72-2013	Pearson Park Electrical P11-167	2023	8,763	2,845	265	3,110
72-2013	Lock 3 Museum Roof Replacement	2023	29,135	9,496	883	10,378
72-2013	Fire Hall #4 design P09-159	2023	87,405	28,486	2,648	31,135
72-2013	Fire Hall #4 construction P09-159	2023	917,567	299,137	27,810	326,948
			3,592,078	1,170,838	108,850	1,279,689
73-2012	2008 Sidewalk Construction Program	2022	59,400	29,292	1,446	30,738
73-2012	2009 Sidewalk Construction Program	2022	47,545	23,430	1,157	24,587
73-2012	Parnell Rd Sidewalk P09-063	2022	10,401	5,091	251	5,342
73-2012	Margery Rd reconstruction P10-001	2022	65,849	32,429	1,601	34,030

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BY-LAW NUMBER	DESCRIPTION	Maturity	PRINCIPAL	PRINCIPAL	INTEREST	TOTAL
			YEAR OF FINAL OUTSTANDING DEC. 31, 2020			
73-2012	2010 Resurfacing Prgm Part 3 P10-060	2022	253,255	124,728	6,157	130,885
73-2012	2010 Resurfacing Prgm Part 4 P10-061	2022	143,155	70,497	3,480	73,977
73-2012	Jarrow Rd Reconstruction P10-062	2022	21,858	10,730	530	11,259
73-2012	Clayburn Avenue reconstruction P10-063	2022	43,991	21,699	1,071	22,770
73-2012	Geneva St Part 2 reconstruction P09-062	2022	220,461	108,565	5,359	113,924
73-2012	Parnell Rd reconstruction P09-063	2022	135,389	66,709	3,293	70,002
73-2012	2009 Resurfacing Part 1A P09-080	2022	35,291	17,346	856	18,202
73-2012	Gregory Rd reconstruction P08-062	2022	99,041	48,815	2,410	51,224
73-2012	Dianne/Rockwood Ave P08-064	2022	101,017	49,792	2,458	52,250
73-2012	Lakeport Rd reconstruction P07-062	2022	94,691	46,638	2,302	48,940
73-2012	Cameron/Laird storm sewer P07-003	2022	100,221	49,346	2,436	51,782
73-2012	Dianne/Rockwood storm sewer P08-064	2022	77,046	37,965	1,874	39,839
73-2012	Blair Crescent storm sewer P08-001	2022	27,525	13,558	669	14,227
73-2012	Geneva St Part 2 storm sewer P09-062	2022	128,803	63,452	3,132	66,585
73-2012	Parnell Rd Storm sewer P09-063	2022	92,455	45,558	2,249	47,807
73-2012	Gregory Rd storm sewer P08-062	2022	61,636	30,372	1,499	31,871
73-2012	Margery Avenue storm sewer P10-001	2022	96,928	47,718	2,356	50,073
73-2012	Church/Queen St storm sewer P10-002	2022	101,277	49,895	2,463	52,358
73-2012	Clayburn Ave storm sewer P10-063	2022	29,762	14,638	723	15,360
73-2012	Welland Avenue P10-104 - water	2022	115,132	56,716	2,800	59,516
73-2012	Welland Avenue P10-104 - sanitary	2022	87,005	42,850	2,115	44,965
73-2012	Welland Avenue P10-104 - storm	2022	38,377	18,905	933	19,839
73-2012	Welland Avenue P10-104 - sidewalk	2022	15,376	7,559	373	7,932
73-2012	Court/Geneva/Ontario/Welland-storm	2022	172,917	85,134	4,203	89,337
73-2012	Court/Geneva/Ontario/Welland-sidewalk	2022	138,284	68,114	3,362	71,477
73-2012	Court/Geneva/Ontario/Welland-Sanitary CSO	2022	34,633	17,020	840	17,860
73-2012	City Hall - electrical upgrade	2022	178,323	87,860	4,337	92,197
73-2012	City Hall - foundation/stone work	2022	79,282	39,045	1,927	40,972
73-2012	Happy Rolph's Pond Rehabilitation	2022	23,834	11,707	578	12,285
73-2012	Sportsfield Development P09-131	2022	237,846	117,135	5,782	122,917
73-2012	Sportsfield Development additional funding	2022	99,041	48,815	2,410	51,224
73-2012	Kiwanis Artificial Turf field-amenities	2022	64,271	31,675	1,564	33,238
73-2012	Garden City Golf Course-Maintenance Building	2022	148,685	73,205	3,614	76,819
			3,480,000	1,714,000	84,612	1,798,612
75-2010	Carlisle Parking Garage	2040	7,525,343	180,799	485,333	666,132
			7,525,343	180,799	485,333	666,132

CORPORATION OF THE CITY OF ST. CATHARINES
DEBENTURE DEBT AND ANNUAL CHARGES - 2021
CLASSIFICATION BY BY-LAW

				2021 DEBT CHARGES		
BY-LAW NUMBER	DESCRIPTION	Maturity	PRINCIPAL	PRINCIPAL	INTEREST	TOTAL
			YEAR OF FINAL OUTSTANDING DEC. 31, 2020			
75-2015	Centennial Library - Plaza Upgrades	2025	381,026	72,732	8,770	81,502
75-2015	Fire Services-Radio Upgrade project	2025	650,245	124,104	14,964	139,068
75-2015	Fire Services-replace generator Station 1	2025	104,524	19,956	2,406	22,362
75-2015	2013 Sidewalk Construction Program	2025	75,761	14,472	1,745	16,217
75-2015	Lakeshore Rd RN12-07 new Sidewalk	2025	75,761	14,472	1,745	16,217
75-2015	2014 Resurfacing Program-Part 2	2025	298,465	56,964	6,868	63,832
75-2015	George Street P14-066	2025	172,461	32,928	3,970	36,898
75-2015	2014 Resurfacing Program - Part 4	2025	30,811	5,892	710	6,602
75-2015	Wilson Street P13-064	2025	103,500	19,752	2,382	22,134
75-2015	Bridge Street P13-065	2025	138,521	26,436	3,188	29,624
75-2015	Third Street Louth P13-068	2025	60,114	11,472	1,383	12,855
75-2015	Rampart Drive P13-070	2025	85,207	16,260	1,961	18,221
75-2015	The Parkway P13-171	2025	247,256	47,184	5,689	52,873
75-2015	The Parkway P13-171-01 bury hydro lines	2025	235,222	44,892	5,413	50,305
75-2015	Catchbasin Lead Installation, 2007	2025	39,175	7,488	903	8,391
75-2015	Harcove/Rabukah/Thompson P11-003	2025	123,898	23,640	2,850	26,490
75-2015	Albany/Bowstead/Glenholme P11-004	2025	238,351	45,492	5,485	50,977
75-2015	Lake Street	2025	126,487	24,144	2,911	27,055
75-2015	Eastchester Drain Improvement P13-001	2025	431,752	82,404	9,936	92,340
75-2015	Wilson Street P13-064	2025	64,808	12,372	1,492	13,864
75-2015	Bridge Street P13-065	2025	55,420	10,572	1,275	11,847
75-2015	Buckland Sewer P12-005	2025	152,604	29,136	3,513	32,649
75-2015	Walkers Creek Class EA ST07-21	2025	53,855	10,272	1,239	11,511
75-2015	Victoria Lawn Cemetery Rd Improvements	2025	940,829	179,556	21,650	201,206
75-2015	City Hall Electrical Upgrade P10-157	2025	192,860	36,816	4,439	41,255
75-2015	City Hall Washroom Upgrades P09-144	2025	75,278	14,364	1,732	16,096
75-2015	Morningstar Mill Bridge Reha P09-164	2025	41,280	7,884	951	8,835
75-2015	City Hall Clerks Accessible Counter	2025	9,388	1,800	217	2,017
75-2015	Dunlop Drive Seniors Centre parking lot	2025	169,332	32,328	3,898	36,226
75-2015	Dunlop Drive Seniors Centre washroom	2025	133,827	25,536	3,079	28,615
75-2015	West St Catharines Senior Centre parking lot	2025	47,056	8,976	1,082	10,058
75-2015	West St Catharines Senior Centre washroom	2025	82,077	15,660	1,888	17,548
75-2015	Pan American Games commitment, 2012	2025	171,523	32,748	3,949	36,697
75-2015	Burgoyne Woods water service P09-157	2025	64,808	12,372	1,492	13,864
75-2015	Russell Avenue Community Centre roof	2025	44,410	8,484	1,023	9,507
75-2015	Merritton Centennial Arena roof painting	2025	23,528	4,488	541	5,029

CORPORATION OF THE CITY OF ST. CATHARINES
DEBENTURE DEBT AND ANNUAL CHARGES - 2021
CLASSIFICATION BY BY-LAW

BY-LAW NUMBER	DESCRIPTION	YEAR OF FINAL MATURITY	2021 DEBT CHARGES			
			PRINCIPAL OUTSTANDING DEC. 31, 2020	PRINCIPAL	INTEREST	TOTAL
75-2015	Centennial Park Upgrades	2025	91,466	17,460	2,105	19,565
75-2015	Memorial Park Cenotaph	2025	254,113	48,492	5,847	54,339
			6,287,000	1,200,000	144,690	1,344,690
78-2014	2012 Resurfacing Program Part 2	2024	316,410	75,771	8,798	84,569
78-2014	2012 Resurfacing Program Part 3	2024	342,077	81,913	9,511	91,424
78-2014	Barton Street P12-062	2024	66,269	15,872	1,843	17,715
78-2014	Lake Street P12-062	2024	513,116	122,869	14,267	137,136
78-2014	Mildred Avenue P11-062	2024	152,661	36,552	4,244	40,796
78-2014	Emmett Road Sanitary Sewer	2024	72,709	17,403	2,021	19,424
78-2014	Glendale Avenue RN11-26	2024	340,780	81,608	9,476	91,084
78-2014	Argyle Street P12-001	2024	96,229	23,034	2,675	25,709
78-2014	Springdale Avenue P12-003	2024	47,891	11,468	1,332	12,799
78-2014	Glencairn/McKenzie P12-008	2024	55,582	13,312	1,546	14,858
78-2014	Barton Street P12-062	2024	105,619	25,290	2,936	28,227
78-2014	Meadowvale Drive P06-211	2024	101,812	24,376	2,830	27,207
78-2014	City Hall Asbestos Removal	2024	7,691	1,844	214	2,058
78-2014	City Hall Cladding	2024	32,061	7,681	892	8,573
78-2014	City Hall Boiler Replacement	2024	63,273	15,156	1,760	16,916
78-2014	City Hall Washroom repairs - 3rd Floor	2024	123,148	29,489	3,424	32,913
78-2014	Montebello Park-washroom retrofit	2024	65,419	15,666	1,819	17,485
78-2014	Trail Improvements, 2010	2024	38,501	9,212	1,070	10,282
78-2014	IT Data Centre (Merritt Street)	2024	769,663	184,308	21,400	205,708
78-2014	Barton St Sidewalk	2024	11,536	2,766	321	3,087
78-2014	2010 Sidewalk Construction Program P10-041	2024	115,411	27,665	3,211	30,876
			3,437,857	823,255	95,588	918,843
88-2004	Four plex arena complex (SH)	2024	2,963,722	680,765	139,505	820,270
			2,963,722	680,765	139,505	820,270
Total all bylaws			118,907,579	13,944,768	3,379,032	17,323,800

CORPORATION OF THE CITY OF ST. CATHARINES
DEBENTURE DEBT AND ANNUAL CHARGES - 2021
CLASSIFICATION BY FUNCTIONAL AREA

FUNCTIONAL AREA	BY-LAW NUMBER	DESCRIPTION	YEAR OF FINAL MATURITY	PRINCIPAL OUTSTANDING DEC. 31, 2020	2021 DEBT CHARGES		
					PRINCIPAL	INTEREST	TOTAL
<u>AGED CARE</u>	75-2015	Dunlop Drive Seniors Centre parking lot	2025	169,332	32,328	3,898	36,226
	75-2015	Dunlop Drive Seniors Centre washroom	2025	133,827	25,536	3,079	28,615
	75-2015	West St Catharines Senior Centre parking lot	2025	47,056	8,976	1,082	10,058
	75-2015	West St Catharines Senior Centre washroom	2025	82,077	15,660	1,888	17,548
				432,292	82,500	9,947	92,447
<u>AIRPORT</u>	2019-59- 10yr	Airport 2017 Capital Grant	2029	203,330	20,793	4,259	25,053
	2019-59- 10yr	Airport 2019 Capital Grant	2029	148,939	15,221	3,118	18,339
	2019-59- 10yr	Airport 2018 Capital Grant	2029	128,208	13,101	2,684	15,785
				480,478	49,116	10,061	59,177
<u>CEMETERY</u>	75-2015	Victoria Lawn Cemtery Rd Improvements	2025	940,829	179,556	21,650	201,206
				940,829	179,556	21,650	201,206
<u>FIRE DEPARTMENT</u>	72-2013	Fire Hall #4 design P09-159	2023	87,405	28,486	2,648	31,135
	72-2013	Fire Hall #4 construction P09-159	2023	917,567	299,137	27,810	326,948
	75-2015	Fire Services-Radio Upgrade project	2025	650,245	124,104	14,964	139,068
	75-2015	Fire Services-replace generator Station 1	2025	104,524	19,956	2,406	22,362
	35-2016	Fire Services - security-Station 4	2026	77,953	12,407	1,532	13,939
	35-2016	Fire Services-fuel station - Station 4	2026	22,278	3,543	437	3,981
	2019-59- 10yr	Firehall #1 - radio upgrade phase 2	2029	2,536,742	259,391	53,135	312,526
				4,396,714	747,025	102,933	849,958
<u>GENERAL GOVERNMENT</u>	73-2012	City Hall - electrical upgrade	2022	178,323	87,860	4,337	92,197
	73-2012	City Hall - foundation/stone work	2022	79,282	39,045	1,927	40,972
	72-2013	City Hall Electrical upgrade P10-157	2023	249,883	81,455	7,573	89,028
	78-2014	City Hall Asbestos Removal	2024	7,691	1,844	214	2,058
	78-2014	City Hall Cladding	2024	32,061	7,681	892	8,573
	78-2014	City Hall Boiler Replacement	2024	63,273	15,156	1,760	16,916
	78-2014	City Hall Washroom repairs - 3rd Floor	2024	123,148	29,489	3,424	32,913
	78-2014	IT Data Centre (Merritt Street)	2024	769,663	184,308	21,400	205,708
	75-2015	Centennial Library - Plaza Upgrades	2025	381,026	72,732	8,770	81,502
	75-2015	City Hall Electrical Upgrade P10-157	2025	192,860	36,816	4,439	41,255
	75-2015	City Hall Washroom Upgrades P09-144	2025	75,278	14,364	1,732	16,096
	75-2015	City Hall Clerks Accessible Counter	2025	9,388	1,800	217	2,017
	2017-53 5&10yr	Technology Upgrades-Payroll/HRIS	2022	217,805	107,983	15,259	123,243
	2020-43 -5yr	Digital Signage Update	2025	72,000	14,257	544	14,802
	2020-43 -5yr	Program Registration/Rental Software upgrade	2025	135,000	26,733	1,021	27,754
	2020-43 -5yr	Network/Server Infrastructure	2025	400,000	79,208	3,025	82,233
				2,986,680	800,731	76,534	877,265
<u>HEALTH SERVICES</u>	35-2016	Carillon Tower Stone Repairs	2026	37,145	5,902	729	6,630
	2018-54	Victoria Lawn Cemetery Admin Building	2028	1,365,165	154,868	37,934	192,802
				1,402,310	160,770	38,662	199,432
<u>LIBRARIES</u>	110-2011	New Library Facility - Grantham branch	2031	1,128,063	84,358	41,545	125,903
				1,128,063	84,358	41,545	125,903
<u>OTHER CULTURAL FACILITIES</u>	72-2013	Morningstar Mill P11-149	2023	28,486	9,285	863	10,148
	72-2013	Lock 3 Museum Roof Replacement	2023	29,135	9,496	883	10,378
	75-2015	Morningstar Mill Bridge Reha P09-164	2025	41,280	7,884	951	8,835
	35-2016	Museum- Security Upgrades	2026	55,674	8,864	1,094	9,958
	35-2016	Museum-retaining wall and trellis	2026	111,306	17,717	2,187	19,904
	2018-54	Old Courthouse - exterior stairs	2028	73,782	8,377	2,052	10,428

CORPORATION OF THE CITY OF ST. CATHARINES
DEBENTURE DEBT AND ANNUAL CHARGES - 2021
CLASSIFICATION BY FUNCTIONAL AREA

CLASSIFICATION BY FUNCTIONAL AREA				2021 DEBT CHARGES			
FUNCTIONAL AREA	BY-LAW NUMBER	DESCRIPTION	YEAR OF FINAL MATURITY	PRINCIPAL OUTSTANDING DEC.	PRINCIPAL	INTEREST	TOTAL
				31, 2020			
				339,664	61,621	8,030	69,651
PARKING	35-2016	Lower Level Parking Lot	2026	278,457	44,297	5,468	49,765
	2017-53 5&10yr	Carlisle St Garage demolition	2027	1,076,588	145,058	20,498	165,556
	2019-59- 10yr	Ontario St. Garage partial Stairwell/Elevator Improv	2029	756,494	77,334	15,842	93,176
	2019-59- 10yr	Ontario St. Garage partial Stairwell/Elevator Improv	2029	613,733	62,751	12,854	75,605
	2019-59- 10yr	Ontario St. Garage partial Stairwell/Elevator Improv	2029	220,947	22,587	4,627	27,213
	75-2010	Carlisle Parking Garage	2040	7,525,343	180,799	485,333	666,132
	2020-43 -10yr	Race St parking lot rehabilitation	2030	315,000	28,481	3,537	32,018
				10,786,562	561,307	548,159	1,109,466
PARKS & RECREATION	73-2012	Happy Rolph's Pond Rehabilitation	2022	23,834	11,707	578	12,285
	73-2012	Sportsfield Development P09-131	2022	237,846	117,135	5,782	122,917
	73-2012	Sportsfield Development additional funding	2022	99,041	48,815	2,410	51,224
	73-2012	Kiwanis Artificial Turf field-amenities	2022	64,271	31,675	1,564	33,238
	73-2012	Garden City Golf Course-Maintenance Building	2022	148,685	73,205	3,614	76,819
	72-2013	Pearson Park Electrical P11-167	2023	8,763	2,845	265	3,110
	78-2014	Montebello Park-washroom retrofit	2024	65,419	15,666	1,819	17,485
	78-2014	Trail Improvements, 2010	2024	38,501	9,212	1,070	10,282
	88-2004	Four plex arena complex (SH)	2024	2,963,722	680,765	139,505	820,270
	75-2015	Pan American Games commitment, 2012	2025	171,523	32,748	3,949	36,697
	75-2015	Burgoyne Woods water service P09-157	2025	64,808	12,372	1,492	13,864
	75-2015	Russell Avenue Community Centre roof	2025	44,410	8,484	1,023	9,507
	75-2015	Merritton Centennial Arena roof painting	2025	23,528	4,488	541	5,029
	75-2015	Centennial Park Upgrades	2025	91,466	17,460	2,105	19,565
	75-2015	Memorial Park Cenotaph	2025	254,113	48,492	5,847	54,339
	35-2016	Lancaster Park Field Lighting	2026	361,969	57,593	7,110	64,703
	35-2016	Happy Rolphs Bird Sanctuary	2026	256,179	40,754	5,031	45,785
	35-2016	Centennial Park Upgrades-phase 2	2026	108,303	17,223	2,126	19,349
	35-2016	West Park Pool Demolition	2026	278,457	44,297	5,468	49,765
	35-2016	Pearson Park washroom P13-172	2026	256,179	40,754	5,031	45,785
	35-2016	Powerview Avenue-Parking Lot P13-138	2026	123,745	19,691	2,431	22,122
	35-2016	Arena Improvement Porgram P15-163	2026	194,903	31,012	3,828	34,841
	35-2016	2014 Accessibility Program P14-065	2026	38,998	6,198	765	6,963
	2017-53 5&10yr	Montebello Park-iron fencing	2027	75,432	10,130	1,431	11,561
	2017-53 5&10yr	Montebello Park-accessible walkway	2027	48,090	6,478	915	7,394
	2017-53 5&10yr	Centennial Park Upgrades-Phase 4	2027	125,318	17,021	2,405	19,426
	2017-53 5&10yr	Lancaster Park Upgrades	2027	716,940	96,632	13,655	110,287
	2017-53 5&10yr	Lakeside Park Upgrades	2027	232,330	31,406	4,438	35,844
	2017-53 5&10yr	Lakeside Park-electrical upgrades	2027	277,623	37,472	5,295	42,767
	2017-53 5&10yr	West Park site improvements	2027	338,942	45,585	6,442	52,026
	2017-53 5&10yr	BBA - ceiling/dehumidification	2027	51,887	6,891	974	7,864
	2017-53 5&10yr	Welland Canal Fallen Workers	2027	209,785	28,166	3,980	32,147
	2017-53 5&10yr	Seymour Hannah rink improvements	2027	822,487	110,177	15,569	125,747
	2018-54	Market Square Roof Replacmeent	2028	147,594	16,738	4,100	20,838
	2018-54	RCS Administration Bldg-washroom-Consolidation	2028	125,445	14,233	3,486	17,719
	2018-54	RCS Administration Bldg-design-Consolidation	2028	110,688	12,557	3,076	15,633
	2018-54	RCS Administration Bldg-Consolidation	2028	664,130	75,344	18,455	93,799
	2018-54	Merritton Community centre HVAC	2028	590,347	66,967	16,403	83,370
	2018-54	Lakeside Park Improvements	2028	664,130	75,344	18,455	93,799

CORPORATION OF THE CITY OF ST. CATHARINES
DEBENTURE DEBT AND ANNUAL CHARGES - 2021
CLASSIFICATION BY FUNCTIONAL AREA

FUNCTIONAL AREA	BY-LAW NUMBER	DESCRIPTION	YEAR OF FINAL MATURITY	PRINCIPAL OUTSTANDING DEC. 31, 2020	2021 DEBT CHARGES		
					PRINCIPAL	INTEREST	TOTAL
	2018-54	Seymour Hannah - Rink Floor phase 2	2028	1,416,684	160,724	39,368	200,092
	2019-59- 10yr	Arena Improvement Program, 2019	2029	551,912	56,422	11,558	67,980
	2019-59- 10yr	Russell Ave Community Centre - family washroom	2029	180,028	18,407	3,771	22,178
	2019-59- 10yr	Russell Ave Community Centre - structural	2029	163,663	16,733	3,428	20,160
	2019-59- 10yr	Kiwanis Aquatic Centre-2018 projects	2029	98,204	10,034	2,055	12,089
	2019-59- 10yr	Kiwanis Aquatic Centre-lighting retrofit	2029	66,373	6,788	1,390	8,178
	2019-59- 10yr	Bogart St Splashpad - additional funds	2029	52,733	5,395	1,105	6,500
	2019-59- 10yr	Lancaster Park-Diamond 1 washroom access'ty	2029	40,919	4,179	856	5,036
	2019-59- 10yr	Russell Ave Community centre-facility study	2029	28,193	2,875	589	3,464
	110-2011	Kiwanis Aquatic Centre	2031	7,391,359	552,736	272,218	824,953
	69-2015	Meridian Centre	2045	24,207,689	618,981	831,869	1,450,850
	2020-43 -5yr	Bill Burgoyne LED lighting upgrade, P13-163	2025	100,000	19,802	756	20,558
	2020-43 -10yr	Seymour Hannah Arena - Replace of compressor/pumps &	2030	180,000	16,276	2,021	18,297
	2020-43 -10yr	Merritton Arena - Dehumidification system replacement, P13	2030	99,000	8,951	1,112	10,063
	2020-43 -10yr	Meridian Centre renewal & improvements, LED Lighting P21	2030	360,000	32,550	4,042	36,592
	2020-43 -10yr	Yates St. - Structural Repairs Stone Retaining Wall, P17-13	2030	315,000	28,481	3,537	32,018
	2020-43 -10yr	Bill Burgoyne Arena - Accessibility improv. - washrooms & c	2030	261,000	23,599	2,931	26,529
	2020-43 -10yr	Port Weller Community Centre Upgrades-Safety & Accessib	2030	499,540	45,167	5,609	50,776
	2020-43 -10yr	Sunset Beach Phase 1 Park Design & W.C. P20-153	2030	536,000	48,463	6,018	54,481
	2020-43 -10yr	Merritton Community Centre Roof Replacement, P19-135	2030	54,000	4,883	606	5,489
				47,722,124	3,705,174	1,517,272	5,222,446
PAVEMENT AND ROADWAY	2020-43 -10yr	2019 Road Resurfacing program, P19-080	2030	784,420	70,925	8,808	79,732
	2020-43 -10yr	St Paul St At William Street - Intersection And Plaza Imprv.	2030	40,000	3,617	449	4,066
	2020-43 -10yr	Pelham Road Bridge, P17-123	2030	935,070	84,546	10,499	95,045
	2020-43 -10yr	Greenwood Ave / Beatrice Street Road repairs, P16-061	2030	100,000	9,041	1,123	10,164
	2020-43 -10yr	Moffatt Street Reconstruction, P15-066	2030	2,664,000	240,870	29,912	270,781
	2020-43 -10yr	Lorne St reconstruction, P14-067	2030	252,000	22,786	2,830	25,615
	2020-43 -10yr	Glenwood Ave/South Dr Reconstruction P17-063	2030	160,000	14,466	1,796	16,263
	2020-43 -10yr	2020 Resurfacing Program, P20-080	2030	382,460	34,580	4,294	38,874
				5,317,950	480,831	59,710	540,541
PAVEMENT&ROADS	73-2012	Margery Rd reconstruction P10-001	2022	65,849	32,429	1,601	34,030
	73-2012	2010 Resurfacing Prgm Part 3 P10-060	2022	253,255	124,728	6,157	130,885
	73-2012	2010 Resurfacing Prgm Part 4 P10-061	2022	143,155	70,497	3,480	73,977
	73-2012	Jarrow Rd Reconstruction P10-062	2022	21,858	10,730	530	11,259
	73-2012	Clayburn Avenue reconstruction P10-063	2022	43,991	21,699	1,071	22,770
	73-2012	Geneva St Part 2 reconstruction P09-062	2022	220,461	108,565	5,359	113,924
	73-2012	Parnell Rd reconstruction P09-063	2022	135,389	66,709	3,293	70,002
	73-2012	2009 Resurfacing Part 1A P09-080	2022	35,291	17,346	856	18,202
	73-2012	Gregory Rd reconstruction P08-062	2022	99,041	48,815	2,410	51,224
	73-2012	Dianne/Rockwood Ave P08-064	2022	101,017	49,792	2,458	52,250
	73-2012	Lakeport Rd reconstruction P07-062	2022	94,691	46,638	2,302	48,940
	72-2013	2011 Resurfacing Program Part 2A	2023	145,675	47,477	4,414	51,891
	72-2013	2011 Resurfacing Program Part 4	2023	210,437	68,576	6,375	74,951
	72-2013	2011 Resurfacing Program Part 3	2023	278,369	90,740	8,436	99,176
	72-2013	LSSC Building repairs	2023	675,874	220,305	20,481	240,786
	72-2013	Abbey/Masfield P11-065	2023	26,863	8,758	814	9,572
	78-2014	2012 Resurfacing Program Part 2	2024	316,410	75,771	8,798	84,569
	78-2014	2012 Resurfacing Program Part 3	2024	342,077	81,913	9,511	91,424

CORPORATION OF THE CITY OF ST. CATHARINES
DEBENTURE DEBT AND ANNUAL CHARGES - 2021
CLASSIFICATION BY FUNCTIONAL AREA

FUNCTIONAL AREA	BY-LAW NUMBER	DESCRIPTION	YEAR OF FINAL MATURITY	PRINCIPAL OUTSTANDING DEC. 31, 2020	2021 DEBT CHARGES		
					PRINCIPAL	INTEREST	TOTAL
	78-2014	Barton Street P12-062	2024	66,269	15,872	1,843	17,715
	78-2014	Lake Street P12-062	2024	513,116	122,869	14,267	137,136
	78-2014	Mildred Avenue P11-062	2024	152,661	36,552	4,244	40,796
	75-2015	2014 Resurfacing Program-Part 2	2025	298,465	56,964	6,868	63,832
	75-2015	George Street P14-066	2025	172,461	32,928	3,970	36,898
	75-2015	2014 Resurfacing Program - Part 4	2025	30,811	5,892	710	6,602
	75-2015	Wilson Street P13-064	2025	103,500	19,752	2,382	22,134
	75-2015	Bridge Street P13-065	2025	138,521	26,436	3,188	29,624
	75-2015	Third Street Louth P13-068	2025	60,114	11,472	1,383	12,855
	75-2015	Rampart Drive P13-070	2025	85,207	16,260	1,961	18,221
	75-2015	The Parkway P13-171	2025	247,256	47,184	5,689	52,873
	75-2015	The Parkway P13-171-01 bury hydro lines	2025	235,222	44,892	5,413	50,305
	35-2016	Catherine Street P14-001	2026	216,564	34,457	4,254	38,711
	35-2016	2015 Resurfacing Program-Part 2	2026	461,624	73,433	9,065	82,499
	35-2016	Forest Hill Road P14-068	2026	98,996	15,753	1,945	17,698
	35-2016	McGuire Street P14-065	2026	918,883	146,187	18,047	164,233
	35-2016	Carlisle/St Paul Street P13-062	2026	1,120,580	178,307	22,012	200,319
	35-2016	Bridge Street P13-065	2026	102,084	16,247	2,006	18,252
	35-2016	Traffic Signal Hartzel/Lincoln P12-065	2026	111,391	17,717	2,187	19,904
	2017-53 5&10yr	2016 Resurfacing Program	2027	1,019,065	137,357	19,410	156,767
	2017-53 5&10yr	Queenston St P13-066	2027	1,238,724	166,937	23,590	190,527
	2017-53 5&10yr	TES/PRCS Operations Consolidation	2027	2,955,024	398,055	56,249	454,304
	2018-54	2017 Resurfacing program	2028	95,932	10,882	2,665	13,547
	2018-54	Geneva St/Carlton St Intersection	2028	33,620	3,812	934	4,745
	2018-54	Churchill Street reconstruction	2028	295,159	33,491	8,203	41,695
	2018-54	Ridgewood Rd Reconstruction	2028	264,003	29,956	7,338	37,294
	2018-54	Lowell Avenue P15-065	2028	608,360	69,027	16,908	85,934
	2018-54	Moffatt Street P15-066	2028	300,118	34,045	8,339	42,383
	2018-54	Third Street Louth P15-067	2028	258,283	29,295	7,176	36,471
	2018-54	Third Street Louth P15-067	2028	413,240	46,879	11,483	58,361
	2018-54	Lorne Street Reconstruction P14-067	2028	646,909	73,392	17,977	91,368
	2018-54	Carlisle St/St Paul St Reconstruction	2028	523,929	59,436	14,558	73,994
	2019-59- 10yr	Downtown Street System Conversion-phase 2	2029	1,875,358	191,735	39,276	231,011
	2019-59- 10yr	Third Street Louth	2029	1,716,560	175,491	35,949	211,440
	2019-59- 10yr	Downtown Street System Conversion-phase 3	2029	551,912	56,422	11,558	67,980
	2019-59- 10yr	2018 Road Resurfacing Program	2029	487,062	49,797	10,201	59,998
	2019-59- 10yr	Lake St Service Centre-bldg repairs	2029	450,070	46,018	9,427	55,445
	2019-59- 10yr	St George Street	2029	363,694	37,185	7,617	44,802
	2019-59- 10yr	Burgoyne Bridge-landscaping/cultural interpretation	2029	351,881	35,970	7,368	43,338
	2019-59- 10yr	LSSC Bay 1/Admin area roof/fall arrest	2029	327,326	33,465	6,855	40,320
	2019-59- 10yr	2018 Bridge Structural Maintenance	2029	245,502	25,091	5,140	30,231
	2019-59- 10yr	LSSC-replace garage doors-phase 1	2029	204,582	20,912	4,284	25,196
	2019-59- 10yr	Downtown Street System Conversion	2029	163,663	16,733	3,428	20,160
	2019-59- 10yr	LSSC - fire alarm system replacement	2029	81,839	8,359	1,712	10,071
				23,815,240	3,900,400	537,424	4,437,824
SANITARY SEWERS AND PRIVATE DRAINS	73-2012	Welland Avenue P10-104 - sanitary	2022	87,005	42,850	2,115	44,965
	73-2012	Court/Geneva/Ontario/Welland-Sanitary CSO	2022	34,633	17,020	840	17,860
	78-2014	Emmett Road Sanitary Sewer	2024	72,709	17,403	2,021	19,424

CORPORATION OF THE CITY OF ST. CATHARINES
DEBENTURE DEBT AND ANNUAL CHARGES - 2021
CLASSIFICATION BY FUNCTIONAL AREA

FUNCTIONAL AREA	BY-LAW NUMBER	DESCRIPTION	YEAR OF FINAL MATURITY	2021 DEBT CHARGES			
				PRINCIPAL OUTSTANDING DEC. 31, 2020	PRINCIPAL	INTEREST	TOTAL
	35-2016	Buckland St Sanitary Sewer P12-005	2026	804,403	127,976	15,799	143,775
	2018-54	Burleigh Hill/Glendale Ave CSO	2028	2,301,823	261,136	63,963	325,100
	2018-54	Michigan Avenue CSO	2028	150,850	17,122	4,194	21,316
	2019-59- 10yr	Burleigh Hill and Glendale CSO	2029	1,227,480	125,486	25,705	151,192
	2020-43 -10yr	Cumming/Kent Reconstruction Sanitary Sewers P17-062	2030	120,500	10,895	1,353	12,248
	2020-43 -10yr	Russell/Woodland Sanitary Sewer P17-066	2030	310,000	28,029	3,481	31,509
				5,109,403	647,919	119,471	767,390
SHORELINE	2020-43 -10yr	2019 Shoreline Priority Program, P19-132	2030	360,000	32,550	4,042	36,592
	2020-43 -10yr	Shoreline Protection Abby Mews - engineering & partial con	2030	1,350,000	122,062	15,158	137,219
				1,710,000	154,612	19,200	173,811
SIDEWALKS	73-2012	2008 Sidewalk Construction Program	2022	59,400	29,292	1,446	30,738
	73-2012	2009 Sidewalk Construction Program	2022	47,545	23,430	1,157	24,587
	73-2012	Parnell Rd Sidewalk P09-063	2022	10,401	5,091	251	5,342
	73-2012	Welland Avenue P10-104 - sidewalk	2022	15,376	7,559	373	7,932
	73-2012	Court/Geneva/Ontario/Welland-sidewalk	2022	138,284	68,114	3,362	71,477
	78-2014	Barton St Sidewalk	2024	11,536	2,766	321	3,087
	78-2014	2010 Sidewalk Construction Program P10-041	2024	115,411	27,665	3,211	30,876
	75-2015	2013 Sidewalk Construction Program	2025	75,761	14,472	1,745	16,217
	75-2015	Lakeshore Rd RN12-07 new Sidewalk	2025	75,761	14,472	1,745	16,217
	35-2016	Forest Hill sidewalk P14-068	2026	4,941	790	98	887
	2018-54	2015 New Sidewalk Construction	2028	198,406	22,517	5,515	28,032
	2018-54	2016 New Sidewalk Construction	2028	221,377	25,115	6,152	31,266
	2019-59- 10yr	2017 New Sidewalk Construction	2029	245,502	25,091	5,140	30,231
				1,219,700	266,374	30,516	296,890
STORM SEWER	73-2012	Cameron/Laird storm sewer P07-003	2022	100,221	49,346	2,436	51,782
	73-2012	Dianne/Rockwood storm sewer P08-064	2022	77,046	37,965	1,874	39,839
	73-2012	Blair Crescent storm sewer P08-001	2022	27,525	13,558	669	14,227
	73-2012	Geneva St Part 2 storm sewer P09-062	2022	128,803	63,452	3,132	66,585
	73-2012	Parnell Rd Storm sewer P09-063	2022	92,455	45,558	2,249	47,807
	73-2012	Gregory Rd storm sewer P08-062	2022	61,636	30,372	1,499	31,871
	73-2012	Margery Avenue storm sewer P10-001	2022	96,928	47,718	2,356	50,073
	73-2012	Church/Queen St storm sewer P10-002	2022	101,277	49,895	2,463	52,358
	73-2012	Clayburn Ave storm sewer P10-063	2022	29,762	14,638	723	15,360
	73-2012	Welland Avenue P10-104 - storm	2022	38,377	18,905	933	19,839
	73-2012	Court/Geneva/Ontario/Welland-storm	2022	172,917	85,134	4,203	89,337
	72-2013	Church/Geneva/Niagara/St Paul P10-100	2023	61,840	20,150	1,873	22,023
	72-2013	Junking Street storm sewer P11-001	2023	73,125	23,850	2,217	26,067
	72-2013	Glen Avenue storm sewer P11-002	2023	22,644	7,388	687	8,075
	72-2013	Mildred Avenue storm sewer P11-062	2023	146,974	47,899	4,453	52,352
	72-2013	Jones Street storm sewer P11-064	2023	58,270	18,991	1,766	20,757
	72-2013	Glen Park Dr storm sewer P12-009	2023	12,982	4,215	392	4,607
	72-2013	Walker's Creek Reb'n P09-130	2023	208,165	67,838	6,307	74,145
	78-2014	Glendale Avenue RN11-26	2024	340,780	81,608	9,476	91,084
	78-2014	Argyle Street P12-001	2024	96,229	23,034	2,675	25,709
	78-2014	Springdale Avenue P12-003	2024	47,891	11,468	1,332	12,799
	78-2014	Glencairn/McKenzie P12-008	2024	55,582	13,312	1,546	14,858
	78-2014	Barton Street P12-062	2024	105,619	25,290	2,936	28,227
	75-2015	Catchbasin Lead Installation, 2007	2025	39,175	7,488	903	8,391

CORPORATION OF THE CITY OF ST. CATHARINES
DEBENTURE DEBT AND ANNUAL CHARGES - 2021
CLASSIFICATION BY FUNCTIONAL AREA

FUNCTIONAL AREA	BY-LAW NUMBER	DESCRIPTION	YEAR OF FINAL MATURITY	PRINCIPAL OUTSTANDING DEC. 31, 2020	2021 DEBT CHARGES		
					PRINCIPAL	INTEREST	TOTAL
	75-2015	Harcove/Rabukah/Thompson P11-003	2025	123,898	23,640	2,850	26,490
	75-2015	Albany/Bowstead/Glenholme P11-004	2025	238,351	45,492	5,485	50,977
	75-2015	Lake Street	2025	126,487	24,144	2,911	27,055
	75-2015	Eastchester Drain Improvement P13-001	2025	431,752	82,404	9,936	92,340
	75-2015	Wilson Street P13-064	2025	64,808	12,372	1,492	13,864
	75-2015	Bridge Street P13-065	2025	55,420	10,572	1,275	11,847
	75-2015	Buckland Sewer P12-005	2025	152,604	29,136	3,513	32,649
	75-2015	Walkers Creek Class EA ST07-21	2025	53,855	10,272	1,239	11,511
	35-2016	Catherine Street P14-001	2026	83,554	13,285	1,640	14,925
	35-2016	Parnell Road P14-003	2026	154,713	24,606	3,038	27,643
	35-2016	George Street P14-066	2026	93,107	14,821	1,830	16,650
	35-2016	Lorne Street P14-067	2026	150,964	24,024	2,966	26,990
	35-2016	Forest Hill Road P14-068	2026	154,713	24,606	3,038	27,643
	35-2016	Watercourse - Dick's Creek EA	2026	133,670	21,260	2,625	23,884
	35-2016	2012 Watercourse Review P12-129	2026	83,554	13,285	1,640	14,925
	2017-53 5&10yr	Queenston St P13-066	2027	623,360	84,072	11,880	95,953
	2018-54	Ontario Street Storm sewers P15-001	2028	112,331	12,742	3,121	15,863
	2018-54	Catchbasin Installation P15-006	2028	24,584	2,797	685	3,483
	2018-54	Extraneous Flow/Data Collection	2028	527,214	59,805	14,649	74,453
	2018-54	Catchbasin Installation P16-006	2028	45,091	5,118	1,254	6,372
	2018-54	Hartzel rd Storm Sewers P16-008	2028	150,850	17,122	4,194	21,316
	2018-54	Churchill Street Storm sewers P16-062	2028	40,162	4,565	1,118	5,683
	2018-54	Oakdale Ave Catchbasin P17-065	2028	51,662	5,856	1,434	7,290
	2018-54	Parkwood Dr Catchbasin P17-080	2028	49,198	5,579	1,367	6,946
	2019-59- 10yr	Clarendon/Ferndale	2029	413,702	42,298	8,665	50,963
	2020-43 -10yr	Francis Creek Drain improvements - P15-007	2030	1,077,000	97,378	12,093	109,471
	2020-43 -10yr	Lowell Avenue Storm Sewer Imprv., P15-065	2030	28,500	2,577	320	2,897
	2020-43 -10yr	Rodger Street / Sharon Street, Storm Sewer Construction P	2030	495,000	44,756	5,558	50,314
	2020-43 -10yr	St George Street - Catch Basin Install.P16-063	2030	78,000	7,052	876	7,928
	2020-43 -10yr	Glenwood /South Reconstrctn-Combined Sewer Separation	2030	442,110	39,974	4,964	44,938
	2018-54	Tunis/Valley Storm sewers P15-003	2028	161,940	18,367	4,499	22,866
				8,618,376	1,633,050	181,250	1,814,300
TRANSIT	2019-59- 5yr	Paratransit Vehicle, 2019 - 5 yr debt	2024	162,000	39,000	2,909	41,909
	2017-53 5&10yr	Transit-2017 capital items	2027	319,635	42,949	6,069	49,018
				481,635	81,949	8,978	90,927
WATERWORKS	73-2012	Welland Avenue P10-104 - water	2022	115,132	56,716	2,800	59,516
	72-2013	Bunting Rd watermain P09-107	2023	349,621	113,946	10,593	124,539
	78-2014	Meadowdale Drive P06-211	2024	101,812	24,376	2,830	27,207
	2018-54	Leeper St/McDonald reconstruction	2028	451,158	51,182	12,537	63,719
	2018-54	Barnes/Brighton/Lailey watermain	2028	298,198	33,829	8,286	42,116
	2018-54	Oakdale Avenue watermain	2028	165,637	18,782	4,601	23,383
	2020-43 -10yr	St. Davids Rd. (RR#71) Reconstruction RN20-std	2030	338,000	30,561	3,795	34,356
	2020-43 -10yr	St. Paul St. West (RR#81) (Bridge over CN Tracks)	2030	200,000	18,084	2,246	20,329
				2,019,558	347,477	47,688	395,164
				118,907,579	13,944,768	3,379,032	17,323,800
			TOTAL				

City of St. Catharines**2021 Operating Budget - Expenditures**

Acct.	Description	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change	% Change 2020 Budget
OUTSIDE BOARDS AND COMMISSIONS								
770	FirstOntario Performance Art Centre	\$ 1,658,054	\$ 1,592,857	\$ 1,680,522	\$ 1,449,930	\$ 1,424,454	\$ 65,197	4.09%
753	St Catharines Public Library	5,677,708	5,777,708	5,512,338	5,398,960	5,491,200	(100,000)	-1.73%
	trfr from City's Tax Stab'n Reserve	-	(100,000)	-	-	-	100,000	-100.00%
		5,677,708	5,677,708	5,512,338	5,398,960	5,491,200	-	0.00%
781	St Catharines Transit Commission	11,961,899	11,304,785	12,702,011	9,791,409	9,181,779	657,114	5.81%
	Transit Commission	11,961,899	11,304,785	12,702,011	9,791,409	9,181,779	657,114	5.81%
	Para Transit	1,583,770	1,528,595	-	1,341,991	1,330,224	55,175	3.61%
	Debt principal and interest	90,927	91,388	51,254	49,175	3,664	(461)	-0.50%
		13,636,596	12,924,768	12,753,265	11,182,575	10,515,667	711,828	5.51%
727	Niagara District Airport	436,842	430,357	245,263	207,853	207,853	6,485	1.51%
		21,409,200	20,625,690	20,191,388	18,239,318	17,639,174	783,510	3.80%

City of St Catharines

2021 Operating Budget - Expenditures by Department, Board or Committee

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Performing Arts							
PAC Operating Grant	1,658,054	1,592,857	1,680,522	1,449,930	1,424,455	65,197	4.09%
Total Performing Arts	1,658,054	1,592,857	1,680,522	1,449,930	1,424,455	65,197	4.09%
2021 PAC Budget Request (Municipal Contribution)	1,607,857						
2021 City Paid Expenses (Building Insurance and Retiree Benefits)	50,197						
Total Performing Arts	1,658,054						



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 905-688-0722 (Box Office)
FirstOntarioPAC.ca

Report from: FirstOntario Performing Arts Centre

Report Date: October 15, 2020

Meeting Date: October 26, 2020

Subject: FirstOntario Performing Arts Centre 2021 Budget

Recommendation

That budget presented by FirstOntario Performing Arts Centre (PAC) be included in the Draft 2021 Operating Budget for consideration.

Background

Pursuant to By-law 2018-177 it is the responsibility of the FirstOntario Performing Arts Centre Board (the Board) to submit to Council its annual budget for approval. In its first year of operations under the governance of the Board, the PAC Board established the Finance and Audit Committee to ensure the financial stewardship and accountability of the PAC and to oversee a rigorous annual budgetary process. PAC staff met with the Finance and Audit Committee on August 26th and September 16th to review and approve the PAC's 2021 budget submission and Business Plan. On September 29th 2020 the FirstOntario Performing Arts Centre Board met virtually and endorsed the submission of the PAC's 2021 Budget and Business Plan, herein attached.

Report

General Overview

As a foundational part of the arts community, the PAC plays a central role in the building and development of audiences, promoting diverse, high quality arts and cultural activity, and to provide a space that nurtures the development of the arts community. The PAC's 2021 budget was developed carefully considering the PAC's goals outlined in the Relationship Agreement between the Board and the City, as well as the utmost fiscal prudence given the fluidity of the current pandemic. The goals and priorities of the PAC that are realized in the 2021 proposed budget are as follows:

- i. To be a **catalyst for downtown development**, and to be the **centre of performing arts for the Niagara Region** with emphasis on diversity, high quality, and quantity of activity;

- ii. to be a highly professional, independent entity that is an aggressive, **risk-taking presenting organization**, and a fundraising and promotional organization, that will be a **focal point for the cultural and artistic life** of the community and an advocate for the arts; and
- iii. to **provide essential infrastructure and services** to support the development and health of the **professional arts community**.

Reflecting the business needs of the PAC as a result of the transition from the City to the Board, the 2021 PAC budget takes into consideration the necessary work and resources to address areas critical to the future sustainability of the PAC including human resources development, strategic planning, financial management development and, as best possible in a COVID-19 environment, revenue maximization. As well, the PAC Board and management team of the PAC would like to reiterate the commitment to equity, diversity and inclusion towards an anti-oppressive society through the PAC's programming as well as operations, policies and procedures. The PAC's 2021 budget has been designed in the most fiscally responsible way possible while maintaining a commitment to the PAC's organizational goals and priorities in a COVID-19 reality. The strategies, assumptions and staffing solutions identified in this plan and budget are to be considered extraordinary due to the pandemic, and should not be considered precedent-setting for the budget and business plan for 2022.

Budget Highlights

The 2021 proposed budget features the following considerations:

- In a Covid-19 environment, the leadership and management of the PAC, due to government requirements and restrictions, have reduced the annual activity of the PAC into **three distinct phases**; phases that will be implemented in a fiscally responsible manner.
- Activity assumptions **balance risk and sustainability** from extreme limitations on gathering to anticipating a return to live performance.
- A **commitment to full-time staff** is at the core of our work, balancing an extended layoff with a full return to work at the end of our Phase 1 projections.
- Responding to concerns expressed by our arts partners and non-profit rental groups, our **rates and fees have been altered** for COVID realities, plus are now structured in a manner which has improved transparency.
- Our budget includes an investment in critical work towards **equity, diversity and inclusion**.
- The 2021 proposed budget **invests in Board development** in the areas of **fundraising** capacity and **strategic planning**.
- In response to weaknesses as articulated by staff and other stakeholders, the 2021 proposed budget **invests in Human Resource** expertise in building customized company policies and plans.
- While federal and provincial government investment reflects existing program support, there is **opportunity to grow additional support** for PAC initiatives through other available programs which will be pursued.
- Working with **Brock University** and the Marilyn I. Walker School of Fine and Performing Arts (MIWSFPA) to accommodate academic activity and other

initiatives in Phase 1 and 2 and assume a full return to class scheduling and extra-curricular activity in Phase 3

Activities, Programs and Services

As outlined above, the PAC's approach to the 2021 fiscal year consists of three distinct phases. It is important to note that the PAC is committed to the safety of its audiences, artists and staff and as a result, enhanced health and safety protocols will be in place during all three phases in 2021 in accordance with government and industry guidelines.

Phase 1 runs from January to the end of April and consists of limited indoor activity guided by public gathering limits and physical distancing in effect at all times. While the PAC considers a reduced amount of activity in the building from a rental and program perspective during this phase, the PAC is committed to ensuring that Brock University students have access to the venues in some capacity. With some program activity forecasted to commence in March, the PAC remains flexible and open to work with rental partners and arts organizations should gathering restrictions fluctuate during this time.

Phase 2, which runs from May 1 to August 31st, anticipates an increase to gathering limits for indoor and outdoor activity. Monetization of outdoor activity and other art related business streams will be explored through various programs and revenue avenues, as well as the execution of a modified season launch for the PAC's 2021-2022 Hot Ticket Season. Working with rental partners will be key during this time to explore and reimagine the use of the various venues at the PAC with the purposes supporting the local arts community and activity in the downtown core.

During **Phase 3**, which runs from September 1 to December 31, the PAC remains flexible and ready to increased levels of activity from a program and rental perspective. Brock University students are expected back into the PAC in full capacity, including education and extracurricular activities. As well, Celebration of Nations will be produced in-venue, with activity scaled to government support received. While the PAC anticipates increased activity for this phase, it is important to note that enhanced health and safety protocols will remain in place during this time as well.

Revenue Assumptions

Earned Revenues

Programs

The PAC will bring the film program back in March 2021 with 5 screenings/week. Traditionally March has been the best box office month due to the award-winning films being announced in Jan/Feb. Attendance and revenue projections are reflective of past numbers, while still being modest to accommodate growth and build back customer loyalty. The PAC will gear up for a full season return to programming kicking off in September 2021 through May 2022. The intent is to offer a robust program of curated artists that will entice the community to come back, and come back often. The Hot Ticket presentation program will be plentiful in the fall of 2021 to provide maximum

opportunities for ticket revenue generation and build patron loyalty, while being responsive to the PAC's mandate.

For the first phase of 2021, the team will work on a marketing and sponsorship plan that would focus energies and revenues around summer programming, film house sponsorship and 21/22 hot ticket season sponsorship. Staff have been strategic in goals setting with most revenue targets being achieved in the third phase of 2021, focused on the 21/22 Hot Ticket Season. The team will also work with the ED on soliciting a large season sponsor for both The Film House and the Hot Ticket season.

Rental Activity

In the midst of a global pandemic, many arts organizations, non-profit clients and live music industry businesses will need to adjust their business models to ensure survival and will look to venues like the PAC to embrace innovation in event design. The PAC's rates and fees shift throughout Phase 1 – 3 based on the capacity of each venue, the need to recoup labour costs and a less aggressive, but continued commitment to revenue generation on rental activity. Considering industry trends and the fluidity of the response to the pandemic and the PAC's commitment to the local arts community, The PAC determined that with physical distancing in effect, there is a need to scale the rental rates to match the potential audience capacity and potential earned revenue. The low end of the rental structure with physical distancing is 50% of the rate at full occupancy for 2021 (within the new structure). Based on gathering sizes permitted, the sliding scale from 50% to 100% of rental rates will be applied.

Fund Development

At its September 2020 meeting, the Board has established a Fund Development Standing Committee with the purpose of developing and executing, alongside PAC staff, a fund development strategy. This will include a major gifts campaign, acquisition and retention of naming sponsors, and individual donor programs. The Committee, with support from leadership, management and special advisory/consultant expertise would be accountable for a \$150K revenue goal. In addition, 2021 plans also assume a return of a signature summer special event designed for the dual purpose of capital donor recognition plus new donor cultivation. As this event is scheduled for summer 2021, plans are designed for an in-person event.

Government Support

The PAC has confirmed \$45k from the Department of Canadian Heritage and \$10k through Ontario Presents to support 2021 upcoming programs. As well, \$37k from the Canada Council for the Arts has been received in seed support for consultation around Niagara's digital needs. This regional digital summit will be the grounds for a larger request of funds to complement the outcomes of the summit through a consultative process (expecting to submit for a \$150k ask on next steps in 2021). The programming team at the PAC continues to do rigorous research around funding opportunities to support additional programming to service audiences, support the local arts community, support infrastructure upgrades, staffing and special programming.

Ticketing and Box Office

Ticket related fees, such as handling, subscription and mailing fees offset the cost of the systems used by the box office such as the integrated ticketing, CRM and content platform. Ticket handling fees are reviewed on an annual basis and fall in line with other performing arts centres of similar size. While box office fees remain at the same level as 2020, box office related revenue for 2021 (fee for service – box office and fee for service – handling fees) has decreased just over \$100,000 or close to 50% from 2019 revenue levels. While physical distancing guidelines are in effect, venue capacity is reduced by 75% of regular occupancy levels, directly impacting the number of tickets sold. As well, the Cultural Capital Investment Fund (CCIF), a \$3 per-ticket fee charged on every priced admission with the exception of film and children programming, will be impacted by the decrease in activity at the PAC in 2021. The CCIF feeds into three different reserve funds equally; the PAC's Capital and the Equipment Reserve and the St Catharines Cultural Investment Program (SCCIP).

Expenditure Considerations*Administration*

The COVID-19 Pandemic has had a significant impact on various industries and service providers affecting the PAC's fixed costs. The worldwide increase of insurance claims and uncertainty of the length of the pandemic has seen rising costs for this industry. As a result, the PAC's insurance broker has advised the PAC to forecast a 10% increase in insurance costs for 2021. It is important to highlight that the true impact of the pandemic for the insurance industry is unknown and costs are likely to increase in the years to come. Similar to the insurance industry, the health benefits industry is also recording increase claims and costs. Consequently, the PAC's benefits broker, BHH Benefits, has advised for an overall increase of up to 7% for employee benefit costs over 2020 rates. Lastly, the PAC's payroll processing solution (ADP) has increased its fees by 2.7% over 2020 rates.

PAC & Board Development

With the Board still in its first year of operations there is a critical need to invest in the creation of a strategic plan for the PAC. It is imperative for the sustainability of the PAC and its role within the community to have a strategic plan which guides the short and long terms goals of the organization. For 2021, investment will also be required in securing an advisory services contract to work alongside the Board, the Fund Development Committee and PAC staff in establishing a sound fund development strategy. The specialized advisory and planning expertise stands to assist PAC leadership in developing appropriate fund development resources and strategies for a professionally designed arts fundraising department. Lastly, the PAC is committed to operating under parameters of Equity, Diversity and Inclusion (EDI). The PAC will seek advisory services to review current practices from an EDI perspective and ensure that its policies, operating procedures, programming and culture is driven by core EDI principles.

Human Resources

The transfer of employees from the City to the Board occurred on January 1, 2020. While the terms of service of each employee were maintained as per their initial City

hire date, other HR details pertaining to policies, procedures, compensation plans, etc. are now the responsibility of the Board to approve. Human Resources remains a key function of the PAC Business, and as such, the 2021 PAC budget includes allocation of funds to carry out planning and ongoing advisory HR services with a third-party contract.

Employees of the FirstOntario Performing Arts Centre are valuable contributors to the success of the PAC over the last five years. Activity throughout the 2021 fiscal year reflects a great degree of uncertainty on the volume of regular activity for rental clients, arts partners and PAC presentations. As a result of the anticipated reduction of activity in the 2021 season, some reductions to the staffing complement is forecasted for 2021.

The IATSE agreement that the PAC inherited from the City for activity in our venues expired in 2019. While an agreement was reached between PAC leadership and the Local, it failed to ratify. Negotiations are anticipated to resume in fall of 2020. This will represent an increase over 2019 wage rates for IATSE employees.

COVID-19 Impact

The proposed phased approach described in this plan takes into consideration the economic impact of COVID-19 to the live entertainment and arts industries on a local and global scale. Reduced venue capacities due to the physical distancing guidelines, travel restrictions, increased start-up costs are factors negatively impacting the PAC's ability to operate at the same capacity as previous years. As represented in the proposed 2021 budget, earned revenue is forecasted to decrease by approximately 42% or \$1.1m compared to 2019 actual figures

Public health guidelines regarding disinfecting public spaces and the high demand for cleaning materials have increased operating costs. With the highest commitment for the health and safety of our staff, audiences and artists, the PAC's cleaning materials and additional cleaning staffing needs have increased by a combined \$50,000 compared to previous years. Embedded within the PAC's 2021 plan, further costs of training staff and safety protocol compliance have been taken into account to ensure that all activity at the PAC takes place in a safe environment.

Rising fixed and operating costs combined with decreased activity have had an impact on the staffing model for 2021. Reduced activity in Phase 1 and the changes to some labor regulations due to the *Emergency Act (2019)*, means that a number of full time staff will not be resuming their regular positions in a full time capacity until May 1, 2021. Overall part time and full time staffing changes will result in \$800k in reduced expenditures. It is important to highlight that the staffing model being proposed for 2021 is in response to the extraordinary circumstances due to the pandemic and should not set precedent for future years.

2021 PAC Budget

REVENUE				
Account	2021 Budget	% of overall 2021	2020 Budget	% Change 2021 to 2020
Earned Revenue	\$ 1,633,857.91	37%	\$ 2,903,938.00	(43.7%)
Government Investment	\$ 55,000.00	1%	\$ 69,600.00	(21.0%)
Municipal Investment	\$ 1,607,857.00	36%	\$ 1,592,857.00	0.9%
Fund Development	\$ 270,500.00	6%	\$ 360,000.00	(24.9%)
Contributions & Other	\$ 832,650.68	19%	\$ 804,220.00	3.5%
Cultural Capital Improvement Fund	\$ 65,000.00	1%	\$ 198,300.00	(67.2%)
Total Revenue	\$ 4,464,865.60		\$ 5,928,915.00	(24.7%)
EXPENSES				
Account				
Programming, Production and Rentals	\$ 2,141,013.96	48%	\$ 3,153,320.00	(32.1%)
Marketing & Box Office	\$ 396,978.29	9%	\$ 512,050.00	(22.5%)
Building Operations	\$ 538,834.00	12%	\$ 638,633.00	(15.6%)
Fund Development *	\$ 88,500.00	2%	\$ 45,000.00	96.7%
Administration	\$ 1,019,859.36	23%	\$ 1,135,754.00	(10.2%)
Office	\$ 94,080.00	2%	\$ 107,500.00	(12.5%)
Finance & Other	\$ 120,600.00	3%	\$ 138,358.00	(12.8%)
Cultural Capital Improvement Fund	\$ 65,000.00	1%	\$ 198,300.00	(67.2%)
Total Expense	\$ 4,464,865.60		\$ 5,928,915.00	(24.7%)
Revenue less expense	\$ -		\$ -	

* Fund Development expense has increased to allow the PAC to develop and establish a multiyear fundraising strategy for the sustainability of the operations and capital requirements of the PAC.

Prepared by:

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Submitted by:

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Approved by:

Colleen Smith, Executive Director, FirstOntario Performing Arts Centre

City of St Catharines

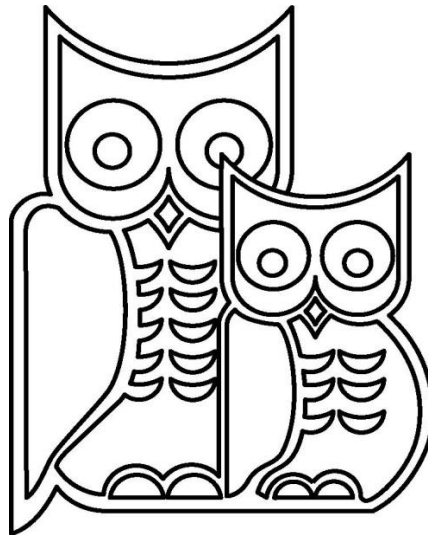
2021 Operating Budget - Expenditures by Department, Board or Committee

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Library Board							
Library Board	5,677,708	5,677,708	5,512,338	5,398,960	5,491,200	0	0.00%
Total Library Board	5,677,708	5,677,708	5,512,338	5,398,960	5,491,200	0	0.00%

ST. CATHARINES PUBLIC LIBRARY BOARD

2021 OPERATING BUDGET

EXPLANATORY NOTES
October 26, 2020



K. Smith Curtis
Business & Facilities Administrator

K. Su
Chief Executive Officer

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EXECUTIVE SUMMARY

As 2020, has progressed, the Library experienced significant challenges from the Covid-19 pandemic and through these challenges, opportunities have emerged that align with the Strategic Plan 2019 - 2022. To achieve a balanced budget for next year, the proposed 2021 Operating Budget includes some restructuring to further evolve the Operating Budget to align the Strategic Plan objectives.

The pandemic has impacted the ability of the Library to fully deliver some aspects of the strategic agenda but progress has occurred. Accomplishments include:

- Opening hours have been updated and the Library, now opening Mondays for the first time in 43 years.
- Digital collections have seen significant growth as patrons could not attend the Library.
- The Central Library Infrastructure Space Review was completed and will be introduced to City Council in 2021.
- The Library has worked collaboratively with City stakeholders and the Union on all aspects of the pandemic.
- Co-operation has been enhanced between the City, social agencies and the Library to provide services to those who need them.
- New funding has been received to assist the Library through the pandemic.
- Staff have embraced new technology and were able to quickly offer virtual programs and services.

2021 Revenues are expected to decline by 2.5% from the 2020 Operating Budget, excluding funding from reserves. The draft 2021 Operating Budget is based on no increase in funds from the City of St. Catharines, aligned with guidance provided by the Budget Standing Committee and the eliminates the one-time funding for security from the City's Tax Stabilization Reserve.

The majority of self-generated revenues are expected to decline by approximately 27% in 2021 from the 2020 Operating Budget. In addition, a significant decline (48.2%) in interest revenues is anticipated due to the reduction in interest rates.

Over the 5 year period, 2017 – 2021, expenses are up modest 12.0%. The Library estimates an increase in expenditures in 2021 of 2.3% primarily due to the following;

- Obligations required by the Collective Agreement.
- Resources to support the Strategic Plan 2019 – 2022.
- An increase in rent for the Merritt branch effective April 1, 2021.
- Higher professional fees to assist in issue resolution.
- Offsetting efficiencies that will be executed in Library Materials.

Fiscal challenges will continue in the next few years as the Library continues to implement the Strategic Plan and embarks on a Pay Equity review. We will be challenged to retain our best resources while rationalizing the organizational structure and Library operations.

Due to the lower revenues and higher costs, the Library will use the reserves to fund operations in 2021. The 2020 Operating surplus will allow funds to be set aside to fund security, Merritt Branch rent increase, pay equity and anticipated operating deficits from 2021 – 2025. These cost increases will be fully phased into the base budget by 2025.

2021 OPERATING BUDGET HIGHLIGHTS

	% of Total Budget	2021 Budget	2020 Budget	% Difference Budget to Budget
<u>Revenue</u>				
City Contribution	89.7%	\$5,677,708	\$5,677,708	0.0%
Tax Stabilization Funds	---	0	100,000	-100.0%
Provincial Grant	3.6%	228,600	228,600	0.0%
Miscellaneous Revenue	1.9%	118,585	178,277	-33.5%
Transfers from Reserves	4.8%	303,736	0	---
TOTAL REVENUE	100.0%	\$6,328,629	\$6,184,585	2.3%
<u>Expenditures</u>				
Salaries and Benefits	68.8%	\$4,356,040	\$4,124,023	5.6%
Library Materials	14.0%	885,000	990,500	-10.7%
Occupancy Costs	8.9%	562,464	551,323	2.0%
Supplies & Services	5.7%	359,389	315,972	13.7%
Operating Capital	2.6%	165,736	202,767	-18.3%
TOTAL EXPENDITURES	100.0%	\$6,328,629	\$6,184,585	2.3%

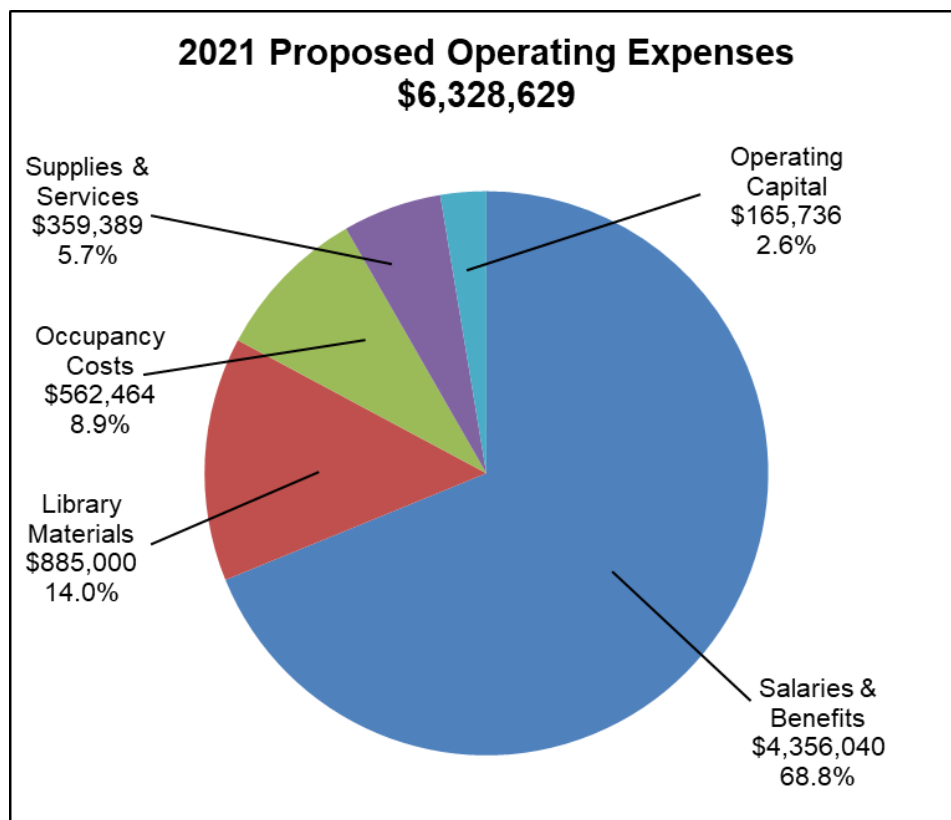
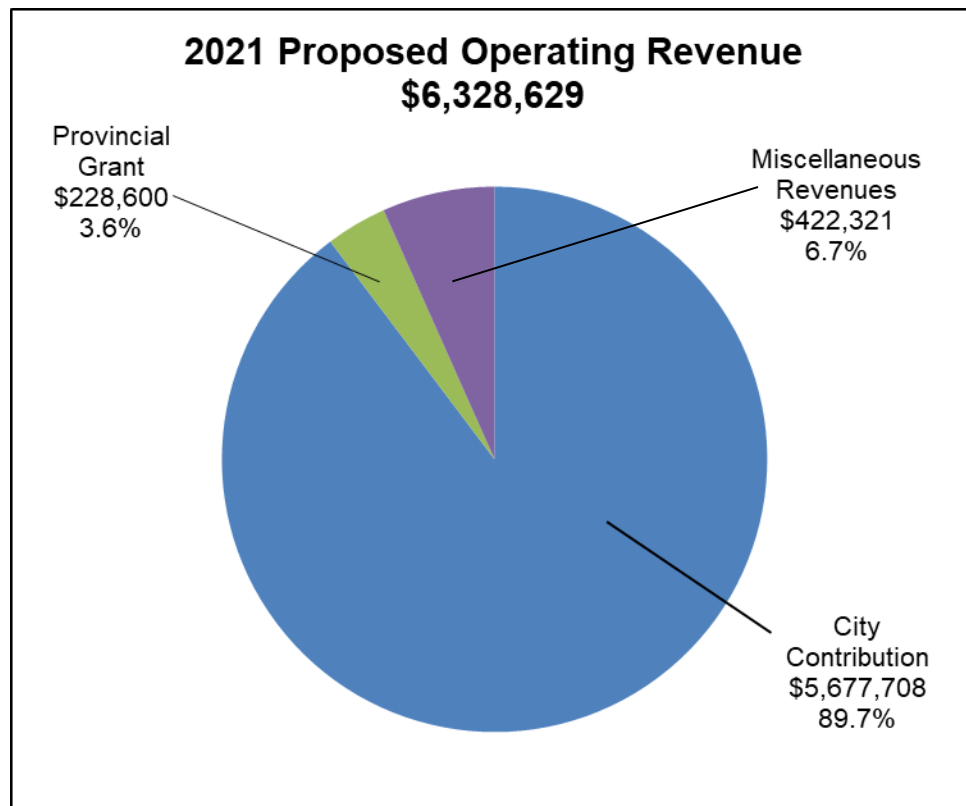
REVENUE \$6,328,629

- The St. Catharines Public Library Board requests a Municipal Contribution of \$5,677,708 to fund the Library's 2021 Operating Budget. This is aligned with the Budget Standing Committee recommended budget increases of 0% for 2021.
- The Ministry has not advised the library community of any changes in the Grant for 2021 but there is risk due to the current government and the strain put on provincial resources by the pandemic. There has been no change in the Grant for over twenty seven years.
- The Federal Canadian Emergency Wage Subsidy (CEWS) is not yet in legislation for 2021.
- The Library is expecting to raise \$118,585 from internal sources including fines and memberships, photocopying, audio visual equipment rentals, meeting room rentals, programming and sundry accounts. This is a decrease of \$34,400 or 27.3% in revenue over the previous year's revenue accounts.
- Interest revenue is expected to decrease 48.2% in 2021 due to lower interest rates.
- The Library is providing for the cost of security, Merritt Branch rent increase and shortfalls in operating costs by strategically employing reserves set aside in 2020 for the period 2021 - 2025. The Library has included a transfer from the Reserve account of \$303,736 to support 2021 operations.

EXPENDITURES \$6,328,629

- The Library will spend \$3,532,707 on Salaries in 2021, an increase of \$167,746 or 4.9% higher than the previous budget amount. To achieve the Strategic Plan, there is a change to the staffing complement. A vacancy factor of 3% of Salaries has been included the 2021 budget.
- In late 2020 or 2021, Collective Agreement negotiations will occur and the budget estimate includes a 1.7% wage increase for professional, non-professional and maintenance staff.
- The Ontario Municipal Employees Retirement System (OMERS) announced no changes in pension contribution rates for 2021. The cost to provide pension benefits to library personnel in 2021 is \$263,850 annually.
- The cost to provide existing employee health benefits has increased by approximately \$31,730 or 27.7% over the previous year. This increase is due to the structure of the existing plan and is being actively monitored.
- An expense of \$16,507 is included in the 2021 Operating Budget to cover Salaries and Benefits for Sunday openings at the Dr. Huq Branch.
- Although the average list price for materials has increased 1.1% in 2020, the Materials budget will be decreased by 10.7% to \$885,000. This represents 14.0% of the total Operating Budget compared to peer libraries that spend an average of 11.8% on materials.
- The lease for the Merritt Branch expires on March 31, 2021. Preliminary research indicates that an increase should be expected in the range of \$4.00 - \$6.00 per square foot. This is an expected annual increase of \$17,300 plus higher common area maintenance costs. Nine months of the increase has been budgeted for 2021.
- An increase of 9.6% has been included due to higher costs for cleaning supplies. All other occupancy costs are relatively unchanged from 2020.
- Finally, experience in 2020 indicates that higher professional fees will be needed. As such, an increase of \$20,400 or 56.7% has been budgeted.
- A provision of \$61,378 is being made to the Furniture and Equipment budget in order to replace old, obsolete or non-ergonomic furniture throughout the Library system and a budget of \$20,000 has been allowed to comply with the Accessibility for Ontarians with Disabilities Act 2005 (AODA).
- A budget of \$84,358 has been made to finance the Debenture principle payment for the Dr. Huq Branch at the Kiwanis Aquatic Centre. The debenture debt as at December 31, 2021 will be \$905,455 outstanding.
- Overall, the Library's 2021 Operating Expenditures have increased by 2.3% from the 2020 Operating Expenditure Budget.

2021 OPERATING BUDGET BREAKDOWN



2021 PROPOSED OPERATING BUDGET RESERVES - EXPLANATORY NOTES

The Federal CEWS funding will enable the Library to restructure the Operating Budget over the next few years. This is a critical step that needs to be completed to enable progress of the Strategic Plan 2019 – 2022. In order to restructure the finances effectively, three new reserve accounts will be developed to mitigate the impact of known and anticipated expense increases. The new reserve accounts will allow the Library to effectively adapt the Operating Budget to a budget that supports enhanced library operations as outlined in the Strategic Plan.

The new reserve accounts will be funded using any 2020 operating surplus resulting from operations. The three new reserve accounts established will fund the following:

- Building the cost of security into the Library's base budget
- Enhancing the Operating Budget to include the increased cost of rent at Merritt
- Allowing for costs related to Pay Equity outcomes

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	Total
Security	123,623	95,035	64,941	33,282	-	\$ 316,881
Merritt Rent	22,350	17,182	11,741	6,017	-	57,291
Operations/Pay Equity	157,763	120,688	82,068	41,855	-	402,374
						<u>\$ 776,545</u>

The Reserve Policy will be updated and included in the October 2020 Board package. In addition, the amended Reserve Policy will include needed enhancements that will address concerns by Councilor Siscoe raised as part of the 2020 Operating Budget presentation to the Budget Standing Committee.

The Stabilization Reserve balance is currently \$312,250 and it is not expected that there will be any contributions or use until after 2025. Based on a new funding model that will align with the Budget Standing Committee's expectation, the Capital Reserve is budgeted as follows:

Capital Reserve - 10 Year Forecast

	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Reserve balance	\$3,545,958	\$3,197,458	\$1,836,458	\$1,318,458	\$424,458	\$12,009	-\$83,449	-\$31,916	\$44,608	\$47,123
Contribution from Operating	-	-	-	-	99,551	101,542	103,533	105,524	107,515	109,506
	-	-	-	-	99,551	101,542	103,533	105,524	107,515	109,506
Flooring Replacement			487,000		96,000					
Elevator/Dumbwaiter	348,500									
Centennial Roof		700,000								
Centennial Hot Water Tank Heater			11,000							
Centennial Atrium Repairs		20,000			225,000					
Centennial Electrical Upgrades			20,000			197,000		29,000		
Centennial HVAC/Boiler Replacement		478,000							105,000	
Centennial Sealants		114,000								
Centennial Ceiling Tiles				306,000						
Centennial Lighting Replacements				513,000						
Centennial Accessibility Improvements				75,000						
Centennial Life Safety Systems					69,000		52,000			
Centennial - Other					29,000					
Facility Feasibility Studies		49,000			93,000					
Total Spending	348,500	1,361,000	518,000	894,000	512,000	197,000	52,000	29,000	105,000	0
Anticipated Year End Balance	3,197,458	1,836,458	1,318,458	424,458	12,009	-83,449	-31,916	44,608	47,123	156,629

City of St Catharines

2021 Operating Budget - Expenditures by Department, Board or Committee

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Transit Commission							
Transit Commission	11,961,899	11,304,785	12,702,011	9,791,409	9,181,779	657,114	5.81%
Paratransit	1,583,770	1,528,595	0	1,341,991	1,330,224	55,175	3.61%
Transit Capital Items	90,927	91,388	51,254	49,175	3,664	-461	-0.50%
Total Transit Commission	13,636,596	12,924,768	12,753,265	11,182,575	10,515,667	711,828	5.51%

ST. CATHARINES TRANSIT COMMISSION
2021 BUDGET

APPENDIX A

	2021 Budget	\$ Change From 2020 Budget	% Change From 2020 Budget	2020 Budget	2020 Forecast	2020 Variance	2019 Actuals	2018 Actuals	2017 Actuals	2016 Actuals
REVENUE	\$ 10,483,942	-\$ 2,672,083	-20.3%	\$ 13,156,024	\$ 8,387,361	-\$ 4,768,663	\$ 12,827,238	\$ 12,415,997	\$ 11,491,820	\$ 11,239,801
EXPENSES										
TRANSPORTATION	13,339,597	- 237,445	-1.7%	13,577,042	12,171,848	- 1,405,193	12,951,035	12,193,399	11,256,823	10,956,950
PROPELLANTS	2,913,556	- 252,860	-8.0%	3,166,416	2,514,832	- 651,584	2,659,079	2,779,860	2,258,200	2,042,419
VEHICLE MAINTENANCE	4,141,382	- 136,177	-3.2%	4,277,560	4,045,687	- 231,873	4,245,220	3,814,121	3,996,799	4,203,826
PLANT PREMISES	695,870	- 2,452	-0.4%	698,322	981,054	282,732	834,904	698,579	614,620	661,260
GENERAL ADMINISTRATION	2,530,828	59,705	2.4%	2,471,123	2,341,272	- 129,851	2,308,540	2,130,491	2,081,911	2,043,886
DOWNTOWN TERMINAL	569,322	30,974	5.8%	538,348	571,636	33,288	533,294	472,293	380,157	221,121
PARATRANSIT	1,583,770	55,175	3.6%	1,528,595	1,429,941	- 98,654	1,453,514	1,413,507	1,330,224	1,317,658
TOTAL EXPENSES	25,774,325	- 483,079	-1.8%	26,257,404	24,056,270	- 2,201,134	24,985,586	23,502,250	21,918,734	21,447,120
NET OPERATING COST	\$ 15,290,384	\$ 2,189,004	16.7%	\$ 13,101,380	\$ 15,668,909	\$ 2,567,529	\$ 12,158,348	\$ 11,086,253	\$ 10,426,914	\$ 10,207,319
DEBENTURE REPAYMENT	\$ 150,927	-\$ 461	-0.3%	\$ 151,388	\$ 151,388	\$ -				
2021 BASE BUDGET REQUEST	\$ 15,441,311	\$ 2,188,543		\$ 13,252,768	\$ 15,820,297	\$ 2,567,529				
COVID RELATED PPE & SUPPLIES	\$ 180,000	\$ 180,000	1.4%							
ADDITIONAL CLEANING COSTS	\$ 209,392	\$ 209,392	1.6%							
MUNICIPAL TRANSIT ENHANCED CLEANING FUNDING	\$ -	\$ -			-\$ 108,228	-\$ 108,228				
TRANSIT SAFE RESTART FUNDING (Note 1)	-\$ 1,310,000	-\$ 1,310,000			-\$ 3,177,733	-\$ 3,177,733				
NET BUDGET REQUEST	\$ 14,520,702	\$ 1,267,934	9.6%	\$ 13,252,768	\$ 12,534,336	-\$ 718,432				
2019 REMAINING OPERATING BUDGET SURPLUS	-\$ 165,675	162,325		-\$ 328,000	-\$ 328,000					
2020 OPERATING BUDGET SURPLUS ALLOCATION	-\$ 718,432	- 718,432								
2021 NET LEVY BUDGET	\$ 13,636,595	\$ 711,827	5.5%	\$ 12,924,768	\$ 12,206,336	-\$ 718,432				
						- 0				

Note 1 - Transit Safe Restart is for Transit specific COVID-19 pressures. Funding only applies to COVID-19 related pressures during the period of April 1, 2020 to March 31, 2021. The funding for 2020 and 2021 is estimated based on the guidance that was provided by the Province of Ontario.

ST. CATHARINES TRANSIT COMMISSION
2021 BUDGET

APPENDIX A

	2021 Budget	\$ Change From 2020 Budget	% Change From 2020 Budget	2020 Budget	2020 Forecast	2020 Variance	2019 Actuals	2018 Actuals	2017 Actuals	2016 Actuals
<u>FAREBOX REVENUE</u>										
CASH	\$ 1,174,837	-\$ 572,087	-32.7%	\$ 1,746,924	\$ 671,415	-\$ 1,075,509	\$ 1,692,381	\$ 1,776,948	\$ 1,805,086	\$ 1,798,695
ADULT RIDE CARDS	\$ 646,707	- 248,236	-27.7%	\$ 894,943	\$ 371,879	- 523,064	\$ 925,996	\$ 844,144	\$ 793,731	\$ 793,207
STUDENT RIDE CARDS	\$ 76,304	- 5,743	-7.0%	\$ 82,047	\$ 43,812	- 38,235	\$ 109,865	\$ 101,451	\$ 84,968	\$ 82,065
SENIOR RIDE CARDS	\$ 123,878	- 60,123	-32.7%	\$ 184,000	\$ 66,370	- 117,630	\$ 177,802	\$ 184,002	\$ 181,895	\$ 174,262
ADULT MONTHLY PASS	\$ 809,394	- 403,606	-33.3%	\$ 1,213,000	\$ 475,448	- 737,552	\$ 1,171,128	\$ 1,213,402	\$ 1,170,233	\$ 1,164,711
SENIOR MONTHLY PASS	\$ 137,975	- 55,025	-28.5%	\$ 193,000	\$ 85,359	- 107,641	\$ 199,205	\$ 194,769	\$ 194,826	\$ 187,131
STUDENT MONTHLY PASS	\$ 114,042	- 33,440	-22.7%	\$ 147,482	\$ 63,343	- 84,138	\$ 164,662	\$ 160,332	\$ 162,998	\$ 190,185
SEMESTER PASS	\$ 231,788	- 77,263	-25.0%	\$ 309,050	\$ -	- 309,050	\$ 343,826	\$ 254,096	\$ 247,492	\$ 270,764
NIA. STUDENT TRANS.	\$ 90,000	-	0.0%	\$ 90,000	\$ 1,710	- 88,290	\$ 47,025	\$ 43,875	\$ 90,675	\$ 91,945
	\$ 3,404,924	-\$ 1,455,522	-29.9%	\$ 4,860,445	\$ 1,779,336	-\$ 3,081,109	\$ 4,831,890	\$ 4,773,019	\$ 4,731,904	\$ 4,752,965
<u>CONTRACTS</u>										
BROCK UNIVERSITY	\$ 3,278,968	-\$ 966,943	-22.8%	\$ 4,245,911	\$ 3,205,718	-\$ 1,040,193	\$ 4,096,515	\$ 3,726,903	\$ 3,555,044	\$ 3,650,458
NIAGARA COLLEGE	\$ -	\$ -	-	\$ -	\$ -	-	\$ 475,853	\$ 938,877	\$ 634,354	\$ 781,248
THOROLD SERVICE	\$ 1,072,848	\$ 280,201	35.4%	\$ 792,647	\$ 692,274	- 100,373	\$ 769,560	\$ 726,272	\$ 666,558	\$ 643,569
INTERMUNICIPAL SERVICE	\$ 2,414,056	-\$ 496,819	-17.1%	\$ 2,910,875	\$ 2,485,913	- 424,962	\$ 2,240,344	\$ 1,636,939	\$ 1,449,237	\$ 1,058,850
	\$ 6,765,872	-\$ 1,183,561	-14.9%	\$ 7,949,433	\$ 6,383,905	-\$ 1,565,528	\$ 7,582,272	\$ 7,028,991	\$ 6,305,193	\$ 6,134,125
<u>OTHER INCOME</u>										
IN-TOWN CHARTER	\$ 17,000	-\$ 33,000	-66.0%	\$ 50,000	\$ 7,857	-\$ 42,143	\$ 54,426	\$ 112,366	\$ 51,802	\$ 50,309
BUS ADVERTISING	\$ 120,000	-	0.0%	\$ 120,000	\$ 90,000	- 30,000	\$ 120,000	\$ 120,000	\$ 118,333	\$ 110,000
SHELTER ADVERTISING	\$ 100,000	-	0.0%	\$ 100,000	\$ 74,997	- 25,003	\$ 99,996	\$ 125,443	\$ 182,633	\$ 104,794
DOWNTOWN TERMINAL	\$ 9,396	-	0.0%	\$ 9,396	\$ 9,600	204	\$ 9,696	\$ 20,624	\$ 28,642	\$ 28,642
BENCH ADVERTISING	\$ 29,250	-	0.0%	\$ 29,250	\$ 21,378	- 7,872	\$ 24,088	\$ 28,564	\$ 32,921	\$ 26,087
OTHER INCOME	\$ 37,500	-	0.0%	\$ 37,500	\$ 20,288	- 17,212	\$ 104,870	\$ 206,990	\$ 40,392	\$ 32,879
	\$ 313,146	-\$ 33,000	-9.5%	\$ 346,146	\$ 224,120	-\$ 122,026	\$ 413,076	\$ 613,987	\$ 454,723	\$ 352,711
TOTAL REVENUE										
	\$ 10,483,942	-\$ 2,672,083	-20.3%	\$ 13,156,024	\$ 8,387,361	-\$ 4,768,663	\$ 12,827,238	\$ 12,415,997	\$ 11,491,820	\$ 11,239,801

ST. CATHARINES TRANSIT COMMISSION
2021 BUDGET

APPENDIX A

	2021 Budget	\$ Change From 2020 Budget	% Change From 2020 Budget	2020 Budget	2020 Forecast	2020 Variance	2019 Actuals	2018 Actuals	2017 Actuals	2016 Actuals
TRANSPORTATION										
SUPERVISOR SALARIES	\$ 825,614	-\$ 4,351	-0.5%	\$ 829,965	\$ 820,762	-\$ 9,202	\$ 749,158	\$ 623,000.0	581,378	\$ 588,289
SUPERVISOR BENEFITS	\$ 270,449	- 20,388	-7.0%	\$ 290,836	\$ 269,891	- 20,945	\$ 213,408	\$ 219,030.0	202,722	\$ 208,275
OPERATOR WAGES	\$ 8,841,319	- 93,589	-1.0%	\$ 8,934,908	\$ 7,901,860	- 1,033,048	\$ 8,483,135	\$ 7,972,900.0	7,477,593	\$ 7,314,757
OPERATOR BENEFITS	\$ 2,870,733	- 128,499	-4.3%	\$ 2,999,232	\$ 2,716,570	- 282,662	\$ 2,914,020	\$ 2,936,582.0	2,577,584	\$ 2,427,316
THOROLD TRANSCAB	\$ 239,235	13,737	6.1%	\$ 225,498	\$ 230,612	5,114	\$ 246,541	\$ 211,910.0	209,845	\$ 200,224
UNIFORMS	\$ 67,584	-	0.0%	\$ 67,584	\$ 39,097	- 28,487	\$ 68,898	\$ 56,247.0	56,876	\$ 52,789
LICENSES	\$ 82,737	- 4,355	-5.0%	\$ 87,091	\$ 77,888	- 9,203	\$ 74,756	\$ 75,761.0	63,113	\$ 57,490
FARE MEDIA	\$ 86,000	-	0.0%	\$ 86,000	\$ 64,469	- 21,531	\$ 111,020	\$ 55,038.0	49,344	\$ 70,958
SAFETY AND TRAINING	\$ 55,927	-	0.0%	\$ 55,927	\$ 50,699	- 5,228	\$ 90,099	\$ 42,931.0	38,368	\$ 36,852
	\$ 13,339,597	-\$ 237,445	-1.7%	\$ 13,577,042	\$ 12,171,848	-\$ 1,405,193	\$ 12,951,035	\$ 12,193,399	\$ 11,256,823	\$ 10,956,950
PROPELLANTS										
GASOLINE	\$ 40,500	\$ 9,000	28.6%	\$ 31,500	\$ 29,373	-\$ 2,127	\$ 32,869	\$ 29,746	\$ 25,883	\$ 20,009
DIESEL FUEL	\$ 2,770,556	- 264,360	-8.7%	\$ 3,034,916	\$ 2,398,327	- 636,589	\$ 2,523,972	2,679,629	\$ 2,184,081	\$ 1,947,616
LUBRICANTS	\$ 102,500	2,500	2.5%	\$ 100,000	\$ 87,132	- 12,868	\$ 102,238	70,485	\$ 48,236	\$ 74,794
	\$ 2,913,556	-\$ 252,860	-8.0%	\$ 3,166,416	\$ 2,514,832	-\$ 651,584	\$ 2,659,079	\$ 2,779,860	\$ 2,258,200	\$ 2,042,419
VEHICLE MAINTENANCE										
MECHANICS WAGES	\$ 1,356,448	\$ 43,786	3.3%	\$ 1,312,662	\$ 1,260,110	-\$ 52,552	\$ 1,215,836	\$ 1,176,130	\$ 1,196,729	\$ 1,112,800
MECHANICS BENEFITS	\$ 463,086	- 11,019	-2.3%	\$ 474,105	\$ 434,982	- 39,124	\$ 387,299	\$ 422,835	\$ 431,188	\$ 422,218
SERVICE WAGES	\$ 529,111	- 7,165	-1.3%	\$ 536,276	\$ 529,524	- 6,751	\$ 523,301	\$ 485,878	\$ 491,868	\$ 498,423
SERVICE BENEFITS	\$ 200,612	- 7,737	-3.7%	\$ 208,349	\$ 200,061	- 8,287	\$ 207,946	\$ 219,246	\$ 198,666	\$ 195,304
SERVICE & SHUTTLE VEHICLES	\$ 12,000	-	0.0%	\$ 12,000	\$ 7,641	- 4,359	\$ 7,176	\$ 7,238	\$ 8,083	\$ 8,940
TIRES	\$ 149,715	11,112	8.0%	\$ 138,603	\$ 157,144	18,542	\$ 181,378	\$ 137,010	\$ 133,862	\$ 144,343
PARTS & MATERIALS	\$ 1,371,959	- 165,154	-10.7%	\$ 1,537,113	\$ 1,392,521	- 144,593	\$ 1,658,600	\$ 1,292,828	\$ 1,478,030	\$ 1,771,667
FREIGHT IN	\$ 10,000	-	0.0%	\$ 10,000	\$ 7,717	- 2,283	\$ 7,144	\$ 8,332	\$ 10,444	\$ 8,704
SHOP EXPENSE	\$ 9,452	-	0.0%	\$ 9,452	\$ 19,417	9,965	\$ 20,353	\$ 8,485	\$ 10,336	\$ 7,211
STAFF TRAINING	\$ 12,000	-	0.0%	\$ 12,000	\$ 11,634	- 366	\$ 9,357	\$ 6,721	\$ 12,975	\$ 12,226
MECHANICS TOOLS	\$ 14,000	-	0.0%	\$ 14,000	\$ 12,014	- 1,986	\$ 18,452	\$ 14,418	\$ 16,335	\$ 12,627
TWO WAY RADIOS	\$ 13,000	-	0.0%	\$ 13,000	\$ 12,922	- 78	\$ 8,378	\$ 35,000	\$ 8,283	\$ 9,363
ADDITIONAL COVID CLEANING	\$ 209,392	209,392								
	\$ 4,350,774	\$ 73,214	1.7%	\$ 4,277,560	\$ 4,045,687	-\$ 231,873	\$ 4,245,220	\$ 3,814,121	\$ 3,996,799	\$ 4,203,826

ST. CATHARINES TRANSIT COMMISSION

2021 BUDGET

APPENDIX A

	2021 Budget	\$ Change From 2020 Budget	% Change From 2020 Budget	2020 Budget	2020 Forecast	2020 Variance	2019 Actuals	2018 Actuals	2017 Actuals	2016 Actuals
<u>PLANT & PREMISES</u>										
UTILITIES	\$ 152,000	\$ -	0.0%	\$ 152,000	\$ 157,530	\$ 5,530	\$ 152,837	\$ 148,850	\$ 146,847	\$ 144,977
GARAGE EQUIPMENT	\$ 61,172	988	1.6%	\$ 60,184	\$ 67,291	7,107	\$ 97,272	\$ 86,537	\$ 50,350	\$ 40,509
BUILDING & JANITORIAL	\$ 249,968	- 3,440	-1.4%	\$ 253,408	\$ 281,031	27,623	\$ 363,617	\$ 251,318	\$ 215,340	\$ 222,258
BUS SHELTERS	\$ 45,000	-	0.0%	\$ 45,000	\$ 21,141	- 23,859	\$ 44,276	\$ 40,575	\$ 36,768	\$ 37,523
PROPERTY TAXES	\$ 180,430	-	0.0%	\$ 180,430	\$ 180,459	29	\$ 169,655	\$ 164,303	\$ 158,535	\$ 209,513
FIRE & BOILER INSURANCE	\$ 7,300	-	0.0%	\$ 7,300	\$ 7,300	-	\$ 7,247	\$ 6,996	\$ 6,780	\$ 6,480
COVID EXPENSES	\$ 180,000	180,000	100%	\$ -	\$ 266,303	266,303	\$ -			
	\$ 875,870	\$ 177,548	25%	\$ 698,322	\$ 981,054	\$ 282,732	\$ 834,904	\$ 698,579	\$ 614,620	\$ 661,260
<u>ADMINISTRATION</u>										
SALARIES	\$ 878,289	\$ 28,483	3.4%	\$ 849,806	\$ 837,228	-\$ 12,578	\$ 808,313	\$ 771,436	\$ 790,588	\$ 779,951
BENEFITS	\$ 282,506	- 7,153	-2.5%	\$ 289,659	\$ 287,399	- 2,260	\$ 268,888	282,943	\$ 273,412	\$ 267,563
FLEET INSURANCE	\$ 630,727	34,960	5.9%	\$ 595,767	\$ 596,336	569	\$ 570,506	523,645	\$ 517,110	\$ 538,056
ADVERTISING	\$ 60,000	-	0.0%	\$ 60,000	\$ 49,710	- 10,290	\$ 61,745	54,954	\$ 61,588	\$ 60,611
OFFICE SUPPLIES	\$ 13,731	-	0.0%	\$ 13,731	\$ 26,282	12,551	\$ 26,662	20,897	\$ 10,927	\$ 14,482
INFORMATION TECHNOLOGY	\$ 310,000	7,000	2.3%	\$ 303,000	\$ 269,418	- 33,582	\$ 292,203	226,652	\$ 199,265	\$ 130,354
TELECOMMUNICATIONS	\$ 48,420	- 13,480	-21.8%	\$ 61,900	\$ 56,075	- 5,825	\$ 64,919	70,039	\$ 58,597	\$ 55,811
AUDIT & LEGAL	\$ 32,480	- 2,520	-7.2%	\$ 35,000	\$ 43,474	8,474	\$ 39,463	19,161	\$ 16,703	\$ 36,984
BANK & BRINKS	\$ 48,750	- 15,810	-24.5%	\$ 64,560	\$ 49,151	- 15,409	\$ 61,237	43,689	\$ 43,660	\$ 47,164
FARE SALES COMMISSION	\$ 7,500	- 2,500	-25.0%	\$ 10,000	\$ 3,988	- 6,012	\$ 9,713	10,459	\$ 10,063	\$ 9,369
LIABILITY INSURANCE	\$ 95,175	10,976	13.0%	\$ 84,200	\$ 90,192	5,992	\$ 75,211	78,864	\$ 75,456	\$ 72,350
TRAINING & CONFERENCES	\$ 19,850	- 12,250	-38.2%	\$ 32,100	\$ 8,189	- 23,911	\$ 21,946	16,988	\$ 17,342	\$ 21,969
E.A.P.	\$ 8,400	-	0.0%	\$ 8,400	\$ 8,830	430	\$ 7,734	10,764	\$ 7,200	\$ 9,222
INTEREST COSTS	\$ 95,000	32,000	50.8%	\$ 63,000	\$ 15,000	-\$ 48,000	\$ -			
	\$ 2,530,828	\$ 59,705	2.4%	\$ 2,471,123	\$ 2,341,272	-\$ 129,851	\$ 2,308,540	\$ 2,130,491	\$ 2,081,911	\$ 2,043,886
<u>DOWNTOWN TERMINAL</u>										
INTERCITY FEES	-\$ 193,452	\$ 30,000	-13.4%	-\$ 223,452	-\$ 126,029	\$ 97,423	-\$ 227,144	-\$ 225,886	-\$ 228,499	-\$ 228,341
OTHER COMMISSIONS	-\$ 4,800	-	0.0%	-\$ 4,800	-\$ 2,707	2,093	\$ -	- 12	-\$ 4,955	- 6,147
TERMINAL WAGES	\$ 188,619	\$ 3,721	2.0%	\$ 184,898	\$ 170,705	- 14,193	\$ 193,118	179,184	\$ 171,198	156,812
TERMINAL BENEFITS	\$ 59,232	\$ 1,302	2.2%	\$ 57,929	\$ 46,010	- 11,920	\$ 45,434	61,880	\$ 40,670	31,842
BANKS & BRINKS CHARGES	\$ -	-\$ 600		\$ 600	\$ 300	- 300	\$ -	-	\$ 400	-
OFFICE SUPPLIES	\$ 6,590	\$ 118	1.8%	\$ 6,472	\$ 6,276	- 196	\$ 9,987	2,409	\$ 2,935	5,103
TELECOMMUNICATIONS	\$ 37,833	-\$ 3,567	-8.6%	\$ 41,400	\$ 37,856	- 3,544	\$ 42,480	31,831	\$ 40,747	34,480
BUILDING & JANITORIAL	\$ 85,300	-	0.0%	\$ 85,300	\$ 88,275	2,975	\$ 136,542	127,987	\$ 115,839	54,483
RENT & UTILITIES	\$ 88,800	-	0.0%	\$ 88,800	\$ 78,432	- 10,368	\$ 62,526	102,266	\$ 101,413	30,768
CONTRACTED SERVICES	\$ 301,200	-	0.0%	\$ 301,200	\$ 272,518	- 28,682	\$ 270,351	192,634	\$ 140,409	142,121
	\$ 569,322	\$ 30,974	5.8%	\$ 538,348	\$ 571,636	\$ 33,288	\$ 533,294	\$ 472,293	\$ 380,157	\$ 221,121

ST. CATHARINES TRANSIT COMMISSION
2021 BUDGET

APPENDIX A

	2021 Budget	\$ Change From 2020 Budget	% Change From 2020 Budget	2020 Budget	2020 Forecast	2020 Variance	2019 Actuals	2018 Actuals	2017 Actuals	2016 Actuals
PARATRANSIT										
CASH REVENUE	-\$ 10,111	\$ 5,741	-36.2%	-\$ 15,853	-\$ 15,402	\$ 451	-\$ 13,288	-\$ 15,596	-\$ 15,699	-\$ 16,713
TICKET REVENUE	-\$ 25,748	13,252	-34.0%	-\$ 39,000	-\$ 37,286	\$ 1,714	-\$ 37,237	- 37,316	- 39,939	- 38,387
PASS REVENUE	-\$ 25,337	12,199	-32.5%	-\$ 37,536	-\$ 37,536	\$ -	-\$ 37,536	- 37,536	- 37,536	- 37,536
THOROLD CONTRACT REVENUE	-\$ 125,398	- 3,652	3.0%	-\$ 121,746	-\$ 118,312	\$ 3,434	-\$ 111,117	- 111,402	- 109,863	- 87,150
OPERATOR WAGES	\$ 657,441	16,765	2.6%	\$ 640,675	\$ 585,912	-\$ 54,764	\$ 609,772	589,655	556,316	553,392
OPERATOR BENEFITS	\$ 216,418	- 3,599	-1.6%	\$ 220,017	\$ 204,961	-\$ 15,056	\$ 187,577	206,548	193,340	189,098
UNIFORMS	\$ 6,000	-	0.0%	\$ 6,000	\$ 6,000	\$ -	\$ 6,000	6,000	6,000	6,000
LICENSES	\$ 660	-	0.0%	\$ 660	\$ 660	\$ -	\$ 660	-	-	166
DIESEL FUEL	\$ 81,063	- 5,404	-6.3%	\$ 86,468	\$ 80,344	-\$ 6,124	\$ 83,793	75,099	63,545	53,590
LUBRICANTS	\$ 1,104	-	0.0%	\$ 1,104	\$ 1,104	\$ -	\$ 1,104	1,104	1,104	1,104
MECHANIC WAGES	\$ 77,168	1,883	2.5%	\$ 75,285	\$ 73,811	-\$ 1,474	\$ 73,812	72,360	70,212	70,200
MECHANIC BENEFITS	\$ 27,009	659	2.5%	\$ 26,350	\$ 26,486	\$ 136	\$ 26,484	25,968	25,464	25,464
SERVICE PERSON WAGES	\$ 62,878	1,611	2.6%	\$ 61,267	\$ 60,050	-\$ 1,217	\$ 60,048	58,848	57,060	57,060
SERVICE PERSON BENEFITS	\$ 22,007	564	2.6%	\$ 21,443	\$ 22,765	\$ 1,322	\$ 22,764	22,320	21,888	25,654
MATERIALS	\$ 18,000	-	0.0%	\$ 18,000	\$ 19,221	\$ 1,221	\$ 21,737	13,895	5,691	1,137
TWO-WAY RADIO	\$ 1,394	-	0.0%	\$ 1,394	\$ 1,392	-\$ 2	-\$ 108	1,392	1,392	1,392
UTILITIES	\$ 15,000	-	0.0%	\$ 15,000	\$ 15,000	\$ -	\$ 15,000	15,000	15,000	15,000
GARAGE EQUIP SUPPLIES	\$ 2,064	-	0.0%	\$ 2,064	\$ 2,064	\$ -	\$ 2,064	2,064	2,064	2,064
BUILDING & JANITORIAL	\$ 7,740	-	0.0%	\$ 7,740	\$ 7,740	\$ -	\$ 7,740	7,740	7,740	7,740
PROPERTY TAXES	\$ 11,868	-	0.0%	\$ 11,868	\$ 11,866	-\$ 2	\$ 11,868	11,520	11,520	10,980
FIRE & BOILER INSURANCE	\$ 779	-	0.0%	\$ 779	\$ 779	\$ -	\$ 780	756	756	720
ADMIN WAGES	\$ 132,924	- 21,363	-13.8%	\$ 154,287	\$ 139,329	-\$ 14,958	\$ 146,810	143,627	130,724	151,931
ADMIN BENEFITS	\$ 45,194	- 7,263	-13.8%	\$ 52,458	\$ 43,690	-\$ 8,768	\$ 48,095	49,204	41,522	43,564
FLEET INSURANCE	\$ 83,000	3,000	3.8%	\$ 80,000	\$ 82,404	\$ 2,404	\$ 81,020	80,004	75,600	72,000
ADVER & PROMOTION	\$ 444	-	0.0%	\$ 444	\$ 444	\$ -	\$ -	-	443	-
OFFICE SUPPLIES	\$ 3,000	-	0.0%	\$ 3,000	\$ 3,075	\$ 75	\$ 5,035	3,091	3,000	3,549
TELECOMMUNICATIONS	\$ 1,800	-	0.0%	\$ 1,800	\$ 1,800	\$ -	\$ 1,800	1,800	2,400	2,400
AUDIT & LEGAL	\$ 2,520	-	0.0%	\$ 2,520	\$ 2,520	\$ -	\$ 2,520	2,520	2,520	2,520
MISCELLANEOUS	\$ 600	-	0.0%	\$ 600	\$ 300	-\$ 300	\$ -	206	90	457
TAXI CONTRACT	\$ 97,889	- 31,871	-24.6%	\$ 129,760	\$ 126,448	-\$ 3,312	\$ 125,200	113,234	128,007	113,112
THOROLD TAXI CONTRACT	\$ 125,398	3,652	3.0%	\$ 121,746	\$ 118,312	-\$ 3,434	\$ 111,117	111,402	109,863	87,150
RIDECO COSTS	\$ 69,002	69,002								
		-								
	\$ 1,583,770	\$ 55,175	3.6%	\$ 1,528,595	\$ 1,429,941	-\$ 98,654	\$ 1,453,514	\$ 1,413,507	\$ 1,330,224	\$ 1,317,658

City of St Catharines

2021 Operating Budget - Expenditures by Department, Board or Committee

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Niagara District Airport							
Niagara District Airport	436,842	430,357	245,263	207,853	207,853	6,485	1.51%
Total Niagara District Airport	436,842	430,357	245,263	207,853	207,853	6,485	1.51%

Full Management Services, Directly Reported Operating Expenses	2020 Year-End		2020 Year-End		2020 v 2021	
	Operating Revenue	Projection	2020 Budget	Forecast	2021 Budget	Budget
				Variance		Variance
100-1100-11020 - Event and Facility Rentals	\$	3,650	\$ 6,000	\$ (2,350.00)	\$ 6,000	\$ -
100-1200-12020 - FBO/Fuel Royalties	\$	12,140	\$ 24,000	\$ (11,860.00)	\$ 19,000	\$ (5,000)
100-1300-13020/30 - Interest on Reserves	\$	15,000	\$ 15,000	\$ -	\$ 15,000	\$ -
100-1400-14020 - Aircraft Parking	\$	12,865	\$ 15,000	\$ (2,135)	\$ 14,000	\$ (1,000)
100-1400-14030 - Terminal Fees	\$	-	\$ -	\$ -	\$ -	\$ -
100-1400-14050 - Airport Improvement fee	\$	2,400	\$ 13,750	\$ (11,350.00)	\$ 7,500	\$ (6,250)
100-1400-14060 - Landing Fees	\$	3,910	\$ 17,500	\$ (13,590.00)	\$ 7,000	\$ (10,500)
100-1400-14055 - Landing Fees - Scheduled Service	\$	6,180	\$ 32,100	\$ (25,920.00)	\$ 8,100	\$ (24,000)
100-1500-15010 - Wage Recovery	\$	385	\$ 1,000	\$ (615.00)	\$ 1,000	\$ -
100-1500-15020 - Miscellaneous	\$	900	\$ 1,500	\$ (600.00)	\$ 1,500	\$ -
100-1500-15025 - Administration Fees	\$	240	\$ 400	\$ (160.00)	\$ 300	\$ (100)
100-1500-15030 - Water Revenues	\$	9,840	\$ 11,000	\$ (1,160.00)	\$ 11,000	\$ -
100-1500-15035 - Gas Resale	\$	2,071	\$ 4,000	\$ (1,929.00)	\$ 3,000	\$ (1,000)
100-1500-15050 - Advertising	\$	3,950	\$ 6,000	\$ (2,050.00)	\$ 4,000	\$ (2,000)
100-1500-15060 - AVOP	\$	100	\$ 500	\$ (400.00)	\$ 300	\$ (200)
100-1500-15080 - Proceeds: Asset Sales	\$	-	\$ -	\$ -		\$ -
100-1500-15090 - Finance Charges	\$	185	\$ 1,000	\$ (815.00)	\$ 500	\$ (500)
100-1600 - Municipal Grants - Operations	\$	454,250	\$ 454,250	\$ -	\$ 463,335	\$ 9,085
100-1700-17200 - Land Leases	\$	144,930	\$ 145,000	\$ (70.00)	\$ 154,000	\$ 9,000
100-1700-17400 - Office Lease	\$	35,300	\$ 37,000	\$ (1,700.00)	\$ 35,500	\$ (1,500)
100-1700-17600 - FBO/Hangar Lease	\$	-	\$ -	\$ -	\$ -	\$ -
100-1700-17800 - FBO/Land Lease	\$	9,000	\$ 9,000	\$ -	\$ 9,300	\$ 300
100-1700-17500 - Solar Power Revenue	\$	-	\$ -	\$ -	\$ -	\$ -
WIP adjustment to operational	\$	40,000		\$ 40,000.00		\$ -
Total Operating Revenue	\$	757,296	\$ 794,000	\$ (36,704.00)	\$ 760,335	\$ (33,665)
2020 Year-End						
Operating Expenditures	Projection	2020 Budget	Variance	2021 Budget	Change	
200-2800-28100 - Payroll Expenses	\$ 300,000	\$ 342,000	\$ 42,000	\$ 480,830	\$ 138,830	
200-2800-28200 - Clothing & Boot Allowance	\$ 2,000	\$ 2,000	\$ -	\$ 1,500	\$ (500)	
200-2800-28230 - Subcontractors	\$ 132,000	\$ 130,500	\$ (1,500)	\$ 7,000	\$ (123,500)	
200-2600-26020 - Training	\$ 2,000	\$ 10,000	\$ 8,000	\$ 10,000	\$ -	

200-2600-26040 - Safety Management Systems	\$ 6,000	\$ 7,000	\$ 1,000	\$ 5,500	\$ (1,500)
200-2600-26060 - Hydro and Heating	\$ 24,000	\$ 30,000	\$ 6,000	\$ 28,000	\$ (2,000)
200-2600-26080 - Water and Sewage	\$ 11,600	\$ 16,500	\$ 4,900	\$ 15,500	\$ (1,000)
200-2600-26100 - Telephone Expense	\$ 17,000	\$ 12,600	\$ (4,400)	\$ 10,000	\$ (2,600)
200-2600-26120 - PR and Advertising	\$ 3,800	\$ 5,000	\$ 1,200	\$ 2,000	\$ (3,000)
200-2600-26140 - Office and General Expense	\$ 11,000	\$ 14,000	\$ 3,000	\$ 12,500	\$ (1,500)
200-2600-26160 - Audit Fees	\$ 11,500	\$ 13,000	\$ 1,500	\$ 13,000	\$ -
200-2600-26170 - Accounting Services	\$ 12,000	\$ 12,000	\$ -	\$ 12,000	\$ -
200-2600-26180 - Legal Fees	\$ 5,000	\$ 12,000	\$ 7,000	\$ 12,000	\$ -
200-2600-26200 - Municipal Tax Expense	\$ 14,800	\$ 14,800	\$ -	\$ -	\$ (14,800)
200-2600-26210 - Consulting Services	\$ 12,300	\$ 25,500	\$ 13,200	\$ 20,000	\$ (5,500)
200-2600-26220 - Conference & Meeting	\$ 3,500	\$ 12,000	\$ 8,500	\$ 6,000	\$ (6,000)
200-2600-26230 - Commissioner Expense	\$ 1,000	\$ 2,000	\$ 1,000	\$ 1,000	\$ (1,000)
200-2600-26240 - Airport Insurance	\$ 14,500	\$ 15,000	\$ 500	\$ 17,000	\$ 2,000
200-2600-26260 - Miscellaneous Expense	\$ 1,200	\$ 1,000	\$ (200)	\$ 500	\$ (500)
200-2600-26280 - Bank Charges & Interest	\$ 500	\$ 500	\$ -	\$ 300	\$ (200)
200-2600-26290 - Credit Card Fees	\$ -	\$ 200	\$ 200	\$ 50	\$ (150)
200-2600-26300 - Bad Debt Expense	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ -
200-2600-26325 - Investment Management Fees	\$ -	\$ -	\$ -	\$ -	\$ -
200-2600-26330 - Gain/Loss on Investment	\$ -	\$ -	\$ -	\$ -	\$ -
200-2600-26340 - Donations	\$ -	\$ 100	\$ 100	\$ -	\$ (100)
200-2200-22100 - Terminal Bldg. Expense	\$ 18,000	\$ 14,000	\$ (4,000)	\$ 14,000	\$ -
200-2200-22300 - Garage Expense	\$ 3,500	\$ 5,000	\$ 1,500	\$ 5,000	\$ -
200-2200-22400 - Airfield Lighting Expense	\$ 12,500	\$ 4,000	\$ (8,500)	\$ 4,000	\$ -
200-2200-22500 - Runway Maintenance Expense	\$ 46,000	\$ 2,000	\$ (44,000)	\$ 2,000	\$ -
200-2200-22560 - Runway Deicing Chemicals	\$ 10,000	\$ 10,000	\$ -	\$ 10,000	\$ -
200-2200-22600 - Property & Roads Expense	\$ 6,000	\$ 14,000	\$ 8,000	\$ 10,000	\$ (4,000)
200-2200-26260 - Miscellaneous Expense	\$ 16,525	\$ -	\$ (16,525)		\$ -
200-2200-24020 - Garbage Equipment Rental	\$ 3,800	\$ 3,800	\$ -	\$ 4,600	\$ 800
200-2400-24040 - Vehicle Gas & Oil Expense	\$ 17,500	\$ 22,500	\$ 5,000	\$ 20,000	\$ (2,500)
200-2400-24060 to 24350 - Airport Equipment Vehicles	\$ 39,100	\$ 40,000	\$ 900	\$ 35,055	\$ (4,945)
Total Operating Expenditures	758,625	794,000	\$ 35,375	\$ 760,335	\$ (33,665)
Variance + / (-)	\$ (1,329)	\$ -			

APPENDIX 1

Schedule No. P1

		2021 Budget	2020 Budget	2019 Actual	2018 Actual	\$ Change 2020 Budget	% Change 2020 Budget
RESERVE OPEN BALANCE		741,676	1,252,990	1,292,782	1,119,228		
EXPENDITURE							
320.105	Parking Meters	237,734	361,806	246,867	242,405	(124,072)	-34.29%
320.110	Parking Violations	822,235	867,893	801,444	776,082	(45,658)	-5.26%
320.115	Off-Street Parking	379,584	442,112	322,246	313,852	(62,528)	-14.14%
320.120	Ontario St. Garage	640,868	726,451	522,187	464,822	(85,583)	-11.78%
320.125	Carlisle St. Garage	555,729	659,358	536,451	535,754	(103,629)	-15.72%
	Debt/Interest payment	831,688	832,994	848,686	831,093	(1,306)	-0.16%
TOTAL EXPENDITURE		3,467,838	3,890,614	3,277,881	3,164,007	(422,776)	-10.87%
REVENUE							
320.105	Parking Meters	429,382	815,600	671,474	651,725	(386,218)	-47.35%
320.110	Parking Violations	672,812	790,000	773,861	805,039	(117,188)	-14.83%
320.115	Off-Street Parking	290,576	648,000	610,951	648,811	(357,424)	-55.16%
320.120	Ontario St. Garage	278,764	331,200	346,874	412,529	(52,436)	-15.83%
320.125	Carlisle St. Garage	464,708	775,300	874,720	807,362	(310,592)	-40.06%
	Interest earned	14,800	19,200	(39,791)	12,095	(4,400)	-22.92%
TOTAL REVENUE		2,151,042	3,379,300	3,238,089	3,337,561	(1,228,258)	-36.35%
NET REVENUE/(EXPENDITURE) before TAX LEVY SUPPORT		(1,316,796)	(511,314)	(39,792)	173,554	(805,482)	157.53%
TRANSFER FROM TAX LEVY BUDGET		1,250,000	-	-	-	1,250,000	0.00%
NET REVENUE/(EXPENDITURE) after TAX LEVY SUPPORT		(66,796)	(511,314)	(39,792)	173,554	444,518	-86.94%
RESERVE CLOSING BALANCE		674,880	741,676	1,252,990	1,292,782		

ESTIMATE 2021

PARKING

SCHEDULE NO. 2

		2021 ESTIMATE	2020 APPROVED
320.105	<u>103 PARKING METERS</u> Meters-Replace meters with updated technology	\$0	\$100,000
320.115	<u>356 BUILDING & IMPROVEMENTS</u> Race Street Parking Lot (P17-179)	0	70,000
320.120	<u>417 CONSULTING FEES</u> Annual Strand Monitoring	30,000	30,000
320.125	<u>CARLISLE STREET GARAGE</u> <u>180 IMPROVEMENTS - NON TCA</u> Repair spray on insulation lower level ceiling Replace Exterior Security	0 13,000 13,000	10,000 0 10,000
	<u>356 BUILDING & IMPROVEMENTS</u> Waterproofing repairs (P20-164)	0 0	80,000 80,000

<u>Project No.</u>	<u>Project Name:</u>	<u>Gross Cost:</u>	<u>Funding Source</u>
P21-151	Ontario St. Parking Garage Waterproofing Repairs and Security	100,000	Building Reserve
		100,000	

RESERVE AND RESERVE FUNDS:

Name		Purpose	Dec 31/19	Dec 31/18	Dec 31/17
Capital Related:					
Equipment Replacement	Equipment Replacement		1,421,553	1,761,195	1,304,544
Motor Vehicle Replacement	Replacement of Major Equipment / Equipment Replacement Reserve		5,005,635	6,372,176	7,289,877
Building Improvement Reserve	Provide for commitments to building improvement projects TCA		2,180,693	2,108,089	1,900,563
Cemetery Reserve	Net cemetery activity-to be used for Capital items		19,437	19,437	29,842
Infrastructure Levy Reserve	Reserve to provide funds to address the infrastructure deficit		1,233,535	1,445,599	1,312,064
First Ont Pac CIF Reserve	Capital Improvement Fund Reserve funded through portion of ticket sales		367,081	221,079	105,607
Meridian Capital	Net Meridian Centre activity - provide funds for capital expenditures		195,338	153,376	109,588
Future Mausoleum	Provide funds for debt repayment and future mausoleum construction.		386,193	269,882	176,890
Sewer Capital Reserve	Net wastewater activity		433,611	1,331,162	460,478
Total Capital Related			\$11,243,076	\$13,681,994	\$12,689,454
Contingency:					
Accumulated Sick Leave	For certain employees unused sick leave can accumulate and could be taken as cash on termination. The liability for the vested sick leave in 2018 \$5,684,744		\$2,987,931	\$2,987,931	\$2,992,570
Encumbrances	Provide for unliquidated encumbrances or commitments.		16,041,417	14,704,414	16,033,119
Community Improvement Plan Reserve	Provide for ongoing commitments to the CIP program		5,938,418	5,386,567	4,745,190
Winter Control Reserve	Reserve to help stabilize winter control fluctuations		500,000	300,000	300,000
Election Reserve	To fund the cost of the municipal election		99,573	99,573	477,000
Litigation/Insurance Reserve	To fund "unknown matters" and to provide additional amounts to pay legal expenses and damages below City's deductible		567,419	574,522	451,745
Meridian - Special Events	Net Meridian Centre activity - provide funds for self-promoted/co-promoted special events		229,997	143,788	
Actifest Surplus	Legacy fund from senior games for programmes for Seniors 55+ promoting healthy lifestyles		5,658	5,658	5,658
Parking	Net revenue derived from Parking Operations		1,252,992	1,292,783	1,119,229
Total Contingency			\$27,623,405	\$25,495,237	\$26,124,511
Discretionary:					
Civic Project Fund	Interest earned used for Municipal Capital or other capital projects		9,122,956	9,415,980	9,428,494

RESERVE AND RESERVE FUNDS:

Name		Purpose	Dec 31/19	Dec 31/18	Dec 31/17
<u>Non-Discretionary:</u>					
Building Code	Net Building Permit fees - Provincial legislation		2,487,536	1,011,113	845,399
Gas Tax Reserve - Federal	Incremental Infrastructure Roads,Sewers,Watermains		6,458,682	6,947,761	6,043,359
Gas Tax Reserve - Provincial	Public Transportation		2,209,642	1,973,240	3,593,843
Payment in Lieu of Parkland	5% cash-in-lieu of parkland dedication (Sec 542 (15) Planning Act).		2,512,341	1,758,890	1,514,312
Future Sidewalks	When sidewalk requirements are waived by Council the funds are placed in a reserve for a period of 20 years.		\$1,207,107	\$1,090,675	\$1,069,811
Subdivider Deposits	Funds can only be used to meet expenditures for the specific subdivision		696,156	701,823	640,992
Residential Development Charges	Funds to be used only to meet growth-related net capital costs for which the development charge was imposed (Sec 16 (1) Development Charge Act).		3,990,203	3,616,395	3,555,038
Total Non-Discretionary			\$19,561,667	\$17,099,899	\$17,262,753
<u>Working Capital:</u>					
Hydro Funds	One time hydro funding source		520,217	6,050,217	4,300,000
<u>Tax Rate Stabilization Reserve:</u>					
Tax Rate Stabilization Reserve	Minimize the fluctuation of tax rate increases due to extraordinary of unforeseen events		844,197	566,983	710,788
TOTAL RESERVE AND RESERVE FUNDS			\$68,915,518	\$72,310,309	\$70,516,000

Definitions:

- Reserve: A reserve is an allocation of accumulated net revenue. It has no reference to any specific asset and does not require segregated funds.
- Reserve Fund: A reserve fund differs from a reserve in that reserve fund assets are segregated and restricted to meet the purpose of the reserve fund. In addition reserve funds earn interest.

Note:

- The 2020 actuals will be provided with the 4th quarter variance report
- A number of these reserves have their amount committed to specific purposes

Account No.
Transfer from CPF

	Forecast 2021 Budget	2020 Budget	2020 Yr. End Forecast
Opening Balance - January 1	\$ 8,652,285	\$ 9,033,302	\$ 9,122,956
<u>Revenues:</u>			
Fundraising revenues - Culture	17,500	50,000	1,500
Interest Income - Seymour Hannah	208,507	238,744	238,744
Interest Income	50,000	50,000	50,000
Art Award funds for SCCIP (Cultural Investment Program)			6,759
Land Sales Revenue	50,000	50,000	50,000
	326,007	388,744	347,003
<u>Operating Expenditures:</u>			
783.101.900 City Grant Program	15,000	15,000	15,000
703.117.900 Civic Celebrations	14,000	14,000	-
750.511.900 Cultural Investment Program	98,500	246,000	246,000
750.511.900 Cultural Investment Program (additional funding)	49,000	49,000	49,000
761.100.951 Physician Recruitment Program	25,000	25,000	25,000
760.141.900 Heritage Grant Program - carried over from 2019	1,045	1,045	
760.141.900 Heritage Grant Program - additional funds, 2018	40,000	40,000	
760.106.955 CIP - façade improvements, 2019			
Habitat for Humanity - Servicing Costs and Grant	17,500	17,500	
703.115.000 Civic Receptions - Canada Day Festival	30,000	30,000	5,209
703.115.000 Civic Receptions - Santa Claus Parade	20,000	20,000	
750.512.900 Culture - Art Awards	16,577	16,577	16,577
750.512.900 Culture - cNiagara			
750.512.900 Culture - Promotion/Publicity			
752.105.900 Museum- Special Exhibits			
761.129.900 Festivals	116,100	116,100	116,100
761.135.900 Market Festivals/Openings			
750.625.900 Meridian Centre - Sports Wall of Fame			
601.100.255 EthnoCultural Organizations charitable grant	38,785	38,785	37,287
761.100.900 Planning Study - GM Secondary Plan (Carried fwd from 2019)	32,848	32,848	-
Civic Square - design	120,000	120,000	-
Arena Strategy for future ice provision - Aug 13,2018 Council approval			40,507
701.125.900 Strategic Plan upgrade (Dec 17,2018 council)			
783.101.900 Out of the Cold Program -Sept 24,2018 Council approval			13,348
Facer Street revitalization - matching funds (2018)	10,000	10,000	-
Facer Street Streetscape Masterplan (Jan 28,2019 Council)	70,000	70,000	-
711.100.900 YWCA - Oakdale Ave - building permit (Feb 10,2019 council)			39,779
783.100.000 YWCA sexual trafficking			5,000
Safe Swimming Initiative at Sunset Beach (July 15, 2019 Council)	3,387	7,254	3,867
101 South Drive (approved on July 15, 2019 Council)	130,000	130,000	-
702.300.900 Additional DC and CBC Background studies and Inclusionary Zoning	125,000	175,000	50,000
Labyrinth Project (Nov 4 2019 Council)		35,000	35,000
6-8 Academy Street property sale (Nov 18 2019 Council)	TBD	TBD	
(Other fees, including demolition fees, environmental fees, and permit fees be reimbursed upon successful completion through the civic project fund - Amount to be determined)			
750.230.900 MW Targeted Team to help tackle the prevalence of needles in City parks and streets	230,000	350,000	120,000
One-time Tax Support due to COVID-19	2,674,257	-	-
Total	3,876,999	1,559,109	817,674
Closing Balance - December 31	5,101,293	7,862,937	8,652,285

Distribution:

Capital	3,768,712	6,542,058	7,529,245
Capital - Land Sales	1,332,581	1,320,879	1,282,581
Interest	-	-	(159,541)
	<u>5,101,293</u>	<u>7,862,937</u>	<u>8,652,285</u>

Capital Unencumbered:

Capital Available	5,101,293	7,862,937	8,811,826
Internal Loan to Seymour Hannah Complex	(3,451,833)	(4,039,361)	(4,039,361)
Capital Project Contributions			
Performing Arts Centre			
Spectator Facility			
Internal Loan re OBRP changes			
Unencumbered Capital	<u>1,649,460</u>	<u>3,823,576</u>	<u>4,772,465</u>

Reserve for Community Development

Unencumbered Capital	1,649,460	3,823,576	4,772,465
Interest	-	-	(159,541)
Closing Balance - December 31	<u>1,649,460</u>	<u>3,823,576</u>	<u>4,612,924</u>

Notes:

The Civic Project Fund can fund existing community projects which grant funding to external cultural and community improvement initiatives. It will also be used to fund significant and new facility construction and/or purchases.

To mitigate the effect of the change to the tax base, the transfer regarding the hydro interest will initially be maintained. This transfer will be made to maintain the existing level of hydro interest.

The Ad Hoc Budget Committee also recommends that any revenues received from land sales (excluding Parking related items) be used as a source of revenue for the Civic Project Fund. These revenues were previously considered in the Operating Budget.

City of St Catharines
Tax Stabilization reserve
2021 Commitments

Account 310.126.000

Estimated Balance December 31, 2020	\$213,031
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2021 Commitments:

EDTS - Government Relations position (50% funded with reserve)	\$55,291
Mayor & Council - Great Lake Events	\$25,000
PBS - GM Secondary Plan	\$50,000
EFES - Accessibility Audit	\$75,000
CRCS - Russel Ave Community Centre - Phase 2 Painting	\$7,700

Total estimated commitments:	\$212,991
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Estimated closing balance December 31, 2021	\$40
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**City of St Catharines
Hydro Fund reserve
2021 Commitments**

Account 310.116.000

Estimated Balance December 31, 2020	\$207,217
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2021 Commitments:

MW - Equipment Reserve	\$50,000
MW - Cemetery Repairs	\$40,000
EFES - SMH-Electric Ice Making Cart	\$35,000
CRCS - Museum - Repairs to Pedestrian Bridge	\$25,000
FS - Station #5 Eaves & Downspout Repairs	\$10,000

Total estimated commitments:	\$160,000
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Estimated closing balance December 31, 2021	\$47,217
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City of St Catharines
 Vehicle Listing
 Machinery and Equipment Listing
 as at December 31,2020 - estimated

	Acquisition Cost	Net Book Value
Vehicle Listing	\$ 19,803,335	\$ 7,300,782
Machinery/Equipment Listing	\$ 7,183,444	\$ 2,300,440
Total:	<u>\$ 26,986,779</u>	<u>\$ 9,601,222</u>

**City of St.Catharines
Vehicles
December 31, 2020**

Master File Number	Asset Description	Make/Model	In-Service Year	Closing Cost (Dec 31, 2020)	Closing Accumulated Amortization (Dec 31, 2020)	Closing NBV (Dec 31, 2020)
F-002-14	Toyota Camry	Toyota Camry	2013	25,660	19,245	6,415
F-003-17	2017 GMC Terrain SUV	GMC Terrain	2017	25,772	9,020	16,752
F-004-15	GMC Cube Van	GMC STV	2014	35,844	23,299	12,546
F-005-20	Single Axle Dump Truck	International HV607	2019	283,724	30,654	253,070
F-006-10	Ford Fusion Hybrid	Ford Fusion	2009	31,309	31,309	-
F-007-10	Ford Fusion Hybrid	Ford Fusion	2009	31,303	31,303	-
F-008-15	GMC Cube Van	GMC STV	2014	35,844	23,299	12,546
F-011-12	Ford F550 4 X 4	Ford F550 4 X 4	2012	64,487	54,814	9,673
F-012-19	Single Axle Dump Truck	International HV607	2019	253,225	42,204	211,021
F-013-14	GMC Terrain	GMC Terrain	2013	20,762	15,571	5,190
F-015-05	Ford F-150 Half Ton Pickup Truck	Ford F-150	2005	22,259	22,259	-
F-017-13	GMC Savana	GMC Savana 3500	2013	49,307	36,980	12,327
F-020-05	Ford F-150 Half Ton Pickup Truck	Ford F-150	2005	22,259	22,259	-
F-021-16	Ford F-250 4X4 Pickup	Ford F-250	2015	33,585	18,472	15,113
F-022-16	Ford F-250 4X4 Pickup	Ford F-250	2015	33,585	18,472	15,113
F-024-08	Dodge Ram 1500 Quad Cab Pickup	Dodge Ram 1500	2007	23,581	23,581	-
F-026-08	Dodge Ram 1500 Quad Cab Pickup	Dodge 1500 Quad Cab	2007	23,581	23,581	-
F-027-18	GMC Sierra1500 1/2-Ton Pickup	GMC Sierra 1500RI	2018	26,351	7,686	18,666
F-028-13	Ford Escape SE	Ford Escape SE AWD	2013	26,332	19,749	6,583
F-029-12	Dodge RAM 2500	Dodge RAM 2500	2011	24,354	23,136	1,218
F-030-19	Ford F250 3/4 Ton Pickup	Ford F-250	2019	35,411	8,431	26,980
F-032-13	3/4 Ton Pickup - GMC	GMC Sierra	2012	26,061	22,152	3,909
F-035-13	3/4 Ton Pickup - GMC	GMC Sierra	2012	26,061	22,152	3,909
F-036-08	Ford Escape Hybrid - SC CAR 3	Escape	2008	38,656	38,656	-
F-037-20	Ford Stake/Dump Truck	Ford F550 Diesel	2020	78,093	5,206	72,886
F-038-13	3/4 Ton Pickup - GMC	GMC Sierra	2012	26,061	22,152	3,909
F-039-20	Ford Stake/Dump Truck	Ford F550 Diesel	2020	78,093	5,206	72,886
F-040-20	Ford F250 Pickup	Ford F-250	2020	42,779	1,528	41,251
F-043-10	3/4 Ton Pickup	Dodge Ram 2500	2010	24,650	24,650	-
F-044-14	Dodge Ram 2500	Dodge Ram 2500	2013	29,116	21,680	7,436
F-045-13	Ford Transit Connect Van	Ford Transit Connect	2012	27,089	22,961	4,128
F-048-12	Dodge RAM 2500	Dodge RAM 2500	2011	24,354	23,136	1,218
F-049-12	Chevrolet Express 2500 Van	Chevrolet Express Cargo 2500	2011	28,813	27,308	1,505
F-050-15	GMC Terrain SLE	GMC Terrain SLE	2015	23,108	12,710	10,399
F-051-10	Ford Escape 4x4 SUV Hybrid	Ford Escape	2009	36,927	36,927	-
F-052-11	Dodge Ram 2500	Dodge Ram 2500	2010	24,004	24,004	-
F-054-20	Ford F-550 Stake Truck/Dump Truck	Ford F-550	2020	78,038	2,601	75,437
F-055-09	Chevrolet Express 3500 Cube Van	Chevrolet Express 350	2009	42,678	42,678	-
F-058-09	Ford F-550 Stake Truck/Dump Truck	Ford F-550	2009	54,913	54,913	-
F-059-20	Chevrolet Bolt Electrical SUV	Chevrolet Bolt	2020	40,732	1,455	39,277
F-060-20	Ford F250 Pickup	Ford F-250	2020	42,779	1,528	41,251
F-061-13	Freightliner Dump / Plow	Freightliner 114SD Snow Plow	2013	298,683	224,012	74,671

Master File Number	Asset Description	Make/Model	In-Service Year	Closing Cost (Dec 31, 2020)	Closing Accumulated Amortization (Dec 31, 2020)	Closing NBV (Dec 31, 2020)
F-062-05	GMC Savana 3/4 Ton Cargo Van	GMC Savana Cargo	2005	25,679	25,679	-
F-063-08	Ford E350 Cube Van	Ford E350	2007	42,168	42,168	-
F-064-08	Ford E350 Cube Van	Ford E350	2007	42,168	42,168	-
F-065-14	Dodge Ram Pickup	Dodge Ram 3500	2014	28,054	18,235	9,819
F-066-12	Chevrolet Express 2500 Van	Chevrolet Express Cargo 2500	2011	38,356	35,792	2,564
F-067-08	Ford F-350 Super Duty Crew Cab	Ford F-350	2008	31,307	31,307	-
F-071-20	Ford F-250 Pickup	Ford F-250	2020	42,907	2,043	40,864
F-072-13	International Workstar 7600	International Workstar 7600	2013	243,774	182,831	60,944
F-073-13	International Workstar 7600	International Workstar 7600	2013	243,779	182,834	60,945
F-075-09	Ford F-250 3/4 Ton Pickup	Ford F-250	2009	23,602	23,602	-
F-076-09	Ford F-250 3/4 Ton Pickup	Ford F-250	2009	23,598	23,598	-
F-077-09	Ford F-250 3/4 Ton Pickup	Ford F-250	2009	23,598	23,598	-
F-078-10	Ford Escape 4x4 SUV Hybrid	Ford Escape	2009	36,927	36,927	-
F-079-11	Single Axle Dump Truck - International	International Workstar 7400 SFA 4X2	2010	196,731	196,731	-
F-080-12	Cube Van - GMC	GMC Savana 3500	2012	47,760	40,596	7,164
F-081-12	International Dump Truck	International Work Star 7500	2011	193,307	183,642	9,665
F-081-12	International Dump Truck		2012	1,691	1,438	254
F-082-12	International Dump Truck	International Work Star 7500	2011	193,307	183,642	9,665
F-082-12	International Dump Truck		2012	1,691	1,438	254
F-083-15	GMC Cube Van	GMC STV	2014	35,844	23,299	12,546
F-084-09	International Paystar 5600 Triaxle Dump	International Paystar 5600	2009	196,064	196,064	-
F-085-18	GMC Sierra 1/2 ton pick up	GMC Sierra	2018	26,351	7,686	18,666
F-089-18	GMC Sierra 1/2 ton pick up	GMC Sierra 2018	2018	26,351	7,686	18,666
F-091-20	Ford F-250 Pickup	Ford F-250	2020	42,907	2,043	40,864
F-097-20	Ford F250 Pickup	Ford F-250	2020	42,779	1,528	41,251
F-100-14	Toyota Camry	Toyota Camry	2013	25,660	19,245	6,415
F-105-15	Ford F550 Dump Truck	Ford F550	2015	56,843	31,264	25,579
F-109-14	Dodge Ram 2500	Dodge Ram 2500	2013	25,656	19,242	6,414
F-111-19	GMC Cargo Van	GMC Savana 2500	2018	27,956	6,057	21,899
F-112-14	GMC Savana Cargo Van	GMC Savana Cargo Van	2013	25,432	19,074	6,358
F-112-14	GMC Savana Cargo Van		2016	13,825	6,221	7,604
F-113-16	Freightliner Dump Truck	Freightliner SD108	2015	254,541	139,998	114,544
F-115-03	3/4 Ton Pickup Ford F250	Ford F250	2003	24,197	24,197	-
F-117-18	Ford E350 Cube Van	Ford E350	2018	36,715	10,709	26,006
F-118-18	Ford E350 Cube Van	Ford E350	2018	36,715	10,709	26,006
F-119-18	Ford E350 Cube Van	Ford E350	2018	36,715	10,709	26,006
F-120-14	Dodge Ram 2500	Dodge Ram 2500	2013	25,656	19,242	6,414
F-121-91	Street Flusher - International	International 4900	1991	99,900	99,900	-
F-122-14	GMC Savana Cargo Van	GMC Savana Cargo Van	2013	29,266	21,641	7,625
F-124-10	Vactor	International Workstar 2110-J4	2010	388,734	388,734	-
F-125-14	Dodge Ram 2500	Dodge Ram 2500	2013	29,116	21,680	7,436
F-126-15	Ford F550 Dump Truck	Ford F550	2015	56,804	31,242	25,562
F-127-18	GMC Sierra 3500 1-Ton Crew Cab Pickup	GMC Sierra 3500	2018	33,905	9,324	24,581
F-128-15	Ford F550 Stake Truck/Dump Truck	Ford F550	2015	69,618	38,290	31,328
F-129-15	Ford F550 Dump Truck	Ford F550	2015	56,749	31,212	25,537

Master File Number	Asset Description	Make/Model	In-Service Year	Closing Cost (Dec 31, 2020)	Closing Accumulated Amortization (Dec 31, 2020)	Closing NBV (Dec 31, 2020)
F-130-16	Single axle dump truck with plow	Freightliner 108SD	2016	248,971	112,037	136,934
F-131-18	Ford Escape AWD	Ford Escape AWD	2017	27,277	9,547	17,730
F-132-17	Ford F-350 cube van	Ford F-350	2016	38,611	17,375	21,236
F-138-04	Ford E250 Window Van	Ford E250	2004	24,148	24,148	-
F-140-18	One Tandem Dump Truck	Freightliner 108SD	2017	390,815	136,785	254,029
F-143-19	GMC Cargo Van	GMC Savana 2500	2018	32,283	6,995	25,288
F-145-20	Single Axle Dump Truck	International HV607	2019	282,310	30,470	251,840
F-146-20	Single Axle Dump Truck	International HV607	2019	282,310	30,512	251,799
F-147-20	Single Axle Dump Truck	International HV607	2019	283,735	30,655	253,079
F-149-16	Ford F-250 4X4 Pickup	Ford F-250	2015	33,585	18,472	15,113
F-152-07	Freightliner Tandem Dump Truck	Freightliner M2-112V	2007	206,752	206,752	-
F-154-08	International Single Axle Dump Truck	International 7400SFA	2008	163,583	163,583	-
F-155-08	International Single Axle Dump Truck	International 7400SFA	2008	163,583	163,583	-
F-156-12	Ford Fusion Hybrid	Ford Fusion Hybrid	2012	29,217	24,834	4,383
F-159-15	GMC Cube Van	GMC STV	2014	35,844	23,299	12,546
F-160-20	Single Axle Dump Truck	International HV607	2019	284,152	30,697	253,455
F-165-19	Freightliner Tandem Dump Truck	Freightliner 108SD	2018	274,819	68,705	206,115
F-166-19	Freightliner Tandem Dump Truck	Freightliner 108SD	2018	274,819	68,705	206,115
F-167-19	Freightliner Tandem Dump Truck	Freightliner 108SD	2018	274,819	68,705	206,115
F-200-11	Single Axle Dump Truck - International	International Workstar 7400 SFA 4X2	2010	196,731	196,731	-
F-203-11	Single Axle Dump Truck - International	International Workstar 7400 SFA 4X2	2010	196,731	196,731	-
F-312-12	Ford Escape Hybrid	Ford Escape Hybrid	2011	36,169	34,360	1,808
F-314-11	Ford Escape 4 X 4	Ford Escape AWD	2010	23,034	23,034	-
F-315-11	Ford Escape 4 X 4	Ford Escape AWD	2010	23,034	23,034	-
F-322-17	2017 GMC Terrain SUV	GMC Terrain	2017	25,772	9,020	16,752
F-323-20	Kia Sedona Minivan	Kia Sedona	2020	31,438	3,368	28,070
F-326-10	Dodge Caravan SE	Dodge Caravan	2010	18,909	18,909	-
F-328-17	2017 GMC Terrain SUV	GMC Terrain	2017	25,772	9,020	16,752
F-400-19	Single axle aerial truck	International HV607	2019	249,831	27,759	222,072
F-402-20	Chevrolet Bolt Electrical SUV	Chevrolet Bolt	2020	40,732	1,455	39,277
F-403-03	Mini Van - Chevrolet Venture	Venture	2003	22,522	22,522	-
F-406-16	Dodge Ram 2500	Dodge Ram	2015	42,473	23,360	19,113
F-410-12	Dodge Stake Truck Dump Truck	Dodge 5500	2011	58,623	55,692	2,931
F-412-14	GMC Sierra Pickup	GMC Sierra SL 3500 HD	2013	29,103	21,828	7,276
F-415-16	Ford F-350	Ford F-350	2015	41,842	23,013	18,829
F-417-03	GMC 1 Ton Stake Truck Dump Truck	TC36003	2003	37,846	37,846	-
F-420-04	Ford F250 Pickup	F250	2004	24,857	24,857	-
F-421-18	Ford Escape AWD	Ford Escape AWD	2017	27,277	9,547	17,730
F-426-19	Ford F-350 Stake Truck Dump Truck	Ford F-350	2019	54,265	5,879	48,387
F-444-06	Dodge Hemi D250 Pickup Truck	D250	2005	25,878	25,878	-
F-446-10	Freightliner Dump / Chipper Truck	M-2106	2009	100,765	100,765	-
F-463-19	International Forestry Crane Truck	International HV607	2019	281,634	42,245	239,389
F-470-12	Stake Truck/Dump Truck - Ford F350	Ford F350	2013	44,849	33,637	11,212
F-472-18	GMC Sierra 1/2 ton Pickup Truck	GMC Sierra 1500 RI	2018	26,351	7,686	18,666
F-482-10	Ford F-350 Crew Cab Pickup	F-350	2009	34,616	34,616	-

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F-485-08	Dodge Ram 1500 Quad Cab Pickup	Ram 1500	2007	23,523	23,523	-
F-486-11	Dodge Ram 2500 Pickup	Dodge RAM 2500	2010	24,182	24,182	-
F-488-06	Ford F550 Stake Truck/Dump Truck	F550	2006	62,050	62,050	-
F-489-12	Kubota Utility Vehicle	Kubota RTV1100	2012	26,950	26,950	-
F-490-11	GMC Crew Cab Pickup	GMC Sierra 3500	2011	30,169	28,661	1,508
F-495-12	Dodge RAM 2500	Dodge RAM 2500	2011	24,157	22,949	1,208
F-496-12	Ford F550 XL	Ford F550 XL	2012	66,888	56,855	10,033
F-497-11	Ford F550 Dump Truck	Ford F550	2010	60,020	60,020	-
F-498-12	Dodge RAM 2500	Dodge RAM 2500	2011	24,157	22,949	1,208
F-500-11	Dodge Ram 2500 Pickup	Dodge RAM 2500	2010	24,182	24,182	-
F-503-15	Ford F550 Stake Truck/Dump Truck	Ford F550	2014	68,970	44,830	24,139
F-504-18	Ford F-550 Stake Truck Truck	Ford F550 crew cab	2018	59,140	16,756	42,384
F-505-11	Ford F550 Dump Truck	Ford Dump	2010	56,071	56,071	-
F-506-10	Ford F-550 Stake Truck/Dump Truck	F-550	2009	56,256	56,256	-
F-507-18	Ford F-350 Stake Truck Truck	Ford F-350 regular cab	2018	40,015	11,004	29,011
F-509-12	Dodge Grand Caravan	Dodge Grand Caravan	2011	20,655	19,623	1,033
F-513-12	Aerial Truck	International Workstar 7400 SBA	2012	214,099	181,984	32,115
F-514-08	Ford F550 Stake Truck Truck	F550	2007	61,522	61,522	-
F-516-11	Transit Connect Van	Ford Transit Connect	2011	27,488	26,113	1,374
F-523-11	Dodge Ram 2500	Dodge Ram 2500	2010	24,004	24,004	-
F-526-08	Dodge Ram 550 Tree Maintenance Truck	Ram 5500	2008	73,564	73,564	-
F-528-14	GMC Savana Cargo Van	GMC Savana Cargo Van	2013	27,875	20,669	7,207
F-533-14	Ford F550 Stake Truck/Dump Truck	Ford F550	2014	64,464	41,902	22,562
F-600-13	Ford Escape SE	Ford Escape SE AWD	2013	26,332	19,749	6,583
F-602-16	40 Food F550 Aerial Truck	Ford F550, 2016	2016	130,028	58,513	71,515
F-603-10	3/4 Ton Side Loading Van	Ford E250	2010	32,319	32,319	-
F-605-14	Dodge Caravan	Dodge Caravan	2013	20,941	15,706	5,235
F-606-08	International 4300 Stake Truck/Dump Truck	4300	2007	130,206	130,206	-
F-607-13	3/4 Ton Pickup - GMC	GMC Sierra	2012	26,061	22,152	3,909
F-608-11	GMC Savana Van	GMC Savana	2010	24,497	24,497	-
F-610-20	Ford Mid Roof Van	Ford Transit T-250	2020	40,714	1,939	38,775
F-611-17	Ford F-350 cube van	Ford F-350	2016	35,639	16,038	19,602
F-611-17	Ford F-350 cube van		2017	7,530	2,636	4,895
F-612-12	GMC Sierra Pickup	GMC Sierra SL 3500 HD	2012	61,366	52,161	9,205
F-613-20	Ford Mid Roof Van	Ford Transit T-250	2020	35,144	1,674	33,470
F-614-20	Ford Low Roof Van	Ford Transit T-150	2020	32,116	1,529	30,587
F-615-14	Dodge Caravan	Dodge Caravan	2013	20,941	15,706	5,235
F-616-01	Chevrolet 3500 Cargo Van	3500	2001	26,656	26,656	-
F-617-20	Ford Low Roof Van	Ford Transit T-150	2020	32,116	1,529	30,587
F-618-03	Ford F350 Utility/Service Truck	F350	2003	43,682	43,682	-
F-619-05	3/4 Ton Cargo Van - GMC Savana 2500	Savana 2500	2005	25,056	25,056	-
F-620-05	3/4 Ton Cargo Van GMC Savana 2500	Savana 2500	2005	25,056	25,056	-
F-621-20	Ford Low Roof Van	Ford Transit T-150	2020	32,116	1,529	30,587
F-622-20	Ford Low Roof Van	Ford Transit T-150	2020	32,116	1,529	30,587
F-623-13	GMC Savana Cargo Van	GMC Savana 2500	2013	29,142	21,856	7,285

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F-624-10	3/4 Ton Pickup	Dodge Ram 2500	2010	24,650	24,650	-
F-626-13	GMC Savana Cargo Van	GMC Savana 2500	2013	31,654	23,741	7,914
F-631-10	3/4 Ton Side Loading Van	Ford E250	2010	34,263	34,263	-
F-635-08	Ford E-250 3/4 Ton Cargo Van	E250	2008	26,797	26,797	-
F-636-13	GMC Savana Cargo Van	GMC Savana 2500	2013	31,561	23,671	7,890
F-637-13	GMC Sierra Pickup	GMC Sierra SL2500	2013	33,389	25,042	8,347
F-722-12	Kubota Utility Vehicle	Kubota RTV900XTG-H	2012	12,286	12,286	-
F-769-17	Kubota Utility Vehicle with tank and sprayer	Kubota RTV-1100C	2017	21,370	10,685	10,685
F-812-15	Kubota Utility Vehicle with upgrade kit	Kubota RTV1100	2015	29,154	22,907	6,247
F-813-15	Kubota Utility Vehicle	Kubota RTV1140	2015	14,653	11,513	3,140
F-814-14	Kubota Utility Vehicle	Kubota RTV-X900W108 SD	2015	13,534	10,634	2,900
F-815-14	Kubota Utility Vehicle	Kubota RTV-X900W108 SD	2015	13,534	10,634	2,900
F-837-20	Chevrolet Bolt Electrical SUV	Chevrolet Bolt	2020	40,732	1,455	39,277
F-843-07	Dodge Ram 1500 Quad Cab	1500 Quad Cab	2006	23,566	23,566	-
F-844-07	Dodge Ram 1500 Quad Cab	1500 Quad Cab	2006	23,566	23,566	-
FF-001-20	Ford Explorer Hybrid	Ford Explorer	2020	38,145	4,087	34,058
FF-002-18	Dodge Grand Caravan Minivan	Dodge Grand Caravan 2018	2018	23,771	7,131	16,640
FF-004-16	Ford F-350 Transit	Ford F-350 Transit	2015	35,143	19,329	15,814
FF-005-12	Dodge Ram Pickup	Dodge Ram 1500	2012	27,110	23,044	4,067
FF-006-12	Dodge Ram Pickup	Dodge Ram2500 ST 4 x 4	2012	41,751	35,488	6,263
FF-007-14	Spartan Metrostar Pumper	Spartan Metrostar	2014	512,091	221,906	290,185
FF-008-19	Ford F-150 Half Ton Pickup	Ford F-150	2019	45,664	8,531	37,133
FF-009-06	Ford F250 XL Super Duty	F250XL	2005	37,226	37,226	-
FF-010-17	Fire pumper rescue truck- Spartan metro star	Spartan Metrostar	2016	643,771	193,131	450,640
FF-011-05	Fire Pumper Truck	Shield Series	2005	347,490	347,490	-
FF-012-18	Freightliner Metro Star Pumper Truck	Spartan Metro Star	2019	758,848	88,532	670,316
FF-013-19	Ford F-150 Half Ton Pickup	Ford F-150	2019	45,664	8,531	37,133
FF-014-10	Spartan Fire Pumper Truck	Spartan Pumper	2010	379,047	265,333	113,714
FF-015-05	Fire Pumper Truck	Shield Series	2005	347,490	347,490	-
FF-017-08	Smeal Pumper Truck - SP6		2008	354,000	295,000	59,000
FF-019-00	Freightliner Fire Pumper/Tanker	FL80	2001	245,906	245,906	-
FF-020-14	Ford Explorer with storage system	Ford Exporer	2014	49,553	32,209	17,344
FF-020-14	Ford Explorer with storage system		2017	3,804	1,332	2,473
FF-021-15	Ford Taurus	Ford Taurus	2015	32,492	17,870	14,621
FF-022-16	Ford Explorer	Ford Explorer	2015	38,387	21,113	17,274
FF-024-17	Ford Taurus Interceptor	Ford Taurus	2017	33,886	11,860	22,026
FF-025-08	Sutphen Pumper/Aerial Truck	Quint/SL7	2008	498,416	415,347	83,069
FF-026-04	Fire Truck Telescopic Aerial Tower	TS95	2004	923,432	923,432	-
FF-027-07	Firetruck Aerial Platform	100'	2006	882,694	853,271	29,423
FF-029-18	Dodge Grand Caravan Minivan	Dodge Grand Caravan	2018	23,771	7,131	16,640
FF-032-09	Dodge Caliber SX	Caliber SX	2008	16,108	16,108	-
FF-033-09	Dodge Caliber SX	Caliber	2008	16,108	16,108	-
FF-035-09	Ford Ranger Pickup Truck	Ranger	2009	19,306	19,306	-
FF-036-09	Spartan Fire Pumper Truck	LA41M-2142	2009	364,283	279,284	84,999
FF-037-10	Dodge Caliber Economy Wagon	Dodge Caliber	2010	17,999	17,999	-

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FF-038-11	Ford Ranger Super Cab	Ford Ranger	2010	19,036	19,036	-
FF-039-19	Ford Expedition SUV	Ford Expedition	2019	69,126	13,085	56,042
FF-860-26	Antique Fire Truck	Gotfredson Antique	2004	9,310	9,310	-
				19,803,336	12,502,553	7,300,782

**City of St.Catharines
Machinery and Equipment
December 31, 2020**

Master File Number	Asset Description	Make/Model	In-Service Year	Closing Cost (Dec 31, 2020)	Closing Accumulated Amortization (Dec 31, 2020)	Closing NBV (Dec 31, 2020)
F-023-20	Backhoe/Loader -John Deere	John Deere 310 SL	2020	131,461	12,051	119,410
F-025-17	Case 580 SN Backhoe Loader	Case 580SN W/T & 500514 Bucket 93"HC	2018	124,264	36,244	88,020
F-033-00	Detour Sign Trailer		1999	4,940	4,940	-
F-034-19	Backhoe/Loader -John Deere	John Deere 310 SL	2020	131,461	12,051	119,410
F-041-12	Toolcat	Bobcat BC5600 Toolcat	2011	66,882	63,538	3,344
F-070-19	Backhoe/Loader-JCB 3CX-15	JCB 3CX-15	2019	130,711	17,428	113,283
F-087-09	Sidewalk Plow	MT6	2009	154,004	154,004	-
F-088-09	Sidewalk Plow	MT6	2009	154,004	154,004	-
F-090-19	Articulating tractor 3400Y	Kubota F2650	2019	64,911	11,355	53,556
F-092-08	Trackless Tractor		2008	142,360	142,360	-
F-095-01	Trailer - Road Closure		2001	4,940	4,940	-
F-096-10	Trackless Boom Flail Mower	Trackless Boom Flail	2010	31,009	31,009	-
F-098-10	4 Wheel Drive Loader	John Deere 624K High Lift	2010	191,086	191,086	-
F-106-15	Street Sweeper	Frieghtliner M2106	2014	243,741	158,432	85,309
F-107-16	Mini Electrical Golf Cart	Aspire motor 2015050013	2016	4,605	2,960	1,645
F-108-98	Snowblower Attachment - Trackless	Z51B-6015	1998	7,128	7,128	-
F-114-16	Articulating tractor 3400Y	Ventrac 3400Y	2017	54,065	18,923	35,142
F-123-16	Madvac- Litter Collector	Madvac LC50	2016	48,056	21,625	26,431
F-133-20	Electric Floor Sweeper	Karcher KM 130/300RBP	2020	57,464	3,192	54,272
F-135-10	Sidewalk Plow - Trackless	Catepillar MT6	2010	135,606	135,606	-
F-137-07	Tennant 6400 Litter Machine/Sweeper	6400 LC	2007	44,215	44,215	-
F-142-98	Snowblower Attachment - Trackless	Z51B-6015	1998	7,326	7,326	-
F-148-06	Rice Hypochlorinating Test Pump	DPH-3B	2006	3,564	3,564	-
F-161-20	Vibratory Roller- Volvo DD15	Volvo DD15	2019	38,669	3,222	35,446
F-163-13	Bomag Vibratory Roller	Bomag BW120AD-4	2013	38,974	19,487	19,487
F-164-15	Hyster Warehouse Forklift	Hyster N35ZRS2	2015	33,596	6,159	27,437
F-179-19	Compressor - Sullair	Sullair 185DPQKU	2020	26,666	2,435	24,231
F-181-14	Guillotine Saw	Wachs 29-000-10	2014	13,583	8,829	4,754
F-183-90	Compressor - Sullair	185DPQ	1990	12,923	12,923	-
F-187-08	14" Concrete Saw - Hand - Stihl	TS420	2008	901	901	-
F-188-08	14" Concrete Saw - Hand - Stihl	TS420	2008	901	901	-
F-191-08	14" Concrete Saw - Hand - Stihl	TS420	2008	901	901	-
F-193-08	14" Concrete Saw - Hand - Stihl	TS420	2008	901	901	-
F-194-08	14" Concrete Saw - Hand - Stihl	TS420	2008	901	901	-
F-195-07	Sullair Pneumatic Breaker/Jackhammer	MPB-60A	2007	1,024	1,024	-
F-196-07	Sullair Pneumatic Breaker/Jackhammer	MPB-60A	2007	1,024	1,024	-
F-198-07	Wacker 2" Diaphrapm/Mud Pump	PDT2A	2007	1,923	1,923	-
F-199-07	Wacker 2" Diaphragm/Mud Pump	PDT2A	2007	1,923	1,923	-
F-201-02	Trailer for Modular Shoring Box		2002	4,318	4,318	-

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F-204-02	Ariens Snowblower	1332	2002	-	-	-
F-205-98	Torpedo - Ferret	U100-1	1998	4,600	4,600	-
F-207-19	Skid Mounted Hydroseeder-1892L	Turbo Turf HS-500EH	2019	8,927	1,488	7,440
F-208-08	Wacker 2" Diaphragm/Mud Pump	PDT2A	2008	1,619	1,619	-
F-209-02	Torpedo - Footage Tools UPT 100	UPT 100	2002	4,471	4,471	-
F-210-82	Trailer Fabricated 51739J		1982	275	275	-
F-211-11	Environmental spills trailer	6 X 12 X 6.6	2010	5,933	3,251	2,682
F-212	Trailer		1978	-	-	-
F-214-03	Ryan 18" Sod Cutter	544945A	2003	6,015	6,015	-
F-217-78	1 Ton Tilt Trailer	1148	1978	935	935	-
F-219-68	Boat Trailer		1968	-	-	-
F-220-15	14" Cut Off Saw - Stihl	TS5001	2015	1,160	638	522
F-222-15	14" Cut Off Saw - Stihl	TS5001	2015	1,160	638	522
F-226-98	2" Dewatering Pump - Kodiak	PWP2HX	1998	694	694	-
F-228-17	14" Concrete Saw - Hand - Stihl	TS500i	2017	1,232	431	801
F-229-17	14" Concrete Saw - Hand - Stihl	TS500i	2017	1,232	431	801
F-230-08	Wacker 2" Diaphragm/Mud Pump	PDT2A	2008	1,619	1,619	-
F-231-03	Meyer Salt Spreader	36006 Junior	2003	1,576	1,576	-
F-232-08	Wacker 2" Diaphragm/Mud Pump	PDT2A	2008	1,619	1,619	-
F-233-08	Wacker 2" Diaphragm/Mud Pump	PDT2A	2008	1,619	1,619	-
F-234-08	Wacker 2" Diaphragm/Mud Pump	PDT2A	2008	1,619	1,619	-
F-236-08	Wacker 2" Diaphragm/Mud Pump	PDT2A	2008	1,619	1,619	-
F-238-08	Wacker 2" Diaphragm/Mud Pump	PDT2A	2008	1,619	1,619	-
F-241-03	Ariens Snowblower	924662	2003	2,797	2,797	-
F-242-19	Asphalt Sprayer	TPS250T	2019	10,770	1,436	9,334
F-243-00	Hydraulic Impact Backhoe Breaker - Allied	A5380	2000	24,625	24,625	-
F-244-11	Diesel Concrete Saw with 30' blade	E & R Lawn Equipment FS 4800 D	2011	19,639	18,658	982
F-245-01	14" Concrete Saw - Hand - Husqvarna	371K	2001	1,104	1,104	-
F-246-01	14" Concrete Saw - Hand - Husqvarna	371K	2001	1,104	1,104	-
F-247-89	1 Ton Tilt Trailer	03T	1989	2,834	2,834	-
F-248-89	1 Ton Tilt Trailer/with shore box	03F-1358	1989	2,834	2,834	-
F-249	Trailer		1988	-	-	-
F-251-98	Pressure Washer - Karcher	HDS 1055	1998	5,422	5,422	-
F-252-02	Atlas/Copco Breaker - Compressor	TEX 28PE	2002	1,554	1,554	-
F-253-02	Atlas/Copco Breaker - Compressor	TEX 28PE	2002	1,554	1,554	-
F-254-90	1 Ton Tilt Trailer	03T-13512	1990	3,940	3,940	-
F-255-90	1 Ton Tilt Trailer/Tamper and breaker	03T	1990	3,026	3,026	-
F-260-17	Stihl 14" CutQuick saw	Stihl TS500i	2017	1,232	431	801
F-261-17	Stihl 14" CutQuick saw	Stihl TS500i	2017	1,961	686	1,275
F-264-76	4" Trash Pump - Midland	6EF11	1976	2,301	2,301	-
F-268-01	14" Concrete Saw - Cart/Water - Husqvarna	3120K	2001	1,975	1,975	-
F-269-01	14" Concrete Saw - Cart/Water - Husqvarna	3120K	2001	1,975	1,975	-

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F-270-15	Deluxe High Performance Scarifier (Grinder)	Smith SPS10	2015	6,207	3,414	2,793
F-272-03	Wacker Plate Tamper	UP1340A	2003	2,471	2,471	-
F-273-15	Deluxe High Performance Scarifier (Grinder)	Smith SPS10	2015	11,295	6,212	5,083
F-274-03	Ariens Snowblower	924662	2003	2,797	2,797	-
F-275-03	Ariens Snowblower	924662	2003	2,797	2,797	-
F-277-91	Trailer	03F	1991	4,705	4,705	-
F-278-91	Trailer	03F	1991	4,705	4,705	-
F-279-91	1 Ton Tilt Trailer	03T	1991	2,687	2,687	-
F-280-69	Trailer Fabricated 16442K		1969	5,000	5,000	-
F-281-04	2" Mud Pump - Multiquip	206H	2004	1,858	1,858	-
F-282-04	2" Mud Pump - Multiquip	206H	2004	1,858	1,858	-
F-283-04	Ariens Snowblower	ST1332DLE	2004	2,722	2,722	-
F-284-04	Ariens Snowblower	ST1332DLE	2004	2,722	2,722	-
F-286-17	Stihl 14" CutQuick saw	Stihl TS500i	2017	1,961	686	1,275
F-288-92	Asphalt Sprayer		1992	3,000	3,000	-
F-289-92	Cement Breaker - Beagun	01-EC-52	1992	3,879	3,879	-
F-290	Cement Breaker		1990	4,401	4,401	-
F-294-05	Honda 3800 Watt Generator	EB3800X	2005	2,322	2,322	-
F-295-20	Valve Maintenance Trailer	E.H.Wachs Standard LX	2020	89,854	8,237	81,617
F-299-13	Line Painter	Graco LL3900	2013	5,375	4,032	1,344
F-401-03	Kubota Tractor	J4702-TH	2003	78,294	78,294	-
F-404-11	Kubota RTV for Kiwanis Turf Field	Kubota RTV 1100 CWXH	2011	16,740	15,903	837
F-405-02	Verti Drain Aerator	7516	2002	48,785	48,785	-
F-407-02	Toro Walk Behind Rotary Mower	30291 CV157	2002	6,578	6,578	-
F-408-16	Unknown	John Deere 4052	2016	68,206	30,693	37,513
F-409-11	Kubota Utility Vehicle	Kubota RTV900XTW	2011	12,924	12,924	-
F-411-12	Fairway Mower	John Deere 7700	2012	40,648	40,648	-
F-413-19	Toro Greens mower	TORO Greensmaster 3120	2019	39,788	6,631	33,157
F-422-02	Reel Type Mower - Toro	Greensmaster 3150	2002	25,294	25,294	-
F-423-01	Homemade Trailer		2001	4,071	4,071	-
F-424-18	Spider Slope Mower- remote controlled	Spider ILD02	2018	46,258	11,564	34,693
F-429-15	Thompson Hydrant Steamer	Thompson Trailer Mounted	2015	14,353	7,894	6,459
F-430-03	Ryan 18" Sod Cutter		2003	6,015	6,015	-
F-431-03	John Deere 6405 Tractor Used with F-432-03	6405	2003	70,082	70,082	-
F-432-17	72' Landpride Mower	Landpride RCR2672	2017	3,764	1,317	2,447
F-433-04	Smithco Self-Contained Sweeper Sweep Star 60	77-100-BF	2004	45,041	45,041	-
F-434-04	Kubota RTU Utility Vehicle	RTU 900-7	2004	15,206	15,206	-
F-435-20	Brouwer Turf Vacuum	Brouwer BV85	2020	41,717	2,086	39,631
F-438-05	Kubota Tractor with sidewalk snow blade	L4630GS7	2005	41,189	41,189	-
F-441-16	Progressive mower attachment for unit F408-16	Progressive mower Pro-flex 120	2016	19,843	8,929	10,914
F-442-89	Steamer - Hauck	STG230M	1989	3,991	3,991	-
F-443-77	Steamer - Hauck	STG230M	1977	1,107	1,107	-

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F-445-84	Thawing Machine - Magikist	35-902518B	1984	4,500	4,500	-
F-448	Tapping Machine - Mueller	13	1990	-	-	-
F-449-18	Grooming Mower	Landpride	2018	17,147	4,287	12,860
F-450-76	Tapping Machine - Mueller		1976	11,296	11,296	-
F-451-88	Pipe/Cable Install Machine - Elephant	E5M	1988	13,748	13,748	-
F-452-06	Kubota L4630 Tractor	L4630	2006	37,509	37,509	-
F-454-77	Horizontal Borer - Mid canada	HG30	1977	4,944	4,944	-
F-455-08	Kubota F-2880 Tractor/Mower with Grass Collection System	F-2880	2008	24,750	24,750	-
F-456-09	Kubota 48" Zero Turn Mower	ZG222	2009	8,905	8,905	-
F-457-12	Ryan 18" Sod Cutter	Ryan RY-544954C	2012	5,600	4,760	840
F-458-14	Kubota Tractor	Kubota M7040DTNHC	2014	55,763	51,780	3,983
F-460	Fabricated Trailer E20007		1988	-	-	-
F-461-17	Snowblower attachment- Diamond	3850A	2017	17,837	6,243	11,594
F-462-88	Brouwer Turf Sweeper (Vacuum)	BV-85	1988	19,694	19,694	-
F-464-10	Therrien Sweeper Vac	Therrien Vac 220	2010	31,495	31,495	-
F-465-98	Tandem Trailer (Fabricated)		1998	5,972	5,972	-
F-466-88	Markham Flatbed Trailer E33822	84-112	1988	3,127	3,127	-
F-467-15	Kubota Tractor-125 HP4X4	Kubota M126GX	2016	74,285	47,755	26,530
F-468-15	Diamond- Heavy Duty 3-point hitch	Diamond 75" Rear Swing Flail Mower	2016	16,002	10,287	5,715
F-469-15	Diamond 20ft rear cradel, 50" flail mower	Diamond 20 ft. side boom flail mower	2016	57,876	37,206	20,670
F-471-94	Kubota Tractor	L3650DTGS	1994	33,186	33,186	-
F-473-11	Gator	John Deere HPX Diesel	2011	12,272	11,659	614
F-474-18	Utility Trailer	Trailer Shop	2018	2,053	-	2,053
F-475-96	Trailer 7000 lb. Fabricated		1996	5,719	5,719	-
F-476-98	Tandem Trailer (Fabricated)		1998	5,972	5,972	-
F-477-96	Trailer Float 7,000 GVW		1996	4,577	4,577	-
F-478-86	Markham Ford F/Bed Trailer B76931	80-112	1986	3,198	3,198	-
F-479-86	Markham Ford F/Bed Trailer B76932	80-112	1986	3,198	3,198	-
F-480-10	Front end Loader/Box scrapper	Kubota BX-1860TV	2010	13,940	13,940	-
F-481-18	Kubota M4071N Tractor	Kubota M4071N	2018	61,767	14,412	47,355
F-483-19	PTO Leaf Blower attachment	Agri-Metal BW3500T	2019	5,800	1,450	4,350
F-487-14	Ice Resurfacers - Meridian Centre	Zamoni 525	2014	82,728	53,773	28,955
F-492-14	Loader with clam bucket	Case 570NXT	2014	102,113	94,819	7,294
F-493-96	Lely-Wilson Fertilizer Spreader	4000	1996	7,337	7,337	-
F-494-06	Kubota L4630 Tractor	L4630	2006	37,509	37,509	-
F-499-12	Loader Backhoe	JCB 2CX12	2013	79,050	79,050	-
F-501-13	Bobcat Toolcat	Bobcat Toolcat 5600	2012	69,604	69,604	-
F-501-16	Bobcat Toolcat- Snow EX -SP-3000	Bobcat Toolcat 5600	2016	6,004	3,860	2,144
F-502-97	Rittenhouse Sprayer		1997	5,939	5,939	-
F-508-14	Kubota Tractor with plow	Kubota 7040TNHC	2013	66,575	66,575	-
F-510-11	Beamrider Laser Guided Line marker	M K Rittenhouse Beamrider	2011	6,513	6,187	326

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F-511-16	60hp self-propelled stump grinder	Vermeer SC60TX	2016	72,758	32,741	40,017
F-515-02	Scraper Attachment for Loader F-406-02		2002	-	-	-
F-518-13	Kubota Tractor	Kubota M8560HDC	2013	53,768	53,768	-
F-519-14	Brush Chipper	Vermeer BC1800XL	2014	73,572	47,822	25,750
F-521-11	Vermeer BC1000 XL Brush Chipper	Vermeer BC1000 XL	2011	31,037	29,485	1,552
F-522-11	Vermeer BC1500 Brush Chipper	Vermeer BC1500	2011	46,301	43,986	2,315
F-524-16	Zamboni 526 Ice Resurfacer	526	2017	84,359	29,526	54,833
F-529-00	Homemade Trailer - Single Axle		2000	500	500	-
F-532-97	Trailer Mounted Sprayer		1997	5,939	5,939	-
F-536-07	Stainless Steel 8 foot Sander Unit	Arctic	2006	6,264	6,264	-
F-539-97	Float For Skid Steer Loader		1997	4,189	4,189	-
F-542-12	Backhoe with stabilizers	JCB 3CX-14	2012	144,700	144,700	-
F-543-07	Zamboni Ice Resurfacer 543 - Meridian Centre	545	2008	71,280	71,280	-
F-544-97	Float for out front mower		1997	4,189	4,189	-
F-548-17	Mauloleum Casket Lift	Lowboy DC14LBSP	2017	36,615	6,408	30,207
F-555-62	Parade Float		1962	-	-	-
F-556-91	Marten Trailer with power washer		1991	3,330	3,330	-
F-560-15	Tandem Axle Trailer	Advantage 1T3	2015	4,070	1,119	2,951
F-561-15	Tandem Axle Trailer	Advantage 1T3	2015	4,070	1,119	2,951
F-562-15	Tandem Axle Trailer	Advantage 1T3	2015	4,070	1,119	2,951
F-571-18	Kubota M4074N Tractor	Kubota M4N-071HDC	2018	61,767	14,412	47,355
F-572-68	Wiscot Trailer 63158B	WS700	1968	-	-	-
F-573-74	Showmobile 63159B	6432	1974	21,403	21,403	-
F-574-18	Kubota M4074N Tractor	Kubota M4N-071HDC	2018	61,767	13,898	47,870
F-575-76	J.C. Trailer 63160B		1976	-	-	-
F-579-16	Kubota- 70hp tractor with plow and salter	Kubota M7040DTNHC	2016	61,055	39,250	21,805
F-581-99	Kubota Tractor 45HP 4WD	L4310GST	1999	34,892	34,892	-
F-585-10	Ariens 32" DLE Snowblower	926506	2009	2,752	2,752	-
F-586-10	Ariens 32" DLE Snowblower	926506	2009	2,752	2,752	-
F-587-10	Vermeer Brush Chipper	Vermeer BC-1800	2011	60,903	57,858	3,045
F-588-18	Zamboni Ice Resurfacer - BBA	Zamboni	2018	88,222	20,585	67,637
F-589-13	Power Washer	Karcher HDS 3.5/35P cage	2013	4,895	4,895	-
F-591-12	Olympia Ice Resurfacer - SH North	Olympia Millenium	2012	92,840	78,914	13,926
F-592-18	Ice resurfacer	Zamboni	2018	88,222	20,585	67,637
F-593-12	Olympia Ice Resurfacer - SH South	Olympia Millenium	2012	92,840	78,914	13,926
F-598-80	Fabricated Trailer 67183B		1980	482	482	-
F-601-97	Box Trailer		1997	1,499	1,499	-
F-628-90	Trailer	23712FD	1990	4,240	4,240	-
F-629-86	Trailer	2614E	1986	5,016	5,016	-
F-630-95	Trailer with Cat breaker and tamper		1995	4,235	4,235	-
F-640-96	Trailer		1996	1,138	1,138	-
F-642-00	Trailer with mounted Pressure Washer		2000	1,777	1,777	-

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F-701-18	Kubota F 2690 72"Front Deck Mower	Kubota F2690	2018	22,386	6,156	16,230
F-702-11	Kubota	Kubota ZG222-48"	2011	9,464	9,464	-
F-705-00	Kubota Ride On Mower with 72" Deck	F25 60E	2000	16,645	16,645	-
F-706-11	Kubota Tractor	Kubota F3080	2011	19,843	19,843	-
F-707-18	Water Tank 750 gal with pump & hoses	Rittenhouse 750G	2018	9,565	2,471	7,094
F-708-19	52" Stand-on Mower	Scag V-Ride II	2019	9,174	1,529	7,645
F-709-19	52" Stand-on Mower	Scag V-Ride II	2019	9,174	1,529	7,645
F-710-19	52" Stand-on Mower	Scag V-Ride II	2019	9,174	1,529	7,645
F-712-19	52" Stand-on Mower	Scag V-Ride II	2019	9,174	1,529	7,645
F-713-19	52" Stand-on Mower	Scag V-Ride II	2019	9,174	1,529	7,645
F-715-20	Weed Sprayer	Weedingtech Foamstream M1200	2020	64,109	4,808	59,301
F-719-14	Kubota Tractor with grass collection	Kubota F2690	2014	24,400	22,657	1,743
F-721-12	Kubota Riding Mower	Kubota BX 1860 V	2012	13,499	13,499	-
F-724-15	Kubota Tractor with mower	Kubota BX2370	2015	11,804	9,275	2,529
F-725-15	Kubota Tractor with attachments - Meridian Cent	Kubota BX2370	2014	16,070	14,922	1,148
F-740-15	Kubota Tractor with mower	Kubota BX2370	2015	11,804	9,275	2,529
F-742-05	Ariens Snowblower	1332	2005	-	-	-
F-743-18	Ariens 28" Snowblower	Ariens Pro 28SB 926065	2017	2,691	942	1,749
F-747-93	John Deere 425 Mower 60"		1993	7,682	7,682	-
F-750-83	Turfco Top Dresser		1993	8,239	8,239	-
F-751-09	Turco Triwve Overseeder		2009	18,475	18,475	-
F-756-01	Homemade Trailer		2001	1,500	1,500	-
F-758-12	Kubota Lawn Tractor	Kubota BX2360	2012	11,600	9,860	1,740
F-759-08	Bannerman Turf Topper Top Dresser	BTD-20	2008	18,359	18,359	-
F-762-19	Toro Greensmaster Mower	Toro Greensmaster 3150	2019	44,113	6,985	37,128
F-763-11	Walk Behind Aerifier - 2011 model	Toro Procore648	2015	20,988	11,543	9,444
F-764-08	Bannerman Walk-Behind Aerator	BA-4CT-H	2008	2,732	2,732	-
F-765-92	John Deere Lawn Tractor 60"		1992	8,151	8,151	-
F-766-09	Kubota 72" Front Deck Mower	F-2680E-2W	2009	18,900	18,900	-
F-767-09	Kubota 72" Front Deck Mower	F-2680E-2W	2009	18,900	18,900	-
F-768-92	Cushman c/w Sprayer		1992	14,456	14,456	-
F-770-10	Front end Loader/Box scrapper	Kubota BX-1860TV	2010	13,940	13,940	-
F-771-04	Cushman Turf Truckster	Turf-Truckster	2004	22,108	22,108	-
F-772-12	Kubota with 54" deck	Kubota ZD221-54 w/ bagger	2012	12,350	12,350	-
F-773-17	Tow-behind, wide-area aerator	Toro Procore 1298	2017	46,810	16,383	30,426
F-774-07	Toro Greenmaster Mower	04357-3150	2007	27,000	27,000	-
F-779-12	Kubota with 60" deck	Kubota GF1800 w/60" deck	2012	12,600	12,600	-
F-780-11	Cub Cadet	Cub Cadet LTX1142SE	2011	1,932	1,932	-
F-782-20	Scag V-Ride 52 Mower	Scag V-Ride 52	2020	9,387	626	8,762
F-783-14	Toro Greensmower	Toro Greensmaster	2014	6,550	4,258	2,293
F-784-09	Kubota 60" Under Belly Mower	B X2660	2009	14,337	14,337	-
F-785-16	Kubota- 60" Zero Turn w/bagger	Kubota ZD326	2016	17,808	11,448	6,360

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F-787-10	Kubota Grass Cutter	Kubota GF-1800	2010	12,822	12,822	-
F-788-16	Kubota- 72" Zero Turn Mower	Kubota ZD331	2016	16,180	10,401	5,779
F-789-16	Kubota- 72" Zero Turn Mower	Kubota ZD331	2016	16,180	10,401	5,779
F-790-16	Kubota- 60" mid-mount mower	Kubota BX2370	2016	13,636	8,766	4,870
F-791-16	Kubota- 60" mid mount mower	Kubota BX2370	2016	13,636	8,766	4,870
F-792-14	Kubota 4WD 60" Mower	Kubota GF1800	2014	13,300	12,350	950
F-793-20	Scag V-Ride 52 Mower	Scag V-Ride 52	2020	9,387	626	8,762
F-795-97	John Deere Utility Vehicle	6 x 4	1997	9,407	9,407	-
F-798-09	Kubota Utility Vehicle	RTV900G	2009	15,244	15,244	-
F-799-09	Kubota Utility Vehicle with Dump Box	RTV900G	2009	13,813	13,813	-
F-800-00	John Deere Utility Vehicle	Gator	2000	-	-	-
F-801	Snow Blower		1994	1,673	1,673	-
F-802-95	Surface Grinder	SP8G	1996	2,432	2,432	-
F-803-00	Kubota 72" Mower	81090 & RC72-F30	2000	14,979	14,979	-
F-804-00	Kubota 72" Mower	81223 & RC72-F30	2000	14,979	14,979	-
F-807-12	Kubota Tractor with Mower	Kubota BX1860V	2012	18,575	18,575	-
F-808-15	Water Tank and water pump	Rittenhouse 1000 gallon water tank with 2'	2015	10,217	5,619	4,598
F-809-09	Kubota 48" Zero Turn Mower with Mulch	20221	2009	11,610	11,610	-
F-811-19	Wide Area Zero Turn Mower	Hustler Super 104	2019	29,943	4,990	24,952
F-816	Drop in Hopper Spreader		2002	-	-	-
F-817-19	Wide Area Zero Turn Mower	Hustler Super 104	2019	29,943	4,990	24,952
F-818-02	JD Gator 4WD Utility Vehicle		2002	18,316	18,316	-
F-819-03	Kubota 4WD 54" Mid-Mount Mower	BX1800D	2002	13,857	13,857	-
F-820-03	Kubota 4WD 54" Mid-Mount Mower	BX1800D	2002	13,857	13,857	-
F-821-20	Hustler Turn Mower	Hustler Super 104	2020	29,171	1,459	27,712
F-822-20	Hustler Turn Mower	Hustler Super 104	2020	29,171	1,459	27,712
F-823-03	Kubota 60" Mid-Mount Mower	62160	2002	11,655	11,655	-
F-824-03	Kubota 60" Mid-Mount Mower	62160	2002	11,655	11,655	-
F-825-03	Kubota 60" Mid-Mount Mower	62160	2002	11,655	11,655	-
F-826-20	Hustler Turn Mower	Hustler Super 104	2020	29,171	1,459	27,712
F-827-03	Wacker Vibratory Tamper - Jumping Jack	BS-500-01	2003	827	827	-
F-828-03	Kubota 60" Mid Mount Mower	G2160	2003	11,433	11,433	-
F-829-03	Kubota 60" Mid Mount Mower	G2160	2003	11,433	11,433	-
F-830-18	Zamboni Electrical Ice Edger	Zamboni EZ-III	2018	5,398	1,530	3,869
F-831-04	Landpride Grooming Mower	AFM 4211	2004	11,373	11,373	-
F-832-04	Honda RFC800 Rototiller	RFC800	2004	3,073	3,073	-
F-833-04	Honda RFC800 Rototiller	RFC800	2004	3,073	3,073	-
F-834-04	Little Wonder Leaf Blower	98	2004	1,328	1,328	-
F-836-04	John Deere X495 Ride On Mower	X495	2004	10,055	10,055	-
F-838-04	John Deere X495 Ride On Mower	X495	2004	10,055	10,055	-
F-839-04	Smithco Sand Trap Rake	42-001D	2004	16,303	16,303	-
F-840-04	Olympia 5500 Ice Edger	5500	2004	2,241	2,241	-

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F-845-07	Land Pride Grooming Mower	AFM4211	2007	12,636	12,636	-
F-846-07	Kubota G-2160 Tractor	G-2160	2007	15,063	15,063	-
F-847-07	Olympia Edger 8000 Ice Edger	Edger 8000	2007	4,876	4,876	-
F-848-08	Kubota 4x4 Tractor	L4740 HSTC	2008	45,962	45,962	-
F-849-08	Landpride Grooming Mower	AFM4211	2008	11,030	11,030	-
F-851-08	Landpride Grooming Mower	AFM 4211	2008	11,030	11,030	-
F-852-14	Kubota 54" mower with bucket	Kubota BX1870V	2014	12,515	11,621	894
F-853-14	Kubota 60" mid-mount mower	Kubota BX2370	2014	11,294	10,488	807
F-854-14	Kubota 60" mid-mount mower	Kubota BX2370	2014	11,294	10,488	807
F-855-14	Greens Roller/Cutter attachment	True-Surface Vibe 5	2014	19,850	18,432	1,418
F-856-19	Wide Area Zero Turn Mower	Hustler Super 104	2019	29,943	4,990	24,952
F-857-19	Wide Area Zero Turn Mower	Hustler Super 104	2019	29,943	4,990	24,952
F-858-19	Wide Area Zero Turn Mower	Hustler Super 104	2019	29,943	4,990	24,952
F-859-19	Wide Area Zero Turn Mower	Hustler Super 104	2019	29,943	4,990	24,952
F-861-13	Beach Rake	Barber 600 HD	2013	69,892	34,946	34,946
F-862-14	Forklift - Meridian Centre	Hyster H60FT	2014	33,038	10,737	22,301
F-863-14	Forklift - Meridian Centre	Hyster H60FT	2014	33,038	10,737	22,301
FF-029	Trailer - Enclosed Cargo Trailer	Unknown	2013	-	-	-
FF-110-01	Trackless with Snowblower & Plow	MT5	2001	94,089	94,089	-
FF-300-85	Massey-Ferguson Tractor		1985	18,640	18,640	-
FF-700-94	Boat - Caribe	Caribe MD#UB15-B	2000	7,659	7,659	-
FF-701-94	Trailer - attached to boat FF-700	Trailcraft	2011	2,500	1,583	917
FF-702-91	Boat - Caribe	Caribe Hurricane 590	2004	37,805	37,805	-
FF-703-91	Trailer - attached to boat FF-702	Trailcraft 800-16BC	2011	2,500	1,583	917
				7,183,444	4,883,004	2,300,440

City of St. CatharinesStaff Complement

<u>Department</u>	<u>2021</u>	<u>2020</u>	<u>2021 Changes</u>
Mayor's Office	2	2	0
Chief Administrator's Office	12	12	0
Legal and Clerks Services	15	14	1
Planning and Building Services	49	48	1
Fire Services	166	166	0
Economic Development and Tourism	9	8	1
Engineering, Facilities and Environmental Services	95	95	0
Municipal Works	159	159	0
Community, Recreation and Culture Services	49	47	2
Financial Management Services	44	44	0
Corporate Support Services	30	30	0
Flexible Staffing Module *	10	15	(5)
Total City Departments	640	640	0

Notes:

Significant changes to complement since 2000

2004 Addition of Museum and WCC staff (10)

2005 Addition of Seymour Hannah staff (18)

2009 RCS reorganization resulted in the reduction of 8 CUPE 150 positions

2012 RCS opening of Kiwanis Aquatic Centre

2013 PAC becomes part of RCS - add 2 EX positions (Executive Director and Executive Assistant)

2014 PAC addition of 5 staff, Customer service reallocation (removal of 2 staff)

2015 PAC addition of 13 staff, City reduction of 4

2016 Forestry staff transferred to PRCS from TES

2017 Office Clerk from Contract to FTE (Mayor's office)/ Expediter position PBS/EDTS(EX)

2018 PRCS Manager of Recreation/Business Dev't trfrd to TES Facilities Manager

and approval for 2 PBS Building Inspectors in March, 2018 by Council

2018 2 Commissioners/Admin Assistant Operations/ business Improvement Manager removed

Deputy CAO/Deputy Clerk/Corporate Project Manager/Corporate Asset Manager added

2019 CSS-IT approval of 1 IT Security Administrator Position

2019 MW Department was created; re-organizations occurred in EFES, CRCS & MW

2019 complements have been re-stated to reflect current departments

2019 MW Forestry Labourer (CUPE150) repurposed to Admin Assistant (EX)

2020 PBS-Building Services approval of 2 Building Inspectors; PBS-Planning approval of 1

Senior Project Manager

* 2020 Approved Flexible Staffing Module with total 640 staff complement

2020 Two(2) Culture Coordinator positions (CRCS) and One(1) Downtown Development Officer

(EDTS) converted from contract to permanent full-time

2021 LCS-Clerks approval of One(1) Records & Information Analyst;

2021 PBS-Community Improvement Program approval of One(1) Community Renewal Coordinator

History of Approved Complement by Year

	<u>Staff Complement</u>	<u>Compare to 2021</u>
1993	632	1.27%
1989	626	2.24%
1979	605	5.79%
1976	599	6.84%

City of St. Catharines

2021 Staff Complement

Department	CUPE					Total	2020
	Exempt	157	150	1287	Fire Ass'n		
Mayor's Office	2					2	2
Chief Administrator's Office	8	4				12	12
Legal and Clerks Services	9	6				15	14
Planning and Building Services	8	41				49	48
Fire Services	6				160	166	166
Economic Development and Tourism	7	2				9	8
Engineering, Facilities and Environmental Services	15	33	47			95	95
Municipal Works	24	16	119			159	159
Community, Recreation and Culture Services	20	7	13	9		49	47
Financial Management Services	10	34				44	44
Corporate Support Services	18	12				30	30
Flexible Staffing Module *	10					10	15
Total	137	155	179	9	160	640	640

* Employee Group to be determined as SLT with departments identify staffing needs and available wage dollars.

By-laws to be considered Monday, December 14, 2020

- (a) A By-law to authorize the execution of shareholder resolutions passed at the annual shareholder meeting and special shareholder meeting of St. Catharines Hydro Inc. (One reading – with respect to the annual shareholder meeting and special shareholder meeting of St. Catharines Hydro Inc. of December 8, 2020.)
- (b) A By-law to authorize a Support Services Agreement with St. Catharines Hydro Inc. and St. Catharines Hydro Generation Inc. (One reading – with respect to formalizing a working relationship between the parties. Special Meeting of the Shareholder. December 8, 2020.)
- (c) A By-law to appoint Municipal Law Enforcement Officers (Animal Control Officers) and to repeal By-law No. 2016-127. (One reading – with respect to housekeeping amendments and change in personnel. Delegation of Powers and Duties By-law No. 2020-156.)
- (d) A By-law to assume and declare certain lands to be highway and to be known as Francesco Crescent. (One reading – with respect to Power Glen Estates Subdivision – 29B Vansickle Road. Delegation of Powers and Duties By-law No. 2020-156.)
- (e) A By-law to assume and declare certain lands to be highway and to be known as Oakwood Avenue and Warren Road. (One reading – with respect to the Shadow Wood Estates Plan of Subdivision – 30 Oakwood Avenue. Delegation of Powers and Duties By-law No. 2020-156.)
- (f) A By-law to assume and declare certain lands to be highway and to be known as Manhattan Court. (One reading – with respect to the Central Park Estates Subdivision – 388 Ontario Street. Delegation of Powers and Duties By-law No. 2020-156.)
- (g) A By-law to assume and declare certain lands to be highway and to be known as Niagara Health Way. (One reading – with respect to 1242 Fourth Avenue. Delegation of Powers and Duties By-law No. 2020-156.)
- (h) A By-law to assume and declare certain lands to be highway and to be known as Videll Crescent North and McLean Court. (One reading – with respect to 223 First Street Louth. Delegation of Powers and Duties By-law No. 2020-156.)
- (i) A By-law to authorize the acceptance of a conveyance of certain lands from Mike Mario Dipaola for road widening along Lancaster Avenue. (One reading – with respect to 7 Lancaster Avenue. Delegation of Powers and Duties By-law No. 2020-156.)

- (j) A By-law to authorize a Transfer Payment Agreement with Her Majesty the Queen in right of the Province of Ontario, represented by the Minister of Transportation for the Province of Ontario. (One reading – with respect to funding under Investing in Canada Infrastructure Program (ICIP): Public Transit Stream. Delegation of Powers and Duties By-law No. 2020-156.)
- (k) A By-law to amend By-law No. 2013-283 entitled “A By-law to regulate the use of land, the bulk, height, location, erection and use of buildings and structures, the provision of parking spaces and other associated matters in the City of St. Catharines.” (One reading - with respect to Short-Term Rentals. General Committee, November 30, 2020, Item No.3.1)
- (l) A By-law to Adopt the Capital Budget for the City of St. Catharines for the Year 2021. (One reading – with respect to 2021 Capital Budget. To be considered by Council, December 14, 2020.)
- (m) A By-law to Adopt the Operating Budget for the City of St. Catharines for the Year 2021. (One reading – with respect to 2021 Operating Budget. To be considered by Council, December 14, 2020.)
- (n) A By-law to authorize a Funding Agreement with Hospice Niagara. (One reading – with respect to Hospice Expansion Project for capital build of 20 new beds in Niagara. To be considered by General Committee, December 14, 2020.)
- (o) A By-law to amend By-law No. 2020-102 entitled "A By-law to impose certain rates and fees charged by The Corporation of the City of St. Catharines with respect to certain administrative matters." (One reading – with respect to clerical correction to 2021 Rates and Fees.)
- (p) A By-law to confirm the proceedings of council at its meeting held on the 14th day of December 2020. (One reading - with respect to confirming the proceedings of the meeting held on December 14, 2020.)