



**The Corporation of the City of St. Catharines
GENERAL COMMITTEE AGENDA
Regular, Tuesday, November 10, 2020
Electronic Participation, 5:30 P.M.**

As part of the City's commitment to safety during the COVID-19 pandemic, this meeting of the General Committee will be held electronically.

This Meeting may be viewed online at www.stcatharines.ca/youtube

Public Comments: The public may submit comments regarding agenda matters to the Office of the City Clerk by contacting clerks@stcatharines.ca by Tuesday, November 10, 2020 before Noon. Comments submitted will be considered as public information and entered into public record.

Electronic Delegations: Those wishing to speak to an item on the agenda must complete the City's [Electronic Delegation Form](#) by Monday, November 9, 2020 before 11:59 p.m. and attend a test session with City staff on Tuesday, November 10, 2020 at 10 a.m.

Councillor Mat Siscoe takes the Chair and opens the meeting

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- 1. Call the Meeting to Order**
- 2. Recognition of Traditional Territories**
- 3. Adoption of Agenda**
- 4. Declarations of Interest**
- 5. Chair's Report**
- 6. Motion to Move Reports on Consent**
- 7. Consent Reports**

| | | |
|---------|-----|--|
| 4 - 10 | 7.1 | Corporate Support Services, Human Resources Becoming a Living Wage Employer – Follow up |
| 11 - 23 | 7.2 | Legal and Clerks Services, Office of the City Clerk Expense Policy for Advisory Committee and Task Force Members |
| 24 - 34 | 7.3 | Office of the Mayor, Administration 2021 Operating Budget, Telephone Town Hall – Public Engagement Results <i>Report was republished on November 12, 2020 to address an error as identified within the report</i> |
| 35 - 40 | 7.4 | Legal and Clerks Services, Clerks Services General Committee Correspondence |

8. Discussion Reports

| | | |
|-----------|-----|---|
| 41 - 46 | 8.1 | Financial Management Services, Director Preliminary Estimate 2021 City Tax Rate and One-time/Non-Structural Items in 2021 Draft Operating Budget |
| 47 - 357 | 8.2 | Financial Management Services, Director Draft 2021 City Departmental Expenditure and Non-Tax Revenue Budget, Parking Meter Reserve Update <i>Deferred from the General Committee Meeting of October 21, 2020, and October 26, 2020</i> <ul style="list-style-type: none"> <i>Presentation by Kristine Douglas, Director of Financial Management Services/Treasurer precedes report</i> |
| 358 - 362 | 8.3 | Legal and Clerks Services, Office the City Clerk Meridian Centre 2021 Budget, Operating Expenses <i>Referred back to Meridian Centre staff at the General Committee Meeting of October 26, 2020 to provide a better review of operating lines to give better insight to the request.</i> [Addenda] |
| 363 - 377 | 8.4 | Office of the Chief Administrative Officer 2021 Capital Budget Council Priority Requests |

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Original report Referred back to staff at the General Committee Meeting of October 21, 2020 to address the concerns brought forward by General Committee

- ***Delegation by Mike Gallagher, Rankin Construction, will precede discussion of the report***
- ***Presentation by Anthony Martuccio, Director of Engineering, Facilities and Environmental Services precedes report***

9. In-Camera Session (General Committee)

Council will meet In-Camera for the following purposes:

10. Motion Arising from In-Camera Session

11. Motions

12. Call for Notices of Motion

13. Report Requests and Directions for Staff

14. Adjournment



Corporate Report City Council

Report from: Corporate Support Services, Human Resources

Report Date: October 19, 2020 **Meeting Date:** November 10, 2020

Report Number: CSS-161-2020 **File:** 10.4.99

Subject: Becoming a Living Wage Employer – Follow up

Recommendation

That staff be directed to develop a comprehensive compensation strategy for full-time and part-time non-union employees, which shall include achievement of Living Wage rates of pay for part-time non-union employees, without seeking certification as a Living Wage Employer. FORTHWITH

Summary

The costs associated with increasing part-time salaries to the living wage represent a significant financial commitment, which would make it extremely difficult for staff to address the Corporation's larger compensation problem.

The City's full-time non-union compensation lags its competitors and comparators. Implementing the living wage would result in a situation where some part-time non-union employees will be paid above market rates, while many full-time non-union employees will be paid below market rates.

To address this situation, staff recommend developing a comprehensive compensation strategy, which will include how to adjust full-time compensation and move part-time employees to the Living Wage rates of pay.

Background

At the February 11, 2019 ([General Committee Minutes Item 5.2 Report Request](#)) meeting of City Council, Councillor Miller requested City staff report back on the financial implications of becoming a Certified Living Wage Employer.

At the July 15, 2019 ([Report CAO-144-2019](#)) meeting of City Council, Council was provided with a report on the living wage and what is required to become a Living Wage Employer. At that meeting, Council requested that City staff prepare a Living Wage Implementation Plan.

Report

The Ontario Living Wage Network works to encourage employers across Ontario to pay their employees the living wage for their area. Given the influence of municipalities, both in terms of the large number of individuals they employ and the number of businesses they work with, it is understandable that the OLWN seeks municipal support.

There are four Living Wage certified municipalities in Ontario

There are four certified Living Wage Employers, listed below with their respective living wage.

- City of Kingston - \$17.57
- Huron County - \$17.55
- Municipality of North Perth - \$17.55
- City of Cambridge - \$16.35

Niagara's Living Wage is the seventh highest in Ontario

As a result of regional differences in available services and costs, the living wage varies across the province. In Niagara, the living wage is calculated by the Niagara Poverty Reduction Network using the National Living Wage Framework. There are currently 39 certified Living Wage Employers in Niagara.

The living wage in St. Catharines/Niagara is the highest at \$18.12 when compared to the City's municipal comparators:

| Single Tier | | | Lower Tier | | |
|-------------|----|-------|---------------|----|--------------|
| Barrie | \$ | 18.01 | Cambridge | \$ | 16.35 |
| Guelph | \$ | 17.00 | Kitchener | \$ | 16.35 |
| Kingston | \$ | 17.57 | Niagara Falls | \$ | 18.12 |
| Thunder Bay | \$ | 16.21 | Oshawa | \$ | 17.00 |
| Windsor | \$ | 16.33 | Waterloo | \$ | 16.35 |

Niagara's living wage is much higher than minimum wage

The living wage is the hourly wage a worker needs to earn to cover basic expenses, such as food, rent, clothing, transportation and childcare within their community. The minimum wage is the lowest hourly rate an employer can pay an employee.

In 2018, the minimum wage in Ontario increased by 20.69% from \$11.60 to \$14 an hour. This increase affected primarily the same positions that would be impacted by the living wage initiative.

On October 1, 2020 the minimum wage increased again and is now set at \$14.25. With this most recent change, the difference between the minimum wage (\$14.25) and the current living wage in Niagara (\$18.12*) is 27.16%. Although the Living Wage is calculated annually in November, the City has been advised it will not be adjusted in

2020, as it is impossible to provide an accurate representation of living expenses in the coming year due to the pandemic.

Certification requires achievement of all program levels

The OLWN has three program levels:

1. Supporter Level – All full-time employees are paid the living wage.
2. Leader Level – All full and part-time employees are paid the living wage. Part-time employees include students who work in part-time positions. It does not include students working in positions that are specifically for students, such as summer maintenance or co-op and internship positions.
3. Champion Level – All full and part-time employees are paid the living wage, and third-party contracted service providers working on City property or facilities are paid the living wage.

As all full-time City staff are already paid at or above the living wage, the City could certify at the Supporter Level provided it has a clear time-bound plan to move to the Champion Level. Failure to follow through on an implementation plan may result in removal from the program.

Risks to the City from becoming a Living Wage Employer

Given its current financial situation, it is unknown how taxpayers will respond to the City aligning itself with the OLWN. Certification requires an ongoing financial commitment that the City may have a difficult time removing itself from if circumstances change in the future.

Additional risks include:

- Loss of control over wages
- Wage compression
- Inequality within non-union compensation
- Reduced ability to address recruitment and retention issues
- Increases in the cost of contracted services

Details of each are outlined below.

Loss of control over wages

The living wage calculation is done by the Niagara Poverty Reduction Network annually in November. Certification requires employers to pay the updated living wage within six months of a new rate announcement.

This presents two challenges:

1. The timing could result in inaccurate budget forecasting.
2. The City would be obligated to pay wages dictated by an external agency, without the ability to question or challenge the calculation.
As an example, in 2018 the work week used to calculate the living wage decreased from 37.5 hours per week to 35 hours per week, which resulted

in a 2.39% increase to the living wage in a year where it would have decreased. If all City bargaining units had negotiated a 2.39% increase that year, the additional estimated year over year annual cost would have been \$212,866.

Removing the City's ability to control how much it pays its staff, regardless of other external pressures could put the City in a position of having to choose between adhering to the living wage requirements or being removed from the program.

Wage rates will be compressed

When lower-paid positions increase but higher-paid positions remain the same, the difference in pay decreases which causes wage compression. This results in inequity between the pay scales which can lead to employee disengagement and retention issues, especially for positions directly senior to the positions receiving the substantial wage increase.

Implementation of the living wage would result in a situation where employees who have additional responsibilities and qualifications are being paid only slightly more or the same as the most junior employees.

Increased inequality of City's non-union compensation

Considering Niagara's living wage is one of the highest in the province and the highest among the City's identified comparators, becoming a living wage employer would result in a situation where part-time employees are paid more than the market, while many full-time employees are paid significantly less than the market.

Of the City's 122 active non-union full-time positions, 87 were matched to those published in the Mercer 2019 Ontario Municipal Compensation Survey, which offers compensation data for 243 jobs from 40 organizations across Ontario's municipal sector. The survey is conducted in collaboration with the Ontario Municipal Human Resources Association (OMHRA), a leading HR association in Ontario.

Based on the information from the survey, the vast majority of the matched City positions are lagging the market. Of these, 50% are lagging by more than 10% when targeting the average of the City's comparators and competitors, with 29% of these same positions lagging by 15% or more.

Reduced ability to address attraction and retention issues

Given the City's operating budget pressures, considering the living wage issue in isolation of the larger non-compensation issues, will reduce the Corporation's ability to address recruitment and retention in key areas.

There are considerable challenges in attracting and retaining full-time employees in key areas in the Corporation. This is a result of lower-than market salaries for these positions, and St. Catharines' proximity to municipal sector employers who pay more for the same positions.

As pensions and benefits are comparable, and many of the competitors are close enough to allow people to enjoy Niagara's quality of life, while commuting to higher paying positions, the only way to address this situation is through wage adjustments.

Increase in the cost of contracted services

At the Champion Level, employers are required to make their best effort to ensure that contracted service providers are paying their employees the living wage and include a living wage clause when existing contracts expire. Achieving this level would require revision to the City's Procurement Policy to include a living wage clause in all future service contracts.

None of the City's certified comparator municipalities have achieved this level.

Communicating the City's desire to support the living wage to existing third-party contractors will require a later consideration as significant changes would be required before contracts can be renewed.

Currently, bidders do not provide rates of pay for their staff. Without this information, estimating the potential cost of becoming a Living Wage Employer is not possible, and represents significant financial risk to the City. Moving forward with the living wage initiative without certification would allow the City to mitigate this risk and determine evaluation criteria based on needs.

Certification vs non-certification

Ensuring low-wage workers are paid enough to live in their community, especially when considering the impacts of the pandemic on this group of individuals, is admirable. However, becoming certified as a Living Wage Employer will place obligations on the City which it may not be able to meet in the future. Should that day come, it may create negative public perceptions.

As an alternative to certification, staff believe Council should consider proceeding with increasing the salaries to the living wage, without seeking certification from the OLWN. Proceeding in this way, would allow the City to embrace the spirit of the living wage, without exposing the Corporation to the risks outlined in this report.

Earlier this year, the City of Hamilton moved forward in this way, choosing to pay all non-student employees the living wage without seeking certification. The living wage in Hamilton is \$16.45.

By choosing to increase wages of part-time workers without certification, the Corporation would retain control over employee salaries, and its purchasing processes and requirements.

As a non-certified employer who pays a living wage, the Corporation is not committed to actions in the future that may not be feasible. Instead it can advance the living wage goals, on a schedule and with the level of resource investment that works for the organization.

Integrating living wage certification as part of a non-union compensation strategy

Developing a made-in-St. Catharines approach to the living wage, would allow the organization to address the living wage and the related issue of non-union compensation rates.

The living wage and the City's non-union compensation rates are connected – efforts to make increases in one area, impacts on the ability to increase the other. By looking at both issues in tandem, staff can develop a compensation strategy which seeks to move part-time staff towards the living wage, while also addressing the larger issues of non-union compensation and its impacts on recruitment and retention.

Financial Implications

The cost to address the living wage and adjust wage for full-time positions lagging the market, is estimated at \$2 million to \$2.5 million.

Cost of the living wage

The minimum estimated financial impact to move part-time positions paid below the living wage to the living wage would be a \$361,212 increase to the base operating budget. This is not recommended due to the wage compression in this group and related impacts on staff that would result.

The estimated cost to achieve living wage status, while addressing compression issues by increasing directly related positions by a determined percentage, would be a \$566,500 increase to the base operating budget.

Cost to adjust below market salaries

Based on the Mercer 2019 Ontario Municipal Compensation Survey the preliminary estimated financial impact to move below market salaries to the average of the City's defined municipal sector market would be an additional \$1.5 to \$1.9 million to the base operating budget.

Staff to develop a fiscally responsible plan to adjust wages

Given these estimates and the potential impact on the operating budget, staff recommend the Living Wage initiative not be considered in isolation. Rather, staff recommend additional analysis of the City's entire non-union compensation and

development of a comprehensive compensation strategy, and that the living wage be part of that strategy.

When complete, the plan will provide a road map on how the corporation can implement wage adjustments for affected positions in a fiscally responsible manner. This may include measures such as a phased-in targeting of the most misaligned positions or incremental increases.

The creation of the compensation strategy would be completed by staff using in-house resources and would not require the City to engage outside expertise or consulting.

Conclusion

Proceeding with certification as a Living Wage Employer at this time, would create a situation where some of the City's part-time non-union employees are paid more than the market, while many full-time non-union employees are paid less.

In addition, the costs associated with increasing part-time salaries to the living wage represent a significant financial commitment, which would make it extremely difficult for staff to address the larger compensation problem in the immediate future.

The current compensation for full-time non-union employees lags the City's competitors and comparators according to an outside survey of the municipal sector market. This confirms the experience of staff who have had difficulties recruiting and retaining qualified candidates in key areas of the organization.

As a result, staff recommend the City not seek Living Wage Certification, and instead develop a comprehensive compensation strategy, that considers how to increase full-time compensation while also moving part-time employees to the living wage.

Prepared by

Allison Seddon, Human Resources Consultant
Natalie Kung, Human Resources Representative
Cindy Pfeffer, Organizational Development Consultant

Submitted by

Don Breedon, Manager, Human Resources

Approved by

Jeanette Pillitteri, Director, Corporate Support Services




Corporate Report City Council

Report from: Legal and Clerks Services, Office of the City Clerk

Report Date: October 27, 2020 **Meeting Date:** November 10, 2020

Report Number: LCS-158-2020 **File:** 35.65.1

Subject: Expense Policy for Advisory Committee and Task Force Members

Strategic Pillar: 

Recommendation

That the Expense Policy for Advisory Committee and Task Force Members, as provided in Appendix 1, be approved; and

That \$5,000 to fund the Expense Policy for Advisory Committee and Task Force Members be included in the Draft 2021 Operating Budget for consideration; and

That the City Solicitor be directed to prepare the necessary by-law; and

That Report LCS-158-2020, regarding an Expense Policy for Advisory Committee and Task Force Members, be circulated to local boards for consideration of adopting a similar policy. FORTHWITH

Summary

This report proposes an Expense Policy for Advisory Committee and Task Force Members (the Policy)(attached as Appendix 1) that would enable advisory committee and task force members to be reimbursed for certain dependent care and transportation costs incurred as a result of participating in official meetings as members. This policy would enhance equitable access and remove barriers to public participation in local government, particularly for women, young people, and individuals with low income, for whom these costs are more likely to pose a barrier to participation.

Relationship to Strategic Plan

This report is related to the Strategic Plan through the Social Well Being goal of building and supporting strong and inclusive neighbourhoods. Further, approval of the Policy aligns with a number of the values within the Strategic Plan's guiding principles, including respecting diversity, inclusiveness and equity, and enabling people to achieve success.

Background

Further to correspondence (included as Appendix 2) and a delegation on behalf of the Equity and Inclusion Advisory Committee, on February 24, 2020, City Council approved the following motion, moved by Councillor Littleton:

The Equity and Inclusion Committee recommends that City Council directs staff to prepare a report and develop a family care and accommodation policy (including but not limited to barrier-free access to childcare, transportation, dependent care) to improve equitable access and reduce systemic barriers to public participation in all city-initiated public meetings, citizen advisory committees and statutory meetings; and

That a report go to the BSC prior to Council to look at the financial implications.

This report has been prepared in response to this motion.

Certain costs currently provided to members

Current practice is to reimburse certain costs for advisory committee and task force members; however these are not formalized in a policy and some are applied on an ad hoc base, including:

- providing temporary parking passes for a City parking lot if a meeting is held at a location and time where paid parking is enforced
- reimbursement or payment for the cost of a taxi when members of the Accessibility Advisory Committee who typically take Paratransit and Paratransit is unable to provide the service for the meeting time; these costs are minimal each year and are accommodated within the Accessibility Advisory Committee's budget
- members of the Committee of Adjustment are reimbursed for mileage to attend application sites on a quarterly basis

Participation encouraged through the Appointment Policy

The Appointment Policy for Advisory Bodies and Local Boards includes the following: "St. Catharines values the input from diverse voices of citizens in local governance. To encourage participation and promote a diversity of skills and perspectives, the City will adopt the general concepts of equity, accessibility and accommodation, to ensure that all citizens have equal opportunity. The City will strive to ensure that membership on all city advisory bodies reflects St. Catharines' diversity and demographics..." Alleviating financial and dependent care obligations will assist in attracting and keeping advisory body members, particularly women, low income individuals, and younger participants.

Report

It is important that all citizens have the opportunity to participate in local government. To this end, the City is committed to removing barriers to increase participation in advisory committees and task forces to ensure Council's decisions are informed by a diversity of voices and perspectives. A lack of practical supports such as dependent care (e.g. child and specialized care) and transportation has been identified as a barrier

to participation in municipal decision making, particularly for women and members of equity seeking groups¹.

Other Municipalities

A review of comparator municipalities did not find any similar policies, except that the City of Oshawa covers transportation costs for members of their accessibility committee, similar to the City's current practice. A broader search found that some municipalities have introduced such policies, but that these policies are rare; these are highlighted below based on the type of policy / approach.

Expense Policy for Advisory Committee Participation

Ottawa

In 2001, the City of Ottawa implemented an Advisory Committee Participation Expense policy which provides reimbursements to voting members and reserve members of Advisory Committees to attend official meetings including:

- Dependent care (childcare) incurred to attend official meetings up to a maximum of \$14/hour from start to end time of meeting plus up to one hour of transportation
- Specialized dependent care expenses (for persons with exceptional needs) incurred to attend official meetings up to a maximum of \$40/hour from start to end time of meeting plus up to one hour of transportation
- Conventional transit / paratransit single ride fare to and from official meetings
- Parking expenses incurred to attend official meetings
- Mileage for members using a personal vehicle to attend official meetings at the same rate provided to City of Ottawa staff

The City of Ottawa reported that they have five Advisory Committees, with 9 to 15 voting or reserve members, which meet quarterly. Staff advised that there has not been much demand for reimbursements and that mileage is by far the largest expense claimed; \$448 was reimbursed in 2018 and \$336 was reimbursed in 2019.

Child Minding Services

The cities of Edmonton, Hamilton, London, and Victoria have all provided, or planned to provide, child minding services for certain meetings:

| City | Status | Scope | Costs |
|----------|--|--|---|
| Edmonton | One-year pilot to begin in second quarter of 2020; on hold | Free child minding at City Hall for members of the public making a delegation to City Council Public Hearings, Executive Committee, Urban Planning Committee and Community and Public Services | \$55,000 for pilot project: staffing (\$48,000), renovations (\$2,500), furniture |

¹ Federation of Canadian Municipalities. *Increasing Women's Participation in Municipal Decision Making: Strategies for More Inclusive Canadian Communities*. Ottawa. 2004.

| | | | |
|----------|---|---|--|
| | given pandemic. | Committee meetings (average of 80 meetings per year combined) | and equipment (\$5,000) |
| Hamilton | Provided for one year (2017/2018) Committee's workplan for 2020 included reintroducing | Child minding services provided at a nearby YWCA facility for members of the Status of Women Committee. Services were on-demand and required members to request the service ahead of time to be arranged by City staff | Estimated cost for the one year it was provided was \$300. Funding provided by a City councillor's office |
| London | One-year pilot project was supposed to start in July 2019, however this initiative never moved forward. | Free child-minding services for individuals attending public participation meetings at City Hall that happen as part of the City's five standing committee meetings (Civic Works, Community and Protective Services, Corporate Services, Planning and Environmental and Strategic; Planning and Priorities). Child-minding services would not be available for other meetings, including regular council meetings, public meetings that happen outside of City Hall, or advisory committee meetings. | Estimated annual cost of \$20,000 |
| Victoria | Started May 2019 | Free on-site child-minding services for up to 2 hours during Council meetings; was expanded to included two monthly committee meetings. Space is limited on a first come first served basis. | Estimated annual cost of \$12,800 |

Combination of Reimbursement and Child-Minding Services

North Vancouver

The City of North Vancouver reimburses childcare costs for members of advisory committees when they attend advisory committee meetings. North Vancouver staff report that there has been “mild uptake” of this program, however given the way it is administered they are unable to determine the annual costs.

On February 24, 2020, the City of North Vancouver launched Council Kids a six-month pilot project designed to make it easier for parents / caregivers to participate in local government. The pilot project consists of free, two-hour, child minding services at City Hall during Council meetings and an option for reimbursement of childcare costs of up

to \$40 per meeting to parents / guardians attending Council meetings. A budget of \$15,300 was approved to fund this six-month pilot; \$10,500 for child minding services and \$4,800 for reimbursements.

Proposed Policy

Dependent Care and Transportation Expenses Included

Reimbursement of child care, dependent care, and certain transportation costs for advisory committee and task force members may remove barriers to participation for individuals who are responsible for the care of their dependents (e.g. children, parents or partners) and to those members of the public for whom the cost of transportation to and from meetings is prohibitive.

Following the example of Ottawa and Oshawa, staff have drafted the Expense Policy for Advisory Committee and Task Force Members, attached as Appendix 1. The Policy would reimburse Council-appointed voting members of advisory committees and task forces for the following expenses:

- **Child Care** up to a maximum of the hourly minimum wage as set by the Province from start to end time of meeting plus up to 30 minutes of transportation time
- **Specialized Dependent Care** (for persons with exceptional needs) up to a maximum of \$40/hour from the start to end time of the meeting plus up to 30 minutes of transportation time
- **Transit / Paratransit** fare to and from official meetings will be eligible – this would be for single fares not monthly passes – plus other eligible expenses if Paratransit is not available
- **Mileage** for members required to visit sites, but not for travel to and from meetings

The Policy further notes that services / costs which are ordinarily provided / paid for by the City, such as approved parking in a City parking lot or training of members, are not eligible for reimbursement. It is not recommended that advisory committee and task force members be reimbursed for mileage costs to get to / from meetings as with 16 advisory committees, 7 task forces, and 4 pillar committees, with up to 230 potential members, not including sub-committees, the administrative cost to manage this would be so great that staff would no longer be able to support the implementation of this Policy. The Policy also does not apply to members of agencies, boards and commissions (ABCs), rather this report recommends informing the ABCs of Council's decision so that they may consider whether they wish to implement a similar policy to remove barriers to participation.

Reporting Requirements

The *Municipal Act, 2001*, requires that "The treasurer of a municipality shall in each year on or before March 31 provide to the council of the municipality an itemized statement on remuneration and expenses paid in the previous year to,.....(c) each person, other than a member of council, appointed by the municipality to serve as a member of any body, including a local board, in respect of his or her services as a member of the

body.” As such, any advisory committee and task force members who choose to claim expenses under the Policy will be identified in the annual report, including information on the cost and type of expenses claimed.

Potential Costs are Unknown

Unfortunately, staff was unable to obtain information from other municipalities to provide a confident estimate of the potential cost of implementing the Expense Policy for Advisory Committee and Task Force Members. This is because very few municipalities have a policy that would reimburse for these types of expenses, and those that do (e.g. Ottawa) have far fewer committee members that on average meet less often than the City’s advisory committees and task forces. Further, the impact that COVID-19 will have on advisory committee and task force meetings in 2021, and subsequently the types of costs that would be incurred by members, is still unknown. An estimate of \$5,000 has been provided and is included in the recommendation of this report to be included in the Draft 2021 Operating Budget for consideration. As drafted in Appendix 1, if the Policy is approved but unfunded in 2021 or any other future year, the Policy would not be rescinded, rather it would be temporarily suspended and advisory committee and task force members would be unable to claim incurred expenses for that period of time.

It is anticipated that administrative costs will be the greatest cost to the Corporation to implement the Expense Policy for Advisory Committee and Task Force Members. Staff resources include administrative and training support by Legal and Clerks Services, staff liaisons from various City Departments will be responsible for receiving, reviewing and approving claims forms, and Financial Management Services will be responsible for issuing payment to the members and annual reporting. The Policy provides flexibility in allowing alternatives to reimbursement, such as providing or paying directly for the eligible expense. This may be relied upon if approaches are found that would reduce the administrative costs of implementing the Policy; for example, providing transit passes in advance of meetings instead of reimbursing for this expense after the fact.

Financial Implications

It is estimated that implementation of the Expense Policy for Advisory Committee and Task Force Members could cost up to \$5,000 per year; this report recommends including this amount in the Draft 2021 Operating Budget for consideration.

Conclusion

An Expense Policy for Advisory Committee and Task Force Members would reduce barriers for individuals who volunteer their time to serve on the City’s advisory committees and task forces and potentially encourage broader participation.

Prepared by

Kristen Sullivan, Deputy City Clerk

Submitted by

Bonnie Nistico-Dunk, City Clerk

Approved by

Heather Salter, Director of Legal and Clerks Services / City Solicitor

Appendices

1. Expense Policy for Advisory Committee and Task Force Members
2. Correspondence from Equity and Inclusion Advisory Committee (received by Council February 24, 2020)

Subject: Expense Policy for Advisory Committee and Task Force Members

Prepared by: Legal and Clerks Services

Issue Date: November 9, 2020

Policy #:

Review Date: June 1, 2021

Revision Date: -----

1. Introduction

This policy allows for the reimbursement of eligible expenses incurred by volunteer members of advisory committees and task forces. This policy aligns with the City's commitment to improving equitable access and reducing systemic barriers to members of the public participating in local government through advisory committees and task forces.

2. Definitions

- 2.1 Attendance:** A Member shall be deemed present at an Official Meeting if the minutes of the meeting so indicate.
- 2.2 Child Care Expenses:** Expenses incurred to provide care for one or more child during the time required to travel to and attend an Official Meeting.
- 2.3 Specialized Dependant Care Expenses:** A dependant is deemed to have specialized needs if the Member provides a certificate signed by a health care practitioner, which states that the dependant requires specialized care during the Member's absence from the home. This clause allows for the reimbursement of dependant care expenses in excess of the normally permitted Child Care Expenses. This exception is available for people caring for children or adults requiring specialized care (e.g. a partner, parent or adult child).
- 2.4 Member:** A Council-appointed volunteer member of a City advisory committee or task force.
- 2.5 Official Meeting** means one of the following:
- i. A meeting of an advisory committee, task force, pillar committee, or sub-committee which the Member is appointed to.
 - ii. A meeting of City Council, Budget Standing Committee, or any pillar committee, advisory committee, task force, or sub-committee, where a motion and / or minutes exist that show that the Member was specifically requested to attend on behalf of the pillar committee, advisory committee, task force, or sub-committee.
- 2.6 Staff liaison:** The staff member or department that provides administrative

support for an advisory committee, task force, or sub-committee, as per the applicable terms of reference.

3. Eligible Expenses

Upon submission of any required documentation, Members are eligible to be reimbursed for the following expenses, in accordance with this Policy:

3.1 Child Care Expenses

Child Care expenses for one or more child between 0 and 12 years of age incurred to attend Official Meetings are eligible to a per hour maximum of the hourly minimum wage as set by the Province of Ontario. The amount of time eligible for reimbursement will be calculated by the length of Attendance at an Official Meeting plus up to a maximum of a quarter hour for travel time in each direction.

3.2 Specialized Dependant Care Expenses

Specialized Dependant care expenses (for persons with exceptional needs) incurred to attend Official Meetings are eligible to a maximum of \$40.00 per hour. The amount of time eligible for reimbursement will be calculated by the length of Attendance at an Official Meeting plus up to a maximum of a quarter hour for travel time in each direction.

A certificate signed by a health practitioner is required to be eligible for reimbursement of Specialized Dependent Care Expenses. Existing certificates obtained for other purposes may be sufficient documentation and the Member should consult with the staff liaison prior to obtaining a certificate.

3.3 Travel-Related Expenses

i. Public Transit / Paratransit

Public Transit and Paratransit fares to and from Official Meetings are eligible expenses. The amounts reimbursed will be solely for any single-use or cash fares paid. The Policy does not reimburse the expense of purchasing monthly passes or multi-ride cards, but rides used on multi-ride cards may be eligible.

- a) A bus transfer or time-stamped multi-ride card must be provided as proof of payment for a Transit fare.
- b) A copy of the confirmation of ride must be provided as proof of payment for a Paratransit fare, or approved alternative documentation.

As an accommodation for Members with mobility limitations that would ordinarily take Paratransit, reimbursement of an AccessibleTaxi or Private Transportation Company fare will be provided if the Member is unable to secure Paratransit due to availability of Paratransit. Members

are expected to take all reasonable steps to arrange for Paratransit. Proof of payment must be provided.

ii. Mileage

Members who are required to travel to sites as part of their work on an advisory committee or task force may be eligible to be reimbursed for mileage, at the same rate as paid to City employees; these expenses should be discussed in advance with the staff liaison to confirm eligibility.

Members are expected to consider the most economical modes of travel as may be practical for their particular situation.

4. Ineligible Expenses

4.1 The following are examples of expenses that are not eligible for reimbursement under this Policy:

- i. Expenses which are paid directly by the City, including:
 - a) Parking expenses which are ordinarily provided through passes that are provided to Members for City parking lots for Official Meeting times.
 - b) Training which Members are required to take in order to serve on an advisory committee or task force.
- i. Mileage for Members to attend Official Meetings is not eligible for reimbursement.
- ii. Expenses incurred to prepare or support claims forms, including the cost to obtain any required documentation (e.g. certificates required from health care practitioners).
- iii. Expenses such as meals, office supplies, technology, phone expenses, and other out of pocket expenses are not eligible for reimbursement.

4.2 Members that are appointed by virtue of their appointment to, affiliation with, or employment by, another organization or body, are not eligible to be reimbursed by the City for Eligible Expenses if the Member would ordinarily be reimbursed by the other organization or body.

5. Administration

5.1 The Office of the City Clerk is responsible for administrative oversight of this Policy, including creating and maintaining any forms and procedures required to support the implementation of this Policy, which may include requirements to provide documentation or proof of expenditure. These forms and procedures must be complied with in order to have eligible expenses reimbursed under this Policy.

- 5.2 The Staff Liaison for each advisory committee or task force is responsible for receiving and reviewing expense submissions and arranging for reimbursement, if claims are approved.
- 5.3 Financial Management Services is responsible for arranging payment of approved claims.
- 5.4 The City Treasurer is responsible for any reporting required by Section 284(1) of the *Municipal Act, 2001*, or any other Act.
- 5.5 The City reserves the right to review and / or refuse any expenses submitted by a Member, with reasonable cause and justification.
- 5.6 The City reserves the right to provide alternatives to reimbursement, such as providing or paying directly for the eligible expense.
- 5.7 The ability to have eligible expenses reimbursed under this Policy is dependent upon annual approval of funding within the City's Operating Budget, or alternative. If funding is not approved in any given year, eligible expenses may not be reimbursed and the application of this Policy may be temporarily suspended without notice.

6. Reporting

In accordance with Section 284(1) of the *Municipal Act, 2001*, an itemized statement of the expenses paid to each Member will be submitted to Council annually. This report will be publically available and will contain information including Members names, types of expenses claimed, and amounts.

7. Compliance

Misuse of this Policy, including submission of fraudulent claims, may result in any or all of the following actions:

- 7.1 Refusal to reimburse the Member for the claimed expenses.
- 7.2 The Member being ineligible to submit claims in the future.
- 7.3 The Member reimbursing the City for such claims and any related costs.
- 7.4 The Member being removed from any or all advisory committees, task forces, sub-committees, pillar committees or boards.
- 7.5 The incident being referred to the appropriate authorities for potential legal action.

8. Questions

Questions concerning the interpretation of this policy should be addressed to the Office of the City Clerk.

Mayor Walter Sendzik and City Council
 PO Box 3012
 St. Catharines City Hall
 50 Church St.
 St. Catharines ON L2R 7C2

Feb. 13, 2020

Dear Mayor Sendzik and Members of City Council,

On behalf of the Equity and Inclusion Advisory Committee, I request your support as we continue our work to remove systematic barriers to participation in city programs, committees and consultations to encourage a range of perspectives, experiences and ideas in decision-making.

In the creation of our work plan, the committee identified several areas where we could support Council in your efforts to improve the quality of life for all residents and embed inclusionary policies and practices into city services and programs in order to promote equity for residents and visitors. One of the first priorities identified was the consideration of childcare and dependent care options to enable residents to fully participate in city committees and consultations. Committee members conducted research on comparable municipalities and looked at ways that other cities are taking action to remove this barrier to participation.

On January 14, 2020, the Equity and Inclusion Advisory committee passed the following motion:

The Equity and Inclusion Committee recommends that City Council directs staff to prepare a report and develop a family care and accommodation policy (including but not limited to barrier-free access to childcare, transportation, dependent care) to improve equitable access and reduce systemic barriers to public participation in all city-initiated public meetings, citizen advisory committees and statutory meetings.

The Equity and Inclusion Advisory Committee is requesting Council's support to move this request forward by requesting a staff report that outlines options and possibilities to implement the goal of a family care and accommodation policy for all citizen advisory committees and bodies at the City of St. Catharines. This relates to Council's strategic plan to: "Build and support strong, inclusive neighbourhoods that provide high quality of life for residents of all ages."

Our committee has completed environmental scans of several comparable cities. Through our research, we have found a range of policies on this topic, some at the early stages of policy development while others we consider ground-breaking policies ensuring barrier free access to civic participation. The Committee would be pleased to share this research with staff to prepare a report for Council's consideration.

Next, the Equity and Inclusion Advisory committee was requested to review the staff proposal for a Diversity, Inclusion and Gender Equity staff person that was referred to the committee by Council in the 2020 budget discussion. The committee was happy to review and offer input as requested by council. Our committee has had the chance to hear from the HR representative from the City of St. Catharines

regarding the matter of hiring an Equity and Inclusion focused role full time for one year for the 2021 budget. At the February 11 committee meeting, a motion was made and carried that states:

The Equity and Inclusion advisory committee agrees that the Diversity, Inclusion and Gender Equity staff person is needed at the City of St. Catharines, and that a full time permanent role should be implemented, and that the role should be filled before 2021.

When considering this request from Council, the committee discussed the scope of the role; the expectations for the role in terms of what could realistically be accomplished in one year; the sustainability of the role; best practices in other similar and dissimilar organizations; whether it should be part of HR or independent especially concerning complaints-related processes; and the extent to which the role should be responsible for coordinating and updating related policies.

It was also noted that Council has already committed the City to much of this work as a signatory to the Leadership Accord for Gender Diversity, which commits the organization to many policy and procedural updates and a list of requirements for gender inclusion. The committee agrees with the staff proposal that the role should have a mandate for all equity seeking groups beyond only gender, that evidence (via needs assessment that will include the gender assessment and possibly the global diversity and inclusion benchmarks) should drive the subsequent allocation of human and financial resources, and that sustainability was key to making a success of the role and its expected outcomes.

Finally, the committee discussed the organizational risk of not having at least one dedicated Inclusion role in place at a time when other municipalities have entire teams dedicated to equity and inclusion. The committee was thus unanimous in our support for the expanded sustainable role as well as unanimous that the role should be filled as soon as reasonably possible, ideally before 2021.

We look forward to presenting this information to you at Council and welcome your comments at questions at that time.

Respectfully,

Haley Bateman

Chair, Equity and Inclusion Advisory Committee



Corporate Report City Council

Report from: Office of the Mayor, Administration

Report Date: November 4, 2020 **Meeting Date:** November 10, 2020

Report Number: CAO/MO-156-2020 **File:** 10.4.99

Subject: 2021 Operating Budget, Telephone Town Hall – Public Engagement Results

Strategic Pillar:



Recommendation

That Report CAO/MO-156-2020, regarding the 2021 Operating Budget, Telephone Town Hall – Public Engagement Results, be received for information. FORTHWITH

Summary

Hosting an annual Telephone Town Hall is an effective way to reach thousands of residents, keep them engaged in municipal matters and for the City to reiterate that resident's ideas and concerns are valued.

The purpose of this report is to share the results of the annual Telephone Town Hall with Council and staff to guide them during the budget process

Relationship to Strategic Plan

A Telephone Town Hall allows for residents to ask questions and raise concerns regarding their community. Resident input could align with any four of the Strategic Plan Pillars, Economic Prosperity, Social Well-being, Environmental Stewardship and Cultural Renaissance. Resident feedback from the Telephone Town Hall and the polling questions guide council and staff to make decisions to ensure all four pillars are supported.

Background

Annually during budget deliberations, Budget Standing Committee (BSC), City staff and Council are faced with the challenge of finding balance between maintaining City services and programs at an effective level and a tax increase that is reasonable to residents. Public input into the budget deliberation process can be invaluable for residents, members of the BSC and Council as a whole, to support that balance.

While the City engages the public in variety of alternative methods, past Telephone Town Hall events arranged by the City have proven to be an effective tool to reach up to thousands of residents at a time, keep them engaged and reiterate that the City values resident's thoughts and concerns. A Telephone Town Hall event is a live event whereby a vendor, selected through the City's procurement process, calls-out to residents by phone to involve them in the budget process.

For the 2021 Capital and Operating budgets, deliberations were held through the General Committee of Council instead of the BSC due to the COVID-19 pandemic.

Similar to the 2016 - 2020 Telephone Town Hall events, the 2021 budget process included a call-out to 30,000 residents. The 2015 Telephone Town Hall included a call-out to 15,000 residents.

Report

On Wednesday, October 28, 2020, the City held their seventh annual, one-hour Telephone Town Hall from 7 – 8 p.m. The event was held by provider Front Porch Strategies with a call-out of up to 30,000 random households in St. Catharines to participate. The event was hosted by Budget Standing Committee Chair Mat Siscoe and Mayor Walter Sendzik with local broadcaster Tom McConnell as moderator and City staff for support.

By phone, participants were provided an opportunity to listen to information about the budget, answer four polling questions, ask live questions, as well as leave a voicemail message at the end of the Telephone Town Hall.

Residents could also participate online with the opportunity to audio stream the event, submit questions and answer polling questions.

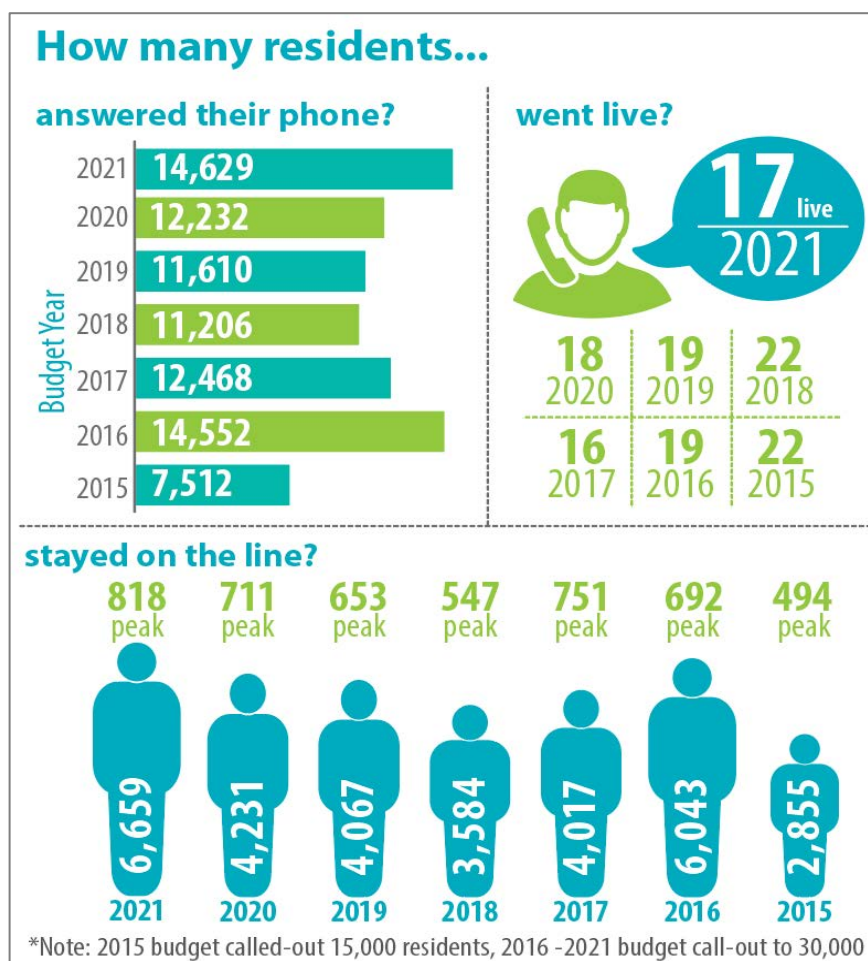
Council members were invited to participate in this year's Telephone Town Hall by listening to the live event and have a screen project the questions residents asked and polling results in separate meeting room from the event.

Safety protocols, such as social distancing and wearing face coverings, stemming from COVID-19 were followed.

Telephone Town Hall Response and Feedback

A total of 29,889 households were contacted for the Telephone Town Hall this year. Results show that 49% (14,629 households) live answered, 6,659 residents remained on the line and at peak 818 households participated.

During the Telephone Town Hall, 81 individuals entered the queue with questions, however, the allotted time only allowed for 17 to go live. The below graphic illustrates these results with prior budget year figures.



If residents didn't get the opportunity to go live during the event, a voicemail option was available to residents to leave their comments. A total of 39 voicemails were left during the event and can be found in **Appendix 1**.

A small amount of questions were emailed to budget@stcatharines.ca or on the Engage STC website www.engagestc.ca/2021budget. Voicemails, emails and questions were transcribed and forwarded to appropriate departments, Mayor, and BSC Chair and Vicechair for response.

Many voicemails transcribed on **Appendix 1** reveal residents are pleased to be involved in the Telephone Town Hall event and felt it was beneficial.

Web Streaming

The opportunity to audio stream through the web was utilized by 5 individuals with a total of 269 audio streamed minutes. There were no questions asked via the web.

Polls

Four polling questions were provided to participants by phone and on-line for their input. Residents were asked the level of tax increase they would accept, which types of revenue generating options they would support, what is most important to them and/or their family, and if the City was to reduced services, which services would they support being reduced.

Polling results show that between 191 - 326 participants voted. Polling results can be found on **Appendix 2** of this report with the most preferred option in bold.

Financial Implications

Telephone Town Hall was included in the 2020 budget and followed a request for quotation (RFQ) process. Front Porch Strategies was the successful vendor with a total cost of \$7,541.85 (including HST).

Conclusion

Telephone Town Hall is an effective way to reach thousands of residents at a time, keep them engaged in municipal matters and for the City to reiterate that resident's ideas and concerns are important.

Prepared by

Trish Sorrenti,
Executive Administrator to the CAO

Scott Rosts,
Chief of Staff Mayor's Office

Submitted and Approved by

David Oakes
Deputy Chief Administrative Officer

Kristine Douglas, CPA, CMA
Director of Financial Management Services and City Treasurer

Appendices

1. Appendix 1 – Voicemail transcripts
2. Appendix 2 – Polling question results

Telephone Townhall for 2021 Budget - Voicemails

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| | Description |
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| 1 | I have a question/comment about public washroom use, specifically during COVID. Why by-laws or enforcements are going to be in place about that? I work in a store and people that are out for the day stop in just to use our washrooms. They're out walking their dog and "we just want to use your washroom". Well, I'm sorry but there's a pandemic going on out there. I have to clean this at the end of the night. I'm a little concerned. Should maybe education to the public about public washroom use be pertinent? Be possible? What are your thoughts about that? About the public washroom you say you're going to build. I'm not sure if that's not a waste of money for the same reason. Somebody's out and about, they have to use the washroom. Are they going to stop some place where the entire public has gone? Or are they going to try to go inside somebody's store because they think it's a bit cleaner. And again, employees are the ones taking care of all that. But my main concern is what about public washroom use in restaurants, shops, stores where people feel quite entitled to do so during COVID? And what if anything can or will you do about that. |
| 2 | I would like to say thank you for doing this. I think that this shows that our government is actually interested in the will of the people and I'm so thankful that you do this. This is very democratic, and maybe someday the Regional government, the Provincial government and the Federal government will catch up. |
| 3 | You encouraged us to call Citizens First, but my experience is that you haven't been answering. In terms of budget, I would like an update on the rainbow crosswalk. Back a few months ago you mentioned about \$54,000 per crosswalk. Sorry- You had several locations in the city. This seems like an enormous waste of money, my taxpayer's money, for something to boost a certain group's self esteem. Apparently that's the purpose of these rainbow crosswalks when we've got this homeless situation. So that's definitely a concern. And I was very proud of our Burgoyne Bridge, but now it's fringed with suicide bars, so that's kind of a downer. I really don't like my money going there either. So other than that, have a great evening. |
| 4 | My question is, the City Library. We have a second floor that's completely empty, and we have a whole smash of stuff that people haven't seen in the basement. The people haven't seen since the Library was in Merriton. Why don't we bring the stuff up to the second floor, increase the monies to – you can tell I don't do a lot of public speaking- Increase the monies to get in to see it. We have two floors of St. Catharines memorabilia. It will create demand in the town itself as well as people coming in to see the ships go by. Anyway, I think it will make a lot more sense than having an empty place, and people don't even go in to see the empty place. |
| 5 | I had a question with regards to the City's plan for high density and infill development. From a citizen's perspective it seems like it's an ad hoc and disjointed progression. Where you see for example very random small condo, low level, infill developments in the north end of the city in poorly situated locations for access to transit. And then in downtown development where there's somewhat of a low demand for those locations. So my question is, does the city have a plan for a combined high density, infill type development which meets the needs of I guess the current citizens as well as to attract outside as well as future citizens of the city. |
| 6 | I am thankful for Walter Sendzik. I look forward to what he has to say every Monday mornings on channel 11. I don't have a computer so all of those orders to go to this place and that place on the computer don't mean much to me. I've lived in St. Catharines for over 60 years and for the past 20 years I've lived in an apartment building where many of the tenants and visitors do not wear masks while inside the building. And this concerns me, especially in the elevators and laundry rooms. They might be spreading the virus everywhere, and when I confront them about it sometimes, they swear at me or make fun of me. I suggest that because it's now the law, you send uniform police officers to apartment building lobbies now and then to give out some tickets and smarten them up for their own safety and my own. And who knows where they've been. |
| 7 | I appreciated being able to participate in the town hall and I really strongly encourage the City to continue to invest every penny that it can in terms of alleviating poverty, improving food security, access to food, access to housing, access to mental health services that are necessary all the time, and even more so during the pandemic. And also, on a completely different note, I live in the north end, and when the City made available that small grant to fund outdoor rinks by community groups, I read that Grantham Lions Park was recommended as a location and I contacted Grantham Lions with willingness to try to engage other volunteers to have it set up there to access the grant, however, in spite of my best efforts the community groups, the actual lions and lionesses group were not interested in that project. And it was their feeling that volunteers seem excited at the beginning and then don't follow through. And then the park that I'm near, doesn't have any of the amenities close by like a washroom facility and doesn't necessarily have a way to purchase insurance. And so I'm wondering when the City can add it's own outdoor rinks paying for them, administering them etc. into parks budget, because during the pandemic, this is an outdoor recreational activity that could take place and in general it's just a wonderful outdoor activity, and I really think that this should be a priority for the City. I grew up in Toronto and there were outdoor skating rinks everywhere. And the fact that there's not one here at all is really shocking, and I appreciate that the City is allowing community groups and trying to do a bit of facilitation of |

Telephone Townhall for 2021 Budget - Voicemails

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| | getting community groups to do them, but I really think the City needs to step up and do some itself. I understand it's a tough year. Maintaining services is a good thing for now, but at least in a 5 year plan, if not sooner. |
| 8 | I feel that we should be increasing maintenance in the city. It's wonderful that the Mayor says that the citizens should be reporting these events. Now we're still waiting at the corner of Alice and York Street for a stop sign that was on the sidewalk that I reported 6 months ago, and it's still being held up by sandbags. And another issue that I have is the platform at bus stops that are required for people who need accessibility who I am and at the corner of Ontario and Welland Avenue the stop sign, the first bus stop there, that's taking us to the hospital, and there's no cement platform. There's only grass there. So whenever I need to get to the hospital when I can't paratransit, I rely on our wonderful bus service, and I'm very thankful for that. The reality is, that's been reported to the City now 3 times I believe, and last week I had to go to the hospital and I couldn't get paratransit, so I relied on the bus. Well, I had to wait on the road. So the platform could be brought off, down so I could get up because the grass was so wet. So I'm concerned our budget doesn't look at high enough for maintenance to be taken care of properly/ |
| 9 | This is the first political event I've kind of participated in or whatever in my local area, and it was really empowering. I really liked it. I was wondering if there were any kind of resources where I can get involved more in local politics and events. Like the informative side, or meetings. How do I find out stuff like this happening in the future and whatnot. |
| 10 | My question is about Halloween. Are we allowed to give candy out or not? I'd like to give it but I don't want to get in trouble. Ok. That's all that I want to find out. Thank you.. |
| 11 | I'm a little disappointed. I know my question didn't really have to do with the budget, but actually near the end it did. Every answer you had for us to find out more information is to do with dot whatever. I don't use computers. I've had a physical job all my life. I've contributed to society all my life. I'm 62. I have no interest in computers. I did let my daughters buy computers when they were 15, but I have no interest. Like I said, I have a physical job, and every question that we needed answers, there was no phone number to phone. It was all dot this and dot that, and my question was about COVID, when I had to qualify for that CERB to get that money, I had to find a friend frantically to get online, and now I can do it on my own by phone. But now they're saying when I register 2 days ago that I might have to do it through computer. I'll never be able to do that. I have a heart condition, and if we're worrying about seniors' health, it should be about mental health as well. We need more communication with humans. We're getting robots for this, robots for that. Getting away from cashiers in stores. I just don't agree with any of it, and I believe we need more communication with humans being, and that's my comment. I'm glad you guys phoned me so I could be involved in this. |
| 12 | I just wanted to know about – I wanted to make a comment I guess about the solution for the homelessness. A lot of the conversation seems to be about, if we put them in – if we get people and put them in housing, that's the solution. Well that means maybe we don't have to see people. I think that the- and we won't see them on the street, but I think that the important thing is that these people need – a lot of people, not all of them, because some of them are just homeless and all they need is a roof. But a lot of them might need help with the mental issues or the drug issues. And I wanted to know if our budget has put money aside, or has any kind of money to assertively offer help for people who have the mental issues or drug addiction. I know we're very soft on it and we don't want to sound like a police state, but I really think we have to take this in hand and help people. We just have to stop the cycle of self destruction and give them an opportunity to get on their feet. Not just put a roof over them. |
| 13 | Yes, hi. I'm curious what you're going to do about the amount of garbage in the city. At one point we were called The Garden City, now I think we're called the garbage city. There's a lot of garbage along the highways, there's a lot of garbage everywhere. It's almost as bad as Toronto. So please, do something about it. You've just got to be people you can hire. I don't know. Get the guys out of the jails. Whatever you got to do. |
| 14 | I don't think the property taxes should go up at all this year. Not in this pandemic era. Too many business have closed, or will be closing. Lots of jobs have been lost and there's so much financial suffering out there, that I think you're not quite aware of it, because you're not on the suffering end. So I don't think taxes should go up at all. Not even 1%. And if anything, maybe every department should be mandated to reduce their expenses by 1%. Each department. That's not an awful lot. They should be able to sharpen their pencil and trim that much. And maybe that ratio will stop the taxes from going up, or maybe even reduce it. But this is not the time to have even a 1% increase. |

Telephone Townhall for 2021 Budget - Voicemails

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| 15 | My additional question/ comment is: Is there any discussion still on – I know there's affordable housing for seniors in the works in the old Hotel Dieu site- but in terms of further development, is there discussion going on about smaller homes being built, whether they're for sale or rent? I'm thinking kind of like the tiny home movement, or kind of having a cap on the size of places being built to provide more affordable options for those who are struggling financially who can not afford larger homes. Because let's face it, a lot of home that are being built now are large and expensive and kind of put ownership or rental out of reach for people. |
| 16 | Yes. I just would like to make a comment. I think that we are currently still in the midst of the COVID. With no real knowledge of when this is going to end, many people are not working, or receiving much less income than they did prior to COVID. And any kind of a tax increase is going to be very difficult. I think the Mayor and the Budget Committee need to become a little bit more realistic and understand a 5% increase is unbelievable. We've already had a lot of disruption of service, so to suggest that you have to raise taxes or disrupt service sort of is meaningless. I think you could continue with the disruption of service until the COVID is over. Until people are back to work, so seniors are getting a little bit more settled. They've had a great reduction in fixed income because of interest loss from any money they may have in the bank. It's been a terrible year all round. To suggest a 5% increase is totally irresponsible and I think in the very near future we're going to be facing a Municipal Property Assessment Review which means all of our taxes are going to increase considerably because all of the values of homes have gone up considerably. The City Councillors and the Mayor have to get real and understand we're going to be paying increased taxes to all levels of government. It just has to stop. We can go on for a year or two with a little bit of disruption of service, a bit more efficiency. We just need to settle. This is a very very unusual time, and the City has just gone along and decided it'll be business as usual. I have no idea where they think people are going to get the money for the taxes. So that's my comment, and I don't support any increase in taxes. |
| 17 | I did ask the Mayor and the Budget committee a question, but I didn't get an answer to it, so I'm asking it specifically now. On February 24th, 2020, City Council passed a motion for the projected cost of a new licencing program for short term rentals to be presented to council. On November 16th, next month, when the zoning by-law amendment is considered. So I asked for the projected cost and revenue, and the mayor had answered that that would depend on the cost and that would depend on the by-law getting passed, which didn't answer the question, because according to that motion in February, those projected costs have to be known to councillors by November 16th. So I am looking for the projected costs of the licencing system and any projected revenue which I imagine is also being correlated for councillors to be able to make the decision on November 16th. So the question is this: On February 24th, 2020 City Council passed a motion for the projected cost of this new licencing program for short term rentals to be presented to City Council on November 16th when the zoning by-law amendment is considered. Therefore that information should be available now, or very soon, since the meeting is in just over 2 weeks. I would appreciate an answer on that. So thank you very much for the opportunity and for listening. |
| 18 | My concern is the bike lanes on Scott Street in the north end of St. Catharines and Carleton Street. They seem to end at Bunting Road and seem to go all the way to Canal Road. I was wondering if there is any plans in the future to expand the bike lanes. Sae bike lanes on Scott Street all the way to Canal Road also Carleton Street. I live in St. Catharines in the north end just off Grantham Avenue. My name is Mohamed Nazir and I've been a resident of the City of St. Catharines since 1973 and I enjoy bike rides, especially when you get to my age, and it's good exercise. I was hoping to see the bike lane extended if possible. I did bring it up this matter to my Councillor in Grantham Ward, and hopefully something can be done about it. |
| 19 | Thank you very much or calling me. I didn't realize the City did this. I found the budget meeting very informative, and I really appreciate the time. |
| 20 | I would like to have more information about the building where Hotel Dieu or if you have anything coming up for seniors who have half way decent space for the senior. |
| 21 | I'd just like to thank you all for such an interesting session. I really enjoyed being part of it. And great job guys. |
| 22 | I have a question about sidewalk that goes along the Welland Canal. It is very damaged and danger. It's used for walking, rollerblading, biking. But as I mentioned, it is very damaged and danger and too narrow for everything that is happening there. So my question is, if there is any plan to fix this sidewalk? |
| 23 | I just have a comment that I'm so impressed with how the City has handled the pandemic with the social distancing. The bus service was excellent during the lockdown. And also especially impressed with the Mayor and he kept pressing for the mask mandate, compassion and climate change. |
| 24 | Yes. I would like to know if there could be a bylaw for cats that are running around the neighborhood at all hours of the night. They defecate in the landscaping and whatnot, and I have some neighbors that are allergic to cats, so I would like if something could be done. My second point is concerning the snow removal. We didn't see any change in the taxes for ... I live in a subdivision, so my street gets plowed three days after the snow storms, so it |

Telephone Townhall for 2021 Budget - Voicemails

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| | doesn't seem fair. I don't think I've been paying less tax just because I live in a subdivision. There's no school on my street. |
| 25 | I know that land is in shortage, but I was thinking that maybe the city could buy some land or something and allow the homeless people to put up some shelters for themselves because I'm very concerned about the homeless population being homeless and I don't like it. If they could just buy some land and let people put up some tents and have some washrooms available for them. |
| 26 | I wish to commend the city for their efforts with the homeless. |
| 27 | Thank you all for bringing this budget meeting to us at home. It is both in this time of COVID and in general, it's nice to have the meetings at home. It's far more convenient. I know so many of us lead busy lives. So, this is a great advantage. |
| 28 | My question is what is the status of the traffic calming on 3rd Street? And is there any more dollars in the budget for calming on 3rd Street? And will they resume the road widening at the other half of 3rd Street? And have they given any discussion around putting up traffic lights or speed signs? Thank you. |
| 29 | Good idea to involve and be informative about the budget. The one thing I'd like to say is that with these times, economic times, I do not think that raising taxes is a good idea with people's loss of jobs and loss of revenue. And also, I do not think that city council should have been making comments about what the difficulties at Caledonia and Haldimand. I think that we should... You people should just be running St. Catharines. |
| 30 | I appreciate the opportunity to have input on the budget. I thought that went well. And I learned a little bit about the city. Well, I'm in Merriton today. Garbage pickup for some reason or other, took the garbage... didn't take the garbage, I'm sorry. Didn't take the... Took the recycle but didn't take the garbage, which was strange but no complaint. But that's the way things go sometimes. But it did leave me to wonder about this contracting out that the city underwent some years ago, with a view that somehow was going to save money. But I wonder if it's time that we should have a review. I know that there has been issues around the service by the contractor. And their changing contractors, I believe. And that may be part of some of the disruption, disorganization. You know, I just really think sometimes that maybe we should review this whole idea of contracting out, not only for garbage and recycle but for other services. If it really serves the city well in terms of money, in terms of the workers. Because I think that quite unquestionably, there must be some disruption when all the workers in one company are suddenly ceasing their work and being taken over by another company. I just don't know how that works. But anyway, the question is, let's maybe have a review of whether contracting out is the way to continue into the future or whether we should, over a period of time or something, revert to back where we had public services providing the services of garbage and other city services? |
| 31 | I'm just really concerned about the snow removal in my area. Last year, we had hardly anyone come down when it was snowing. And my big concern is there's a lot of really older folks on the street. And if ever there was need for an ambulance or a firetruck, they would never get down our street. So that's my big concern. |
| 32 | I think you should focus on reduce seeing wasted spending tie up things so that you can save money, rather than taking away services or increasing our costs. Take away the unnecessary, useless... Everybody in their households have had to tie up their bootstraps and clean things up in order to make it through COVID. I think the city should have to use the same principles and clean things up and keep budgets down to deal with the COVID incident, rather than upping fees or cutting services. Do what the average household has had to do to make ends meet. Clean things up, make it cost-effective. |
| 33 | What I would like to see is something done when it's in the budget to fix the bus terminals public bathroom. We have people that come all over the place using the bus services from out of town, and such, and they have to use the bathrooms and its really run down. A lot of times there's no soap, there's no towels. Sometimes the hand dryer was not working and I know once in a while there was hand sanitizer around the corner as you walk out but to me if I was coming out of town I would be horrified by it. Sometimes the locks on the doors don't work. They do a good job of trying to keep the place clean, I just think it's a terrible mess. And also, with COVID these bathrooms have been shut down so we're getting some people from out of town and from the area where we can't even have access to these bathrooms. So, it would be really nice if the bathrooms were open even during the COVID, just so that we have a place to go, and not down in the laneway where some people go. |
| 34 | I am calling about the litter on the streets. I think that I walk through the streets a lot exercising and I see a lot of garbage in the gullies and along the bridges or around the schools, and I just wondered whether we can put some more litter baskets out there, to do something. Or we used to pick up the garbage once a year. A big effort, with the big garbage bags and garbage trucks would pick it up on garbage day. But somethings not right. It makes me sad when I go uptown and see garbage everywhere. Maybe there is some kind of solution to that, or I could get involved some how. |

Telephone Townhall for 2021 Budget - Voicemails

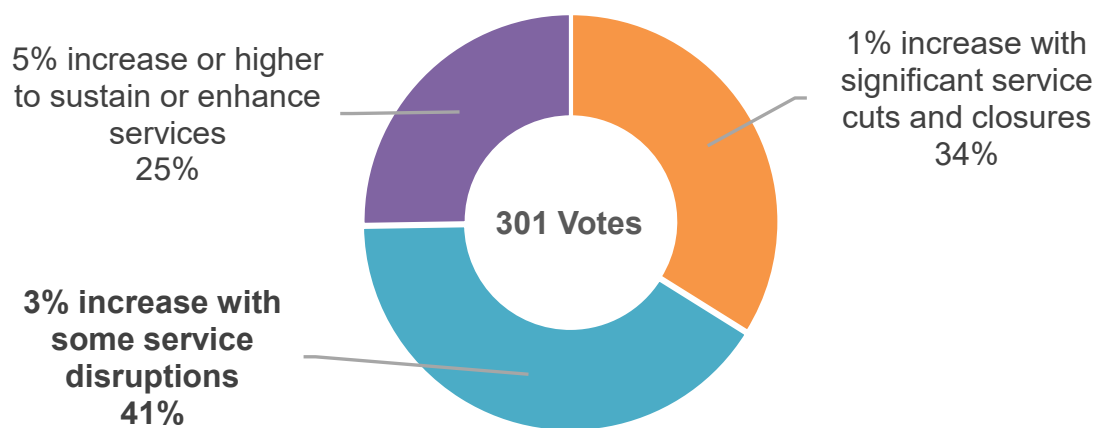
| | |
|----|---|
| 35 | Mississauga did a lot of consolidation of administrative services and for instance, I think there's some cost savings to be realized among the recreation centers and among the First Ontario Place and your large venues by consolidating administration into one particularly where the numbers are going to be smaller. Departments can be consolidated when services are alike, etc. I think there is some cost savings there and some structuring, and it's unreasonable to ask your staff to identify this because of their own vested interest. But certainly, from an administration point of view, Mississauga found some pretty big cost savings there and it allowed them to respond going forward in rapid growth as well. So, it's not going to hurt your forward growth. |
| 36 | I have two young adults and all this time I always wondered there was not much activities for young people besides some maybe sports that sometimes we have to pay. I feel really sad, I see my kids or other kids- the only option they have on Saturday night is going to a bar. I would like them to have something different. |
| 37 | St. Catharines has this Snow Parking suggestion for overnight parking which works theoretically balancing practically. My question is will St. Catharines ever implement a bylaw to have no parking between hours of say two and six like Niagara Falls, Niagara on the Lake and Lincoln do? It seems to work there. It helps maintain and have a better road system. It would also generate fines from the parking bylaw which will be an income for the city which we all seem to be needing right now. My second part of the question is the Niagara Region pays St. Catharines to plow, salt and sand all the regional roads in St. Catharines. Does the city ever profit from this, or do we ever run a deficit and what happens to the money? Does it go back to the city does it go to the region, that kind of thing. Do we invest it in ourselves? |
| 38 | I think the mayor is doing a fine job, and let's hope he will continue like that. Except for a few places or regarding the land that hasn't been used and the City can get some finance from back from the value of those land. Let's hope he will try to work on that one too. |
| 39 | I appreciate any efforts and all those efforts of those endeavors and programs you're speaking of and having a place to try to keep the average homeowner or residents tax bill down as a retiree on a fixed pension or budget. I really appreciate that. And I appreciate the hard work you're doing. I know it's not easy. All right. Thank you, keep up the good work. |

Results: Telephone Town Hall Polling Questions for 2021 Budget

Question 1:

City Council typically targets no more than the rate of inflation for expenditure increases in its annual budget. For 2021, given the impact of the COVID-19 pandemic, which of the following options would you support?

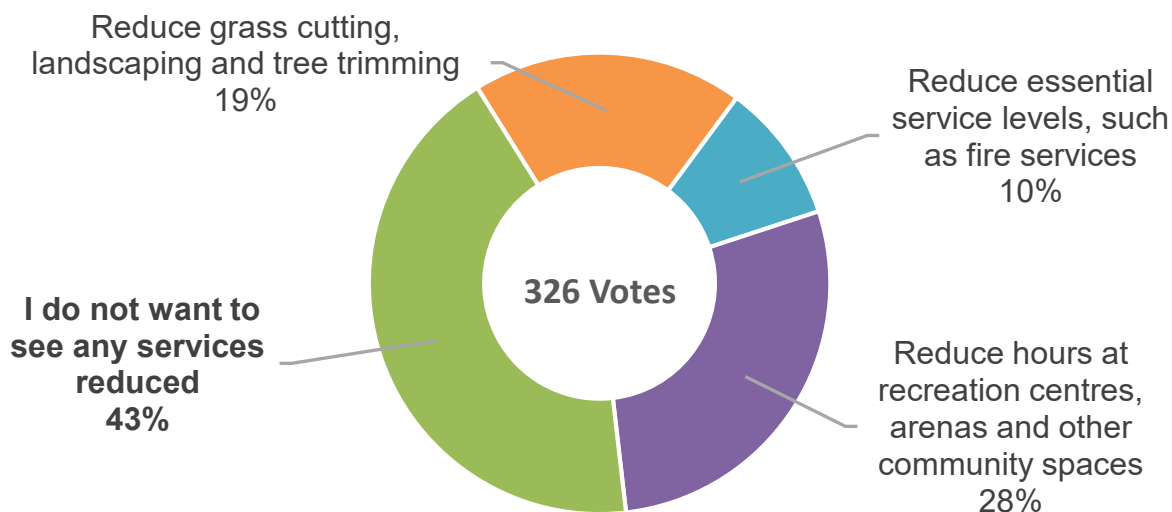
- 1% increase with significant service cuts and closures – 34%
- **3% increase with some service disruptions – 41%**
- 5% increase or higher to sustain or enhance services – 25%



Question 2:

If the City had to reduce services, which would you reduce?

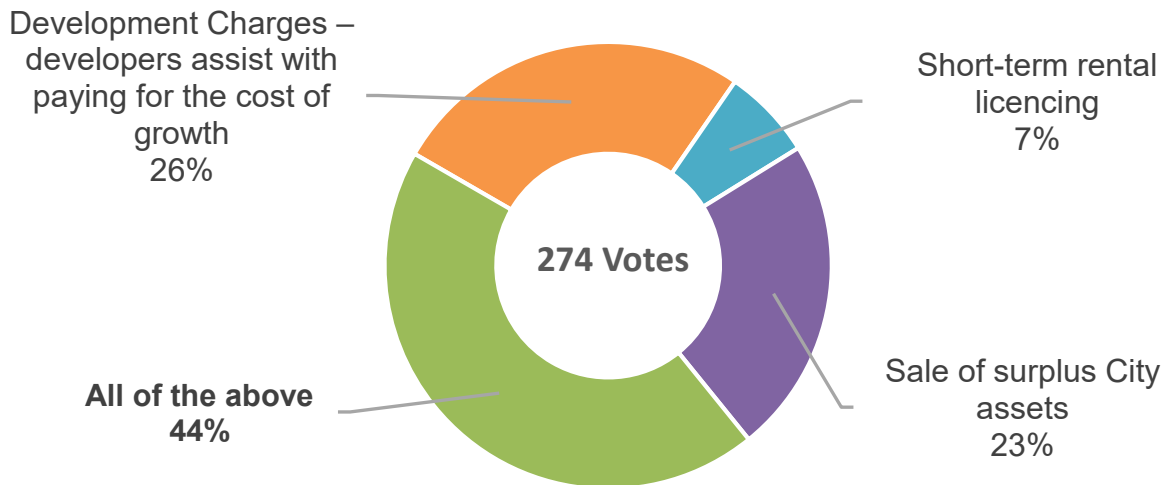
- Reduce grass cutting, landscaping and tree trimming – 19%
- Reduce essential service levels, such as fire services - 10%
- Reduce hours at recreation centres, arenas and other community spaces – 28%
- **I do not want to see any services reduced – 43%**



Question 3:

The City is seeking new revenue generating options to offset property tax increases. Which of the following would you support?

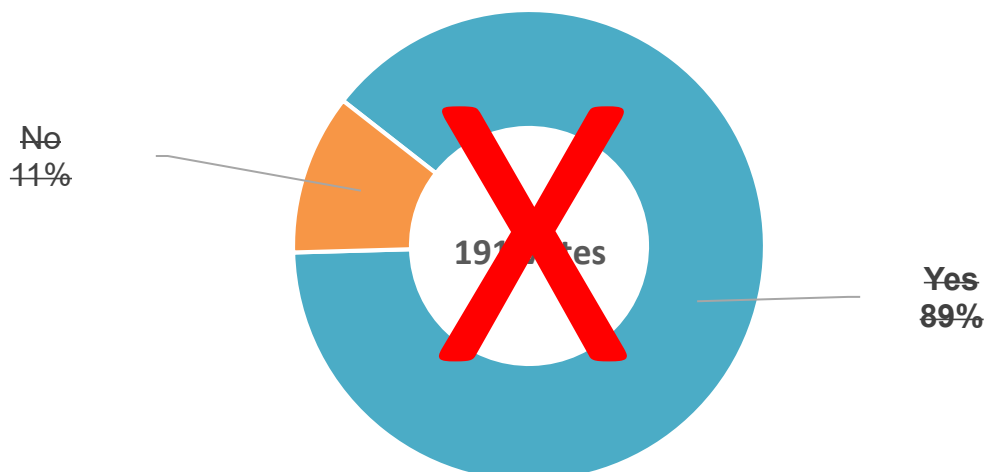
- Development Charges – developers assist with paying for the cost of growth – 26%
- Short-term rental licencing – 7%
- Sale of surplus City assets – 23%
- **All of the above – 44%**



Question 4:

The Community Improvement Plan has generated nearly \$400 million in new tax revenues over the past 15 years. Do you think the City should continue to offer these types of incentives that support the creation of jobs, economic growth and new tax revenues?

- **Yes – 89%**
- No – 11%





Corporate Report

Budget Standing Committee

Report from: Legal and Clerks Services, Office of the City Clerk

Report Date: November 5, 2020 **Meeting Date:** November 10, 2020

Report Number: LCS-164-2020 **File:** 10.12.1

Subject: General Committee Correspondence

Recommendation

That General Committee receive and file the items listed within the report; and

That General Committee receive and file additional correspondence distributed for the meeting held November 10, 2020, which is available upon request. FORTHWITH

Report

The Office of the City Clerk is submitting, for the approval of General Committee, correspondence received during the period of October 26, 2020 to November 5, 2020.

1. Heavy Construction Association of Regional Niagara (HCARN) Letter re. Capital Projects
2. FirstOntario Performing Arts Centre – Budget Summary 2021 – Update
3. Queenston Neighbours re. Letter of Advocacy Public Washrooms

Prepared and Submitted by

Rebecca Alfieri
Council and Committee Coordinator

Approved by

Kristen Sullivan
Deputy City Clerk

October 27, 2020

His Worship Mayor Walter Sendzik
& Members of St. Catharines City Council

Dear Mayor & Members of Council:

On behalf of the members of the Heavy Construction Association of Regional Niagara (HCARN), I would like to take this time to reiterate our desire to work with the region's municipalities to ensure that Niagara's economy remains vital and continues to recover through this wave of the pandemic and as the pandemic subsides.

A strong construction sector is fundamental to the provincial and local economies, and an active municipal infrastructure program is fundamental to that strength. HCARN directly employs more than 6000 individuals in the Niagara Region.

While we understand and appreciate that priorities for municipalities have shifted as we all work to live through the pandemic, we have witnessed a noticeable decline in the number of tendered infrastructure projects this Fall across the region. This time of year is traditionally busy, as municipalities attempt to complete their capital programs before the winter weather. We are growing increasingly concerned that the lack of work could lead to layoffs, which our industry has done our best to avoid during the pandemic.

Although there may be a natural tendency on the part of municipalities to be cautious with expenditures during uncertain times, now is not the time to reduce government infrastructure spending. Further shrinking the local economy and driving layoffs in the private sector and falling even behind in the municipal capital deficit will not help the economic recovery.

This message has been echoed in the municipal government sector. A.M.O. (the Association of Ontario Municipalities), last month in their document, *Supporting Communities: Driving Recovery in the Wake of COVID-19*, stated:

"Reducing capital spending may be attractive to managing budget deficits in the short-term, but as experience in the 1990s have shown, these reductions come at a cost to long-term economic growth as well as environmental and social priorities that are more expensive and difficult to make up later."

The A.M.O. document also, quoting a Broadbent Institute paper, pointed out that, "every dollar of public sector investment in infrastructure in Canada increased GDP by \$1.43 in the short term, created 9.4 short-term jobs for every million dollars spent, and returned \$0.44 in taxes. In the long term, that same investment increased GDP by \$2.46 - \$3.83 for each dollar spent."

Therefore, we respectfully request that your Council support the following actions:

- That 2020 capital projects that are in process be expedited and put out to tender, as soon as possible.
- That Councils, during their 2021 budget deliberations, ensure a program that maintains or increases capital spending.

In addition to the fact that a strong capital program will contribute to economy in the short term and the economic recovery in the future, now is a prudent time to invest in capital spending. This combined with the reality that the reduction in work has increased the competition in the sector that will very likely result in highly competitive pricing for municipalities. As well, financing rates are currently very low, and all municipalities are well below their debt limits.

HCARN officials would be happy to meet with you and municipal staff to ensure we work in unison to keep the economy going and foster the recovery of the Niagara economy, while continuing to prepare, construct and maintain the Region's infrastructure.

Your Council's support of HCARN's requests, is respectfully sought.

Sincerely,

Mike Gallagher, P.Eng.

President

Heavy Construction Association of Regional Niagara (HCARN)

FirstOntario PAC 2021 Budget Summary

| REVENUE | | | | |
|-------------------------------------|------------------------|-------------------|------------------------|-----------------------|
| Account | 2021 Budget | % of overall 2021 | 2020 Budget | % Change 2021 to 2020 |
| Earned Revenue | \$ 1,633,857.91 | 37% | \$ 2,903,938.00 | (43.7%) |
| Government Investment | \$ 55,000.00 | 1% | \$ 69,600.00 | (21.0%) |
| Municipal Investment | \$ 1,607,857.00 | 36% | \$ 1,592,857.00 | 0.9% |
| Fund Development | \$ 270,500.00 | 6% | \$ 360,000.00 | (24.9%) |
| Contributions & Other | \$ 832,650.68 | 19% | \$ 804,220.00 | 3.5% |
| Cultural Capital Improvement Fund | \$ 65,000.00 | 1% | \$ 198,300.00 | (67.2%) |
| Total Revenue | \$ 4,464,865.60 | | \$ 5,928,915.00 | (24.7%) |
| EXPENSES | | | | |
| Account | | | | |
| Programming, Production and Rentals | \$ 2,141,013.96 | 48% | \$ 3,153,320.00 | (32.1%) |
| Marketing & Box Office | \$ 396,978.29 | 9% | \$ 512,050.00 | (22.5%) |
| Building Operations | \$ 538,834.00 | 12% | \$ 638,633.00 | (15.6%) |
| Fund Development * | \$ 88,500.00 | 2% | \$ 45,000.00 | 96.7% |
| Administration | \$ 1,019,859.36 | 23% | \$ 1,135,754.00 | (10.2%) |
| Office | \$ 94,080.00 | 2% | \$ 107,500.00 | (12.5%) |
| Finance & Other | \$ 120,600.00 | 3% | \$ 138,358.00 | (12.8%) |
| Cultural Capital Improvement Fund | \$ 65,000.00 | 1% | \$ 198,300.00 | (67.2%) |
| Total Expense | \$ 4,464,865.60 | | \$ 5,928,915.00 | (24.7%) |
| Revenue less expense | \$ - | | \$ - | |

* Fund Development expense has increased to allow the PAC to develop and establish a multiyear fundraising strategy for the sustainability of the operations and capital requirements of the PAC.



Thursday November 5, 2020

Dear Community Leaders,

We write to you as Queenston Neighbours to express our concerns around the lack of reliable and consistent access to public washrooms and proper hand sanitation services, especially for individuals without access to housing. These concerns have been greatly expanded during the COVID-19 global pandemic because hygiene is a critical element in combatting transmission of the virus and because lock-down measures have greatly reduced or eliminated the use of existing facilities.

As businesses, we are concerned because we need to clean-up human waste, turn-away people who ask to use our washroom facilities, and expose our employees and customers to conditions that are quite frankly unacceptable in a 21st century first-world country.

As parents and schools, we are concerned for our children's physical health as they play in parks and yards that might very well be contaminated by human waste. We don't want our children to grow up in a community in which they are exposed to adults toileting in public. This is not the "new normal" to which we aspire for our kids.

As faith communities we are appalled that these conditions exist around our worship centers. We have incurred additional expense for cleaning up around our properties and exceeded the limits of what we can comfortably ask volunteers to do. Most importantly the innate dignity of everyone involved is compromised. St. Catharines can and must do better.

As social service agencies we are dismayed that our efforts to improve the health and living conditions of our clients are compromised by the lack of public washrooms as they make their way to and from our facilities. Our efforts to integrate our clients into the wider community are thwarted when they have no reasonable alternative to relieving themselves behind a bush or in a dark corner. *How comfortable do you feel talking to the man who just defecated behind a tree?*

As community gardeners and those who use Centennial Gardens for recreation we want you to take note that one of the largest greenspaces in St. Catharines lacks washroom facilities. As the pandemic drags on and we look for opportunities to enjoy outdoor activities, availability of washrooms is important to gardeners, disc golfers, families enjoying a picnic and those living on the margins of our society.

There are many issues that concern Queenston Neighbours. We appreciate the support and attention the Mayor and local councillors have provided our community. But as you are considering capital and operating budgets, we implore you to find ways in which the city can provide a safe source of running water for drinking and handwashing and adequate washroom facilities in the Queenston neighbourhood.

Public washrooms should be accessible 24 hours a day, seven days a week, 365 days a year.

We would be pleased to discuss with you the location of these washrooms.

We wish you well in these difficult times and as you face the challenges of setting priorities and budgets. Thank you for your service.

Sincerely,

Queenston Neighbours

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The Queenston Roundtable is led by a group of people who work, play, or live in Queenston. With an eye on the assets that currently exist in the neighbourhood, our work is driven by the idea that residents are key to lasting development.

Everyone has a gift to contribute.

www.queenstonneighbours.weebly.com

www.facebook.com/queenstonneighbours

Instagram: @queenstonneighbours

We meet the first Wednesday of the month.



Corporate Report City Council

Report from: Financial Management Services, Director

Report Date: October 27, 2020 **Meeting Date:** November 10, 2020

Report Number: FMS-160-2020 **File:** 10.57.12

Subject: Preliminary Estimate 2021 City Tax Rate and One-time/Non-Structural Items in 2021 Draft Operating Budget

Strategic Pillar:



Recommendation

That Report FMS-160-2020, regarding Preliminary Estimate of the 2021 City Tax Rate and One-time / Non-structure Items in the Draft 2021 Operating Budget, be received for information. FORTHWITH

Background

On October 21, 2020 staff presented the City's Departmental Expenditure and Non-Tax Revenue and Parking Meter Reserve Update to the General Committee with a Net City Expenditure increase of 5.42% from 2020. On October 26, 2020 the General Committee received presentations from the City's Agencies, Boards and Commissions (ABCs).

Report

Table 1 below summarizes the City's total net expenditures for 2021 including its ABCs.

TABLE 1

| Description of Item | Dollar (in 000's) | % Change from 2020 |
|--|----------------------|-----------------------|
| Draft 2021 City Departmental Operating Expenditures | \$102,345.5 | 3.80% |
| ABCs 2021 Budgets: | | |
| St. Catharines Transit Commission | \$13,636.6 | 5.51% |
| St. Catharines Public Library Board | \$5,677.7 | 0.00% |
| Niagara District Airport | \$436.8 | 1.51% |
| FirstOntario PAC (includes \$50K for property insurance responsibility of City as owner of the facility) | \$1,658.1 | 4.09% |
| Total Estimated City's 2021 Expenditure Budget | 123,754.7 | 3.80% |
| Non-Tax Revenues | (9,684.8) | (9.53%) |
| Net Tax Levy for 2021 | \$114,069.9 | |

Based on the total City expenditures and net tax levy amount for 2021 in Table 1 above, Table 2 below displays the impact on the median residential home for 2021 with an assessed value of \$254,000. Due to MPAC not moving forward with the scheduled reassessment cycle for the four-year period of 2021 to 2024 which was based on current market values as of January 1, 2019, the median assessment for the City remains at the same amount as 2020.

TABLE 2

| | 2021 | 2020 | \$ Change | % Change |
|----------------------------|--------------------------|--------------------------|-----------------------|---------------------|
| CVA – Median Household | <u>\$254,000</u> | <u>\$254,000</u> | <u>\$0</u> | <u>0.00%</u> |
| City | \$1,630.67 | \$1,557.74 | \$72.93 | 4.68% |
| Hospital | <u>31.50</u> | <u>\$31.63</u> | <u>(\$0.13)</u> | <u>(0.41%)</u> |
| Sub-Total City | \$1,662.17 | \$1,589.37 | \$72.80 | 4.58% |
| Infrastructure Levy @ 1.5% | \$23.21 | \$22.46 | \$0.75 | 3.34% |
| Total City | <u>\$1,685.38</u> | <u>\$1,611.83</u> | <u>\$73.55</u> | <u>4.56%</u> |

As shown in the table above, the current position of the City's 2021 operating budget results in an annual increase in the City portion of property taxes on the median household of \$73.55 which equates to \$6.13 per month, \$1.41 per week or \$0.20 per day. This is based on the tax ratios remaining the same in 2021 as 2020. The tax ratios are part of tax policy which in a two-tier system is the responsibility of the upper tier, which in our situation is the Region of Niagara.

At its meeting of April 27, 2020, the BSC provided guidance for the 2021 tax increase of 0% with options of 1% and 2%. The following is information regarding the additional amount required in the current drafted 2021 operating budget to meet this guidance.

To achieve an impact of the median household in 2021:

- of 2% - additional expenditure reductions or revenue funding of \$2.90 million
- of 1% - additional expenditure reductions or revenue funding of \$4.025 million
- of 0% - additional expenditure reductions of revenue funding of \$5.153 million

The global pandemic has created significant pressures on the City's 2021 operating budget. These pressures were identified in General Committee [Report FMS-143-2020](#). To recap the estimated impact of COVID-19, the City's 2021 operating budget is estimated to be \$4.24 million. Staff refers the Committee to report FMS-143-2020 Appendix 2 which has a list of items that could potentially bring the City's 2021 operating budget closer to the guidance provided. Several of these items would require a reduction in existing service levels. The Level A revisions listed have minimal or no impact and total \$173,000. The Level B revisions have some impact. The Level C revisions have a significant impact. The Level D revisions would have a major impact on service levels and would not be consistent with Council direction and current service standards.

At the October 21, 2020 General Committee meeting, the following motion put forward by Councillor Littleton was approved.

That staff be directed to provide a memo on all budget items deemed to be one-time costs or forecasted revenue disruptions, associated with the COVID-19 response.

Attached as Appendix 1 to this report is a list of 2021 operating budget items that would be considered as a one-time cost or temporary revenue disruptions due to the global pandemic. This itemized list totals an amount of \$2.86 million for the Committee's review and discussion. This listing includes items both COVID and non-COVID related, of which \$2.82M are COVID related items. If the Level A items were included from Appendix 2 of the FMS-143-2020 report the total amount would be \$3.03 million.

Conclusion

The annual impact on the median household based on the current expenditures for 2021 for the City departments and its ABCs is \$73.55. In response to the Committee's request, an itemized list of one-time and non-structural costs and revenues that with an alternative source of funding could further reduce the City's total operating expenditures, non-tax revenues and impact on the median household for 2021.

Prepared and Submitted by: K Douglas, Director FMS/City Treasurer

Approved by: Dave Oakes, Deputy CAO

Attachments:

Appendix 1 – Listing of One-Time/Non-Structural Items in 2021 Draft Operating Budget

| No. | Dept. | Description | Impact | | Explanation |
|------------------------|---------------------|--|------------------------|-----------------------|--|
| | | | One-time/non-recurring | Continues Beyond 2021 | |
| COVID-19 RELATED ITEMS | | | | | |
| Arenas | | | | | |
| 1 | EFES (CRCS Program) | BBA-Practice Rentals | \$ | 98,178 | BBA will be closed for construction in January to March 2021, therefore reduction in practice rentals. These revenues expected to return in 2022 as construction will be completed. |
| 2 | EFES (CRCS Program) | SMHComplex - Practice Rentals | \$ | 340,000 | Decline in revenue largely due to impact of COVID on this revenue stream. |
| 3 | EFES (CRCS Program) | Garden City Complex - Practice Rentals | | \$ 60,000 | Undetermined at this time if this revenue will return as Council motion to dispose of this facility when the CSG Park opens. Whether this revenue returns is largely dependent on the CSG Facility construction being complete and ready for use by the City in fall 2021. |
| 4 | EFES (CRCS Program) | BBA-Practice Rentals | \$ | 46,050 | Practice rental reduction expected due to COVID and expect revenues to return in 2022. |
| 5 | EFES (CRCS Program) | BBA-Rent | \$ | 7,564 | BBA rent from user groups not charged in 2021 due to facility being under construction. With construction expected to be complete in 2021, these revenue are expected to return in 2022. |
| 6 | EFES (CRCS Program) | SMHComplex - Rentals-various | | \$ 30,500 | These are rents from tenants and not sure if the tenants will return in 2022 as the leases for two major tenants expire in 2021 and depending on how the facility is able to operate with have an impact on this revenue stream. |
| 7 | EFES (CRCS Program) | SMHComplex - Special Fee-surcharges | \$ | 35,000 | This special fee is a facility surcharge that is added to hourly ice rental fee. Therefore with a decline in revenue expected with ice rental revenue due the impact of the pandemic, then a corresponding reduction is expected in this revenue line as well |
| 8 | EFES | Merritton Arena - Contracts General | \$ | 25,000 | Ice Rental support provided by Merritton Lions in January to March 2021 as ice users are transferred from BBA to Merritton Arena while BBA is under construction renewal. |
| 9 | EFES | Merritton Arena - Enhanced Cleaning | \$ | 22,680 | Enhanced Cleaning required in January to March 2021 as ice users are transferred from BBA to Merritton Arena while BBA is under construction renewal. |
| 10 | MC | Meridian Centre Budget Increase | \$ | 353,485 | The Meridian Centre has been impacted by COVID and it is not known at this time when they will be permitted to have patrons return to the facility for concerts and sporting events. Staff are optimistic that patrons will return if not later in 2021 by 2022. |
| Sub-Total Arenas | | | \$ | 927,957 | |

| | | | | | |
|-----------------------------------|-----------------|-------------------------------|------------|------------|---|
| Non-Tax Revenues | | | | | |
| 11 | Non-Tax Revenue | Interest Income | \$ - | \$ 455,000 | The Bank of Canada decreased interest rates a number of times in 2020 in response to the global pandemic. It is unlikely that interest rates will return in 2021. October 28th the Bank of Governor Governor indicated that interest rates are unlikely to increase until 2023. Therefore, staff are estimating that the impact on investment income is will be longer term to return, thus not a one-time impact for 2021. |
| 12 | Non-Tax Revenue | Supplemental Taxes | \$ 173,000 | | Impact of the pandemic on building section to return in 2021; therefore supplemental tax revenues expected to return to pro-pandemic levels in 2022 |
| 13 | Non-Tax Revenue | POA revenues | \$ 80,000 | | Expect POA revenue sharing to return in Q3 2021; therefore reasonable to expect POA revenues in 2022 |
| 14 | Non-Tax Revenue | Penalty and Interest on Taxes | \$ 245,000 | \$ 245,000 | Penalty and Interest on Taxes revenue has been reduced in 2021 due to staff's expectation that Council may want to provide some form of waiver to taxpayers who have been impacted by the pandemic. |
| Sub-Total Non Tax Revenues | | | \$ 498,000 | | |

| | | | | | |
|------------------------------|------|--|--|-----------|--|
| Departmental Revenues | | | | | |
| 15 | EDTS | Ec Dev - Tourism Promotion - Visitors Guide | | \$ 25,500 | Impact of the pandemic on Tourism sector not determinable if it will return to pre-pandemic in 2022. Therefore staff are not including this item as a one time effect. |
| 16 | EDTS | Ec Dev - Tourism Promotion - Co-op Advertising | | \$ 17,000 | Impact of the pandemic on Tourism sector not determinable if it will return to pre-pandemic in 2022. Therefore staff are not including this item as a one time effect. |

| | | | | | | AGENDA |
|----------------------------------|----------------------------|--|-------------------------|--------------------|---|--------|
| | | | <u>One-time/non-</u> | <u>Impact</u> | | |
| <u>No.</u> | <u>Dept.</u> | <u>Description</u> | <u>recurring Impact</u> | <u>Beyond 2021</u> | <u>Continues</u> | |
| | | | | | <u>Explanation</u> | |
| 17 | PBS | Planning Applications | \$ 25,000 | | Planning applications revenue reduction due to COVID-19. This is one-time and not anticipated to reoccur. | |
| 18 | CRCS | Harriet Tubman Programming - | \$ 10,000 | | The decline in this revenue item largely related to the impact of the pandemic; therefore reasonable to consider as a one-time impact. | |
| 19 | CRCS | Program Rev. KAW - Lessons | \$ 53,000 | | Pandemic has impacted the lessons offered. Anticipated offering of lessons will return to pre-pandemic levels in 2022. | |
| 20 | LCS | Bingo License Fees | \$ 55,000 | \$ 27,500 | Impacted due to pandemic, anticipate these revenues will gradually return in 2022 if there is an effective vaccine. | |
| Sub-Total Departmental Revenues | | | \$ 143,000 | | | |
| Parks and Cemeteries | | | | | | |
| 21 | MW (FMS) | Cemetery - Care/Mntce Fund Earning | | \$ 25,000 | Similar to the City's investment income, the cemetery's care and maintenance fund is impacted by the decline in interest rates and based on recent comments from Bank of Canada Governor, it is unlikely that interest rates will return to pre-pandemic levels until at least 2023. | |
| 22 | MW | Parks Operations - Special Recoverables | \$ 20,000 | | Due to pandemic usage of City parks has been restricted. It is anticipated that usage will return to pre-pandemic levels in 2022, as will this revenue item. | |
| 23 | MW | Municipal Golf Course - Green Fees | \$ 25,000 | | Pandemic has impacted the green fees at the Municipal Golf Course. Anticipated green fees will return to pre-pandemic levels in 2022. | |
| Sub-Total Parks and Cemeteries | | | \$ 45,000 | | | |
| Rates and Fees Revenues | | | | | | |
| 24 | COVID-19 (Parking) | Transfer to Parking Services Reserve | \$ 1,000,000 | \$ 250,000 | The Parking Services Reserve has been declining in recent and was accelerated due to the pandemic. Including one-fifth of the support required for parking services in 2021 allows the impact of the parking services to be phased in over a number of years and therefore reducing the immediate impact to the tax levy. | |
| Subtotal Rates and Fees Revenues | | | \$ 1,000,000 | | | |
| Health & Safety | | | | | | |
| 25 | COVID-19 (EFES Facilities) | COVID-19 Cleaning Contract | \$ 76,500 | \$ 76,500 | Uncertain if new cleaning protocols will change significantly in post-pandemic world. Phasing in the impact on the tax levy is a reasonable approach. | |
| 26 | COVID-19 (EFES Facilities) | COVID-19 - Supplies | \$ 69,000 | \$ 69,000 | Uncertain if increase in need for hand sanitizer, signage and PPE (masks) will change significantly in post-pandemic world. Phasing in the impact on the tax levy is a reasonable approach. | |
| 27 | COVID-19 (MW Parks) | COVID-19 - Beaches | \$ 60,000 | \$ 60,000 | Uncertain if new cleaning protocols will change significantly in post-pandemic world. Phasing in the impact on the tax levy is a reasonable approach | |
| 28 | EFES | SMHComplex - Contracts - Security | | \$ 115,240 | Additional security required to manage change in patron usage of facility. It is most likely that some type of security/greeter service will be an ongoing requirement. Therefore expense is most likely recurring in nature and not one-time. | |
| Sub-Total Health & Safety | | | \$ 205,500 | | | |
| Total COVID Related Items | | | \$ 2,819,457 | | | |
| NON-COVID RELATED ITEMS | | | | | | |
| Stewardship of Assets | | | | | | |
| 29 | EFES | Building Repairs - Studies/Consulting Fees | \$ 75,000 | | The update of accessibility audit which is one-time cost in 2021 and is a requirement for the City every 5 to 10 years. Therefore reasonable to consider this item as a one-time item in 2021. | |
| 30 | CRCS | Russell Ave Community Centre | \$ 10,000 | | Phase 2 painting of this facility. This is a non-recurring expense. | |
| Sub-Total Stewardship of Assets | | | \$ 85,000 | | | |
| Governance | | | | | | |
| 31 | Mayor | Mayor & Council - Meetings | \$ 25,000 | | The City of St. Catharines hosting the Great Lake Mayors Event will bring several Mayor and Municipal representatives to the City of St. Catharines which will have economic and tourism benefits to both the City and the Niagara Region. This item is not expected to reoccur in 2022. | |
| Sub-Total Governance | | | \$ 25,000 | | | |

AGENDA

| No. | Dept. | Description | One-time/non-recurring Impact | Impact Continues Beyond 2021 | Explanation |
|--|---------------------|---|-------------------------------|------------------------------|--|
| Legislation Compliance | | | | | |
| 32 | PBS | Planning - Study/Consulting Fees | \$ 50,000 | | This amount is for GM Secondary Plan work in 2021. This is a non-recurring item. |
| Sub-Total Legislation Compliance | | | \$ 50,000 | | |
| Financial Sustainability | | | | | |
| 33 | CRCS - SCCIP | Arts Development Fund - Transfer from CPF | \$ (147,500) | \$ (147,500) | The St. Catharines Cultural Investment Program has been funded from the CPF for a number of years now. When this funding change occurred it was never intended to be permanent change. Therefore making this change in how the SCCIP is funded in the 2021 operating budget would move half of the current funding to the tax levy out of the CPF. By making this change in 2021 it lessens the impact on the CPF in future years with the intent being that the other half of the funding move to the tax levy in 2022. |
| Sub-Total Financial Sustainability | | | \$ (147,500) | | |
| Other | | | | | |
| 34 | Various Departments | Review of Actuals and additional information received result in net decrease to 2021 operating budget | \$ 28,356 | | Some additional information has been received by some departments and other information related to general revenues that should be incorporated in the the 2021 operating budget. The net impact of this items is a positive impact on the 2021 Operating by decreasing it by \$28,356. |
| Sub-Total Other | | | \$ 28,356 | | |
| Total Non-COVID Items | | | \$ 40,856 | | |
| Total COVID and Non-COVID Items | | | \$ 2,860,313 | \$ 1,308,740 | |
| LEVEL A ITEMS FROM APPENDIX 2 of REPORT FMS-143-2020 | | | | | |
| 35 | MW | Increase in Equipment Reserve | \$ 50,000 | | Fund the increase in the MW Equipment reserve with uncommitted funds in the Hydro Reserve Fund. Uncommitted funds in this reserve currently equal \$207,000 |
| 36 | EFES | Cemetery | \$ 40,000 | | Fund cullinen marble repairs with uncommitted funds in Hydro Reserve Fund. Uncommitted funds in this reserve currently equal \$207,000. |
| 37 | CRCS | Electric Cart for Ice Making | \$ 35,000 | | Fund the electric car for ice making with uncommitted funds in Hydro Reserve Fund. Uncommitted funds in this reserve currently equal \$207,000. |
| 38 | PBS | Repairs to Pedestrian Bridge at Lock 3 Viewing Platform | \$ 25,000 | | Fund the structural repairs to Lock 3 Viewing Platform and Pedestrian Bridge with uncommitted funds in Hydro Reserve Fund. Uncommitted funds in this reserve currently equal \$207,000. |
| 39 | FS | Rat Rebate Program | \$ 10,000 | | Reduction in RAT Rebate Program. |
| 40 | ED - Tourism | Fire Station #5 Eaves and Downspout Repairs | \$ 10,000 | | Fund Station 5 eaves and downspouts with uncommitted funds in the Hydro Reserve Fund. Uncommitted funds in this reserve currently equal \$207,000. |
| 41 | ED - Tourism | Conferences and Travel | \$ 1,500 | | Remove conference/travel related expenses. |
| 42 | CRCS | Subscriptions and Memberships | \$ 1,050 | | Reduced industry memberships/subscriptions. |
| Sub-Total of Level A Item amounts from Appendix 2 of Report FMS-143-2020 | | | \$ 172,550 | | |
| GRAND TOTAL | | | \$ 3,032,863 | | |




Corporate Report City Council

Report from: Financial Management Services, Director

Report Date: October 15, 2020 **Meeting Date:** October 21, 2020

Report Number: FMS-143-2020 **File:** 10.57.12

Subject: Draft 2021 City Departmental Expenditure and Non-Tax Revenue Budget, Parking Meter Reserve Update

Strategic Pillar: 

Recommendation

That Report FMS-143-2020 regarding the Draft 2021 City Departmental Expenditure and Non-Tax Revenue Budget, as well as Parking Meter Reserve update, be received for information purposes. FORTHWITH

Summary

This report provides the Draft 2021 City Departmental Expenditure and Non-Tax Revenue budget for the General Committee's consideration. It also provides an update on the City's parking operations and its Parking Meter Reserve.

Relationship to Strategic Plan

Economic Prosperity is supported through:

- Fiscal responsibility and debt management strategy which guides and informs financial decisions and investments.
- Optimize capital infrastructure through effective asset management and sustainable investment balanced with affordability.

Background

At the Budget Standing Committee (BSC) meeting of April 27, 2020, the following motion was approved regarding the 2021 Operating Budget guidance:

“That the BSC provide staff with guidance of an overall 0% tax increase for the 2021 Operating Budget; and

That staff also report back on 0%, 1% and 2% operating budget increases for 2021; and

That the rates and fees for 2021 remain the same as the 2020 rates and fees.”

This budget guidance was since approved by Council in May 2020. From May to September 2020, staff in Financial Management Services (FMS) have worked closely with all City departments in developing the 2021 departmental budgets. The Senior Leadership Team (SLT) has met three times in September to review and deliberate – departmental budgets, including the significant impact that COVID-19 has on the City's operations. During this same time, staff have been working together in providing Council with regular COVID-19 updates and the impact on the 2020 operating budgets.

Report

Attached as Appendix 1 is the 2021 Draft City Departmental Expenditure and Non-Tax Revenue budget prepared by staff. This budget does not include outside agencies, boards and commissions. The outside agencies, boards and commissions will present their 2021 budgets at the General Committee meeting scheduled for Monday October 26, 2020.

Therefore, the 2021 budget increases referenced throughout this report would not represent the 2021 tax increases. The tax increases will be calculated at the consolidated level including the outside agencies, boards and commissions and will be presented to General Committee on its meeting on Monday November 9, 2020.

Table 1 below provides an overview of the Draft 2021 City Departmental Expenditure and Non-Tax Revenue Budget.

Table 1 – Draft City Budget Overview

| | 2021 Draft Budget | 2020 Approved Budget | Change \$ | Change % |
|------------------------------------|--------------------------|-----------------------------|--------------------|-----------------|
| City Departmental Expenditures | \$102,345,508 | \$98,600,030 | \$3,745,478 | 3.80% |
| Non-Tax Revenue | (9,684,800) | (10,704,500) | 1,019,700 | (9.53%) |
| Total City Net Expenditures | \$92,660,708 | \$87,895,530 | \$4,765,178 | 5.42% |

Summarized below in Table 2 is the analysis of changes for 2021 (more detail on Page 2 in Appendix 1).

Table 2 – Draft City Budget Changes Summary 2020 to 2021

| Category | Change Amount | Percentage |
|---------------------------|----------------------|-------------------|
| Base Budget Changes | (\$1,102,973) | (1.26%) |
| Non-Discretionary Changes | 1,306,015 | 1.49% |
| COVID-19 Related Changes | 4,244,035 | 4.83% |
| Subtotal | \$4,447,077 | 5.06% |
| Discretionary Changes | 318,101 | 0.36% |
| Total | \$4,765,178 | 5.42% |

In preparation of the budget, staff efforts were focused on meeting the BSC guidance while also mitigating the significant impacts of the anticipated challenges in the 2021 Budget, primarily due to COVID-19.

Prior to SLT review, the draft budget came in with an increase of 6.97%. SLT met three times to review the departmental budgets and successfully identified \$1.4 million in reductions. These reductions were determined with full consideration given to budget actuals and service/program levels. As a result, staff is able to present a base budget decrease of 1.26% with an overall increase of 5.42% to the 2021 draft City Departmental Expenditure and Non-Tax Revenue budget for the General Committee's consideration.

Item that BSC recommended inclusion for 2021 budget

Records and Information Analyst

At its meeting on September 21, 2020, BSC approved that the funding for a full-time, permanent Records and Information Analyst position be included in the Draft 2021 Operating Budget for consideration, and that staff be directed to place this report on the agenda for the General Committee Budget Meeting for discussion.

This position has been included in the draft 2021 budget as directed by the Budget Standing Committee. The report is included as a separate agenda item for the October 21, 2020 meeting.

Pressure on Base and Beyond Base Budget

The City's SLT understands that the presented budget exceeds the 0% guidance provided by BSC; however, there are several areas that continue to apply pressure on the City's annual operating budget. In addition, there are various new challenges related to COVID-19.

Insurance Renewal

The City's insurance services provider, advised that 2019 saw the hardening of the insurance market with insurers withdrawing from certain classes of business, increasing premiums and deductibles and placing limits and restrictions on coverage in order to minimize risk. There was increasing pressure to not write business at a loss and municipal business is a class that sustains claims. The trend of claims and settlements increasing while premiums are decreasing is not sustainable. This trend has continued into 2020 and with the pandemic it is not anticipated to soften the market in the short term as it is too early to determine what the impact of COVID-19 will have on the insurance markets.

The insurance policy renewal for the 2020-2021 imposed significant premium increases for the City and therefore has caused approximately \$472,000 increase in the City's 2021 base budget.

COVID-19

Overall, the projected revenue loss and cost increases due to the COVID-19 pandemic is estimated at \$4.24M which is 4.83% budget increase in comparison with the 2020 City operating budget.

Summarized below in Table 3 is the detail of the COVID-19 impact.

Table 3 – COVID-19 Related Budget Impact

| Category | Amount | Percentage |
|--|--------------------|--------------|
| Tax Support of Parking Services Budget | \$1,250,000 | 1.42% |
| Reduction of Investment Income & Penalties and Interests on outstanding Taxes | 945,000 | 1.08% |
| Additional Cost of Security & Enhanced Cleaning Services | 573,950 | 0.65% |
| Revenue Reduction in City Arenas | 516,700 | 0.59% |
| Other Revenue Reduction (Supplemental Tax, POA Revenue, Planning & Tourism Revenue) | 373,500 | 0.43% |
| Budget Increase of Meridian Centre | 353,485 | 0.40% |
| Other Fees Reduction** | 100,000 | 0.11% |
| Revenue Reduction in Other City Facilities* | 78,000 | 0.09% |
| Additional support of SCCIP Arts Development Fund required due to PAC Ticket Surcharge reduction | 53,400 | 0.06% |
| Total COVID-19 Budget Increase | \$4,244,035 | 4.83% |

*-Kiwanis Aquatics Centre and Municipal Golf Course

**-Bingo, Parks and Cemeteries

Parking Operations

Included in Appendix 1 (Page 293) is a summary of the 2021 parking operating budget by function as well as the projected balance of Parking Meter Reserve Fund.

The net revenue from the operation of all parking facilities is deposited into the Parking Meter Reserve Fund. These funds are then used for the payment of day to day operations of the City's parking system, all outstanding debentures on parking facilities, maintenance of existing facilities and for the acquisition and establishment of future parking equipment and facilities.

During the COVID-19 pandemic in 2020, the City removed the parking enforcement on a temporary basis except for safety violations and waived payment for on-street parking or in municipal parking lots or garages. The City resumed charging for all parking as of July 1, 2020.

The estimated 2020-year end position for parking services is a deficit of \$562,000.

As of December 31, 2019, the Parking Meter Reserve Fund had an uncommitted balance of \$742,000. By the end of 2020, the estimated ending balance of the Parking Meter Reserve Fund is \$180,000.

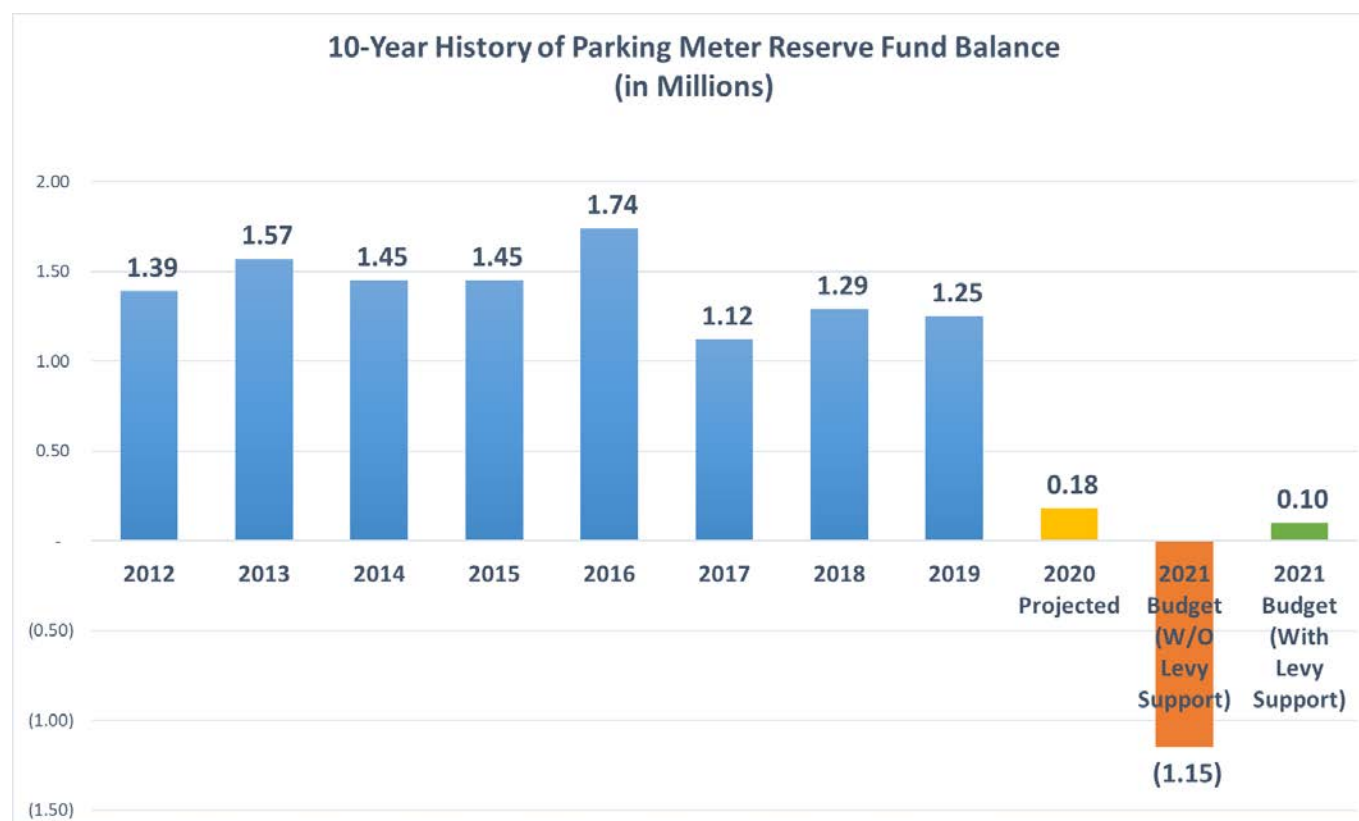
In preparation of the 2021 parking operating budget, staff have estimated the parking revenue lines based on the assumption that in Q1, Q2 and Q3 2021, revenue level would be similar to July and August 2020; in Q4 2021, revenue level would be similar to Q4 2019.

The drafted 2021 parking operating budget is at a net expenditure of \$1,328,000.

Therefore, the 2021 parking services budget needs to be supported by the tax levy for \$1,250,000 due to the depleted parking reserve.

The ten-year history of the Parking Meter Reserve Fund Balance is demonstrated in the Graph A below.

Graph A – Ten-Year History of Parking Meter Reserve Fund Balance (in Millions)



Non-Tax Revenue

Each year as part of the budget process staff determine the amount of non-tax revenues expected to be generated during the budget year. The amount of non-tax revenues is deducted from the City's net expenditures to determine the amount of the net tax levy.

In recent years, there were a number of decreases in non-tax revenues. In 2021, a decrease of \$1,019,700 in non-tax revenues is expected in comparison with the 2020 budget. The following are the main reasons for the decrease.

Supplemental Taxes

The average supplemental tax revenues for the last ten years are \$638,451. The City is expected to continue experiencing unfavourable building permit activity in 2021 due to COVID-19. Therefore, supplemental tax revenues are expected to decline by 25% from 2020. The estimated supplemental tax revenue for 2021 is \$522,000, a decrease of \$173,000 from \$695,000 in 2020.

Regular Hydro Dividend

Each year the City receives dividends related to its holdings in Alectra Utility Corporation. These are pass through dividends and not special dividends. Based on the Hydro's business plan for 2020 this pass-through dividend is expected to be \$4,028,000 which is a decrease of \$76,000 from 2020.

Investment Income

During 2020 Bank of Canada has reduced the interest rate three times during the COVID-19 pandemic. Although the City has invested its excess cash at favourable rates, the average interest rate for the general bank account is estimated below 1% throughout 2021. Therefore, a decrease in investment income of \$379,000 is estimated based on the trending actuals in 2020 and expected investment levels in 2021.

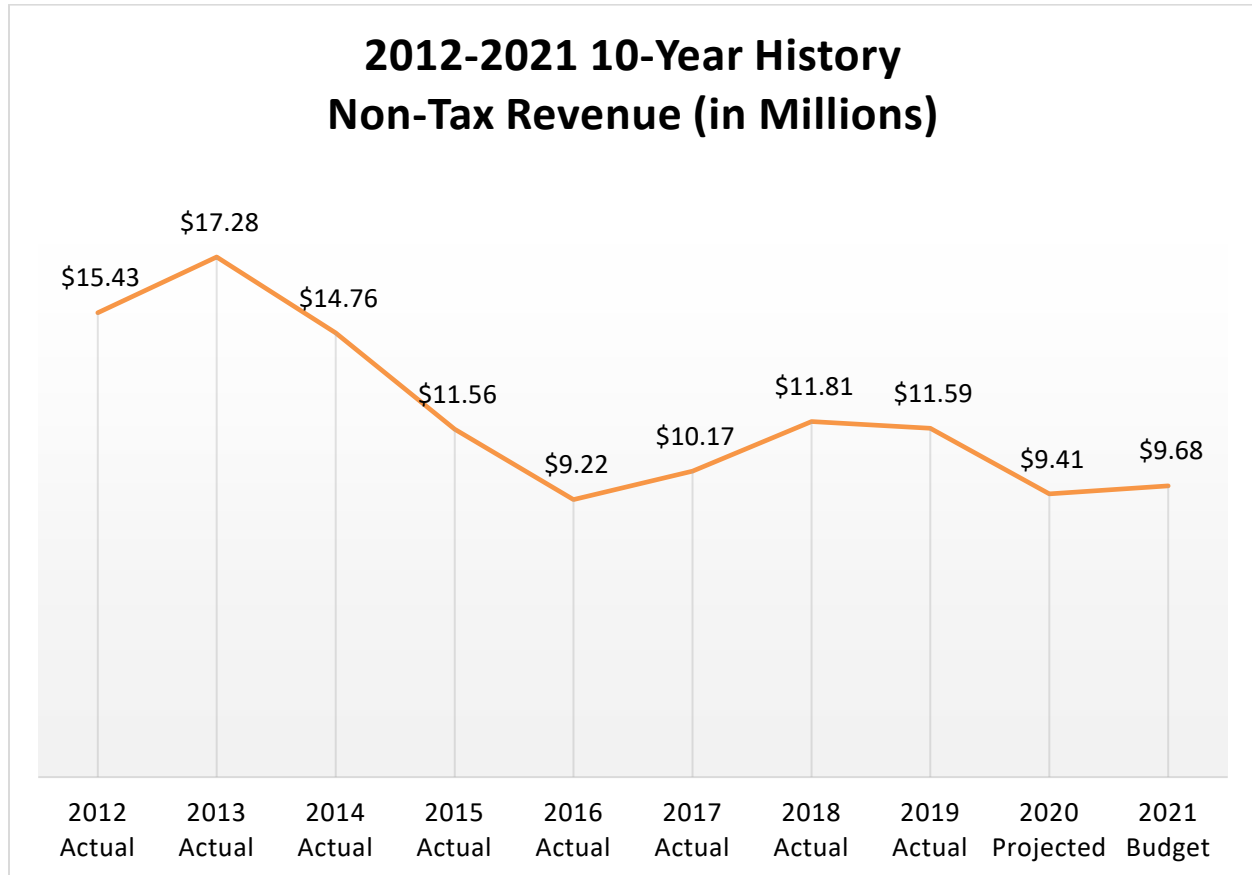
Fines

The City's share of fines from Provincial Offences (POA) from the Niagara Region is expected to decrease by \$125,000 in 2021 from 2020. This is due to COVID-19 and its ongoing impact on the court operations and volume of fines collected.

Contributions from other governments – Ontario Municipal Partnership Fund (OMPF)

In 2021, the City is anticipating receiving \$365,000 which is 85% of the amount of its 2020 OMPF. This is an estimated decrease of \$64,200 from 2020. The City receives this grant under the "Transitional Assistance" portion of this program. This grant has been on a steady decline since 2011 when the City received \$1,755,400 grant amount. This is a 79% decline since 2011.

The ten-year history of the total non-tax revenue is demonstrated in the Graph B below.

Graph B – Ten-Year History of Non-Tax Revenues (in Millions)

The higher amount of revenue in 2012 to 2014 was largely due to the contribution from the prior year surplus. During the 2016 budget process the Budget Standing Committee and Council approved the creation of a tax stabilization reserve and further that a maximum of 1% of the previous year's tax levy budget be contributed to the following year's budget.

Strategic Mitigation Measures Implemented

Considering the COVID-19 financial impact, City staff have implemented several strategic mitigation measures in order to maintain the level of 2021 budget increase.

Table 4 – Strategic Budget Mitigation Measures

| Items | Amount | Percentage |
|---|----------------------|---------------|
| Reduction in Capital Program Funding | (\$1,917,000) | -2.18% |
| Increase in Transfer from Building Code Reserve | (80,000) | -0.09% |
| Reduction in Streetlighting Improvements | (75,000) | -0.09% |
| Reduction in Building Improvements & Equipment Investment | (59,030) | -0.06% |
| Reduction in Trees Service Contracts | (45,000) | -0.05% |
| Reduction in Fire Services Training & Education Costs | (40,000) | -0.05% |
| Total Strategic Mitigation Measures | (\$2,216,030) | -2.52% |

In addition, during the SLT meetings, staff have discussed a few potential opportunities in terms of alternative service delivery or service level changes in order to provide further budget efficiencies and to potential reduce the 2021 operation budget increase to less than 5.42% and to be closer to 0%, 1% or 2% guidance. Those items can be found in Appendix 2 of this report.

Usage of Reserves

Reserves and Reserve Funds are an important component for future planning and financial sustainability. They are established to set aside funding for special purposes and reduce the impact of any unbudgeted items.

Civic Project Fund (CPF)

The CPF was established with proceeds from the St. Catharines Hydro Inc. /Hamilton Hydro Inc. merger in 2005. Annual sources of income for this reserve are interest income and the proceeds from sale of excess City lands (excluding parking lands).

Due to financial constraints, the following items continue to be funded through the CPF in the 2021 draft City Departmental Expenditures budget.

Table 5 – Usage of CPF

| Projects/Initiatives | 2021 Budget | 2020 Budget |
|---|-------------|-------------|
| Physician Recruitment Program | \$25,000 | \$25,000 |
| Civic Reception – Canada Day Festival | 30,000 | 30,000 |
| Civic Reception – Holiday Celebration | 20,000 | 20,000 |
| Civic Celebrations – Lions Club of Port Dalhousie | 8,000 | 8,000 |
| Civic Celebrations – Lions Club of Merritton | 6,000 | 6,000 |
| Culture – Art Awards | 16,577 | 16,577 |
| SCCIP | 295,000 | 295,000 |

| | | |
|---|------------------|--------------------|
| City Grant Program | 15,000 | 15,000 |
| Ethno Cultural Organization | 38,785 | 38,785 |
| Festivals | 116,100 | 116,100 |
| Safe Swimming Initiative*** | - | 7,254 |
| 101 South Drive*** | - | 130,000 |
| Additional DC and CBC Background studies and Inclusionary Zoning*** | - | 175,000 |
| Labyrinth Project*** | - | 35,000 |
| Pilot Needle Pickup Program*** | - | 350,000 |
| TOTAL | \$570,462 | \$1,267,716 |

***-These items were one-time items included in the 2020 operating budget.

The usage of the CPF as a funding source of the 2021 operating budget in the amount of \$570,462 is a decrease of \$697,254 from the 2020 operating budget.

Tax Stabilization Reserve

In the 2021 draft City Departmental Expenditure Budget, \$55,291 is to be funded from the Tax Stabilization Reserve for half (50%) of the Government Relations position that was temporarily created in Economic Development and Tourism as per the EDTS report of June 25, 2018.

Building Code Reserve

In the 2021 draft City Departmental Expenditure Budget, \$109,418 is to be funded from the Building Code Reserve for half (50%) of the two permanent full-time Building Inspectors created in Building and Plumbing Services in 2019; \$75,000 is to fund the Comprehensive Fees Review; and \$80,000 is to fund the operations of Building and Plumbing Services due to the projected stagnant permit revenues.

Financial Implications

There are no financial implications involved with the General Committee receiving the Draft 2021 City Departmental Expenditure and Non-Tax Revenue Budget for information purposes. It is intended, however, to allow the General Committee to continue budget deliberations which will assist with the approval of the 2021 Operating Budget.

Environmental Sustainability Implications

The 2021 draft budget reflects the plan to integrate green and sustainable technologies in municipal infrastructure and program delivery.

Conclusion

The COVID-19 pandemic has attacked the City's financial resiliency and sustainability. The financial recovery path will take a number of years for the City to fully recover. City staff have assessed all lines of services and programs in identifying risks and seeking opportunities during the budget development process. In balancing the City's responsibilities to the taxpayers and its economic interest, staff believe the draft 2021 budget represents the reality of the economic environment and the significant fiscal challenges faced by the City in the upcoming year.

Prepared by

Lucia Chen, Manager, Budgets and Procurement

Submitted by

Kristine Douglas, Director, Financial Management Services / City Treasurer

Approved by

David Oakes, Deputy Chief Administrative Officer

Shelley Chemnitz, Chief Administrative Officer

Appendices

Appendix 1 – Draft 2021 City Departmental Expenditure, Non-Tax Revenue Budget and Parking Budget

Appendix 2 – 2021 Potential Budget Reductions and Alternative Service Delivery



2021 Draft Operating Budget

October 21, 2020

The City of St. Catharines

CITY OF ST. CATHARINES
2021 DRAFT OPERATING BUDGET
INDEX

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City of St Catharines

2021 Operating Budget - Expenditures by Department, Board or Committee

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---|--------------------|-------------------|-------------------|-------------------|--------------------------|-------------------------|
| Office of Mayor and Members of Council | 860,335 | 829,662 | 796,861 | 699,206 | 30,673 | 3.70% |
| Grants and Committees | 21,000 | 21,000 | 20,480 | 10,192 | 0 | 0.00% |
| City Departments | | | | | | |
| COVID-19 | 1,673,000 | | | | 1,673,000 | 100.00% |
| CAO | 1,817,339 | 1,751,636 | 1,366,414 | 1,234,205 | 65,703 | 3.75% |
| Legal Services and Clerks | 1,766,438 | 1,667,751 | 1,653,585 | 1,464,715 | 98,687 | 5.92% |
| Planning and Building Services | 2,347,156 | 2,364,661 | 1,590,174 | 1,331,568 | -17,505 | -0.74% |
| Fire Services | 26,578,475 | 26,250,428 | 25,004,493 | 24,808,536 | 328,047 | 1.25% |
| Economic Development & Tourism | 1,347,663 | 1,321,580 | 1,091,542 | 1,063,184 | 26,083 | 1.97% |
| Engineering, Facilities and Environmental Services | 10,831,459 | 10,880,981 | 9,967,480 | 10,106,416 | -49,522 | -0.46% |
| Municipal Works | 20,276,206 | 19,728,090 | 18,152,500 | 18,262,943 | 548,116 | 2.78% |
| Community, Recreation and Culture Services | 7,111,619 | 6,858,878 | 6,495,063 | 5,794,312 | 252,741 | 3.68% |
| Meridian Centre | 1,071,994 | 700,449 | 655,003 | 673,943 | 371,545 | 53.04% |
| Financial Management Services | 3,847,336 | 3,768,034 | 3,679,406 | 3,272,034 | 79,302 | 2.10% |
| Corporate Support Services | 6,164,504 | 5,891,793 | 5,816,517 | 5,573,180 | 272,711 | 4.63% |
| Contribution to Capital | 1,000,000 | 1,751,000 | 1,553,000 | 1,641,000 | -751,000 | -42.89% |
| Total City Departments and Elected Officials | 86,714,524 | 83,785,943 | 77,842,518 | 75,935,434 | 2,928,581 | 3.50% |
| Debt Repayment | 15,630,984 | 14,814,087 | 14,305,066 | 13,577,101 | 816,897 | 5.51% |
| Total City Expenditures | 102,345,508 | 98,600,030 | 92,147,584 | 89,512,535 | 3,745,478 | 3.80% |
| Non-Tax Revenues | -9,684,800 | -10,704,500 | -11,585,103 | -11,369,376 | 1,019,700 | -9.53% |
| Total Net Expenditures | 92,660,708 | 87,895,530 | 80,562,481 | 78,143,159 | 4,765,178 | 5.42% |

City of St. Catharines**2021 Draft Operating Budget (excl. Outside Boards and Agencies)****Analysis of Budget Changes from 2020 to 2021**

| Changes | Amount | Oper Bud % |
|---|--------------------|-------------------|
| Base Budget Change | 2,193,010 | 2.495% |
| - includes increases of negotiated salary & benefits, utilities, and insurance | | |
| Mitigation Measures (Strategic and Incidental) | | |
| Reduction in Capital Program Funding | (1,917,000) | -2.181% |
| Change in Non-Tax Revenues (Vacancy Rebate Decrease, PIL Increase) | (285,000) | -0.324% |
| FS - Reduction in Communication Service Contracts | (218,953) | -0.249% |
| FS - Increase in WSIB Cost Recovery | (215,000) | -0.245% |
| FMS - HST Recoverable 2019/20 | (150,000) | -0.171% |
| Increase in Licenses and Permit Revenue (Clerks, Planning) | (136,000) | -0.155% |
| PBS - Increase in transfer from Building Code Reserve | (80,000) | -0.091% |
| FMS - Other Benefits Reduction | (75,000) | -0.085% |
| EFES - Reduction in Streetlighting Improvements | (75,000) | -0.085% |
| Reduction in building improvement and equipment investment | (59,030) | -0.067% |
| MW - Reduction in Trees - Rentals & Service Contracts | (45,000) | -0.051% |
| FS - Reduction in Fire Services Training and Education Costs | (40,000) | -0.046% |
| Subtotal of Base Budget Change | (1,102,973) | -1.255% |
| Non-Discretionary Changes | | |
| Increase in Debenture Payments | 816,897 | 0.929% |
| Service Contracts (IT & MW) | 229,094 | 0.261% |
| EFES - BBA revenue loss due to closure Jan - Mar 2021 | 98,178 | 0.112% |
| FS Communication - CAD Revenue Reduction | 72,646 | 0.083% |
| Non-Tax Revenue - Ontario Municipal Partnership Funding | 64,200 | 0.073% |
| FMS Finance - Reduction in cost recovery from FOPAC | 25,000 | 0.028% |
| Subtotal of Non-Discretionary Changes | 1,306,015 | 1.486% |
| COVID-19 Related Changes | | |
| Transfer to Parking Budget | 1,250,000 | 1.422% |
| Investment Income & Penalty, Interest on Taxes Decline | 945,000 | 1.075% |
| Additional Cost for Security & Cleaning | 573,950 | 0.653% |
| Revenue Reduction in Arenas | 516,700 | 0.588% |
| Other Revenue Decline (Supplemental Tax, POA, Planning & Tourism Revenue) | 373,500 | 0.425% |
| Meridian Centre Budget Increase | 353,485 | 0.402% |
| Other Revenue Reduction (LCS & MW) | 100,000 | 0.114% |
| Revenue Reduction in Other Facilities | 78,000 | 0.089% |
| CRCS SCCIP - Arts Development Fund (PAC Ticket Surcharge Reduction) | 53,400 | 0.061% |
| Subtotal of COVID-19 Increases | 4,244,035 | 4.828% |
| Subtotal: Base Budget & Non-Discretionary & COVID-19 Related Changes | 4,447,077 | 5.060% |
| Discretionary Changes | | |
| LCS - RIM Analyst & Computer Equipment Cost | 103,101 | 0.117% |
| Building Improvement (Cemetery, Semour Hannah Complex) | 65,000 | 0.074% |
| EFES Building Repairs - Study/Consulting Fees- Update Accessibility Audit | 75,000 | 0.085% |
| MW Equipment Acquisitions - Equipment Reserve Provision | 50,000 | 0.057% |
| Mayor & Council Office of the Mayor - Meetings-Gt Lakes Mayors | 25,000 | 0.028% |
| Subtotal of Discretionary Increases | 318,101 | 0.362% |
| Total Net Expenditure Increase - City Departments Only (includes Non-Tax Revenues) | 4,765,178 | 5.421% |

City of St Catharines

2021 Operating Budget - Revenue

| | 2021 Budget | 2020 Budget | \$ Change 2020 Budget | % Change 2020 Budget |
|--|-------------------|-------------------|--------------------------|-------------------------|
| REVENUES: | | | | |
| Investment in CIP | (1,250,000) | (1,250,000) | 0 | 0.00% |
| Tax Appeals and Write offs | (920,000) | (920,000) | 0 | 0.00% |
| Commercial/Industrial Vacancy Rebate | (170,000) | (320,000) | 150,000 | (46.88%) |
| Supplemental Taxes | 522,000 | 695,000 | (173,000) | (24.89%) |
| Municipal Utilities | 536,000 | 527,000 | 9,000 | 1.71% |
| Universities and Hospitals | 700,000 | 676,000 | 24,000 | 3.55% |
| Total Taxation Revenue (excl. Tax Levy) | (582,000) | (592,000) | 10,000 | (1.69%) |
| Contributions from Other Governments | 2,021,000 | 1,972,700 | 48,300 | 2.45% |
| Rents, Concessions, Franchises | 38,000 | 41,000 | (3,000) | (7.32%) |
| Fines | 125,000 | 250,000 | (125,000) | (50.00%) |
| Penalties and Interest | 1,981,000 | 2,476,000 | (495,000) | (19.99%) |
| Income from Investment Miscellaneous | 4,899,000 | 5,354,000 | (455,000) | (8.50%) |
| Revenue | 54,800 | 54,800 | 0 | 0.00% |
| Transfer from Reserve/Surplus from prior year | 1,148,000 | 1,148,000 | 0 | 0.00% |
| Total Other Revenues | 10,266,800 | 11,296,500 | 1,029,700 | (9.12%) |
| Total REVENUES: | 9,684,800 | 10,704,500 | (1,019,700) | (9.53%) |

City of St Catharines

2021 Operating Budget - Revenue

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | % Change 2020 Budget |
|--|--------------------|--------------------|--------------------|--------------------|-------------------------|
| Other Taxation | | | | | |
| Investment in CIP | | | | | |
| 601.100.295 Investment in CIP | (1,250,000) | (1,250,000) | (1,200,000) | (1,100,000) | 0.00% |
| Total Investment in CIP | (1,250,000) | (1,250,000) | (1,200,000) | (1,100,000) | 0.00% |
| Tax Appeals and Write offs | | | | | |
| 601.100.280 Adjustments-City | (800,000) | (800,000) | (1,203,316) | (1,276,147) | 0.00% |
| 601.105.280 Adjustments-USA | (120,000) | (120,000) | (157,924) | (167,663) | 0.00% |
| Total Tax Appeals and Write offs | (920,000) | (920,000) | (1,361,240) | (1,443,810) | 0.00% |
| Commercial/Industrial Vacancy Rebates | | | | | |
| 601.100.250 Vacancy Rebates - City | (150,000) | (280,000) | (284,925) | (329,363) | (46.43%) |
| 601.105.250 Vacancy Rebates - USA | (20,000) | (40,000) | (36,738) | (43,121) | (50.00%) |
| Total Commercial/Industrial Vacancy Rebates | (170,000) | (320,000) | (321,663) | (372,484) | (46.88%) |
| Supplemental Taxes | | | | | |
| 601.100.230 Supplementals-City | 469,000 | 625,000 | 814,296 | 871,196 | (24.96%) |
| 601.105.230 Supplementals - USA | 53,000 | 70,000 | 109,246 | 107,133 | (24.29%) |
| Total Supplemental Taxes | 522,000 | 695,000 | 923,542 | 978,329 | (24.89%) |
| Municipal Utilities | | | | | |
| 602.105.000 Utility Tax-hydro/trans | 297,000 | 285,000 | 292,256 | 287,078 | 4.21% |
| 602.110.000 Utilities Taxes - Region | 264,000 | 267,000 | 266,855 | 290,688 | (1.12%) |
| 602.115.000 Tax Rebates-Charities | (100,000) | (100,000) | (78,264) | (83,226) | 0.00% |
| 602.120.000 CNR - Right of Ways | 75,000 | 75,000 | 75,404 | 75,372 | 0.00% |
| Total Municipal Utilities | 536,000 | 527,000 | 556,251 | 569,912 | 1.71% |
| University and Hospitals | | | | | |
| 604.100.000 Universities/Hospitals | 700,000 | 676,000 | 676,102 | 668,356 | 3.55% |
| Total University and Hospitals | 700,000 | 676,000 | 676,102 | 668,356 | 3.55% |
| Total Taxation Revenue | (582,000) | (592,000) | (727,008) | (699,697) | (1.69%) |

ESTIMATE 2021

OTHER TAXATION

URBAN SERVICE AREA

LEVY FOR PROPERTIES WITHIN THE URBAN BOUNDARY FOR STREET LIGHTING, TRANSIT, (CONVENTIONAL, EXCLUDES PARATRANSIT).

TAX APPEALS AND WRITE-OFFS

THIS IS A GENERAL PROVISION FOR SUCCESSFUL ASSESSMENT APPEALS OF THE CURRENT VALUE REASSESSMENT.

COMMERCIAL /INDUSTRIAL VACANCY REBATES

| <u>PROPERTY CLASS</u> | <u>REBATE RATE</u> |
|-----------------------|--------------------|
|-----------------------|--------------------|

| | |
|------------|------------|
| COMMERCIAL | 10% REBATE |
|------------|------------|

| | |
|------------|------------|
| INDUSTRIAL | 10% REBATE |
|------------|------------|

EFFECTIVE IN 2001 THERE WILL NO LONGER BE ANY RECOGNITION OF VACANT UNITS ON THE ASSESSMENT ROLL. ALL VACANT UNITS WILL BE CODED AS OCCUPIED AND TAXED AT THE FULL RATE. HOWEVER, A REBATE WILL BE PROVIDED.

ONUS ON PROPERTY OWNERS TO APPLY. APPLICATIONS ACCEPTED DURING YEAR AND UP TO FEBRUARY 28TH OF THE FOLLOWING YEAR.

TAXPAYERS HAVE RIGHT OF APPEAL TO ASSESSMENT REVIEW BOARD.

City of St Catharines

2021 Operating Budget - Revenue

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | % Change 2020 Budget |
|--|------------------|------------------|------------------|------------------|-------------------------|
| Contributions from Other Governments | | | | | |
| Payments in Lieu of Taxes | | | | | |
| Canada | | | | | |
| 610.100.000 Crown Properties | 155,000 | 150,000 | 154,244 | 151,077 | 3.33% |
| Total Canada | 155,000 | 150,000 | 154,244 | 151,077 | 3.33% |
| Canada Enterprises | | | | | |
| 610.105.000 St Lawrence Seaway Auth | 220,000 | 209,000 | 210,360 | 211,816 | 5.26% |
| Total Canada Enterprises | 220,000 | 209,000 | 210,360 | 211,816 | 5.26% |
| Ontario | | | | | |
| 610.200.000 Municipal Tax Assistance | 530,000 | 435,000 | 519,151 | 515,022 | 21.84% |
| 610.210.000 Liquor Control Board | 10,000 | 8,500 | 9,926 | 8,051 | 17.65% |
| Total Ontario | 540,000 | 443,500 | 529,077 | 523,073 | 21.76% |
| Ontario Enterprise | | | | | |
| 610.300.000 Ontario Hydro | 741,000 | 741,000 | 756,977 | 752,208 | 0.00% |
| Total Ontario Enterprise | 741,000 | 741,000 | 756,977 | 752,208 | 0.00% |
| Total Payment in Lieu | 1,656,000 | 1,543,500 | 1,650,658 | 1,638,174 | 7.29% |
| Ontario Grants | | | | | |
| 610.401.000 Ont Mun Partnership Fund | 365,000 | 429,200 | 504,900 | 593,900 | -14.96% |
| 610.420.801 Provincial Grant | 0 | 0 | 0 | 0 | 0.00% |
| Total Ontario Grants | 365,000 | 429,200 | 504,900 | 593,900 | -14.96% |
| Total Payments from Other Governments | 2,021,000 | 1,972,700 | 2,155,558 | 2,232,074 | 2.45% |

ESTIMATE 2021

CONTRIBUTIONS FROM OTHER GOVERNMENTS

REVENUE ACCOUNT

PAYMENT IN LIEU OF TAXES (P.I.L.)

PER THE FEBRUARY 5, 1998 CORRESPONDENCE FROM THE ASSISTANT DEPUTY MINISTER OF PROPERTY ASSESSMENT, "MUNICIPALITIES WILL BE ABLE TO MAINTAIN THE STATUS QUO FOR SHARING OF P.I.L.S., BASED ON EDUCATION TAX RATES. THE GOVERNMENT WILL CONTINUE TO REVIEW FAIRNESS AND IMPACTS OF LOWER TIER MUNICIPALITIES SHARING SCHOOL BOARD P.I.L.S. FOR FUTURE YEARS". THE IMPACT OF THIS STATEMENT IS, THE CITY IS ALLOWED TO RETAIN \$767,302 (2021) IN P.I.L. REVENUE.

ONTARIO GRANTS

ONTARIO MUNICIPAL PARTNERSHIP FUND (OMPF)

THE CITY IS ANTICIPATING THAT THE 2021 OMPF ALLOCATION WILL BE FURTHER REDUCED BY 15% AS PER PREVIOUS YEARS.

City of St Catharines

2021 Operating Budget - Revenue

| | 2021 Budget | 2020 Budget | 2020 Actuals | 2018 Actuals | 2017 Actuals | % Change 2020 Budget |
|--|------------------|------------------|------------------|------------------|------------------|-------------------------|
| Rents, Concessions, Franchises | | | | | | |
| 620.100.000 Sundry City Properties | 38,000 | 41,000 | 29,114 | 31,950 | 36,720 | -7.32% |
| Total Rents, Concessions, Franchises | 38,000 | 41,000 | 29,114 | 31,950 | 36,720 | -7.32% |
| Fines | | | | | | |
| 625.110.000 POA revenue sharing | 125,000 | 250,000 | 66,753 | 105,177 | 61,894 | -50.00% |
| Total Fines | 125,000 | 250,000 | 66,753 | 105,177 | 61,894 | -50.00% |
| Penalties and Interest on Taxes | | | | | | |
| 635.100.000 Interest on Arrears Tax | 1,040,000 | 1,300,000 | 658,582 | 1,343,011 | 1,489,277 | -20.00% |
| 635.105.000 Penalty on Current Tax | 920,000 | 1,150,000 | 573,216 | 1,164,522 | 1,126,447 | -20.00% |
| 636.100.000 Interest -Vailtech AR | 21,000 | 26,000 | 18,321 | 27,448 | 16,182 | -19.23% |
| Total Penalties and Interest on Taxes | 1,981,000 | 2,476,000 | 1,250,119 | 2,534,981 | 2,631,906 | -19.99% |
| Income from Investments | | | | | | |
| 640.100.000 Interest Income - Banks | 420,000 | 750,000 | 637,940 | 870,748 | 517,006 | -44.00% |
| 640.106.448 Transfer to Reserve | 0 | 0 | -60,266 | -71,781 | -36,160 | 0.00% |
| 640.106.449 Transfr to Oblig Reserves | 0 | 0 | -144,645 | -126,091 | -48,208 | 0.00% |
| 640.106.804 Income from Investments | 451,000 | 500,000 | 425,145 | 748,932 | 464,370 | -9.80% |
| 640.111.448 Transfer to Reserve | 0 | 0 | 0 | -1,750,217 | -4,100,000 | 0.00% |
| 640.111.804 Investment Income | 4,028,000 | 4,104,000 | 3,655,574 | 5,245,277 | 7,629,876 | -1.85% |
| Total Income from Investments | 4,899,000 | 5,354,000 | 4,513,748 | 4,916,868 | 4,426,884 | -8.50% |
| Miscellaneous Revenue | | | | | | |
| 650.100.000 Tile Drain Loans - Levy | 0 | 0 | 16 | 0 | 0 | 0.00% |
| 650.110.000 Discount Earned | 4,500 | 4,500 | 1,688 | 4,976 | 6,241 | 0.00% |
| 650.115.000 Public Telephones | 300 | 300 | 8 | 274 | 375 | 0.00% |
| 650.130.000 Miscellaneous Rev-general | 50,000 | 50,000 | 4,254 | 1,140,773 | 85,905 | 0.00% |
| Total Miscellaneous Revenue | 54,800 | 54,800 | 5,966 | 1,146,023 | 92,521 | 0.00% |

ESTIMATE 2021

PROVINCIAL OFFENSES ACT REVENUE SHARING

THE PROVINCIAL OFFENSES ACT REVENUE REFLECTS THE CITY'S SHARE OF POA REVENUE. THE PROVINCIAL OFFENCES COURT WAS DOWNLOADED TO THE MUNICIPAL LEVEL IN 2000 AND THE REGION ACTS AS THE AGENT. THE NET REVENUE IS SHARED BETWEEN THE MUNICIPALITIES AND THE REGION, WHEREBY THE MUNICIPALITIES RECEIVE 50% AND THE REGION RECEIVES 50%. THE REVENUE IS GENERATED THROUGH INSPECTIONS, NRP TRAFFIC AND MUNICIPAL BY LAWS.

HYDRO INC. INVESTMENT

THE CITY HOLDS ONE (1) NOTE RECEIVABLE FROM ST. CATHARINES HYDRO INC. THE INTEREST PAID ON THIS NOTE IS \$554,000.

| | |
|---|--------------------|
| INTEREST ON NOTE FROM ST. CATHARINES HYDRO INC. | \$554,000 |
| DIVIDENDS FROM ALECTRA UTILITIES (ESTIMATED) | 3,474,000 |
| | <u>\$4,028,000</u> |

City of St Catharines

2021 Operating Budget - Expenditures by Department, Board or Committee

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---|--------------------|-------------------|-------------------|-------------------|--------------------------|-------------------------|
| Office of Mayor and Members of Council | 860,335 | 829,662 | 796,861 | 699,206 | 30,673 | 3.70% |
| Grants and Committees | 21,000 | 21,000 | 20,480 | 10,192 | 0 | 0.00% |
| City Departments | | | | | | |
| COVID-19 | 1,673,000 | | | | 1,673,000 | 100.00% |
| CAO | 1,817,339 | 1,751,636 | 1,366,414 | 1,234,205 | 65,703 | 3.75% |
| Legal Services and Clerks | 1,766,438 | 1,667,751 | 1,653,585 | 1,464,715 | 98,687 | 5.92% |
| Planning and Building Services | 2,347,156 | 2,364,661 | 1,590,174 | 1,331,568 | -17,505 | -0.74% |
| Fire Services | 26,578,475 | 26,250,428 | 25,004,493 | 24,808,536 | 328,047 | 1.25% |
| Economic Development & Tourism | 1,347,663 | 1,321,580 | 1,091,542 | 1,063,184 | 26,083 | 1.97% |
| Engineering, Facilities and Environmental Services | 10,831,459 | 10,880,981 | 9,967,480 | 10,106,416 | -49,522 | -0.46% |
| Municipal Works | 20,276,206 | 19,728,090 | 18,152,500 | 18,262,943 | 548,116 | 2.78% |
| Community, Recreation and Culture Services | 7,111,619 | 6,858,878 | 6,495,063 | 5,794,312 | 252,741 | 3.68% |
| Meridian Centre | 1,071,994 | 700,449 | 655,003 | 673,943 | 371,545 | 53.04% |
| Financial Management Services | 3,847,336 | 3,768,034 | 3,679,406 | 3,272,034 | 79,302 | 2.10% |
| Corporate Support Services | 6,164,504 | 5,891,793 | 5,816,517 | 5,573,180 | 272,711 | 4.63% |
| Contribution to Capital | 1,000,000 | 1,751,000 | 1,553,000 | 1,641,000 | -751,000 | -42.89% |
| Total City Departments and Elected Officials | 86,714,524 | 83,785,943 | 77,842,518 | 75,935,434 | 2,928,581 | 3.50% |
| Debt Repayment | 15,630,984 | 14,814,087 | 14,305,066 | 13,577,101 | 816,897 | 5.51% |
| Total City Expenditures | 102,345,508 | 98,600,030 | 92,147,584 | 89,512,535 | 3,745,478 | 3.80% |

City of St Catharines

2021 Operating Budget - Expenditures by Department, Board or Committee

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Office of Mayor and Members of Council | | | | | | | |
| Office of the Mayor (p. 13) | 400,112 | 369,890 | 357,459 | 313,818 | 292,462 | 30,222 | 8.17% |
| City Council (p. 15) | 326,196 | 315,905 | 302,619 | 271,884 | 262,817 | 10,291 | 3.26% |
| Other Council Expenses (p. 16) | 73,777 | 75,867 | 72,095 | 59,046 | 96,003 | -2,090 | -2.75% |
| General City Memberships (p. 18) | 31,250 | 31,650 | 25,836 | 29,368 | 27,955 | -400 | -1.26% |
| Council Messages (p. 19) | 4,700 | 4,700 | 3,453 | 4,841 | 6,046 | 0 | 0.00% |
| Council Plans/Studies (p. 20) | 10,000 | 10,000 | 10,000 | 2,152 | 3,398 | 0 | 0.00% |
| Civic Receptions (p. 21) | 5,300 | 12,650 | 16,399 | 9,097 | 8,403 | -7,350 | -58.10% |
| Civic Celebrations (p. 22) | 9,000 | 9,000 | 9,000 | 9,000 | 0 | 0 | 0.00% |
| Total Office of Mayor and Members of Council | 860,335 | 829,662 | 796,861 | 699,206 | 697,084 | 30,673 | 3.70% |

ESTIMATE 2021

| EXPENDITURE ACCOUNT | | 2021 BUDGET |
|---|--|-----------------------|
| 703.115 | | |
| <u>CIVIC RECEPTIONS</u> (2020 - \$12,650) | | |
| CANADA DAY | | \$30,000 |
| HOLIDAY CELEBRATIONS | | 20,000 |
| ATHLETE/SPORTSPERSON OF YEAR | | 600 |
| NEW YEARS EVE LEVY | | 3,000 |
| MAYOR'S POETRY CONTEST | | 200 |
| CIVIC CAROL SING | | 1,500 |
| CIVIC PROJECT FUND FUNDING - CANADA DAY/ HOLIDAY CELEBRATION (2020 - \$50,000) | | (50,000) |
| | | <u>\$5,300</u> |
| 703.116 | | |
| <u>CIVIC CELEBRATIONS</u> (2020 - \$9,000) | | |
| LIONS CLUB OF MERRITTON | | \$15,000 |
| LIONS CLUB OF PORT DALHOUSIE | | 8,000 |
| CIVIC PROJECT FUND FUNDING (2020 - \$14,000) | | (14,000) |
| | | <u>\$9,000</u> |

City of St Catharines
Office of the Mayor
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 701.100.001 Salaries/Wages-Regular | 178,722 | 174,233 | 135,613 | 142,592 | 128,332 | 4,489 | 2.58% |
| 701.100.002 Salaries/Wages-Overtime | 0 | 0 | 539 | 0 | 0 | 0 | 0.00% |
| 701.100.003 Salaries/Wages-Ext Svce | 80,140 | 78,920 | 98,956 | 67,803 | 73,870 | 1,220 | 1.55% |
| 701.100.006 Sick Pay | 0 | 0 | 2,851 | 292 | 0 | 0 | 0.00% |
| 701.100.007 Holiday/Vacation Pay | 0 | 0 | 11,035 | 12,313 | 4,374 | 0 | 0.00% |
| 701.100.009 Doctors Appointments | 0 | 0 | 94 | 0 | 0 | 0 | 0.00% |
| Total Salaries and Wages | 258,862 | 253,153 | 249,088 | 223,000 | 206,576 | 5,709 | 2.26% |
| Benefits | | | | | | | |
| 701.100.030 Pensions | 44,140 | 42,924 | 36,436 | 32,690 | 30,729 | 1,216 | 2.83% |
| 701.100.031 Other Benefits | 19,712 | 18,100 | 15,070 | 13,686 | 13,007 | 1,612 | 8.91% |
| 701.100.032 Workers Compensation | 5,286 | 4,704 | 4,326 | 4,211 | 3,715 | 582 | 12.37% |
| 701.100.033 Employment Insurance | 2,577 | 2,359 | 2,296 | 2,294 | 2,217 | 218 | 9.24% |
| Total Benefits | 71,715 | 68,087 | 58,128 | 52,881 | 49,668 | 3,628 | 5.33% |
| Equipment Operations | | | | | | | |
| 701.100.067 Car Allowance/Mileage | 14,600 | 14,600 | 16,233 | 12,920 | 15,189 | 0 | 0.00% |
| Total Equipment Operations | 14,600 | 14,600 | 16,233 | 12,920 | 15,189 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 701.100.303 Courier Charges | 0 | 20 | 0 | 0 | 4 | -20 | -100.00% |
| 701.100.304 Postage | 400 | 400 | 258 | 546 | 412 | 0 | 0.00% |
| 701.100.306 Cellular Phones | 1,950 | 1,950 | 3,997 | 1,997 | 1,804 | 0 | 0.00% |
| 701.100.307 Printing | 1,250 | 1,500 | 536 | 1,188 | 1,665 | -250 | -16.67% |
| 701.100.310 Office Supplies | 700 | 1,000 | 592 | 600 | 594 | -300 | -30.00% |
| 701.100.312 Books and Publications | 0 | 0 | 159 | 0 | 0 | 0 | 0.00% |
| 701.100.314 Software | 585 | 1,200 | 147 | 0 | 0 | -615 | -51.25% |
| 701.100.323 Internet Charges | 550 | 550 | 518 | 556 | 530 | 0 | 0.00% |
| 701.100.330 Furniture/Equipment NTCA | 0 | 500 | 0 | 0 | 0 | -500 | -100.00% |
| Total Office and Related Expenses | 5,435 | 7,120 | 6,207 | 4,887 | 5,009 | -1,685 | -23.67% |
| Other Service Charges | | | | | | | |
| 701.100.400 Travelling | 250 | 200 | 292 | 99 | 183 | 50 | 25.00% |
| 701.100.401 Conferences/Conventions | 4,500 | 5,300 | 5,341 | 1,409 | 677 | -800 | -15.09% |
| 701.100.402 Training | 0 | 0 | 229 | 0 | 0 | 0 | 0.00% |
| 701.100.404 Meetings-Gt Lakes Mayors | 30,000 | 5,000 | 4,470 | 1,110 | 3,946 | 25,000 | 500.00% |

City of St Catharines

Office of the Mayor

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| 701.100.405 Subscriptions/Memb'ships | 950 | 1,330 | 1,422 | 1,074 | 961 | -380 | -28.57% |
| 701.100.433 CC Programs | 4,000 | 5,000 | 3,842 | 5,830 | 4,704 | -1,000 | -20.00% |
| 701.100.446 Government Relations | 0 | 1,000 | 0 | 1,883 | 21 | -1,000 | -100.00% |
| 701.100.450 Miscellaneous | 500 | 500 | 549 | 172 | 496 | 0 | 0.00% |
| 701.100.451 Business Expenses | 3,500 | 2,500 | 3,695 | 5,491 | 2,541 | 1,000 | 40.00% |
| 701.100.457 Community Engagement | 3,300 | 3,600 | 2,963 | 3,062 | 2,491 | -300 | -8.33% |
| 701.100.458 LUMCO Expenses | 2,500 | 2,500 | 5,000 | 0 | 0 | 0 | 0.00% |
| Total Other Service Charges | 49,500 | 26,930 | 27,803 | 20,130 | 16,020 | 22,570 | 83.81% |
| Total Expenditures | 400,112 | 369,890 | 357,459 | 313,818 | 292,462 | 30,222 | 8.17% |
| Total Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | 400,112 | 369,890 | 357,459 | 313,818 | 292,462 | 30,222 | 8.17% |

City of St Catharines

City Council

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 701.105.000 City Council | 0 | 0 | 0 | 0 | 262,817 | 0 | 0.00% |
| 701.106.001 Salaries/Wages Regular | 307,586 | 298,627 | 283,567 | 247,451 | 0 | 8,959 | 3.00% |
| Total Salaries and Wages | 307,586 | 298,627 | 283,567 | 247,451 | 262,817 | 8,959 | 3.00% |
| Benefits | | | | | | | |
| 701.106.030 Pensions | 12,237 | 11,081 | 10,288 | 8,512 | 0 | 1,156 | 10.43% |
| 701.106.031 Other Benefits | 6,373 | 6,197 | 5,530 | 4,686 | 0 | 176 | 2.84% |
| Total Benefits | 18,610 | 17,278 | 15,818 | 13,198 | 0 | 1,332 | 7.71% |
| Equipment Operations | | | | | | | |
| 701.106.067 Car Allowance/Mileage | 0 | 0 | 3,234 | 2,473 | 0 | 0 | 0.00% |
| Total Equipment Operations | 0 | 0 | 3,234 | 2,473 | 0 | 0 | 0.00% |
| Other Service Charges | | | | | | | |
| 701.106.450 Miscellaneous | 0 | 0 | 0 | 8,762 | 0 | 0 | 0.00% |
| Total Other Service Charges | 0 | 0 | 0 | 8,762 | 0 | 0 | 0.00% |
| Total Expenditures | 326,196 | 315,905 | 302,619 | 271,884 | 262,817 | 10,291 | 3.26% |
| Total Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | 326,196 | 315,905 | 302,619 | 271,884 | 262,817 | 10,291 | 3.26% |

City of St Catharines
Other Council Expenses
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 701.110.001 Council Extra Services | 0 | 0 | 1,818 | 2,663 | 0 | 0 | 0.00% |
| 701.110.003 Sergeant at Arms | 3,431 | 3,504 | 0 | 83 | 4,505 | -73 | -2.08% |
| Total Salaries and Wages | 3,431 | 3,504 | 1,818 | 2,746 | 4,505 | -73 | -2.08% |
| Benefits | | | | | | | |
| 701.110.030 Pensions | 248 | 223 | 129 | 359 | 0 | 25 | 11.21% |
| 701.110.031 Other Benefits | 317 | 276 | 166 | 291 | 0 | 41 | 14.86% |
| 701.110.032 Workers Compensation | 120 | 111 | 58 | 86 | 0 | 9 | 8.11% |
| 701.110.033 Employment Insurance | 76 | 72 | 38 | 47 | 0 | 4 | 5.56% |
| Total Benefits | 761 | 682 | 391 | 783 | 0 | 79 | 11.58% |
| Equipment Operations | | | | | | | |
| 701.110.053 Service Contracts | 0 | 0 | 5,214 | 7,938 | 1,985 | 0 | 0.00% |
| Total Equipment Operations | 0 | 0 | 5,214 | 7,938 | 1,985 | 0 | 0.00% |
| Contracts | | | | | | | |
| 701.110.200 Contract-Org'l Effective | 0 | 0 | 0 | 0 | 30,000 | 0 | 0.00% |
| 701.110.205 Security | 2,000 | 2,000 | 346 | 0 | 0 | 0 | 0.00% |
| Total Contracts | 2,000 | 2,000 | 346 | 0 | 30,000 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 701.110.302 Insurance-Accid'l death | 3,610 | 3,681 | 3,574 | 3,574 | 3,371 | -71 | -1.93% |
| 701.110.303 Courier Charges | 0 | 0 | 17 | 13 | 13 | 0 | 0.00% |
| 701.110.306 Cellular Phones | 10,800 | 10,800 | 6,515 | 7,423 | 11,192 | 0 | 0.00% |
| 701.110.307 Printing | 175 | 250 | 68 | 52 | 689 | -75 | -30.00% |
| 701.110.310 Office Supplies | 200 | 500 | 944 | 96 | 838 | -300 | -60.00% |
| 701.110.314 Software | 0 | 500 | 0 | 275 | 367 | -500 | -100.00% |
| 701.110.323 Internet charges | 4,000 | 6,000 | 3,339 | 4,416 | 5,036 | -2,000 | -33.33% |
| Total Office and Related Expenses | 18,785 | 21,731 | 14,457 | 15,849 | 21,506 | -2,946 | -13.56% |
| Other Service Charges | | | | | | | |
| 701.110.401 Conferences/Conventions | 16,000 | 15,000 | 11,718 | 7,079 | 10,323 | 1,000 | 6.67% |
| 701.110.405 Subscriptions/Memberships | 250 | 400 | 217 | 339 | 92 | -150 | -37.50% |
| 701.110.417 Consulting-Tele Townhall | 9,050 | 9,050 | 7,221 | 8,951 | 8,213 | 0 | 0.00% |
| 701.110.433 Women in Gov't Init've | 0 | 0 | 139 | 1,000 | 0 | 0 | 0.00% |
| 701.110.446 Integrity Commissioner | 5,000 | 5,000 | 18,448 | 0 | 0 | 0 | 0.00% |
| 701.110.450 Council Meeting Amenities | 5,000 | 5,000 | 4,063 | 3,540 | 8,673 | 0 | 0.00% |

City of St Catharines
Other Council Expenses
2021 Operating Budget - Expenditures by Object

| | 2021 | 2020 | 2019 | 2018 | 2017 | \$ Change | % Change |
|---------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | Budget | Budget | Actuals | Actuals | Actuals | 2020 Budget | 2020 Budget |
| 701.110.461 City Awards/Gifts/Etc | 7,500 | 7,500 | 6,338 | 7,386 | 7,839 | 0 | 0.00% |
| 701.110.462 Expenses-Elected Official | 6,000 | 6,000 | 1,864 | 3,435 | 2,867 | 0 | 0.00% |
| Total Other Service Charges | 48,800 | 47,950 | 50,008 | 31,730 | 38,007 | 850 | 1.77% |
| Total Expenditures | 73,777 | 75,867 | 72,234 | 59,046 | 96,003 | -2,090 | -2.75% |
| Revenue | | | | | | | |
| 701.110.803 Other Grants | 0 | 0 | -139 | 0 | 0 | 0 | 0.00% |
| Total Revenue | 0 | 0 | -139 | 0 | 0 | 0 | 0.00% |
| Total Revenue | 0 | 0 | -139 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | 73,777 | 75,867 | 72,095 | 59,046 | 96,003 | -2,090 | -2.75% |

2021 DRAFTED OPERATING BUDGET 18
Financial Management Services, Director Draft 2021 City Departmental Exp...

2021 DRAFTED OPERATING BUDGET 19
Financial Management Services, Director Draft 2021 City Departmental Exp...

City of St Catharines
Council Plans/Studies
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Materials | | | | | | | |
| 701.125.101 Corporate Plan | 10,000 | 10,000 | 10,000 | 2,152 | 3,398 | 0 | 0.00% |
| Total Materials | 10,000 | 10,000 | 10,000 | 2,152 | 3,398 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 701.125.100 Long Term Strategic Plan | 0 | 0 | 28,222 | 0 | 0 | 0 | 0.00% |
| Total Office and Related Expenses | 0 | 0 | 28,222 | 0 | 0 | 0 | 0.00% |
| Total Expenditures | 10,000 | 10,000 | 38,222 | 2,152 | 3,398 | 0 | 0.00% |
| Transfer from Reserve | | | | | | | |
| 701.125.900 Transfer from Reserve | 0 | 0 | -28,222 | 0 | 0 | 0 | 0.00% |
| Total Transfer from Reserve | 0 | 0 | -28,222 | 0 | 0 | 0 | 0.00% |
| Total Revenue | 0 | 0 | -28,222 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | 10,000 | 10,000 | 10,000 | 2,152 | 3,398 | 0 | 0.00% |

City of St Catharines

Civic Receptions

2021 Operating Budget - Expenditures by Object

| | | 2021 | 2020 | 2019 | 2018 | 2017 | \$ Change | % Change |
|------------------------------------|-----------------------|---------|--------|---------|---------|---------|-------------|-------------|
| | | Budget | Budget | Actuals | Actuals | Actuals | 2020 Budget | 2020 Budget |
| Object of Expenditure | | | | | | | | |
| Materials | | | | | | | | |
| 703.114.135 | Community Development | 0 | 0 | 0 | 61,317 | 68,573 | 0 | 0.00% |
| Total Materials | | 0 | 0 | 0 | 61,317 | 68,573 | 0 | 0.00% |
| Other Service Charges | | | | | | | | |
| 703.115.000 | Civic Receptions | 55,300 | 14,150 | 80,463 | 0 | 0 | 41,150 | 290.81% |
| Total Other Service Charges | | 55,300 | 14,150 | 80,463 | 0 | 0 | 41,150 | 290.81% |
| Total Expenditures | | 55,300 | 14,150 | 80,463 | 61,317 | 68,573 | 41,150 | 290.81% |
| Revenue | | | | | | | | |
| 703.114.800 | Miscellaneous Revenue | 0 | -1,500 | 0 | -2,220 | -2,170 | 1,500 | -100.00% |
| 703.114.802 | Federal Grants | 0 | 0 | -14,064 | 0 | -8,000 | 0 | 0.00% |
| Total Revenue | | 0 | -1,500 | -14,064 | -2,220 | -10,170 | 1,500 | -100.00% |
| Transfer from Reserve | | | | | | | | |
| 703.114.900 | Transfer from Reserve | -50,000 | 0 | -50,000 | -50,000 | -50,000 | -50,000 | 0.00% |
| Total Transfer from Reserve | | -50,000 | 0 | -50,000 | -50,000 | -50,000 | -50,000 | 0.00% |
| Total Revenue | | -50,000 | -1,500 | -64,064 | -52,220 | -60,170 | -48,500 | 3,233.33% |
| Total Net Expenditures | | 5,300 | 12,650 | 16,399 | 9,097 | 8,403 | -7,350 | -58.10% |

City of St Catharines

Civic Celebrations

2021 Operating Budget - Expenditures by Object

| | | 2021 | 2020 | 2019 | 2018 | 2017 | \$ Change | % Change |
|------------------------------------|-----------------------|---------|---------|---------|---------|---------|-------------|-------------|
| | | Budget | Budget | Actuals | Actuals | Actuals | 2020 Budget | 2020 Budget |
| Object of Expenditure | | | | | | | | |
| Materials | | | | | | | | |
| 703.117.135 | Community Development | 0 | 0 | 0 | 0 | 14,000 | 0 | 0.00% |
| Total Materials | | 0 | 0 | 0 | 0 | 14,000 | 0 | 0.00% |
| Other Service Charges | | | | | | | | |
| 703.116.000 | Civic Celebrations | 23,000 | 23,000 | 23,000 | 23,000 | 0 | 0 | 0.00% |
| Total Other Service Charges | | 23,000 | 23,000 | 23,000 | 23,000 | 0 | 0 | 0.00% |
| Total Expenditures | | 23,000 | 23,000 | 23,000 | 23,000 | 14,000 | 0 | 0.00% |
| Transfer from Reserve | | | | | | | | |
| 703.117.900 | Transfer from Reserve | -14,000 | -14,000 | -14,000 | -14,000 | -14,000 | 0 | 0.00% |
| Total Transfer from Reserve | | -14,000 | -14,000 | -14,000 | -14,000 | -14,000 | 0 | 0.00% |
| Total Revenue | | -14,000 | -14,000 | -14,000 | -14,000 | -14,000 | 0 | 0.00% |
| Total Net Expenditures | | 9,000 | 9,000 | 9,000 | 9,000 | 0 | 0 | 0.00% |

City of St Catharines

2021 Operating Budget - Expenditures by Department, Board or Committee

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Grants and Committees | | | | | | | |
| Grants | 5,000 | 5,000 | 2,868 | 5,000 | 0 | 0 | 0.00% |
| Advisory Comm for Youth | 3,000 | 3,000 | 3,043 | 2,900 | 1,606 | 0 | 0.00% |
| Accessibility Committee | 3,000 | 3,000 | 4,091 | 331 | 1,825 | 0 | 0.00% |
| Clean City Committee | 10,000 | 10,000 | 10,478 | 1,961 | 0 | 0 | 0.00% |
| Total Grants and Committees | 21,000 | 21,000 | 20,480 | 10,192 | 3,450 | 0 | 0.00% |

City of St Catharines

2021 Operating Budget - Expenditures by Department, Board or Committee

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|-----------------------|------------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| COVID-19 | | | | | | | |
| COVID-19 (p. 26) | 1,673,000 | 0 | 0 | 0 | 0 | 1,673,000 | 0.00% |
| Total COVID-19 | 1,673,000 | 0 | 0 | 0 | 0 | 1,673,000 | 0.00% |

ESTIMATE 2021

COVID-19

| EXPENDITURE ACCOUNT | | 2021 BUDGET |
|---------------------|---|------------------|
| 710.201 | <u>COVID-19</u> | |
| | <u>104 - GENERAL SUPPLIES</u> | |
| | HAND SANITIZER & WIPES | \$66,000 |
| | PPE MASKS | 63,000 |
| | PPE ADDITIONAL REUSABLE MASKS FOR STAFF | 9,000 |
| | | <u>\$138,000</u> |
| | <u>109 - SAFETY EQUIPMENT</u> | |
| | COVID-19 SIGNAGE | <u>\$12,000</u> |
| | <u>150 - CLEANING SERVICES</u> | |
| | (2) CONTRACTED CUSTODIANS | <u>\$153,000</u> |
| | <u>205 - CONTRACT-SECURITY</u> | |
| | SECURITY AT PUBLIC BEACHES | <u>\$120,000</u> |

City of St Catharines

COVID-19

2021 Operating Budget - Expenditures by Object

| | | 2021 | 2020 | 2019 | 2018 | 2017 | \$ Change | % Change |
|---------------------------------------|------------------------|-----------|--------|---------|---------|---------|-------------|-------------|
| | | Budget | Budget | Actuals | Actuals | Actuals | 2020 Budget | 2020 Budget |
| Object of Expenditure | | | | | | | | |
| Materials | | | | | | | | |
| 710.201.104 | General Supplies | 138,000 | 0 | 0 | 0 | 0 | 138,000 | 0.00% |
| 710.201.109 | Safety Equipment | 12,000 | 0 | 0 | 0 | 0 | 12,000 | 0.00% |
| Total Materials | | 150,000 | 0 | 0 | 0 | 0 | 150,000 | 0.00% |
| Building and Maintenance | | | | | | | | |
| 710.201.150 | Cleaning Services | 153,000 | 0 | 0 | 0 | 0 | 153,000 | 0.00% |
| Total Building and Maintenance | | 153,000 | 0 | 0 | 0 | 0 | 153,000 | 0.00% |
| Contracts | | | | | | | | |
| 710.201.205 | Contract-Security | 120,000 | 0 | 0 | 0 | 0 | 120,000 | 0.00% |
| Total Contracts | | 120,000 | 0 | 0 | 0 | 0 | 120,000 | 0.00% |
| Other Service Charges | | | | | | | | |
| 710.201.449 | TRFR to Parking Budget | 1,250,000 | 0 | 0 | 0 | 0 | 1,250,000 | 0.00% |
| Total Other Service Charges | | 1,250,000 | 0 | 0 | 0 | 0 | 1,250,000 | 0.00% |
| Total Expenditures | | 1,673,000 | 0 | 0 | 0 | 0 | 1,673,000 | 0.00% |
| Total Revenue | | | | | | | | |
| Total Revenue | | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | | 1,673,000 | 0 | 0 | 0 | 0 | 1,673,000 | 0.00% |

City of St Catharines

2021 Operating Budget - Expenditures by Department, Board or Committee

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|----------------------------|------------------|------------------|------------------|------------------|------------------|--------------------------|-------------------------|
| CAO | | | | | | | |
| CAO's Office (p. 28) | 996,433 | 962,423 | 747,189 | 655,578 | 827,640 | 34,010 | 3.53% |
| Communications (p. 30) | 384,657 | 368,291 | 309,848 | 336,376 | 377,696 | 16,366 | 4.44% |
| Print Centre (p. 32) | 303,524 | 284,482 | 257,900 | 227,732 | 203,869 | 19,042 | 6.69% |
| Emergency Planning (p. 34) | 132,725 | 136,440 | 51,477 | 14,519 | 8,196 | -3,715 | -2.72% |
| Total CAO | 1,817,339 | 1,751,636 | 1,366,414 | 1,234,205 | 1,417,401 | 65,703 | 3.75% |

City of St Catharines

CAO's Office

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 702.100.001 Salaries/Wages-Regular | 700,609 | 688,243 | 529,127 | 619,781 | 641,669 | 12,366 | 1.80% |
| 702.100.002 Salaries/Wages-Over | 0 | 0 | 1,597 | 968 | 0 | 0 | 0.00% |
| 702.100.003 Salaries/Wages-Extra Serv | 77,500 | 59,703 | 3,294 | 0 | 0 | 17,797 | 29.81% |
| 702.100.006 Sick Pay | 0 | 0 | 4,683 | 3,236 | 0 | 0 | 0.00% |
| 702.100.007 Holiday/Vacation Pay | 0 | 0 | 96,883 | 63,183 | 3,652 | 0 | 0.00% |
| 702.100.009 Doctor's Appointments | 0 | 0 | 985 | 412 | 0 | 0 | 0.00% |
| Total Salaries and Wages | 778,109 | 747,946 | 636,569 | 687,580 | 645,321 | 30,163 | 4.03% |
| Benefits | | | | | | | |
| 702.100.030 Pensions | 110,380 | 106,861 | 89,678 | 77,398 | 87,639 | 3,519 | 3.29% |
| 702.100.031 Other Benefits | 66,583 | 65,048 | 55,446 | 40,884 | 58,260 | 1,535 | 2.36% |
| 702.100.032 Workers Compensation | 18,020 | 14,474 | 11,800 | 9,771 | 10,763 | 3,546 | 24.50% |
| 702.100.033 Employment Insurance | 8,002 | 6,019 | 5,295 | 5,493 | 5,210 | 1,983 | 32.95% |
| Total Benefits | 202,985 | 192,402 | 162,219 | 133,546 | 161,872 | 10,583 | 5.50% |
| Equipment Operations | | | | | | | |
| 702.100.053 Service Contracts | 2,450 | 1,300 | 1,216 | 0 | 0 | 1,150 | 88.46% |
| 702.100.067 Car Allowance/Mileage | 13,500 | 13,400 | 10,841 | 8,825 | 10,127 | 100 | 0.75% |
| Total Equipment Operations | 15,950 | 14,700 | 12,057 | 8,825 | 10,127 | 1,250 | 8.50% |
| Office and Related Expenses | | | | | | | |
| 702.100.306 Cellular Phones | 2,200 | 2,150 | 1,862 | 402 | 639 | 50 | 2.33% |
| 702.100.307 Printing | 125 | 125 | 383 | 8 | 6 | 0 | 0.00% |
| 702.100.310 Office Supplies | 500 | 950 | 404 | 658 | 779 | -450 | -47.37% |
| 702.100.314 Computer Software | 385 | 0 | 0 | 0 | 0 | 385 | 0.00% |
| 702.100.323 Internet Charges | 0 | 0 | 78 | 187 | 368 | 0 | 0.00% |
| 702.100.330 Furniture/Equipment NTCA | 0 | 0 | 53 | 0 | 0 | 0 | 0.00% |
| Total Office and Related Expenses | 3,210 | 3,225 | 2,780 | 1,255 | 1,792 | -15 | -0.47% |
| Properties | | | | | | | |
| 702.100.350 Office Equipmt/Furniture | 0 | 0 | 1,342 | 0 | 0 | 0 | 0.00% |
| Total Properties | 0 | 0 | 1,342 | 0 | 0 | 0 | 0.00% |
| Other Service Charges | | | | | | | |
| 702.100.400 TRAVELLING | 0 | 0 | 70 | 0 | 0 | 0 | 0.00% |
| 702.100.401 Conferences/Conventions | 6,800 | 11,800 | 4,680 | 2,381 | 1,940 | -5,000 | -42.37% |
| 702.100.402 Training | 1,100 | 1,100 | 229 | 0 | 0 | 0 | 0.00% |

City of St Catharines

CAO's Office

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--------------------------------------|------------------|----------------|------------------|-----------------|-----------------|--------------------------|-------------------------|
| 702.100.405 Subscriptions/Memb'ships | 2,710 | 2,650 | 1,825 | 1,650 | 2,743 | 60 | 2.26% |
| 702.100.417 Consulting-CAO search | 0 | 0 | 210,074 | 27,852 | 0 | 0 | 0.00% |
| 702.100.433 Accessibility Programs | 0 | 0 | 0 | 0 | 3,092 | 0 | 0.00% |
| 702.100.450 Miscellaneous | 500 | 500 | 324 | 315 | 249 | 0 | 0.00% |
| 702.100.451 Business Expenses | 1,100 | 1,100 | 792 | 551 | 504 | 0 | 0.00% |
| Total Other Service Charges | 12,210 | 17,150 | 217,994 | 32,749 | 8,528 | -4,940 | -28.80% |
| Total Expenditures | 1,012,464 | 975,423 | 1,032,961 | 863,955 | 827,640 | 37,041 | 3.80% |
| Revenue | | | | | | | |
| 702.100.801 Provincial Grant | 0 | 0 | -210,074 | 0 | 0 | 0 | 0.00% |
| 702.100.815 Hydro Recoverable | -16,031 | -13,000 | -75,698 | -13,596 | 0 | -3,031 | 23.32% |
| Total Revenue | -16,031 | -13,000 | -285,772 | -13,596 | 0 | -3,031 | 23.32% |
| Transfer from Reserve | | | | | | | |
| 702.100.900 Transfer from Reserve | 0 | 0 | 0 | -194,781 | 0 | 0 | 0.00% |
| Total Transfer from Reserve | 0 | 0 | 0 | -194,781 | 0 | 0 | 0.00% |
| Total Revenue | -16,031 | -13,000 | -285,772 | -208,377 | 0 | -3,031 | 23.32% |
| Total Net Expenditures | 996,433 | 962,423 | 747,189 | 655,578 | 827,640 | 34,010 | 3.53% |

City of St Catharines

Communications

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 702.120.001 Salaries/Wages-Regular | 217,274 | 213,551 | 175,188 | 187,543 | 201,030 | 3,723 | 1.74% |
| 702.120.002 Salaries/Wages-overtime | 0 | 0 | 968 | 477 | 0 | 0 | 0.00% |
| 702.120.003 Salaries/Wages - Extra | 31,537 | 30,980 | 32,928 | 32,526 | 23,059 | 557 | 1.80% |
| 702.120.006 Sick Pay | 0 | 0 | 1,445 | 2,463 | 0 | 0 | 0.00% |
| 702.120.007 Holiday/Vacation Pay | 1,256 | 1,234 | 19,893 | 18,529 | 3,159 | 22 | 1.78% |
| 702.120.009 Doctor's Appointments | 0 | 0 | 688 | 87 | 0 | 0 | 0.00% |
| Total Salaries and Wages | 250,067 | 245,765 | 231,110 | 241,625 | 227,248 | 4,302 | 1.75% |
| Benefits | | | | | | | |
| 702.120.030 Pensions | 37,650 | 37,509 | 31,664 | 30,818 | 29,935 | 141 | 0.38% |
| 702.120.031 Other Benefits | 31,100 | 23,203 | 16,733 | 17,545 | 16,767 | 7,897 | 34.03% |
| 702.120.032 Workers Compensation | 9,723 | 8,260 | 7,170 | 7,875 | 7,044 | 1,463 | 17.71% |
| 702.120.033 Employment Insurance | 4,917 | 4,294 | 3,969 | 4,404 | 3,693 | 623 | 14.51% |
| Total Benefits | 83,390 | 73,266 | 59,536 | 60,642 | 57,439 | 10,124 | 13.82% |
| Equipment Operations | | | | | | | |
| 702.120.053 Service Contracts | 86,450 | 84,510 | 69,286 | 42,615 | 50,511 | 1,940 | 2.30% |
| 702.120.067 Car Allowance/Mileage | 300 | 300 | 165 | 208 | 167 | 0 | 0.00% |
| Total Equipment Operations | 86,750 | 84,810 | 69,451 | 42,823 | 50,678 | 1,940 | 2.29% |
| Office and Related Expenses | | | | | | | |
| 702.120.306 Cell Phone | 2,000 | 2,000 | 1,781 | 1,639 | 1,679 | 0 | 0.00% |
| 702.120.307 Printing and distribution | 600 | 600 | 558 | 387 | 440 | 0 | 0.00% |
| 702.120.309 Advertising | 17,500 | 17,000 | 5,827 | 13,090 | 21,298 | 500 | 2.94% |
| 702.120.310 Office Supplies | 250 | 250 | 176 | 159 | 184 | 0 | 0.00% |
| 702.120.323 Internet Charges | 0 | 0 | 0 | 0 | 694 | 0 | 0.00% |
| 702.120.330 Equipment/Furniture NTCA | 500 | 1,000 | 0 | 0 | 0 | -500 | -50.00% |
| Total Office and Related Expenses | 20,850 | 20,850 | 8,342 | 15,275 | 24,295 | 0 | 0.00% |
| Other Service Charges | | | | | | | |
| 702.120.401 Conferences/Conventions | 1,800 | 1,800 | 1,598 | 1,273 | 1,509 | 0 | 0.00% |
| 702.120.417 Study/Consulting Fees | 0 | 0 | 0 | 0 | 15,000 | 0 | 0.00% |
| 702.120.438 Remuneration-Town Crier | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 0 | 0.00% |
| 702.120.450 Miscellaneous | 300 | 300 | 0 | 209 | 27 | 0 | 0.00% |
| Total Other Service Charges | 3,600 | 3,600 | 3,098 | 2,982 | 18,036 | 0 | 0.00% |

City of St Catharines
Communications
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Total Expenditures | 444,657 | 428,291 | 371,537 | 363,347 | 377,696 | 16,366 | 3.82% |
| Revenue | | | | | | | |
| 702.120.801 Provincial Grant | 0 | 0 | -2,481 | 0 | 0 | 0 | 0.00% |
| 702.120.850 Advertising Revenue | -60,000 | -60,000 | -59,208 | -26,971 | 0 | 0 | 0.00% |
| Total Revenue | -60,000 | -60,000 | -61,689 | -26,971 | 0 | 0 | 0.00% |
| Total Revenue | -60,000 | -60,000 | -61,689 | -26,971 | 0 | 0 | 0.00% |
| Total Net Expenditures | 384,657 | 368,291 | 309,848 | 336,376 | 377,696 | 16,366 | 4.44% |

City of St Catharines

Print Centre

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 702.230.001 Salaries/Wages-Regular | 187,336 | 174,481 | 127,504 | 124,062 | 120,611 | 12,855 | 7.37% |
| 702.230.002 Salaries/Wages-Overtime | 0 | 0 | -42 | 380 | 0 | 0 | 0.00% |
| 702.230.003 Salaries/Wages-Extra | 0 | 0 | 2,017 | 3,200 | 1,055 | 0 | 0.00% |
| 702.230.006 Sick Pay | 0 | 0 | 24,198 | 2,334 | 0 | 0 | 0.00% |
| 702.230.007 Vacation Pay | 0 | 0 | 18,256 | 11,273 | 809 | 0 | 0.00% |
| 702.230.009 Doctor's Appointments | 0 | 0 | 804 | 313 | 0 | 0 | 0.00% |
| Total Salaries and Wages | 187,336 | 174,481 | 172,737 | 141,562 | 122,475 | 12,855 | 7.37% |
| Benefits | | | | | | | |
| 702.230.030 Pensions | 29,350 | 28,381 | 24,191 | 19,154 | 17,022 | 969 | 3.41% |
| 702.230.031 Other Benefits | 24,800 | 21,837 | 19,792 | 15,561 | 12,559 | 2,963 | 13.57% |
| 702.230.032 Workers Compensation | 7,444 | 5,879 | 5,480 | 4,538 | 3,827 | 1,565 | 26.62% |
| 702.230.033 Employment Insurance | 4,133 | 3,418 | 3,348 | 2,489 | 2,133 | 715 | 20.92% |
| 702.230.040 Meal Allowance | 0 | 0 | 0 | 9 | 0 | 0 | 0.00% |
| Total Benefits | 65,727 | 59,515 | 52,811 | 41,751 | 35,541 | 6,212 | 10.44% |
| Equipment Operations | | | | | | | |
| 702.230.053 Service Contracts | 6,300 | 6,290 | 0 | 1,502 | 0 | 10 | 0.16% |
| 702.230.054 Repairs-equipment | 800 | 800 | 4,032 | 2,493 | 3,576 | 0 | 0.00% |
| 702.230.067 Car Allowance/Mileage | 0 | 0 | 0 | 4 | 0 | 0 | 0.00% |
| Total Equipment Operations | 7,100 | 7,090 | 4,032 | 3,999 | 3,576 | 10 | 0.14% |
| Materials | | | | | | | |
| 702.230.102 Small Tools/Equipment | 250 | 250 | 0 | 0 | 0 | 0 | 0.00% |
| 702.230.105 Printing Supplies | 20,000 | 20,000 | 22,800 | 20,817 | 17,488 | 0 | 0.00% |
| Total Materials | 20,250 | 20,250 | 22,800 | 20,817 | 17,488 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 702.230.308 Photocopying | 50,000 | 50,000 | 43,388 | 42,958 | 41,999 | 0 | 0.00% |
| 702.230.310 Office Supplies | 350 | 350 | 575 | 493 | 292 | 0 | 0.00% |
| 702.230.312 Books and Publications | 0 | 250 | 0 | 0 | 0 | -250 | -100.00% |
| 702.230.314 Software | 7,950 | 7,950 | 6,207 | 9,779 | 5,768 | 0 | 0.00% |
| Total Office and Related Expenses | 58,300 | 58,550 | 50,170 | 53,230 | 48,059 | -250 | -0.43% |
| Other Service Charges | | | | | | | |
| 702.230.402 Technical Training | 400 | 500 | 0 | 0 | 0 | -100 | -20.00% |
| Total Other Service Charges | 400 | 500 | 0 | 0 | 0 | -100 | -20.00% |

City of St Catharines

Print Centre

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Total Expenditures | 339,113 | 320,386 | 302,550 | 261,359 | 227,139 | 18,727 | 5.85% |
| Revenue | | | | | | | |
| 702.230.800 Miscellaneous-toners | 0 | 0 | 0 | 0 | -408 | 0 | 0.00% |
| 702.230.813 Other Departments | -24,000 | -24,500 | -35,010 | -33,627 | -22,862 | 500 | -2.04% |
| 702.230.834 Misc Recoverables | -2,150 | -2,150 | -3,759 | 0 | 0 | 0 | 0.00% |
| 702.230.955 Allocation Bldg Indirect | -9,439 | -9,254 | -5,881 | 0 | 0 | -185 | 2.00% |
| Total Revenue | -35,589 | -35,904 | -44,650 | -33,627 | -23,270 | 315 | -0.88% |
| Total Revenue | -35,589 | -35,904 | -44,650 | -33,627 | -23,270 | 315 | -0.88% |
| Total Net Expenditures | 303,524 | 284,482 | 257,900 | 227,732 | 203,869 | 19,042 | 6.69% |

City of St Catharines
Emergency Planning
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 710.110.003 Salaries/Wages-Extra | 93,390 | 91,739 | 29,969 | 0 | 0 | 1,651 | 1.80% |
| 710.110.007 Vacation Pay | 3,736 | 3,670 | 6,322 | 0 | 0 | 66 | 1.80% |
| Total Salaries and Wages | 97,126 | 95,409 | 36,291 | 0 | 0 | 1,717 | 1.80% |
| Benefits | | | | | | | |
| 710.110.030 Pensions | 13,246 | 12,928 | 1,433 | 0 | 0 | 318 | 2.46% |
| 710.110.031 Other Benefits | 5,850 | 8,841 | 1,442 | 0 | 0 | -2,991 | -33.83% |
| 710.110.032 Workers Compensation | 3,269 | 2,890 | 923 | 0 | 0 | 379 | 13.11% |
| 710.110.033 Employment Insurance | 1,199 | 1,092 | 650 | 0 | 0 | 107 | 9.80% |
| Total Benefits | 23,564 | 25,751 | 4,448 | 0 | 0 | -2,187 | -8.49% |
| Equipment Operations | | | | | | | |
| 710.110.067 Car Allowance/Mileage | 600 | 600 | 228 | 0 | 0 | 0 | 0.00% |
| Total Equipment Operations | 600 | 600 | 228 | 0 | 0 | 0 | 0.00% |
| Materials | | | | | | | |
| 710.110.102 Small Tools & Equipment | 500 | 500 | 0 | 4 | 0 | 0 | 0.00% |
| 710.110.104 General Supplies | 1,000 | 1,000 | 15 | 93 | 430 | 0 | 0.00% |
| 710.110.111 Protective Clothing | 0 | 0 | 0 | 0 | 742 | 0 | 0.00% |
| Total Materials | 1,500 | 1,500 | 15 | 97 | 1,172 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 710.110.306 Cellular Phones | 600 | 720 | 489 | 0 | 0 | -120 | -16.67% |
| 710.110.307 Printing | 700 | 700 | 309 | 10 | 1,318 | 0 | 0.00% |
| 710.110.309 Advertising | 2,000 | 2,000 | 0 | 0 | 0 | 0 | 0.00% |
| 710.110.310 Office Supplies | 100 | 100 | -196 | 8,627 | 0 | 0 | 0.00% |
| 710.110.314 Software | 385 | 0 | 0 | 0 | 0 | 385 | 0.00% |
| 710.110.323 Internet Charges | 1,000 | 1,400 | 1,520 | 1,432 | 1,361 | -400 | -28.57% |
| 710.110.330 Equipment/Furniture NTCA | 0 | 0 | 1,927 | 0 | 0 | 0 | 0.00% |
| Total Office and Related Expenses | 4,785 | 4,920 | 4,049 | 10,069 | 2,679 | -135 | -2.74% |
| Other Service Charges | | | | | | | |
| 710.110.401 Educational Conferences | 1,500 | 1,610 | 76 | 76 | 65 | -110 | -6.83% |
| 710.110.402 Training | 3,000 | 6,000 | 6,278 | 3,975 | 3,501 | -3,000 | -50.00% |
| 710.110.405 Subscriptions/Memberships | 150 | 150 | 0 | 0 | 0 | 0 | 0.00% |
| 710.110.450 Miscellaneous | 500 | 500 | 92 | 302 | 779 | 0 | 0.00% |
| Total Other Service Charges | 5,150 | 8,260 | 6,446 | 4,353 | 4,345 | -3,110 | -37.65% |

**City of St Catharines
Emergency Planning
2021 Operating Budget - Expenditures by Object**

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Total Expenditures | 132,725 | 136,440 | 51,477 | 14,519 | 8,196 | -3,715 | -2.72% |
| Total Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | 132,725 | 136,440 | 51,477 | 14,519 | 8,196 | -3,715 | -2.72% |

City of St Catharines

2021 Operating Budget - Expenditures by Department, Board or Committee

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---|------------------|------------------|------------------|------------------|------------------|--------------------------|-------------------------|
| Legal Services and Clerks Department | | | | | | | |
| Legal Services (p. 37) | 824,766 | 818,082 | 858,374 | 832,321 | 788,439 | 6,684 | 0.82% |
| City Clerks (p. 39) | 472,735 | 394,448 | 486,806 | 334,922 | 335,996 | 78,287 | 19.85% |
| Elections (p. 41) | 5,000 | 5,000 | 25,387 | 6,282 | 82,600 | 0 | 0.00% |
| Licences general (p. 43) | 44,914 | -17,570 | -109,506 | -111,670 | -88,078 | 62,484 | -355.63% |
| Canine/Humane Control (p. 45) | 419,023 | 467,791 | 392,524 | 402,860 | 442,785 | -48,768 | -10.43% |
| Total Legal Services and Clerks Department | 1,766,438 | 1,667,751 | 1,653,585 | 1,464,715 | 1,561,742 | 98,687 | 5.92% |

City of St Catharines

Legal Services

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 702.105.001 Salaries/Wages-Regular | 605,678 | 594,987 | 436,468 | 415,137 | 491,338 | 10,691 | 1.80% |
| 702.105.002 Salaries/Wages-Overtime | 0 | 0 | 8,027 | 482 | 0 | 0 | 0.00% |
| 702.105.003 Salaries/Wages-Ext Svce | 17,180 | 12,000 | 11,522 | 20,113 | 0 | 5,180 | 43.17% |
| 702.105.006 Sick Pay | 0 | 0 | 2,338 | 30,780 | 0 | 0 | 0.00% |
| 702.105.007 Holiday/Vacation Pay | 488 | 482 | 73,728 | 67,451 | 2,062 | 6 | 1.24% |
| 702.105.009 Doctor's Appointments | 0 | 0 | 1,337 | 2,109 | 0 | 0 | 0.00% |
| Total Salaries and Wages | 623,346 | 607,469 | 533,420 | 536,072 | 493,400 | 15,877 | 2.61% |
| Benefits | | | | | | | |
| 702.105.030 Pensions | 98,300 | 91,040 | 70,558 | 72,400 | 73,528 | 7,260 | 7.97% |
| 702.105.031 Other Benefits | 59,650 | 56,271 | 48,852 | 43,343 | 41,681 | 3,379 | 6.00% |
| 702.105.032 Workers Compensation | 19,959 | 16,615 | 13,898 | 14,361 | 13,246 | 3,344 | 20.13% |
| 702.105.033 Employment Insurance | 9,199 | 7,465 | 6,086 | 6,724 | 6,851 | 1,734 | 23.23% |
| Total Benefits | 187,108 | 171,391 | 139,394 | 136,828 | 135,306 | 15,717 | 9.17% |
| Equipment Operations | | | | | | | |
| 702.105.067 Car Allowance/Mileage | 550 | 1,300 | 1,121 | 1,072 | 737 | -750 | -57.69% |
| Total Equipment Operations | 550 | 1,300 | 1,121 | 1,072 | 737 | -750 | -57.69% |
| Office and Related Expenses | | | | | | | |
| 702.105.303 Courier Charges | 400 | 400 | 439 | 604 | 709 | 0 | 0.00% |
| 702.105.306 Cell Phones | 750 | 550 | 778 | 376 | 352 | 200 | 36.36% |
| 702.105.307 Printing | 1,300 | 1,000 | 1,602 | 818 | 643 | 300 | 30.00% |
| 702.105.310 Office Supplies | 3,000 | 3,500 | 3,130 | 4,683 | 2,037 | -500 | -14.29% |
| 702.105.312 Books and Publications | 30,000 | 30,000 | 29,267 | 36,562 | 33,517 | 0 | 0.00% |
| 702.105.323 Internet charges | 150 | 240 | 61 | 187 | 187 | -90 | -37.50% |
| 702.105.330 Furniture/Equip't Non TCA | 1,000 | 1,000 | 0 | 112 | 0 | 0 | 0.00% |
| Total Office and Related Expenses | 36,600 | 36,690 | 35,277 | 43,342 | 37,445 | -90 | -0.25% |
| Properties | | | | | | | |
| 702.105.350 Office Equip't/Furniture | 0 | 0 | 508 | 0 | 0 | 0 | 0.00% |
| Total Properties | 0 | 0 | 508 | 0 | 0 | 0 | 0.00% |
| Other Service Charges | | | | | | | |
| 702.105.400 Travelling | 0 | 0 | 0 | 0 | 253 | 0 | 0.00% |
| 702.105.401 Conferences/Conventions | 4,000 | 6,000 | 6,400 | 3,383 | 3,464 | -2,000 | -33.33% |
| 702.105.405 Subscriptions/Memb'ships | 10,000 | 10,000 | 10,185 | 7,618 | 7,655 | 0 | 0.00% |

City of St Catharines

Legal Services

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|------------------|-----------------|-----------------|--------------------------|-------------------------|
| 702.105.420 Legal and Court Costs | 50,000 | 70,000 | 270,042 | 138,289 | 124,097 | -20,000 | -28.57% |
| 702.105.446 OMB Hearings | 0 | 0 | 7,103 | 43,827 | 11,255 | 0 | 0.00% |
| 702.105.450 Miscellaneous | 200 | 200 | 115 | 113 | 79 | 0 | 0.00% |
| Total Other Service Charges | 64,200 | 86,200 | 293,845 | 193,230 | 146,803 | -22,000 | -25.52% |
| Total Expenditures | 911,804 | 903,050 | 1,003,565 | 910,544 | 813,691 | 8,754 | 0.97% |
| Revenue | | | | | | | |
| 702.105.800 Fees and Services | 0 | 0 | -3,982 | -2,824 | -6,270 | 0 | 0.00% |
| 702.105.801 Provincial Grant | 0 | 0 | -4,574 | 0 | 0 | 0 | 0.00% |
| 702.105.815 Hydro Recoverable | -11,036 | -9,966 | 0 | -10,031 | 0 | -1,070 | 10.74% |
| 702.105.834 Miscellaneous Recoverable | 0 | 0 | -59,891 | 0 | 0 | 0 | 0.00% |
| 702.105.955 Allocation Bldg Indirect | -51,002 | -50,002 | -42,475 | 0 | 0 | -1,000 | 2.00% |
| 702.105.970 Agreement Fees | -25,000 | -25,000 | -27,166 | -21,541 | -7,727 | 0 | 0.00% |
| Total Revenue | -87,038 | -84,968 | -138,088 | -34,396 | -13,997 | -2,070 | 2.44% |
| Transfer from Reserve | | | | | | | |
| 702.105.900 Transfer from Reserve | 0 | 0 | -7,103 | -43,827 | -11,255 | 0 | 0.00% |
| Total Transfer from Reserve | 0 | 0 | -7,103 | -43,827 | -11,255 | 0 | 0.00% |
| Total Revenue | -87,038 | -84,968 | -145,191 | -78,223 | -25,252 | -2,070 | 2.44% |
| Total Net Expenditures | 824,766 | 818,082 | 858,374 | 832,321 | 788,439 | 6,684 | 0.82% |

City of St Catharines

City Clerks

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 702.200.001 Salaries/Wages-Regular | 383,295 | 304,273 | 304,816 | 244,895 | 318,148 | 79,022 | 25.97% |
| 702.200.002 Salaries/Wages-Overtime | 10,000 | 10,000 | 6,680 | 13,164 | 8,680 | 0 | 0.00% |
| 702.200.003 Salaries/Wages-Ext Svce | 5,090 | 5,000 | 0 | 0 | 0 | 90 | 1.80% |
| 702.200.006 Sick Pay | 0 | 0 | 6,930 | 3,441 | 0 | 0 | 0.00% |
| 702.200.007 Holiday/Vacation Pay | 204 | 200 | 37,499 | 39,569 | 1,004 | 4 | 2.00% |
| 702.200.009 Doctor's Appointments | 0 | 0 | 1,522 | 1,285 | 53 | 0 | 0.00% |
| Total Salaries and Wages | 398,589 | 319,473 | 357,447 | 302,354 | 327,885 | 79,116 | 24.76% |
| Benefits | | | | | | | |
| 702.200.030 Pensions | 67,500 | 54,318 | 51,651 | 39,036 | 44,915 | 13,182 | 24.27% |
| 702.200.031 Other Benefits | 59,400 | 44,347 | 41,397 | 32,436 | 36,855 | 15,053 | 33.94% |
| 702.200.032 Workers Compensation | 14,638 | 9,831 | 10,850 | 8,345 | 9,103 | 4,807 | 48.90% |
| 702.200.033 Employment Insurance | 7,427 | 4,931 | 5,146 | 4,119 | 4,693 | 2,496 | 50.62% |
| 702.200.040 Meal Allowance | 0 | 0 | 0 | 0 | 46 | 0 | 0.00% |
| Total Benefits | 148,965 | 113,427 | 109,044 | 83,936 | 95,612 | 35,538 | 31.33% |
| Equipment Operations | | | | | | | |
| 702.200.053 Service Contracts | 6,000 | 6,000 | 32,644 | 11,571 | 7,709 | 0 | 0.00% |
| 702.200.054 Repairs-equipment | 1,000 | 2,000 | 0 | 0 | 1,609 | -1,000 | -50.00% |
| 702.200.067 Car Allowance/Mileage | 350 | 350 | 465 | 450 | 444 | 0 | 0.00% |
| Total Equipment Operations | 7,350 | 8,350 | 33,109 | 12,021 | 9,762 | -1,000 | -11.98% |
| Materials | | | | | | | |
| 702.200.112 Resale Items | 40,000 | 40,000 | 38,880 | 38,928 | 38,640 | 0 | 0.00% |
| Total Materials | 40,000 | 40,000 | 38,880 | 38,928 | 38,640 | 0 | 0.00% |
| Contracts | | | | | | | |
| 702.200.200 Contracts-General | 0 | 0 | 0 | 0 | 1,200 | 0 | 0.00% |
| Total Contracts | 0 | 0 | 0 | 0 | 1,200 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 702.200.303 Courier Charges | 0 | 0 | 0 | 0 | 29 | 0 | 0.00% |
| 702.200.306 Cellular Phones | 550 | 550 | 649 | 364 | 457 | 0 | 0.00% |
| 702.200.307 Printing | 400 | 1,200 | 2,090 | 2,002 | 1,276 | -800 | -66.67% |
| 702.200.309 Advertising | 0 | 1,000 | 833 | 1,391 | 0 | -1,000 | -100.00% |
| 702.200.310 Office Supplies | 2,000 | 3,000 | 3,087 | 2,631 | 4,245 | -1,000 | -33.33% |
| 702.200.312 Books and Publications | 400 | 400 | 183 | 385 | 139 | 0 | 0.00% |
| 702.200.314 Software | 400 | 400 | 0 | 0 | 0 | 0 | 0.00% |
| 702.200.318 Cash Processing Fees | 2,700 | 2,200 | 2,727 | 2,366 | 2,075 | 500 | 22.73% |
| 702.200.330 Equipment/Furniture NTCA | 4,500 | 21,000 | 558 | 0 | 0 | -16,500 | -78.57% |
| Total Office and Related Expenses | 10,950 | 29,750 | 10,127 | 9,139 | 8,221 | -18,800 | -63.19% |

City of St Catharines

City Clerks

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Other Service Charges | | | | | | | |
| 702.200.400 Travelling | 0 | 0 | 0 | 0 | 30 | 0 | 0.00% |
| 702.200.401 Conferences/Conventions | 1,500 | 3,000 | 2,987 | 1,377 | 1,186 | -1,500 | -50.00% |
| 702.200.402 Training | 2,000 | 2,000 | 540 | 505 | 2,385 | 0 | 0.00% |
| 702.200.405 Subscriptions/Memb'ships | 1,000 | 1,200 | 868 | 0 | 435 | -200 | -16.67% |
| 702.200.417 Study/Consulting Fees | 0 | 0 | 60,000 | 0 | 0 | 0 | 0.00% |
| 702.200.425 Registry Office Fees | 6,000 | 5,000 | 8,730 | 6,206 | 10,472 | 1,000 | 20.00% |
| 702.200.450 Miscellaneous | 250 | 250 | 274 | 205 | 116 | 0 | 0.00% |
| Total Other Service Charges | 10,750 | 11,450 | 73,399 | 8,293 | 14,624 | -700 | -6.11% |
| Total Expenditures | 616,604 | 522,450 | 622,006 | 454,671 | 495,944 | 94,154 | 18.02% |
| Revenue | | | | | | | |
| 702.200.807 Service Charges | -45,000 | -45,000 | -45,904 | -46,738 | -45,476 | 0 | 0.00% |
| 702.200.815 Hydro Recoverable | -8,869 | -8,002 | 0 | -8,077 | 0 | -867 | 10.83% |
| 702.200.834 Civil Ceremonies | -90,000 | -75,000 | -89,296 | -64,934 | -58,372 | -15,000 | 20.00% |
| 702.200.951 Salary Alloc'n-License | 0 | 0 | 0 | 0 | -42,075 | 0 | 0.00% |
| 702.200.952 Salary alloc-Canine Cont | 0 | 0 | 0 | 0 | -14,025 | 0 | 0.00% |
| Total Revenue | -143,869 | -128,002 | -135,200 | -119,749 | -159,948 | -15,867 | 12.40% |
| Total Revenue | -143,869 | -128,002 | -135,200 | -119,749 | -159,948 | -15,867 | 12.40% |
| Total Net Expenditures | 472,735 | 394,448 | 486,806 | 334,922 | 335,996 | 78,287 | 19.85% |

City of St Catharines

Elections

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 702.205.001 Salaries/Wages-Regular | 0 | 0 | 4 | 53,810 | 10,207 | 0 | 0.00% |
| 702.205.002 Salaries/Wages-Overtime | 0 | 0 | 0 | 13,302 | 0 | 0 | 0.00% |
| 702.205.003 Salaries/Wages-Ext Svce | 0 | 0 | 0 | 67,296 | 0 | 0 | 0.00% |
| 702.205.006 Sick Pay | 0 | 0 | 0 | 504 | 0 | 0 | 0.00% |
| 702.205.007 Holiday/Vacation Pay | 0 | 0 | 0 | 10,921 | 499 | 0 | 0.00% |
| 702.205.009 Doctor's Appointments | 0 | 0 | 0 | 360 | 0 | 0 | 0.00% |
| Total Salaries and Wages | 0 | 0 | 4 | 146,193 | 10,706 | 0 | 0.00% |
| Benefits | | | | | | | |
| 702.205.030 Pensions | 0 | 0 | 0 | 10,631 | 1,094 | 0 | 0.00% |
| 702.205.031 Other Benefits | 0 | 0 | 0 | 8,209 | 686 | 0 | 0.00% |
| 702.205.032 Workers Compensation | 0 | 0 | 0 | 2,928 | 333 | 0 | 0.00% |
| 702.205.033 Employment Insurance | 0 | 0 | 0 | 1,449 | 0 | 0 | 0.00% |
| 702.205.040 Meal Allowance | 0 | 0 | 0 | 509 | 0 | 0 | 0.00% |
| Total Benefits | 0 | 0 | 0 | 23,726 | 2,113 | 0 | 0.00% |
| Equipment Operations | | | | | | | |
| 702.205.050 Rentals | 0 | 0 | 14,650 | 104,642 | 0 | 0 | 0.00% |
| 702.205.067 Car Allowance/Mileage | 0 | 0 | 0 | 382 | 352 | 0 | 0.00% |
| Total Equipment Operations | 0 | 0 | 14,650 | 105,024 | 352 | 0 | 0.00% |
| Materials | | | | | | | |
| 702.205.104 General Supplies | 0 | 0 | 443 | 15,957 | 0 | 0 | 0.00% |
| Total Materials | 0 | 0 | 443 | 15,957 | 0 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 702.205.304 Postage | 0 | 0 | 0 | 39,669 | 0 | 0 | 0.00% |
| 702.205.306 Cell Phones | 0 | 0 | 0 | 230 | 0 | 0 | 0.00% |
| 702.205.307 Printing | 0 | 0 | 0 | 24,209 | 13 | 0 | 0.00% |
| 702.205.309 Advertising | 0 | 0 | 0 | 4,007 | 0 | 0 | 0.00% |
| 702.205.310 Office Supplies | 0 | 0 | 0 | 2,853 | 0 | 0 | 0.00% |
| 702.205.314 Software | 5,000 | 5,000 | 5,088 | 9,896 | 4,198 | 0 | 0.00% |
| Total Office and Related Expenses | 5,000 | 5,000 | 5,088 | 80,864 | 4,211 | 0 | 0.00% |
| Other Service Charges | | | | | | | |
| 702.205.401 Conferences/Conventions | 0 | 0 | 0 | 1,172 | 382 | 0 | 0.00% |
| 702.205.431 Inaugural Meetings | 0 | 0 | 0 | 9,849 | 0 | 0 | 0.00% |

City of St Catharines

Elections

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| 702.205.448 Annual allocation | 0 | 0 | 0 | 0 | 65,000 | 0 | 0.00% |
| 702.205.450 Miscellaneous | 0 | 0 | 2 | 7,143 | -164 | 0 | 0.00% |
| Total Other Service Charges | 0 | 0 | 2 | 18,164 | 65,218 | 0 | 0.00% |
| Total Expenditures | 5,000 | 5,000 | 20,187 | 389,928 | 82,600 | 0 | 0.00% |
| Revenue | | | | | | | |
| 702.205.810 Nomination Fee | 0 | 0 | 5,200 | -6,219 | 0 | 0 | 0.00% |
| Total Revenue | 0 | 0 | 5,200 | -6,219 | 0 | 0 | 0.00% |
| Transfer from Reserve | | | | | | | |
| 702.205.900 Transfer from Reserve | 0 | 0 | 0 | -377,427 | 0 | 0 | 0.00% |
| Total Transfer from Reserve | 0 | 0 | 0 | -377,427 | 0 | 0 | 0.00% |
| Total Revenue | 0 | 0 | 5,200 | -383,646 | 0 | 0 | 0.00% |
| Total Net Expenditures | 5,000 | 5,000 | 25,387 | 6,282 | 82,600 | 0 | 0.00% |

City of St Catharines

Licences general

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|-------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 711.120.001 Salaries/Wages-Regular | 269,951 | 265,344 | 161,528 | 163,078 | 178,103 | 4,607 | 1.74% |
| 711.120.002 Salaries/Wages-Overtime | 7,998 | 7,998 | 8,129 | 8,294 | 5,584 | 0 | 0.00% |
| 711.120.003 Salaries/Wages-extra | 0 | 0 | 0 | 0 | 5,292 | 0 | 0.00% |
| 711.120.006 Sick Pay | 0 | 0 | 29,355 | 12,509 | 713 | 0 | 0.00% |
| 711.120.007 Vacation/Holiday Pay | 0 | 0 | 29,116 | 20,529 | 1,468 | 0 | 0.00% |
| 711.120.008 Modified Work Program | 0 | 0 | 0 | 3,090 | 0 | 0 | 0.00% |
| 711.120.009 Doctor's Appointments | 0 | 0 | 952 | 636 | 13 | 0 | 0.00% |
| 711.120.012 Allocation-Clerks | 0 | 0 | 0 | 0 | 42,075 | 0 | 0.00% |
| Total Salaries and Wages | 277,949 | 273,342 | 229,080 | 208,136 | 233,248 | 4,607 | 1.69% |
| Benefits | | | | | | | |
| 711.120.030 Pensions | 41,900 | 37,509 | 29,719 | 26,106 | 24,664 | 4,391 | 11.71% |
| 711.120.031 Other Benefits | 28,700 | 27,404 | 21,432 | 20,721 | 18,248 | 1,296 | 4.73% |
| 711.120.032 Workers Compensation | 10,207 | 8,559 | 6,757 | 6,614 | 5,962 | 1,648 | 19.25% |
| 711.120.033 Employment Insurance | 5,458 | 4,606 | 3,826 | 3,701 | 3,678 | 852 | 18.50% |
| 711.120.040 Meal Allowance | 0 | 0 | 0 | 0 | 19 | 0 | 0.00% |
| Total Benefits | 86,265 | 78,078 | 61,734 | 57,142 | 52,571 | 8,187 | 10.49% |
| Equipment Operations | | | | | | | |
| 711.120.067 Car Allowance/Mileage | 0 | 800 | 1,159 | 965 | 565 | -800 | -100.00% |
| Total Equipment Operations | 0 | 800 | 1,159 | 965 | 565 | -800 | -100.00% |
| Total Expenditures | 364,214 | 352,220 | 291,973 | 266,243 | 286,384 | 11,994 | 3.41% |
| Revenue | | | | | | | |
| 615.120.000 Marriage Licences | -125,000 | -120,000 | -123,832 | -124,461 | -121,553 | -5,000 | 4.17% |
| 615.125.000 Break Open Licence Fees | -15,000 | -15,000 | -15,623 | -16,544 | -16,009 | 0 | 0.00% |
| 615.130.000 Bingo Licence Fees | -75,000 | -130,000 | -157,551 | -130,265 | -131,578 | 55,000 | -42.31% |
| 615.135.000 Raffle Licence Fees | -13,000 | -13,000 | -13,984 | -13,805 | -13,248 | 0 | 0.00% |
| 615.140.000 Business Prof License | -90,000 | -90,000 | -90,489 | -92,838 | -92,074 | 0 | 0.00% |
| 615.141.000 General Licence Fees | -1,300 | -1,790 | 0 | 0 | 0 | 490 | -27.37% |
| Total Revenue | -319,300 | -369,790 | -401,479 | -377,913 | -374,462 | 50,490 | -13.65% |
| Total Revenue | -319,300 | -369,790 | -401,479 | -377,913 | -374,462 | 50,490 | -13.65% |

City of St Catharines

Licences general

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Total Net Expenditures | 44,914 | -17,570 | -109,506 | -111,670 | -88,078 | 62,484 | -355.63% |

City of St Catharines
Canine/Humane Control
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|-----------------|-----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 713.100.001 Salaries/Wages - Regular | 31,387 | 30,832 | 16,800 | 13,174 | 0 | 555 | 1.80% |
| 713.100.012 Allocation-Clerks | 0 | 0 | 0 | 0 | 14,025 | 0 | 0.00% |
| 713.100.013 Allocation-Finance | 0 | 0 | 0 | 0 | 6,100 | 0 | 0.00% |
| Total Salaries and Wages | 31,387 | 30,832 | 16,800 | 13,174 | 20,125 | 555 | 1.80% |
| Benefits | | | | | | | |
| 713.100.030 Pensions | 3,550 | 3,151 | 1,983 | 2,006 | 0 | 399 | 12.66% |
| 713.100.031 Other Benefits | 1,880 | 1,779 | 1,153 | 1,345 | 0 | 101 | 5.68% |
| 713.100.032 Workers Compensation | 767 | 643 | 342 | 396 | 0 | 124 | 19.28% |
| 713.100.033 Employment Insurance | 294 | 241 | 135 | 164 | 0 | 53 | 21.99% |
| Total Benefits | 6,491 | 5,814 | 3,613 | 3,911 | 0 | 677 | 11.64% |
| Contracts | | | | | | | |
| 713.100.200 DocuPet Contract Fees | 30,000 | 30,000 | 38,131 | 37,746 | 13,368 | 0 | 0.00% |
| 713.100.232 Niag Reg Animal Services | 589,795 | 589,795 | 567,139 | 567,139 | 567,139 | 0 | 0.00% |
| 713.100.233 Sales Com'n/Royalty | 60,000 | 60,000 | 55,370 | 32,030 | 0 | 0 | 0.00% |
| Total Contracts | 679,795 | 679,795 | 660,640 | 636,915 | 580,507 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 713.100.307 Printing | 1,350 | 1,350 | 0 | 0 | 1,029 | 0 | 0.00% |
| Total Office and Related Expenses | 1,350 | 1,350 | 0 | 0 | 1,029 | 0 | 0.00% |
| Total Expenditures | | | | | | | |
| | 719,023 | 717,791 | 681,053 | 654,000 | 601,661 | 1,232 | 0.17% |
| Revenue | | | | | | | |
| 615.150.000 Dog Licences | -300,000 | -250,000 | -288,529 | -251,140 | -158,876 | -50,000 | 20.00% |
| Total Revenue | -300,000 | -250,000 | -288,529 | -251,140 | -158,876 | -50,000 | 20.00% |
| Total Revenue | | | | | | | |
| | -300,000 | -250,000 | -288,529 | -251,140 | -158,876 | -50,000 | 20.00% |
| Total Net Expenditures | | | | | | | |
| | 419,023 | 467,791 | 392,524 | 402,860 | 442,785 | -48,768 | -10.43% |

City of St Catharines

2021 Operating Budget - Expenditures by Department, Board or Committee

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---|------------------|------------------|------------------|------------------|------------------|--------------------------|-------------------------|
| Planning and Building Services | | | | | | | |
| Planning (p. 48) | 1,018,289 | 1,019,918 | 773,782 | 666,979 | 493,835 | -1,629 | -0.16% |
| PBS Administration (p. 50) | 525,261 | 574,540 | 580,398 | 585,114 | 519,750 | -49,279 | -8.58% |
| Committee of Adjustment (p. 52) | -58,464 | -24,708 | -156,422 | -212,770 | -101,620 | -33,756 | 136.62% |
| Community Improvement Plan (p. 54) | 166,757 | 163,417 | 62,344 | 69,133 | 201,715 | 3,340 | 2.04% |
| Heritage Committee (p. 56) | 4,230 | 4,100 | -7,021 | -1,258 | 190 | 130 | 3.17% |
| Building and Plumbing (p. 58) | 3,700 | -48,704 | -321,813 | -390,132 | -336,789 | 52,404 | -107.60% |
| Property Standards (p. 60) | 538,836 | 531,836 | 524,973 | 483,909 | 426,610 | 7,000 | 1.32% |
| Zoning (p. 62) | 148,547 | 144,262 | 133,933 | 130,593 | 126,070 | 4,285 | 2.97% |
| Total Planning and Building Services | 2,347,156 | 2,364,661 | 1,590,174 | 1,331,568 | 1,329,761 | -17,505 | -0.74% |

ESTIMATE 2021

PLANNING AND BUILDING

| EXPENDITURE ACCOUNT | | 2021 BUDGET |
|---------------------|--|------------------|
| <hr/> | | |
| 711.100 | <u>BUILDING AND PLUMBING</u> <u>417 - STUDY / CONSULTING FEES</u> | <u>\$75,000</u> |
| | Comprehensive Fees Review (Funded by Building Code Reserve) | |
| 760.100 | <u>PLANNING SERVICES</u> <u>NEW CONTRACT POSITION (First Full Year)</u> <u>SENIOR PROJECT MANAGER-PLANNING (2020 8-month)</u> | <u>\$144,862</u> |
| 760.106 | <u>426 - COMMUNITY IMPROVEMENT PROGRAM</u> Grant Program [Façades, Accessory Dwelling Units] (2020 - \$60,000) | <u>\$60,000</u> |
| 760.141 | <u>HERITAGE GRANT PROGRAM</u> HERITAGE GRANT PROGRAM (FUNDED BY CIVIC PROJECT FUND) | <u>\$40,000</u> |
| 711.110 | <u>446 - RAT CONTROL REBATE PROGRAM (2020 - \$10,000)</u> | <u>\$10,000</u> |

City of St Catharines

Planning

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 760.100.001 Salaries/Wages-Regular | 821,360 | 771,192 | 590,511 | 566,693 | 656,874 | 50,168 | 6.51% |
| 760.100.002 Salaries/Wages-Overtime | 35,001 | 35,001 | 45,375 | 55,855 | 26,361 | 0 | 0.00% |
| 760.100.003 Salaries/Wages-Ext Svce | 110,065 | 106,036 | 83,455 | 88,653 | 70,474 | 4,029 | 3.80% |
| 760.100.006 Sick Pay | 0 | 0 | 8,855 | 30,071 | 0 | 0 | 0.00% |
| 760.100.007 Holiday/Vacation Pay | 4,317 | 4,247 | 84,856 | 88,458 | 6,706 | 70 | 1.65% |
| 760.100.009 Doctor's Appointments | 0 | 0 | 2,527 | 3,237 | 37 | 0 | 0.00% |
| 760.100.012 Allocation | 0 | 0 | 0 | 0 | 35,380 | 0 | 0.00% |
| Total Salaries and Wages | 970,743 | 916,476 | 815,579 | 832,967 | 795,832 | 54,267 | 5.92% |
| Benefits | | | | | | | |
| 760.100.030 Pensions | 134,400 | 130,855 | 102,006 | 104,416 | 102,136 | 3,545 | 2.71% |
| 760.100.031 Other Benefits | 94,450 | 87,665 | 63,573 | 63,888 | 73,643 | 6,785 | 7.74% |
| 760.100.032 Workers Compensation | 36,105 | 29,524 | 24,792 | 25,359 | 23,051 | 6,581 | 22.29% |
| 760.100.033 Employment Insurance | 16,491 | 13,770 | 12,097 | 12,032 | 11,031 | 2,721 | 19.76% |
| 760.100.040 Meal Allowance | 250 | 250 | 249 | 412 | 194 | 0 | 0.00% |
| 760.100.041 Safety Shoes | 0 | 0 | 153 | 0 | 0 | 0 | 0.00% |
| Total Benefits | 281,696 | 262,064 | 202,870 | 206,107 | 210,055 | 19,632 | 7.49% |
| Equipment Operations | | | | | | | |
| 760.100.067 Car Allowance/Mileage | 1,250 | 1,250 | 2,875 | 1,746 | 1,522 | 0 | 0.00% |
| Total Equipment Operations | 1,250 | 1,250 | 2,875 | 1,746 | 1,522 | 0 | 0.00% |
| Building and Maintenance | | | | | | | |
| 760.100.156 Room Rentals | 1,000 | 1,000 | 435 | 739 | 870 | 0 | 0.00% |
| Total Building and Maintenance | 1,000 | 1,000 | 435 | 739 | 870 | 0 | 0.00% |
| Contracts | | | | | | | |
| 760.100.200 Contract - General | 0 | 0 | 0 | 16,824 | 37,185 | 0 | 0.00% |
| Total Contracts | 0 | 0 | 0 | 16,824 | 37,185 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 760.100.306 Cell Phones | 700 | 700 | 1,139 | 346 | 935 | 0 | 0.00% |
| 760.100.307 Printing | 250 | 250 | 29 | 3,061 | 1,300 | 0 | 0.00% |
| 760.100.312 Books and Publications | 3,675 | 3,435 | 3,670 | 3,820 | 2,907 | 240 | 6.99% |
| 760.100.314 Software | 2,425 | 1,000 | 901 | 0 | 0 | 1,425 | 142.50% |
| 760.100.330 Equipment/Furniture NTCA | 500 | 15,093 | 427 | 0 | 0 | -14,593 | -96.69% |
| Total Office and Related Expenses | 7,550 | 20,478 | 6,166 | 7,227 | 5,142 | -12,928 | -63.13% |
| Properties | | | | | | | |
| 760.100.350 Office Equip/Furniture | 0 | 3,000 | 420 | 3,040 | 0 | -3,000 | -100.00% |
| Total Properties | 0 | 3,000 | 420 | 3,040 | 0 | -3,000 | -100.00% |

City of St Catharines

Planning

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|------------------|------------------|------------------|------------------|------------------|--------------------------|-------------------------|
| Other Service Charges | | | | | | | |
| 760.100.400 Travelling | 6,350 | 11,525 | 5,386 | 2,943 | 4,667 | -5,175 | -44.90% |
| 760.100.401 Conferences/Conventions | 3,000 | 4,600 | 4,778 | 2,643 | 2,937 | -1,600 | -34.78% |
| 760.100.402 Technical Training | 1,400 | 1,400 | 3,592 | 1,559 | 388 | 0 | 0.00% |
| 760.100.405 Subscriptions/Memb'ships | 8,300 | 8,125 | 6,285 | 6,222 | 3,588 | 175 | 2.15% |
| 760.100.417 Study and Consulting fees | 50,000 | 150,000 | 45,149 | 48,437 | 69,079 | -100,000 | -66.67% |
| Total Other Service Charges | 69,050 | 175,650 | 65,190 | 61,804 | 80,659 | -106,600 | -60.69% |
| Total Expenditures | 1,331,289 | 1,379,918 | 1,093,535 | 1,130,454 | 1,131,265 | -48,629 | -3.52% |
| Revenue | | | | | | | |
| 760.100.803 Regional Cost Share | 0 | 0 | 0 | -44,832 | -64,127 | 0 | 0.00% |
| 760.100.835 Sale of Maps | 0 | 0 | -37 | -330 | -72 | 0 | 0.00% |
| 760.100.953 Allocation-Comm'ty improv | 0 | 0 | 0 | 0 | -100,947 | 0 | 0.00% |
| 760.100.970 Planning Agreements | -163,000 | -160,000 | -163,562 | -201,757 | -190,134 | -3,000 | 1.88% |
| 760.100.971 Planning Applications | -150,000 | -200,000 | -133,763 | -216,557 | -273,704 | 50,000 | -25.00% |
| Total Revenue | -313,000 | -360,000 | -297,362 | -463,476 | -628,984 | 47,000 | -13.06% |
| Transfer from Reserve | | | | | | | |
| 760.100.900 Transfer from Reserve | 0 | 0 | -22,391 | 0 | -8,446 | 0 | 0.00% |
| Total Transfer from Reserve | 0 | 0 | -22,391 | 0 | -8,446 | 0 | 0.00% |
| Total Revenue | -313,000 | -360,000 | -319,753 | -463,476 | -637,430 | 47,000 | -13.06% |
| Total Net Expenditures | 1,018,289 | 1,019,918 | 773,782 | 666,978 | 493,835 | -1,629 | -0.16% |

City of St Catharines
PBS Administration
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 760.102.001 Salaries/Wages-Regular | 374,061 | 413,404 | 216,642 | 236,898 | 486,837 | -39,343 | -9.52% |
| 760.102.002 Salaries/Wages - Overtime | 11,586 | 11,586 | 16,280 | 13,345 | 6,170 | 0 | 0.00% |
| 760.102.003 Salaries/Wages - Ext Svce | 8,714 | 8,540 | 150,482 | 79,360 | 59,009 | 174 | 2.04% |
| 760.102.006 Sick Pay | 0 | 0 | 11,979 | 12,767 | 0 | 0 | 0.00% |
| 760.102.007 Holiday/Vacation Pay | 347 | 342 | 71,259 | 86,300 | 5,103 | 5 | 1.46% |
| 760.102.009 Doctor's Appointments | 0 | 0 | 371 | 754 | 19 | 0 | 0.00% |
| Total Salaries and Wages | 394,708 | 433,872 | 467,013 | 429,424 | 557,138 | -39,164 | -9.03% |
| Benefits | | | | | | | |
| 760.102.030 Pensions | 61,820 | 65,072 | 49,569 | 44,379 | 74,587 | -3,252 | -5.00% |
| 760.102.031 Other Benefits | 52,120 | 56,397 | 55,876 | 34,080 | 67,090 | -4,277 | -7.58% |
| 760.102.032 Workers Compensation | 12,754 | 12,100 | 13,734 | 10,257 | 15,700 | 654 | 5.40% |
| 760.102.033 Employment Insurance | 6,176 | 6,064 | 7,917 | 5,188 | 9,189 | 112 | 1.85% |
| 760.102.040 Meal Allowance | 0 | 0 | 0 | 28 | 0 | 0 | 0.00% |
| 760.102.041 Safety Shoes | 200 | 200 | 0 | 350 | 175 | 0 | 0.00% |
| Total Benefits | 133,070 | 139,833 | 127,096 | 94,282 | 166,741 | -6,763 | -4.84% |
| Equipment Operations | | | | | | | |
| 760.102.053 Service Contracts | 0 | 1,250 | 1,092 | 0 | 0 | -1,250 | -100.00% |
| 760.102.054 Repairs - Equipment | 400 | 250 | 951 | 634 | 0 | 150 | 60.00% |
| 760.102.067 Car Allowance/Mileage | 1,200 | 1,200 | 462 | 28 | 572 | 0 | 0.00% |
| Total Equipment Operations | 1,600 | 2,700 | 2,505 | 662 | 572 | -1,100 | -40.74% |
| Contracts | | | | | | | |
| 760.102.206 Contract-Recycl'g/Garbage | 200 | 200 | 0 | 0 | 0 | 0 | 0.00% |
| Total Contracts | 200 | 200 | 0 | 0 | 0 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 760.102.303 Courier Charges | 7,622 | 7,622 | 11,185 | 16,447 | 6,815 | 0 | 0.00% |
| 760.102.306 Cell Phones | 700 | 600 | 1,359 | 858 | 290 | 100 | 16.67% |
| 760.102.307 Printing | 4,500 | 4,500 | 9,400 | 7,564 | 5,552 | 0 | 0.00% |
| 760.102.310 Office Supplies | 14,000 | 15,320 | 9,023 | 12,147 | 13,521 | -1,320 | -8.62% |
| 760.102.312 Books and Publications | 150 | 150 | 0 | 91 | 50 | 0 | 0.00% |
| 760.102.318 Cash Processing Fees | 15,000 | 15,000 | 15,769 | 12,739 | 14,381 | 0 | 0.00% |
| 760.102.323 Internet Charges | 216 | 216 | 180 | 329 | 189 | 0 | 0.00% |
| 760.102.330 Furniture/Equipment NTCA | 0 | 0 | 0 | 3,571 | 148 | 0 | 0.00% |
| Total Office and Related Expenses | 42,188 | 43,408 | 46,916 | 53,746 | 40,946 | -1,220 | -2.81% |
| Properties | | | | | | | |
| 760.102.351 Replacements - Micros | 0 | 0 | 0 | 0 | 2,153 | 0 | 0.00% |

City of St Catharines
PBS Administration
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Total Properties | 0 | 0 | 0 | 0 | 2,153 | 0 | 0.00% |
| | | | | | | | |
| Other Service Charges | | | | | | | |
| 760.102.400 Travelling | 3,200 | 3,200 | 940 | 2,364 | 3,071 | 0 | 0.00% |
| 760.102.401 Conferences/Conventions | 1,300 | 1,300 | 1,863 | 916 | 1,823 | 0 | 0.00% |
| 760.102.402 Technical Training | 0 | 0 | -8,700 | 0 | -47 | 0 | 0.00% |
| 760.102.405 Subscriptions/Memb'ships | 1,550 | 1,545 | 622 | 968 | 1,486 | 5 | 0.32% |
| 760.102.450 Miscellaneous | 300 | 300 | 431 | 2,753 | 294 | 0 | 0.00% |
| Total Other Service Charges | 6,350 | 6,345 | -4,844 | 7,001 | 6,627 | 5 | 0.08% |
| | | | | | | | |
| Total Expenditures | 578,116 | 626,358 | 638,686 | 585,115 | 774,177 | -48,242 | -7.70% |
| | | | | | | | |
| Revenue | | | | | | | |
| 760.102.952 Allocation-Planning | 0 | 0 | 0 | 0 | -254,427 | 0 | 0.00% |
| 760.102.955 Allocation Bldg Indirect | -52,855 | -51,818 | -58,288 | 0 | 0 | -1,037 | 2.00% |
| Total Revenue | -52,855 | -51,818 | -58,288 | 0 | -254,427 | -1,037 | 2.00% |
| | | | | | | | |
| Total Revenue | -52,855 | -51,818 | -58,288 | 0 | -254,427 | -1,037 | 2.00% |
| | | | | | | | |
| Total Net Expenditures | 525,261 | 574,540 | 580,398 | 585,115 | 519,750 | -49,279 | -8.58% |

City of St Catharines
Committee of Adjustment
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 760.105.001 Salaries/Wages-Regular | 171,599 | 168,726 | 101,523 | 59,486 | 103,470 | 2,873 | 1.70% |
| 760.105.002 Salaries/Wages-Overtime | 5,720 | 5,720 | 6,869 | 4,725 | 5,539 | 0 | 0.00% |
| 760.105.003 Salaries/Wages-Ext Svce | 0 | 0 | 0 | 4,556 | 0 | 0 | 0.00% |
| 760.105.006 Sick Pay | 0 | 0 | 1,350 | 630 | 0 | 0 | 0.00% |
| 760.105.007 Holiday/Vacation Pay | 0 | 0 | 8,286 | 6,353 | 373 | 0 | 0.00% |
| 760.105.009 Doctor's Appointment | 0 | 0 | 2,592 | 36 | 0 | 0 | 0.00% |
| Total Salaries and Wages | 177,319 | 174,446 | 120,620 | 75,786 | 109,382 | 2,873 | 1.65% |
| Benefits | | | | | | | |
| 760.105.030 Pensions | 20,450 | 21,392 | 15,994 | 9,429 | 14,582 | -942 | -4.40% |
| 760.105.031 Other Benefits | 17,250 | 18,261 | 13,867 | 7,347 | 10,766 | -1,011 | -5.54% |
| 760.105.032 Workers Compensation | 6,976 | 5,947 | 3,795 | 2,449 | 3,402 | 1,029 | 17.30% |
| 760.105.033 Employment Insurance | 3,615 | 3,205 | 1,911 | 1,205 | 1,881 | 410 | 12.79% |
| 760.105.040 Meal Allowance | 120 | 120 | 105 | 93 | 102 | 0 | 0.00% |
| Total Benefits | 48,411 | 48,925 | 35,672 | 20,523 | 30,733 | -514 | -1.05% |
| Equipment Operations | | | | | | | |
| 760.105.067 Car Allowance/Mileage | 1,900 | 1,200 | 1,471 | 1,122 | 1,199 | 700 | 58.33% |
| Total Equipment Operations | 1,900 | 1,200 | 1,471 | 1,122 | 1,199 | 700 | 58.33% |
| Contracts | | | | | | | |
| 760.105.200 Contract-CofA members | 6,475 | 5,000 | 4,755 | 3,875 | 4,425 | 1,475 | 29.50% |
| Total Contracts | 6,475 | 5,000 | 4,755 | 3,875 | 4,425 | 1,475 | 29.50% |
| Office and Related Expenses | | | | | | | |
| 760.105.307 Printing | 0 | 0 | 0 | 3 | 0 | 0 | 0.00% |
| 760.105.308 Copying and Prints | 1,366 | 1,366 | 1,225 | 2,578 | 1,403 | 0 | 0.00% |
| 760.105.310 Office Supplies | 1,200 | 1,200 | 1,935 | 1,220 | 220 | 0 | 0.00% |
| 760.105.330 Furniture/Equipment NTCA | 0 | 0 | 0 | 0 | 1,070 | 0 | 0.00% |
| Total Office and Related Expenses | 2,566 | 2,566 | 3,160 | 3,801 | 2,693 | 0 | 0.00% |
| Other Service Charges | | | | | | | |
| 760.105.400 Travelling | 3,750 | 3,750 | 2,361 | 334 | 418 | 0 | 0.00% |
| 760.105.401 Conferences/Conventions | 3,650 | 3,650 | 2,850 | 2,550 | 7,274 | 0 | 0.00% |
| 760.105.402 Training | 500 | 850 | 1,777 | 0 | 31 | -350 | -41.18% |
| 760.105.405 Subscriptions/Memb'ships | 1,965 | 1,905 | 1,265 | 1,565 | 1,486 | 60 | 3.15% |
| Total Other Service Charges | 9,865 | 10,155 | 8,253 | 4,449 | 9,209 | -290 | -2.86% |

City of St Catharines
Committee of Adjustment
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|-----------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Total Expenditures | 246,536 | 242,292 | 173,931 | 109,556 | 157,641 | 4,244 | 1.75% |
| Revenue | | | | | | | |
| 760.105.972 Minor Variance Appl'n | -305,000 | -267,000 | -330,353 | -322,326 | -259,261 | -38,000 | 14.23% |
| Total Revenue | -305,000 | -267,000 | -330,353 | -322,326 | -259,261 | -38,000 | 14.23% |
| Total Revenue | -305,000 | -267,000 | -330,353 | -322,326 | -259,261 | -38,000 | 14.23% |
| Total Net Expenditures | -58,464 | -24,708 | -156,422 | -212,770 | -101,620 | -33,756 | 136.62% |

City of St Catharines
Community Improvement Plan
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|------------------|------------------|------------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 760.106.001 Salaries/Wages - regular | 81,515 | 80,151 | 46,031 | 58,513 | 0 | 1,364 | 1.70% |
| 760.106.007 Vacation/Holiday Pay | 0 | 0 | 0 | 85 | 0 | 0 | 0.00% |
| 760.106.012 Allocation-Planning | 0 | 0 | 0 | 0 | 100,947 | 0 | 0.00% |
| Total Salaries and Wages | 81,515 | 80,151 | 46,031 | 58,598 | 100,947 | 1,364 | 1.70% |
| Benefits | | | | | | | |
| 760.106.030 Pensions | 11,750 | 10,751 | 6,889 | 10,019 | 0 | 999 | 9.29% |
| 760.106.031 Other Benefits | 7,931 | 7,553 | 6,427 | 7,186 | 0 | 378 | 5.00% |
| 760.106.032 Workers Compensation | 3,229 | 2,712 | 1,488 | 2,238 | 0 | 517 | 19.06% |
| 760.106.033 Employment Insurance | 1,432 | 1,200 | 833 | 1,092 | 0 | 232 | 19.33% |
| Total Benefits | 24,342 | 22,216 | 15,637 | 20,535 | 0 | 2,126 | 9.57% |
| Equipment Operations | | | | | | | |
| 760.106.067 Car Allowance/Mileage | 200 | 200 | 20 | 0 | 0 | 0 | 0.00% |
| Total Equipment Operations | 200 | 200 | 20 | 0 | 0 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 760.106.309 Advertising/Brochure | 0 | 0 | 656 | 0 | 0 | 0 | 0.00% |
| Total Office and Related Expenses | 0 | 0 | 656 | 0 | 0 | 0 | 0.00% |
| Other Service Charges | | | | | | | |
| 760.106.401 Conferences/Conventions | 700 | 850 | 0 | 0 | 769 | -150 | -17.65% |
| 760.106.417 Study/Consulting Fees | 0 | 0 | 0 | -10,000 | 0 | 0 | 0.00% |
| 760.106.426 Grant Program | 60,000 | 60,000 | 65,884 | 0 | 99,999 | 0 | 0.00% |
| 760.107.426 Comm'ty Imprvmt Grants | 0 | 0 | 1,311,389 | 1,054,754 | 1,159,248 | 0 | 0.00% |
| Total Other Service Charges | 60,700 | 60,850 | 1,377,273 | 1,044,754 | 1,260,016 | -150 | -0.25% |
| Total Expenditures | 166,757 | 163,417 | 1,439,617 | 1,123,887 | 1,360,963 | 3,340 | 2.04% |
| Revenue | | | | | | | |
| 760.106.803 Region-facade commitment | 0 | 0 | -82,088 | 0 | 0 | 0 | 0.00% |
| 760.107.803 Region/Other Municipality | 0 | 0 | -597,877 | -596,131 | -291,047 | 0 | 0.00% |
| Total Revenue | 0 | 0 | -679,965 | -596,131 | -291,047 | 0 | 0.00% |
| Transfer from Reserve | | | | | | | |
| 760.106.900 Transfer from Reserve | 0 | 0 | 16,204 | 0 | 0 | 0 | 0.00% |
| 760.107.900 Transfer from Reserve | 0 | 0 | -713,512 | -458,623 | -868,201 | 0 | 0.00% |

City of St Catharines
Community Improvement Plan
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|-----------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Total Transfer from Reserve | 0 | 0 | -697,308 | -458,623 | -868,201 | 0 | 0.00% |
| Total Revenue | 0 | 0 | -1,377,273 | -1,054,754 | -1,159,248 | 0 | 0.00% |
| Total Net Expenditures | 166,757 | 163,417 | 62,344 | 69,133 | 201,715 | 3,340 | 2.04% |

City of St Catharines
Heritage Committee
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Office and Related Expenses | | | | | | | |
| 760.130.312 Photo and Publications | 500 | 500 | 166 | 571 | 83 | 0 | 0.00% |
| Total Office and Related Expenses | 500 | 500 | 166 | 571 | 83 | 0 | 0.00% |
| Other Service Charges | | | | | | | |
| 760.130.400 Travelling | 1,800 | 1,800 | 37 | 171 | 29 | 0 | 0.00% |
| 760.130.401 Conferences/Conventions | 500 | 500 | 884 | 0 | 54 | 0 | 0.00% |
| 760.130.405 Subscriptions/Memb'ships | 680 | 500 | 386 | 687 | 206 | 180 | 36.00% |
| 760.130.450 Miscellaneous | 300 | 300 | 154 | 30 | 0 | 0 | 0.00% |
| 760.130.461 Heritage Recognition | 5,000 | 5,000 | 102 | 1,257 | 2,968 | 0 | 0.00% |
| Total Other Service Charges | 8,280 | 8,100 | 1,563 | 2,145 | 3,257 | 180 | 2.22% |
| Total Expenditures | 8,780 | 8,600 | 1,729 | 2,716 | 3,340 | 180 | 2.09% |
| Revenue | | | | | | | |
| 760.130.800 Miscellaneous Revenue | 0 | 0 | 0 | 0 | -300 | 0 | 0.00% |
| 760.130.971 Heritage Applications | -4,550 | -4,500 | -8,750 | -3,974 | -2,850 | -50 | 1.11% |
| Total Revenue | -4,550 | -4,500 | -8,750 | -3,974 | -3,150 | -50 | 1.11% |
| Total Revenue | -4,550 | -4,500 | -8,750 | -3,974 | -3,150 | -50 | 1.11% |
| Total Net Expenditures | 4,230 | 4,100 | -7,021 | -1,258 | 190 | 130 | 3.17% |

City of St Catharines
Heritage Grant Program
2021 Operating Budget - Expenditures by Object

| | | 2021 | 2020 | 2019 | 2018 | 2017 | \$ Change | % Change |
|------------------------------------|-----------------------|--------|--------|---------|---------|---------|-------------|-------------|
| | | Budget | Budget | Actuals | Actuals | Actuals | 2020 Budget | 2020 Budget |
| Object of Expenditure | | | | | | | | |
| Materials | | | | | | | | |
| 760.141.135 | Community Development | 0 | 0 | 8,955 | 0 | 0 | 0 | 0.00% |
| Total Materials | | 0 | 0 | 8,955 | 0 | 0 | 0 | 0.00% |
| Total Expenditures | | 0 | 0 | 8,955 | 0 | 0 | 0 | 0.00% |
| Transfer from Reserve | | | | | | | | |
| 760.141.900 | Transfer from Reserve | 0 | 0 | -8,955 | 0 | 0 | 0 | 0.00% |
| Total Transfer from Reserve | | 0 | 0 | -8,955 | 0 | 0 | 0 | 0.00% |
| Total Revenue | | 0 | 0 | -8,955 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |

City of St Catharines
Building and Plumbing
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|------------------|------------------|------------------|------------------|------------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 711.100.001 Salaries/Wages-Regular | 1,687,185 | 1,584,114 | 1,061,953 | 970,567 | 893,441 | 103,071 | 6.51% |
| 711.100.002 Salaries/Wages-Overtime | 50,000 | 50,000 | 149,007 | 108,332 | 51,714 | 0 | 0.00% |
| 711.100.003 Salaries/Wages-Ext Svce | 58,301 | 52,533 | 0 | 66,747 | 7,919 | 5,768 | 10.98% |
| 711.100.006 Sick Pay | 0 | 0 | 34,271 | 32,147 | 1,650 | 0 | 0.00% |
| 711.100.007 Holiday and Vacation Pay | 467 | 461 | 121,782 | 112,411 | 5,025 | 6 | 1.30% |
| 711.100.009 Doctor's Appointments | 0 | 0 | 5,544 | 5,223 | 21 | 0 | 0.00% |
| 711.100.012 Allocation | 0 | 0 | 0 | 0 | 134,227 | 0 | 0.00% |
| Total Salaries and Wages | 1,795,953 | 1,687,108 | 1,372,557 | 1,295,427 | 1,093,997 | 108,845 | 6.45% |
| Benefits | | | | | | | |
| 711.100.030 Pensions | 264,700 | 244,698 | 174,267 | 159,921 | 129,874 | 20,002 | 8.17% |
| 711.100.031 Other Benefits | 197,500 | 165,192 | 131,096 | 117,131 | 110,523 | 32,308 | 19.56% |
| 711.100.032 Workers Compensation | 69,113 | 56,099 | 41,844 | 40,776 | 29,409 | 13,014 | 23.20% |
| 711.100.033 Employment Insurance | 31,505 | 24,688 | 17,190 | 17,817 | 14,364 | 6,817 | 27.61% |
| 711.100.040 Meal Allowance | 500 | 500 | 674 | 328 | 74 | 0 | 0.00% |
| 711.100.041 Safety Shoes | 3,425 | 3,000 | 3,675 | 2,275 | 2,450 | 425 | 14.17% |
| Total Benefits | 566,743 | 494,177 | 368,746 | 338,248 | 286,694 | 72,566 | 14.68% |
| Equipment Operations | | | | | | | |
| 711.100.053 Service Contracts | 0 | 0 | 30,990 | 10,520 | 0 | 0 | 0.00% |
| 711.100.067 Car Allowance/Mileage | 53,400 | 53,400 | 57,876 | 51,946 | 48,845 | 0 | 0.00% |
| Total Equipment Operations | 53,400 | 53,400 | 88,866 | 62,466 | 48,845 | 0 | 0.00% |
| Materials | | | | | | | |
| 711.100.110 Uniform clothing | 1,500 | 1,500 | 952 | 1,766 | 1,557 | 0 | 0.00% |
| Total Materials | 1,500 | 1,500 | 952 | 1,766 | 1,557 | 0 | 0.00% |
| Contracts | | | | | | | |
| 711.100.200 Contracts -general | 0 | 0 | 33,133 | 0 | 0 | 0 | 0.00% |
| Total Contracts | 0 | 0 | 33,133 | 0 | 0 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 711.100.306 Telephone | 11,900 | 8,400 | 14,898 | 11,847 | 10,659 | 3,500 | 41.67% |
| 711.100.307 Printing | 400 | 400 | 674 | 732 | 81 | 0 | 0.00% |
| 711.100.310 Office Supplies | 300 | 300 | 808 | 114 | 37 | 0 | 0.00% |
| 711.100.312 Books and Publications | 1,275 | 1,275 | 1,561 | 2,749 | 2,176 | 0 | 0.00% |
| 711.100.314 Software licences | 31,387 | 31,000 | 4,655 | 34,810 | 31,000 | 387 | 1.25% |
| 711.100.323 Internet Charges | 3,360 | 3,360 | 0 | 0 | 0 | 0 | 0.00% |
| 711.100.330 Furniture/Equipment NTCA | 1,000 | 1,000 | 6,980 | 363 | 0 | 0 | 0.00% |
| Total Office and Related Expenses | 49,622 | 45,735 | 29,576 | 50,615 | 43,953 | 3,887 | 8.50% |
| Properties | | | | | | | |

City of St Catharines
Building and Plumbing
2021 Operating Budget - Expenditures by Object

| | 2021 | 2020 | 2019 | 2018 | 2017 | \$ Change | % Change |
|--------------------------------------|------------|------------|------------|------------|------------|-------------|-------------|
| | Budget | Budget | Actuals | Actuals | Actuals | 2020 Budget | 2020 Budget |
| 711.100.350 Office Equip/Furniture | 0 | 0 | 840 | 0 | 0 | 0 | 0.00% |
| Total Properties | 0 | 0 | 840 | 0 | 0 | 0 | 0.00% |
| | | | | | | | |
| Other Service Charges | | | | | | | |
| 711.100.400 Travelling | 13,100 | 13,100 | 13,936 | 7,703 | 4,468 | 0 | 0.00% |
| 711.100.401 Conferences/Conventions | 8,100 | 8,100 | 4,377 | 3,690 | 4,895 | 0 | 0.00% |
| 711.100.402 Training | 8,400 | 8,400 | 12,554 | 10,910 | 13,117 | 0 | 0.00% |
| 711.100.405 Subscriptions/Memb'ships | 12,580 | 13,370 | 12,071 | 10,333 | 10,642 | -790 | -5.91% |
| 711.100.417 Study/Consulting Fees | 80,000 | 5,000 | 26,892 | 8,037 | 6,165 | 75,000 | 1,500.00% |
| 711.100.421 Title Searches/Regist'ns | 1,000 | 1,000 | 88 | 0 | 222 | 0 | 0.00% |
| 711.100.426 Grant Program | 0 | 0 | 39,779 | 0 | 0 | 0 | 0.00% |
| 711.100.447 Indirect Prgm Costs | 357,000 | 350,000 | 300,000 | 0 | 0 | 7,000 | 2.00% |
| 711.100.448 Alloc'n to Bldg reserve | 0 | 0 | 1,461,664 | 156,578 | 686,626 | 0 | 0.00% |
| 711.100.450 Miscellaneous | 400 | 400 | 1,137 | 668 | 0 | 0 | 0.00% |
| Total Other Service Charges | 480,580 | 399,370 | 1,872,498 | 197,919 | 726,135 | 81,210 | 20.33% |
| | | | | | | | |
| Total Expenditures | 2,947,798 | 2,681,290 | 3,767,168 | 1,946,441 | 2,201,181 | 266,508 | 9.94% |
| | | | | | | | |
| Revenue | | | | | | | |
| 615.105.000 Building Permits | -2,573,000 | -2,525,000 | -3,867,525 | -2,230,152 | -2,421,350 | -48,000 | 1.90% |
| 615.110.000 Plumbing Permits | -60,650 | -59,550 | -92,146 | -57,303 | -70,804 | -1,100 | 1.85% |
| 615.115.000 Sign Permits | -41,800 | -41,000 | -47,503 | -45,015 | -41,909 | -800 | 1.95% |
| 711.100.800 Miscellaneous Revenue | -4,230 | -4,155 | -2,249 | -4,103 | -3,581 | -75 | 1.81% |
| Total Revenue | -2,679,680 | -2,629,705 | -4,009,423 | -2,336,573 | -2,537,644 | -49,975 | 1.90% |
| | | | | | | | |
| Transfer from Reserve | | | | | | | |
| 711.100.900 Transfer from Reserve | -264,418 | -100,289 | -39,779 | 0 | 0 | -164,129 | 163.66% |
| Total Transfer from Reserve | -264,418 | -100,289 | -39,779 | 0 | 0 | -164,129 | 163.66% |
| | | | | | | | |
| Total Revenue | -2,944,098 | -2,729,994 | -4,049,202 | -2,336,573 | -2,537,644 | -214,104 | 7.84% |
| | | | | | | | |
| Total Net Expenditures | 3,700 | -48,704 | -282,034 | -390,132 | -336,463 | 52,404 | -107.60% |

City of St Catharines

Property Standards

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 711.110.001 Salaries/Wages-Regular | 359,157 | 353,144 | 308,743 | 282,339 | 245,258 | 6,013 | 1.70% |
| 711.110.002 Salaries/Wages-Overtime | 0 | 0 | 4,539 | 11,493 | 3,157 | 0 | 0.00% |
| 711.110.006 Sick Pay | 0 | 0 | 6,291 | 8,124 | 0 | 0 | 0.00% |
| 711.110.007 Holiday/Vacation Pay | 0 | 0 | 30,878 | 27,149 | 687 | 0 | 0.00% |
| 711.110.009 Doctor's Appointments | 0 | 0 | 1,095 | 1,107 | 0 | 0 | 0.00% |
| 711.110.012 Allocation-Administr'n | 0 | 0 | 0 | 0 | 67,150 | 0 | 0.00% |
| Total Salaries and Wages | 359,157 | 353,144 | 351,546 | 330,212 | 316,252 | 6,013 | 1.70% |
| Benefits | | | | | | | |
| 711.110.030 Pensions | 55,600 | 56,086 | 47,862 | 45,257 | 33,355 | -486 | -0.87% |
| 711.110.031 Other Benefits | 43,900 | 45,706 | 39,101 | 35,008 | 25,537 | -1,806 | -3.95% |
| 711.110.032 Workers Compensation | 14,250 | 11,856 | 11,022 | 10,765 | 7,676 | 2,394 | 20.19% |
| 711.110.033 Employment Insurance | 7,024 | 6,000 | 5,285 | 5,355 | 3,904 | 1,024 | 17.07% |
| 711.110.040 Meal Allowance | 0 | 0 | 0 | 19 | 28 | 0 | 0.00% |
| 711.110.041 Safety Shoes | 700 | 800 | 1,000 | 700 | 700 | -100 | -12.50% |
| Total Benefits | 121,474 | 120,448 | 104,270 | 97,104 | 71,200 | 1,026 | 0.85% |
| Equipment Operations | | | | | | | |
| 711.110.067 Car Allowance/Mileage | 23,000 | 23,000 | 27,711 | 24,126 | 22,831 | 0 | 0.00% |
| Total Equipment Operations | 23,000 | 23,000 | 27,711 | 24,126 | 22,831 | 0 | 0.00% |
| Materials | | | | | | | |
| 711.110.110 Uniform Clothing | 2,000 | 2,000 | 1,310 | 703 | 2,754 | 0 | 0.00% |
| Total Materials | 2,000 | 2,000 | 1,310 | 703 | 2,754 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 711.110.306 Cellular Phones | 2,400 | 2,400 | 4,307 | 2,983 | 2,927 | 0 | 0.00% |
| 711.110.312 Books and Publications | 500 | 500 | 205 | 0 | 38 | 0 | 0.00% |
| 711.110.323 Internet Charges | 1,920 | 1,920 | 0 | 0 | 0 | 0 | 0.00% |
| Total Office and Related Expenses | 4,820 | 4,820 | 4,512 | 2,983 | 2,965 | 0 | 0.00% |
| Other Service Charges | | | | | | | |
| 711.110.400 Travelling | 3,900 | 3,900 | 4,222 | 1,918 | 584 | 0 | 0.00% |
| 711.110.401 Conferences/Conventions | 500 | 500 | 0 | 0 | 0 | 0 | 0.00% |
| 711.110.402 Training | 5,033 | 5,034 | 6,276 | 2,847 | 1,620 | -1 | -0.02% |
| 711.110.405 Subscriptions/Memb'ships | 2,490 | 2,490 | 1,491 | 1,386 | 526 | 0 | 0.00% |
| 711.110.417 Study/Consulting Fees | 0 | 0 | 463 | 1,094 | 0 | 0 | 0.00% |

City of St Catharines

Property Standards

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| 711.110.421 Title Searches/Regist'ns | 8,500 | 8,500 | 7,780 | 7,597 | 8,358 | 0 | 0.00% |
| 711.110.446 Rat Control Rebate Prgm | 10,000 | 10,000 | 16,773 | 16,300 | 0 | 0 | 0.00% |
| 711.110.450 Miscellaneous | 0 | 0 | 0 | 0 | 1,040 | 0 | 0.00% |
| Total Other Service Charges | 30,423 | 30,424 | 37,005 | 31,142 | 12,128 | -1 | 0.00% |
| Total Expenditures | 540,874 | 533,836 | 526,354 | 486,270 | 428,130 | 7,038 | 1.32% |
| Revenue | | | | | | | |
| 711.110.834 Recoveries-contracts | 0 | 0 | 0 | -469 | 0 | 0 | 0.00% |
| 711.110.858 Reg'n/Discharge PS Orders | -2,038 | -2,000 | -1,381 | -1,892 | -1,846 | -38 | 1.90% |
| Total Revenue | -2,038 | -2,000 | -1,381 | -2,361 | -1,846 | -38 | 1.90% |
| Total Revenue | -2,038 | -2,000 | -1,381 | -2,361 | -1,846 | -38 | 1.90% |
| Total Net Expenditures | 538,836 | 531,836 | 524,973 | 483,909 | 426,284 | 7,000 | 1.32% |

City of St Catharines

Zoning

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 711.115.001 Salaries/Wages-Regular | 137,797 | 135,490 | 97,961 | 105,436 | 128,635 | 2,307 | 1.70% |
| 711.115.002 Salaries/Wages-Overtime | 0 | 0 | 0 | 0 | 1,994 | 0 | 0.00% |
| 711.115.003 Salaries/Wages Extra | 0 | 0 | 3,904 | 0 | 0 | 0 | 0.00% |
| 711.115.006 Sick Pay | 0 | 0 | 21,573 | 12,218 | 252 | 0 | 0.00% |
| 711.115.007 Vacation/Holiday Pay | 0 | 0 | 15,638 | 18,296 | 499 | 0 | 0.00% |
| 711.115.009 Doctor's Appointments | 0 | 0 | 403 | 198 | 0 | 0 | 0.00% |
| Total Salaries and Wages | 137,797 | 135,490 | 139,479 | 136,148 | 131,380 | 2,307 | 1.70% |
| Benefits | | | | | | | |
| 711.115.030 Pensions | 21,200 | 22,710 | 18,833 | 18,316 | 18,069 | -1,510 | -6.65% |
| 711.115.031 Other Benefits | 17,994 | 15,083 | 12,949 | 11,729 | 10,538 | 2,911 | 19.30% |
| 711.115.032 Workers Compensation | 5,434 | 4,378 | 4,253 | 4,250 | 4,058 | 1,056 | 24.12% |
| 711.115.033 Employment Insurance | 2,792 | 2,571 | 2,209 | 2,185 | 2,131 | 221 | 8.60% |
| Total Benefits | 47,420 | 44,742 | 38,244 | 36,480 | 34,796 | 2,678 | 5.99% |
| Equipment Operations | | | | | | | |
| 711.115.067 Car Allowance/Mileage | 0 | 0 | 90 | 0 | 0 | 0 | 0.00% |
| Total Equipment Operations | 0 | 0 | 90 | 0 | 0 | 0 | 0.00% |
| Other Service Charges | | | | | | | |
| 711.115.401 Conferences/Conventions | 850 | 850 | 0 | 0 | 0 | 0 | 0.00% |
| 711.115.405 Subscriptions/Memb'ships | 430 | 430 | 0 | 0 | 0 | 0 | 0.00% |
| Total Other Service Charges | 1,280 | 1,280 | 0 | 0 | 0 | 0 | 0.00% |
| Total Expenditures | 186,497 | 181,512 | 177,813 | 172,628 | 166,176 | 4,985 | 2.75% |
| Revenue | | | | | | | |
| 711.115.820 Mortgage Clearances | -37,950 | -37,250 | -43,880 | -42,035 | -40,106 | -700 | 1.88% |
| Total Revenue | -37,950 | -37,250 | -43,880 | -42,035 | -40,106 | -700 | 1.88% |
| Total Revenue | -37,950 | -37,250 | -43,880 | -42,035 | -40,106 | -700 | 1.88% |
| Total Net Expenditures | 148,547 | 144,262 | 133,933 | 130,593 | 126,070 | 4,285 | 2.97% |

City of St Catharines

2021 Operating Budget - Expenditures by Department, Board or Committee

| | 2021 | 2020 | 2019 | 2018 | 2017 | \$ Change | % Change |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|----------------|--------------|
| | Budget | Budget | Actuals | Actuals | Actuals | 2020 Budget | 2020 Budget |
| Fire Services | | | | | | | |
| FS Administration (p. 66) | 809,842 | 791,847 | 0 | 0 | 0 | 17,995 | 2.27% |
| Fire Prevention (p. 68) | 1,141,549 | 1,228,337 | 0 | 0 | 0 | -86,788 | -7.07% |
| FS Training (p. 70) | 816,534 | 831,966 | 0 | 0 | 0 | -15,432 | -1.85% |
| FS Suppression (p. 72) | 21,364,927 | 20,824,080 | 0 | 0 | 0 | 540,847 | 2.60% |
| FS Communication (p. 74) | 1,218,227 | 1,149,361 | 0 | 0 | 0 | 68,866 | 5.99% |
| FS Building & Facility (p. 76) | 388,995 | 395,173 | 0 | 0 | 0 | -6,178 | -1.56% |
| FS Fleet & Equipment (p. 77) | 838,401 | 1,029,664 | 0 | 0 | 0 | -191,263 | -18.58% |
| FS Legacy Accounts* | 0 | 0 | 25,004,493 | 24,808,536 | 24,581,062 | 0 | 0.00% |
| Total Fire Services | 26,578,475 | 26,250,428 | 25,004,493 | 24,808,536 | 24,581,062 | 328,047 | 1.25% |

* During 2020 it was determined that a clearer understanding of the City's Fire Service operations could be gained through the addition of divisions to this department. Therefore as shown above, Fire Services annual operating budget was allocated into seven divisions.

ESTIMATE 2021

PROTECTION TO PERSONS AND PROPERTY

| EXPENDITURE ACCOUNT | 2021 BUDGET | 2020 BUDGET | 2020-2021 BUDGET CHANGE |
|------------------------------|----------------------------|----------------------------|-------------------------------|
| <u>FIRE SERVICES:</u> | | | |
| AMINISTRATION | \$809,842 | \$791,847 | 2.27% |
| PREVENTION | 1,141,549 | 1,228,337 | -7.07% |
| TRAINING | 816,534 | 831,966 | -1.85% |
| SUPPRESSION | 21,364,927 | 20,824,080 | 2.60% |
| COMMUNICATION | 1,218,227 | 1,149,361 | 5.99% |
| BUILDING & FACILITIES | 388,995 | 395,173 | -1.56% |
| FLEET & EQUIPMENT | 838,401 | 1,029,664 | -18.58% |
| TOTAL FIRE SERVICES: | <u>\$26,578,475</u> | <u>\$26,250,428</u> | <u>1.25%</u> |

UNDER SICK LEAVE BENEFIT PLANS FOR FIREFIGHTERS, UNUSED SICK LEAVE CAN ACCUMULATE AND EMPLOYEES MAY BECOME ENTITLED TO A CASH PAYMENT WHEN THEY LEAVE THE MUNICIPALITY'S EMPLOYMENT. THE UNUSED SICK DAYS FOR OTHER EMPLOYEES HAVE BEEN FROZEN AND THE GRATUITY RELATING TO THESE UNUSED DAYS IS TO BE PAID OUT BY INSTALMENTS OR UPON RETIREMENT.

THE LIABILITY FOR THESE ACCUMULATED DAYS, TO THE EXTENT THAT THEY HAVE VESTED AND COULD BE TAKEN IN CASH BY AN EMPLOYEE ON TERMINATION, AMOUNTED TO \$4,102,400 AT DECEMBER 31, 2019. NO AMOUNT HAS BEEN PROVIDED FOR THIS PAST SERVICE LIABILITY. THE ACCUMULATED SICK LEAVE RESERVE AT DECEMBER 31, 2019 IS \$2,988,000 (73%)

OUR ACTUARY ALSO IDENTIFIED A NON-VESTED SICK LEAVE LIABILITY THAT WE NEED TO ACCOUNT FOR, IT WAS \$1,577,500 AT DECEMBER 31, 2019.

180- IMPROVEMENTS-NonTCA (2020 - \$28,030)

STATION 5 - EAVES AND DOWNSPROUTS TO TOWER

| |
|-----------------|
| 10,000 |
| <u>\$10,000</u> |

ESTIMATE 2021

PROTECTION TO PERSONS AND PROPERTY

2021
BUDGET

310.111 **FIRE FIGHTING EQUIPMENT RESERVE:**

| | |
|--|-----------|
| OPENING BALANCE | 1,834,225 |
| ANNUAL RESERVE PROVISION (710.100.069) | 400,000 |
| EXPENDITURES (2021) | (789,545) |
| EXPENDITURES (PRIOR YEAR COMMITMENTS) | (930,455) |
| CLOSING BALANCE | 514,225 |

EXPENDITURE DETAILS:

REPLACEMENT COST FUNDED BY DEBT* FUNDED BY RESERVE

| | | | |
|---|-----------|---------|---------|
| ONE (1) FORD RANGER INSPECTOR (REPLACE UNIT #FPO6) | 50,000 | - | 50,000 |
| ONE(1) FREIGHTLINER FL80 PUMP/TANKER | 1,000,000 | 500,000 | 500,000 |
| ADDITIONAL FUNDING FOR ONE(1) FREIGHTLINER FL80 PUMP/TANKER (REPLACE UNIT #019) | 239,545 | - | 239,545 |
| | 1,289,545 | 500,000 | 789,545 |

PRIOR YEAR COMMITMENTS:

| | |
|--|---------|
| THREE (3) DODGE CALIBER SX (REPLACE UNITS #032, #033 & #037) | 105,000 |
| ONE (1) FORD RANGER PICKUP TRUCK (REPLACE UNIT #FF-035-09) | 35,000 |
| ONE(1) FREIGHTLINER FL80 PUMP/TANKER (REPLACE UNIT #019) | 790,455 |
| | 930,455 |

* As of 2020 a determination was made as a response to managing the financial impact of COVID-19 that larger fire fighting vehicles would be partially funded by debt, due to the greater service life these assets provide to the corporation.

City of St Catharines

FS Administration

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 710.120.001 Salaries/Wages-Regular | 622,217 | 603,928 | 0 | 0 | 0 | 18,289 | 3.03% |
| 710.120.005 Service Pay | 500 | 500 | 0 | 0 | 0 | 0 | 0.00% |
| Total Salaries and Wages | 622,717 | 604,428 | 0 | 0 | 0 | 18,289 | 3.03% |
| Benefits | | | | | | | |
| 710.120.030 Pensions | 58,400 | 57,415 | 0 | 0 | 0 | 985 | 1.72% |
| 710.120.031 Other Benefits | 58,600 | 54,618 | 0 | 0 | 0 | 3,982 | 7.29% |
| 710.120.032 Workers Compensation | 17,994 | 15,673 | 0 | 0 | 0 | 2,321 | 14.81% |
| 710.120.033 Employment Insurance | 8,197 | 7,464 | 0 | 0 | 0 | 733 | 9.82% |
| Total Benefits | 143,191 | 135,170 | 0 | 0 | 0 | 8,021 | 5.93% |
| Equipment Operations | | | | | | | |
| 710.120.067 Car Allowance/Mileage | 100 | 100 | 0 | 0 | 0 | 0 | 0.00% |
| Total Equipment Operations | 100 | 100 | 0 | 0 | 0 | 0 | 0.00% |
| Contracts | | | | | | | |
| 710.120.206 Contracts-garbage coll'n | 7,600 | 7,599 | 0 | 0 | 0 | 1 | 0.01% |
| 710.120.235 Contract-Pest Control | 765 | 765 | 0 | 0 | 0 | 0 | 0.00% |
| Total Contracts | 8,365 | 8,364 | 0 | 0 | 0 | 1 | 0.01% |
| Office and Related Expenses | | | | | | | |
| 710.120.302 Insurance-Liability | 21,968 | 18,519 | 0 | 0 | 0 | 3,449 | 18.62% |
| 710.120.303 Courier Charges | 3,876 | 3,876 | 0 | 0 | 0 | 0 | 0.00% |
| 710.120.304 Postage | 25 | 25 | 0 | 0 | 0 | 0 | 0.00% |
| 710.120.306 Cellular Phones | 1,591 | 1,592 | 0 | 0 | 0 | -1 | -0.06% |
| 710.120.307 Printing | 300 | 304 | 0 | 0 | 0 | -4 | -1.32% |
| 710.120.308 Copying and Prints | 1,050 | 1,048 | 0 | 0 | 0 | 2 | 0.19% |
| 710.120.309 Advertising | 40 | 40 | 0 | 0 | 0 | 0 | 0.00% |
| 710.120.310 Office Supplies | 1,200 | 1,224 | 0 | 0 | 0 | -24 | -1.96% |
| 710.120.311 Record Maintenance | 500 | 500 | 0 | 0 | 0 | 0 | 0.00% |
| 710.120.330 Furniture/Equipment NTCA | 1,000 | 1,000 | 0 | 0 | 0 | 0 | 0.00% |
| Total Office and Related Expenses | 31,550 | 28,128 | 0 | 0 | 0 | 3,422 | 12.17% |
| Other Service Charges | | | | | | | |
| 710.120.400 Travelling | 384 | 816 | 0 | 0 | 0 | -432 | -52.94% |
| 710.120.401 Conferences/Conventions | 950 | 10,214 | 0 | 0 | 0 | -9,264 | -90.70% |
| 710.120.405 Subscriptions/Memberships | 835 | 2,877 | 0 | 0 | 0 | -2,042 | -70.98% |

City of St Catharines

FS Administration

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| 710.120.446 Cost Share-Municipalities | 1,250 | 1,250 | 0 | 0 | 0 | 0 | 0.00% |
| 710.120.450 Miscellaneous | 500 | 500 | 0 | 0 | 0 | 0 | 0.00% |
| Total Other Service Charges | 3,919 | 15,657 | 0 | 0 | 0 | -11,738 | -74.97% |
| Total Expenditures | 809,842 | 791,847 | 0 | 0 | 0 | 17,995 | 2.27% |
| Total Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | 809,842 | 791,847 | 0 | 0 | 0 | 17,995 | 2.27% |

City of St Catharines

Fire Prevention

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|------------------|------------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 710.130.001 Salaries/Wages-Regular | 868,007 | 927,483 | 0 | 0 | 0 | -59,476 | -6.41% |
| 710.130.002 Salaries/Wages-Overtime | 22,000 | 22,000 | 0 | 0 | 0 | 0 | 0.00% |
| 710.130.004 Salaries-Acting Rank | 4,500 | 4,600 | 0 | 0 | 0 | -100 | -2.17% |
| 710.130.006 Sick Pay | 22,000 | 22,000 | 0 | 0 | 0 | 0 | 0.00% |
| Total Salaries and Wages | 916,507 | 976,083 | 0 | 0 | 0 | -59,576 | -6.10% |
| Benefits | | | | | | | |
| 710.130.030 Pensions | 144,200 | 155,433 | 0 | 0 | 0 | -11,233 | -7.23% |
| 710.130.031 Other Benefits | 88,000 | 90,261 | 0 | 0 | 0 | -2,261 | -2.50% |
| 710.130.032 Workers Compensation | 28,788 | 28,030 | 0 | 0 | 0 | 758 | 2.70% |
| 710.130.033 Employment Insurance | 12,133 | 12,365 | 0 | 0 | 0 | -232 | -1.88% |
| Total Benefits | 273,121 | 286,089 | 0 | 0 | 0 | -12,968 | -4.53% |
| Materials | | | | | | | |
| 710.130.112 Resale-Alarm Awareness Pr | 23,000 | 23,000 | 0 | 0 | 0 | 0 | 0.00% |
| Total Materials | 23,000 | 23,000 | 0 | 0 | 0 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 710.130.306 Cellular Phones | 4,243 | 4,243 | 0 | 0 | 0 | 0 | 0.00% |
| 710.130.307 Printing | 675 | 689 | 0 | 0 | 0 | -14 | -2.03% |
| 710.130.308 Copying and Prints | 2,363 | 2,363 | 0 | 0 | 0 | 0 | 0.00% |
| 710.130.309 Advertising | 90 | 92 | 0 | 0 | 0 | -2 | -2.17% |
| 710.130.310 Office Supplies | 2,700 | 2,754 | 0 | 0 | 0 | -54 | -1.96% |
| 710.130.312 Books and Publications | 4,550 | 4,550 | 0 | 0 | 0 | 0 | 0.00% |
| Total Office and Related Expenses | 14,621 | 14,691 | 0 | 0 | 0 | -70 | -0.48% |
| Other Service Charges | | | | | | | |
| 710.130.401 Conferences/Conventions | 0 | 2,786 | 0 | 0 | 0 | -2,786 | -100.00% |
| 710.130.405 Subscriptions/Memberships | 800 | 1,438 | 0 | 0 | 0 | -638 | -44.37% |
| 710.130.427 Fire Preventn Activities | 39,000 | 39,000 | 0 | 0 | 0 | 0 | 0.00% |
| Total Other Service Charges | 39,800 | 43,224 | 0 | 0 | 0 | -3,424 | -7.92% |
| Total Expenditures | 1,267,049 | 1,343,087 | 0 | 0 | 0 | -76,038 | -5.66% |
| Revenue | | | | | | | |
| 710.130.800 Miscellaneous Revenue | -8,000 | -8,000 | 0 | 0 | 0 | 0 | 0.00% |
| 710.130.807 Fire Prevention Billings | -45,000 | -45,000 | 0 | 0 | 0 | 0 | 0.00% |

City of St Catharines

Fire Prevention

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| 710.130.817 Workers Comp Recovery | -17,500 | -6,750 | 0 | 0 | 0 | -10,750 | 159.26% |
| 710.130.940 Smoke/CO Alarm Program | -20,000 | -20,000 | 0 | 0 | 0 | 0 | 0.00% |
| 710.130.941 Preventable False Alarms | -35,000 | -35,000 | 0 | 0 | 0 | 0 | 0.00% |
| Total Revenue | -125,500 | -114,750 | 0 | 0 | 0 | -10,750 | 9.37% |
| | | | | | | | |
| Total Revenue | -125,500 | -114,750 | 0 | 0 | 0 | -10,750 | 9.37% |
| | | | | | | | |
| Total Net Expenditures | 1,141,549 | 1,228,337 | 0 | 0 | 0 | -86,788 | -7.07% |

City of St Catharines

FS Training

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 710.140.001 Salaries/Wages-Regular | 374,192 | 363,679 | 0 | 0 | 0 | 10,513 | 2.89% |
| 710.140.002 Salaries/Wages-Overtime | 11,000 | 11,000 | 0 | 0 | 0 | 0 | 0.00% |
| 710.140.006 Sick Pay | 11,000 | 11,000 | 0 | 0 | 0 | 0 | 0.00% |
| Total Salaries and Wages | 396,192 | 385,679 | 0 | 0 | 0 | 10,513 | 2.73% |
| Benefits | | | | | | | |
| 710.140.030 Pensions | 62,800 | 61,736 | 0 | 0 | 0 | 1,064 | 1.72% |
| 710.140.031 Other Benefits | 37,700 | 35,094 | 0 | 0 | 0 | 2,606 | 7.43% |
| 710.140.032 Workers Compensation | 11,556 | 10,066 | 0 | 0 | 0 | 1,490 | 14.80% |
| 710.140.033 Employment Insurance | 4,697 | 4,277 | 0 | 0 | 0 | 420 | 9.82% |
| Total Benefits | 116,753 | 111,173 | 0 | 0 | 0 | 5,580 | 5.02% |
| Equipment Operations | | | | | | | |
| 710.140.053 Service Contracts | 1,200 | 2,655 | 0 | 0 | 0 | -1,455 | -54.80% |
| 710.140.059 Repairs-Fire Fightg Equip | 20,000 | 20,000 | 0 | 0 | 0 | 0 | 0.00% |
| 710.140.060 Testing and Inspection | 64,350 | 54,350 | 0 | 0 | 0 | 10,000 | 18.40% |
| 710.140.070 Fire Fight'g Equipment | 160,450 | 160,450 | 0 | 0 | 0 | 0 | 0.00% |
| Total Equipment Operations | 246,000 | 237,455 | 0 | 0 | 0 | 8,545 | 3.60% |
| Office and Related Expenses | | | | | | | |
| 710.140.306 Cellular Phones | 1,591 | 1,591 | 0 | 0 | 0 | 0 | 0.00% |
| 710.140.307 Printing | 675 | 689 | 0 | 0 | 0 | -14 | -2.03% |
| 710.140.308 Copying and Prints | 2,363 | 2,363 | 0 | 0 | 0 | 0 | 0.00% |
| 710.140.309 Advertising | 90 | 92 | 0 | 0 | 0 | -2 | -2.17% |
| 710.140.310 Office Supplies | 2,700 | 2,754 | 0 | 0 | 0 | -54 | -1.96% |
| Total Office and Related Expenses | 7,419 | 7,489 | 0 | 0 | 0 | -70 | -0.93% |
| Other Service Charges | | | | | | | |
| 710.140.430 Fire Fighting Training | 50,170 | 90,170 | 0 | 0 | 0 | -40,000 | -44.36% |
| Total Other Service Charges | 50,170 | 90,170 | 0 | 0 | 0 | -40,000 | -44.36% |
| Total Expenditures | 816,534 | 831,966 | 0 | 0 | 0 | -15,432 | -1.85% |
| Total Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |

City of St Catharines

FS Training

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Total Net Expenditures | 816,534 | 831,966 | 0 | 0 | 0 | -15,432 | -1.85% |

City of St Catharines

FS Suppression

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|-------------------|-------------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 710.150.001 Salaries/Wages-Regular | 14,316,937 | 13,853,340 | 0 | 0 | 0 | 463,597 | 3.35% |
| 710.150.002 Salaries/Wages-Overtime | 1,011,998 | 1,011,998 | 0 | 0 | 0 | 0 | 0.00% |
| 710.150.004 Salaries-Acting Rank | 85,500 | 87,400 | 0 | 0 | 0 | -1,900 | -2.17% |
| 710.150.006 Sick Pay | 1,011,999 | 1,011,999 | 0 | 0 | 0 | 0 | 0.00% |
| 710.150.007 Holiday/Vacation Pay | 62,387 | 36,288 | 0 | 0 | 0 | 26,099 | 71.92% |
| 710.150.010 Sick Leave Payout | 173,290 | 143,510 | 0 | 0 | 0 | 29,780 | 20.75% |
| 710.150.011 Supp'y Retirement | 1,895 | 1,895 | 0 | 0 | 0 | 0 | 0.00% |
| Total Salaries and Wages | 16,664,006 | 16,146,430 | 0 | 0 | 0 | 517,576 | 3.21% |
| Benefits | | | | | | | |
| 710.150.030 Pensions | 2,456,900 | 2,431,268 | 0 | 0 | 0 | 25,632 | 1.05% |
| 710.150.031 Other Benefits | 1,588,300 | 1,481,886 | 0 | 0 | 0 | 106,414 | 7.18% |
| 710.150.032 Workers Compensation | 516,819 | 450,169 | 0 | 0 | 0 | 66,650 | 14.81% |
| 710.150.033 Employment Insurance | 210,973 | 192,100 | 0 | 0 | 0 | 18,873 | 9.82% |
| 710.150.043 Negotiations/Arbitration | 24,500 | 24,500 | 0 | 0 | 0 | 0 | 0.00% |
| Total Benefits | 4,797,492 | 4,579,923 | 0 | 0 | 0 | 217,569 | 4.75% |
| Equipment Operations | | | | | | | |
| 710.150.053 Service Contracts | 10,798 | 11,526 | 0 | 0 | 0 | -728 | -6.32% |
| 710.150.073 Medical Supplies | 12,750 | 12,750 | 0 | 0 | 0 | 0 | 0.00% |
| Total Equipment Operations | 23,548 | 24,276 | 0 | 0 | 0 | -728 | -3.00% |
| Materials | | | | | | | |
| 710.150.110 Uniform Clothing | 83,200 | 83,200 | 0 | 0 | 0 | 0 | 0.00% |
| 710.150.111 Protective Clothing | 131,500 | 131,500 | 0 | 0 | 0 | 0 | 0.00% |
| Total Materials | 214,700 | 214,700 | 0 | 0 | 0 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 710.150.306 Cellular Phones | 4,243 | 4,243 | 0 | 0 | 0 | 0 | 0.00% |
| 710.150.307 Printing | 675 | 689 | 0 | 0 | 0 | -14 | -2.03% |
| 710.150.308 Copying and Prints | 2,363 | 2,363 | 0 | 0 | 0 | 0 | 0.00% |
| 710.150.309 Advertising | 90 | 92 | 0 | 0 | 0 | -2 | -2.17% |
| 710.150.310 Office Supplies | 2,700 | 2,754 | 0 | 0 | 0 | -54 | -1.96% |
| 710.150.330 Furniture/Equipment NTCA | 5,030 | 5,030 | 0 | 0 | 0 | 0 | 0.00% |
| Total Office and Related Expenses | 15,101 | 15,171 | 0 | 0 | 0 | -70 | -0.46% |
| Properties | | | | | | | |
| 710.150.350 Office Equip/Furniture | 4,080 | 4,080 | 0 | 0 | 0 | 0 | 0.00% |
| Total Properties | 4,080 | 4,080 | 0 | 0 | 0 | 0 | 0.00% |

City of St Catharines

FS Suppression

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|------------------------------------|-------------------|-------------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Other Service Charges | | | | | | | |
| 710.150.447 Fire Ground Rehab | 1,000 | 1,000 | 0 | 0 | 0 | 0 | 0.00% |
| Total Other Service Charges | 1,000 | 1,000 | 0 | 0 | 0 | 0 | 0.00% |
| Total Expenditures | 21,719,927 | 20,985,580 | 0 | 0 | 0 | 734,347 | 3.50% |
| Revenue | | | | | | | |
| 710.150.817 Workers Comp Recovery | -315,000 | -121,500 | 0 | 0 | 0 | -193,500 | 159.26% |
| 710.150.818 MTO Emergency Recovery | -40,000 | -40,000 | 0 | 0 | 0 | 0 | 0.00% |
| Total Revenue | -355,000 | -161,500 | 0 | 0 | 0 | -193,500 | 119.81% |
| Total Revenue | -355,000 | -161,500 | 0 | 0 | 0 | -193,500 | 119.81% |
| Total Net Expenditures | 21,364,927 | 20,824,080 | 0 | 0 | 0 | 540,847 | 2.60% |

City of St Catharines

FS Communication

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|------------------|------------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 710.160.001 Salaries/Wages-Regular | 1,392,634 | 1,354,124 | 0 | 0 | 0 | 38,510 | 2.84% |
| 710.160.002 Salaries/Wages-Overtime | 55,000 | 55,000 | 0 | 0 | 0 | 0 | 0.00% |
| 710.160.006 Sick Pay | 55,000 | 55,000 | 0 | 0 | 0 | 0 | 0.00% |
| Total Salaries and Wages | 1,502,634 | 1,464,124 | 0 | 0 | 0 | 38,510 | 2.63% |
| Benefits | | | | | | | |
| 710.160.030 Pensions | 233,100 | 229,298 | 0 | 0 | 0 | 3,802 | 1.66% |
| 710.160.031 Other Benefits | 138,300 | 129,039 | 0 | 0 | 0 | 9,261 | 7.18% |
| 710.160.032 Workers Compensation | 51,679 | 45,014 | 0 | 0 | 0 | 6,665 | 14.81% |
| 710.160.033 Employment Insurance | 20,917 | 19,046 | 0 | 0 | 0 | 1,871 | 9.82% |
| 710.160.043 Negotiations/Arbitration | 500 | 500 | 0 | 0 | 0 | 0 | 0.00% |
| Total Benefits | 444,496 | 422,897 | 0 | 0 | 0 | 21,599 | 5.11% |
| Equipment Operations | | | | | | | |
| 710.160.053 Service Contracts | 126,972 | 345,925 | 0 | 0 | 0 | -218,953 | -63.29% |
| 710.160.058 Radio Sys-Repr/Upgrades | 30,150 | 28,800 | 0 | 0 | 0 | 1,350 | 4.69% |
| 710.160.061 Licenses | 9,180 | 9,180 | 0 | 0 | 0 | 0 | 0.00% |
| Total Equipment Operations | 166,302 | 383,905 | 0 | 0 | 0 | -217,603 | -56.68% |
| Office and Related Expenses | | | | | | | |
| 710.160.305 Telephone | 64,775 | 63,500 | 0 | 0 | 0 | 1,275 | 2.01% |
| 710.160.306 Cellular Phones | 1,591 | 1,591 | 0 | 0 | 0 | 0 | 0.00% |
| 710.160.307 Printing | 675 | 689 | 0 | 0 | 0 | -14 | -2.03% |
| 710.160.308 Copying and Prints | 2,363 | 2,363 | 0 | 0 | 0 | 0 | 0.00% |
| 710.160.309 Advertising | 90 | 92 | 0 | 0 | 0 | -2 | -2.17% |
| 710.160.310 Office Supplies | 2,700 | 2,754 | 0 | 0 | 0 | -54 | -1.96% |
| 710.160.323 Internet Charges | 2,400 | 2,400 | 0 | 0 | 0 | 0 | 0.00% |
| 710.160.330 Furniture/Equipment NTCA | 1,000 | 1,000 | 0 | 0 | 0 | 0 | 0.00% |
| Total Office and Related Expenses | 75,594 | 74,389 | 0 | 0 | 0 | 1,205 | 1.62% |
| Other Service Charges | | | | | | | |
| 710.160.405 Subscriptions/Memberships | 490 | 881 | 0 | 0 | 0 | -391 | -44.38% |
| 710.160.428 Communications Division | 7,000 | 8,350 | 0 | 0 | 0 | -1,350 | -16.17% |
| 710.160.446 Cost Share-Municipalities | 1,250 | 1,250 | 0 | 0 | 0 | 0 | 0.00% |
| Total Other Service Charges | 8,740 | 10,481 | 0 | 0 | 0 | -1,741 | -16.61% |

City of St Catharines

FS Communication

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|------------------------------------|-----------------|-------------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Total Expenditures | 2,197,766 | 2,355,796 | 0 | 0 | 0 | -158,030 | -6.71% |
| Revenue | | | | | | | |
| 710.160.804 CAD Revenue | -962,039 | -1,034,685 | 0 | 0 | 0 | 72,646 | -7.02% |
| 710.160.817 Workers Comp Recovery | -17,500 | -6,750 | 0 | 0 | 0 | -10,750 | 159.26% |
| Total Revenue | -979,539 | -1,041,435 | 0 | 0 | 0 | 61,896 | -5.94% |
| Transfer from Reserve | | | | | | | |
| 710.160.900 Transfer from Reserve | 0 | -165,000 | 0 | 0 | 0 | 165,000 | -100.00% |
| Total Transfer from Reserve | 0 | -165,000 | 0 | 0 | 0 | 165,000 | -100.00% |
| Total Revenue | -979,539 | -1,206,435 | 0 | 0 | 0 | 226,896 | -18.81% |
| Total Net Expenditures | 1,218,227 | 1,149,361 | 0 | 0 | 0 | 68,866 | 5.99% |

City of St Catharines
FS Building & Facility
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Equipment Operations | | | | | | | |
| 710.170.053 Service Contracts | 37,727 | 32,156 | 0 | 0 | 0 | 5,571 | 17.32% |
| Total Equipment Operations | 37,727 | 32,156 | 0 | 0 | 0 | 5,571 | 17.32% |
| Materials | | | | | | | |
| 710.170.102 Small Tools/Equipment | 3,468 | 3,468 | 0 | 0 | 0 | 0 | 0.00% |
| 710.170.104 General Supplies | 1,020 | 1,020 | 0 | 0 | 0 | 0 | 0.00% |
| Total Materials | 4,488 | 4,488 | 0 | 0 | 0 | 0 | 0.00% |
| Building and Maintenance | | | | | | | |
| 710.170.150 Cleaning Service | 1,650 | 1,530 | 0 | 0 | 0 | 120 | 7.84% |
| 710.170.151 Cleaning Supplies | 10,000 | 10,200 | 0 | 0 | 0 | -200 | -1.96% |
| 710.170.152 Gen Bldg Mtnce Supplies | 10,000 | 10,200 | 0 | 0 | 0 | -200 | -1.96% |
| 710.170.162 Repairs | 97,406 | 99,394 | 0 | 0 | 0 | -1,988 | -2.00% |
| 710.170.163 Heat,Light,Power,Water | 202,500 | 199,950 | 0 | 0 | 0 | 2,550 | 1.28% |
| 710.170.173 Insurance-Bldg/Contents | 15,224 | 9,225 | 0 | 0 | 0 | 5,999 | 65.03% |
| 710.170.180 Improvements-Non TCA | 10,000 | 28,030 | 0 | 0 | 0 | -18,030 | -64.32% |
| Total Building and Maintenance | 346,780 | 358,529 | 0 | 0 | 0 | -11,749 | -3.28% |
| Other Service Charges | | | | | | | |
| 710.170.417 Study/Consulting Fees | 0 | 50,000 | 0 | 0 | 0 | -50,000 | -100.00% |
| Total Other Service Charges | 0 | 50,000 | 0 | 0 | 0 | -50,000 | -100.00% |
| Total Expenditures | 388,995 | 445,173 | 0 | 0 | 0 | -56,178 | -12.62% |
| Transfer from Reserve | | | | | | | |
| 710.170.900 Transfer from Reserve | 0 | -50,000 | 0 | 0 | 0 | 50,000 | -100.00% |
| Total Transfer from Reserve | 0 | -50,000 | 0 | 0 | 0 | 50,000 | -100.00% |
| Total Revenue | 0 | -50,000 | 0 | 0 | 0 | 50,000 | -100.00% |
| Total Net Expenditures | 388,995 | 395,173 | 0 | 0 | 0 | -6,178 | -1.56% |

City of St Catharines
FS Fleet & Equipment
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|-------------------------------------|----------------|------------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Equipment Operations | | | | | | | |
| 710.180.050 Rentals | 200 | 200 | 0 | 0 | 0 | 0 | 0.00% |
| 710.180.053 Service Contracts | 26,024 | 25,000 | 0 | 0 | 0 | 1,024 | 4.10% |
| 710.180.054 Repairs-equipment | 1,600 | 1,664 | 0 | 0 | 0 | -64 | -3.85% |
| 710.180.055 Repairs-Auto | 290,000 | 290,000 | 0 | 0 | 0 | 0 | 0.00% |
| 710.180.061 Licenses | 2,880 | 2,880 | 0 | 0 | 0 | 0 | 0.00% |
| 710.180.064 Insurance-motor vehicle | 19,777 | 22,000 | 0 | 0 | 0 | -2,223 | -10.10% |
| 710.180.065 Motor Vehicle Supplies | 1,020 | 1,020 | 0 | 0 | 0 | 0 | 0.00% |
| 710.180.066 Fuel-Gasoline,Diesel | 96,900 | 96,900 | 0 | 0 | 0 | 0 | 0.00% |
| 710.180.069 Equipment Allocation | 400,000 | 590,000 | 0 | 0 | 0 | -190,000 | -32.20% |
| Total Equipment Operations | 838,401 | 1,029,664 | 0 | 0 | 0 | -191,263 | -18.58% |
| | | | | | | | |
| Total Expenditures | 838,401 | 1,029,664 | 0 | 0 | 0 | -191,263 | -18.58% |
| | | | | | | | |
| Total Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| | | | | | | | |
| Total Net Expenditures | 838,401 | 1,029,664 | 0 | 0 | 0 | -191,263 | -18.58% |

City of St Catharines

2021 Operating Budget - Expenditures by Department, Board or Committee

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---|------------------|------------------|------------------|------------------|-----------------|--------------------------|-------------------------|
| Economic Development & Tourism | | | | | | | |
| Economic Development (p. 79) | 853,399 | 837,160 | 739,862 | 660,059 | 604,915 | 16,239 | 1.94% |
| Enterprise Centre (p. 81) | 128,899 | 122,243 | 66,673 | 88,538 | 22,779 | 6,656 | 5.44% |
| Tourism Promotion (p. 83) | 330,526 | 294,177 | 245,243 | 272,050 | 268,177 | 36,349 | 12.36% |
| Physician Recruitment (p. 85) | 0 | 30,000 | 200 | 0 | 0 | -30,000 | -100.00% |
| Grape and Wine Festival (p. 86) | 34,839 | 38,000 | 39,564 | 42,537 | 32,076 | -3,161 | -8.32% |
| Total Economic Development & Tourism | 1,347,663 | 1,321,580 | 1,091,542 | 1,063,184 | 927,947 | 26,083 | 1.97% |

City of St Catharines
Economic Development
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 761.100.001 Salaries/Wages-Regular | 537,245 | 442,875 | 374,037 | 295,639 | 314,490 | 94,370 | 21.31% |
| 761.100.002 Salaries/Wages-Overtime | 0 | 0 | 1,035 | 1,820 | 75 | 0 | 0.00% |
| 761.100.003 Salaries/Wages-Ext Svce | 85,692 | 166,764 | 121,674 | 80,072 | 58,148 | -81,072 | -48.61% |
| 761.100.006 Sick Pay | 0 | 0 | 4,453 | 3,017 | 0 | 0 | 0.00% |
| 761.100.007 Holiday/Vacation Pay | 0 | 0 | 66,261 | 60,325 | 5,055 | 0 | 0.00% |
| 761.100.009 Doctor's Appointments | 0 | 0 | 898 | 156 | 0 | 0 | 0.00% |
| 761.107.001 Salaries/Wages-Regular | 0 | 0 | 206 | 0 | 0 | 0 | 0.00% |
| 761.107.002 Salaries/Wages-Overtime | 0 | 0 | 55 | 0 | 0 | 0 | 0.00% |
| 761.107.003 Salaries/Wages-Ext Svce | 0 | 0 | 12,723 | 0 | 0 | 0 | 0.00% |
| 761.107.007 Holiday/Vacation Pay | 0 | 0 | 519 | 0 | 0 | 0 | 0.00% |
| Total Salaries and Wages | 622,937 | 609,639 | 581,861 | 441,029 | 377,768 | 13,298 | 2.18% |
| Benefits | | | | | | | |
| 761.100.030 Pensions | 85,900 | 92,979 | 69,940 | 57,013 | 60,013 | -7,079 | -7.61% |
| 761.100.031 Other Benefits | 55,045 | 52,424 | 44,388 | 34,812 | 28,195 | 2,621 | 5.00% |
| 761.100.032 Workers Compensation | 21,491 | 17,301 | 15,608 | 12,041 | 10,128 | 4,190 | 24.22% |
| 761.100.033 Employment Insurance | 9,332 | 7,730 | 7,252 | 5,813 | 5,508 | 1,602 | 20.72% |
| 761.100.040 Meal Allowance | 0 | 0 | 0 | 14 | 0 | 0 | 0.00% |
| 761.107.030 Pensions | 0 | 0 | 534 | 0 | 0 | 0 | 0.00% |
| 761.107.031 Other Benefits | 0 | 0 | 228 | 0 | 0 | 0 | 0.00% |
| 761.107.032 Workers Compensation | 0 | 0 | 368 | 0 | 0 | 0 | 0.00% |
| 761.107.033 Employment Insurance | 0 | 0 | 265 | 0 | 0 | 0 | 0.00% |
| Total Benefits | 171,768 | 170,434 | 138,583 | 109,693 | 103,844 | 1,334 | 0.78% |
| Equipment Operations | | | | | | | |
| 761.100.067 Car Allowance/Mileage | 4,500 | 5,000 | 6,302 | 3,112 | 4,610 | -500 | -10.00% |
| 761.107.067 Mileage | 0 | 0 | 700 | 0 | 0 | 0 | 0.00% |
| Total Equipment Operations | 4,500 | 5,000 | 7,002 | 3,112 | 4,610 | -500 | -10.00% |
| Materials | | | | | | | |
| 761.100.113 Obsolete Items | 0 | 0 | 0 | 0 | 4,213 | 0 | 0.00% |
| Total Materials | 0 | 0 | 0 | 0 | 4,213 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 761.100.303 Courier Services | 100 | 150 | 31 | 30 | 22 | -50 | -33.33% |
| 761.100.306 Cellular Phones | 4,000 | 4,000 | 6,444 | 3,693 | 4,349 | 0 | 0.00% |
| 761.100.307 Printing | 600 | 600 | 1,001 | 838 | 403 | 0 | 0.00% |
| 761.100.310 Office Supplies | 300 | 600 | 464 | 283 | 431 | -300 | -50.00% |
| 761.100.312 Books and Publications | 100 | 250 | 68 | 240 | 188 | -150 | -60.00% |
| 761.100.330 Furniture/Equipment NTCA | 0 | 500 | 527 | 571 | 500 | -500 | -100.00% |

City of St Catharines
Economic Development
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Total Office and Related Expenses | 5,100 | 6,100 | 8,535 | 5,655 | 5,893 | -1,000 | -16.39% |
| Properties | | | | | | | |
| 761.100.350 Office Equipmt/Furniture | 0 | 0 | 3,849 | 0 | 0 | 0 | 0.00% |
| 761.107.354 Other Equipment | 0 | 0 | 3,364 | 0 | 0 | 0 | 0.00% |
| Total Properties | 0 | 0 | 7,213 | 0 | 0 | 0 | 0.00% |
| Other Service Charges | | | | | | | |
| 761.100.400 Travelling | 150 | 300 | 95 | -42 | 525 | -150 | -50.00% |
| 761.100.401 Conferences/Conventions | 1,500 | 1,750 | 1,345 | 1,738 | 3,498 | -250 | -14.29% |
| 761.100.402 Education/training | 500 | 1,500 | 916 | 1,022 | 1,868 | -1,000 | -66.67% |
| 761.100.405 Subscriptions/Memb'ships | 4,735 | 4,785 | 4,487 | 4,456 | 8,584 | -50 | -1.04% |
| 761.100.406 Promotion and Publicity | 60,500 | 60,500 | 57,776 | 64,847 | 63,701 | 0 | 0.00% |
| 761.100.426 Grants | 0 | 0 | 10,000 | 0 | 0 | 0 | 0.00% |
| 761.100.431 Civic Recptions/Dinners | 2,000 | 3,000 | 2,249 | 2,690 | 3,446 | -1,000 | -33.33% |
| 761.100.446 Downtown Program | 25,000 | 25,000 | 25,000 | 25,859 | 26,965 | 0 | 0.00% |
| 761.100.450 Miscellaneous | 10,000 | 10,000 | 8,947 | 0 | 0 | 0 | 0.00% |
| 761.107.406 Promotion & Publicity | 0 | 0 | 136 | 0 | 0 | 0 | 0.00% |
| Total Other Service Charges | 104,385 | 106,835 | 110,951 | 100,570 | 108,587 | -2,450 | -2.29% |
| Total Expenditures | 908,690 | 898,008 | 854,145 | 660,059 | 604,915 | 10,682 | 1.19% |
| Revenue | | | | | | | |
| 761.100.800 Miscellaneous Revenue | 0 | 0 | -50 | 0 | 0 | 0 | 0.00% |
| 761.100.950 Allocations | 0 | 0 | -7,500 | 0 | 0 | 0 | 0.00% |
| 761.107.803 Other Grants | 0 | 0 | -19,097 | 0 | 0 | 0 | 0.00% |
| Total Revenue | 0 | 0 | -26,647 | 0 | 0 | 0 | 0.00% |
| Transfer from Reserve | | | | | | | |
| 761.100.900 Transfer from Reserve | -55,291 | -60,848 | -87,636 | 0 | 0 | 5,557 | -9.13% |
| Total Transfer from Reserve | -55,291 | -60,848 | -87,636 | 0 | 0 | 5,557 | -9.13% |
| Total Revenue | -55,291 | -60,848 | -114,283 | 0 | 0 | 5,557 | -9.13% |
| Total Net Expenditures | 853,399 | 837,160 | 739,862 | 660,059 | 604,915 | 16,239 | 1.94% |

City of St Catharines
Enterprise Centre
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 761.105.001 Salaries/Wages Regular | 86,507 | 84,980 | 76,594 | 73,474 | 62,243 | 1,527 | 1.80% |
| 761.105.003 Salaries/Wages-Ext Svce | 80,508 | 79,616 | 63,703 | 67,528 | 49,206 | 892 | 1.12% |
| 761.105.006 Sick Pay | 0 | 0 | 480 | 1,099 | 0 | 0 | 0.00% |
| 761.105.007 Holiday/Vacation Pay | 3,220 | 3,183 | 11,936 | 13,619 | 2,964 | 37 | 1.16% |
| Total Salaries and Wages | 170,235 | 167,779 | 152,713 | 155,720 | 114,413 | 2,456 | 1.46% |
| Benefits | | | | | | | |
| 761.105.030 Pensions | 22,734 | 19,586 | 15,182 | 14,810 | 15,397 | 3,148 | 16.07% |
| 761.105.031 Other Benefits | 15,050 | 13,873 | 11,252 | 10,148 | 8,975 | 1,177 | 8.48% |
| 761.105.032 Workers Compensation | 6,207 | 5,378 | 4,851 | 5,018 | 3,614 | 829 | 15.41% |
| 761.105.033 Employment Insurance | 3,219 | 2,940 | 2,621 | 2,802 | 2,518 | 279 | 9.49% |
| Total Benefits | 47,210 | 41,777 | 33,906 | 32,778 | 30,504 | 5,433 | 13.00% |
| Equipment Operations | | | | | | | |
| 761.105.053 Service Contracts | 325 | 100 | 50 | 125,000 | 183,240 | 225 | 225.00% |
| 761.105.054 Repairs - equipment | 0 | 150 | 0 | 0 | 0 | -150 | -100.00% |
| 761.105.067 Car Allowance/Mileage | 2,000 | 2,000 | 2,044 | 2,041 | 2,379 | 0 | 0.00% |
| Total Equipment Operations | 2,325 | 2,250 | 2,094 | 127,041 | 185,619 | 75 | 3.33% |
| Building and Maintenance | | | | | | | |
| 761.105.150 Cleaning Services | 4,500 | 3,000 | 2,480 | 0 | 0 | 1,500 | 50.00% |
| 761.105.156 Room Rentals | 500 | 500 | 0 | 0 | 153 | 0 | 0.00% |
| 761.105.157 Rent | 13,000 | 17,500 | 12,113 | 17,808 | 15,630 | -4,500 | -25.71% |
| 761.105.162 Site repairs | 500 | 612 | 0 | 0 | 0 | -112 | -18.30% |
| 761.105.173 Insurance-Bldg/Contents | 4 | 0 | 1 | 1 | 1 | 4 | 0.00% |
| Total Building and Maintenance | 18,504 | 21,612 | 14,594 | 17,809 | 15,784 | -3,108 | -14.38% |
| Contracts | | | | | | | |
| 761.105.200 Contracts - General | 0 | 0 | 0 | 10,176 | 13,229 | 0 | 0.00% |
| Total Contracts | 0 | 0 | 0 | 10,176 | 13,229 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 761.105.303 Courier Services | 0 | 25 | 0 | 0 | 20 | -25 | -100.00% |
| 761.105.306 Cellular Phones | 900 | 800 | 869 | 1,016 | 1,020 | 100 | 12.50% |
| 761.105.307 Printing | 900 | 1,000 | 128 | 1,306 | 983 | -100 | -10.00% |
| 761.105.308 Copying Fees | 1,000 | 1,200 | 1,023 | 1,090 | 1,023 | -200 | -16.67% |
| 761.105.309 Advertising | 3,000 | 4,500 | 2,206 | 2,672 | 10,528 | -1,500 | -33.33% |
| 761.105.310 Office Supplies | 600 | 750 | 496 | 413 | 703 | -150 | -20.00% |
| 761.105.312 Books and Publications | 0 | 800 | 1,923 | 792 | 3 | -800 | -100.00% |
| 761.105.314 Computer Software | 0 | 0 | 0 | 0 | 161 | 0 | 0.00% |
| 761.105.330 Equipment/Furniture NTCA | 0 | 0 | 28 | 0 | 0 | 0 | 0.00% |

City of St Catharines
Enterprise Centre
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Total Office and Related Expenses | 6,400 | 9,075 | 6,673 | 7,289 | 14,441 | -2,675 | -29.48% |
| | | | | | | | |
| Other Service Charges | | | | | | | |
| 761.105.400 Travelling | 400 | 1,000 | 274 | 332 | 109 | -600 | -60.00% |
| 761.105.401 Conferences/Seminars | 11,650 | 8,500 | 2,042 | 9,766 | 5,629 | 3,150 | 37.06% |
| 761.105.402 Education/Training | 3,000 | 3,000 | 3,427 | 2,218 | 2,869 | 0 | 0.00% |
| 761.105.405 Subscriptions/Memberships | 5,300 | 3,200 | 3,140 | 2,583 | 790 | 2,100 | 65.63% |
| 761.105.406 Promotion and Publicity | 11,000 | 12,075 | 10,801 | 20,115 | 21,524 | -1,075 | -8.90% |
| 761.105.426 Summer Company Grant Pr | 24,000 | 24,000 | 22,500 | 0 | 0 | 0 | 0.00% |
| 761.105.427 Starter Co. Grant Program | 45,000 | 45,000 | 0 | 0 | 0 | 0 | 0.00% |
| 761.105.431 Civic Receptions | 400 | 2,500 | 1,692 | 2,519 | 1,087 | -2,100 | -84.00% |
| 761.105.450 Miscellaneous | 0 | 0 | 9,215 | 0 | 3,080 | 0 | 0.00% |
| Total Other Service Charges | 100,750 | 99,275 | 53,091 | 37,533 | 35,088 | 1,475 | 1.49% |
| | | | | | | | |
| Total Expenditures | 345,424 | 341,768 | 263,071 | 388,346 | 409,078 | 3,656 | 1.07% |
| | | | | | | | |
| Revenue | | | | | | | |
| 761.105.800 Seminar Fees | 0 | -3,000 | 0 | 0 | 0 | 3,000 | -100.00% |
| 761.105.801 Provincial Contribution | -206,525 | -206,525 | -188,898 | -288,808 | -371,275 | 0 | 0.00% |
| 761.105.805 Corp Contribut'ns, Donat'n | -10,000 | -10,000 | -10,000 | -11,000 | -15,000 | 0 | 0.00% |
| 761.105.834 Special Recoverables | 0 | 0 | 0 | 0 | -24 | 0 | 0.00% |
| 761.105.950 Allocation | 0 | 0 | 2,500 | 0 | 0 | 0 | 0.00% |
| Total Revenue | -216,525 | -219,525 | -196,398 | -299,808 | -386,299 | 3,000 | -1.37% |
| | | | | | | | |
| Total Revenue | -216,525 | -219,525 | -196,398 | -299,808 | -386,299 | 3,000 | -1.37% |
| | | | | | | | |
| Total Net Expenditures | 128,899 | 122,243 | 66,673 | 88,538 | 22,779 | 6,656 | 5.44% |

City of St Catharines
Tourism Promotion
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 761.115.001 Salaries/Wages-Regular | 155,839 | 138,668 | 82,680 | 99,406 | 112,523 | 17,171 | 12.38% |
| 761.115.002 Salaries/Wages-Overtime | 0 | 0 | 1,462 | 4,254 | 0 | 0 | 0.00% |
| 761.115.006 Sick Pay | 0 | 0 | 746 | 1,238 | 0 | 0 | 0.00% |
| 761.115.007 Holiday/Vacation Pay | 0 | 0 | 9,711 | 10,695 | 862 | 0 | 0.00% |
| 761.115.009 Doctor's Appointments | 0 | 0 | 114 | 153 | 0 | 0 | 0.00% |
| Total Salaries and Wages | 155,839 | 138,668 | 94,713 | 115,746 | 113,385 | 17,171 | 12.38% |
| Benefits | | | | | | | |
| 761.115.030 Pensions | 23,299 | 20,673 | 12,949 | 15,632 | 15,873 | 2,626 | 12.70% |
| 761.115.031 Other Benefits | 15,945 | 15,521 | 10,317 | 12,556 | 10,873 | 424 | 2.73% |
| 761.115.032 Workers Compensation | 6,160 | 4,669 | 2,960 | 3,646 | 3,533 | 1,491 | 31.93% |
| 761.115.033 Employment Insurance | 2,843 | 2,406 | 1,402 | 2,087 | 2,131 | 437 | 18.16% |
| Total Benefits | 48,247 | 43,269 | 27,628 | 33,921 | 32,410 | 4,978 | 11.50% |
| Equipment Operations | | | | | | | |
| 761.115.067 Car Allowance/Mileage | 1,300 | 1,500 | 2,402 | 2,992 | 2,873 | -200 | -13.33% |
| Total Equipment Operations | 1,300 | 1,500 | 2,402 | 2,992 | 2,873 | -200 | -13.33% |
| Office and Related Expenses | | | | | | | |
| 761.115.303 Courier Services | 400 | 600 | 98 | 460 | 536 | -200 | -33.33% |
| 761.115.306 Cellular Phones | 1,440 | 1,440 | 1,222 | 827 | 1,275 | 0 | 0.00% |
| 761.115.308 Copying and Prints | 300 | 500 | 94 | 47 | 497 | -200 | -40.00% |
| 761.115.309 Advertising | 71,250 | 71,250 | 66,156 | 74,409 | 67,515 | 0 | 0.00% |
| 761.115.310 Office Supplies | 200 | 200 | 228 | 55 | 5 | 0 | 0.00% |
| 761.115.330 Equipment/Furniture NTCA | 0 | 0 | 102 | 0 | 0 | 0 | 0.00% |
| Total Office and Related Expenses | 73,590 | 73,990 | 67,900 | 75,798 | 69,828 | -400 | -0.54% |
| Other Service Charges | | | | | | | |
| 761.115.402 Education/Training | 0 | 1,800 | 0 | 1,796 | 1,868 | -1,800 | -100.00% |
| 761.115.404 Trade Shows/Meetings | 10,000 | 14,250 | 11,201 | 12,522 | 19,978 | -4,250 | -29.82% |
| 761.115.405 Subscriptions/Memb'ships | 1,570 | 2,620 | 3,806 | 1,601 | 3,102 | -1,050 | -40.08% |
| 761.115.406 Publicity and Promotion | 0 | 0 | 0 | 0 | 426 | 0 | 0.00% |
| 761.115.407 Brochure Development | 54,100 | 56,100 | 56,674 | 64,905 | 65,267 | -2,000 | -3.57% |
| 761.115.408 Brochure Distribution | 15,000 | 33,500 | 34,085 | 31,117 | 32,399 | -18,500 | -55.22% |
| 761.115.426 Sports Tourism Grant | 10,000 | 10,000 | 8,500 | 7,000 | 0 | 0 | 0.00% |
| 761.115.431 Civic Receptions | 400 | 500 | 257 | 354 | 79 | -100 | -20.00% |

City of St Catharines

Tourism Promotion

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| 761.115.450 Miscellaneous | 480 | 480 | 263 | 0 | 0 | 0 | 0.00% |
| 761.115.457 Cdn Experiences Fund Exp | 0 | 0 | 17,706 | 0 | 0 | 0 | 0.00% |
| Total Other Service Charges | 91,550 | 119,250 | 132,492 | 119,295 | 123,119 | -27,700 | -23.23% |
| Total Expenditures | 370,526 | 376,677 | 325,135 | 347,752 | 341,615 | -6,151 | -1.63% |
| Revenue | | | | | | | |
| 761.115.800 Miscellaneous Revenue | 0 | 0 | 0 | -1,000 | 0 | 0 | 0.00% |
| 761.115.802 Federal Grants | 0 | 0 | -15,417 | 0 | 0 | 0 | 0.00% |
| 761.115.803 Cdn Experiences Grant | 0 | 0 | -2,290 | 0 | 0 | 0 | 0.00% |
| 761.115.835 Visitors Guide | -25,000 | -50,500 | -46,435 | -48,850 | -46,353 | 25,500 | -50.50% |
| 761.115.850 Co-op Advertising | -15,000 | -32,000 | -15,750 | -25,852 | -27,086 | 17,000 | -53.13% |
| Total Revenue | -40,000 | -82,500 | -79,892 | -75,702 | -73,439 | 42,500 | -51.52% |
| Total Revenue | -40,000 | -82,500 | -79,892 | -75,702 | -73,439 | 42,500 | -51.52% |
| Total Net Expenditures | 330,526 | 294,177 | 245,243 | 272,050 | 268,176 | 36,349 | 12.36% |

City of St Catharines
Physician Recruitment
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Other Service Charges | | | | | | | |
| 761.100.465 Physician Recruitment | 25,000 | 55,000 | 29,943 | 34,739 | 43,595 | -30,000 | -54.55% |
| Total Other Service Charges | 25,000 | 55,000 | 29,943 | 34,739 | 43,595 | -30,000 | -54.55% |
| Total Expenditures | 25,000 | 55,000 | 29,943 | 34,739 | 43,595 | -30,000 | -54.55% |
| Revenue | | | | | | | |
| 761.100.951 Transfer from CPF | -25,000 | -25,000 | -29,743 | -34,739 | -43,595 | 0 | 0.00% |
| Total Revenue | -25,000 | -25,000 | -29,743 | -34,739 | -43,595 | 0 | 0.00% |
| Total Revenue | -25,000 | -25,000 | -29,743 | -34,739 | -43,595 | 0 | 0.00% |
| Total Net Expenditures | 0 | 30,000 | 200 | 0 | 0 | -30,000 | -100.00% |

City of St Catharines
Grape and Wine Festival
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|-------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Materials | | | | | | | |
| 761.128.130 In Kind Services | 45,300 | 45,300 | 0 | 0 | 0 | 0 | 0.00% |
| 761.128.135 Community Development | 60,000 | 55,000 | 0 | 0 | 0 | 5,000 | 9.09% |
| Total Materials | 105,300 | 100,300 | 0 | 0 | 0 | 5,000 | 4.99% |
| | | | | | | | |
| Other Service Charges | | | | | | | |
| 783.130.000 Grape and Wine Festival | 0 | 0 | 39,564 | 42,537 | 32,076 | 0 | 0.00% |
| Total Other Service Charges | 0 | 0 | 39,564 | 42,537 | 32,076 | 0 | 0.00% |
| | | | | | | | |
| Total Expenditures | 105,300 | 100,300 | 39,564 | 42,537 | 32,076 | 5,000 | 4.99% |
| | | | | | | | |
| Transfer from Reserve | | | | | | | |
| 761.128.900 Transfer from Reserve | -70,461 | -62,300 | 0 | 0 | 0 | -8,161 | 13.10% |
| Total Transfer from Reserve | -70,461 | -62,300 | 0 | 0 | 0 | -8,161 | 13.10% |
| | | | | | | | |
| Total Revenue | -70,461 | -62,300 | 0 | 0 | 0 | -8,161 | 13.10% |
| | | | | | | | |
| Total Net Expenditures | 34,839 | 38,000 | 39,564 | 42,537 | 32,076 | -3,161 | -8.32% |

City of St Catharines

2021 Operating Budget - Expenditures by Department, Board or Committee

| | 2021 | 2020 | 2019 | 2018 | 2017 | \$ Change | % Change |
|--|-------------------|-------------------|------------------|-------------------|-------------------|----------------|---------------|
| | Budget | Budget | Actuals | Actuals | Actuals | 2020 Budget | 2020 Budget |
| Engineering, Facilities and Environmental Services | | | | | | | |
| Building Maintenance (p. 90) | 289,391 | 279,815 | 281,777 | 274,636 | 460,734 | 9,576 | 3.42% |
| Building Repairs (p. 92) | 1,119,812 | 991,673 | 887,676 | 936,151 | 942,574 | 128,139 | 12.92% |
| City Hall (p. 94) | 893,173 | 854,243 | 711,015 | 700,080 | 650,407 | 38,930 | 4.56% |
| 6-8 Academy St (p. 96) | 38,742 | 37,162 | 30,890 | 33,079 | 29,160 | 1,580 | 4.25% |
| 85 Church St (p. 97) | 0 | 0 | 0 | 1 | 0 | 0 | 0.00% |
| Courthouse (p. 98) | 71,149 | 67,911 | 63,403 | 65,074 | 47,553 | 3,238 | 4.77% |
| 350 Niagara St (p. 99) | 87,167 | 82,325 | 61,305 | 52,227 | 62,070 | 4,842 | 5.88% |
| Other Historical Properties (p. 100) | 7,951 | 7,801 | 6,223 | 6,217 | 5,827 | 150 | 1.92% |
| Sundry City Properties (p. 101) | 16,835 | 16,440 | 9,703 | -7,367 | 4,949 | 395 | 2.40% |
| Utility and Safety (p. 102) | 94,568 | 90,993 | 89,563 | 85,724 | 83,695 | 3,575 | 3.93% |
| Street lighting (p. 103) | 1,351,000 | 1,426,000 | 1,283,304 | 1,754,418 | 2,336,852 | -75,000 | -5.26% |
| Sidewalk Replacement (p. 104) | 350,000 | 360,000 | 474,649 | 286,292 | 238,761 | -10,000 | -2.78% |
| EFES Administration (p. 105) | 692,241 | 719,592 | 653,985 | 630,954 | 677,990 | -27,351 | -3.80% |
| Bridges and Culverts (detail in Capital) | 149,000 | 149,000 | 149,001 | 97,767 | 110,255 | 0 | 0.00% |
| Road Improvement Program (detail in Capital) | 1,270,000 | 2,331,000 | 1,980,157 | 2,160,303 | 2,216,029 | -1,061,000 | -45.52% |
| Signals (p. 107) | 235,300 | 230,500 | 277,305 | 210,727 | 185,427 | 4,800 | 2.08% |
| Traffic Control Administration (p. 108) | 332,482 | 308,768 | 285,593 | 279,372 | 292,714 | 23,714 | 7.68% |
| School Crossing Guards (p. 110) | 659,376 | 667,301 | 564,001 | 613,907 | 617,339 | -7,925 | -1.19% |
| Railway Crossings (p. 111) | 28,000 | 27,000 | 28,266 | 21,724 | 23,730 | 1,000 | 3.70% |
| Environmental Monitoring (p. 112) | 270,466 | 288,164 | 190,747 | 170,826 | 171,147 | -17,698 | -6.14% |
| Queen Elizabeth Centre (p. 114) | 8,596 | 7,334 | 2,262 | 3,490 | 2,683 | 1,262 | 17.21% |
| Skate board park (p. 115) | 1,964 | 1,926 | 712 | 458 | 1,127 | 38 | 1.97% |
| Merritton Community Centre (p. 116) | 23,788 | 21,036 | 26,198 | 30,365 | 11,714 | 2,752 | 13.08% |
| Garden City Arena Operations (p. 117) | 1,257,215 | 1,140,218 | 806,461 | 677,740 | 970,125 | 116,997 | 10.26% |
| Bill Burgoyne Arena (p. 120) | 405,546 | 257,668 | 242,536 | 212,400 | 211,565 | 147,878 | 57.39% |
| Haig Bowl Arena (p. 122) | 19,515 | 14,177 | 12,268 | 12,560 | 11,762 | 5,338 | 37.65% |
| Merritton Arena (p. 124) | 113,490 | 81,370 | 46,497 | 47,928 | 38,211 | 32,120 | 39.47% |
| Seymour Hannah Complex (p. 126) | 1,044,692 | 421,564 | 762,204 | 586,695 | 422,979 | 623,128 | 147.81% |
| Total EFES | 10,831,459 | 10,880,981 | 9,927,701 | 10,106,416 | 10,827,379 | -49,522 | -0.46% |

ESTIMATE 2021

ENGINEERING, FACILITIES AND ENVIRONMENTAL SERVICES

| EXPENDITURE ACCOUNT | | 2021 BUDGET |
|---------------------|---|--------------------|
| 702.415 | <u>417 - BUILDING REPAIR</u> (2020 - \$135,000) | |
| | CONDITION ASSESSMENTS-PHASE 2 | \$100,000 |
| | UPDATE ACCESSIBILITY AUDIT | 75,000 |
| | ASBESTOS REVIEW INSPECTIONS | 15,000 |
| | ENERGY AUDITS | 15,000 |
| | ROOF REVIEWS | 15,000 |
| | FALL ARREST INSPECTIONS | 5,000 |
| | | <u>\$225,000</u> |
| 712.XXX | <u>STREET LIGHTING:</u> | |
| | HYDRO (2020 - \$1,000,000) | \$1,000,000 |
| | MAINTENANCE (2020 - \$250,000) | 250,000 |
| | IMPROVEMENTS - STREET LIGHTING UPGRADES (2020 - \$175,000) | 100,000 |
| | LOCATES (2020 - \$1,000) | 1,000 |
| | | <u>\$1,351,000</u> |
| 721.XXX | <u>BRIDGE/CULVERT REHABILITATION PROGRAM</u> (2020 - \$149,000) | |
| | 2021 PROGRAM | <u>\$149,000</u> |
| 722.XXX | <u>ROAD & DRAINAGE IMPROVEMENT PROGRAMS</u> (2020 - \$2,331,000) | |
| | 2021 PROGRAM | <u>\$1,270,000</u> |
| 750.600 | <u>GARDEN CITY ARENA COMPLEX</u> | |
| | <u>102 - SMALL TOOLS AND EQUIPMENT</u> (2020 - \$4,950) | |
| | MISCELLANEOUS TOOLS | \$1,799 |
| | HOCKEY NET MESH | 1,500 |
| | RINK GLASS | 1,000 |
| | POWDER COAT AND REPAIR 2 NETS | 750 |
| | | <u>\$5,049</u> |

ESTIMATE 2021

ENGINEERING, FACILITIES AND ENVIRONMENTAL SERVICES

| EXPENDITURE ACCOUNT | 2021 BUDGET |
|---|-----------------|
| 750.605 <u>BILL BURGOWNE ARENA</u> | |
| <u>102 - SMALL TOOLS AND EQUIPMENT (2020 - \$11,200)</u> | |
| INSTALL CO SENSORS (PHASE 2) | \$7,500 |
| TABLES AND CHAIRS | 1,500 |
| SMALL HAND TOOLS | 1,000 |
| HOCKEY NET MESH | 800 |
| ZAMBONI BLADES | 400 |
| MISCELLANEOUS TOOLS | 224 |
| | <u>\$11,424</u> |
| 750.620 <u>SEYMOUR HANNAH SPORTS AND ENTERTAINMENT COMPLEX</u> | |
| <u>102 - SMALL TOOLS AND EQUIPMENT (2020 - \$29,250)</u> | |
| TABLES AND CHAIRS | \$7,500 |
| STEAM CLEANER | 7,000 |
| RINK GLASS | 6,500 |
| MESH FOR NETS | 5,500 |
| ZAMBONI/OLYMPIA BLADES | 1,150 |
| MAINTENANCE TOOLS | 1,000 |
| BACK PACK VACUUM | 600 |
| MISCELLANEOUS TOOLS | 585 |
| | <u>\$29,835</u> |
| <u>180 - IMPROVEMENTS-NON TCA (2020 - \$10,000)</u> | |
| ELECTRIC CART FOR ICE MAKING | <u>\$35,000</u> |

City of St Catharines
Building Maintenance
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 702.410.001 Salaries/Wages-Regular | 91,760 | 90,617 | 91,118 | 91,353 | 99,714 | 1,143 | 1.26% |
| 702.410.002 Salaries/Wages-Overtime | 17,004 | 17,004 | 16,687 | 17,278 | 14,603 | 0 | 0.00% |
| 702.410.003 Salaries/Wages-Ext Svce | 7,788 | 5,719 | 0 | 571 | 0 | 2,069 | 36.18% |
| 702.410.006 Sick Pay | 7,002 | 7,002 | 24,639 | 11,731 | 25,929 | 0 | 0.00% |
| 702.410.007 Holiday/Vacation Pay | 60,674 | 60,594 | 71,774 | 82,989 | 79,228 | 80 | 0.13% |
| 702.410.009 Doctor's Appointments | 0 | 0 | 750 | 1,120 | 661 | 0 | 0.00% |
| Total Salaries and Wages | 184,228 | 180,936 | 204,968 | 205,042 | 220,135 | 3,292 | 1.82% |
| Benefits | | | | | | | |
| 702.410.030 Pensions | 25,130 | 23,468 | 16,861 | 16,087 | 84,734 | 1,662 | 7.08% |
| 702.410.031 Other Benefits | 55,647 | 52,454 | 42,051 | 37,422 | 101,167 | 3,193 | 6.09% |
| 702.410.032 Workers Compensation | 7,106 | 6,644 | 6,365 | 5,814 | 32,156 | 462 | 6.95% |
| 702.410.033 Employment Insurance | 3,571 | 3,332 | 3,267 | 2,886 | 14,148 | 239 | 7.17% |
| 702.410.040 Meal Allowance | 401 | 401 | 603 | 426 | 370 | 0 | 0.00% |
| 702.410.041 Safety Shoes | 2,056 | 2,000 | 3,425 | 2,100 | 2,975 | 56 | 2.80% |
| Total Benefits | 93,911 | 88,299 | 72,572 | 64,735 | 235,550 | 5,612 | 6.36% |
| Equipment Operations | | | | | | | |
| 702.410.050 Rentals | 1,000 | 500 | 802 | 621 | 62 | 500 | 100.00% |
| 702.410.053 Service Contracts | 1,305 | 1,280 | 1,099 | 1,099 | 1,099 | 25 | 1.95% |
| Total Equipment Operations | 2,305 | 1,780 | 1,901 | 1,720 | 1,161 | 525 | 29.49% |
| Materials | | | | | | | |
| 702.410.102 Small Tools/Equipment | 510 | 500 | 259 | 373 | 424 | 10 | 2.00% |
| 702.410.110 Uniform Clothing | 1,500 | 1,500 | 0 | 341 | 2,409 | 0 | 0.00% |
| Total Materials | 2,010 | 2,000 | 259 | 714 | 2,833 | 10 | 0.50% |
| Office and Related Expenses | | | | | | | |
| 702.410.306 Cellular Phones | 2,601 | 2,550 | 1,558 | 1,034 | -227 | 51 | 2.00% |
| 702.410.330 Office Furniture NTCA | 0 | 0 | 505 | 0 | 0 | 0 | 0.00% |
| Total Office and Related Expenses | 2,601 | 2,550 | 2,063 | 1,034 | -227 | 51 | 2.00% |
| Other Service Charges | | | | | | | |
| 702.410.401 Conferences/Conventions | 765 | 750 | 0 | 51 | 0 | 15 | 2.00% |
| 702.410.402 Training | 3,571 | 3,500 | 14 | 1,340 | 1,282 | 71 | 2.03% |
| Total Other Service Charges | 4,336 | 4,250 | 14 | 1,391 | 1,282 | 86 | 2.02% |
| Total Expenditures | 289,391 | 279,815 | 281,777 | 274,636 | 460,734 | 9,576 | 3.42% |

City of St Catharines
Building Maintenance
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Total Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | 289,391 | 279,815 | 281,777 | 274,636 | 460,734 | 9,576 | 3.42% |

City of St Catharines
Building Repairs
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 702.415.001 Salaries/Wages-Regular | 409,469 | 403,323 | 273,058 | 263,661 | 294,198 | 6,146 | 1.52% |
| 702.415.002 Salaries/Wages-Overtime | 20,004 | 20,004 | 26,839 | 27,029 | 17,715 | 0 | 0.00% |
| 702.415.003 Salaries/Wages-Ext Svce | 0 | 0 | 0 | 413 | 0 | 0 | 0.00% |
| 702.415.006 Sick Pay | 20,002 | 20,002 | 64,071 | 73,729 | 38,923 | 0 | 0.00% |
| 702.415.007 Holiday/Vacation Pay | 109,075 | 109,021 | 134,821 | 153,835 | 109,241 | 54 | 0.05% |
| 702.415.009 Doctor's Appointments | 0 | 0 | 2,677 | 2,017 | 2,108 | 0 | 0.00% |
| Total Salaries and Wages | 558,550 | 552,350 | 501,466 | 520,684 | 462,185 | 6,200 | 1.12% |
| Benefits | | | | | | | |
| 702.415.030 Pensions | 65,236 | 62,130 | 64,785 | 62,586 | 146,786 | 3,106 | 5.00% |
| 702.415.031 Other Benefits | 109,511 | 104,296 | 90,403 | 83,794 | 151,060 | 5,215 | 5.00% |
| 702.415.032 Workers Compensation | 13,371 | 12,734 | 14,677 | 14,756 | 33,092 | 637 | 5.00% |
| 702.415.033 Employment Insurance | 5,474 | 5,213 | 7,171 | 6,749 | 17,372 | 261 | 5.01% |
| 702.415.040 Meal Allowance | 0 | 0 | 66 | 120 | 176 | 0 | 0.00% |
| 702.415.041 Safety Shoes | 3,325 | 3,400 | 4,225 | 2,975 | 2,800 | -75 | -2.21% |
| Total Benefits | 196,917 | 187,773 | 181,327 | 170,980 | 351,286 | 9,144 | 4.87% |
| Equipment Operations | | | | | | | |
| 702.415.050 Rentals | 1,020 | 1,000 | 0 | 8 | 23 | 20 | 2.00% |
| 702.415.053 Service Contracts | 48,969 | 48,000 | 42,939 | 42,279 | 40,897 | 969 | 2.02% |
| 702.415.054 Repairs-equipment | 510 | 500 | 0 | 0 | 0 | 10 | 2.00% |
| 702.415.067 Car Allowance/Mileage | 1,530 | 1,500 | 1,090 | 1,871 | 1,993 | 30 | 2.00% |
| Total Equipment Operations | 52,029 | 51,000 | 44,029 | 44,158 | 42,913 | 1,029 | 2.02% |
| Materials | | | | | | | |
| 702.415.102 Small Tools/Equipment | 7,141 | 7,000 | 6,318 | 6,220 | 8,071 | 141 | 2.01% |
| 702.415.104 General Supplies | 17,280 | 17,000 | 17,769 | 18,436 | 19,048 | 280 | 1.65% |
| 702.415.109 Safety/Protective Equip't | 0 | 0 | 29 | 0 | 244 | 0 | 0.00% |
| 702.415.110 Uniform Clothing | 0 | 4,000 | 3,679 | 2,119 | 2,509 | -4,000 | -100.00% |
| 702.415.113 Damage/Obsolescence | 0 | 0 | 0 | -3,046 | 0 | 0 | 0.00% |
| Total Materials | 24,421 | 28,000 | 27,795 | 23,729 | 29,872 | -3,579 | -12.78% |
| Building and Maintenance | | | | | | | |
| 702.415.162 Repairs | 2,000 | 0 | 1,503 | 0 | 107 | 2,000 | 0.00% |
| 702.415.173 Insurance-Tools/Equipt | 22,592 | 0 | 14,694 | 0 | 0 | 22,592 | 0.00% |
| Total Building and Maintenance | 24,592 | 0 | 16,197 | 0 | 107 | 24,592 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 702.415.306 Cellular Phones | 7,549 | 7,400 | 4,684 | 4,190 | 2,322 | 149 | 2.01% |
| 702.415.307 Printing | 0 | 0 | 380 | 384 | 258 | 0 | 0.00% |
| 702.415.312 Books and Publications | 765 | 750 | 603 | 259 | 122 | 15 | 2.00% |

City of St Catharines

Building Repairs

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| 702.415.330 Furniture/Equipment NTCA | 0 | 0 | 505 | 0 | 0 | 0 | 0.00% |
| Total Office and Related Expenses | 8,314 | 8,150 | 6,172 | 4,833 | 2,702 | 164 | 2.01% |
| | | | | | | | |
| Other Service Charges | | | | | | | |
| 702.415.401 Conferences/Conventions | 5,100 | 5,000 | 1,350 | 3,237 | 3,352 | 100 | 2.00% |
| 702.415.402 Training | 20,400 | 20,000 | 12,246 | 19,116 | 12,718 | 400 | 2.00% |
| 702.415.405 Subscriptions/Memb'ship | 4,489 | 4,400 | 5,492 | 2,260 | 2,274 | 89 | 2.02% |
| 702.415.417 Study/Consulting Fees | 225,000 | 135,000 | 92,367 | 147,154 | 35,165 | 90,000 | 66.67% |
| Total Other Service Charges | 254,989 | 164,400 | 111,455 | 171,767 | 53,509 | 90,589 | 55.10% |
| | | | | | | | |
| Total Expenditures | 1,119,812 | 991,673 | 888,441 | 936,151 | 942,574 | 128,139 | 12.92% |
| | | | | | | | |
| Revenue | | | | | | | |
| 702.415.800 Miscellaneous Revenue | 0 | 0 | -765 | 0 | 0 | 0 | 0.00% |
| Total Revenue | 0 | 0 | -765 | 0 | 0 | 0 | 0.00% |
| | | | | | | | |
| Total Revenue | 0 | 0 | -765 | 0 | 0 | 0 | 0.00% |
| | | | | | | | |
| Total Net Expenditures | 1,119,812 | 991,673 | 887,676 | 936,151 | 942,574 | 128,139 | 12.92% |

City of St Catharines

City Hall

2021 Operating Budget - Expenditures by Object

| | | 2021 | 2020 | 2019 | 2018 | 2017 | \$ Change | % Change |
|---------------------------------------|-------------------------|----------------|----------------|----------------|----------------|----------------|---------------|----------------|
| | | Budget | Budget | Actuals | Actuals | Actuals | 2020 Budget | 2020 Budget |
| Object of Expenditure | | | | | | | | |
| Salaries and Wages | | | | | | | | |
| 702.425.001 | Salaries/Wages-Regular | 281,650 | 275,984 | 206,405 | 220,484 | 264,222 | 5,666 | 2.05% |
| 702.425.002 | Salaries/Wages-Overtime | 7,504 | 7,504 | 11,484 | 8,022 | 7,731 | 0 | 0.00% |
| 702.425.003 | Salaries/Wages - Extra | 62,213 | 62,404 | 49,023 | 54,334 | 0 | -191 | -0.31% |
| 702.425.008 | Modified Work | 0 | 0 | 0 | 0 | 3,090 | 0 | 0.00% |
| Total Salaries and Wages | | 351,367 | 345,892 | 266,912 | 282,840 | 275,043 | 5,475 | 1.58% |
| Benefits | | | | | | | | |
| 702.425.030 | Pensions | 51,950 | 46,830 | 32,388 | 35,410 | 473 | 5,120 | 10.93% |
| 702.425.031 | Other Benefits | 55,802 | 41,458 | 29,655 | 34,598 | 407 | 14,344 | 34.60% |
| 702.425.032 | Workers Compensation | 13,201 | 11,613 | 8,518 | 9,183 | 99 | 1,588 | 13.67% |
| 702.425.033 | Employment Insurance | 8,510 | 7,816 | 5,434 | 5,849 | 65 | 694 | 8.88% |
| Total Benefits | | 129,463 | 107,717 | 75,995 | 85,040 | 1,044 | 21,746 | 20.19% |
| Equipment Operations | | | | | | | | |
| 702.425.050 | Rentals | 784 | 800 | 1,022 | 1,251 | 655 | -16 | -2.00% |
| 702.425.053 | Service Contracts | 59,874 | 58,500 | 30,864 | 43,000 | 57,158 | 1,374 | 2.35% |
| 702.425.054 | Repairs-equipment | 2,040 | 2,000 | 373 | 27 | 778 | 40 | 2.00% |
| Total Equipment Operations | | 62,698 | 61,300 | 32,259 | 44,278 | 58,591 | 1,398 | 2.28% |
| Materials | | | | | | | | |
| 702.425.102 | Small Tools/Equipment | 1,020 | 1,000 | 788 | 1,306 | 1,064 | 20 | 2.00% |
| 702.425.104 | General Supplies | 5,100 | 5,000 | 3,117 | 3,200 | 5,013 | 100 | 2.00% |
| Total Materials | | 6,120 | 6,000 | 3,905 | 4,506 | 6,077 | 120 | 2.00% |
| Building and Maintenance | | | | | | | | |
| 702.425.150 | Cleaning Serv-contract | 5,610 | 5,000 | 2,169 | 3,405 | 4,031 | 610 | 12.20% |
| 702.425.151 | Cleaning Supplies | 8,000 | 5,000 | 4,383 | 4,373 | 5,060 | 3,000 | 60.00% |
| 702.425.152 | Gen Bldg Mtnce Supplies | 20,000 | 16,000 | 18,702 | 18,921 | 17,271 | 4,000 | 25.00% |
| 702.425.153 | Snow Removal | 3,060 | 3,000 | 2,677 | 793 | 666 | 60 | 2.00% |
| 702.425.161 | Vandalism-Graffiti | 0 | 0 | 336 | 0 | 0 | 0 | 0.00% |
| 702.425.162 | Repairs | 96,974 | 95,057 | 115,910 | 91,225 | 79,660 | 1,917 | 2.02% |
| 702.425.163 | Heat,Light,Power,Water | 171,750 | 170,450 | 145,050 | 150,543 | 160,714 | 1,300 | 0.76% |
| 702.425.173 | Insurance-Bldg/Contents | 19,031 | 11,777 | 11,045 | 11,346 | 11,133 | 7,254 | 61.59% |
| 702.425.180 | Improvements-Non TCA | 0 | 0 | 29,500 | 13,601 | 13,053 | 0 | 0.00% |
| Total Building and Maintenance | | 324,425 | 306,284 | 329,772 | 294,207 | 291,588 | 18,141 | 5.92% |
| Contracts | | | | | | | | |
| 702.425.205 | Contract-Security | 37,939 | 46,500 | 46,293 | 45,769 | 43,192 | -8,561 | -18.41% |
| 702.425.206 | Contracts-Waste Disp'l | 10,200 | 10,000 | 6,585 | 6,611 | 6,426 | 200 | 2.00% |
| 702.425.235 | Contracts-Pest Control | 306 | 300 | 0 | 183 | 0 | 6 | 2.00% |
| Total Contracts | | 48,445 | 56,800 | 52,878 | 52,563 | 49,618 | -8,355 | -14.71% |

City of St Catharines

City Hall

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Office and Related Expenses | | | | | | | |
| 702.425.306 Cell Phones | 255 | 250 | 0 | 0 | 0 | 5 | 2.00% |
| Total Office and Related Expenses | 255 | 250 | 0 | 0 | 0 | 5 | 2.00% |
| Properties | | | | | | | |
| 702.425.350 Office Equipmt/Furniture | 0 | 0 | 0 | 0 | 15,182 | 0 | 0.00% |
| 702.425.354 Other Equipment | 0 | 0 | 0 | 0 | 4,385 | 0 | 0.00% |
| Total Properties | 0 | 0 | 0 | 0 | 19,567 | 0 | 0.00% |
| Other Service Charges | | | | | | | |
| 702.425.417 Study/Consulting Fees | 0 | 0 | 148 | 148 | 131 | 0 | 0.00% |
| 702.425.450 Miscellaneous | 20,400 | 20,000 | 0 | 0 | 0 | 400 | 2.00% |
| Total Other Service Charges | 20,400 | 20,000 | 148 | 148 | 131 | 400 | 2.00% |
| Total Expenditures | 943,173 | 904,243 | 761,869 | 763,582 | 701,659 | 38,930 | 4.31% |
| Revenue | | | | | | | |
| 702.425.860 Vending Machines | 0 | 0 | -1,307 | -1,393 | -1,251 | 0 | 0.00% |
| 702.425.950 Allocation-Waterworks | -50,000 | -50,000 | -50,000 | -50,000 | -50,000 | 0 | 0.00% |
| Total Revenue | -50,000 | -50,000 | -51,307 | -51,393 | -51,251 | 0 | 0.00% |
| Transfer from Reserve | | | | | | | |
| 702.425.900 Transfer from reserve | 0 | 0 | 0 | -12,109 | 0 | 0 | 0.00% |
| Total Transfer from Reserve | 0 | 0 | 0 | -12,109 | 0 | 0 | 0.00% |
| Total Revenue | -50,000 | -50,000 | -51,307 | -63,502 | -51,251 | 0 | 0.00% |
| Total Net Expenditures | 893,173 | 854,243 | 710,562 | 700,080 | 650,408 | 38,930 | 4.56% |

City of St Catharines

6-8 Academy St

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Equipment Operations | | | | | | | |
| 702.445.053 Service Contracts | 1,938 | 1,900 | 2,351 | 759 | 655 | 38 | 2.00% |
| Total Equipment Operations | 1,938 | 1,900 | 2,351 | 759 | 655 | 38 | 2.00% |
| Building and Maintenance | | | | | | | |
| 702.445.150 Cleaning Services | 6,732 | 6,000 | 5,961 | 7,269 | 5,404 | 732 | 12.20% |
| 702.445.152 Genl Bldg Mntce Supplies | 0 | 0 | 0 | 47 | 77 | 0 | 0.00% |
| 702.445.153 Snow Removal | 1,400 | 700 | 1,704 | 204 | 108 | 700 | 100.00% |
| 702.445.162 Repairs | 6,259 | 6,136 | 3,241 | 6,275 | 1,831 | 123 | 2.00% |
| 702.445.163 Heat,Light,Power,Water | 18,250 | 19,052 | 15,187 | 15,284 | 17,898 | -802 | -4.21% |
| 702.445.173 Insurance-Bldg/Contents | 1,919 | 1,174 | 1,107 | 1,144 | 1,136 | 745 | 63.46% |
| Total Building and Maintenance | 34,560 | 33,062 | 27,200 | 30,223 | 26,454 | 1,498 | 4.53% |
| Office and Related Expenses | | | | | | | |
| 702.445.305 Telephone | 2,244 | 2,200 | 1,339 | 2,097 | 2,051 | 44 | 2.00% |
| Total Office and Related Expenses | 2,244 | 2,200 | 1,339 | 2,097 | 2,051 | 44 | 2.00% |
| Total Expenditures | 38,742 | 37,162 | 30,890 | 33,079 | 29,160 | 1,580 | 4.25% |
| Total Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | 38,742 | 37,162 | 30,890 | 33,079 | 29,160 | 1,580 | 4.25% |

City of St Catharines

85 Church St

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Equipment Operations | | | | | | | |
| 702.450.053 Service Contracts | 4,789 | 4,700 | 4,719 | 4,034 | 4,301 | 89 | 1.89% |
| Total Equipment Operations | 4,789 | 4,700 | 4,719 | 4,034 | 4,301 | 89 | 1.89% |
| Building and Maintenance | | | | | | | |
| 702.450.161 Graffiti Removal | 0 | 0 | 168 | 0 | 0 | 0 | 0.00% |
| 702.450.162 Repairs | 17,328 | 16,988 | 25,803 | 17,455 | 8,756 | 340 | 2.00% |
| 702.450.173 Insurance-Bldg/Contents | 7,251 | 4,443 | 4,187 | 4,327 | 4,293 | 2,808 | 63.20% |
| 702.450.180 Improvements-Non TCA | 30,000 | 20,000 | 3,000 | 0 | 0 | 10,000 | 50.00% |
| Total Building and Maintenance | 54,579 | 41,431 | 33,158 | 21,782 | 13,049 | 13,148 | 31.73% |
| Other Service Charges | | | | | | | |
| 702.450.448 Allocation to Capital | 103,799 | 117,036 | 125,290 | 137,352 | 145,817 | -13,237 | -11.31% |
| Total Other Service Charges | 103,799 | 117,036 | 125,290 | 137,352 | 145,817 | -13,237 | -11.31% |
| Total Expenditures | 163,167 | 163,167 | 163,167 | 163,168 | 163,167 | 0 | 0.00% |
| Revenue | | | | | | | |
| 702.450.814 Rent Receivable | -163,167 | -163,167 | -163,167 | -163,167 | -163,167 | 0 | 0.00% |
| Total Revenue | -163,167 | -163,167 | -163,167 | -163,167 | -163,167 | 0 | 0.00% |
| Total Revenue | -163,167 | -163,167 | -163,167 | -163,167 | -163,167 | 0 | 0.00% |
| Total Net Expenditures | 0 | 0 | 0 | 1 | 0 | 0 | 0.00% |

City of St Catharines

Courthouse

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Equipment Operations | | | | | | | |
| 702.456.053 Service Contracts | 4,080 | 4,000 | 3,529 | 4,420 | 3,787 | 80 | 2.00% |
| Total Equipment Operations | 4,080 | 4,000 | 3,529 | 4,420 | 3,787 | 80 | 2.00% |
| Building and Maintenance | | | | | | | |
| 702.456.150 Cleaning/Custodian | 9,250 | 5,000 | 2,371 | 7,043 | 2,872 | 4,250 | 85.00% |
| 702.456.152 Building Mntce Supplies | 0 | 0 | 43 | 36 | 25 | 0 | 0.00% |
| 702.456.153 Snow/Yard Mntce | 0 | 1,000 | 0 | 275 | 0 | -1,000 | -100.00% |
| 702.456.162 Repairs Building | 18,408 | 18,408 | 12,563 | 19,087 | 8,670 | 0 | 0.00% |
| 702.456.163 Heat,light,power,water | 31,550 | 31,000 | 28,257 | 29,089 | 17,941 | 550 | 1.77% |
| 702.456.169 Courthouse Clock | 0 | 3,500 | 0 | -3,400 | 0 | -3,500 | -100.00% |
| 702.456.173 Insurance-Bldg,Contents | 7,351 | 4,503 | 4,243 | 4,386 | 4,351 | 2,848 | 63.25% |
| 702.456.180 Improvements-Non TCA | 0 | 0 | 16,350 | 8,916 | 9,907 | 0 | 0.00% |
| Total Building and Maintenance | 66,559 | 63,411 | 63,827 | 65,432 | 43,766 | 3,148 | 4.96% |
| Contracts | | | | | | | |
| 702.456.235 Contract-Pest Control | 510 | 500 | 0 | 0 | 0 | 10 | 2.00% |
| Total Contracts | 510 | 500 | 0 | 0 | 0 | 10 | 2.00% |
| Total Expenditures | 71,149 | 67,911 | 67,356 | 69,852 | 47,553 | 3,238 | 4.77% |
| Revenue | | | | | | | |
| 702.456.800 Miscellaneous Revenue | 0 | 0 | -2,230 | 0 | 0 | 0 | 0.00% |
| 702.456.814 Rental Fees | 0 | 0 | -1,723 | -4,778 | 0 | 0 | 0.00% |
| Total Revenue | 0 | 0 | -3,953 | -4,778 | 0 | 0 | 0.00% |
| Total Revenue | 0 | 0 | -3,953 | -4,778 | 0 | 0 | 0.00% |
| Total Net Expenditures | 71,149 | 67,911 | 63,403 | 65,074 | 47,553 | 3,238 | 4.77% |

City of St Catharines

350 Niagara St

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Equipment Operations | | | | | | | |
| 702.461.053 Service Contracts | 4,590 | 4,500 | 4,110 | 3,703 | 1,792 | 90 | 2.00% |
| 702.461.054 Equipment - repairs | 0 | 150 | 72 | 0 | 0 | -150 | -100.00% |
| Total Equipment Operations | 4,590 | 4,650 | 4,182 | 3,703 | 1,792 | -60 | -1.29% |
| Building and Maintenance | | | | | | | |
| 702.461.150 Cleaning Service | 22,440 | 20,000 | 16,958 | 16,523 | 15,002 | 2,440 | 12.20% |
| 702.461.152 Maintenance Supplies | 1,400 | 1,000 | 995 | 801 | 807 | 400 | 40.00% |
| 702.461.162 Repairs | 19,648 | 19,260 | 11,336 | 9,010 | 13,136 | 388 | 2.01% |
| 702.461.163 Heat,Light,Power,Water | 22,950 | 22,683 | 17,731 | 18,410 | 18,610 | 267 | 1.18% |
| 702.461.173 Insurance-Bldg/Contents | 2,879 | 1,732 | 1,646 | 1,687 | 1,673 | 1,147 | 66.22% |
| 702.461.180 Improvements Non TCA | 0 | 0 | 0 | -6,141 | 0 | 0 | 0.00% |
| Total Building and Maintenance | 69,317 | 64,675 | 48,666 | 40,290 | 49,228 | 4,642 | 7.18% |
| Contracts | | | | | | | |
| 702.461.205 Contracts-Security | 8,150 | 7,500 | 7,971 | 7,617 | 6,976 | 650 | 8.67% |
| 702.461.206 Contracts - Garbage | 4,600 | 5,000 | 486 | 536 | 523 | -400 | -8.00% |
| 702.461.235 Contracts-Pest Control | 510 | 500 | 0 | 81 | 422 | 10 | 2.00% |
| Total Contracts | 13,260 | 13,000 | 8,457 | 8,234 | 7,921 | 260 | 2.00% |
| Properties | | | | | | | |
| 702.461.350 Furniture/Equipment TCA | 0 | 0 | 0 | 0 | 3,129 | 0 | 0.00% |
| Total Properties | 0 | 0 | 0 | 0 | 3,129 | 0 | 0.00% |
| Total Expenditures | 87,167 | 82,325 | 61,305 | 52,227 | 62,070 | 4,842 | 5.88% |
| Total Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | 87,167 | 82,325 | 61,305 | 52,227 | 62,070 | 4,842 | 5.88% |

City of St Catharines
Other Historical Properties
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Equipment Operations | | | | | | | |
| 702.462.053 Service Contracts | 816 | 800 | 3 | 431 | 218 | 16 | 2.00% |
| Total Equipment Operations | 816 | 800 | 3 | 431 | 218 | 16 | 2.00% |
| Building and Maintenance | | | | | | | |
| 702.462.162 Repairs | 2,446 | 2,426 | 2,368 | 2,128 | 1,999 | 20 | 0.82% |
| 702.462.163 Heat,light,power,water | 3,750 | 4,000 | 3,310 | 3,097 | 3,053 | -250 | -6.25% |
| 702.462.173 Insurance-Ppty/Contents | 939 | 575 | 542 | 561 | 557 | 364 | 63.30% |
| Total Building and Maintenance | 7,135 | 7,001 | 6,220 | 5,786 | 5,609 | 134 | 1.91% |
| Total Expenditures | 7,951 | 7,801 | 6,223 | 6,217 | 5,827 | 150 | 1.92% |
| Total Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | 7,951 | 7,801 | 6,223 | 6,217 | 5,827 | 150 | 1.92% |

City of St Catharines
Sundry City Properties
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Equipment Operations | | | | | | | |
| 702.465.053 Service Contracts | 0 | 0 | 175 | 225 | 178 | 0 | 0.00% |
| Total Equipment Operations | 0 | 0 | 175 | 225 | 178 | 0 | 0.00% |
| Building and Maintenance | | | | | | | |
| 702.465.162 Repairs | 13,097 | 12,840 | 4,732 | 8,261 | 23,208 | 257 | 2.00% |
| 702.465.163 Heat,Light,Power,Water | 3,738 | 3,600 | 3,321 | 3,722 | 2,911 | 138 | 3.83% |
| 702.465.180 Improvements-Non TCA | 0 | 0 | 8,000 | 0 | 0 | 0 | 0.00% |
| Total Building and Maintenance | 16,835 | 16,440 | 16,053 | 11,983 | 26,119 | 395 | 2.40% |
| Other Service Charges | | | | | | | |
| 702.465.417 Study/Consulting Fees | 0 | 0 | 0 | 0 | -3,540 | 0 | 0.00% |
| Total Other Service Charges | 0 | 0 | 0 | 0 | -3,540 | 0 | 0.00% |
| Total Expenditures | 16,835 | 16,440 | 16,228 | 12,208 | 22,757 | 395 | 2.40% |
| Revenue | | | | | | | |
| 702.465.834 Miscellaneous recoverable | 0 | 0 | -6,525 | -19,575 | 0 | 0 | 0.00% |
| Total Revenue | 0 | 0 | -6,525 | -19,575 | 0 | 0 | 0.00% |
| Transfer from Reserve | | | | | | | |
| 702.465.900 Transfer from Reserve | 0 | 0 | 0 | 0 | -17,808 | 0 | 0.00% |
| Total Transfer from Reserve | 0 | 0 | 0 | 0 | -17,808 | 0 | 0.00% |
| Total Revenue | 0 | 0 | -6,525 | -19,575 | -17,808 | 0 | 0.00% |
| Total Net Expenditures | 16,835 | 16,440 | 9,703 | -7,367 | 4,949 | 395 | 2.40% |

City of St Catharines
Utility and Safety
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 711.105.001 Salaries/Wages-Regular | 68,898 | 67,745 | 59,306 | 59,648 | 64,320 | 1,153 | 1.70% |
| 711.105.002 Salaries/Wages-Overtime | 0 | 255 | 0 | 0 | 0 | -255 | -100.00% |
| 711.105.006 Sick Pay | 0 | 0 | 1,793 | 0 | 0 | 0 | 0.00% |
| 711.105.007 Holiday/Vacation Pay | 0 | 0 | 7,610 | 6,923 | 373 | 0 | 0.00% |
| 711.105.009 Doctors Appointment | 0 | 0 | 37 | 0 | 0 | 0 | 0.00% |
| Total Salaries and Wages | 68,898 | 68,000 | 68,746 | 66,571 | 64,693 | 898 | 1.32% |
| Benefits | | | | | | | |
| 711.105.030 Pensions | 11,182 | 10,915 | 9,472 | 9,228 | 9,105 | 267 | 2.45% |
| 711.105.031 Other Benefits | 8,019 | 5,982 | 5,089 | 4,583 | 4,046 | 2,037 | 34.05% |
| 711.105.032 Workers Compensation | 2,742 | 2,455 | 2,201 | 2,188 | 2,055 | 287 | 11.69% |
| 711.105.033 Employment Insurance | 1,402 | 1,291 | 1,092 | 1,093 | 1,065 | 111 | 8.60% |
| 711.105.041 Safety Shoes | 175 | 200 | 250 | 175 | 175 | -25 | -12.50% |
| Total Benefits | 23,520 | 20,843 | 18,104 | 17,267 | 16,446 | 2,677 | 12.84% |
| Equipment Operations | | | | | | | |
| 711.105.067 Car Allowance/Mileage | 1,750 | 1,750 | 1,995 | 1,540 | 1,820 | 0 | 0.00% |
| Total Equipment Operations | 1,750 | 1,750 | 1,995 | 1,540 | 1,820 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 711.105.306 Cellular Phones | 400 | 400 | 718 | 346 | 520 | 0 | 0.00% |
| Total Office and Related Expenses | 400 | 400 | 718 | 346 | 520 | 0 | 0.00% |
| Other Service Charges | | | | | | | |
| 711.105.405 Subscriptions/Memberships | 0 | 0 | 0 | 0 | 217 | 0 | 0.00% |
| Total Other Service Charges | 0 | 0 | 0 | 0 | 217 | 0 | 0.00% |
| Total Expenditures | 94,568 | 90,993 | 89,563 | 85,724 | 83,696 | 3,575 | 3.93% |
| Total Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | 94,568 | 90,993 | 89,563 | 85,724 | 83,696 | 3,575 | 3.93% |

City of St Catharines

Street lighting

2021 Operating Budget - Expenditures by Object

| | | 2021 | 2020 | 2019 | 2018 | 2017 | \$ Change | % Change |
|------------------------------|---------------------------|------------------|------------------|------------------|------------------|------------------|----------------|---------------|
| | | Budget | Budget | Actuals | Actuals | Actuals | 2020 Budget | 2020 Budget |
| Object of Expenditure | | | | | | | | |
| Properties | | | | | | | | |
| 712.100.000 | Street Lighting-Energy | 1,000,000 | 1,000,000 | 936,343 | 1,068,039 | 1,914,830 | 0 | 0.00% |
| 712.105.000 | St Lighting-Improvements | 100,000 | 175,000 | 115,455 | 349,499 | 101,221 | -75,000 | -42.86% |
| 712.110.000 | Street Lighting-Mtce | 250,000 | 250,000 | 231,507 | 342,382 | 327,930 | 0 | 0.00% |
| 712.111.000 | Street Light-Locates | 1,000 | 1,000 | 0 | 0 | 0 | 0 | 0.00% |
| Total Properties | | 1,351,000 | 1,426,000 | 1,283,305 | 1,759,920 | 2,343,981 | -75,000 | -5.26% |
| Total Expenditures | | | | | | | | |
| | | 1,351,000 | 1,426,000 | 1,283,305 | 1,759,920 | 2,343,981 | -75,000 | -5.26% |
| Revenue | | | | | | | | |
| 712.115.000 | Street Light Recoverables | 0 | 0 | 0 | -5,502 | -7,129 | 0 | 0.00% |
| Total Revenue | | 0 | 0 | 0 | -5,502 | -7,129 | 0 | 0.00% |
| Total Revenue | | | | | | | | |
| | | 0 | 0 | 0 | -5,502 | -7,129 | 0 | 0.00% |
| Total Net Expenditures | | | | | | | | |
| | | 1,351,000 | 1,426,000 | 1,283,305 | 1,754,418 | 2,336,852 | -75,000 | -5.26% |

City of St Catharines
Sidewalk Replacement
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Contracts | | | | | | | |
| 720.100.500 Construction Contract | 350,000 | 360,000 | 323,646 | 268,149 | 244,313 | -10,000 | -2.78% |
| 720.100.501 Walkway Repair | 0 | 0 | 110,000 | 0 | 0 | 0 | 0.00% |
| 720.100.505 Engineering Services | 0 | 0 | 32,561 | 10,663 | -4,237 | 0 | 0.00% |
| 720.100.510 Testing/Inspection | 0 | 0 | 752 | 469 | 526 | 0 | 0.00% |
| 720.100.514 City Inspection | 0 | 0 | 690 | 11 | 159 | 0 | 0.00% |
| 720.100.520 Engineering - Allocation | 0 | 0 | 7,000 | 7,000 | -2,000 | 0 | 0.00% |
| Total Contracts | 350,000 | 360,000 | 474,649 | 286,292 | 238,761 | -10,000 | -2.78% |
| | | | | | | | |
| Total Expenditures | 350,000 | 360,000 | 474,649 | 286,292 | 238,761 | -10,000 | -2.78% |
| | | | | | | | |
| Total Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| | | | | | | | |
| Total Net Expenditures | 350,000 | 360,000 | 474,649 | 286,292 | 238,761 | -10,000 | -2.78% |

City of St Catharines
EFES Administration
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 715.100.001 Salaries/Wages-Regular | 421,930 | 414,623 | 279,242 | 301,425 | 476,309 | 7,307 | 1.76% |
| 715.100.002 Salaries/Wages-Overtime | 1,004 | 1,004 | 103 | 92 | 0 | 0 | 0.00% |
| 715.100.003 Salaries/Wages-Ext Svce | 4,646 | 4,564 | 23,862 | 0 | 0 | 82 | 1.80% |
| 715.100.006 Sick Pay | 0 | 0 | 2,286 | 4,798 | 0 | 0 | 0.00% |
| 715.100.007 Holiday/Vacation Pay | 186 | 183 | 73,847 | 66,464 | 4,283 | 3 | 1.64% |
| 715.100.009 Doctor's Appointments | 0 | 0 | 1,007 | 939 | 0 | 0 | 0.00% |
| Total Salaries and Wages | 427,766 | 420,374 | 380,347 | 373,718 | 480,592 | 7,392 | 1.76% |
| Benefits | | | | | | | |
| 715.100.030 Pensions | 66,750 | 65,366 | 41,964 | 49,426 | 70,434 | 1,384 | 2.12% |
| 715.100.031 Other Benefits | 60,800 | 56,120 | 44,992 | 42,435 | 39,953 | 4,680 | 8.34% |
| 715.100.032 Workers Compensation | 13,499 | 12,012 | 9,963 | 9,522 | 11,990 | 1,487 | 12.38% |
| 715.100.033 Employment Insurance | 7,055 | 6,498 | 5,067 | 4,944 | 6,127 | 557 | 8.57% |
| 715.100.041 Safety Shoes | 200 | 200 | 175 | 175 | 350 | 0 | 0.00% |
| Total Benefits | 148,304 | 140,196 | 102,161 | 106,502 | 128,854 | 8,108 | 5.78% |
| Equipment Operations | | | | | | | |
| 715.100.067 Car Allowance/Mileage | 1,000 | 1,000 | 191 | 0 | 137 | 0 | 0.00% |
| Total Equipment Operations | 1,000 | 1,000 | 191 | 0 | 137 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 715.100.303 Courier Charges | 50 | 50 | 40 | 0 | 17 | 0 | 0.00% |
| 715.100.304 Postage | 500 | 500 | 597 | 580 | 289 | 0 | 0.00% |
| 715.100.306 Cell phones | 2,160 | 2,160 | 2,117 | 1,947 | 2,055 | 0 | 0.00% |
| 715.100.307 Printing | 1,250 | 1,250 | 3,501 | 2,440 | 2,013 | 0 | 0.00% |
| 715.100.308 Photocopying | 3,500 | 7,000 | 3,439 | 3,773 | 4,650 | -3,500 | -50.00% |
| 715.100.309 Advertising | 0 | 0 | 0 | 907 | 0 | 0 | 0.00% |
| 715.100.310 Office Supplies | 8,000 | 9,000 | 2,586 | 4,549 | 7,946 | -1,000 | -11.11% |
| 715.100.312 Books and Publications | 900 | 900 | 0 | 254 | 910 | 0 | 0.00% |
| 715.100.318 Cash Processing Fees | 600 | 600 | 786 | 963 | 892 | 0 | 0.00% |
| 715.100.323 Internet Charges | 450 | 450 | 687 | 573 | 378 | 0 | 0.00% |
| 715.100.330 Equipment/Furniture NTCA | 500 | 500 | 0 | 307 | 638 | 0 | 0.00% |
| Total Office and Related Expenses | 17,910 | 22,410 | 13,753 | 16,293 | 19,788 | -4,500 | -20.08% |
| Other Service Charges | | | | | | | |
| 715.100.400 Travelling | 100 | 100 | 0 | 0 | 38 | 0 | 0.00% |

City of St Catharines
EFES Administration
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|-----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| 715.100.401 Conferences/Conventions | 3,000 | 3,000 | 2,163 | -391 | 2,572 | 0 | 0.00% |
| 715.100.402 Technical training | 1,000 | 1,000 | 0 | 25 | 175 | 0 | 0.00% |
| 715.100.405 Subscriptions/Memb'ships | 5,150 | 5,150 | 3,447 | 4,256 | 5,005 | 0 | 0.00% |
| 715.100.448 Building Reserve Alloc'n | 195,000 | 225,000 | 225,000 | 200,000 | 200,000 | -30,000 | -13.33% |
| 715.100.450 Miscellaneous | 750 | 750 | 0 | 162 | 101 | 0 | 0.00% |
| Total Other Service Charges | 205,000 | 235,000 | 230,610 | 204,052 | 207,891 | -30,000 | -12.77% |
| Total Expenditures | 799,980 | 818,980 | 727,062 | 700,565 | 837,262 | -19,000 | -2.32% |
| Revenue | | | | | | | |
| 715.100.800 Miscellaneous Revenue | 0 | 0 | 0 | 0 | -2 | 0 | 0.00% |
| 715.100.815 Hydro Recoverable | -36,534 | -29,900 | 0 | -32,812 | 0 | -6,634 | 22.19% |
| 715.100.821 Contract Tender Documents | 0 | 0 | 0 | -3,376 | -10,121 | 0 | 0.00% |
| 715.100.950 Alloc-Water Operations | -36,108 | -35,079 | -33,423 | -33,423 | -33,423 | -1,029 | 2.93% |
| 715.100.954 Allocation-RCS | 0 | 0 | 0 | 0 | -115,726 | 0 | 0.00% |
| 715.100.955 Allocation Bldg Indirect | -35,097 | -34,409 | -39,654 | 0 | 0 | -688 | 2.00% |
| Total Revenue | -107,739 | -99,388 | -73,077 | -69,611 | -159,272 | -8,351 | 8.40% |
| Total Revenue | -107,739 | -99,388 | -73,077 | -69,611 | -159,272 | -8,351 | 8.40% |
| Total Net Expenditures | 692,241 | 719,592 | 653,985 | 630,954 | 677,990 | -27,351 | -3.80% |

City of St Catharines

Signals

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Building and Maintenance | | | | | | | |
| 726.105.162 Repairs | 142,800 | 140,000 | 172,861 | 136,143 | 97,888 | 2,800 | 2.00% |
| 726.105.163 Heat,Light,Power,Water | 92,500 | 90,500 | 74,444 | 74,584 | 87,539 | 2,000 | 2.21% |
| Total Building and Maintenance | 235,300 | 230,500 | 247,305 | 210,727 | 185,427 | 4,800 | 2.08% |
| Contracts | | | | | | | |
| 726.105.215 Install'ns/modify-traffic | 0 | 0 | 30,000 | 0 | 0 | 0 | 0.00% |
| Total Contracts | 0 | 0 | 30,000 | 0 | 0 | 0 | 0.00% |
| Total Expenditures | 235,300 | 230,500 | 277,305 | 210,727 | 185,427 | 4,800 | 2.08% |
| Total Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | 235,300 | 230,500 | 277,305 | 210,727 | 185,427 | 4,800 | 2.08% |

City of St Catharines
Traffic Control Administration
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 726.115.001 Salaries/Wages-Regular | 263,840 | 259,332 | 218,329 | 205,842 | 246,156 | 4,508 | 1.74% |
| 726.115.002 Salaries/Wages-Overtime | 905 | 905 | 2,808 | 899 | 325 | 0 | 0.00% |
| 726.115.006 Sick Pay | 0 | 0 | 749 | 17,740 | 0 | 0 | 0.00% |
| 726.115.007 Holiday/Vacation Pay | 0 | 0 | 28,769 | 25,835 | 1,076 | 0 | 0.00% |
| 726.115.009 Doctor's Appointments | 0 | 0 | 150 | 488 | 0 | 0 | 0.00% |
| Total Salaries and Wages | 264,745 | 260,237 | 250,805 | 250,804 | 247,557 | 4,508 | 1.73% |
| Benefits | | | | | | | |
| 726.115.030 Pensions | 42,100 | 41,907 | 34,887 | 35,576 | 35,101 | 193 | 0.46% |
| 726.115.031 Other Benefits | 27,850 | 26,208 | 22,350 | 20,694 | 18,665 | 1,642 | 6.27% |
| 726.115.032 Workers Compensation | 10,230 | 9,120 | 7,569 | 7,890 | 7,423 | 1,110 | 12.17% |
| 726.115.033 Employment Insurance | 4,372 | 4,036 | 3,230 | 3,277 | 3,196 | 336 | 8.33% |
| 726.115.040 Meal Allowance | 0 | 0 | 28 | 9 | 0 | 0 | 0.00% |
| 726.115.041 Safety Shoes | 525 | 600 | 750 | 525 | 525 | -75 | -12.50% |
| Total Benefits | 85,077 | 81,871 | 68,814 | 67,971 | 64,910 | 3,206 | 3.92% |
| Equipment Operations | | | | | | | |
| 726.115.054 Repairs-equipment | 100 | 100 | 0 | 0 | 0 | 0 | 0.00% |
| 726.115.067 Car Allowance/Mileage | 1,000 | 1,000 | 1,129 | 821 | 1,646 | 0 | 0.00% |
| Total Equipment Operations | 1,100 | 1,100 | 1,129 | 821 | 1,646 | 0 | 0.00% |
| Contracts | | | | | | | |
| 726.115.214 Contract-Pavement Marking | 61,000 | 55,000 | 44,971 | 39,506 | 41,767 | 6,000 | 10.91% |
| Total Contracts | 61,000 | 55,000 | 44,971 | 39,506 | 41,767 | 6,000 | 10.91% |
| Office and Related Expenses | | | | | | | |
| 726.115.303 Courier Charges | 0 | 0 | 0 | 0 | 4 | 0 | 0.00% |
| 726.115.306 Cellular Phones | 760 | 760 | 906 | 722 | 961 | 0 | 0.00% |
| 726.115.307 Printing | 900 | 900 | 344 | 2,341 | 809 | 0 | 0.00% |
| 726.115.309 Advertising | 0 | 0 | 0 | 967 | 0 | 0 | 0.00% |
| 726.115.310 Office Supplies | 100 | 100 | 40 | 46 | 128 | 0 | 0.00% |
| 726.115.312 Books and Publications | 200 | 200 | 0 | 180 | 180 | 0 | 0.00% |
| Total Office and Related Expenses | 1,960 | 1,960 | 1,290 | 4,256 | 2,082 | 0 | 0.00% |
| Other Service Charges | | | | | | | |
| 726.115.401 Conferences/Conventions | 900 | 900 | 273 | 458 | 822 | 0 | 0.00% |
| 726.115.402 Training | 500 | 500 | 0 | 0 | 157 | 0 | 0.00% |

City of St Catharines

Traffic Control Administration

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| 726.115.405 Subscriptions/Memb'ships | 4,200 | 4,200 | 4,483 | 3,356 | 3,712 | 0 | 0.00% |
| 726.115.416 Traffic Count Program | 10,000 | 10,000 | 13,967 | 7,337 | 883 | 0 | 0.00% |
| 726.115.433 Traffic Calming Measures | 10,000 | 0 | 10,000 | 15,421 | 34,999 | 10,000 | 0.00% |
| Total Other Service Charges | 25,600 | 15,600 | 28,723 | 26,572 | 40,573 | 10,000 | 64.10% |
| Total Expenditures | 439,482 | 415,768 | 395,732 | 389,930 | 398,535 | 23,714 | 5.70% |
| Revenue | | | | | | | |
| 726.115.801 Provincial Grant | 0 | 0 | 0 | -1,500 | 0 | 0 | 0.00% |
| 726.115.886 Miscellaneous Permits | -7,000 | -7,000 | -10,139 | -9,058 | -5,821 | 0 | 0.00% |
| 726.115.950 Parking Meters | -25,000 | -25,000 | -25,000 | -25,000 | -25,000 | 0 | 0.00% |
| 726.115.951 Off Street Parking | -25,000 | -25,000 | -25,000 | -25,000 | -25,000 | 0 | 0.00% |
| 726.115.952 Ont St Parking Garage | -25,000 | -25,000 | -25,000 | -25,000 | -25,000 | 0 | 0.00% |
| 726.115.953 Garden City Pking Garage | -25,000 | -25,000 | -25,000 | -25,000 | -25,000 | 0 | 0.00% |
| Total Revenue | -107,000 | -107,000 | -110,139 | -110,558 | -105,821 | 0 | 0.00% |
| Total Revenue | -107,000 | -107,000 | -110,139 | -110,558 | -105,821 | 0 | 0.00% |
| Total Net Expenditures | 332,482 | 308,768 | 285,593 | 279,372 | 292,714 | 23,714 | 7.68% |

City of St Catharines
School Crossing Guards
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 726.120.001 Salaries/Wages-Regular | 8,426 | 8,277 | 8,284 | 523,085 | 520,449 | 149 | 1.80% |
| 726.120.003 Salaries/Wages Extra Svce | 552,118 | 562,654 | 484,583 | 0 | 0 | -10,536 | -1.87% |
| 726.120.006 Sick Pay | 0 | 0 | 3,369 | 4,960 | 0 | 0 | 0.00% |
| 726.120.007 Holiday/Vacation Pay | 45,850 | 46,762 | 27,014 | 42,287 | 42,985 | -912 | -1.95% |
| Total Salaries and Wages | 606,394 | 617,693 | 523,250 | 570,332 | 563,434 | -11,299 | -1.83% |
| Benefits | | | | | | | |
| 726.120.030 Pensions | 5,222 | 8,216 | 6,311 | 7,027 | 6,183 | -2,994 | -36.44% |
| 726.120.031 Other Benefits | 11,696 | 12,158 | 10,181 | 10,589 | 22,412 | -462 | -3.80% |
| 726.120.032 Workers Compensation | 20,454 | 19,208 | 16,448 | 17,908 | 17,991 | 1,246 | 6.49% |
| 726.120.033 Employment Insurance | 12,860 | 12,476 | 11,843 | 12,958 | 12,233 | 384 | 3.08% |
| Total Benefits | 50,232 | 52,058 | 44,783 | 48,482 | 58,819 | -1,826 | -3.51% |
| Materials | | | | | | | |
| 726.120.104 General Supplies | 6,700 | 1,500 | 337 | 432 | 612 | 5,200 | 346.67% |
| 726.120.110 Uniform Clothing | 3,000 | 3,000 | 2,478 | 2,995 | 2,000 | 0 | 0.00% |
| Total Materials | 9,700 | 4,500 | 2,815 | 3,427 | 2,612 | 5,200 | 115.56% |
| Other Service Charges | | | | | | | |
| 726.120.402 Training | 300 | 300 | 0 | 0 | 0 | 0 | 0.00% |
| 726.120.434 Employee Recognition | 250 | 250 | 0 | 0 | 226 | 0 | 0.00% |
| 726.120.450 Miscellaneous | 500 | 500 | 451 | 0 | 301 | 0 | 0.00% |
| Total Other Service Charges | 1,050 | 1,050 | 451 | 0 | 527 | 0 | 0.00% |
| Total Expenditures | 667,376 | 675,301 | 571,299 | 622,241 | 625,392 | -7,925 | -1.17% |
| Revenue | | | | | | | |
| 726.120.803 Other Municipalities | -8,000 | -8,000 | -7,298 | -8,334 | -8,053 | 0 | 0.00% |
| Total Revenue | -8,000 | -8,000 | -7,298 | -8,334 | -8,053 | 0 | 0.00% |
| Total Revenue | -8,000 | -8,000 | -7,298 | -8,334 | -8,053 | 0 | 0.00% |
| Total Net Expenditures | 659,376 | 667,301 | 564,001 | 613,907 | 617,339 | -7,925 | -1.19% |

City of St Catharines
Railway Crossings
2021 Operating Budget - Expenditures by Object

| | | 2021 | 2020 | 2019 | 2018 | 2017 | \$ Change | % Change |
|------------------------|-------------------|--------|--------|---------|---------|---------|-------------|-------------|
| | | Budget | Budget | Actuals | Actuals | Actuals | 2020 Budget | 2020 Budget |
| Object of Expenditure | | | | | | | | |
| Contracts | | | | | | | | |
| 726.125.000 | Railway Crossings | 28,000 | 27,000 | 28,266 | 21,724 | 23,730 | 1,000 | 3.70% |
| Total Contracts | | 28,000 | 27,000 | 28,266 | 21,724 | 23,730 | 1,000 | 3.70% |
| Total Expenditures | | 28,000 | 27,000 | 28,266 | 21,724 | 23,730 | 1,000 | 3.70% |
| Total Revenue | | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | | 28,000 | 27,000 | 28,266 | 21,724 | 23,730 | 1,000 | 3.70% |

City of St Catharines
Environmental Monitoring
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 735.105.001 Salaries/Wages-regular | 65,212 | 64,120 | 57,287 | 57,117 | 76,099 | 1,092 | 1.70% |
| 735.105.002 Salaries/Wages-Overtime | 1,503 | 1,503 | 130 | 371 | 2,271 | 0 | 0.00% |
| 735.105.006 Sick Pay | 0 | 0 | 909 | 596 | 0 | 0 | 0.00% |
| 735.105.007 Holiday/Vacation Pay | 0 | 0 | 7,099 | 6,852 | 294 | 0 | 0.00% |
| 735.105.009 Doctor's Appointments | 0 | 0 | 0 | 85 | 0 | 0 | 0.00% |
| Total Salaries and Wages | 66,715 | 65,623 | 65,425 | 65,021 | 78,664 | 1,092 | 1.66% |
| Benefits | | | | | | | |
| 735.105.030 Pensions | 10,619 | 10,378 | 9,057 | 8,862 | 10,724 | 241 | 2.32% |
| 735.105.031 Other Benefits | 7,908 | 8,246 | 6,935 | 6,241 | 6,865 | -338 | -4.10% |
| 735.105.032 Workers Compensation | 2,635 | 2,359 | 2,057 | 2,051 | 2,411 | 276 | 11.70% |
| 735.105.033 Employment Insurance | 1,179 | 1,088 | 900 | 874 | 1,065 | 91 | 8.36% |
| 735.105.041 Safety shoes | 140 | 200 | 250 | 175 | 175 | -60 | -30.00% |
| Total Benefits | 22,481 | 22,271 | 19,199 | 18,203 | 21,240 | 210 | 0.94% |
| Equipment Operations | | | | | | | |
| 735.105.050 Rentals | 1,000 | 1,000 | 1,703 | 1,579 | 1,873 | 0 | 0.00% |
| 735.105.067 Car Allowance/Mileage | 0 | 0 | 136 | 31 | 95 | 0 | 0.00% |
| Total Equipment Operations | 1,000 | 1,000 | 1,839 | 1,610 | 1,968 | 0 | 0.00% |
| Materials | | | | | | | |
| 735.105.104 General Supplies | 1,000 | 1,000 | 30 | 1,400 | 1,851 | 0 | 0.00% |
| Total Materials | 1,000 | 1,000 | 30 | 1,400 | 1,851 | 0 | 0.00% |
| Contracts | | | | | | | |
| 735.105.200 Contracts-other | 98,000 | 92,000 | 49,059 | 84,325 | 41,234 | 6,000 | 6.52% |
| 735.105.218 Operations Activities | 4,000 | 29,000 | 571 | 2,217 | 1,965 | -25,000 | -86.21% |
| Total Contracts | 102,000 | 121,000 | 49,630 | 86,542 | 43,199 | -19,000 | -15.70% |
| Office and Related Expenses | | | | | | | |
| 735.105.306 Cell Phones | 720 | 720 | 1,415 | 936 | 308 | 0 | 0.00% |
| Total Office and Related Expenses | 720 | 720 | 1,415 | 936 | 308 | 0 | 0.00% |
| Other Service Charges | | | | | | | |
| 735.105.405 Subscriptions/Memberships | 1,550 | 1,550 | 989 | 1,151 | 963 | 0 | 0.00% |
| 735.105.417 Study/Consulting Fees | 75,000 | 75,000 | 52,220 | -4,037 | 45,805 | 0 | 0.00% |
| Total Other Service Charges | 76,550 | 76,550 | 53,209 | -2,886 | 46,768 | 0 | 0.00% |
| Total Expenditures | 270,466 | 288,164 | 190,747 | 170,826 | 193,998 | -17,698 | -6.14% |

City of St Catharines
Environmental Monitoring
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Revenue | | | | | | | |
| 735.105.805 Donations | 0 | 0 | 0 | 0 | -2,814 | 0 | 0.00% |
| 735.105.950 Allocation-water | 0 | 0 | 0 | 0 | -20,037 | 0 | 0.00% |
| Total Revenue | 0 | 0 | 0 | 0 | -22,851 | 0 | 0.00% |
| Total Revenue | 0 | 0 | 0 | 0 | -22,851 | 0 | 0.00% |
| Total Net Expenditures | 270,466 | 288,164 | 190,747 | 170,826 | 171,147 | -17,698 | -6.14% |

City of St Catharines
Queen Elizabeth Centre
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Equipment Operations | | | | | | | |
| 750.535.053 Service Contracts | 499 | 499 | 462 | 462 | 462 | 0 | 0.00% |
| Total Equipment Operations | 499 | 499 | 462 | 462 | 462 | 0 | 0.00% |
| Materials | | | | | | | |
| 750.535.104 General Program Supplies | 0 | 0 | 0 | 0 | 73 | 0 | 0.00% |
| Total Materials | 0 | 0 | 0 | 0 | 73 | 0 | 0.00% |
| Building and Maintenance | | | | | | | |
| 750.535.162 Repairs | 5,100 | 5,000 | 70 | 1,240 | 375 | 100 | 2.00% |
| 750.535.173 Insurance-Bldg/Contents | 2,997 | 1,835 | 1,730 | 1,788 | 1,773 | 1,162 | 63.32% |
| Total Building and Maintenance | 8,097 | 6,835 | 1,800 | 3,028 | 2,148 | 1,262 | 18.46% |
| Total Expenditures | 8,596 | 7,334 | 2,262 | 3,490 | 2,683 | 1,262 | 17.21% |
| Total Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | 8,596 | 7,334 | 2,262 | 3,490 | 2,683 | 1,262 | 17.21% |

City of St Catharines

Skate board park

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Building and Maintenance | | | | | | | |
| 750.555.162 Site repairs | 1,964 | 1,926 | 712 | 458 | 1,127 | 38 | 1.97% |
| Total Building and Maintenance | 1,964 | 1,926 | 712 | 458 | 1,127 | 38 | 1.97% |
| | | | | | | | |
| Total Expenditures | 1,964 | 1,926 | 712 | 458 | 1,127 | 38 | 1.97% |
| | | | | | | | |
| Total Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| | | | | | | | |
| Total Net Expenditures | 1,964 | 1,926 | 712 | 458 | 1,127 | 38 | 1.97% |

City of St Catharines
Merritton Community Centre
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Equipment Operations | | | | | | | |
| 750.800.053 Service Contracts | 5,056 | 4,957 | 4,959 | 4,405 | 3,418 | 99 | 2.00% |
| Total Equipment Operations | 5,056 | 4,957 | 4,959 | 4,405 | 3,418 | 99 | 2.00% |
| Building and Maintenance | | | | | | | |
| 750.800.152 Gen Bldg Mntce Supplies | 0 | 0 | 254 | 131 | 48 | 0 | 0.00% |
| 750.800.162 Repairs | 12,517 | 12,272 | 17,397 | 22,120 | 5,207 | 245 | 2.00% |
| 750.800.173 Insurance-Bldg/Contents | 6,215 | 3,807 | 3,588 | 3,709 | 3,680 | 2,408 | 63.25% |
| Total Building and Maintenance | 18,732 | 16,079 | 21,239 | 25,960 | 8,935 | 2,653 | 16.50% |
| Total Expenditures | 23,788 | 21,036 | 26,198 | 30,365 | 12,353 | 2,752 | 13.08% |
| Revenue | | | | | | | |
| 750.800.834 Misc Recoverables | 0 | 0 | 0 | 0 | -639 | 0 | 0.00% |
| Total Revenue | 0 | 0 | 0 | 0 | -639 | 0 | 0.00% |
| Total Revenue | 0 | 0 | 0 | 0 | -639 | 0 | 0.00% |
| Total Net Expenditures | 23,788 | 21,036 | 26,198 | 30,365 | 11,714 | 2,752 | 13.08% |

City of St Catharines
Garden City Arena Operations
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 750.600.001 Salaries/Wages-Regular | 446,023 | 437,761 | 251,486 | 255,096 | 484,328 | 8,262 | 1.89% |
| 750.600.002 Salaries/Wages-Overtime | 20,004 | 20,004 | 36,048 | 37,782 | 33,895 | 0 | 0.00% |
| 750.600.003 Salaries/Wages-Ext Svce | 61,114 | 60,020 | 38,671 | 45,754 | 41,208 | 1,094 | 1.82% |
| 750.600.006 Sick Pay | 0 | 0 | 35,221 | 22,463 | 28,583 | 0 | 0.00% |
| 750.600.007 Holiday/Vacation Pay | 57,427 | 62,268 | 68,957 | 82,434 | 76,942 | -4,841 | -7.77% |
| 750.600.009 Doctor's Appointments | 0 | 300 | 142 | 322 | 278 | -300 | -100.00% |
| Total Salaries and Wages | 584,568 | 580,353 | 430,525 | 443,851 | 665,234 | 4,215 | 0.73% |
| Benefits | | | | | | | |
| 750.600.030 Pensions | 78,500 | 82,006 | 54,207 | 51,273 | 94,273 | -3,506 | -4.28% |
| 750.600.031 Other Benefits | 115,500 | 104,941 | 68,245 | 62,737 | 105,862 | 10,559 | 10.06% |
| 750.600.032 Workers Compensation | 21,781 | 20,206 | 13,488 | 13,018 | 145,788 | 1,575 | 7.79% |
| 750.600.033 Employment Insurance | 12,101 | 12,262 | 7,481 | 7,303 | 12,995 | -161 | -1.31% |
| 750.600.040 Meal Allowance | 204 | 200 | 228 | 222 | 93 | 4 | 2.00% |
| 750.600.041 Safety Shoes | 1,470 | 1,575 | 1,750 | 1,575 | 1,575 | -105 | -6.67% |
| Total Benefits | 229,556 | 221,190 | 145,399 | 136,128 | 360,586 | 8,366 | 3.78% |
| Equipment Operations | | | | | | | |
| 750.600.050 Rentals | 4,500 | 4,500 | 1,157 | 1,638 | 4,454 | 0 | 0.00% |
| 750.600.053 Service Contracts | 41,564 | 40,750 | 24,327 | 25,824 | 38,425 | 814 | 2.00% |
| 750.600.054 Repairs-equipment | 16,674 | 16,347 | 1,879 | 269 | 1,568 | 327 | 2.00% |
| 750.600.066 Fuel-Gasoline/Diesel | 510 | 500 | 0 | 0 | 0 | 10 | 2.00% |
| 750.600.072 Equipment Expense | 26,520 | 26,000 | 26,734 | 22,889 | 28,996 | 520 | 2.00% |
| Total Equipment Operations | 89,768 | 88,097 | 54,097 | 50,620 | 73,443 | 1,671 | 1.90% |
| Materials | | | | | | | |
| 750.600.102 Small Tools /Equipment | 5,049 | 4,950 | 3,012 | 1,967 | 975 | 99 | 2.00% |
| 750.600.109 Safety/Protective Equipmt | 1,500 | 1,500 | 625 | 693 | 902 | 0 | 0.00% |
| 750.600.110 UniformClothing | 2,000 | 2,000 | 2,186 | 1,999 | 1,400 | 0 | 0.00% |
| Total Materials | 8,549 | 8,450 | 5,823 | 4,659 | 3,277 | 99 | 1.17% |
| Building and Maintenance | | | | | | | |
| 750.600.152 Gen Bldg Mtnce Supplies | 20,400 | 20,000 | 11,145 | 17,667 | 23,202 | 400 | 2.00% |
| 750.600.153 Snow Removal | 5,100 | 5,000 | 8,267 | 4,704 | 3,872 | 100 | 2.00% |
| 750.600.161 Vandalism - Graffiti | 0 | 0 | 168 | 0 | 0 | 0 | 0.00% |
| 750.600.162 Repairs | 76,465 | 74,966 | 73,466 | 81,062 | 90,098 | 1,499 | 2.00% |
| 750.600.163 Heat Light,Power,Water | 353,009 | 340,000 | 306,062 | 327,520 | 412,683 | 13,009 | 3.83% |
| 750.600.173 Insurance-Bldg/Contents | 20,496 | 12,362 | 11,739 | 12,136 | 12,136 | 8,134 | 65.80% |
| 750.600.180 Improvements-Non TCA | 0 | 2,000 | 0 | 4,000 | 0 | -2,000 | -100.00% |
| Total Building and Maintenance | 475,470 | 454,328 | 410,847 | 447,089 | 541,991 | 21,142 | 4.65% |
| Contracts | | | | | | | |

Contracts

City of St Catharines
Garden City Arena Operations
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|------------------|------------------|------------------|------------------|------------------|--------------------------|-------------------------|
| 750.600.205 Contracts-Security | 48,960 | 48,000 | 20,611 | 0 | 0 | 960 | 2.00% |
| 750.600.206 Contracts-Garbage | 4,916 | 4,820 | 3,507 | 5,221 | 4,784 | 96 | 1.99% |
| 750.600.235 Contract-Pest Control | 612 | 600 | 478 | 468 | 418 | 12 | 2.00% |
| Total Contracts | 54,488 | 53,420 | 24,596 | 5,689 | 5,202 | 1,068 | 2.00% |
| Office and Related Expenses | | | | | | | |
| 750.600.301 Advertising Production | 500 | 500 | 0 | 0 | 0 | 0 | 0.00% |
| 750.600.302 Insurance-Liability | 13,203 | 10,920 | 11,120 | 11,065 | 11,494 | 2,283 | 20.91% |
| 750.600.306 Cellular Phones | 1,326 | 1,300 | 1,428 | 706 | 937 | 26 | 2.00% |
| 750.600.310 Office Supplies | 102 | 100 | 62 | 0 | 0 | 2 | 2.00% |
| 750.600.330 Furniture/Equipment NTCA | 510 | 500 | 720 | 1,750 | 0 | 10 | 2.00% |
| Total Office and Related Expenses | 15,641 | 13,320 | 13,330 | 13,521 | 12,431 | 2,321 | 17.42% |
| Properties | | | | | | | |
| 750.600.353 Motor Vehicles | 0 | 0 | 0 | 33,802 | 0 | 0 | 0.00% |
| Total Properties | 0 | 0 | 0 | 33,802 | 0 | 0 | 0.00% |
| Other Service Charges | | | | | | | |
| 750.600.402 Technical Training | 5,100 | 5,000 | 729 | 1,369 | 1,578 | 100 | 2.00% |
| 750.600.405 Subscriptions/Memb'ships | 765 | 750 | 496 | 855 | 487 | 15 | 2.00% |
| 750.600.417 Consulting fees | 0 | 0 | 0 | 0 | -674 | 0 | 0.00% |
| 750.600.448 Transfer to Reserve | 0 | 0 | 0 | 16,894 | 0 | 0 | 0.00% |
| 750.600.450 Miscellaneous | 0 | 0 | 0 | 1,396 | 0 | 0 | 0.00% |
| Total Other Service Charges | 5,865 | 5,750 | 1,225 | 20,514 | 1,391 | 115 | 2.00% |
| Total Expenditures | 1,463,905 | 1,424,908 | 1,085,842 | 1,155,873 | 1,663,555 | 38,997 | 2.74% |
| Revenue | | | | | | | |
| 750.600.807 Meeting Room Rentals | -1,200 | -1,200 | 0 | -279 | -1,214 | 0 | 0.00% |
| 750.600.814 Rent-various users | -17,000 | -35,000 | -61,302 | -31,668 | -9,730 | 18,000 | -51.43% |
| 750.600.836 Obsolete Veh/Machinery Sale | 0 | 0 | 0 | -18,290 | 0 | 0 | 0.00% |
| 750.600.840 Rentals-Special Events | 0 | 0 | 0 | -108 | 0 | 0 | 0.00% |
| 750.600.850 Advertising | 0 | 0 | 0 | 0 | -1,021 | 0 | 0.00% |
| 750.600.869 Practice Rentals | -180,990 | -240,990 | -217,930 | -390,298 | -477,520 | 60,000 | -24.90% |
| 750.600.870 Public Skating | -7,500 | -7,500 | -149 | -3,687 | -7,503 | 0 | 0.00% |
| 750.600.950 Allocn-Bill Burgoyne | 0 | 0 | 0 | 0 | -18,149 | 0 | 0.00% |
| 750.600.953 Allocation-Pools/Beaches | 0 | 0 | 0 | 0 | -72,597 | 0 | 0.00% |
| 750.600.955 Allocation-Sportsplex | 0 | 0 | 0 | 0 | -102,847 | 0 | 0.00% |
| Total Revenue | -206,690 | -284,690 | -279,381 | -444,330 | -690,581 | 78,000 | -27.40% |
| Transfer from Reserve | | | | | | | |
| 750.600.900 Transfer from Reserve | 0 | 0 | 0 | -33,802 | -2,849 | 0 | 0.00% |

City of St Catharines

Garden City Arena Operations

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|-----------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Total Transfer from Reserve | 0 | 0 | 0 | -33,802 | -2,849 | 0 | 0.00% |
| Total Revenue | -206,690 | -284,690 | -279,381 | -478,132 | -693,430 | 78,000 | -27.40% |
| Total Net Expenditures | 1,257,215 | 1,140,218 | 806,461 | 677,741 | 970,125 | 116,997 | 10.26% |

City of St Catharines

Bill Burgoyne Arena

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 750.605.001 Salaries/Wages-Regular | 167,383 | 127,336 | 119,554 | 120,003 | 103,991 | 40,047 | 31.45% |
| 750.605.002 Salaries/Wages-Overtime | 9,001 | 9,001 | 15,408 | 23,399 | 12,477 | 0 | 0.00% |
| 750.605.003 Salaries/Wages-Ext Svce | 28,211 | 38,917 | 28,965 | 26,269 | 21,798 | -10,706 | -27.51% |
| 750.605.006 Sick Pay | 0 | 0 | 17,500 | 8,559 | 12,227 | 0 | 0.00% |
| 750.605.007 Holiday/Vacation Pay | 27,097 | 23,108 | 11,938 | 27,299 | 31,946 | 3,989 | 17.26% |
| 750.605.008 Modified Work | 0 | 0 | 15 | 0 | 0 | 0 | 0.00% |
| 750.605.009 Doctor's Appointments | 0 | 200 | 131 | 168 | 178 | -200 | -100.00% |
| 750.605.012 Allocation-Complex | 0 | 0 | 0 | 0 | 18,149 | 0 | 0.00% |
| Total Salaries and Wages | 231,692 | 198,562 | 193,511 | 205,697 | 200,766 | 33,130 | 16.68% |
| Benefits | | | | | | | |
| 750.605.030 Pensions | 29,450 | 25,366 | 23,753 | 22,578 | 22,829 | 4,084 | 16.10% |
| 750.605.031 Other Benefits | 41,900 | 36,850 | 32,770 | 30,923 | 27,372 | 5,050 | 13.70% |
| 750.605.032 Workers Compensation | 9,238 | 6,795 | 6,290 | 6,345 | 5,279 | 2,443 | 35.95% |
| 750.605.033 Employment Insurance | 5,549 | 4,217 | 3,670 | 3,530 | 3,313 | 1,332 | 31.59% |
| 750.605.040 Meal Allowance | 0 | 0 | 37 | 120 | 56 | 0 | 0.00% |
| 750.605.041 Safety Shoes | 650 | 525 | 675 | 525 | 525 | 125 | 23.81% |
| Total Benefits | 86,787 | 73,753 | 67,195 | 64,021 | 59,374 | 13,034 | 17.67% |
| Equipment Operations | | | | | | | |
| 750.605.050 Rentals | 1,530 | 1,500 | 51 | 725 | 2,678 | 30 | 2.00% |
| 750.605.053 Service Contracts | 16,933 | 16,601 | 9,266 | 9,043 | 9,189 | 332 | 2.00% |
| 750.605.054 Repairs-equipment | 5,100 | 5,000 | 1,594 | 4,359 | 0 | 100 | 2.00% |
| 750.605.072 Equipment Expense | 11,220 | 11,000 | 10,983 | 9,585 | 12,154 | 220 | 2.00% |
| Total Equipment Operations | 34,783 | 34,101 | 21,894 | 23,712 | 24,021 | 682 | 2.00% |
| Materials | | | | | | | |
| 750.605.102 Small Tools/Equipment | 11,424 | 11,200 | 12,130 | 1,587 | 772 | 224 | 2.00% |
| 750.605.109 Safety/Protective Equipt | 510 | 500 | 356 | 259 | 446 | 10 | 2.00% |
| 750.605.110 Uniform Clothing | 1,000 | 1,000 | 1,000 | 1,000 | 800 | 0 | 0.00% |
| Total Materials | 12,934 | 12,700 | 13,486 | 2,846 | 2,018 | 234 | 1.84% |
| Building and Maintenance | | | | | | | |
| 750.605.152 Gen Bldg Mtnce Supplies | 6,441 | 6,315 | 5,775 | 7,492 | 5,622 | 126 | 2.00% |
| 750.605.153 Contract-Snow Removal | 3,315 | 3,250 | 6,536 | 2,824 | 2,050 | 65 | 2.00% |
| 750.605.162 Repairs | 50,939 | 49,941 | 44,881 | 33,367 | 31,898 | 998 | 2.00% |
| 750.605.163 Heat,Light,Power,Water | 70,872 | 113,168 | 122,235 | 117,218 | 103,422 | -42,296 | -37.37% |
| 750.605.173 Insurance-Bldg/Contents | 5,537 | 3,393 | 3,197 | 3,305 | 3,279 | 2,144 | 63.19% |
| 750.605.180 Improvements - non TCA | 0 | 15,000 | 2,000 | 5,745 | 0 | -15,000 | -100.00% |
| Total Building and Maintenance | 137,104 | 191,067 | 184,624 | 169,951 | 146,271 | -53,963 | -28.24% |

City of St Catharines

Bill Burgoyne Arena

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|-----------------|-----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Contracts | | | | | | | |
| 750.605.200 Contracts-General | 1,020 | 1,000 | 1,009 | 975 | 875 | 20 | 2.00% |
| 750.605.206 Contracts-Garbage Coll'n | 2,142 | 2,100 | 1,910 | 1,936 | 2,057 | 42 | 2.00% |
| 750.605.235 Contract-Pest Control | 469 | 460 | 424 | 348 | 380 | 9 | 1.96% |
| Total Contracts | 3,631 | 3,560 | 3,343 | 3,259 | 3,312 | 71 | 1.99% |
| Office and Related Expenses | | | | | | | |
| 750.605.301 Advertising Production | 500 | 500 | 0 | 0 | 0 | 0 | 0.00% |
| 750.605.302 Insurance Liability | 8,804 | 7,465 | 7,504 | 7,467 | 7,663 | 1,339 | 17.94% |
| 750.605.310 Office Supplies | 153 | 150 | 0 | 94 | 7 | 3 | 2.00% |
| Total Office and Related Expenses | 9,457 | 8,115 | 7,504 | 7,561 | 7,670 | 1,342 | 16.54% |
| Properties | | | | | | | |
| 750.605.353 Motor Vehicles | 0 | 0 | 0 | 88,222 | 0 | 0 | 0.00% |
| Total Properties | 0 | 0 | 0 | 88,222 | 0 | 0 | 0.00% |
| Other Service Charges | | | | | | | |
| 750.605.402 Training | 3,570 | 3,500 | 0 | 525 | 0 | 70 | 2.00% |
| 750.605.417 Study/Consulting Fees | 0 | 0 | 0 | 0 | -419 | 0 | 0.00% |
| 750.605.448 Transfer to Reserve | 0 | 0 | 0 | 15,332 | 0 | 0 | 0.00% |
| 750.605.450 Miscellaneous | 0 | 0 | 0 | 1,268 | 0 | 0 | 0.00% |
| Total Other Service Charges | 3,570 | 3,500 | 0 | 17,125 | -419 | 70 | 2.00% |
| Total Expenditures | 519,958 | 525,358 | 491,557 | 582,394 | 443,013 | -5,400 | -1.03% |
| Revenue | | | | | | | |
| 750.605.814 Rent | -6,136 | -13,700 | -15,189 | -14,754 | -14,590 | 7,564 | -55.21% |
| 750.605.834 Special Recoverables | 0 | 0 | -359 | 0 | 0 | 0 | 0.00% |
| 750.605.836 Obsolete Eq't Sales | 0 | 0 | -637 | -16,600 | 0 | 0 | 0.00% |
| 750.605.850 Advertising | 0 | 0 | 0 | 0 | -1,250 | 0 | 0.00% |
| 750.605.869 Practice Rentals | -101,762 | -245,990 | -225,739 | -247,156 | -208,700 | 144,228 | -58.63% |
| 750.605.870 Public Skating | -6,514 | -8,000 | -7,096 | -3,262 | -6,908 | 1,486 | -18.58% |
| Total Revenue | -114,412 | -267,690 | -249,020 | -281,772 | -231,448 | 153,278 | -57.26% |
| Transfer from Reserve | | | | | | | |
| 750.605.900 Transfer from Reserve | 0 | 0 | 0 | -88,222 | 0 | 0 | 0.00% |
| Total Transfer from Reserve | 0 | 0 | 0 | -88,222 | 0 | 0 | 0.00% |
| Total Revenue | -114,412 | -267,690 | -249,020 | -369,994 | -231,448 | 153,278 | -57.26% |
| Total Net Expenditures | 405,546 | 257,668 | 242,537 | 212,400 | 211,565 | 147,878 | 57.39% |

City of St Catharines

Haig Bowl Arena

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 750.610.001 Salaries/Wages-Regular | 0 | 0 | 346 | 0 | 344 | 0 | 0.00% |
| Total Salaries and Wages | 0 | 0 | 346 | 0 | 344 | 0 | 0.00% |
| Benefits | | | | | | | |
| 750.610.030 Pensions | 0 | 0 | 18 | 0 | 0 | 0 | 0.00% |
| 750.610.031 Other Benefits | 0 | 0 | 49 | 0 | 0 | 0 | 0.00% |
| 750.610.032 Workers Compensation | 0 | 0 | 9 | 0 | 0 | 0 | 0.00% |
| Total Benefits | 0 | 0 | 76 | 0 | 0 | 0 | 0.00% |
| Equipment Operations | | | | | | | |
| 750.610.050 Rentals | 0 | 0 | 24 | 0 | 32 | 0 | 0.00% |
| 750.610.053 Service Contracts | 2,765 | 2,711 | 2,208 | 2,143 | 1,935 | 54 | 1.99% |
| Total Equipment Operations | 2,765 | 2,711 | 2,232 | 2,143 | 1,967 | 54 | 1.99% |
| Building and Maintenance | | | | | | | |
| 750.610.152 Gen Bldg Mtncce Supplies | 0 | 0 | 21 | 31 | 14 | 0 | 0.00% |
| 750.610.161 Graffiti Removal | 0 | 0 | 0 | 809 | 0 | 0 | 0.00% |
| 750.610.162 Repairs | 3,639 | 3,568 | 652 | 1,690 | 1,776 | 71 | 1.99% |
| 750.610.163 Heat,Light,Power,Water | 0 | 0 | 10 | 0 | 0 | 0 | 0.00% |
| 750.610.173 Insurance-Bldg/Contents | 4,300 | 433 | 1,413 | 420 | 417 | 3,867 | 893.07% |
| Total Building and Maintenance | 7,939 | 4,001 | 2,096 | 2,950 | 2,207 | 3,938 | 98.43% |
| Office and Related Expenses | | | | | | | |
| 750.610.302 Insurance-Liability | 8,811 | 7,465 | 7,507 | 7,467 | 7,663 | 1,346 | 18.03% |
| Total Office and Related Expenses | 8,811 | 7,465 | 7,507 | 7,467 | 7,663 | 1,346 | 18.03% |
| Other Service Charges | | | | | | | |
| 750.610.417 Study/Consulting Fees | 0 | 0 | 0 | 0 | -419 | 0 | 0.00% |
| 750.610.448 Transfer to Reserves | 0 | 0 | 0 | 134 | 0 | 0 | 0.00% |
| 750.610.450 Miscellaneous | 0 | 0 | 11 | 11 | 0 | 0 | 0.00% |
| Total Other Service Charges | 0 | 0 | 11 | 145 | -419 | 0 | 0.00% |
| Total Expenditures | 19,515 | 14,177 | 12,268 | 12,705 | 11,762 | 5,338 | 37.65% |
| Revenue | | | | | | | |
| 750.610.835 Obsolete Vehicle Sales | 0 | 0 | 0 | -145 | 0 | 0 | 0.00% |
| Total Revenue | 0 | 0 | 0 | -145 | 0 | 0 | 0.00% |

City of St Catharines

Haig Bowl Arena

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Total Revenue | 0 | 0 | 0 | -145 | 0 | 0 | 0.00% |
| Total Net Expenditures | 19,515 | 14,177 | 12,268 | 12,560 | 11,762 | 5,338 | 37.65% |

City of St Catharines

Merritton Arena

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 750.615.001 Salaries, Wages-regular | 0 | 0 | 404 | 0 | 0 | 0 | 0.00% |
| 750.615.003 Salaries/Wages-Extra | 22,680 | 0 | 0 | 0 | 0 | 22,680 | 0.00% |
| Total Salaries and Wages | 22,680 | 0 | 404 | 0 | 0 | 22,680 | 0.00% |
| Benefits | | | | | | | |
| 750.615.030 Pensions | 0 | 0 | 69 | 0 | 0 | 0 | 0.00% |
| 750.615.031 Other Benefits | 0 | 0 | 65 | 0 | 0 | 0 | 0.00% |
| 750.615.032 Workers Compensation | 0 | 0 | 15 | 0 | 0 | 0 | 0.00% |
| 750.615.033 Employment Insurance | 0 | 0 | 10 | 0 | 0 | 0 | 0.00% |
| Total Benefits | 0 | 0 | 159 | 0 | 0 | 0 | 0.00% |
| Equipment Operations | | | | | | | |
| 750.615.050 Equipment Rental | 0 | 0 | 96 | 0 | 0 | 0 | 0.00% |
| 750.615.053 Service Contracts | 9,001 | 8,824 | 10,143 | 12,195 | 9,291 | 177 | 2.01% |
| 750.615.054 Equipment Repairs | 7,300 | 7,300 | 0 | 158 | 0 | 0 | 0.00% |
| Total Equipment Operations | 16,301 | 16,124 | 10,239 | 12,353 | 9,291 | 177 | 1.10% |
| Materials | | | | | | | |
| 750.615.102 Small Tools/Equipment | 0 | 0 | 42 | 0 | 0 | 0 | 0.00% |
| Total Materials | 0 | 0 | 42 | 0 | 0 | 0 | 0.00% |
| Building and Maintenance | | | | | | | |
| 750.615.152 Bldg Maintenance Supplies | 0 | 0 | 61 | 0 | 49 | 0 | 0.00% |
| 750.615.153 Contract - Snow Removal | 7,000 | 5,500 | 8,078 | 6,986 | 4,037 | 1,500 | 27.27% |
| 750.615.162 Repairs-building | 37,262 | 36,532 | 24,485 | 35,551 | 18,148 | 730 | 2.00% |
| 750.615.173 Insurance-Bldg,Contents | 5,247 | 3,214 | 3,029 | 3,130 | 3,105 | 2,033 | 63.25% |
| 750.615.180 Improvements-Non TCA | 0 | 20,000 | 0 | -10,092 | 4,000 | -20,000 | -100.00% |
| Total Building and Maintenance | 49,509 | 65,246 | 35,653 | 35,575 | 29,339 | -15,737 | -24.12% |
| Contracts | | | | | | | |
| 750.615.200 Contracts-General | 25,000 | 0 | 0 | 0 | 0 | 25,000 | 0.00% |
| Total Contracts | 25,000 | 0 | 0 | 0 | 0 | 25,000 | 0.00% |
| Other Service Charges | | | | | | | |
| 750.615.417 Study/Consulting Fees | 0 | 0 | 0 | 0 | -419 | 0 | 0.00% |
| Total Other Service Charges | 0 | 0 | 0 | 0 | -419 | 0 | 0.00% |
| Total Expenditures | 113,490 | 81,370 | 46,497 | 47,928 | 38,211 | 32,120 | 39.47% |

City of St Catharines

Merritton Arena

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Total Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | 113,490 | 81,370 | 46,497 | 47,928 | 38,211 | 32,120 | 39.47% |

City of St Catharines
Seymour Hannah Complex
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 750.620.001 Salaries,Wages-regular | 643,866 | 631,318 | 566,933 | 564,837 | 455,933 | 12,548 | 1.99% |
| 750.620.002 Salaries/Wages-Overtime | 35,001 | 35,001 | 82,389 | 74,122 | 48,731 | 0 | 0.00% |
| 750.620.003 Salaries,Wages-Extra | 159,470 | 161,672 | 164,702 | 188,068 | 137,047 | -2,202 | -1.36% |
| 750.620.006 Sick Pay | 0 | 0 | 35,023 | 22,651 | 16,423 | 0 | 0.00% |
| 750.620.007 Holiday/Vacation Pay | 87,675 | 85,486 | 99,338 | 111,923 | 83,246 | 2,189 | 2.56% |
| 750.620.008 Modified Work | 0 | 0 | 0 | 9 | 370 | 0 | 0.00% |
| 750.620.009 Doctor's Appointments | 0 | 900 | 1,641 | 1,294 | 857 | -900 | -100.00% |
| 750.620.012 Allocations | 0 | 0 | 0 | 0 | 102,847 | 0 | 0.00% |
| Total Salaries and Wages | 926,012 | 914,377 | 950,026 | 962,904 | 845,454 | 11,635 | 1.27% |
| Benefits | | | | | | | |
| 750.620.030 Pensions | 111,150 | 122,535 | 105,248 | 103,712 | 83,538 | -11,385 | -9.29% |
| 750.620.031 Other Benefits | 141,600 | 148,940 | 131,722 | 118,186 | 100,278 | -7,340 | -4.93% |
| 750.620.032 Workers Compensation | 35,099 | 30,905 | 29,164 | 29,346 | 22,997 | 4,194 | 13.57% |
| 750.620.033 Employment Insurance | 20,585 | 18,680 | 16,510 | 16,948 | 13,666 | 1,905 | 10.20% |
| 750.620.040 Meal Allowance | 502 | 502 | 545 | 574 | 296 | 0 | 0.00% |
| 750.620.041 Safety shoes | 2,349 | 2,074 | 2,825 | 1,925 | 1,925 | 275 | 13.26% |
| Total Benefits | 311,285 | 323,636 | 286,014 | 270,691 | 222,700 | -12,351 | -3.82% |
| Equipment Operations | | | | | | | |
| 750.620.050 Equipment Rental | 2,349 | 2,000 | 1,877 | 36 | 2,288 | 349 | 17.45% |
| 750.620.053 Service Contracts | 63,405 | 62,162 | 57,286 | 43,369 | 52,603 | 1,243 | 2.00% |
| 750.620.054 Equipment Repairs | 31,926 | 31,300 | 31,175 | 37,439 | 18,163 | 626 | 2.00% |
| 750.620.072 Equipment Expense | 54,000 | 51,000 | 69,121 | 62,116 | 46,960 | 3,000 | 5.88% |
| Total Equipment Operations | 151,680 | 146,462 | 159,459 | 142,960 | 120,014 | 5,218 | 3.56% |
| Materials | | | | | | | |
| 750.620.102 Small tools and equipment | 29,835 | 29,250 | 27,426 | 27,239 | 6,238 | 585 | 2.00% |
| 750.620.109 Protective Clothing | 2,000 | 2,000 | 1,715 | 1,133 | 2,071 | 0 | 0.00% |
| 750.620.110 Uniforms | 5,000 | 5,000 | 3,827 | 3,547 | 2,891 | 0 | 0.00% |
| Total Materials | 36,835 | 36,250 | 32,968 | 31,919 | 11,200 | 585 | 1.61% |
| Building and Maintenance | | | | | | | |
| 750.620.150 Clean'g Service/Custodian | 0 | 600 | 0 | 0 | 0 | -600 | -100.00% |
| 750.620.152 Bldg Maintenance Supplies | 33,453 | 32,797 | 25,290 | 27,914 | 29,060 | 656 | 2.00% |
| 750.620.153 Snow Removal | 2,550 | 2,500 | 715 | 2,376 | 1,348 | 50 | 2.00% |
| 750.620.157 Taxes | 30,300 | 29,680 | 28,146 | 27,144 | 26,505 | 620 | 2.09% |
| 750.620.162 Bldg Repairs | 150,806 | 147,824 | 136,607 | 167,197 | 151,821 | 2,982 | 2.02% |
| 750.620.163 Heat,Light,Power,Water | 788,323 | 759,271 | 790,780 | 762,440 | 683,533 | 29,052 | 3.83% |
| 750.620.164 Signage | 1,100 | 1,000 | 125 | 180 | 1,235 | 100 | 10.00% |
| 750.620.173 Insurance-Bldg,Contents | 19,653 | 12,057 | 11,355 | 11,735 | 11,635 | 7,596 | 63.00% |
| 750.620.180 Improvements-Non TCA | 35,000 | 10,000 | 9,938 | 19,618 | -2,228 | 25,000 | 250.00% |

City of St Catharines
Seymour Hannah Complex
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Total Building and Maintenance | 1,061,185 | 995,729 | 1,002,956 | 1,018,604 | 902,909 | 65,456 | 6.57% |
| Contracts | | | | | | | |
| 750.620.200 Contract-General | 3,366 | 3,300 | 2,019 | 1,850 | 1,750 | 66 | 2.00% |
| 750.620.201 Contract-garbage | 7,650 | 7,500 | 5,353 | 7,917 | 7,490 | 150 | 2.00% |
| 750.620.205 Contracts-Security | 116,770 | 1,500 | 0 | 4,198 | 9,534 | 115,270 | 7,684.67% |
| 750.620.235 Contracts-Pest Control | 612 | 600 | 475 | 520 | 488 | 12 | 2.00% |
| Total Contracts | 128,398 | 12,900 | 7,847 | 14,485 | 19,262 | 115,498 | 895.33% |
| Office and Related Expenses | | | | | | | |
| 750.620.301 Advertising Production | 7,500 | 7,500 | 75 | 3,144 | 4,986 | 0 | 0.00% |
| 750.620.302 Insurance-Liability | 21,191 | 10,920 | 11,120 | 11,671 | 11,403 | 10,271 | 94.06% |
| 750.620.306 Cellular Phones | 1,469 | 1,440 | 1,900 | 1,204 | 1,648 | 29 | 2.01% |
| 750.620.307 Printing | 153 | 150 | 1,023 | 237 | 194 | 3 | 2.00% |
| 750.620.308 Copying and Prints | 1,530 | 1,500 | 1,163 | 1,213 | 1,267 | 30 | 2.00% |
| 750.620.310 Office Supplies | 612 | 600 | 597 | 676 | 568 | 12 | 2.00% |
| 750.620.330 Furniture/Equipment NTCA | 0 | 0 | 0 | 0 | 538 | 0 | 0.00% |
| Total Office and Related Expenses | 32,455 | 22,110 | 15,878 | 18,145 | 20,604 | 10,345 | 46.79% |
| Properties | | | | | | | |
| 750.620.353 Motor Vehicles | 0 | 0 | 0 | 88,222 | 0 | 0 | 0.00% |
| 750.620.354 Other Equipment | 0 | 0 | 0 | 6,100 | 0 | 0 | 0.00% |
| 750.620.356 Buildings/Improvements | 0 | 0 | 0 | 13,100 | 43,199 | 0 | 0.00% |
| Total Properties | 0 | 0 | 0 | 107,422 | 43,199 | 0 | 0.00% |
| Other Service Charges | | | | | | | |
| 750.620.401 Conferences/Conventions | 0 | 0 | 0 | 0 | 785 | 0 | 0.00% |
| 750.620.402 Training | 6,120 | 6,000 | 3,109 | 1,523 | 5,551 | 120 | 2.00% |
| 750.620.405 Subscriptions/Memberships | 1,122 | 1,100 | 1,229 | 598 | 834 | 22 | 2.00% |
| 750.620.417 Study/Consulting Fees | 0 | 0 | 1,497 | 8,435 | 16,819 | 0 | 0.00% |
| 750.620.448 Transfer to Reserve | 0 | 0 | 933 | 0 | 27,493 | 0 | 0.00% |
| 750.620.450 Miscellaneous | 0 | 0 | 77 | 0 | 402 | 0 | 0.00% |
| Total Other Service Charges | 7,242 | 7,100 | 6,845 | 10,556 | 51,884 | 142 | 2.00% |
| Total Expenditures | 2,655,092 | 2,458,564 | 2,461,993 | 2,577,686 | 2,237,226 | 196,528 | 7.99% |
| Revenue | | | | | | | |
| 750.620.800 Miscellaneous Revenue | 0 | 0 | -26 | -2,496 | -27,545 | 0 | 0.00% |
| 750.620.814 Rent-various | -111,500 | -142,000 | -122,548 | -123,392 | -123,641 | 30,500 | -21.48% |
| 750.620.834 Miscellaneous Recoverable | 0 | 0 | -173 | -368 | 0 | 0 | 0.00% |
| 750.620.836 Obsolete Veh/Eq't Sales | 0 | 0 | -1,010 | 0 | 0 | 0 | 0.00% |
| 750.620.840 Rentals-Special Events | -10,800 | -15,000 | -15,867 | -14,296 | -12,446 | 4,200 | -28.00% |

City of St Catharines
Seymour Hannah Complex
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------------|-------------------------|
| 750.620.850 Advertising Revenue | 0 | 0 | 0 | -10,539 | -26,323 | 0 | 0.00% |
| 750.620.860 Vending Machines | -23,600 | -25,000 | -23,009 | -30,005 | -22,415 | 1,400 | -5.60% |
| 750.620.869 Practice Rentals | -1,280,000 | -1,620,000 | -1,352,780 | -1,505,149 | -1,358,646 | 340,000 | -20.99% |
| 750.620.870 Public Skating Revenue | -54,500 | -70,000 | -63,716 | -64,203 | -59,187 | 15,500 | -22.14% |
| 750.620.877 Special Fee-surcharges | -130,000 | -165,000 | -120,658 | -139,220 | -140,846 | 35,000 | -21.21% |
| Total Revenue | -1,610,400 | -2,037,000 | -1,699,787 | -1,889,668 | -1,771,049 | 426,600 | -20.94% |
| Transfer from Reserve | | | | | | | |
| 750.620.900 Transfer from Reserve | 0 | 0 | 0 | -101,322 | -43,199 | 0 | 0.00% |
| Total Transfer from Reserve | 0 | 0 | 0 | -101,322 | -43,199 | 0 | 0.00% |
| Total Revenue | -1,610,400 | -2,037,000 | -1,699,787 | -1,990,990 | -1,814,248 | 426,600 | -20.94% |
| Total Net Expenditures | 1,044,692 | 421,564 | 762,206 | 586,696 | 422,978 | 623,128 | 147.81% |

City of St Catharines

2021 Operating Budget - Expenditures by Department, Board or Committee

| | 2021 | 2020 | 2019 | 2018 | 2017 | \$ Change | % Change |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|----------------|--------------|
| | Budget | Budget | Actuals | Actuals | Actuals | 2020 Budget | 2020 Budget |
| Municipal Works | | | | | | | |
| Stores (p. 132) | 329,104 | 318,600 | 285,559 | 270,756 | 300,508 | 10,504 | 3.30% |
| Equipment Maintenance (p. 134) | 744,891 | 695,825 | 702,912 | 588,480 | 822,371 | 49,066 | 7.05% |
| Lake St Service Centre (p. 136) | 663,073 | 639,919 | 550,785 | 454,569 | 433,401 | 23,154 | 3.62% |
| Sidewalk Maintenance (p. 138) | 435,882 | 429,376 | 299,189 | 406,341 | 322,617 | 6,506 | 1.52% |
| Sidewalk Overhead (p. 180) | 184,195 | 181,280 | 143,457 | 165,111 | 150,372 | 2,915 | 1.61% |
| Roadways General (p. 140) | 1,437,807 | 1,407,329 | 1,239,893 | 1,310,303 | 1,124,690 | 30,478 | 2.17% |
| Roads Overhead (p. 180) | 2,454,677 | 2,339,615 | 1,877,216 | 1,886,739 | 1,882,292 | 115,062 | 4.92% |
| Winter Control (p. 142) | 1,962,897 | 1,945,627 | 2,174,366 | 2,016,969 | 1,782,496 | 17,270 | 0.89% |
| Winter Control Overhead (p. 180) | 469,840 | 417,944 | 345,371 | 503,538 | 506,107 | 51,896 | 12.42% |
| Street Cleaning (p. 144) | 436,903 | 435,183 | 345,432 | 387,679 | 316,878 | 1,720 | 0.40% |
| Street Cleaning Overhead (p. 180) | 125,664 | 111,152 | 91,791 | 105,679 | 129,840 | 14,512 | 13.06% |
| Drainage General (p. 145) | 390,269 | 338,453 | 215,964 | 133,686 | 165,984 | 51,816 | 15.31% |
| Driveway and Culverts (p. 146) | 0 | 549 | 468 | -7,639 | 827 | -549 | -100.00% |
| Watercourse Cleaning (p. 147) | 94,686 | 91,549 | 58,228 | 57,813 | 98,381 | 3,137 | 3.43% |
| Drainage Overhead (p. 180) | 424,905 | 470,068 | 406,270 | 291,413 | 404,331 | -45,163 | -9.61% |
| Safety Signals (p. 148) | 275,367 | 276,341 | 243,821 | 265,763 | 221,599 | -974 | -0.35% |
| Street and Sundry Signs (p. 149) | 50,645 | 46,613 | 48,351 | 24,284 | 8,847 | 4,032 | 8.65% |
| Services Rendered (p. 150) | 0 | -100 | 10,285 | -2,222 | -1,018 | 100 | -100.00% |
| Miscellaneous Recoverable (p. 151) | 0 | 913 | -3,377 | -2,899 | 4,407 | -913 | -100.00% |
| Meeting and Training (p. 152) | 276,712 | 269,296 | 259,812 | 206,659 | 221,122 | 7,416 | 2.75% |
| Other Public Work Overhead (p. 180) | 214,687 | 185,094 | 152,940 | 184,985 | 269,025 | 29,593 | 15.99% |
| Cemetery (p. 154) | 522,970 | 485,405 | 379,796 | 275,416 | 261,299 | 37,565 | 7.74% |
| Trees - General (p. 157) | 1,955,705 | 2,075,778 | 1,806,628 | 1,916,671 | 2,005,902 | -120,073 | -5.78% |
| Tree planting/Horticulture (p. 159) | 1,957,958 | 1,878,905 | 1,975,390 | 2,101,489 | 1,925,605 | 79,053 | 4.21% |
| Parks Division Overhead (p. 161) | 538,279 | 584,579 | 864,661 | 1,067,110 | 1,211,171 | -46,300 | -7.92% |
| Parks Operations (p. 163) | 2,774,292 | 2,748,812 | 2,273,118 | 2,266,336 | 1,775,955 | 25,480 | 0.93% |
| Passive Parks Maintenance (p. 167) | 553,827 | 532,826 | 500,308 | 464,751 | 484,399 | 21,001 | 3.94% |
| Kiwanis Sport Field (p. 165) | 68,599 | 63,139 | 65,336 | 69,509 | 44,786 | 5,460 | 8.65% |
| Parks Maintenance (p. 168) | 324,122 | 317,730 | 394,494 | 383,624 | 421,394 | 6,392 | 2.01% |
| Happy Rolph's Bird Sanctuary (p. 170) | 252,946 | 269,057 | 285,554 | 232,861 | 201,474 | -16,111 | -5.99% |
| Equipment Acquisitions (p. 172) | 317,237 | 250,000 | 251,983 | 223,556 | -48,147 | 67,237 | 26.89% |
| Equipment Maintenance (p. 173) | 14,000 | 14,000 | 12,125 | 12,834 | 13,919 | 0 | 0.00% |
| Equipment Operation Surplus (p. 174) | -420,000 | -462,000 | -418,970 | -358,255 | 0 | 42,000 | -9.09% |
| Municipal Golf Course (p. 175) | 382,067 | 307,233 | 256,504 | 295,041 | 220,188 | 74,834 | 24.36% |
| Greening/Naturalization program (p. 178) | 38,000 | 38,000 | 21,288 | 38,073 | 38,000 | 0 | 0.00% |
| Holiday Lighting (p. 179) | 24,000 | 24,000 | 35,551 | 25,920 | 27,883 | 0 | 0.00% |
| Total Municipal Works | 20,276,206 | 19,728,090 | 18,152,500 | 18,262,943 | 17,748,905 | 548,116 | 2.78% |

ESTIMATE 2021

MUNICIPAL WORKS

| EXPENDITURE ACCOUNT | | 2021 BUDGET |
|---------------------|--|---|
| 720.100 | <u>SIDEWALK MAINTENANCE:</u> SIDEWALK REHABILITATION (2020 - \$161,250) | <u>\$161,250</u> |
| 721.100 | <u>ROADWAYS CONTRACTS</u> (2020 - \$112,560) CURB CUTS CURB REPAIRS HIRED EQUIPMENT SHEET TOP REPAIR CATCH BASIN CLEANING | \$6,500 12,250 14,500 23,000 56,310 <u>\$112,560</u> |
| 724.100 | <u>STREET SWEEPING CONTRACT</u> (2020 - \$89,306) FALL LEAF PICKUP STREET SWEEPING CONTRACT HAULING SWEEPINGS | \$52,460 33,960 7,000 <u>\$93,420</u> |
| 725.100 | <u>DRAINAGE</u> (2020 - \$185,270) STORM SEWER SPOT REPAIR STORM SEWER TV INSPECTION STORM SEWER REAMING DITCHING CONTRACT HIRED EQUIPMENT | \$105,000 70,000 29,000 24,000 7,270 <u>235,270</u> |
| 750.240 | <u>PARKS MAINTENANCE</u> <u>162 - FACILITY REPAIRS</u> GENERAL MAINTENANCE (2020 - \$258,608) | <u>\$265,000</u> |

ESTIMATE 2021 MUNICIPAL WORKS

2021
BUDGET

310.114

MUNICIPAL WORKS EQUIPMENT RESERVE:**(Previously Parks, Recreation & Cultrual Services Equipment Reserve)**

| | |
|---------------------------------|-------------|
| RESERVE BALANCE | 2,425,223 |
| ANNUAL RESERVE PROVISIONS: | |
| MUNICIPAL WORKS (750.405.069) | 300,000 |
| CEMETERY DIVISION (740.100.069) | 20,000 |
| EXPENDITURES (2021) | (1,893,000) |
| PRIOR YEARS COMMITMENTS | (548,000) |
| CLOSING BALANCE | 304,223 |

EXPENDITURE DETAILS:

| | |
|---|-----------|
| ONE (1) HAUL ALL/GARBAGE TRUCK - NEW UNIT | 150,000 |
| ONE (1) CREW CAB PICKUP TRUCK - REPLACE UNIT #444 | 60,000 |
| ONE (1) 3/4 TON QUAD CAB PICKUP TRUCK - REPLACE UNIT #843 | 60,000 |
| ONE (1) 3/4 TON QUAD CAB PICKUP TRUCK - NEW UNIT | 60,000 |
| ONE (1) SMALL DUMP/STAKE TRUCK WITH WINTER CONTROL ATTACHMENTS - REPLACE UNIT #488 | 120,000 |
| ONE (1) LOADER EQUIPPED WITH WEIGH SCALE AND ATTACHMENTS - REPLACE UNIT #98 | 275,000 |
| ONE (1) SINGLE AXLE DUMP TRUCK EQUIPPED WITH WINTER CONTROL ATTACHMENTS - REPLACE UNIT #79 | 320,000 |
| ONE (1) SINGLE AXLE DUMP TRUCK EQUIPPED WITH WINTER CONTROL ATTACHMENTS - REPLACE UNIT #200 | 320,000 |
| ONE (1) SINGLE AXLE DUMP TRUCK EQUIPPED WITH WINTER CONTROL ATTACHMENTS - REPLACE UNIT #203 | 320,000 |
| ONE (1) SIDEWALK PLOW - REPLACE UNIT #87 | 85,000 |
| ONE (1) SIDEWALK PLOW - REPLACE UNIT #88 | 85,000 |
| ONE (1) RETROREFLECTOMETER - NEW UNIT | 18,000 |
| ADDITIONAL BUDGET REQUIRED FOR LEAF AND DEBRIS LOADER ORIGINALLY BUDGETED IN 2020 - ADDITIONAL BUDGET | 20,000 |
| | 1,893,000 |

PRIOR YEARS COMMITMENTS:

| | |
|---|---------|
| ONE (1) 104" RIDE ON MOWER (REPLACE UNIT #803) - 2019 | 40,000 |
| ONE (1) 48# STAND UP MOWER (REPLACE UNIT #804) - 2019 | 15,000 |
| ONE (1) ONE TON STAKE DUMP TRUCK (REPLACE UNIT #428) - 2019 | 50,000 |
| TWO (2) RIDE ON MOWERS (REPLACE UNITS #836,837) *J. THOMPSON ADVISED THAT REQUIREMENTS - 2019 | 36,000 |
| ONE (1) CHEVROLET VENTURE (REPLACE UNIT #403) | 30,000 |
| ONE (1) CHEVROLET STAKE DUMP (REPLACE UNIT #418) | 50,000 |
| ONE (1) FORD F250 PICKUP (REPLACE UNIT #420) | 40,000 |
| ONE (1) WALK BEHIND MOWER (REPLACE UNIT #407) | 10,000 |
| ONE (1) KUBOTA RTU 900 (REPLACE UNIT #434) | 28,000 |
| ONE (1) KUBOTA F2880 (REPLACE UNIT #455) | 34,000 |
| ONE (1) JOHN DEERE RIDE ON MOWER (REPLACE UNIT #838 WITH MORE EFFICIENT VENTRAC) | 75,000 |
| ONE (1) JOHN DEERE GATOR (REPLACE UNIT #818) | 28,000 |
| ONE (1) DODGE 1500 PICKUP (REPLACE UNIT #844) | 40,000 |
| ONE (1) TORO HOVERPRO 550 (NEW) | 2,000 |
| THREE (3) V-PLOW AND SALTER FOR UNITS 494, 571, 574 (NEW) | 60,000 |
| ONE (1) LEAF AND DREBRIS LOADER (NEW) | 10,000 |
| | 548,000 |

City of St Catharines

Stores

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 702.400.001 Salaries/Wages-Regular | 216,096 | 212,478 | 184,330 | 150,028 | 202,647 | 3,618 | 1.70% |
| 702.400.002 Salaries/Wages-Overtime | 16,999 | 16,999 | 11,810 | 14,648 | 13,890 | 0 | 0.00% |
| 702.400.003 Salaries/Wages - Extra | 0 | 0 | 0 | 8,140 | 0 | 0 | 0.00% |
| 702.400.006 Sick Pay | 0 | 0 | 2,062 | 9,690 | 0 | 0 | 0.00% |
| 702.400.007 Holiday/Vacation Pay | 0 | 0 | 16,632 | 22,004 | 306 | 0 | 0.00% |
| 702.400.009 Doctor's Appointments | 0 | 0 | 0 | 133 | 0 | 0 | 0.00% |
| Total Salaries and Wages | 233,095 | 229,477 | 214,834 | 204,643 | 216,843 | 3,618 | 1.58% |
| Benefits | | | | | | | |
| 702.400.030 Pensions | 33,500 | 30,182 | 28,745 | 26,068 | 28,256 | 3,318 | 10.99% |
| 702.400.031 Other Benefits | 35,790 | 30,173 | 22,594 | 22,815 | 26,484 | 5,617 | 18.62% |
| 702.400.032 Workers Compensation | 9,168 | 7,699 | 6,768 | 6,554 | 6,651 | 1,469 | 19.08% |
| 702.400.033 Employment Insurance | 5,651 | 4,619 | 4,167 | 4,250 | 4,164 | 1,032 | 22.34% |
| 702.400.040 Meal Allowance | 0 | 0 | 40 | 37 | 204 | 0 | 0.00% |
| 702.400.041 Safety Shoes | 800 | 800 | 1,000 | 875 | 700 | 0 | 0.00% |
| Total Benefits | 84,909 | 73,473 | 63,314 | 60,599 | 66,459 | 11,436 | 15.56% |
| Equipment Operations | | | | | | | |
| 702.400.054 Repairs-equipment | 1,000 | 2,500 | 0 | 542 | 1,600 | -1,500 | -60.00% |
| Total Equipment Operations | 1,000 | 2,500 | 0 | 542 | 1,600 | -1,500 | -60.00% |
| Materials | | | | | | | |
| 702.400.102 Small Tools/Equipment | 100 | 250 | 0 | 0 | 0 | -150 | -60.00% |
| 702.400.104 General Supplies | 750 | 750 | 229 | 975 | 391 | 0 | 0.00% |
| 702.400.110 Uniform Clothing | 100 | 750 | 468 | 174 | 391 | -650 | -86.67% |
| 702.400.113 Damage/Obsolescence | 4,000 | 4,000 | 2,676 | 6,790 | 1,839 | 0 | 0.00% |
| 702.400.114 Freight/EHC Charges | 2,200 | 2,200 | 1,944 | 1,952 | 2,028 | 0 | 0.00% |
| Total Materials | 7,150 | 7,950 | 5,317 | 9,891 | 4,649 | -800 | -10.06% |
| Office and Related Expenses | | | | | | | |
| 702.400.306 Cellular Phone | 1,000 | 1,000 | 986 | 928 | 258 | 0 | 0.00% |
| 702.400.307 Printing | 1,500 | 1,500 | 1,367 | 163 | 125 | 0 | 0.00% |
| 702.400.308 Photocopying | 150 | 500 | 50 | 59 | 0 | -350 | -70.00% |
| 702.400.310 Office Supplies | 600 | 600 | 307 | 1,059 | 641 | 0 | 0.00% |
| 702.400.330 Furniture/Equipment NTCA | 200 | 500 | 0 | 220 | 483 | -300 | -60.00% |
| Total Office and Related Expenses | 3,450 | 4,100 | 2,710 | 2,429 | 1,507 | -650 | -15.85% |
| Properties | | | | | | | |
| 702.400.350 Office Equip/Furniture | 0 | 0 | 0 | 0 | 4,407 | 0 | 0.00% |
| Total Properties | 0 | 0 | 0 | 0 | 4,407 | 0 | 0.00% |

City of St Catharines

Stores

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Other Service Charges | | | | | | | |
| 702.400.402 Training | 0 | 600 | 443 | 193 | 504 | -600 | -100.00% |
| 702.400.454 Disp'l Hazardous Waste | 2,500 | 2,500 | 2,664 | 1,043 | 3,511 | 0 | 0.00% |
| 702.400.455 Inventory Adjustment | 0 | 0 | 2,197 | 0 | 0 | 0 | 0.00% |
| Total Other Service Charges | 2,500 | 3,100 | 5,304 | 1,236 | 4,015 | -600 | -19.35% |
| Total Expenditures | 332,104 | 320,600 | 291,479 | 279,340 | 299,480 | 11,504 | 3.59% |
| Revenue | | | | | | | |
| 702.400.834 Inventory Adjustment | 0 | 0 | 0 | 0 | 2,073 | 0 | 0.00% |
| 702.400.835 Obsolete Equip't Sales | -3,000 | -2,000 | -5,920 | -8,584 | -1,045 | -1,000 | 50.00% |
| Total Revenue | -3,000 | -2,000 | -5,920 | -8,584 | 1,028 | -1,000 | 50.00% |
| Total Revenue | -3,000 | -2,000 | -5,920 | -8,584 | 1,028 | -1,000 | 50.00% |
| Total Net Expenditures | 329,104 | 318,600 | 285,559 | 270,756 | 300,508 | 10,504 | 3.30% |

City of St Catharines
Equipment Maintenance
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 702.405.001 Salaries/Wages-Regular | 290,234 | 279,272 | 265,285 | 219,280 | 285,930 | 10,962 | 3.93% |
| 702.405.002 Salaries/Wages-Overtime | 2,500 | 2,500 | 6,482 | 2,356 | 2,902 | 0 | 0.00% |
| 702.405.006 Sick Pay | 20,000 | 20,000 | 35,156 | 26,179 | 37,125 | 0 | 0.00% |
| 702.405.007 Holiday/Vacation Pay | 134,143 | 111,468 | 138,145 | 130,249 | 91,177 | 22,675 | 20.34% |
| 702.405.009 Doctor's Appointments | 1,500 | 1,500 | 2,184 | 1,536 | 1,903 | 0 | 0.00% |
| Total Salaries and Wages | 448,377 | 414,740 | 447,252 | 379,600 | 419,037 | 33,637 | 8.11% |
| Benefits | | | | | | | |
| 702.405.030 Pensions | 82,412 | 80,344 | 66,466 | 52,555 | 135,514 | 2,068 | 2.57% |
| 702.405.031 Other Benefits | 71,597 | 69,800 | 62,602 | 43,534 | 123,093 | 1,797 | 2.57% |
| 702.405.032 Workers Compensation | 18,871 | 18,397 | 14,930 | 12,039 | 31,400 | 474 | 2.58% |
| 702.405.033 Employment Insurance | 9,174 | 8,944 | 6,705 | 5,015 | 16,091 | 230 | 2.57% |
| 702.405.040 Meal Allowance | 540 | 400 | 577 | 222 | 204 | 140 | 35.00% |
| 702.405.041 Safety Shoes | 3,000 | 3,000 | 3,750 | 2,450 | 2,800 | 0 | 0.00% |
| 702.405.044 Tool Allowance | 18,720 | 12,500 | 18,720 | 12,034 | 12,240 | 6,220 | 49.76% |
| Total Benefits | 204,314 | 193,385 | 173,750 | 127,849 | 321,342 | 10,929 | 5.65% |
| Equipment Operations | | | | | | | |
| 702.405.050 Rentals | 20,000 | 17,500 | 15,798 | 15,612 | 19,935 | 2,500 | 14.29% |
| 702.405.053 Service Contracts | 5,600 | 5,600 | 2,430 | 6,439 | 1,841 | 0 | 0.00% |
| 702.405.054 Repairs-equipment | 1,000 | 1,000 | 0 | 0 | 958 | 0 | 0.00% |
| 702.405.067 Car Allowance/Mileage | 0 | 0 | 0 | 0 | 540 | 0 | 0.00% |
| Total Equipment Operations | 26,600 | 24,100 | 18,228 | 22,051 | 23,274 | 2,500 | 10.37% |
| Materials | | | | | | | |
| 702.405.102 Small Tools/Equipment | 6,000 | 6,000 | 6,716 | 6,243 | 6,007 | 0 | 0.00% |
| 702.405.104 General Supplies | 16,500 | 16,500 | 15,280 | 13,250 | 10,890 | 0 | 0.00% |
| 702.405.110 Uniform Clothing | 14,000 | 12,500 | 13,414 | 12,026 | 13,195 | 1,500 | 12.00% |
| Total Materials | 36,500 | 35,000 | 35,410 | 31,519 | 30,092 | 1,500 | 4.29% |
| Building and Maintenance | | | | | | | |
| 702.405.172 Disp'l Hazardous Mat'ls | 2,000 | 2,000 | 0 | 1,718 | 0 | 0 | 0.00% |
| Total Building and Maintenance | 2,000 | 2,000 | 0 | 1,718 | 0 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 702.405.306 Cellular Phones | 2,500 | 2,500 | 2,926 | 2,323 | 2,599 | 0 | 0.00% |
| 702.405.307 Printing | 0 | 0 | 20 | 17 | 20 | 0 | 0.00% |
| Total Office and Related Expenses | 2,500 | 2,500 | 2,946 | 2,340 | 2,619 | 0 | 0.00% |
| Properties | | | | | | | |
| 702.405.350 Office Equip't/Furniture | 500 | 500 | 0 | 0 | 0 | 0 | 0.00% |
| 702.405.354 Other Equipment | 0 | 0 | 0 | 0 | 6,606 | 0 | 0.00% |

City of St Catharines
Equipment Maintenance
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Total Properties | 500 | 500 | 0 | 0 | 6,606 | 0 | 0.00% |
| | | | | | | | |
| Other Service Charges | | | | | | | |
| 702.405.401 Conferences/Conventions | 600 | 600 | 39 | 959 | 463 | 0 | 0.00% |
| 702.405.402 Technical Training | 15,000 | 15,000 | 16,480 | 19,127 | 13,856 | 0 | 0.00% |
| 702.405.405 Subscriptions/Memb'ships | 4,000 | 4,000 | 4,809 | 3,877 | 3,368 | 0 | 0.00% |
| 702.405.440 Audit Fees-MTO | 4,500 | 4,500 | 4,579 | 0 | 2,442 | 0 | 0.00% |
| Total Other Service Charges | 24,100 | 24,100 | 25,907 | 23,963 | 20,129 | 0 | 0.00% |
| | | | | | | | |
| Total Expenditures | 744,891 | 696,325 | 703,493 | 589,040 | 823,099 | 48,566 | 6.97% |
| | | | | | | | |
| Revenue | | | | | | | |
| 702.405.834 Miscellaneous Recoverable | 0 | -500 | -581 | -560 | -728 | 500 | -100.00% |
| Total Revenue | 0 | -500 | -581 | -560 | -728 | 500 | -100.00% |
| | | | | | | | |
| Total Revenue | 0 | -500 | -581 | -560 | -728 | 500 | -100.00% |
| | | | | | | | |
| Total Net Expenditures | 744,891 | 695,825 | 702,912 | 588,480 | 822,371 | 49,066 | 7.05% |

City of St Catharines
Lake St Service Centre
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 702.430.001 Salaries/Wages-Regular | 140,265 | 137,443 | 98,849 | 70,788 | 132,388 | 2,822 | 2.05% |
| 702.430.002 Salaries/Wages-Overtime | 5,002 | 5,002 | 9,069 | 7,303 | 6,064 | 0 | 0.00% |
| 702.430.003 Salaries/Wages-extra | 31,106 | 31,202 | 30,748 | 29,070 | 0 | -96 | -0.31% |
| Total Salaries and Wages | 176,373 | 173,647 | 138,666 | 107,161 | 138,452 | 2,726 | 1.57% |
| Benefits | | | | | | | |
| 702.430.030 Pensions | 23,650 | 21,614 | 17,417 | 13,940 | 153 | 2,036 | 9.42% |
| 702.430.031 Other Benefits | 27,968 | 24,595 | 19,888 | 13,348 | 171 | 3,373 | 13.71% |
| 702.430.032 Workers Compensation | 6,644 | 5,826 | 4,341 | 3,384 | 34 | 818 | 14.04% |
| 702.430.033 Employment Insurance | 4,283 | 3,921 | 2,780 | 2,069 | 22 | 362 | 9.23% |
| Total Benefits | 62,545 | 55,956 | 44,426 | 32,741 | 380 | 6,589 | 11.78% |
| Equipment Operations | | | | | | | |
| 702.430.050 Rentals | 500 | 500 | 142 | 76 | 447 | 0 | 0.00% |
| 702.430.053 Service Contracts | 55,000 | 55,000 | 13,397 | 7,538 | 15,461 | 0 | 0.00% |
| 702.430.054 Repairs-equipment | 1,500 | 2,000 | 675 | 1,265 | 907 | -500 | -25.00% |
| Total Equipment Operations | 57,000 | 57,500 | 14,214 | 8,879 | 16,815 | -500 | -0.87% |
| Materials | | | | | | | |
| 702.430.102 Small Tools/Equipment | 3,000 | 3,000 | 3,234 | 60 | 282 | 0 | 0.00% |
| 702.430.104 General Supplies | 25,000 | 25,000 | 23,151 | 19,732 | 16,830 | 0 | 0.00% |
| Total Materials | 28,000 | 28,000 | 26,385 | 19,792 | 17,112 | 0 | 0.00% |
| Building and Maintenance | | | | | | | |
| 702.430.152 Gen Bldg Mtnce Supplies | 0 | 1,000 | 217 | 247 | 128 | -1,000 | -100.00% |
| 702.430.162 Repairs | 120,000 | 120,562 | 142,453 | 117,064 | 71,278 | -562 | -0.47% |
| 702.430.163 Heat,Light,Power,Water | 227,750 | 221,110 | 209,766 | 196,102 | 208,914 | 6,640 | 3.00% |
| 702.430.173 Insurance-Bldg/Contents | 27,705 | 16,544 | 15,788 | 16,117 | 15,992 | 11,161 | 67.46% |
| Total Building and Maintenance | 375,455 | 359,216 | 368,224 | 329,530 | 296,312 | 16,239 | 4.52% |
| Contracts | | | | | | | |
| 702.430.206 Contract-Waste Coll'n | 13,000 | 15,000 | 8,177 | 11,221 | 9,342 | -2,000 | -13.33% |
| 702.430.235 Contracts - Pest Control | 700 | 600 | 692 | 246 | 603 | 100 | 16.67% |
| Total Contracts | 13,700 | 15,600 | 8,869 | 11,467 | 9,945 | -1,900 | -12.18% |
| Properties | | | | | | | |
| 702.430.354 Other Equipment | 0 | 0 | 0 | 0 | 4,385 | 0 | 0.00% |
| Total Properties | 0 | 0 | 0 | 0 | 4,385 | 0 | 0.00% |

City of St Catharines
Lake St Service Centre
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Other Service Charges | | | | | | | |
| 702.430.417 Study/Consulting Fees | 0 | 0 | 0 | -5,000 | 0 | 0 | 0.00% |
| Total Other Service Charges | 0 | 0 | 0 | -5,000 | 0 | 0 | 0.00% |
| Total Expenditures | 713,073 | 689,919 | 600,784 | 504,570 | 483,401 | 23,154 | 3.36% |
| Revenue | | | | | | | |
| 702.430.950 Allocation-Waterworks | -50,000 | -50,000 | -50,000 | -50,000 | -50,000 | 0 | 0.00% |
| Total Revenue | -50,000 | -50,000 | -50,000 | -50,000 | -50,000 | 0 | 0.00% |
| Total Revenue | -50,000 | -50,000 | -50,000 | -50,000 | -50,000 | 0 | 0.00% |
| Total Net Expenditures | 663,073 | 639,919 | 550,784 | 454,570 | 433,401 | 23,154 | 3.62% |

City of St Catharines
Sidewalk Maintenance
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 720.100.001 Salaries/Wages-Regular | 152,520 | 148,220 | 100,004 | 90,045 | 114,108 | 4,300 | 2.90% |
| 720.100.002 Salaries/Wages-Overtime | 2,440 | 2,413 | 0 | 163 | 182 | 27 | 1.12% |
| 720.100.003 Salaries/Wages-extra | 0 | 0 | 25,781 | 65,483 | 0 | 0 | 0.00% |
| 720.100.008 Modified Work Program | 0 | 0 | 51 | 0 | 785 | 0 | 0.00% |
| Total Salaries and Wages | 154,960 | 150,633 | 125,836 | 155,691 | 115,075 | 4,327 | 2.87% |
| Benefits | | | | | | | |
| 720.100.030 Pensions | 18,800 | 17,735 | 9,230 | 15,514 | 0 | 1,065 | 6.01% |
| 720.100.031 Other Benefits | 22,414 | 22,045 | 10,090 | 12,604 | 0 | 369 | 1.67% |
| 720.100.032 Workers Compensation | 4,398 | 4,314 | 2,609 | 3,740 | 0 | 84 | 1.95% |
| 720.100.033 Employment Insurance | 2,530 | 2,669 | 1,729 | 2,584 | 0 | -139 | -5.21% |
| Total Benefits | 48,142 | 46,763 | 23,658 | 34,442 | 0 | 1,379 | 2.95% |
| Equipment Operations | | | | | | | |
| 720.100.050 Rentals | 51,780 | 51,780 | 34,561 | 59,352 | 30,357 | 0 | 0.00% |
| Total Equipment Operations | 51,780 | 51,780 | 34,561 | 59,352 | 30,357 | 0 | 0.00% |
| Materials | | | | | | | |
| 720.100.101 Construction-General | 28,750 | 27,950 | 19,577 | 26,937 | 18,224 | 800 | 2.86% |
| 720.100.102 Small Tools/Equipment | 3,000 | 3,000 | 3,677 | 2,833 | 2,372 | 0 | 0.00% |
| Total Materials | 31,750 | 30,950 | 23,254 | 29,770 | 20,596 | 800 | 2.58% |
| Building and Maintenance | | | | | | | |
| 720.100.161 Graffiti Removal | 0 | 0 | 0 | 544 | 0 | 0 | 0.00% |
| Total Building and Maintenance | 0 | 0 | 0 | 544 | 0 | 0 | 0.00% |
| Contracts | | | | | | | |
| 720.100.200 Contract-sidewalk reprs | 161,250 | 161,250 | 99,522 | 137,286 | 160,488 | 0 | 0.00% |
| 720.100.219 Sidewalk Clearing-seniors | 0 | 0 | 59 | -67 | 4,163 | 0 | 0.00% |
| Total Contracts | 161,250 | 161,250 | 99,581 | 137,219 | 164,651 | 0 | 0.00% |
| Total Expenditures | 447,882 | 441,376 | 306,890 | 417,018 | 330,679 | 6,506 | 1.47% |
| Revenue | | | | | | | |
| 720.100.822 Sidewalk Reprs-Recovery | -6,000 | -6,000 | -1,419 | -4,589 | -4,676 | 0 | 0.00% |
| 720.100.823 Reinstatements | -6,000 | -6,000 | -6,282 | -6,088 | -3,386 | 0 | 0.00% |
| Total Revenue | -12,000 | -12,000 | -7,701 | -10,677 | -8,062 | 0 | 0.00% |

City of St Catharines
Sidewalk Maintenance
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Total Revenue | -12,000 | -12,000 | -7,701 | -10,677 | -8,062 | 0 | 0.00% |
| Total Net Expenditures | 435,882 | 429,376 | 299,189 | 406,341 | 322,617 | 6,506 | 1.52% |

City of St Catharines
Roadways General
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|------------------|------------------|------------------|------------------|------------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 721.100.001 Salaries/Wages-Regular | 765,950 | 752,940 | 558,369 | 544,217 | 664,920 | 13,010 | 1.73% |
| 721.100.002 Salaries/Wages-Overtime | 31,200 | 30,659 | 48,611 | 40,871 | 27,553 | 541 | 1.76% |
| 721.100.003 Salaries/Wages-Extra | 0 | 0 | 111,801 | 174,824 | 0 | 0 | 0.00% |
| 721.100.008 Modified Work Program | 0 | 0 | 0 | 0 | 6,886 | 0 | 0.00% |
| Total Salaries and Wages | 797,150 | 783,599 | 718,781 | 759,912 | 699,359 | 13,551 | 1.73% |
| Benefits | | | | | | | |
| 721.100.030 Pensions | 98,900 | 93,640 | 64,682 | 65,383 | 16 | 5,260 | 5.62% |
| 721.100.031 Other Benefits | 110,500 | 104,510 | 67,221 | 66,439 | 13,744 | 5,990 | 5.73% |
| 721.100.032 Workers Compensation | 22,752 | 22,497 | 17,257 | 17,671 | 5 | 255 | 1.13% |
| 721.100.033 Employment Insurance | 13,122 | 13,934 | 10,175 | 10,834 | 3 | -812 | -5.83% |
| Total Benefits | 245,274 | 234,581 | 159,335 | 160,327 | 13,768 | 10,693 | 4.56% |
| Equipment Operations | | | | | | | |
| 721.100.050 Rentals | 195,980 | 195,980 | 184,533 | 202,149 | 198,493 | 0 | 0.00% |
| Total Equipment Operations | 195,980 | 195,980 | 184,533 | 202,149 | 198,493 | 0 | 0.00% |
| Materials | | | | | | | |
| 721.100.101 Construction-General | 85,390 | 84,360 | 70,287 | 82,192 | 82,114 | 1,030 | 1.22% |
| 721.100.102 Small Tools/Equipment | 5,000 | 5,000 | 4,248 | 4,744 | 3,305 | 0 | 0.00% |
| Total Materials | 90,390 | 89,360 | 74,535 | 86,936 | 85,419 | 1,030 | 1.15% |
| Building and Maintenance | | | | | | | |
| 721.100.161 Graffiti Removal | 0 | 0 | 0 | 0 | -580 | 0 | 0.00% |
| 721.100.163 Heat,light,power,water | 1,050 | 1,200 | 719 | 792 | 0 | -150 | -12.50% |
| 721.100.173 Insurance - bridges | 16,403 | 10,049 | 9,470 | 9,936 | 9,919 | 6,354 | 63.23% |
| Total Building and Maintenance | 17,453 | 11,249 | 10,189 | 10,728 | 9,339 | 6,204 | 55.15% |
| Contracts | | | | | | | |
| 721.100.200 Contracts-general | 112,560 | 112,560 | 105,337 | 104,417 | 141,115 | 0 | 0.00% |
| Total Contracts | 112,560 | 112,560 | 105,337 | 104,417 | 141,115 | 0 | 0.00% |
| Properties | | | | | | | |
| 721.100.350 Street Furniture | 0 | 1,000 | 0 | 139 | 1,054 | -1,000 | -100.00% |
| Total Properties | 0 | 1,000 | 0 | 139 | 1,054 | -1,000 | -100.00% |
| Total Expenditures | 1,458,807 | 1,428,329 | 1,252,710 | 1,324,608 | 1,148,547 | 30,478 | 2.13% |

City of St Catharines
Roadways General
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Revenue | | | | | | | |
| 721.100.800 Catch Basin Sales | 0 | 0 | -500 | 0 | 0 | 0 | 0.00% |
| 721.100.824 Curb Cuts/Reinstatements | -20,000 | -20,000 | -11,800 | -14,305 | -17,699 | 0 | 0.00% |
| 721.100.834 Recoverables-carts/cafes | -1,000 | -1,000 | -517 | 0 | -6,158 | 0 | 0.00% |
| Total Revenue | -21,000 | -21,000 | -12,817 | -14,305 | -23,857 | 0 | 0.00% |
| Total Revenue | -21,000 | -21,000 | -12,817 | -14,305 | -23,857 | 0 | 0.00% |
| Total Net Expenditures | 1,437,807 | 1,407,329 | 1,239,893 | 1,310,303 | 1,124,690 | 30,478 | 2.17% |

City of St Catharines

Winter Control

2021 Operating Budget - Expenditures by Object

| | | 2021 | 2020 | 2019 | 2018 | 2017 | \$ Change | % Change |
|------------------------------------|---------------------------|------------------|------------------|------------------|------------------|------------------|---------------|---------------|
| | | Budget | Budget | Actuals | Actuals | Actuals | 2020 Budget | 2020 Budget |
| Object of Expenditure | | | | | | | | |
| Salaries and Wages | | | | | | | | |
| 723.100.001 | Salaries/Wages-Regular | 484,890 | 487,460 | 379,731 | 362,007 | 372,618 | -2,570 | -0.53% |
| 723.100.002 | Salaries/Wages-Overtime | 255,500 | 260,468 | 363,916 | 303,296 | 263,393 | -4,968 | -1.91% |
| 723.100.003 | Salaries/Wages - Extra | 10,000 | 10,000 | 22,999 | 109,962 | 331 | 0 | 0.00% |
| 723.100.008 | Modified Work Program | 0 | 0 | 0 | 125 | 3,732 | 0 | 0.00% |
| Total Salaries and Wages | | 750,390 | 757,928 | 766,646 | 775,390 | 640,074 | -7,538 | -0.99% |
| Benefits | | | | | | | | |
| 723.100.030 | Pensions | 75,446 | 75,354 | 61,795 | 66,431 | 8,060 | 92 | 0.12% |
| 723.100.031 | Other Benefits | 84,465 | 91,832 | 72,188 | 65,731 | 6,504 | -7,367 | -8.02% |
| 723.100.032 | Workers Compensation | 22,654 | 22,144 | 17,563 | 18,134 | 2,664 | 510 | 2.30% |
| 723.100.033 | Employment Insurance | 13,522 | 13,968 | 9,556 | 11,104 | 1,757 | -446 | -3.19% |
| Total Benefits | | 196,087 | 203,298 | 161,102 | 161,400 | 18,985 | -7,211 | -3.55% |
| Equipment Operations | | | | | | | | |
| 723.100.050 | Rentals | 387,800 | 387,835 | 614,626 | 630,620 | 546,360 | -35 | -0.01% |
| Total Equipment Operations | | 387,800 | 387,835 | 614,626 | 630,620 | 546,360 | -35 | -0.01% |
| Materials | | | | | | | | |
| 723.100.101 | Construction-General | 516,220 | 501,390 | 621,693 | 427,727 | 516,386 | 14,830 | 2.96% |
| 723.100.102 | Small Tools/Equipment | 6,000 | 6,000 | 1,913 | 4,981 | 6,965 | 0 | 0.00% |
| Total Materials | | 522,220 | 507,390 | 623,606 | 432,708 | 523,351 | 14,830 | 2.92% |
| Contracts | | | | | | | | |
| 723.100.200 | Contracts-various | 332,330 | 326,396 | 295,523 | 286,837 | 185,092 | 5,934 | 1.82% |
| 723.100.218 | Sidewalk clear'g cancel | 0 | 0 | 0 | 83 | 0 | 0 | 0.00% |
| 723.100.219 | Sidewalk Clearing-seniors | 75,000 | 75,000 | 50,277 | 52,283 | 36,949 | 0 | 0.00% |
| Total Contracts | | 407,330 | 401,396 | 345,800 | 339,203 | 222,041 | 5,934 | 1.48% |
| Other Service Charges | | | | | | | | |
| 723.100.448 | Transfer to Reserve | 0 | 0 | 0 | 0 | 150,000 | 0 | 0.00% |
| Total Other Service Charges | | 0 | 0 | 0 | 0 | 150,000 | 0 | 0.00% |
| Total Expenditures | | 2,263,827 | 2,257,847 | 2,511,780 | 2,339,321 | 2,100,811 | 5,980 | 0.26% |
| Revenue | | | | | | | | |
| 723.100.803 | Region-winter control | -290,930 | -302,220 | -337,414 | -311,047 | -318,316 | 11,290 | -3.74% |
| 723.100.834 | Sidewalk Clear'g Recover | -10,000 | -10,000 | 0 | -11,305 | 0 | 0 | 0.00% |
| Total Revenue | | -300,930 | -312,220 | -337,414 | -322,352 | -318,316 | 11,290 | -3.62% |

City of St Catharines

Winter Control

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Total Revenue | -300,930 | -312,220 | -337,414 | -322,352 | -318,316 | 11,290 | -3.62% |
| Total Net Expenditures | 1,962,897 | 1,945,627 | 2,174,366 | 2,016,969 | 1,782,495 | 17,270 | 0.89% |

City of St Catharines
Street Cleaning
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|-------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 724.100.001 Salaries/Wages-Regular | 200,040 | 200,930 | 122,232 | 120,535 | 161,718 | -890 | -0.44% |
| 724.100.002 Salaries/Wages-Overtime | 660 | 640 | 5,174 | 711 | 2,491 | 20 | 3.13% |
| 724.100.003 Salary/Wages - extra | 0 | 0 | 7,692 | 41,488 | 0 | 0 | 0.00% |
| Total Salaries and Wages | 200,700 | 201,570 | 135,098 | 162,734 | 164,209 | -870 | -0.43% |
| Benefits | | | | | | | |
| 724.100.030 Pensions | 25,971 | 23,546 | 17,590 | 17,026 | 71 | 2,425 | 10.30% |
| 724.100.031 Other Benefits | 27,250 | 30,812 | 19,798 | 20,644 | 66 | -3,562 | -11.56% |
| 724.100.032 Workers Compensation | 5,680 | 5,766 | 4,185 | 4,883 | 23 | -86 | -1.49% |
| 724.100.033 Employment Insurance | 3,262 | 3,563 | 2,603 | 3,041 | 15 | -301 | -8.45% |
| Total Benefits | 62,163 | 63,687 | 44,176 | 45,594 | 175 | -1,524 | -2.39% |
| Equipment Operations | | | | | | | |
| 724.100.050 Rentals | 77,870 | 77,870 | 46,161 | 61,728 | 62,383 | 0 | 0.00% |
| Total Equipment Operations | 77,870 | 77,870 | 46,161 | 61,728 | 62,383 | 0 | 0.00% |
| Materials | | | | | | | |
| 724.100.101 Construction-General | 2,750 | 2,750 | 1,221 | 2,486 | 2,692 | 0 | 0.00% |
| Total Materials | 2,750 | 2,750 | 1,221 | 2,486 | 2,692 | 0 | 0.00% |
| Contracts | | | | | | | |
| 724.100.200 Contract-sweep'g/leaves | 93,420 | 89,306 | 118,776 | 115,137 | 87,419 | 4,114 | 4.61% |
| Total Contracts | 93,420 | 89,306 | 118,776 | 115,137 | 87,419 | 4,114 | 4.61% |
| Total Expenditures | 436,903 | 435,183 | 345,432 | 387,679 | 316,878 | 1,720 | 0.40% |
| Total Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | 436,903 | 435,183 | 345,432 | 387,679 | 316,878 | 1,720 | 0.40% |

City of St Catharines

Drainage General

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|-------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 725.100.001 Salaries/Wages-Regular | 72,310 | 71,700 | 41,565 | 31,143 | 85,426 | 610 | 0.85% |
| 725.100.002 Salaries/Wages-Overtime | 0 | 0 | 209 | 469 | 488 | 0 | 0.00% |
| 725.100.003 Salaries/Wages - Extra | 0 | 0 | 26,899 | 20,751 | 0 | 0 | 0.00% |
| 725.100.008 Modified Work Program | 0 | 0 | 0 | 0 | 702 | 0 | 0.00% |
| Total Salaries and Wages | 72,310 | 71,700 | 68,673 | 52,363 | 86,616 | 610 | 0.85% |
| Benefits | | | | | | | |
| 725.100.030 Pensions | 8,380 | 7,083 | 5,197 | 5,022 | 0 | 1,297 | 18.31% |
| 725.100.031 Other Benefits | 8,500 | 9,053 | 5,511 | 5,218 | 0 | -553 | -6.11% |
| 725.100.032 Workers Compensation | 2,045 | 2,050 | 1,793 | 1,518 | 0 | -5 | -0.24% |
| 725.100.033 Employment Insurance | 1,174 | 1,267 | 1,153 | 910 | 0 | -93 | -7.34% |
| Total Benefits | 20,099 | 19,453 | 13,654 | 12,668 | 0 | 646 | 3.32% |
| Equipment Operations | | | | | | | |
| 725.100.050 Rentals | 36,290 | 36,290 | 26,394 | 19,816 | 34,351 | 0 | 0.00% |
| Total Equipment Operations | 36,290 | 36,290 | 26,394 | 19,816 | 34,351 | 0 | 0.00% |
| Materials | | | | | | | |
| 725.100.101 Construction-General | 25,800 | 25,240 | 25,438 | 13,357 | 10,938 | 560 | 2.22% |
| 725.100.102 Small Tools/Equipment | 500 | 500 | 530 | 138 | 33 | 0 | 0.00% |
| Total Materials | 26,300 | 25,740 | 25,968 | 13,495 | 10,971 | 560 | 2.18% |
| Contracts | | | | | | | |
| 725.100.200 Contracts-general | 235,270 | 185,270 | 81,276 | 35,345 | 34,046 | 50,000 | 26.99% |
| Total Contracts | 235,270 | 185,270 | 81,276 | 35,345 | 34,046 | 50,000 | 26.99% |
| Total Expenditures | 390,269 | 338,453 | 215,965 | 133,687 | 165,984 | 51,816 | 15.31% |
| Total Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | 390,269 | 338,453 | 215,965 | 133,687 | 165,984 | 51,816 | 15.31% |

City of St Catharines
Driveway and Culverts
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 725.105.001 Salaries/Wages-Regular | 3,390 | 3,330 | 2,544 | 5,171 | 7,477 | 60 | 1.80% |
| 725.105.003 Wages/Salaries-Extra | 0 | 0 | 1,399 | 2,335 | 0 | 0 | 0.00% |
| Total Salaries and Wages | 3,390 | 3,330 | 3,943 | 7,506 | 7,477 | 60 | 1.80% |
| Benefits | | | | | | | |
| 725.105.030 Pensions | 440 | 797 | 397 | 797 | 0 | -357 | -44.79% |
| 725.105.031 Other Benefits | 495 | 742 | 397 | 928 | 0 | -247 | -33.29% |
| 725.105.032 Workers Compensation | 96 | 95 | 125 | 241 | 0 | 1 | 1.05% |
| 725.105.033 Employment Insurance | 55 | 59 | 77 | 144 | 0 | -4 | -6.78% |
| Total Benefits | 1,086 | 1,693 | 996 | 2,110 | 0 | -607 | -35.85% |
| Equipment Operations | | | | | | | |
| 725.105.050 Rentals | 3,090 | 3,090 | 2,336 | 5,522 | 6,179 | 0 | 0.00% |
| Total Equipment Operations | 3,090 | 3,090 | 2,336 | 5,522 | 6,179 | 0 | 0.00% |
| Materials | | | | | | | |
| 725.105.101 Construction-General | 4,100 | 4,000 | 3,433 | 4,039 | 7,056 | 100 | 2.50% |
| Total Materials | 4,100 | 4,000 | 3,433 | 4,039 | 7,056 | 100 | 2.50% |
| | | | | | | | |
| Total Expenditures | 11,666 | 12,113 | 10,708 | 19,177 | 20,712 | -447 | -3.69% |
| Revenue | | | | | | | |
| 725.105.825 Installations | -11,666 | -11,564 | -10,240 | -26,816 | -19,885 | -102 | 0.88% |
| Total Revenue | -11,666 | -11,564 | -10,240 | -26,816 | -19,885 | -102 | 0.88% |
| | | | | | | | |
| Total Revenue | -11,666 | -11,564 | -10,240 | -26,816 | -19,885 | -102 | 0.88% |
| | | | | | | | |
| Total Net Expenditures | 0 | 549 | 468 | -7,639 | 827 | -549 | -100.00% |

City of St Catharines
Watercourse Cleaning
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 725.110.001 Salaries/Wages-Regular | 38,170 | 37,130 | 14,059 | 11,482 | 30,451 | 1,040 | 2.80% |
| 725.110.002 Salaries/Wages-Overtime | 1,600 | 1,591 | 698 | 244 | 1,437 | 9 | 0.57% |
| 725.110.003 Salaries/Wages-Extra Svce | 0 | 0 | 6,478 | 17,608 | 339 | 0 | 0.00% |
| Total Salaries and Wages | 39,770 | 38,721 | 21,235 | 29,334 | 32,227 | 1,049 | 2.71% |
| Benefits | | | | | | | |
| 725.110.030 Pensions | 4,956 | 3,630 | 2,142 | 2,307 | 0 | 1,326 | 36.53% |
| 725.110.031 Other Benefits | 5,100 | 4,327 | 2,089 | 1,914 | 0 | 773 | 17.86% |
| 725.110.032 Workers Compensation | 1,135 | 1,112 | 651 | 831 | 0 | 23 | 2.07% |
| 725.110.033 Employment Insurance | 655 | 689 | 419 | 559 | 0 | -34 | -4.93% |
| Total Benefits | 11,846 | 9,758 | 5,301 | 5,611 | 0 | 2,088 | 21.40% |
| Equipment Operations | | | | | | | |
| 725.110.050 Rentals | 11,470 | 11,470 | 4,427 | 6,565 | 9,140 | 0 | 0.00% |
| Total Equipment Operations | 11,470 | 11,470 | 4,427 | 6,565 | 9,140 | 0 | 0.00% |
| Materials | | | | | | | |
| 725.110.101 Construction-General | 2,000 | 2,000 | 645 | 1,497 | 3,390 | 0 | 0.00% |
| 725.110.102 Small Tools/Equipment | 500 | 500 | 0 | 71 | 0 | 0 | 0.00% |
| Total Materials | 2,500 | 2,500 | 645 | 1,568 | 3,390 | 0 | 0.00% |
| Contracts | | | | | | | |
| 725.110.200 Contracts-Other | 29,100 | 29,100 | 26,620 | 14,735 | 53,624 | 0 | 0.00% |
| Total Contracts | 29,100 | 29,100 | 26,620 | 14,735 | 53,624 | 0 | 0.00% |
| Total Expenditures | 94,686 | 91,549 | 58,228 | 57,813 | 98,381 | 3,137 | 3.43% |
| Total Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | 94,686 | 91,549 | 58,228 | 57,813 | 98,381 | 3,137 | 3.43% |

City of St Catharines

Safety Signals

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 726.100.001 Salaries/Wages-Regular | 99,680 | 96,960 | 85,307 | 98,622 | 106,079 | 2,720 | 2.81% |
| 726.100.002 Salaries/Wages-Overtime | 2,620 | 2,543 | 1,652 | 1,348 | 702 | 77 | 3.03% |
| 726.100.003 Salaries/Wages-Ext Svce | 0 | 0 | 3,704 | 3,929 | 0 | 0 | 0.00% |
| Total Salaries and Wages | 102,300 | 99,503 | 90,663 | 103,899 | 106,781 | 2,797 | 2.81% |
| Benefits | | | | | | | |
| 726.100.030 Pensions | 11,900 | 12,524 | 8,670 | 10,715 | 0 | -624 | -4.98% |
| 726.100.031 Other Benefits | 13,700 | 16,366 | 11,060 | 13,453 | 63 | -2,666 | -16.29% |
| 726.100.032 Workers Compensation | 2,911 | 2,853 | 2,091 | 2,670 | 0 | 58 | 2.03% |
| 726.100.033 Employment Insurance | 1,676 | 1,765 | 1,255 | 1,580 | 0 | -89 | -5.04% |
| Total Benefits | 30,187 | 33,508 | 23,076 | 28,418 | 63 | -3,321 | -9.91% |
| Equipment Operations | | | | | | | |
| 726.100.050 Rentals | 22,880 | 22,880 | 15,786 | 19,640 | 19,511 | 0 | 0.00% |
| Total Equipment Operations | 22,880 | 22,880 | 15,786 | 19,640 | 19,511 | 0 | 0.00% |
| Materials | | | | | | | |
| 726.100.101 Construction-General | 70,000 | 70,450 | 67,826 | 65,557 | 53,454 | -450 | -0.64% |
| Total Materials | 70,000 | 70,450 | 67,826 | 65,557 | 53,454 | -450 | -0.64% |
| Contracts | | | | | | | |
| 726.100.200 Contct-Regulatory Marking | 50,000 | 50,000 | 46,470 | 48,249 | 42,290 | 0 | 0.00% |
| Total Contracts | 50,000 | 50,000 | 46,470 | 48,249 | 42,290 | 0 | 0.00% |
| Total Expenditures | 275,367 | 276,341 | 243,821 | 265,763 | 222,099 | -974 | -0.35% |
| Revenue | | | | | | | |
| 726.100.834 Miscellaneous Recoverable | 0 | 0 | 0 | 0 | -500 | 0 | 0.00% |
| Total Revenue | 0 | 0 | 0 | 0 | -500 | 0 | 0.00% |
| Total Revenue | 0 | 0 | 0 | 0 | -500 | 0 | 0.00% |
| Total Net Expenditures | 275,367 | 276,341 | 243,821 | 265,763 | 221,599 | -974 | -0.35% |

City of St Catharines
Street and Sundry Signs
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 726.110.001 Salaries/Wages-Regular | 19,400 | 18,780 | 23,457 | 7,188 | 6,112 | 620 | 3.30% |
| 726.110.002 Salaries/Wages-Overtime | 900 | 868 | 0 | 288 | 406 | 32 | 3.69% |
| 726.110.003 Salaries/Wages - Extra | 0 | 0 | 759 | 750 | 0 | 0 | 0.00% |
| Total Salaries and Wages | 20,300 | 19,648 | 24,216 | 8,226 | 6,518 | 652 | 3.32% |
| Benefits | | | | | | | |
| 726.110.030 Pensions | 3,200 | 2,068 | 3,053 | 977 | 0 | 1,132 | 54.74% |
| 726.110.031 Other Benefits | 4,600 | 3,103 | 4,375 | 1,275 | 0 | 1,497 | 48.24% |
| 726.110.032 Workers Compensation | 580 | 564 | 774 | 262 | 0 | 16 | 2.84% |
| 726.110.033 Employment Insurance | 335 | 350 | 399 | 186 | 0 | -15 | -4.29% |
| Total Benefits | 8,715 | 6,085 | 8,601 | 2,700 | 0 | 2,630 | 43.22% |
| Equipment Operations | | | | | | | |
| 726.110.050 Rentals | 2,330 | 2,330 | 4,674 | 1,481 | 1,361 | 0 | 0.00% |
| Total Equipment Operations | 2,330 | 2,330 | 4,674 | 1,481 | 1,361 | 0 | 0.00% |
| Materials | | | | | | | |
| 726.110.101 Construction-General | 10,700 | 9,950 | 5,410 | 5,085 | -2,814 | 750 | 7.54% |
| Total Materials | 10,700 | 9,950 | 5,410 | 5,085 | -2,814 | 750 | 7.54% |
| Contracts | | | | | | | |
| 726.110.200 Cont'l-Parking Stall Mark | 8,600 | 8,600 | 5,450 | 6,792 | 3,782 | 0 | 0.00% |
| Total Contracts | 8,600 | 8,600 | 5,450 | 6,792 | 3,782 | 0 | 0.00% |
| Total Expenditures | 50,645 | 46,613 | 48,351 | 24,284 | 8,847 | 4,032 | 8.65% |
| Total Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | 50,645 | 46,613 | 48,351 | 24,284 | 8,847 | 4,032 | 8.65% |

City of St Catharines
Services Rendered
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 727.100.001 Salaries/Wages-Regular | 5,360 | 5,310 | 3,611 | 2,014 | 3,320 | 50 | 0.94% |
| 727.100.002 Salaries/Wages-Overtime | 1,040 | 1,030 | 2,156 | 954 | 2,004 | 10 | 0.97% |
| 727.100.003 Salaries/Wages-Ext Svce | 0 | 0 | 0 | 228 | 0 | 0 | 0.00% |
| Total Salaries and Wages | 6,400 | 6,340 | 5,767 | 3,196 | 5,324 | 60 | 0.95% |
| Benefits | | | | | | | |
| 727.100.030 Pensions | 696 | 686 | 505 | 402 | 0 | 10 | 1.46% |
| 727.100.031 Other Benefits | 838 | 848 | 638 | 419 | 0 | -10 | -1.18% |
| 727.100.032 Workers Compensation | 188 | 185 | 147 | 109 | 0 | 3 | 1.62% |
| 727.100.033 Employment Insurance | 110 | 115 | 57 | 61 | 0 | -5 | -4.35% |
| Total Benefits | 1,832 | 1,834 | 1,347 | 991 | 0 | -2 | -0.11% |
| Equipment Operations | | | | | | | |
| 727.100.050 Rentals | 2,450 | 2,450 | 1,676 | 1,578 | 1,958 | 0 | 0.00% |
| Total Equipment Operations | 2,450 | 2,450 | 1,676 | 1,578 | 1,958 | 0 | 0.00% |
| Materials | | | | | | | |
| 727.100.101 Construction-General | 1,500 | 1,500 | 1,006 | 2,173 | 420 | 0 | 0.00% |
| Total Materials | 1,500 | 1,500 | 1,006 | 2,173 | 420 | 0 | 0.00% |
| Contracts | | | | | | | |
| 727.100.200 Contract-Repair Priv Lat | 0 | 0 | 9,381 | 204 | 1,364 | 0 | 0.00% |
| Total Contracts | 0 | 0 | 9,381 | 204 | 1,364 | 0 | 0.00% |
| Total Expenditures | 12,182 | 12,124 | 19,177 | 8,142 | 9,066 | 58 | 0.48% |
| Revenue | | | | | | | |
| 727.100.834 Misc. Recov. Work | -12,182 | -12,224 | -8,892 | -10,364 | -10,084 | 42 | -0.34% |
| Total Revenue | -12,182 | -12,224 | -8,892 | -10,364 | -10,084 | 42 | -0.34% |
| Total Revenue | -12,182 | -12,224 | -8,892 | -10,364 | -10,084 | 42 | -0.34% |
| Total Net Expenditures | 0 | -100 | 10,285 | -2,222 | -1,018 | 100 | -100.00% |

City of St Catharines
Miscellaneous Recoverable
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|-------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 727.105.001 Salaries/Wages-Regular | 6,610 | 6,470 | 6,839 | 5,639 | 5,904 | 140 | 2.16% |
| 727.105.002 Salaries/Wages-Overtime | 990 | 972 | 2,337 | 3,236 | 2,133 | 18 | 1.85% |
| 727.105.003 Salaries/Wages-Extra | 0 | 0 | 3,448 | 1,872 | 0 | 0 | 0.00% |
| Total Salaries and Wages | 7,600 | 7,442 | 12,624 | 10,747 | 8,037 | 158 | 2.12% |
| Benefits | | | | | | | |
| 727.105.030 Pensions | 858 | 1,153 | 1,293 | 1,153 | 0 | -295 | -25.59% |
| 727.105.031 Other Benefits | 1,019 | 1,735 | 1,442 | 1,157 | 0 | -716 | -41.27% |
| 727.105.032 Workers Compensation | 222 | 216 | 380 | 344 | 0 | 6 | 2.78% |
| 727.105.033 Employment Insurance | 129 | 134 | 237 | 225 | 0 | -5 | -3.73% |
| Total Benefits | 2,228 | 3,238 | 3,352 | 2,879 | 0 | -1,010 | -31.19% |
| Equipment Operations | | | | | | | |
| 727.105.050 Rentals | 3,300 | 3,300 | 4,374 | 5,364 | 2,864 | 0 | 0.00% |
| Total Equipment Operations | 3,300 | 3,300 | 4,374 | 5,364 | 2,864 | 0 | 0.00% |
| Materials | | | | | | | |
| 727.105.101 Construction General | 3,750 | 3,750 | 2,433 | 3,246 | 1,277 | 0 | 0.00% |
| Total Materials | 3,750 | 3,750 | 2,433 | 3,246 | 1,277 | 0 | 0.00% |
| Contracts | | | | | | | |
| 727.105.200 Contracts-general | 4,000 | 4,000 | 7,012 | 9,721 | 11,134 | 0 | 0.00% |
| Total Contracts | 4,000 | 4,000 | 7,012 | 9,721 | 11,134 | 0 | 0.00% |
| Total Expenditures | 20,878 | 21,730 | 29,795 | 31,957 | 23,312 | -852 | -3.92% |
| Revenue | | | | | | | |
| 727.105.800 Miscellaneous Revenue | -20,878 | -20,817 | -33,172 | -34,856 | -15,188 | -61 | 0.29% |
| 727.105.834 Recoverables | 0 | 0 | 0 | 0 | -3,717 | 0 | 0.00% |
| Total Revenue | -20,878 | -20,817 | -33,172 | -34,856 | -18,905 | -61 | 0.29% |
| Total Revenue | -20,878 | -20,817 | -33,172 | -34,856 | -18,905 | -61 | 0.29% |
| Total Net Expenditures | 0 | 913 | -3,377 | -2,899 | 4,407 | -913 | -100.00% |

City of St Catharines
Meeting and Training
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 727.110.001 Salaries/Wages-Regular | 201,420 | 197,950 | 177,161 | 136,972 | 201,555 | 3,470 | 1.75% |
| 727.110.002 Salaries/Wages-Overtime | 4,860 | 4,779 | 6,038 | 6,512 | 8,116 | 81 | 1.69% |
| 727.110.003 Salaries/Wages Extra | 0 | 0 | 15,124 | 15,302 | 384 | 0 | 0.00% |
| 727.110.008 Modified Work Program | 0 | 0 | 0 | 0 | 3,521 | 0 | 0.00% |
| Total Salaries and Wages | 206,280 | 202,729 | 198,323 | 158,786 | 213,576 | 3,551 | 1.75% |
| Benefits | | | | | | | |
| 727.110.030 Pensions | 24,200 | 22,434 | 20,343 | 16,963 | 0 | 1,766 | 7.87% |
| 727.110.031 Other Benefits | 27,600 | 24,835 | 23,625 | 18,376 | 0 | 2,765 | 11.13% |
| 727.110.032 Workers Compensation | 5,866 | 5,812 | 5,263 | 4,312 | 0 | 54 | 0.93% |
| 727.110.033 Employment Insurance | 3,376 | 3,596 | 2,738 | 2,330 | 0 | -220 | -6.12% |
| Total Benefits | 61,042 | 56,677 | 51,969 | 41,981 | 0 | 4,365 | 7.70% |
| Equipment Operations | | | | | | | |
| 727.110.050 Rentals | 3,650 | 3,650 | 4,361 | 2,219 | 1,619 | 0 | 0.00% |
| 727.110.061 License fees-MTO | 400 | 400 | 0 | 210 | 240 | 0 | 0.00% |
| Total Equipment Operations | 4,050 | 4,050 | 4,361 | 2,429 | 1,859 | 0 | 0.00% |
| Materials | | | | | | | |
| 727.110.100 Materials | 2,340 | 2,340 | 4,530 | 492 | 4,101 | 0 | 0.00% |
| Total Materials | 2,340 | 2,340 | 4,530 | 492 | 4,101 | 0 | 0.00% |
| Contracts | | | | | | | |
| 727.110.200 Contract - Training | 1,500 | 2,000 | 629 | 1,430 | 1,312 | -500 | -25.00% |
| Total Contracts | 1,500 | 2,000 | 629 | 1,430 | 1,312 | -500 | -25.00% |
| Office and Related Expenses | | | | | | | |
| 727.110.307 Printing | 1,500 | 1,500 | 0 | 1,526 | 0 | 0 | 0.00% |
| Total Office and Related Expenses | 1,500 | 1,500 | 0 | 1,526 | 0 | 0 | 0.00% |
| Other Service Charges | | | | | | | |
| 727.110.450 Miscellaneous | 0 | 0 | 0 | 15 | 213 | 0 | 0.00% |
| Total Other Service Charges | 0 | 0 | 0 | 15 | 213 | 0 | 0.00% |
| Total Expenditures | 276,712 | 269,296 | 259,812 | 206,659 | 221,061 | 7,416 | 2.75% |
| Revenue | | | | | | | |
| 727.110.800 Miscellaneous Revenue | 0 | 0 | 0 | 0 | 61 | 0 | 0.00% |
| Total Revenue | 0 | 0 | 0 | 0 | 61 | 0 | 0.00% |

City of St Catharines
Meeting and Training
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Total Revenue | 0 | 0 | 0 | 0 | 61 | 0 | 0.00% |
| Total Net Expenditures | 276,712 | 269,296 | 259,812 | 206,659 | 221,122 | 7,416 | 2.75% |

City of St Catharines

Cemetery

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|------------------|------------------|------------------|------------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 740.100.001 Salaries/Wages-Regular | 680,003 | 694,360 | 637,469 | 590,860 | 586,265 | -14,357 | -2.07% |
| 740.100.002 Salaries/Wages-Overtime | 25,012 | 25,012 | 42,210 | 39,348 | 30,513 | 0 | 0.00% |
| 740.100.003 Salaries/Wages-Ext Svce | 293,380 | 283,352 | 263,408 | 265,137 | 221,506 | 10,028 | 3.54% |
| 740.100.006 Sick Pay | 0 | 0 | 16,343 | 28,012 | 14,823 | 0 | 0.00% |
| 740.100.007 Holiday/Vacation Pay | 76,168 | 74,504 | 107,100 | 109,118 | 96,272 | 1,664 | 2.23% |
| 740.100.009 Doctor's Appointments | 2,500 | 2,500 | 2,225 | 1,952 | 2,384 | 0 | 0.00% |
| Total Salaries and Wages | 1,077,063 | 1,079,728 | 1,068,755 | 1,034,427 | 951,763 | -2,665 | -0.25% |
| Benefits | | | | | | | |
| 740.100.030 Pensions | 141,400 | 140,315 | 119,385 | 114,519 | 110,740 | 1,085 | 0.77% |
| 740.100.031 Other Benefits | 168,500 | 155,968 | 135,000 | 122,399 | 117,104 | 12,532 | 8.03% |
| 740.100.032 Workers Compensation | 40,308 | 36,052 | 33,665 | 32,746 | 27,733 | 4,256 | 11.81% |
| 740.100.033 Employment Insurance | 23,519 | 21,590 | 19,830 | 19,335 | 17,301 | 1,929 | 8.93% |
| 740.100.040 Meal Allowance | 0 | 0 | 67 | 56 | 9 | 0 | 0.00% |
| 740.100.041 Safety Shoes | 2,400 | 2,675 | 2,825 | 2,450 | 2,275 | -275 | -10.28% |
| Total Benefits | 376,127 | 356,600 | 310,772 | 291,505 | 275,162 | 19,527 | 5.48% |
| Equipment Operations | | | | | | | |
| 740.100.050 Rentals | 225,000 | 225,000 | 231,329 | 233,958 | 225,834 | 0 | 0.00% |
| 740.100.053 Service Contracts | 17,500 | 18,100 | 10,062 | 10,560 | 11,830 | -600 | -3.31% |
| 740.100.054 Repairs-equipment | 1,000 | 1,544 | 0 | 179 | 293 | -544 | -35.23% |
| 740.100.064 Insurance-Motor Vehicles | 2,489 | 2,775 | 2,178 | 2,774 | 0 | -286 | -10.31% |
| 740.100.066 Fuel-Gasoline,Diesel | 33,000 | 33,000 | 29,471 | 31,642 | 25,827 | 0 | 0.00% |
| 740.100.067 Car Allowance/Mileage | 100 | 100 | 0 | 15 | 220 | 0 | 0.00% |
| 740.100.068 Equipm't Operat'n Surplus | -128,000 | -128,000 | -127,463 | -111,308 | -131,695 | 0 | 0.00% |
| 740.100.069 Equip't Reserve Prov'n | 20,000 | 20,000 | 17,500 | 15,000 | 15,000 | 0 | 0.00% |
| Total Equipment Operations | 171,089 | 172,519 | 163,077 | 182,820 | 147,309 | -1,430 | -0.83% |
| Materials | | | | | | | |
| 740.100.101 Construction-General | 8,000 | 8,000 | 9,523 | 10,325 | 5,860 | 0 | 0.00% |
| 740.100.102 Small Tools/Equipment | 3,471 | 3,471 | 3,343 | 5,401 | 1,802 | 0 | 0.00% |
| 740.100.104 General Supplies | 23,000 | 25,000 | 30,818 | 24,278 | 22,606 | -2,000 | -8.00% |
| 740.100.109 Safety/Protective Equipt | 5,500 | 5,500 | 6,164 | 4,223 | 6,609 | 0 | 0.00% |
| 740.100.110 Uniform Clothing | 2,000 | 2,000 | 1,651 | 2,279 | 2,302 | 0 | 0.00% |
| 740.100.112 Resale Items | 40,000 | 50,000 | 79,588 | 54,381 | 48,999 | -10,000 | -20.00% |
| Total Materials | 81,971 | 93,971 | 131,087 | 100,887 | 88,178 | -12,000 | -12.77% |
| Building and Maintenance | | | | | | | |
| 740.100.150 Cleaning Services | 17,500 | 14,500 | 15,000 | 15,968 | 14,280 | 3,000 | 20.69% |
| 740.100.152 Gen Bldg Mtncce Supplies | 2,000 | 2,000 | 2,694 | 3,655 | 2,225 | 0 | 0.00% |
| 740.100.162 Repairs | 25,279 | 24,784 | 12,154 | 13,367 | 17,166 | 495 | 2.00% |
| 740.100.163 Heat,Light,Power,Water | 44,900 | 42,000 | 51,065 | 38,902 | 38,849 | 2,900 | 6.90% |

City of St Catharines

Cemetery

2021 Operating Budget - Expenditures by Object

| | 2021 | 2020 | 2019 | 2018 | 2017 | \$ Change | % Change |
|--|------------------|------------------|------------------|------------------|------------------|---------------|----------------|
| | Budget | Budget | Actuals | Actuals | Actuals | 2020 Budget | 2020 Budget |
| 740.100.165 Monument Restoration | 4,000 | 4,000 | 4,470 | 3,903 | 4,547 | 0 | 0.00% |
| 740.100.173 Insurance-Bldg/Contents | 9,741 | 4,478 | 4,900 | 4,362 | 4,328 | 5,263 | 117.53% |
| 740.100.180 Improvements-Non TCA | 40,000 | 0 | 5,000 | 0 | -1,734 | 40,000 | 0.00% |
| Total Building and Maintenance | 143,420 | 91,762 | 95,283 | 80,157 | 79,661 | 51,658 | 56.30% |
| Contracts | | | | | | | |
| 740.100.200 Contracts-general | 2,600 | 2,600 | 659 | 184 | 254 | 0 | 0.00% |
| 740.100.221 Social Services - burials | 7,000 | 4,000 | 11,322 | 5,863 | 3,778 | 3,000 | 75.00% |
| 740.100.228 Vegetation Disposal | 4,000 | 3,500 | 4,500 | 3,965 | 3,790 | 500 | 14.29% |
| 740.100.235 Contract-Pest Control | 750 | 1,000 | 334 | 375 | 418 | -250 | -25.00% |
| Total Contracts | 14,350 | 11,100 | 16,815 | 10,387 | 8,240 | 3,250 | 29.28% |
| Office and Related Expenses | | | | | | | |
| 740.100.303 Courier Services | 150 | 150 | 68 | 110 | 94 | 0 | 0.00% |
| 740.100.305 Telephone | 650 | 650 | 517 | 564 | 564 | 0 | 0.00% |
| 740.100.306 Cellular Phones | 2,000 | 2,000 | 2,276 | 1,263 | 1,446 | 0 | 0.00% |
| 740.100.307 Printing | 400 | 400 | 1,030 | 671 | 355 | 0 | 0.00% |
| 740.100.308 Copying and Prints | 1,300 | 1,300 | 1,278 | 1,308 | 1,255 | 0 | 0.00% |
| 740.100.309 Advertising | 3,300 | 7,300 | 4,175 | 10,449 | 6,959 | -4,000 | -54.79% |
| 740.100.310 Office Supplies | 1,250 | 1,250 | 1,593 | 2,248 | 900 | 0 | 0.00% |
| 740.100.318 Cash Processing Fees | 14,000 | 14,000 | 15,343 | 13,823 | 13,749 | 0 | 0.00% |
| Total Office and Related Expenses | 23,050 | 27,050 | 26,280 | 30,436 | 25,322 | -4,000 | -14.79% |
| Properties | | | | | | | |
| 740.100.350 Office Equip/Furniture | 0 | 0 | 0 | 10,405 | 0 | 0 | 0.00% |
| 740.100.356 Bldg & Improvements | 0 | 0 | 0 | 0 | 4,579 | 0 | 0.00% |
| Total Properties | 0 | 0 | 0 | 10,405 | 4,579 | 0 | 0.00% |
| Other Service Charges | | | | | | | |
| 740.100.401 Conferences/Conventions | 1,400 | 1,000 | 672 | 2,030 | 43 | 400 | 40.00% |
| 740.100.405 Subscriptions/Memb'ships | 1,000 | 1,000 | 1,039 | 0 | 706 | 0 | 0.00% |
| 740.100.410 Provincial Licence | 8,000 | 7,600 | 7,947 | 7,263 | 6,831 | 400 | 5.26% |
| 740.100.448 Transfer to Reserve | 80,000 | 75,025 | 115,730 | 90,519 | 74,960 | 4,975 | 6.63% |
| 740.100.450 Miscellaneous | 0 | 0 | 372 | 12 | 39 | 0 | 0.00% |
| Total Other Service Charges | 90,400 | 84,625 | 125,760 | 99,824 | 82,579 | 5,775 | 6.82% |
| Total Expenditures | 1,977,470 | 1,917,355 | 1,937,829 | 1,840,848 | 1,662,793 | 60,115 | 3.14% |
| Revenue | | | | | | | |
| 740.100.802 Federal Grant | 0 | 0 | -14,976 | 0 | 0 | 0 | 0.00% |
| 740.100.806 Administration Fees | 0 | 0 | 0 | 170 | 0 | 0 | 0.00% |
| 740.100.835 Columbarium Sales | -25,000 | -20,700 | -35,712 | -32,875 | -28,417 | -4,300 | 20.77% |

City of St Catharines

Cemetery

2021 Operating Budget - Expenditures by Object

| | 2021 | 2020 | 2019 | 2018 | 2017 | \$ Change | % Change |
|-------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|----------------|--------------|
| | Budget | Budget | Actuals | Actuals | Actuals | 2020 Budget | 2020 Budget |
| 740.100.836 Obsolete Veh/Eq't Sales | 0 | 0 | -4,551 | 0 | 0 | 0 | 0.00% |
| 740.100.874 Mausoleum Sales | -320,000 | -300,100 | -343,906 | -358,981 | -279,351 | -19,900 | 6.63% |
| 740.100.876 Burial Fees | -465,000 | -464,650 | -467,618 | -502,823 | -464,595 | -350 | 0.08% |
| 740.100.877 Special Fees | -155,000 | -155,000 | -172,202 | -165,247 | -155,182 | 0 | 0.00% |
| 740.100.878 Foundation Work | -75,000 | -75,000 | -89,095 | -71,883 | -78,970 | 0 | 0.00% |
| 740.100.879 Use of Burial Equipment | -500 | -500 | -1,462 | -1,150 | -732 | 0 | 0.00% |
| 740.100.880 Care/mntce Fund Earning | -205,000 | -230,000 | -203,429 | -202,988 | -195,748 | 25,000 | -10.87% |
| 740.100.881 Sale of Concrete Boxes | -8,000 | -8,000 | -10,206 | -11,132 | -7,805 | 0 | 0.00% |
| 740.100.882 Sale of Lots and Graves | -187,000 | -162,000 | -198,332 | -192,042 | -164,754 | -25,000 | 15.43% |
| 740.100.883 Marker Fund Earnings | -14,000 | -14,000 | -16,525 | -15,835 | -15,153 | 0 | 0.00% |
| 740.100.945 Wreaths - Cemetery | 0 | -2,000 | -18 | -241 | -1,913 | 2,000 | -100.00% |
| Total Revenue | -1,454,500 | -1,431,950 | -1,558,032 | -1,555,027 | -1,392,620 | -22,550 | 1.57% |
| Transfer from Reserve | | | | | | | |
| 740.100.900 Transfer from Reserve | 0 | 0 | 0 | -10,405 | -8,874 | 0 | 0.00% |
| Total Transfer from Reserve | 0 | 0 | 0 | -10,405 | -8,874 | 0 | 0.00% |
| Total Revenue | | | | | | | |
| | -1,454,500 | -1,431,950 | -1,558,032 | -1,565,432 | -1,401,494 | -22,550 | 1.57% |
| Total Net Expenditures | | | | | | | |
| | 522,970 | 485,405 | 379,797 | 275,416 | 261,299 | 37,565 | 7.74% |

City of St Catharines

Trees - General

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 750.205.001 Salaries/Wages-Regular | 670,576 | 687,278 | 501,666 | 504,981 | 619,957 | -16,702 | -2.43% |
| 750.205.002 Salaries/Wages-overtime | 35,001 | 35,001 | 29,218 | 25,338 | 17,204 | 0 | 0.00% |
| 750.205.003 Salaries/Wages-Extra | 0 | 50,029 | 45,631 | 35,150 | 8,639 | -50,029 | -100.00% |
| 750.205.006 Sick Pay | 0 | 0 | 21,595 | 57,760 | 36,628 | 0 | 0.00% |
| 750.205.007 Vacation/Holiday Pay | 86,040 | 93,015 | 91,668 | 89,102 | 81,699 | -6,975 | -7.50% |
| 750.205.008 Modified Duties | 0 | 0 | 0 | 0 | 13,724 | 0 | 0.00% |
| 750.205.009 Doctor's Appointments | 950 | 950 | 1,286 | 1,580 | 1,425 | 0 | 0.00% |
| Total Salaries and Wages | 792,567 | 866,273 | 691,064 | 713,911 | 779,276 | -73,706 | -8.51% |
| Benefits | | | | | | | |
| 750.205.030 Pensions | 119,900 | 130,103 | 86,443 | 91,197 | 102,757 | -10,203 | -7.84% |
| 750.205.031 Other Benefits | 138,100 | 126,485 | 93,215 | 98,297 | 107,256 | 11,615 | 9.18% |
| 750.205.032 Workers Compensation | 30,869 | 30,998 | 20,962 | 22,851 | 23,569 | -129 | -0.42% |
| 750.205.033 Employment Insurance | 16,128 | 16,953 | 10,776 | 11,748 | 13,332 | -825 | -4.87% |
| 750.205.040 Meal Allowance | 601 | 601 | 464 | 157 | 120 | 0 | 0.00% |
| 750.205.041 Safety Shoes | 2,200 | 4,025 | 5,328 | 4,239 | 3,693 | -1,825 | -45.34% |
| Total Benefits | 307,798 | 309,165 | 217,188 | 228,489 | 250,727 | -1,367 | -0.44% |
| Equipment Operations | | | | | | | |
| 750.205.050 Rentals | 300,000 | 330,000 | 273,436 | 311,623 | 351,811 | -30,000 | -9.09% |
| 750.205.053 Service Contracts | 63,600 | 73,600 | 61,487 | 92,811 | 115,334 | -10,000 | -13.59% |
| 750.205.067 Car Allowance/Mileage | 0 | 0 | 0 | 0 | 264 | 0 | 0.00% |
| Total Equipment Operations | 363,600 | 403,600 | 334,923 | 404,434 | 467,409 | -40,000 | -9.91% |
| Materials | | | | | | | |
| 750.205.102 Small Tools/Equipment | 10,000 | 10,000 | 12,392 | 9,926 | 5,809 | 0 | 0.00% |
| 750.205.104 General Supplies | 25,000 | 30,000 | 26,735 | 18,217 | 30,013 | -5,000 | -16.67% |
| 750.205.109 Safety/Protective Equip't | 25,000 | 25,000 | 25,264 | 20,861 | 17,343 | 0 | 0.00% |
| Total Materials | 60,000 | 65,000 | 64,391 | 49,004 | 53,165 | -5,000 | -7.69% |
| Contracts | | | | | | | |
| 750.205.200 Contracts-trees | 315,000 | 315,000 | 357,064 | 355,061 | 358,878 | 0 | 0.00% |
| 750.205.201 Contract-stumping/related | 120,000 | 120,000 | 121,964 | 151,556 | 90,254 | 0 | 0.00% |
| Total Contracts | 435,000 | 435,000 | 479,028 | 506,617 | 449,132 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 750.205.306 Cellular Phones | 2,640 | 2,640 | 2,028 | 2,160 | 466 | 0 | 0.00% |
| 750.205.307 Printing | 600 | 600 | 2,332 | 930 | 677 | 0 | 0.00% |
| Total Office and Related Expenses | 3,240 | 3,240 | 4,360 | 3,090 | 1,143 | 0 | 0.00% |
| Properties | | | | | | | |
| 750.205.353 Motor Vehicles | 0 | 0 | 531,465 | 0 | 0 | 0 | 0.00% |

City of St Catharines

Trees - General

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Total Properties | 0 | 0 | 531,465 | 0 | 0 | 0 | 0.00% |
| | | | | | | | |
| Other Service Charges | | | | | | | |
| 750.205.401 Conferences/Conventions | 0 | 0 | 0 | 219 | 132 | 0 | 0.00% |
| 750.205.402 Training | 10,000 | 10,000 | 10,429 | 10,448 | 9,430 | 0 | 0.00% |
| 750.205.405 Subscriptions/Memberships | 8,500 | 8,500 | 7,802 | 547 | 652 | 0 | 0.00% |
| 750.205.417 Study/Consulting Fees | 0 | 0 | 0 | 0 | -3,720 | 0 | 0.00% |
| 750.205.450 Miscellaneous | 0 | 0 | 0 | 75 | 0 | 0 | 0.00% |
| Total Other Service Charges | 18,500 | 18,500 | 18,231 | 11,289 | 6,494 | 0 | 0.00% |
| | | | | | | | |
| Total Expenditures | 1,980,705 | 2,100,778 | 2,340,650 | 1,916,834 | 2,007,346 | -120,073 | -5.72% |
| | | | | | | | |
| Revenue | | | | | | | |
| 750.205.834 Special Recoverables | 0 | 0 | -2,557 | -163 | -1,444 | 0 | 0.00% |
| 750.205.950 Allocation | -25,000 | -25,000 | 0 | 0 | 0 | 0 | 0.00% |
| Total Revenue | -25,000 | -25,000 | -2,557 | -163 | -1,444 | 0 | 0.00% |
| | | | | | | | |
| Transfer from Reserve | | | | | | | |
| 750.205.900 Transfer from Reserve | 0 | 0 | -531,465 | 0 | 0 | 0 | 0.00% |
| Total Transfer from Reserve | 0 | 0 | -531,465 | 0 | 0 | 0 | 0.00% |
| | | | | | | | |
| Total Revenue | -25,000 | -25,000 | -534,022 | -163 | -1,444 | 0 | 0.00% |
| | | | | | | | |
| Total Net Expenditures | 1,955,705 | 2,075,778 | 1,806,628 | 1,916,671 | 2,005,902 | -120,073 | -5.78% |

City of St Catharines

Tree planting/Horticulture

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|------------------|------------------|------------------|------------------|------------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 750.210.001 Salaries/Wages-regular | 539,568 | 542,296 | 545,509 | 557,667 | 564,680 | -2,728 | -0.50% |
| 750.210.002 Salaries/Wages-Overtime | 6,001 | 6,001 | 50,442 | 64,484 | 45,266 | 0 | 0.00% |
| 750.210.003 Salaries/Wages-extra | 595,857 | 516,962 | 490,753 | 515,955 | 467,546 | 78,895 | 15.26% |
| 750.210.006 Sick Pay | 0 | 0 | 39,142 | 84,535 | 49,709 | 0 | 0.00% |
| 750.210.007 Holiday/Vacation Pay | 83,929 | 84,633 | 135,820 | 149,091 | 109,953 | -704 | -0.83% |
| 750.210.009 Doctor's Appointments | 1,200 | 1,200 | 2,570 | 2,511 | 1,382 | 0 | 0.00% |
| Total Salaries and Wages | 1,226,555 | 1,151,092 | 1,264,236 | 1,374,243 | 1,238,536 | 75,463 | 6.56% |
| Benefits | | | | | | | |
| 750.210.030 Pensions | 159,750 | 160,718 | 134,360 | 150,334 | 141,666 | -968 | -0.60% |
| 750.210.031 Other Benefits | 165,200 | 175,749 | 159,472 | 137,570 | 133,599 | -10,549 | -6.00% |
| 750.210.032 Workers Compensation | 44,557 | 40,711 | 40,865 | 42,896 | 51,387 | 3,846 | 9.45% |
| 750.210.033 Employment Insurance | 26,003 | 24,434 | 25,911 | 26,655 | 24,713 | 1,569 | 6.42% |
| 750.210.040 Meal Allowance | 93 | 51 | 403 | 74 | 19 | 42 | 82.35% |
| 750.210.041 Safety shoes | 4,600 | 4,400 | 5,375 | 3,150 | 3,325 | 200 | 4.55% |
| Total Benefits | 400,203 | 406,063 | 366,386 | 360,679 | 354,709 | -5,860 | -1.44% |
| Equipment Operations | | | | | | | |
| 750.210.050 Equipment Rental | 280,000 | 280,000 | 302,125 | 304,752 | 272,559 | 0 | 0.00% |
| 750.210.067 Car Allowance/Mileage | 500 | 700 | -309 | 67 | 787 | -200 | -28.57% |
| Total Equipment Operations | 280,500 | 280,700 | 301,816 | 304,819 | 273,346 | -200 | -0.07% |
| Materials | | | | | | | |
| 750.210.102 Small Tools/Equipment | 4,200 | 4,510 | 4,272 | 4,314 | 4,416 | -310 | -6.87% |
| 750.210.104 General supplies | 36,000 | 37,500 | 36,146 | 39,768 | 37,368 | -1,500 | -4.00% |
| 750.210.109 Safety/Protective Equip't | 7,500 | 7,500 | 7,240 | 5,906 | 5,933 | 0 | 0.00% |
| 750.210.110 Uniform clothing | 0 | 0 | 110 | 87 | 28 | 0 | 0.00% |
| Total Materials | 47,700 | 49,510 | 47,768 | 50,075 | 47,745 | -1,810 | -3.66% |
| Building and Maintenance | | | | | | | |
| 750.210.162 Repairs | 1,000 | 0 | 1,447 | 0 | 66 | 1,000 | 0.00% |
| 750.210.177 Identifiable Repairs | 0 | 0 | 0 | 20,000 | 19,947 | 0 | 0.00% |
| Total Building and Maintenance | 1,000 | 0 | 1,447 | 20,000 | 20,013 | 1,000 | 0.00% |
| Contracts | | | | | | | |
| 750.210.200 Contracts | 0 | 0 | 482 | 0 | 0 | 0 | 0.00% |
| Total Contracts | 0 | 0 | 482 | 0 | 0 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 750.210.306 Cellular Phones | 2,000 | 2,040 | 3,755 | 2,174 | 2,506 | -40 | -1.96% |
| Total Office and Related Expenses | 2,000 | 2,040 | 3,755 | 2,174 | 2,506 | -40 | -1.96% |

City of St Catharines

Tree planting/Horticulture

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|-------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Total Expenditures | 1,957,958 | 1,889,405 | 1,985,890 | 2,111,990 | 1,936,855 | 68,553 | 3.63% |
| Revenue | | | | | | | |
| 750.210.834 Misc Recoverables | 0 | -10,500 | -10,500 | -10,500 | -11,250 | 10,500 | -100.00% |
| Total Revenue | 0 | -10,500 | -10,500 | -10,500 | -11,250 | 10,500 | -100.00% |
| Total Revenue | 0 | -10,500 | -10,500 | -10,500 | -11,250 | 10,500 | -100.00% |
| Total Net Expenditures | 1,957,958 | 1,878,905 | 1,975,390 | 2,101,490 | 1,925,605 | 79,053 | 4.21% |

City of St Catharines
Parks Division Overhead
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 750.225.001 Salaries/Wages-Regular | 117,483 | 115,402 | 218,528 | 343,328 | 314,803 | 2,081 | 1.80% |
| 750.225.002 Salaries/Wages-Overtime | 0 | 0 | 12,453 | 21,635 | 1,838 | 0 | 0.00% |
| 750.225.003 Salaries/Wages-Ext Svce | 75,657 | 73,182 | 55,799 | 63,396 | 32,205 | 2,475 | 3.38% |
| 750.225.006 Sick Pay | 0 | 0 | 20,943 | 27,234 | 44,779 | 0 | 0.00% |
| 750.225.007 Holiday/Vacation Pay | 3,021 | 2,930 | 176,890 | 170,133 | 138,208 | 91 | 3.11% |
| 750.225.009 Doctor's Appointments | 0 | 700 | 1,711 | 978 | 1,070 | -700 | -100.00% |
| Total Salaries and Wages | 196,161 | 192,214 | 486,324 | 626,704 | 532,903 | 3,947 | 2.05% |
| Benefits | | | | | | | |
| 750.225.030 Pensions | 21,995 | 21,426 | 48,530 | 71,463 | 174,985 | 569 | 2.66% |
| 750.225.031 Other Benefits | 60,500 | 90,324 | 57,829 | 68,298 | 150,817 | -29,824 | -33.02% |
| 750.225.032 Workers Compensation | 6,458 | 5,684 | 13,789 | 17,860 | 54,565 | 774 | 13.62% |
| 750.225.033 Employment Insurance | 2,734 | 2,514 | 7,488 | 10,745 | 35,356 | 220 | 8.75% |
| 750.225.040 Meal Allowance | 100 | 250 | 351 | 56 | 9 | -150 | -60.00% |
| 750.225.041 Safety Shoes | 7,000 | 5,400 | 11,325 | 6,125 | 6,953 | 1,600 | 29.63% |
| Total Benefits | 98,787 | 125,598 | 139,312 | 174,547 | 422,685 | -26,811 | -21.35% |
| Equipment Operations | | | | | | | |
| 750.225.053 Service Contracts | 22,500 | 22,500 | 24,736 | 15,994 | 12,967 | 0 | 0.00% |
| 750.225.061 Licenses-pesticide | 1,200 | 1,200 | 770 | 960 | 270 | 0 | 0.00% |
| 750.225.067 Car Allowance/Mileage | 750 | 750 | -3,983 | 2,313 | 773 | 0 | 0.00% |
| Total Equipment Operations | 24,450 | 24,450 | 21,523 | 19,267 | 14,010 | 0 | 0.00% |
| Building and Maintenance | | | | | | | |
| 750.225.173 Insurance-Bldg/Contents | 20,389 | 12,232 | 11,646 | 11,658 | 11,383 | 8,157 | 66.69% |
| Total Building and Maintenance | 20,389 | 12,232 | 11,646 | 11,658 | 11,383 | 8,157 | 66.69% |
| Office and Related Expenses | | | | | | | |
| 750.225.302 Insurance-Liability | 14,457 | 12,500 | 12,439 | 12,390 | 12,609 | 1,957 | 15.66% |
| 750.225.306 Cellular Phones | 5,000 | 2,160 | 11,624 | 9,908 | 5,229 | 2,840 | 131.48% |
| 750.225.307 Printing | 1,200 | 1,200 | 1,980 | 1,240 | 1,432 | 0 | 0.00% |
| 750.225.310 Office Supplies | 0 | 0 | 17 | 0 | 0 | 0 | 0.00% |
| 750.225.314 Software | 0 | 0 | 0 | 941 | 0 | 0 | 0.00% |
| 750.225.330 Furniture/Equipment-NTCA | 0 | 0 | 0 | 241 | 0 | 0 | 0.00% |
| Total Office and Related Expenses | 20,657 | 15,860 | 26,060 | 24,720 | 19,270 | 4,797 | 30.25% |

City of St Catharines
Parks Division Overhead
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--------------------------------------|----------------|----------------|-----------------|------------------|------------------|--------------------------|-------------------------|
| Other Service Charges | | | | | | | |
| 750.225.401 Conferences/Conventions | 0 | 0 | 1,347 | -4 | 1,007 | 0 | 0.00% |
| 750.225.402 Training | 9,785 | 9,785 | 6,576 | 7,997 | 6,023 | 0 | 0.00% |
| 750.225.405 Subscriptions/Memb'ships | 1,050 | 2,440 | 1,646 | 2,627 | 2,278 | -1,390 | -56.97% |
| 750.225.434 Employee Recognition | 2,000 | 2,000 | 2,595 | 1,554 | 1,811 | 0 | 0.00% |
| 750.225.448 Building Reserve Alloc'n | 165,000 | 200,000 | 200,000 | 200,000 | 200,000 | -35,000 | -17.50% |
| Total Other Service Charges | 177,835 | 214,225 | 212,164 | 212,174 | 211,119 | -36,390 | -16.99% |
| Total Expenditures | 538,279 | 584,579 | 897,029 | 1,069,070 | 1,211,370 | -46,300 | -7.92% |
| Revenue | | | | | | | |
| 750.225.801 Federal Grant | 0 | 0 | -30,918 | 0 | 0 | 0 | 0.00% |
| 750.225.805 Donations | 0 | 0 | -200 | 0 | 0 | 0 | 0.00% |
| 750.225.834 Special Recoverables | 0 | 0 | -250 | 0 | 0 | 0 | 0.00% |
| 750.225.850 Advertising Revenue | 0 | 0 | 0 | -960 | -200 | 0 | 0.00% |
| 750.225.950 Allocation - Various | 0 | 0 | 0 | -1,000 | 0 | 0 | 0.00% |
| 750.225.952 Interdepartment Transfer | 0 | 0 | -1,000 | 0 | 0 | 0 | 0.00% |
| Total Revenue | 0 | 0 | -32,368 | -1,960 | -200 | 0 | 0.00% |
| Total Revenue | 0 | 0 | -32,368 | -1,960 | -200 | 0 | 0.00% |
| Total Net Expenditures | 538,279 | 584,579 | 864,661 | 1,067,110 | 1,211,170 | -46,300 | -7.92% |

City of St Catharines

Parks Operations

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|------------------|------------------|------------------|------------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 750.230.001 Salaries/Wages-Regular | 587,555 | 603,301 | 446,724 | 368,656 | 304,957 | -15,746 | -2.61% |
| 750.230.002 Salaries/Wages-Overtime | 29,016 | 29,016 | 45,498 | 40,617 | 26,195 | 0 | 0.00% |
| 750.230.003 Salaries/Wages-Ext Svce | 644,935 | 969,889 | 749,780 | 729,964 | 605,448 | -324,954 | -33.50% |
| 750.230.007 Holiday/Vacation Pay | 94,273 | 102,405 | 2,433 | 267 | 5 | -8,132 | -7.94% |
| 750.230.009 Doctor's Appointments | 0 | 0 | 75 | 0 | 0 | 0 | 0.00% |
| Total Salaries and Wages | 1,355,779 | 1,704,611 | 1,244,510 | 1,139,504 | 936,605 | -348,832 | -20.46% |
| Benefits | | | | | | | |
| 750.230.030 Pensions | 159,200 | 166,313 | 106,063 | 95,013 | 770 | -7,113 | -4.28% |
| 750.230.031 Other Benefits | 145,700 | 121,655 | 98,693 | 82,473 | 556 | 24,045 | 19.76% |
| 750.230.032 Workers Compensation | 49,292 | 46,657 | 39,420 | 36,241 | 271 | 2,635 | 5.65% |
| 750.230.033 Employment Insurance | 29,975 | 29,254 | 26,191 | 24,667 | 191 | 721 | 2.46% |
| 750.230.040 Meal Allowance | 93 | 0 | 0 | 0 | 0 | 93 | 0.00% |
| Total Benefits | 384,260 | 363,879 | 270,367 | 238,394 | 1,788 | 20,381 | 5.60% |
| Equipment Operations | | | | | | | |
| 750.230.050 Rentals | 340,000 | 340,000 | 316,315 | 289,497 | 276,195 | 0 | 0.00% |
| 750.230.053 Service Contracts | 25,400 | 29,400 | 25,984 | 37,650 | 29,588 | -4,000 | -13.61% |
| Total Equipment Operations | 365,400 | 369,400 | 342,299 | 327,147 | 305,783 | -4,000 | -1.08% |
| Materials | | | | | | | |
| 750.230.102 Small tools/equipment | 4,433 | 4,433 | 4,154 | 4,384 | 4,376 | 0 | 0.00% |
| 750.230.104 General Supplies | 190,000 | 190,000 | 140,460 | 167,980 | 223,263 | 0 | 0.00% |
| 750.230.109 Safety/Protective Equip't | 7,500 | 7,500 | 13,883 | 8,540 | 9,104 | 0 | 0.00% |
| 750.230.110 Uniform Clothing | 5,500 | 5,500 | 4,022 | 5,830 | 5,426 | 0 | 0.00% |
| Total Materials | 207,433 | 207,433 | 162,519 | 186,734 | 242,169 | 0 | 0.00% |
| Building and Maintenance | | | | | | | |
| 750.230.160 Leased Land for Parks | 14,000 | 14,000 | 12,561 | 11,129 | 11,976 | 0 | 0.00% |
| 750.230.163 Heat,Light,Power,Water | 662,200 | 649,369 | 457,621 | 528,359 | 407,631 | 12,831 | 1.98% |
| 750.230.180 Improvements | 0 | 0 | 0 | 3,308 | 0 | 0 | 0.00% |
| Total Building and Maintenance | 676,200 | 663,369 | 470,182 | 542,796 | 419,607 | 12,831 | 1.93% |
| Contracts | | | | | | | |
| 750.230.200 Contracts-General | 40,000 | 35,000 | 48,300 | 47,621 | 43,861 | 5,000 | 14.29% |
| 750.230.201 Contract-tree mntce | 40,000 | 80,000 | 14,152 | 83,625 | 92,212 | -40,000 | -50.00% |
| 750.230.206 Contract- garbage coll'n | 7,000 | 7,000 | 3,595 | 3,304 | 3,593 | 0 | 0.00% |
| 750.230.218 Operations-graffiti | 15,000 | 15,000 | 15,000 | 14,466 | 15,201 | 0 | 0.00% |
| 750.230.235 Contract - Pest Control | 0 | 0 | 0 | 81 | 137 | 0 | 0.00% |
| Total Contracts | 102,000 | 137,000 | 81,047 | 149,097 | 155,004 | -35,000 | -25.55% |

City of St Catharines

Parks Operations

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|-------------------------------------|------------------|------------------|------------------|------------------|------------------|--------------------------|-------------------------|
| Other Service Charges | | | | | | | |
| 750.230.439 Volunteers/Partnerships | 0 | 0 | 5,500 | 17,032 | 16,855 | 0 | 0.00% |
| Total Other Service Charges | 0 | 0 | 5,500 | 17,032 | 16,855 | 0 | 0.00% |
| Total Expenditures | 3,091,072 | 3,445,692 | 2,576,424 | 2,600,704 | 2,077,811 | -354,620 | -10.29% |
| Revenue | | | | | | | |
| 750.230.805 Donations | 0 | 0 | -1,000 | 0 | 0 | 0 | 0.00% |
| 750.230.834 Special Recoverables | -30,000 | -50,000 | -52,813 | -54,392 | -27,690 | 20,000 | -40.00% |
| 750.230.839 Service Club Signs | -1,280 | -1,280 | -1,243 | 0 | 0 | 0 | 0.00% |
| 750.230.840 Special Events in Parks | -15,000 | -15,000 | -9,555 | -10,670 | -9,157 | 0 | 0.00% |
| 750.230.845 Picnic Permits | -50,000 | -50,000 | -39,949 | -48,243 | -42,281 | 0 | 0.00% |
| 750.230.846 Sports Parks Rates | -200,000 | -210,000 | -174,755 | -185,778 | -192,858 | 10,000 | -4.76% |
| 750.230.928 Tournament Fees | -8,000 | -8,000 | -7,221 | -8,841 | -8,289 | 0 | 0.00% |
| 750.230.929 Misc Recoverables | -12,500 | -12,600 | -16,770 | -14,044 | -12,442 | 100 | -0.79% |
| Total Revenue | -316,780 | -346,880 | -303,306 | -321,968 | -292,717 | 30,100 | -8.68% |
| Transfer from Reserve | | | | | | | |
| 750.230.900 Transfer from Reserve | 0 | -350,000 | 0 | -12,400 | -9,139 | 350,000 | -100.00% |
| Total Transfer from Reserve | 0 | -350,000 | 0 | -12,400 | -9,139 | 350,000 | -100.00% |
| Total Revenue | -316,780 | -696,880 | -303,306 | -334,368 | -301,856 | 380,100 | -54.54% |
| Total Net Expenditures | 2,774,292 | 2,748,812 | 2,273,118 | 2,266,336 | 1,775,955 | 25,480 | 0.93% |

City of St Catharines
Kiwanis Sport Field
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 750.238.001 Salaries/Wages-Regular | 0 | 0 | 1,306 | 2,170 | 7,124 | 0 | 0.00% |
| 750.238.002 Salaries/Wages - Over | 754 | 754 | 4,424 | 310 | 866 | 0 | 0.00% |
| 750.238.003 Salaries/Wages-extra | 69,822 | 68,752 | 47,186 | 55,881 | 44,157 | 1,070 | 1.56% |
| 750.238.006 Sick Pay | 0 | 0 | 630 | 619 | 0 | 0 | 0.00% |
| 750.238.007 Holiday/Vacation Pay | 2,794 | 2,750 | 1,171 | 3,380 | 1,440 | 44 | 1.60% |
| 750.238.009 Doctor's Appointments | 0 | 0 | 79 | 26 | 0 | 0 | 0.00% |
| Total Salaries and Wages | 73,370 | 72,256 | 54,796 | 62,386 | 53,587 | 1,114 | 1.54% |
| Benefits | | | | | | | |
| 750.238.030 Pensions | 7,530 | 6,442 | 5,349 | 4,001 | 206 | 1,088 | 16.89% |
| 750.238.031 Other Benefits | 5,300 | 4,867 | 2,309 | 2,800 | 198 | 433 | 8.90% |
| 750.238.032 Workers Compensation | 2,470 | 2,189 | 1,692 | 1,963 | 66 | 281 | 12.84% |
| 750.238.033 Employment Insurance | 1,561 | 1,429 | 1,203 | 1,397 | 46 | 132 | 9.24% |
| 750.238.040 Meal Allowance | 0 | 0 | 28 | 0 | 0 | 0 | 0.00% |
| 750.238.041 Safety Shoes | 400 | 400 | 175 | 0 | 0 | 0 | 0.00% |
| Total Benefits | 17,261 | 15,327 | 10,756 | 10,161 | 516 | 1,934 | 12.62% |
| Equipment Operations | | | | | | | |
| 750.238.050 Rentals | 4,000 | 4,000 | 6,640 | 2,311 | 1,512 | 0 | 0.00% |
| 750.238.053 Service Contracts | 350 | 350 | -50 | 135 | 338 | 0 | 0.00% |
| 750.238.068 Equip't Operation Surplus | -2,000 | -2,000 | -1,241 | -695 | -743 | 0 | 0.00% |
| Total Equipment Operations | 2,350 | 2,350 | 5,349 | 1,751 | 1,107 | 0 | 0.00% |
| Materials | | | | | | | |
| 750.238.102 Small Tools/Equipment | 500 | 500 | 0 | 0 | 3 | 0 | 0.00% |
| 750.238.104 General Supplies | 750 | 1,115 | 269 | 460 | 830 | -365 | -32.74% |
| Total Materials | 1,250 | 1,615 | 269 | 460 | 833 | -365 | -22.60% |
| Building and Maintenance | | | | | | | |
| 750.238.162 Repairs | 7,500 | 7,704 | 6,603 | 7,806 | 4,302 | -204 | -2.65% |
| 750.238.163 Heat,light,power,water | 13,100 | 11,576 | 12,806 | 10,159 | 9,303 | 1,524 | 13.17% |
| 750.238.173 Insurance-Bldg/Contents | 3,768 | 2,311 | 2,177 | 2,250 | 2,232 | 1,457 | 63.05% |
| Total Building and Maintenance | 24,368 | 21,591 | 21,586 | 20,215 | 15,837 | 2,777 | 12.86% |
| Contracts | | | | | | | |
| 750.238.205 Contract - Security | 0 | 0 | 22,449 | 22,820 | 19,782 | 0 | 0.00% |
| Total Contracts | 0 | 0 | 22,449 | 22,820 | 19,782 | 0 | 0.00% |

City of St Catharines
Kiwanis Sport Field
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Total Expenditures | 118,599 | 113,139 | 115,205 | 117,793 | 91,662 | 5,460 | 4.83% |
| Revenue | | | | | | | |
| 750.238.846 Turf Field Rates | -50,000 | -50,000 | -49,869 | -48,284 | -46,876 | 0 | 0.00% |
| Total Revenue | -50,000 | -50,000 | -49,869 | -48,284 | -46,876 | 0 | 0.00% |
| Total Revenue | -50,000 | -50,000 | -49,869 | -48,284 | -46,876 | 0 | 0.00% |
| Total Net Expenditures | 68,599 | 63,139 | 65,336 | 69,509 | 44,786 | 5,460 | 8.65% |

City of St Catharines
Passive Parks Maintenance
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|-------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 750.233.001 Salaries/Wages-Regular | 0 | 0 | 11,984 | 46,174 | 44,235 | 0 | 0.00% |
| 750.233.002 Salaries/Wages-Overtime | 0 | 0 | 19,340 | 3,831 | 5,478 | 0 | 0.00% |
| 750.233.003 Salaries/Wages - Extra | 391,995 | 382,970 | 281,321 | 57,681 | 56,390 | 9,025 | 2.36% |
| 750.233.007 Holiday/Vacation Pay | 15,666 | 15,348 | 0 | 0 | 0 | 318 | 2.07% |
| Total Salaries and Wages | 407,661 | 398,318 | 312,645 | 107,686 | 106,103 | 9,343 | 2.35% |
| Benefits | | | | | | | |
| 750.233.030 Pensions | 49,650 | 43,876 | 18,652 | 10,165 | 0 | 5,774 | 13.16% |
| 750.233.031 Other Benefits | 30,925 | 24,695 | 12,492 | 8,828 | 0 | 6,230 | 25.23% |
| 750.233.032 Workers Compensation | 13,720 | 12,064 | 9,937 | 3,511 | 0 | 1,656 | 13.73% |
| 750.233.033 Employment Insurance | 8,671 | 7,873 | 7,110 | 1,989 | 0 | 798 | 10.14% |
| 750.233.041 Safety shoes | 2,200 | 2,000 | 0 | 0 | 0 | 200 | 10.00% |
| Total Benefits | 105,166 | 90,508 | 48,191 | 24,493 | 0 | 14,658 | 16.20% |
| Equipment Operations | | | | | | | |
| 750.233.050 Rentals | 40,000 | 43,000 | 139,472 | 43,508 | 53,384 | -3,000 | -6.98% |
| Total Equipment Operations | 40,000 | 43,000 | 139,472 | 43,508 | 53,384 | -3,000 | -6.98% |
| Materials | | | | | | | |
| 750.233.102 Small Tools/Equipment | 500 | 500 | 0 | 0 | 0 | 0 | 0.00% |
| 750.233.104 General Supplies | 500 | 500 | 0 | 0 | 0 | 0 | 0.00% |
| Total Materials | 1,000 | 1,000 | 0 | 0 | 0 | 0 | 0.00% |
| Contracts | | | | | | | |
| 750.233.200 Contracts-Grass Cutting | 0 | 0 | 0 | 289,064 | 324,912 | 0 | 0.00% |
| Total Contracts | 0 | 0 | 0 | 289,064 | 324,912 | 0 | 0.00% |
| Total Expenditures | 553,827 | 532,826 | 500,308 | 464,751 | 484,399 | 21,001 | 3.94% |
| Total Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | 553,827 | 532,826 | 500,308 | 464,751 | 484,399 | 21,001 | 3.94% |

City of St Catharines
Parks Maintenance
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Equipment Operations | | | | | | | |
| 750.240.053 Service Contracts | 4,300 | 4,300 | -135 | 135 | 269 | 0 | 0.00% |
| Total Equipment Operations | 4,300 | 4,300 | -135 | 135 | 269 | 0 | 0.00% |
| Building and Maintenance | | | | | | | |
| 750.240.152 General Mtce and Supplies | 1,322 | 1,322 | 0 | 5 | 222 | 0 | 0.00% |
| 750.240.161 Repairs - vandalism | 20,000 | 20,000 | 17,460 | 29,889 | 20,076 | 0 | 0.00% |
| 750.240.162 Facility Repairs | 265,000 | 258,608 | 314,064 | 292,664 | 303,369 | 6,392 | 2.47% |
| 750.240.177 Identifiable Repairs | 0 | 0 | 5 | 59,323 | 29,677 | 0 | 0.00% |
| Total Building and Maintenance | 286,322 | 279,930 | 331,529 | 381,881 | 353,344 | 6,392 | 2.28% |
| Contracts | | | | | | | |
| 750.240.200 Contracts-various | 28,000 | 28,000 | 13,608 | 40,687 | 28,614 | 0 | 0.00% |
| 750.240.201 Contract-Beach Cleaning | 5,000 | 5,000 | 0 | 4,203 | 15,116 | 0 | 0.00% |
| Total Contracts | 33,000 | 33,000 | 13,608 | 44,890 | 43,730 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 750.240.306 Phone Lines-Realty Park | 500 | 500 | 402 | 531 | 491 | 0 | 0.00% |
| Total Office and Related Expenses | 500 | 500 | 402 | 531 | 491 | 0 | 0.00% |
| Properties | | | | | | | |
| 750.240.354 Other Equipment | 0 | 0 | 1,335 | 0 | 0 | 0 | 0.00% |
| Total Properties | 0 | 0 | 1,335 | 0 | 0 | 0 | 0.00% |
| Other Service Charges | | | | | | | |
| 750.240.417 Study/Consulting Fees | 0 | 0 | 50,000 | -3,537 | 30,000 | 0 | 0.00% |
| Total Other Service Charges | 0 | 0 | 50,000 | -3,537 | 30,000 | 0 | 0.00% |
| Total Expenditures | 324,122 | 317,730 | 396,739 | 423,900 | 427,834 | 6,392 | 2.01% |
| Revenue | | | | | | | |
| 750.240.834 Recoverables-chargebacks | 0 | 0 | -911 | -276 | -1,495 | 0 | 0.00% |
| 750.240.965 Transfer frm Deferred Rev | 0 | 0 | -1,335 | 0 | 0 | 0 | 0.00% |
| Total Revenue | 0 | 0 | -2,246 | -276 | -1,495 | 0 | 0.00% |
| Transfer from Reserve | | | | | | | |
| 750.240.900 Transfer from Reserve | 0 | 0 | 0 | -40,000 | -4,946 | 0 | 0.00% |
| Total Transfer from Reserve | 0 | 0 | 0 | -40,000 | -4,946 | 0 | 0.00% |

City of St Catharines

Parks Maintenance

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Total Revenue | 0 | 0 | -2,246 | -40,276 | -6,441 | 0 | 0.00% |
| Total Net Expenditures | 324,122 | 317,730 | 394,493 | 383,624 | 421,393 | 6,392 | 2.01% |

City of St Catharines
Happy Rolph's Bird Sanctuary
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 750.245.001 Salaries/Wages-Regular | 52,633 | 51,641 | 37,435 | 27,413 | 1,091 | 992 | 1.92% |
| 750.245.002 Salaries/Wages-Overtime | 1,004 | 1,004 | 5,967 | 4,750 | 19 | 0 | 0.00% |
| 750.245.003 Salaries/Wages-Ext Svce | 70,232 | 68,832 | 87,082 | 80,023 | 97,018 | 1,400 | 2.03% |
| 750.245.006 Sick Pay | 0 | 0 | 220 | 0 | 0 | 0 | 0.00% |
| 750.245.007 Holiday and Vacation Pay | 9,393 | 9,348 | 9,804 | 7,729 | 6,385 | 45 | 0.48% |
| Total Salaries and Wages | 133,262 | 130,825 | 140,508 | 119,915 | 104,513 | 2,437 | 1.86% |
| Benefits | | | | | | | |
| 750.245.030 Pensions | 12,668 | 12,264 | 12,812 | 10,392 | 7,326 | 404 | 3.29% |
| 750.245.031 Other Benefits | 11,900 | 11,897 | 11,038 | 8,467 | 3,462 | 3 | 0.03% |
| 750.245.032 Workers Compensation | 4,814 | 4,277 | 4,405 | 3,916 | 2,837 | 537 | 12.56% |
| 750.245.033 Employment Insurance | 2,944 | 2,694 | 3,007 | 2,733 | 1,915 | 250 | 9.28% |
| 750.245.040 Meal Allowance | 0 | 0 | 30 | 0 | 0 | 0 | 0.00% |
| 750.245.041 Safety Shoes | 200 | 0 | 0 | 0 | 0 | 200 | 0.00% |
| Total Benefits | 32,526 | 31,132 | 31,292 | 25,508 | 15,540 | 1,394 | 4.48% |
| Equipment Operations | | | | | | | |
| 750.245.050 Rentals | 12,000 | 12,000 | 17,244 | 10,996 | 9,790 | 0 | 0.00% |
| 750.245.053 Service Contracts | 800 | 800 | 781 | 800 | 454 | 0 | 0.00% |
| Total Equipment Operations | 12,800 | 12,800 | 18,025 | 11,796 | 10,244 | 0 | 0.00% |
| Materials | | | | | | | |
| 750.245.102 Small Tools/Equipment | 3,000 | 3,000 | 2,861 | 2,681 | 3,034 | 0 | 0.00% |
| 750.245.104 General Supplies | 6,500 | 6,615 | 8,587 | 7,336 | 6,440 | -115 | -1.74% |
| 750.245.116 Animals | 16,000 | 16,000 | 12,666 | 11,520 | 11,011 | 0 | 0.00% |
| Total Materials | 25,500 | 25,615 | 24,114 | 21,537 | 20,485 | -115 | -0.45% |
| Building and Maintenance | | | | | | | |
| 750.245.150 Custodial Duties | 1,150 | 1,150 | 48 | 1,315 | 1,104 | 0 | 0.00% |
| 750.245.162 Repairs | 12,000 | 10,720 | 31,960 | 14,667 | 15,284 | 1,280 | 11.94% |
| 750.245.163 Heat,Light,Power,Water | 9,850 | 9,653 | 7,858 | 8,335 | 8,938 | 197 | 2.04% |
| 750.245.164 Signage-Memorial walk | 200 | 200 | 183 | 92 | 183 | 0 | 0.00% |
| 750.245.173 Insurance-Bldg/Contents | 918 | 562 | 529 | 491 | 432 | 356 | 63.35% |
| 750.245.180 Improvements-Non TCA | 0 | 10,000 | 0 | 0 | 0 | -10,000 | -100.00% |
| Total Building and Maintenance | 24,118 | 32,285 | 40,578 | 24,900 | 25,941 | -8,167 | -25.30% |
| Contracts | | | | | | | |
| 750.245.200 Contracts-general | 2,000 | 2,000 | 1,554 | 1,781 | 1,679 | 0 | 0.00% |
| 750.245.205 Contract-security | 25,000 | 25,000 | 33,097 | 28,440 | 24,387 | 0 | 0.00% |
| 750.245.235 Contract - Pest Control | 500 | 2,160 | 0 | 0 | 0 | -1,660 | -76.85% |
| Total Contracts | 27,500 | 29,160 | 34,651 | 30,221 | 26,066 | -1,660 | -5.69% |

City of St Catharines
Happy Rolph's Bird Sanctuary
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Office and Related Expenses | | | | | | | |
| 750.245.306 Cell Phones | 240 | 240 | 853 | 414 | 86 | 0 | 0.00% |
| Total Office and Related Expenses | 240 | 240 | 853 | 414 | 86 | 0 | 0.00% |
| Properties | | | | | | | |
| 750.245.356 Bldg & Improvements | 0 | 0 | 842 | 971 | 0 | 0 | 0.00% |
| Total Properties | 0 | 0 | 842 | 971 | 0 | 0 | 0.00% |
| Other Service Charges | | | | | | | |
| 750.245.417 Study/Consulting Fees | 0 | 10,000 | 0 | 0 | 0 | -10,000 | -100.00% |
| Total Other Service Charges | 0 | 10,000 | 0 | 0 | 0 | -10,000 | -100.00% |
| Total Expenditures | 255,946 | 272,057 | 290,863 | 235,262 | 202,875 | -16,111 | -5.92% |
| Revenue | | | | | | | |
| 750.245.868 Animal Feed Dispenser | -3,000 | -3,000 | -5,309 | -1,430 | -1,401 | 0 | 0.00% |
| Total Revenue | -3,000 | -3,000 | -5,309 | -1,430 | -1,401 | 0 | 0.00% |
| Transfer from Reserve | | | | | | | |
| 750.245.900 Transfer from Reserve | 0 | 0 | 0 | -971 | 0 | 0 | 0.00% |
| Total Transfer from Reserve | 0 | 0 | 0 | -971 | 0 | 0 | 0.00% |
| Total Revenue | -3,000 | -3,000 | -5,309 | -2,401 | -1,401 | 0 | 0.00% |
| Total Net Expenditures | 252,946 | 269,057 | 285,554 | 232,861 | 201,474 | -16,111 | -5.99% |

City of St Catharines
Equipment Acquisitions
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Equipment Operations | | | | | | | |
| 750.405.064 Insurance-Motor Vehicles | 17,237 | 0 | 14,983 | 16,555 | 16,067 | 17,237 | 0.00% |
| 750.405.069 Equipm't Reserve Prov'n | 300,000 | 250,000 | 450,000 | 207,000 | 232,000 | 50,000 | 20.00% |
| Total Equipment Operations | 317,237 | 250,000 | 464,983 | 223,555 | 248,067 | 67,237 | 26.89% |
| Office and Related Expenses | | | | | | | |
| 750.405.330 Furniture/Equipment NTCA | 0 | 0 | 18,885 | 0 | 0 | 0 | 0.00% |
| Total Office and Related Expenses | 0 | 0 | 18,885 | 0 | 0 | 0 | 0.00% |
| Properties | | | | | | | |
| 750.405.353 Motor Vehicles | 0 | 0 | 54,265 | 379,814 | 309,934 | 0 | 0.00% |
| 750.405.354 Other Equipment | 0 | 0 | 231,325 | 0 | 0 | 0 | 0.00% |
| Total Properties | 0 | 0 | 285,590 | 379,814 | 309,934 | 0 | 0.00% |
| Other Service Charges | | | | | | | |
| 750.405.448 Eq't Reserve Allocation | 0 | 0 | 6,015 | 58,498 | 204,875 | 0 | 0.00% |
| 750.405.450 Miscellaneous Expense | 0 | 0 | 497 | 4,332 | 0 | 0 | 0.00% |
| Total Other Service Charges | 0 | 0 | 6,512 | 62,830 | 204,875 | 0 | 0.00% |
| Total Expenditures | 317,237 | 250,000 | 775,970 | 666,199 | 762,876 | 67,237 | 26.89% |
| Revenue | | | | | | | |
| 750.405.835 Obsolete Vehicle Sales | 0 | 0 | -6,512 | -56,724 | -24,875 | 0 | 0.00% |
| 750.405.888 Equipm't Operat'n Surplus | 0 | 0 | 0 | 0 | -476,214 | 0 | 0.00% |
| Total Revenue | 0 | 0 | -6,512 | -56,724 | -501,089 | 0 | 0.00% |
| Transfer from Reserve | | | | | | | |
| 750.405.900 Transfer from Reserve | 0 | 0 | -517,475 | -385,919 | -309,934 | 0 | 0.00% |
| Total Transfer from Reserve | 0 | 0 | -517,475 | -385,919 | -309,934 | 0 | 0.00% |
| Total Revenue | 0 | 0 | -523,987 | -442,643 | -811,023 | 0 | 0.00% |
| Total Net Expenditures | 317,237 | 250,000 | 251,983 | 223,556 | -48,147 | 67,237 | 26.89% |

City of St Catharines
Equipment Maintenance
2021 Operating Budget - Expenditures by Object

[illegible]

City of St Catharines
 Equipment Operation Surplus
 2021 Operating Budget - Expenditures by Object

| | | 2021 | 2020 | 2019 | 2018 | 2017 | \$ Change | % Change |
|-------------------------|---------------------------|-----------------|-----------------|-----------------|-----------------|----------|---------------|---------------|
| | | Budget | Budget | Actuals | Actuals | Actuals | 2020 Budget | 2020 Budget |
| Object of Expenditure | | | | | | | | |
| Properties | | | | | | | | |
| 750.415.000 | Equipment-Oper'ns Surplus | -420,000 | -462,000 | -418,970 | -358,255 | 0 | 42,000 | -9.09% |
| Total Properties | | -420,000 | -462,000 | -418,970 | -358,255 | 0 | 42,000 | -9.09% |
| Total Expenditures | | -420,000 | -462,000 | -418,970 | -358,255 | 0 | 42,000 | -9.09% |
| Total Revenue | | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | | -420,000 | -462,000 | -418,970 | -358,255 | 0 | 42,000 | -9.09% |

City of St Catharines
Municipal Golf Course
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 750.700.001 Salaries/Wages-Regular | 52,318 | 51,352 | 76,884 | 40,810 | 51,637 | 966 | 1.88% |
| 750.700.002 Salaries/Wages-Overtime | 5,002 | 5,002 | 4,700 | 4,468 | 2,893 | 0 | 0.00% |
| 750.700.003 Salaries/Wages-extra | 241,961 | 231,896 | 155,703 | 191,312 | 169,486 | 10,065 | 4.34% |
| 750.700.006 Sick Pay | 0 | 0 | 670 | 633 | 659 | 0 | 0.00% |
| 750.700.007 Holiday/Vacation Pay | 15,055 | 14,628 | 11,771 | 26,707 | 17,830 | 427 | 2.92% |
| 750.700.009 Doctor's Appointments | 0 | 50 | 0 | 0 | 78 | -50 | -100.00% |
| Total Salaries and Wages | 314,336 | 302,928 | 249,728 | 263,930 | 242,583 | 11,408 | 3.77% |
| Benefits | | | | | | | |
| 750.700.030 Pensions | 24,250 | 22,055 | 18,111 | 16,677 | 17,739 | 2,195 | 9.95% |
| 750.700.031 Other Benefits | 22,412 | 22,142 | 16,553 | 20,968 | 11,691 | 270 | 1.22% |
| 750.700.032 Workers Compensation | 10,903 | 9,485 | 7,941 | 8,485 | 5,906 | 1,418 | 14.95% |
| 750.700.033 Employment Insurance | 6,827 | 6,124 | 5,457 | 5,884 | 4,093 | 703 | 11.48% |
| 750.700.040 Meal Allowance | 51 | 51 | 0 | 0 | 0 | 0 | 0.00% |
| 750.700.041 Safety Shoes | 800 | 800 | 425 | 350 | 175 | 0 | 0.00% |
| Total Benefits | 65,243 | 60,657 | 48,487 | 52,364 | 39,604 | 4,586 | 7.56% |
| Equipment Operations | | | | | | | |
| 750.700.050 Rentals | 50,000 | 50,000 | 51,939 | 52,892 | 49,608 | 0 | 0.00% |
| 750.700.053 Service Contracts | 4,000 | 4,500 | 3,687 | 4,400 | 3,433 | -500 | -11.11% |
| 750.700.054 Repairs-equipment | 500 | 1,115 | 0 | 145 | 464 | -615 | -55.16% |
| 750.700.066 Fuel-Gasoline, Diesel | 10,000 | 10,000 | 10,234 | 10,809 | 8,109 | 0 | 0.00% |
| 750.700.068 Equipm't Operat'n Surplus | -12,000 | -12,000 | -10,039 | -6,893 | -21,161 | 0 | 0.00% |
| 750.700.071 Irrigation Repairs | 6,000 | 6,000 | 9,039 | 7,929 | 3,643 | 0 | 0.00% |
| Total Equipment Operations | 58,500 | 59,615 | 64,860 | 69,282 | 44,096 | -1,115 | -1.87% |
| Materials | | | | | | | |
| 750.700.101 Construction General | 5,500 | 5,500 | 259 | 4,656 | 5,510 | 0 | 0.00% |
| 750.700.102 Small Tools/Equipment | 1,200 | 1,203 | 1,090 | 2,069 | 1,575 | -3 | -0.25% |
| 750.700.104 General Supplies | 25,000 | 25,000 | 34,410 | 23,614 | 25,119 | 0 | 0.00% |
| 750.700.109 Safety/Protective Equip't | 400 | 300 | 662 | 134 | 576 | 100 | 33.33% |
| 750.700.110 Uniform Clothing | 900 | 1,000 | 647 | 1,083 | 819 | -100 | -10.00% |
| 750.700.112 Resale Items | 1,500 | 1,500 | 1,843 | 772 | 738 | 0 | 0.00% |
| 750.700.127 Concession Purchases | 10,000 | 10,000 | 6,981 | 6,887 | 7,874 | 0 | 0.00% |
| 750.700.139 Concession purch- liquor | 19,000 | 19,000 | 14,529 | 16,117 | 18,453 | 0 | 0.00% |
| 750.700.140 Concession supplies | 100 | 100 | 0 | 0 | 0 | 0 | 0.00% |
| Total Materials | 63,600 | 63,603 | 60,421 | 55,332 | 60,664 | -3 | 0.00% |
| Building and Maintenance | | | | | | | |
| 750.700.152 Gen Bldg Mtncce Supplies | 500 | 500 | 25 | 20 | 1,111 | 0 | 0.00% |
| 750.700.159 CNR Leases | 100 | 100 | 0 | 0 | 0 | 0 | 0.00% |
| 750.700.162 Repairs | 12,000 | 10,272 | 6,138 | 8,440 | 19,832 | 1,728 | 16.82% |

City of St Catharines
Municipal Golf Course
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| 750.700.163 Heat,Light,Power,Water | 106,100 | 105,082 | 44,995 | 68,117 | 69,141 | 1,018 | 0.97% |
| 750.700.173 Insurance-Bldg/Contents | 1,496 | 882 | 847 | 862 | 858 | 614 | 69.61% |
| Total Building and Maintenance | 120,196 | 116,836 | 52,005 | 77,439 | 90,942 | 3,360 | 2.88% |
| Contracts | | | | | | | |
| 750.700.200 Contracts-golf carts | 21,500 | 21,500 | 23,393 | 20,716 | 21,993 | 0 | 0.00% |
| 750.700.206 Contract-Garbage Coll'n | 720 | 720 | 672 | 712 | 695 | 0 | 0.00% |
| 750.700.235 Contract - Pest Control | 300 | 300 | 265 | 0 | 0 | 0 | 0.00% |
| Total Contracts | 22,520 | 22,520 | 24,330 | 21,428 | 22,688 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 750.700.302 Insurance-Liability | 5,702 | 4,754 | 4,821 | 4,782 | 4,934 | 948 | 19.94% |
| 750.700.305 Telephone | 1,800 | 1,800 | 1,528 | 2,051 | 1,769 | 0 | 0.00% |
| 750.700.306 Cellular Phones | 1,920 | 1,920 | 1,389 | 1,102 | 858 | 0 | 0.00% |
| 750.700.307 Printing | 350 | 350 | 585 | 650 | 981 | 0 | 0.00% |
| 750.700.309 Advertising | 10,000 | 11,000 | 8,828 | 5,266 | 11,000 | -1,000 | -9.09% |
| 750.700.310 Office Supplies | 250 | 100 | 425 | 0 | 0 | 150 | 150.00% |
| 750.700.318 Cash Processing fees | 3,900 | 2,900 | 3,164 | 2,862 | 2,910 | 1,000 | 34.48% |
| Total Office and Related Expenses | 23,922 | 22,824 | 20,740 | 16,713 | 22,452 | 1,098 | 4.81% |
| Properties | | | | | | | |
| 750.700.354 Other Equipment | 0 | 0 | 83,901 | 1,875 | 0 | 0 | 0.00% |
| Total Properties | 0 | 0 | 83,901 | 1,875 | 0 | 0 | 0.00% |
| Other Service Charges | | | | | | | |
| 750.700.401 Conferences/Conventions | 0 | 0 | 80 | 0 | 0 | 0 | 0.00% |
| 750.700.402 Training | 500 | 500 | 239 | 465 | 380 | 0 | 0.00% |
| 750.700.405 Subscriptions/Memb'ships | 850 | 850 | 800 | 800 | 800 | 0 | 0.00% |
| 750.700.417 Study/Consulting Fees | 0 | 0 | 1,307 | 1,313 | 1,219 | 0 | 0.00% |
| 750.700.443 Discounts | -700 | -700 | 54 | 62 | 457 | 0 | 0.00% |
| 750.700.445 Gift Certificates | -1,200 | -1,200 | -405 | -188 | -171 | 0 | 0.00% |
| 750.700.446 Rainchecks | 0 | 0 | -1,076 | -1,441 | -1,714 | 0 | 0.00% |
| 750.700.448 Transfer to Reserve | 0 | 0 | 596 | 0 | 0 | 0 | 0.00% |
| 750.700.450 Miscellaneous | 0 | 0 | 49 | 0 | 89 | 0 | 0.00% |
| Total Other Service Charges | -550 | -550 | 1,644 | 1,011 | 1,060 | 0 | 0.00% |
| Total Expenditures | 667,767 | 648,433 | 606,116 | 559,374 | 524,089 | 19,334 | 2.98% |
| Revenue | | | | | | | |
| 750.700.800 Misc Revenue | 0 | 0 | -78 | -154 | -250 | 0 | 0.00% |
| 750.700.814 Pro Shop Rentals | -60,000 | -62,000 | -52,781 | -55,738 | -58,498 | 2,000 | -3.23% |
| 750.700.830 Memberships | -12,000 | -12,500 | -10,127 | -9,304 | -12,390 | 500 | -4.00% |

City of St Catharines
Municipal Golf Course
2021 Operating Budget - Expenditures by Object

| | 2021 | 2020 | 2019 | 2018 | 2017 | \$ Change | % Change |
|------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------|----------------|
| | Budget | Budget | Actuals | Actuals | Actuals | 2020 Budget | 2020 Budget |
| 750.700.834 Special Recoverables | 0 | 0 | -65 | 0 | 0 | 0 | 0.00% |
| 750.700.836 Sale of Equip/Vehicle | 0 | 0 | -645 | 0 | 0 | 0 | 0.00% |
| 750.700.856 Green Fees | -135,000 | -160,000 | -131,523 | -124,714 | -142,944 | 25,000 | -15.63% |
| 750.700.857 Concession Sales | -10,000 | -15,000 | -8,258 | -8,422 | -9,791 | 5,000 | -33.33% |
| 750.700.860 Vending Machines | -8,200 | -8,200 | -8,711 | -8,751 | -8,128 | 0 | 0.00% |
| 750.700.861 Liquor Sales | -30,000 | -45,000 | -29,748 | -28,682 | -33,727 | 15,000 | -33.33% |
| 750.700.928 Activity Pack Fees | -27,500 | -35,000 | -21,574 | -26,208 | -23,117 | 7,500 | -21.43% |
| 750.700.940 Pro Shop Sales | -3,000 | -3,500 | -2,201 | -2,360 | -2,357 | 500 | -14.29% |
| Total Revenue | -285,700 | -341,200 | -265,711 | -264,333 | -291,202 | 55,500 | -16.27% |
| Transfer from Reserve | | | | | | | |
| 750.700.900 Transfer from Reserve | 0 | 0 | -83,901 | 0 | -12,699 | 0 | 0.00% |
| Total Transfer from Reserve | 0 | 0 | -83,901 | 0 | -12,699 | 0 | 0.00% |
| Total Revenue | -285,700 | -341,200 | -349,612 | -264,333 | -303,901 | 55,500 | -16.27% |
| Total Net Expenditures | 382,067 | 307,233 | 256,504 | 295,041 | 220,188 | 74,834 | 24.36% |

2021 DRAFTED OPERATING BUDGET
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City of St Catharines

Holiday Lighting

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Other Service Charges | | | | | | | |
| 783.135.000 Holiday Lighting | 24,000 | 24,000 | 35,551 | 25,920 | 27,883 | 0 | 0.00% |
| Total Other Service Charges | 24,000 | 24,000 | 35,551 | 25,920 | 27,883 | 0 | 0.00% |
| Total Expenditures | 24,000 | 24,000 | 35,551 | 25,920 | 27,883 | 0 | 0.00% |
| Total Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | 24,000 | 24,000 | 35,551 | 25,920 | 27,883 | 0 | 0.00% |

City of St Catharines

2021 Operating Budget - Expenditures Reconciliations

| | 2021 | 2020 | 2019 | 2018 | 2017 | % Change | % Change |
|--|------------------|------------------|------------------|------------------|------------------|----------------|--------------|
| | Budget | Budget | Actuals | Actuals | Actuals | 2020 Budget | 2020 Actuals |
| MW/SEWER Overhead Allocated | | | | | | | |
| Sanitary Sewers Overhead | 943,700 | 764,414 | 621,129 | 635,658 | 810,478 | 179,286 | 23.45% |
| Pollution Control Overhead | 265,843 | 251,029 | 208,973 | 327,035 | 318,446 | 14,814 | 5.90% |
| Sidewalk Overhead | 184,195 | 181,280 | 143,457 | 165,111 | 150,372 | 2,915 | 1.61% |
| Roads Overhead | 2,454,677 | 2,339,615 | 1,877,216 | 1,886,739 | 1,882,292 | 115,062 | 4.92% |
| Winter Control Overhead | 469,840 | 417,944 | 345,371 | 503,538 | 506,107 | 51,896 | 12.42% |
| Street Cleaning Overhead | 125,664 | 111,152 | 91,791 | 105,679 | 129,840 | 14,512 | 13.06% |
| Drainage Overhead | 424,905 | 470,068 | 406,270 | 291,413 | 404,331 | (45,163) | (9.61%) |
| Other Public Work Overhead | 214,687 | 185,094 | 152,940 | 184,985 | 269,025 | 29,593 | 15.99% |
| Total MW/SEWER Overhead Allocated | 5,083,511 | 4,720,596 | 3,847,147 | 4,100,158 | 4,470,891 | 362,915 | 7.69% |
| MW/EFES Overhead | | | | | | | |
| Operations (p. 182) | 2,214,698 | 2,100,755 | 1,877,093 | 2,100,079 | 2,516,336 | 113,943 | 5.42% |
| Municipal Surveys (p. 184) | 888,144 | 910,472 | 726,315 | 625,460 | 655,281 | (22,328) | (2.45%) |
| Engineering (p. 186) | 711,230 | 546,111 | 392,797 | 517,504 | 646,902 | 165,119 | 30.24% |
| Construction Inspection (p. 188) | 167,845 | 209,516 | 180,256 | 144,873 | 95,701 | (41,671) | (19.89%) |
| Development Coordination (p. 190) | 413,969 | 403,621 | 297,022 | 347,245 | 338,716 | 10,348 | 2.56% |
| Works, Building and Yard (p. 192) | 394,198 | 350,865 | 435,504 | 370,951 | 346,379 | 43,333 | 12.35% |
| Tools (p. 193) | 18,938 | 23,292 | 12,737 | 17,388 | 17,999 | (4,354) | (18.69%) |
| New Equipment (p. 194) | 550,000 | 550,000 | 550,000 | 248,000 | 0 | 0 | 0.00% |
| Equipment Servicing (p. 195) | 187,137 | 190,964 | 183,098 | 156,101 | 120,825 | (3,827) | (2.00%) |
| Operating Surplus Equipment (p. 196) | (462,648) | (565,000) | (807,667) | (427,446) | (267,243) | 102,352 | (18.12%) |
| Total MW/EFES Overhead | 5,083,511 | 4,720,596 | 3,847,155 | 4,100,155 | 4,470,896 | 362,915 | 7.69% |

ESTIMATE 2021

OVERHEAD

| | | 2021 BUDGET |
|---------|--|----------------|
| 310.113 | <u>MW/EFES OVERHEAD EQUIPMENT RESERVE:</u> (Previously TES Equipment Reserve) | |
| | RESERVE BALANCE | 1,044,782 |
| | ANNUAL RESERVE PROVISION (715.200.000) | 550,000 |
| | EXPENDITURES (2020) | (355,000) |
| | EXPENDITURES (PRIOR YEAR COMMITMENTS) | (406,000) |
| | CLOSING BALANCE | <u>833,782</u> |
| | EXPENDITURE DETAILS: | |
| | ONE (1) HYBRID CAR - REPLACE UNIT #7 | 55,000 |
| | ONE (1) SPORT UTILITY VEHICLE - REPLACE UNIT #314 | 40,000 |
| | ONE (1) SPORT UTILITY VEHICLE - REPLACE UNIT #315 | 40,000 |
| | ONE (1) ICE RESURFACER - REPLACE UNIT #591 | 110,000 |
| | ONE (1) ICE RESURFACER - REPLACE UNIT #593 | <u>110,000</u> |
| | | <u>355,000</u> |
| | PRIOR YEAR COMMITMENTS: | |
| | ONE (1) QUAD CAB PICK-UP TRUCK (REPLACE UNIT #26) | 40,000 |
| | ONE (1) SUPER DUTY CREW CAB PICK-UP TRUCK (REPLACE UNIT #67) | 50,000 |
| | ONE (1) 3/4 TON PICK-UP TRUCK (REPLACE UNIT #76) | 40,000 |
| | ONE (1) UTILITY/SERVICE TRUCK (REPLACE UNIT #618) | 75,000 |
| | ONE (1) HYBRID SPORT UTILITY VEHICLE (REPLACE UNIT #51) | 58,000 |
| | ONE (1) HYBRID SPORT UTILITY VEHICLE (REPLACE UNIT #78) | 58,000 |
| | ONE (1) SIDEWALK PLOW (REPLACE UNIT #92) | 85,000 |
| | | <u>406,000</u> |

City of St Catharines

Operations

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|------------------|------------------|------------------|------------------|------------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 715.105.001 Salaries/Wages-Regular | 1,113,027 | 1,030,338 | 724,124 | 761,409 | 815,733 | 82,689 | 8.03% |
| 715.105.002 Salaries/Wages-Overtime | 26,000 | 26,000 | 36,757 | 38,372 | 9,436 | 0 | 0.00% |
| 715.105.003 Salaries/Wages-Ext Svce | 26,696 | 3,437 | 1,096 | 8,010 | 477 | 23,259 | 676.72% |
| 715.105.006 Sick Pay | 275,000 | 275,000 | 264,583 | 340,852 | 256,321 | 0 | 0.00% |
| 715.105.007 Holiday/Vacation Pay | 600,304 | 571,736 | 797,557 | 784,994 | 621,052 | 28,568 | 5.00% |
| 715.105.009 Doctor's Appointments | 10,000 | 10,000 | 13,372 | 11,764 | 11,029 | 0 | 0.00% |
| Total Salaries and Wages | 2,051,027 | 1,916,511 | 1,837,489 | 1,945,401 | 1,714,048 | 134,516 | 7.02% |
| Benefits | | | | | | | |
| 715.105.030 Pensions | 435,950 | 420,940 | 307,389 | 300,169 | 786,574 | 15,010 | 3.57% |
| 715.105.031 Other Benefits | 557,500 | 461,461 | 403,426 | 336,781 | 844,807 | 96,039 | 20.81% |
| 715.105.032 Workers Compensation | 114,757 | 96,510 | 72,542 | 74,934 | 287,933 | 18,247 | 18.91% |
| 715.105.033 Employment Insurance | 63,296 | 52,794 | 36,395 | 36,768 | 108,398 | 10,502 | 19.89% |
| 715.105.040 Meal Allowance | 5,000 | 5,000 | 6,873 | 4,440 | 4,431 | 0 | 0.00% |
| 715.105.041 Safety Shoes | 20,200 | 20,200 | 24,600 | 18,025 | 17,133 | 0 | 0.00% |
| Total Benefits | 1,196,703 | 1,056,905 | 851,225 | 771,117 | 2,049,276 | 139,798 | 13.23% |
| Equipment Operations | | | | | | | |
| 715.105.050 Rentals | 6,000 | 6,000 | 2,710 | 2,489 | 6,290 | 0 | 0.00% |
| 715.105.053 Service Contracts | 124,500 | 89,500 | 89,245 | 80,960 | 77,398 | 35,000 | 39.11% |
| 715.105.067 Car Allowance/Mileage | 0 | 0 | 170 | 419 | 132 | 0 | 0.00% |
| Total Equipment Operations | 130,500 | 95,500 | 92,125 | 83,868 | 83,820 | 35,000 | 36.65% |
| Materials | | | | | | | |
| 715.105.110 Uniform Clothing | 55,000 | 55,000 | 57,922 | 49,241 | 49,526 | 0 | 0.00% |
| Total Materials | 55,000 | 55,000 | 57,922 | 49,241 | 49,526 | 0 | 0.00% |
| Building and Maintenance | | | | | | | |
| 715.105.054 Repairs - equipment | 1,000 | 1,200 | 0 | 1,231 | 0 | -200 | -16.67% |
| 715.105.164 Signage | 7,500 | 7,500 | 3,829 | 6,807 | 2,164 | 0 | 0.00% |
| Total Building and Maintenance | 8,500 | 8,700 | 3,829 | 8,038 | 2,164 | -200 | -2.30% |
| Office and Related Expenses | | | | | | | |
| 715.105.306 Telephone | 13,000 | 13,000 | 15,212 | 11,562 | 14,307 | 0 | 0.00% |
| 715.105.307 Printing | 5,000 | 5,000 | 5,818 | 3,165 | 2,759 | 0 | 0.00% |
| 715.105.310 Office Supplies | 3,500 | 3,500 | 3,354 | 3,698 | 2,942 | 0 | 0.00% |
| 715.105.312 Books and Publications | 500 | 500 | 0 | 0 | 0 | 0 | 0.00% |
| 715.105.314 Software/Licenses | 1,000 | 1,000 | 0 | 0 | 0 | 0 | 0.00% |
| 715.105.330 Equipment/Furniture NTCA | 2,000 | 2,000 | 716 | 102 | 0 | 0 | 0.00% |
| Total Office and Related Expenses | 25,000 | 25,000 | 25,100 | 18,527 | 20,008 | 0 | 0.00% |
| Properties | | | | | | | |

City of St Catharines

Operations

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Properties | | | | | | | |
| 715.105.350 Office Equip/Furniture | 2,000 | 2,000 | 1,580 | 0 | 0 | 0 | 0.00% |
| Total Properties | 2,000 | 2,000 | 1,580 | 0 | 0 | 0 | 0.00% |
| | | | | | | | |
| Other Service Charges | | | | | | | |
| 715.105.401 Conferences/Conventions | 9,800 | 9,800 | 9,594 | 9,102 | 5,657 | 0 | 0.00% |
| 715.105.402 Training | 2,000 | 2,000 | 87 | 0 | 71 | 0 | 0.00% |
| 715.105.405 Subscriptions/Memb'ships | 3,685 | 3,685 | 1,354 | 2,097 | 2,907 | 0 | 0.00% |
| 715.105.435 Staff Appr'n BBQ | 1,000 | 1,000 | 1,000 | 0 | 0 | 0 | 0.00% |
| 715.105.450 Miscellaneous | 250 | 250 | 140 | 86 | 949 | 0 | 0.00% |
| Total Other Service Charges | 16,735 | 16,735 | 12,175 | 11,285 | 9,584 | 0 | 0.00% |
| | | | | | | | |
| Total Expenditures | 3,485,465 | 3,176,351 | 2,881,445 | 2,887,477 | 3,928,426 | 309,114 | 9.73% |
| | | | | | | | |
| Revenue | | | | | | | |
| 715.105.923 OH Chgs-Subdividers | 0 | 0 | 0 | 0 | -6,235 | 0 | 0.00% |
| 715.105.924 Overhead Chgs-Other Muni | -25,000 | -25,000 | -41,135 | -37,736 | -36,935 | 0 | 0.00% |
| 715.105.950 Alloc-Water Operations | -1,245,767 | -1,050,596 | -963,217 | -749,662 | -1,368,920 | -195,171 | 18.58% |
| Total Revenue | -1,270,767 | -1,075,596 | -1,004,352 | -787,398 | -1,412,090 | -195,171 | 18.15% |
| | | | | | | | |
| Total Revenue | -1,270,767 | -1,075,596 | -1,004,352 | -787,398 | -1,412,090 | -195,171 | 18.15% |
| | | | | | | | |
| Total Net Expenditures | 2,214,698 | 2,100,755 | 1,877,093 | 2,100,079 | 2,516,336 | 113,943 | 5.42% |

City of St Catharines
Municipal Surveys
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 715.110.001 Salaries/Wages-Regular | 727,247 | 716,693 | 469,165 | 462,724 | 550,712 | 10,554 | 1.47% |
| 715.110.002 Salaries/Wages-Overtime | 0 | 0 | 1,912 | 1,519 | 306 | 0 | 0.00% |
| 715.110.003 Salaries/Wages-Extra Svce | 0 | 0 | 82,020 | 4,514 | 19,451 | 0 | 0.00% |
| 715.110.006 Sick Pay | 0 | 0 | 5,476 | 17,154 | 0 | 0 | 0.00% |
| 715.110.007 Holiday/Vacation Pay | 0 | 0 | 77,356 | 73,218 | 4,481 | 0 | 0.00% |
| 715.110.009 Doctor's Appointments | 0 | 0 | 408 | 229 | 0 | 0 | 0.00% |
| Total Salaries and Wages | 727,247 | 716,693 | 636,337 | 559,358 | 574,950 | 10,554 | 1.47% |
| Benefits | | | | | | | |
| 715.110.030 Pensions | 105,650 | 102,530 | 78,831 | 75,875 | 79,326 | 3,120 | 3.04% |
| 715.110.031 Other Benefits | 85,494 | 81,423 | 66,950 | 57,890 | 68,563 | 4,071 | 5.00% |
| 715.110.032 Workers Compensation | 28,216 | 23,737 | 19,397 | 17,171 | 17,495 | 4,479 | 18.87% |
| 715.110.033 Employment Insurance | 14,073 | 12,006 | 9,905 | 8,834 | 9,399 | 2,067 | 17.22% |
| 715.110.041 Safety Shoes | 1,000 | 1,000 | 925 | 875 | 700 | 0 | 0.00% |
| Total Benefits | 234,433 | 220,696 | 176,008 | 160,645 | 175,483 | 13,737 | 6.22% |
| Equipment Operations | | | | | | | |
| 715.110.050 Equipment Rentals | 26,488 | 26,488 | 26,390 | 16,252 | 18,433 | 0 | 0.00% |
| 715.110.054 Repairs-equipment | 3,000 | 3,000 | 162 | 814 | 371 | 0 | 0.00% |
| Total Equipment Operations | 29,488 | 29,488 | 26,552 | 17,066 | 18,804 | 0 | 0.00% |
| Materials | | | | | | | |
| 715.110.100 Other | 2,250 | 2,250 | 0 | 1,780 | 0 | 0 | 0.00% |
| 715.110.104 General Supplies | 4,000 | 4,000 | 1,859 | 892 | 996 | 0 | 0.00% |
| Total Materials | 6,250 | 6,250 | 1,859 | 2,672 | 996 | 0 | 0.00% |
| Contracts | | | | | | | |
| 715.110.211 Contract-Surveys | 4,000 | 4,000 | 0 | 8,395 | 0 | 0 | 0.00% |
| 715.110.216 Aerial Mapping & Photog | 3,000 | 3,000 | 0 | 7,500 | 0 | 0 | 0.00% |
| Total Contracts | 7,000 | 7,000 | 0 | 15,895 | 0 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 715.110.306 Cell Phones | 1,320 | 1,320 | 1,283 | 901 | 1,098 | 0 | 0.00% |
| 715.110.308 Copying and Prints | 200 | 500 | 338 | 0 | 3 | -300 | -60.00% |
| 715.110.312 Books and Publications | 250 | 250 | 0 | 0 | 0 | 0 | 0.00% |
| 715.110.314 Software Support | 23,500 | 23,100 | 16,048 | 463 | 26,356 | 400 | 1.73% |
| 715.110.323 Internet Charges | 720 | 720 | 263 | 0 | 0 | 0 | 0.00% |
| 715.110.330 Equipment/Furniture NTCA | 0 | 0 | 205 | 611 | 0 | 0 | 0.00% |
| Total Office and Related Expenses | 25,990 | 25,890 | 18,137 | 1,975 | 27,457 | 100 | 0.39% |
| Properties | | | | | | | |
| 715.110.350 Office Equip/Furniture | 0 | 0 | -3,451 | 0 | 0 | 0 | 0.00% |

City of St Catharines

Municipal Surveys

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| 715.110.354 Other Equipment | 0 | 0 | 0 | 0 | 13,850 | 0 | 0.00% |
| Total Properties | 0 | 0 | -3,451 | 0 | 13,850 | 0 | 0.00% |
| | | | | | | | |
| Other Service Charges | | | | | | | |
| 715.110.401 Conferences/Conventions | 1,500 | 1,500 | 1,051 | 801 | 458 | 0 | 0.00% |
| 715.110.402 Training | 4,000 | 4,000 | 1,862 | 0 | 734 | 0 | 0.00% |
| 715.110.405 Subscriptions/Memb'ships | 4,086 | 4,084 | 2,860 | 2,750 | 2,673 | 2 | 0.05% |
| 715.110.420 Legal and Court Costs | 4,000 | 4,000 | 502 | 975 | 836 | 0 | 0.00% |
| Total Other Service Charges | 13,586 | 13,584 | 6,275 | 4,526 | 4,701 | 2 | 0.01% |
| | | | | | | | |
| Total Expenditures | 1,043,994 | 1,019,601 | 861,717 | 762,137 | 816,241 | 24,393 | 2.39% |
| | | | | | | | |
| Revenue | | | | | | | |
| 715.110.835 Sale of Maps/Prints | -250 | -250 | -86 | -125 | -418 | 0 | 0.00% |
| 715.110.950 Roads - Allocation | -6,000 | 0 | -1,000 | 0 | 0 | -6,000 | 0.00% |
| 715.110.952 Sewer Allocation | -18,000 | -5,566 | -25,000 | -27,000 | -41,000 | -12,434 | 223.39% |
| 715.110.953 Waterworks Allocation | -130,000 | -102,713 | -109,000 | -109,000 | -119,000 | -27,287 | 26.57% |
| 715.110.954 Sidewalks Allocation | -1,000 | 0 | 0 | 0 | 0 | -1,000 | 0.00% |
| 715.110.970 Encroachment Agreements | -600 | -600 | -316 | -552 | -542 | 0 | 0.00% |
| Total Revenue | -155,850 | -109,129 | -135,402 | -136,677 | -160,960 | -46,721 | 42.81% |
| | | | | | | | |
| Total Revenue | -155,850 | -109,129 | -135,402 | -136,677 | -160,960 | -46,721 | 42.81% |
| | | | | | | | |
| Total Net Expenditures | 888,144 | 910,472 | 726,315 | 625,460 | 655,281 | -22,328 | -2.45% |

City of St Catharines

Engineering

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|------------------|------------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 715.115.001 Salaries/Wages-Regular | 1,007,659 | 990,177 | 716,404 | 727,742 | 774,135 | 17,482 | 1.77% |
| 715.115.002 Salaries/Wages-Overtime | 6,001 | 6,001 | 4,228 | 5,863 | 3,882 | 0 | 0.00% |
| 715.115.003 Salaries/Wages-Ext Svce | 35,053 | 34,434 | 29,600 | 28,529 | 102,429 | 619 | 1.80% |
| 715.115.006 Sick Pay | 0 | 0 | 4,874 | 14,363 | 0 | 0 | 0.00% |
| 715.115.007 Holiday/Vacation Pay | 1,401 | 1,383 | 95,866 | 94,731 | 15,157 | 18 | 1.30% |
| 715.115.009 Doctor's Appointments | 0 | 0 | 2,611 | 2,082 | 0 | 0 | 0.00% |
| Total Salaries and Wages | 1,050,114 | 1,031,995 | 853,583 | 873,310 | 895,603 | 18,119 | 1.76% |
| Benefits | | | | | | | |
| 715.115.030 Pensions | 164,500 | 152,121 | 117,143 | 120,760 | 114,862 | 12,379 | 8.14% |
| 715.115.031 Other Benefits | 101,525 | 96,283 | 70,021 | 73,492 | 83,623 | 5,242 | 5.44% |
| 715.115.032 Workers Compensation | 37,512 | 31,646 | 24,479 | 25,965 | 25,961 | 5,866 | 18.54% |
| 715.115.033 Employment Insurance | 15,784 | 12,891 | 10,719 | 10,538 | 11,500 | 2,893 | 22.44% |
| 715.115.040 Meal Allowance | 0 | 0 | 59 | 9 | 0 | 0 | 0.00% |
| 715.115.041 Safety Shoes | 1,925 | 1,925 | 2,350 | 1,575 | 1,575 | 0 | 0.00% |
| Total Benefits | 321,246 | 294,866 | 224,771 | 232,339 | 237,521 | 26,380 | 8.95% |
| Equipment Operations | | | | | | | |
| 715.115.067 Car Allowance/Mileage | 6,500 | 6,500 | 4,779 | 5,756 | 3,651 | 0 | 0.00% |
| Total Equipment Operations | 6,500 | 6,500 | 4,779 | 5,756 | 3,651 | 0 | 0.00% |
| Materials | | | | | | | |
| 715.115.109 Safety/Protective Equip't | 500 | 500 | 57 | 28 | 68 | 0 | 0.00% |
| 715.115.110 Uniform Clothing | 990 | 990 | 0 | 0 | 205 | 0 | 0.00% |
| Total Materials | 1,490 | 1,490 | 57 | 28 | 273 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 715.115.306 Cell Phones | 9,720 | 9,720 | 7,439 | 5,385 | 6,624 | 0 | 0.00% |
| 715.115.310 Office Supplies | 100 | 100 | 0 | 0 | 0 | 0 | 0.00% |
| 715.115.312 Books and Publications | 1,000 | 1,000 | 0 | 0 | 1,075 | 0 | 0.00% |
| 715.115.314 Computer software | 13,600 | 0 | 0 | 0 | 11,143 | 13,600 | 0.00% |
| 715.115.330 Equipment/Furniture NTCA | 750 | 750 | 427 | 615 | 266 | 0 | 0.00% |
| Total Office and Related Expenses | 25,170 | 11,570 | 7,866 | 6,000 | 19,108 | 13,600 | 117.55% |
| Properties | | | | | | | |
| 715.115.350 Office Equip't/Furniture | 0 | 0 | 719 | 0 | 0 | 0 | 0.00% |
| 715.115.351 Replacement-micros | 0 | 0 | 1,815 | 0 | 0 | 0 | 0.00% |
| Total Properties | 0 | 0 | 2,534 | 0 | 0 | 0 | 0.00% |

City of St Catharines

Engineering

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|--------------------------|-------------------------|
| Other Service Charges | | | | | | | |
| 715.115.401 Conferences/Conventions | 6,800 | 6,800 | 5,919 | 2,972 | 4,516 | 0 | 0.00% |
| 715.115.402 Training | 14,900 | 14,900 | 11,459 | -10,567 | 26,008 | 0 | 0.00% |
| 715.115.405 Subscriptions/Memb'ships | 7,380 | 7,360 | 3,977 | 4,393 | 3,645 | 20 | 0.27% |
| 715.115.417 Study/Consulting Fees | 75,000 | 15,000 | 15,000 | 9,933 | 9,931 | 60,000 | 400.00% |
| 715.115.450 Miscellaneous | 0 | 0 | 3 | 0 | 0 | 0 | 0.00% |
| Total Other Service Charges | 104,080 | 44,060 | 36,358 | 6,731 | 44,100 | 60,020 | 136.22% |
| Total Expenditures | 1,508,600 | 1,390,481 | 1,129,948 | 1,124,164 | 1,200,256 | 118,119 | 8.49% |
| Revenue | | | | | | | |
| 715.115.819 Inspection | -2,370 | -2,370 | -9,152 | -6,296 | -14,354 | 0 | 0.00% |
| 715.115.950 Charg'ble Water Oper'ns | -362,000 | -395,000 | -304,000 | -236,682 | -236,000 | 33,000 | -8.35% |
| 715.115.951 Recovery-Bridge Program | -7,000 | -3,000 | -3,000 | -3,000 | -3,000 | -4,000 | 133.33% |
| 715.115.952 Recovery-Roads Program | -56,000 | -110,000 | -110,000 | -117,000 | -59,000 | 54,000 | -49.09% |
| 715.115.953 Recov'y-Sanitary/Comb'd | -362,000 | -327,000 | -304,000 | -236,682 | -236,000 | -35,000 | 10.70% |
| 715.115.954 Recovery-Sidewalks | -8,000 | -7,000 | -7,000 | -7,000 | -5,000 | -1,000 | 14.29% |
| Total Revenue | -797,370 | -844,370 | -737,152 | -606,660 | -553,354 | 47,000 | -5.57% |
| Total Revenue | -797,370 | -844,370 | -737,152 | -606,660 | -553,354 | 47,000 | -5.57% |
| Total Net Expenditures | 711,230 | 546,111 | 392,796 | 517,504 | 646,902 | 165,119 | 30.24% |

City of St Catharines
Construction Inspection
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 715.120.001 Salaries/Wages-Regular | 331,670 | 326,117 | 246,143 | 252,909 | 302,118 | 5,553 | 1.70% |
| 715.120.002 Salaries/Wages-Overtime | 31,002 | 31,002 | 27,635 | 42,240 | 27,846 | 0 | 0.00% |
| 715.120.003 Salaries/Wages-Ext Svce | 12,614 | 11,921 | 9,456 | 8,397 | 9,856 | 693 | 5.81% |
| 715.120.006 Sick Pay | 0 | 0 | 26,220 | 8,345 | 0 | 0 | 0.00% |
| 715.120.007 Holiday/Vacation Pay | 502 | 479 | 40,013 | 45,410 | 4,776 | 23 | 4.80% |
| 715.120.009 Doctor's Appointments | 0 | 0 | 909 | 373 | 0 | 0 | 0.00% |
| Total Salaries and Wages | 375,788 | 369,519 | 350,376 | 357,674 | 344,596 | 6,269 | 1.70% |
| Benefits | | | | | | | |
| 715.120.030 Pensions | 53,750 | 50,880 | 45,321 | 44,153 | 43,680 | 2,870 | 5.64% |
| 715.120.031 Other Benefits | 37,350 | 38,945 | 32,461 | 31,156 | 27,640 | -1,595 | -4.10% |
| 715.120.032 Workers Compensation | 14,606 | 12,323 | 11,082 | 11,318 | 10,939 | 2,283 | 18.53% |
| 715.120.033 Employment Insurance | 6,700 | 5,098 | 4,590 | 4,576 | 4,502 | 1,602 | 31.42% |
| 715.120.040 Meal Allowance | 1,101 | 1,101 | 459 | 611 | 759 | 0 | 0.00% |
| 715.120.041 Safety Shoes | 700 | 800 | 1,000 | 700 | 700 | -100 | -12.50% |
| Total Benefits | 114,207 | 109,147 | 94,913 | 92,514 | 88,220 | 5,060 | 4.64% |
| Equipment Operations | | | | | | | |
| 715.120.067 Car Allowance/Mileage | 22,500 | 22,500 | 20,515 | 21,485 | 23,779 | 0 | 0.00% |
| Total Equipment Operations | 22,500 | 22,500 | 20,515 | 21,485 | 23,779 | 0 | 0.00% |
| Materials | | | | | | | |
| 715.120.104 General Supplies | 1,100 | 1,100 | 931 | 973 | -683 | 0 | 0.00% |
| 715.120.109 Safety/Protective Equipm' | 150 | 150 | 46 | 43 | 0 | 0 | 0.00% |
| 715.120.110 Uniform Clothing | 900 | 900 | 191 | 344 | 515 | 0 | 0.00% |
| Total Materials | 2,150 | 2,150 | 1,168 | 1,360 | -168 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 715.120.306 Cellular Phones | 3,800 | 5,240 | 5,472 | 3,739 | 3,913 | -1,440 | -27.48% |
| 715.120.307 Printing | 200 | 200 | 0 | 111 | 8 | 0 | 0.00% |
| 715.120.312 Books and Publications | 150 | 150 | 0 | 0 | 0 | 0 | 0.00% |
| 715.120.314 Software | 10,000 | 10,000 | 10,000 | 0 | 0 | 0 | 0.00% |
| 715.120.323 Internet Charges | 1,440 | 0 | 0 | 0 | 0 | 1,440 | 0.00% |
| Total Office and Related Expenses | 15,590 | 15,590 | 15,472 | 3,850 | 3,921 | 0 | 0.00% |
| Other Service Charges | | | | | | | |
| 715.120.402 Training | 15,900 | 15,900 | 263 | 4,388 | 3,898 | 0 | 0.00% |

City of St Catharines
Construction Inspection
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| 715.120.405 Subscriptions/Memb'ships | 1,710 | 1,710 | 1,050 | 1,032 | 768 | 0 | 0.00% |
| Total Other Service Charges | 17,610 | 17,610 | 1,313 | 5,420 | 4,666 | 0 | 0.00% |
| Total Expenditures | 547,845 | 536,516 | 483,757 | 482,303 | 465,014 | 11,329 | 2.11% |
| Revenue | | | | | | | |
| 715.120.819 Wages Allocated | -380,000 | -327,000 | -303,501 | -337,430 | -369,313 | -53,000 | 16.21% |
| Total Revenue | -380,000 | -327,000 | -303,501 | -337,430 | -369,313 | -53,000 | 16.21% |
| Total Revenue | -380,000 | -327,000 | -303,501 | -337,430 | -369,313 | -53,000 | 16.21% |
| Total Net Expenditures | 167,845 | 209,516 | 180,256 | 144,873 | 95,701 | -41,671 | -19.89% |

City of St Catharines
Development Coordination
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 715.125.001 Salaries/Wages-Regular | 324,935 | 319,360 | 207,526 | 244,103 | 256,107 | 5,575 | 1.75% |
| 715.125.002 Salaries/Wages-Overtime | 0 | 0 | 747 | 2,498 | 442 | 0 | 0.00% |
| 715.125.006 Sick Pay | 0 | 0 | 1,486 | 1,124 | 0 | 0 | 0.00% |
| 715.125.007 Holiday/Vacation Pay | 0 | 0 | 29,928 | 30,296 | 849 | 0 | 0.00% |
| 715.125.009 Doctor's Appointments | 0 | 0 | 281 | 468 | 0 | 0 | 0.00% |
| 715.125.012 Allocation-administration | 0 | 0 | 0 | 0 | 17,670 | 0 | 0.00% |
| Total Salaries and Wages | 324,935 | 319,360 | 239,968 | 278,489 | 275,068 | 5,575 | 1.75% |
| Benefits | | | | | | | |
| 715.125.030 Pensions | 34,800 | 33,278 | 22,686 | 28,367 | 36,293 | 1,522 | 4.57% |
| 715.125.031 Other Benefits | 24,562 | 23,392 | 14,963 | 18,447 | 18,626 | 1,170 | 5.00% |
| 715.125.032 Workers Compensation | 10,950 | 9,064 | 7,384 | 8,326 | 7,324 | 1,886 | 20.81% |
| 715.125.033 Employment Insurance | 4,827 | 3,907 | 3,608 | 3,524 | 3,196 | 920 | 23.55% |
| 715.125.041 Safety Shoes | 525 | 600 | 675 | 525 | 700 | -75 | -12.50% |
| Total Benefits | 75,664 | 70,241 | 49,316 | 59,189 | 66,139 | 5,423 | 7.72% |
| Equipment Operations | | | | | | | |
| 715.125.067 Car Allowance/Mileage | 2,500 | 2,500 | 459 | 2,218 | 2,643 | 0 | 0.00% |
| Total Equipment Operations | 2,500 | 2,500 | 459 | 2,218 | 2,643 | 0 | 0.00% |
| Materials | | | | | | | |
| 715.125.102 Small Tools & Equipment | 0 | 0 | 0 | 0 | 127 | 0 | 0.00% |
| 715.125.110 Uniform Clothing | 200 | 300 | 19 | 231 | 158 | -100 | -33.33% |
| Total Materials | 200 | 300 | 19 | 231 | 285 | -100 | -33.33% |
| Office and Related Expenses | | | | | | | |
| 715.125.306 Cellular Phones | 2,100 | 2,100 | 2,093 | 1,827 | 2,361 | 0 | 0.00% |
| 715.125.330 Equipment/Furniture NTCA | 0 | 0 | 512 | 0 | 0 | 0 | 0.00% |
| Total Office and Related Expenses | 2,100 | 2,100 | 2,605 | 1,827 | 2,361 | 0 | 0.00% |
| Other Service Charges | | | | | | | |
| 715.125.400 Travelling | 2,900 | 2,900 | 394 | 720 | 1,375 | 0 | 0.00% |
| 715.125.401 Conferences/conventions | 1,000 | 1,000 | 0 | 100 | 855 | 0 | 0.00% |
| 715.125.402 Training | 3,000 | 3,135 | 2,552 | 2,157 | 3,393 | -135 | -4.31% |
| 715.125.405 Subscriptions/Memb'ships | 1,670 | 2,085 | 1,709 | 2,314 | 1,515 | -415 | -19.90% |
| Total Other Service Charges | 8,570 | 9,120 | 4,655 | 5,291 | 7,138 | -550 | -6.03% |
| Total Expenditures | 413,969 | 403,621 | 297,022 | 347,245 | 353,634 | 10,348 | 2.56% |

City of St Catharines
Development Coordination
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Revenue | | | | | | | |
| 715,125,950 Alloc-Water Operations | 0 | 0 | 0 | 0 | -14,918 | 0 | 0.00% |
| Total Revenue | 0 | 0 | 0 | 0 | -14,918 | 0 | 0.00% |
| Total Revenue | 0 | 0 | 0 | 0 | -14,918 | 0 | 0.00% |
| Total Net Expenditures | 413,969 | 403,621 | 297,022 | 347,245 | 338,716 | 10,348 | 2.56% |

City of St Catharines
Works,Building,Yards
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|-------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 715.130.001 Salaries/Wages-Regular | 141,770 | 136,310 | 142,307 | 119,901 | 112,431 | 5,460 | 4.01% |
| 715.130.002 Salaries/Wages-Overtime | 0 | 0 | 387 | 350 | 1,803 | 0 | 0.00% |
| 715.130.003 Salaries/Wages - Extra | 0 | 0 | 5,449 | 9,110 | 0 | 0 | 0.00% |
| 715.130.008 Modified Work Program | 0 | 0 | 175 | 207 | 32,341 | 0 | 0.00% |
| Total Salaries and Wages | 141,770 | 136,310 | 148,318 | 129,568 | 146,575 | 5,460 | 4.01% |
| Benefits | | | | | | | |
| 715.130.030 Pensions | 18,405 | 17,606 | 17,820 | 14,818 | 41 | 799 | 4.54% |
| 715.130.031 Other Benefits | 20,713 | 21,093 | 18,179 | 15,949 | 27 | -380 | -1.80% |
| 715.130.032 Workers Compensation | 4,009 | 3,898 | 4,690 | 4,153 | 13 | 111 | 2.85% |
| 715.130.033 Employment Insurance | 2,301 | 2,408 | 2,540 | 2,248 | 9 | -107 | -4.44% |
| Total Benefits | 45,428 | 45,005 | 43,229 | 37,168 | 90 | 423 | 0.94% |
| Equipment Operations | | | | | | | |
| 715.130.050 Rentals | 119,660 | 110,210 | 134,482 | 108,094 | 119,183 | 9,450 | 8.57% |
| Total Equipment Operations | 119,660 | 110,210 | 134,482 | 108,094 | 119,183 | 9,450 | 8.57% |
| Materials | | | | | | | |
| 715.130.101 Construction-General | 3,340 | 3,340 | 1,194 | 2,087 | 1,192 | 0 | 0.00% |
| 715.130.102 Small Tools/Equipment | 0 | 0 | 45 | 33 | 1 | 0 | 0.00% |
| Total Materials | 3,340 | 3,340 | 1,239 | 2,120 | 1,193 | 0 | 0.00% |
| Contracts | | | | | | | |
| 715.130.200 Contracts-miscellaneous | 84,000 | 56,000 | 108,236 | 94,001 | 79,338 | 28,000 | 50.00% |
| Total Contracts | 84,000 | 56,000 | 108,236 | 94,001 | 79,338 | 28,000 | 50.00% |
| Total Expenditures | 394,198 | 350,865 | 435,504 | 370,951 | 346,379 | 43,333 | 12.35% |
| Total Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | 394,198 | 350,865 | 435,504 | 370,951 | 346,379 | 43,333 | 12.35% |

City of St Catharines

Tools

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 715.135.001 Salaries/Wages Regular | 0 | 0 | 10,438 | 9,359 | 1,490 | 0 | 0.00% |
| 715.135.002 Salaries/Wages - Overtime | 0 | 0 | 93 | 37 | 0 | 0 | 0.00% |
| 715.135.008 Modified Work Program | 14,040 | 16,815 | 44 | 3,558 | 16,509 | -2,775 | -16.50% |
| Total Salaries and Wages | 14,040 | 16,815 | 10,575 | 12,954 | 17,999 | -2,775 | -16.50% |
| Benefits | | | | | | | |
| 715.135.030 Pensions | 1,822 | 2,172 | 1,376 | 1,795 | 0 | -350 | -16.11% |
| 715.135.031 Other Benefits | 2,051 | 2,827 | 242 | 1,869 | 0 | -776 | -27.45% |
| 715.135.032 Workers Compensation | 397 | 481 | 332 | 463 | 0 | -84 | -17.46% |
| 715.135.033 Employment Insurance | 228 | 297 | 212 | 304 | 0 | -69 | -23.23% |
| Total Benefits | 4,498 | 5,777 | 2,162 | 4,431 | 0 | -1,279 | -22.14% |
| Equipment Operations | | | | | | | |
| 715.135.050 Rentals | 100 | 200 | 0 | 0 | 0 | -100 | -50.00% |
| 715.135.054 Repairs-equipment | 100 | 100 | 0 | 0 | 0 | 0 | 0.00% |
| Total Equipment Operations | 200 | 300 | 0 | 0 | 0 | -100 | -33.33% |
| Materials | | | | | | | |
| 715.135.101 Construction-general | 100 | 200 | 0 | 0 | 0 | -100 | -50.00% |
| 715.135.102 Small Tools/Equipment | 100 | 200 | 0 | 3 | 0 | -100 | -50.00% |
| Total Materials | 200 | 400 | 0 | 3 | 0 | -200 | -50.00% |
| Total Expenditures | 18,938 | 23,292 | 12,737 | 17,388 | 17,999 | -4,354 | -18.69% |
| Total Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | 18,938 | 23,292 | 12,737 | 17,388 | 17,999 | -4,354 | -18.69% |

City of St Catharines

New Equipment

2021 Operating Budget - Expenditures by Object

| | | 2021 | 2020 | 2019 | 2018 | 2017 | \$ Change | % Change |
|-------------------------|--------------------------|----------------|----------------|----------------|----------------|----------|-------------|--------------|
| | | Budget | Budget | Actuals | Actuals | Actuals | 2020 Budget | 2020 Budget |
| Object of Expenditure | | | | | | | | |
| Properties | | | | | | | | |
| 715.200.000 | Transfer to Eq't Reserve | 550,000 | 550,000 | 550,000 | 248,000 | 0 | 0 | 0.00% |
| Total Properties | | 550,000 | 550,000 | 550,000 | 248,000 | 0 | 0 | 0.00% |
| Total Expenditures | | 550,000 | 550,000 | 550,000 | 248,000 | 0 | 0 | 0.00% |
| Total Revenue | | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | | 550,000 | 550,000 | 550,000 | 248,000 | 0 | 0 | 0.00% |

City of St Catharines
Equipment Servicing
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|-------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 715.205.001 Salaries/Wages-Regular | 133,010 | 132,150 | 125,957 | 99,629 | 116,096 | 860 | 0.65% |
| 715.205.002 Salaries/Wages-Overtime | 6,770 | 6,750 | 4,553 | 3,098 | 1,740 | 20 | 0.30% |
| 715.205.003 Salary/Wages - Extra | 0 | 0 | 4,597 | 14,459 | 8 | 0 | 0.00% |
| 715.205.008 Modified Work Program | 0 | 0 | 0 | 0 | 463 | 0 | 0.00% |
| Total Salaries and Wages | 139,780 | 138,900 | 135,107 | 117,186 | 118,307 | 880 | 0.63% |
| Benefits | | | | | | | |
| 715.205.030 Pensions | 17,440 | 19,958 | 16,946 | 15,146 | 119 | -2,518 | -12.62% |
| 715.205.031 Other Benefits | 21,750 | 23,780 | 20,793 | 16,513 | 110 | -2,030 | -8.54% |
| 715.205.032 Workers Compensation | 3,998 | 3,992 | 4,355 | 3,771 | 38 | 6 | 0.15% |
| 715.205.033 Employment Insurance | 2,309 | 2,474 | 2,310 | 2,172 | 25 | -165 | -6.67% |
| Total Benefits | 45,497 | 50,204 | 44,404 | 37,602 | 292 | -4,707 | -9.38% |
| Equipment Operations | | | | | | | |
| 715.205.050 Rentals | 1,360 | 1,360 | 2,252 | 1,072 | 1,031 | 0 | 0.00% |
| Total Equipment Operations | 1,360 | 1,360 | 2,252 | 1,072 | 1,031 | 0 | 0.00% |
| Materials | | | | | | | |
| 715.205.102 Small Tools/Equipment | 500 | 500 | 1,335 | 241 | 1,195 | 0 | 0.00% |
| Total Materials | 500 | 500 | 1,335 | 241 | 1,195 | 0 | 0.00% |
| Total Expenditures | 187,137 | 190,964 | 183,098 | 156,101 | 120,825 | -3,827 | -2.00% |
| Total Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | 187,137 | 190,964 | 183,098 | 156,101 | 120,825 | -3,827 | -2.00% |

City of St Catharines
Operating Surplus Equipment
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|-----------------|-----------------|-------------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Equipment Operations | | | | | | | |
| 715.209.064 Insurance-Motor Vehicles | 64,352 | 0 | 57,204 | 63,459 | 0 | 64,352 | 0.00% |
| 715.209.069 Equipment Reserve Alloc'n | 0 | 0 | 0 | 0 | 248,000 | 0 | 0.00% |
| Total Equipment Operations | 64,352 | 0 | 57,204 | 63,459 | 248,000 | 64,352 | 0.00% |
| Properties | | | | | | | |
| 715.209.353 Motor Vehicles | 0 | 0 | 1,652,150 | 697,912 | 497,302 | 0 | 0.00% |
| 715.209.354 Other Equipment | 0 | 0 | 245,060 | 0 | 0 | 0 | 0.00% |
| 715.210.000 Equip-Operating Surplus | -527,000 | -565,000 | -562,872 | -490,905 | -515,242 | 38,000 | -6.73% |
| Total Properties | -527,000 | -565,000 | 1,334,338 | 207,007 | -17,940 | 38,000 | -6.73% |
| Other Service Charges | | | | | | | |
| 715.209.448 Transfer to Reserve | 0 | 0 | 129,397 | 23,557 | 47,977 | 0 | 0.00% |
| 715.209.450 Miscellaneous Expense | 0 | 0 | 10,691 | 1,946 | 0 | 0 | 0.00% |
| Total Other Service Charges | 0 | 0 | 140,088 | 25,503 | 47,977 | 0 | 0.00% |
| Total Expenditures | -462,648 | -565,000 | 1,531,630 | 295,969 | 278,037 | 102,352 | -18.12% |
| Revenue | | | | | | | |
| 715.209.836 Obsolete Vehicle Sales | 0 | 0 | -140,088 | -25,503 | -47,977 | 0 | 0.00% |
| Total Revenue | 0 | 0 | -140,088 | -25,503 | -47,977 | 0 | 0.00% |
| Transfer from Reserve | | | | | | | |
| 715.209.900 Transfer from Reserve | 0 | 0 | -2,199,210 | -697,912 | -497,302 | 0 | 0.00% |
| Total Transfer from Reserve | 0 | 0 | -2,199,210 | -697,912 | -497,302 | 0 | 0.00% |
| Total Revenue | 0 | 0 | -2,339,298 | -723,415 | -545,279 | 0 | 0.00% |
| Total Net Expenditures | -462,648 | -565,000 | -807,668 | -427,446 | -267,242 | 102,352 | -18.12% |

City of St Catharines

2021 Operating Budget - Expenditures by Department, Board or Committee

| | 2021 | 2020 | 2019 | 2018 | 2017 | \$ Change | % Change |
|---|------------------|------------------|------------------|------------------|------------------|----------------|--------------|
| | Budget | Budget | Actuals | Actuals | Actuals | 2020 Budget | 2020 Budget |
| Community, Recreation and Culture Services | | | | | | | |
| Port Dalhousie Seniors Centre (p. 200) | 54,469 | 41,000 | 43,328 | 33,085 | 37,544 | 13,469 | 32.85% |
| Dunlop Drive Seniors Centre (p. 202) | 78,616 | 47,345 | 43,304 | 54,375 | 39,088 | 31,271 | 66.05% |
| West St Catharines Senior Centre (p. 204) | 81,007 | 63,316 | 57,588 | 59,423 | 36,386 | 17,691 | 27.94% |
| CRCS Administration (p. 206) | 1,421,346 | 1,445,815 | 1,448,204 | 966,607 | 1,073,597 | -24,469 | -1.69% |
| Memorial Forest (p. 208) | 0 | 0 | 1 | 0 | 0 | 0 | 0.00% |
| Recreation Overhead (p. 209) | 1,020,909 | 1,045,858 | 955,286 | 949,861 | 947,550 | -24,949 | -2.39% |
| Special Events (p. 211) | 54,533 | 51,532 | 54,992 | 41,390 | 59,206 | 3,001 | 5.82% |
| SCCIP (p. 213) | 57,400 | 4,000 | 7,087 | 4,988 | 0 | 53,400 | 1,335.00% |
| Culture (p. 214) | 270,876 | 273,899 | 196,568 | 181,339 | 212,787 | -3,023 | -1.10% |
| Swimming Pools and Beaches (p. 216) | 408,495 | 449,761 | 432,379 | 409,794 | 453,434 | -41,266 | -9.18% |
| Kiwanis Aquatic Centre (p. 218) | 1,817,906 | 1,675,505 | 1,510,341 | 1,565,935 | 1,349,159 | 142,401 | 8.50% |
| Port Weller Centre (p. 221) | 63,168 | 49,258 | 73,359 | 63,823 | 28,630 | 13,910 | 28.24% |
| Russell Ave Community Centre (p. 223) | 185,515 | 167,081 | 158,391 | 182,498 | 113,700 | 18,434 | 11.03% |
| Carousel (p. 225) | 130,376 | 122,722 | 94,388 | 77,590 | 103,152 | 7,654 | 6.24% |
| Port Dalhousie Harbour (p. 227) | -63,837 | -59,683 | 19,024 | -39,280 | -45,551 | -4,154 | 6.96% |
| Harriet Tubman Programming (p. 228) | 100 | -9,250 | -11,758 | -1,739 | 17,595 | 9,350 | -101.08% |
| Concessions (p. 229) | -16,270 | -17,158 | -15,351 | -17,162 | -16,494 | 888 | -5.18% |
| Grantham Lions/Optimist (p. 230) | 29,593 | 29,593 | 29,289 | 29,289 | 29,550 | 0 | 0.00% |
| Welland Canal Centre Gift Shop (p. 231) | -63,338 | -78,300 | -49,789 | -63,549 | -64,019 | 14,962 | -19.11% |
| Museum (p. 232) | 712,902 | 714,602 | 500,266 | 473,007 | 554,393 | -1,700 | -0.24% |
| Welland Canal Centre (p. 235) | 656,844 | 619,126 | 729,916 | 668,490 | 549,042 | 37,718 | 6.09% |
| Morningstar Mill (p. 237) | 105,805 | 111,291 | 98,657 | 88,758 | 100,264 | -5,486 | -4.93% |
| Festivals (p. 240) | 0 | 5,339 | 0 | 0 | 0 | -5,339 | -100.00% |
| Events/Market Operations (p. 241) | 98,004 | 99,026 | 110,539 | 57,102 | 81,668 | -1,022 | -1.03% |
| Labour Day Parade (p. 239) | 7,200 | 7,200 | 9,054 | 8,688 | 7,188 | 0 | 0.00% |
| Total Community, Recreation and Culture Services | 7,111,619 | 6,858,878 | 6,495,063 | 5,794,312 | 5,667,672 | 252,741 | 3.68% |

ESTIMATE 2021 COMMUNITY, RECREATION AND CULTURE SERVICES

| EXPENDITURE ACCOUNT | | 2021 BUDGET |
|---------------------|--|-----------------|
| 750.512 | <u>CULTURE</u> | |
| | <u>118 - INDOOR ART EXHIBITS (2020 - \$8,607)</u> | |
| | CITY HALL - JURIED SHOW | \$4,502 |
| | CENTENNIAL GARDENS | 2,350 |
| | FOPAC - JOY WILLIAMS LOBBY | 963 |
| | CITY HALL - PARTNER SHOW | 792 |
| | | <u>\$8,607</u> |
| | <u>135 - COMMUNITY DEVELOPMENT (2020 - \$22,412)</u> | |
| | ARTS AWARDS | \$18,912 |
| | cNIAGARA | 3,500 |
| | Note: Arts Awards to be partially funded through Civic Project Fund in 2020. | <u>\$22,412</u> |
| 750.515 | <u>POOLS AND BEACHES</u> | |
| | <u>102 - SMALL TOOLS AND EQUIPMENT (2020 - \$21,100)</u> | |
| | PUMP/FILTER ROOM REPAIRS | \$5,000 |
| | SAFE SWIMMING INITIATIVE-LAKESIDE PARK BEACH | 4,000 |
| | MAINTENANCE HAND TOOLS | 1,000 |
| | VACUUM, POLES AND EQUIPMENT | 500 |
| | | <u>\$10,500</u> |
| 750.518 | <u>KIWANIS AQUATIC CENTRE</u> | |
| | <u>102 - SMALL TOOLS AND EQUIPMENT (2020 - \$8,250)</u> | |
| | PUMP ROOM FILTER ANNUAL MAINTENANCE | \$2,000 |
| | VARIOUS SMALL TOOLS AND EQUIPMENT | 1,000 |
| | | <u>\$3,000</u> |
| 750.545 | <u>RUSSELL AVENUE COMMUNITY CENTRE</u> | |
| | <u>102 - SMALL TOOLS AND EQUIPMENT (2020 - \$1,000)</u> | |
| | REPLACEMENT TABLE AND CHAIRS | <u>\$1,000</u> |

ESTIMATE 2021 COMMUNITY, RECREATION AND CULTURE SERVICES

| EXPENDITURE ACCOUNT | | 2021 BUDGET |
|---------------------|---|-----------------|
| 752.105 | <u>MUSEUM</u> | |
| | <u>118 - SPECIAL EXHIBITS (2020 - \$26,000)</u> | |
| | INTERPRETIVE PLAN, IMPLEMENTATION - PHASE 4 | \$12,000 |
| | INTERPRETIVE PLAN, IMPLEMENTATION - PHASE 5 | 14,000 |
| | Note: Partially funded through Civic Project Fund (CPF) in 2019 (Not funded through CPF in 2020) | |
| | | <u>\$26,000</u> |
| 752.120 | <u>WELLAND CANAL CENTRE</u> | |
| | <u>180 - IMPROVEMENTS - NON TCA (2020 - \$0)</u> | <u>\$25,000</u> |
| 761.129 | <u>135 - FESTIVALS</u> (2020 - \$5,339) | |
| | FOLK ARTS COUNCIL | 41,000 |
| | FOLK ARTS - IN KIND | 4,639 |
| | 900 FUNDING FROM CIVIC PROJECT FUND | -45,639 |
| | | <u>\$0</u> |

City of St Catharines
Port Dalhousie Seniors Centre
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 745.100.001 Salaries/Wages - Regular | 28,700 | 28,194 | 26,671 | 21,895 | 0 | 506 | 1.79% |
| 745.100.003 Salaries/Wages-Ext Svce | 20,605 | 20,241 | 21,541 | 20,489 | 15,725 | 364 | 1.80% |
| 745.100.006 Sick Pay | 0 | 0 | 25 | 0 | 0 | 0 | 0.00% |
| 745.100.007 Holiday/Vacation Pay | 819 | 806 | 4,129 | 1,433 | 2,754 | 13 | 1.61% |
| 745.100.012 Allocation-Prog Super | 0 | 0 | 4,484 | 0 | 24,743 | 0 | 0.00% |
| Total Salaries and Wages | 50,124 | 49,241 | 56,850 | 43,817 | 43,222 | 883 | 1.79% |
| Benefits | | | | | | | |
| 745.100.030 Pensions | 5,250 | 5,300 | 4,881 | 4,439 | 3,943 | -50 | -0.94% |
| 745.100.031 Other Benefits | 4,153 | 4,246 | 3,535 | 3,328 | 1,056 | -93 | -2.19% |
| 745.100.032 Workers Compensation | 1,846 | 1,643 | 1,546 | 1,410 | 1,651 | 203 | 12.36% |
| 745.100.033 Employment Insurance | 1,137 | 1,043 | 1,002 | 972 | 1,235 | 94 | 9.01% |
| Total Benefits | 12,386 | 12,232 | 10,964 | 10,149 | 7,885 | 154 | 1.26% |
| Equipment Operations | | | | | | | |
| 745.100.053 Service Contracts | 1,578 | 1,578 | 1,321 | 1,217 | 1,428 | 0 | 0.00% |
| 745.100.054 Repairs - Equipment | 475 | 475 | 317 | 51 | 308 | 0 | 0.00% |
| Total Equipment Operations | 2,053 | 2,053 | 1,638 | 1,268 | 1,736 | 0 | 0.00% |
| Materials | | | | | | | |
| 745.100.104 General Supplies | 1,000 | 1,000 | 1,354 | 807 | 987 | 0 | 0.00% |
| 745.100.110 Uniform Clothing | 150 | 150 | 154 | 155 | 158 | 0 | 0.00% |
| Total Materials | 1,150 | 1,150 | 1,508 | 962 | 1,145 | 0 | 0.00% |
| Building and Maintenance | | | | | | | |
| 745.100.150 Cleaning/custodian | 5,930 | 5,200 | 5,623 | 6,002 | 5,014 | 730 | 14.04% |
| 745.100.152 Gen Bldg Mntce Supplies | 615 | 615 | 325 | 430 | 309 | 0 | 0.00% |
| 745.100.162 Repairs | 7,548 | 7,704 | 6,701 | 5,376 | 5,507 | -156 | -2.02% |
| 745.100.163 Heat,Light,Power,Water | 8,650 | 8,475 | 6,102 | 7,070 | 7,430 | 175 | 2.06% |
| 745.100.173 Insurance-Bldg/Contents | 993 | 610 | 574 | 594 | 1,539 | 383 | 62.79% |
| Total Building and Maintenance | 23,736 | 22,604 | 19,325 | 19,472 | 19,799 | 1,132 | 5.01% |
| Contracts | | | | | | | |
| 745.100.229 Instructor Fees | 1,200 | 1,200 | 987 | 465 | 0 | 0 | 0.00% |
| 745.100.235 Garbage/Pest Control | 50 | 50 | 0 | 0 | 0 | 0 | 0.00% |
| Total Contracts | 1,250 | 1,250 | 987 | 465 | 0 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 745.100.307 Printing | 120 | 120 | 112 | 147 | 185 | 0 | 0.00% |
| Total Office and Related Expenses | 120 | 120 | 112 | 147 | 185 | 0 | 0.00% |
| Properties | | | | | | | |
| 745.100.354 Other Equipment | 0 | 0 | 10,027 | 8,807 | 13,118 | 0 | 0.00% |

City of St Catharines
Port Dalhousie Seniors Centre
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|-------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Total Properties | 0 | 0 | 10,027 | 8,807 | 13,118 | 0 | 0.00% |
| | | | | | | | |
| Total Expenditures | 90,819 | 88,650 | 101,411 | 85,087 | 87,090 | 2,169 | 2.45% |
| Revenue | | | | | | | |
| 745.100.801 Provincial Grant | -32,700 | -41,850 | -52,727 | -46,578 | -45,010 | 9,150 | -21.86% |
| 745.100.830 Memberships | -2,500 | -4,500 | -4,797 | -4,684 | -4,443 | 2,000 | -44.44% |
| 745.100.832 Casual Rentals | -100 | -100 | 0 | -174 | -93 | 0 | 0.00% |
| 745.100.858 Registration Fees | -1,050 | -1,200 | -559 | -566 | 0 | 150 | -12.50% |
| Total Revenue | -36,350 | -47,650 | -58,083 | -52,002 | -49,546 | 11,300 | -23.71% |
| | | | | | | | |
| Total Revenue | -36,350 | -47,650 | -58,083 | -52,002 | -49,546 | 11,300 | -23.71% |
| | | | | | | | |
| Total Net Expenditures | 54,469 | 41,000 | 43,328 | 33,085 | 37,544 | 13,469 | 32.85% |

City of St Catharines
Dunlop Drive Seniors Centre
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 745.105.001 Salaries/Wages-Regular | 0 | 0 | -79 | 291 | 0 | 0 | 0.00% |
| 745.105.003 Salaries/Wages-Ext Svce | 54,904 | 53,935 | 55,714 | 54,594 | 44,693 | 969 | 1.80% |
| 745.105.007 Holiday/Vacation Pay | 2,182 | 2,148 | 2,709 | 3,586 | 3,262 | 34 | 1.58% |
| Total Salaries and Wages | 57,086 | 56,083 | 58,344 | 58,471 | 47,955 | 1,003 | 1.79% |
| Benefits | | | | | | | |
| 745.105.030 Pensions | 2,533 | 3,723 | 2,864 | 3,815 | 3,793 | -1,190 | -31.96% |
| 745.105.031 Other Benefits | 1,071 | 1,380 | 1,158 | 1,077 | 674 | -309 | -22.39% |
| 745.105.032 Workers Compensation | 1,922 | 1,699 | 1,850 | 1,867 | 1,054 | 223 | 13.13% |
| 745.105.033 Employment Insurance | 1,214 | 1,109 | 1,337 | 1,355 | 789 | 105 | 9.47% |
| Total Benefits | 6,740 | 7,911 | 7,209 | 8,114 | 6,310 | -1,171 | -14.80% |
| Equipment Operations | | | | | | | |
| 745.105.053 Service Contracts | 3,268 | 3,268 | 3,394 | 2,536 | 3,021 | 0 | 0.00% |
| 745.105.054 Repairs - Equipment | 550 | 550 | 1,107 | 596 | 553 | 0 | 0.00% |
| Total Equipment Operations | 3,818 | 3,818 | 4,501 | 3,132 | 3,574 | 0 | 0.00% |
| Materials | | | | | | | |
| 745.105.104 General Supplies | 1,750 | 1,750 | 2,325 | 1,854 | 1,848 | 0 | 0.00% |
| 745.105.110 Uniforms | 300 | 300 | 302 | 291 | 258 | 0 | 0.00% |
| Total Materials | 2,050 | 2,050 | 2,627 | 2,145 | 2,106 | 0 | 0.00% |
| Building and Maintenance | | | | | | | |
| 745.105.150 Cleaning/Custodian | 21,450 | 19,500 | 19,502 | 19,652 | 19,917 | 1,950 | 10.00% |
| 745.105.152 Gen Bldg Mtncce Supplies | 1,500 | 1,558 | 1,602 | 1,826 | 1,779 | -58 | -3.72% |
| 745.105.162 Repairs | 12,580 | 12,840 | 10,296 | 15,160 | 6,700 | -260 | -2.02% |
| 745.105.163 Heat,Light,Power,Water | 25,500 | 24,950 | 20,456 | 22,130 | 24,070 | 550 | 2.20% |
| 745.105.173 Insurance-Bldg/Contents | 3,247 | 1,990 | 1,874 | 1,937 | 972 | 1,257 | 63.17% |
| 745.105.180 Improvements-Non TCA | 0 | 0 | 2,000 | 0 | 0 | 0 | 0.00% |
| Total Building and Maintenance | 64,277 | 60,838 | 55,730 | 60,705 | 53,438 | 3,439 | 5.65% |
| Contracts | | | | | | | |
| 745.105.229 Instructor Fees | 2,500 | 2,500 | 4,329 | 3,600 | 1,964 | 0 | 0.00% |
| 745.105.235 Garbage/Pest Control | 975 | 975 | 1,016 | 927 | 1,015 | 0 | 0.00% |
| Total Contracts | 3,475 | 3,475 | 5,345 | 4,527 | 2,979 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 745.105.307 Printing | 470 | 470 | 300 | 704 | 262 | 0 | 0.00% |
| 745.105.323 Internet Charges | 400 | 400 | 480 | 480 | -293 | 0 | 0.00% |
| Total Office and Related Expenses | 870 | 870 | 780 | 1,184 | -31 | 0 | 0.00% |
| Properties | | | | | | | |
| 745.105.354 Other Equipment | 0 | 0 | 10,027 | 11,185 | 14,454 | 0 | 0.00% |
| Total Properties | 0 | 0 | 10,027 | 11,185 | 14,454 | 0 | 0.00% |

City of St Catharines
Dunlop Drive Seniors Centre
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Total Expenditures | 138,316 | 135,045 | 144,563 | 149,463 | 130,785 | 3,271 | 2.42% |
| Revenue | | | | | | | |
| 745.105.801 Provincial Grant | -33,700 | -45,000 | -52,727 | -52,060 | -57,154 | 11,300 | -25.11% |
| 745.105.830 Memberships | -17,000 | -30,000 | -27,746 | -25,597 | -21,926 | 13,000 | -43.33% |
| 745.105.832 Casual Rentals | -7,000 | -10,000 | -14,268 | -14,198 | -10,153 | 3,000 | -30.00% |
| 745.105.850 Advertising Revenue | 0 | 0 | 0 | 0 | -102 | 0 | 0.00% |
| 745.105.858 Registration Fees | -2,000 | -2,700 | -6,518 | -3,233 | -2,363 | 700 | -25.93% |
| Total Revenue | -59,700 | -87,700 | -101,259 | -95,088 | -91,698 | 28,000 | -31.93% |
| Total Revenue | -59,700 | -87,700 | -101,259 | -95,088 | -91,698 | 28,000 | -31.93% |
| Total Net Expenditures | 78,616 | 47,345 | 43,304 | 54,375 | 39,087 | 31,271 | 66.05% |

City of St Catharines
West St Catharines Senior Centre
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 745.110.001 Salaries/Wages - Regular | 28,700 | 28,194 | 26,016 | 22,126 | 0 | 506 | 1.79% |
| 745.110.003 Salaries/Wages-Ext Svce | 42,858 | 42,101 | 38,948 | 39,653 | 34,613 | 757 | 1.80% |
| 745.110.006 Sick Pay | 0 | 0 | 25 | 0 | 0 | 0 | 0.00% |
| 745.110.007 Holiday/Vacation Pay | 1,704 | 1,676 | 4,831 | 3,001 | 1,408 | 28 | 1.67% |
| 745.110.012 Allocation-Prog Super | 0 | 0 | 0 | 0 | 24,743 | 0 | 0.00% |
| Total Salaries and Wages | 73,262 | 71,971 | 69,820 | 64,780 | 60,764 | 1,291 | 1.79% |
| Benefits | | | | | | | |
| 745.110.030 Pensions | 6,545 | 6,328 | 5,803 | 5,856 | 0 | 217 | 3.43% |
| 745.110.031 Other Benefits | 4,587 | 4,683 | 3,909 | 3,674 | 0 | -96 | -2.05% |
| 745.110.032 Workers Compensation | 2,624 | 2,332 | 2,152 | 2,107 | 0 | 292 | 12.52% |
| 745.110.033 Employment Insurance | 1,630 | 1,492 | 1,434 | 1,476 | 0 | 138 | 9.25% |
| Total Benefits | 15,386 | 14,835 | 13,298 | 13,113 | 0 | 551 | 3.71% |
| Equipment Operations | | | | | | | |
| 745.110.053 Service Contracts | 2,636 | 2,636 | 1,979 | 2,228 | 2,257 | 0 | 0.00% |
| 745.110.054 Equipment Repairs | 475 | 475 | 464 | 388 | 1,080 | 0 | 0.00% |
| 745.110.067 Car Allowance/Mileage | 0 | 0 | 85 | 147 | 0 | 0 | 0.00% |
| Total Equipment Operations | 3,111 | 3,111 | 2,528 | 2,763 | 3,337 | 0 | 0.00% |
| Materials | | | | | | | |
| 745.110.104 General Supplies | 1,300 | 1,300 | 1,615 | 1,573 | 973 | 0 | 0.00% |
| 745.110.110 Uniform Clothing | 300 | 300 | 289 | 293 | 301 | 0 | 0.00% |
| Total Materials | 1,600 | 1,600 | 1,904 | 1,866 | 1,274 | 0 | 0.00% |
| Building and Maintenance | | | | | | | |
| 745.110.150 Cleaning/Custodian | 7,362 | 6,402 | 6,236 | 6,660 | 4,835 | 960 | 15.00% |
| 745.110.152 Gen Bldg Mntce Supplies | 1,000 | 1,246 | 1,172 | 461 | 607 | -246 | -19.74% |
| 745.110.161 Vandalsim-Graffiti | 0 | 0 | 168 | 0 | 0 | 0 | 0.00% |
| 745.110.162 Repairs | 6,290 | 6,420 | 5,173 | 9,036 | 4,055 | -130 | -2.02% |
| 745.110.163 Heat,Light,Power,Water | 8,250 | 8,127 | 6,970 | 7,244 | 7,742 | 123 | 1.51% |
| 745.110.173 Insurance-Bldg/Contents | 886 | 544 | 511 | 529 | 524 | 342 | 62.87% |
| Total Building and Maintenance | 23,788 | 22,739 | 20,230 | 23,930 | 17,763 | 1,049 | 4.61% |
| Contracts | | | | | | | |
| 745.110.229 Instructor Fees | 6,000 | 6,000 | 6,689 | 7,357 | 7,473 | 0 | 0.00% |
| 745.110.235 Garbage/Pest Control | 100 | 100 | 0 | 0 | 0 | 0 | 0.00% |
| Total Contracts | 6,100 | 6,100 | 6,689 | 7,357 | 7,473 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 745.110.307 Printing | 160 | 160 | 147 | 50 | 69 | 0 | 0.00% |
| 745.110.323 Internet Charges | 700 | 700 | 345 | 795 | 271 | 0 | 0.00% |
| Total Office and Related Expenses | 860 | 860 | 492 | 845 | 340 | 0 | 0.00% |

City of St Catharines
West St Catharines Senior Centre
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|-------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Properties | | | | | | | |
| 745.110.354 Other Equipment | 0 | 0 | 10,027 | 8,539 | 13,246 | 0 | 0.00% |
| Total Properties | 0 | 0 | 10,027 | 8,539 | 13,246 | 0 | 0.00% |
| | | | | | | | |
| Total Expenditures | 124,107 | 121,216 | 124,988 | 123,193 | 104,197 | 2,891 | 2.38% |
| Revenue | | | | | | | |
| 745.110.801 Provincial Grant | -33,700 | -45,000 | -52,727 | -51,239 | -54,825 | 11,300 | -25.11% |
| 745.110.830 Memberships | -4,000 | -6,500 | -6,394 | -5,489 | -6,494 | 2,500 | -38.46% |
| 745.110.832 Casual Rentals | -600 | -600 | -1,577 | -910 | -619 | 0 | 0.00% |
| 745.110.858 Registration Fees | -4,800 | -5,800 | -6,703 | -6,132 | -5,873 | 1,000 | -17.24% |
| Total Revenue | -43,100 | -57,900 | -67,401 | -63,770 | -67,811 | 14,800 | -25.56% |
| | | | | | | | |
| Total Revenue | -43,100 | -57,900 | -67,401 | -63,770 | -67,811 | 14,800 | -25.56% |
| | | | | | | | |
| Total Net Expenditures | 81,007 | 63,316 | 57,587 | 59,423 | 36,386 | 17,691 | 27.94% |

City of St Catharines
CRCS Administration
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 750.100.001 Salaries/Wages-Regular | 816,870 | 836,586 | 753,552 | 424,596 | 486,803 | -19,716 | -2.36% |
| 750.100.002 Salaries/Wages-Overtime | 499 | 499 | 8,943 | 5,453 | 2,573 | 0 | 0.00% |
| 750.100.003 Salaries/Wages-Ext Svce | 30,165 | 49,617 | 70,942 | 62,184 | 79,560 | -19,452 | -39.20% |
| 750.100.006 Sick Pay | 0 | 0 | 7,142 | 5,773 | 502 | 0 | 0.00% |
| 750.100.007 Holiday/Vacation Pay | 1,200 | 1,979 | 93,930 | 66,819 | 6,251 | -779 | -39.36% |
| 750.100.009 Doctor's Appointments | 0 | 0 | 1,691 | 1,948 | 24 | 0 | 0.00% |
| 750.100.012 Allocation-Operations | 0 | 0 | 0 | 0 | 115,726 | 0 | 0.00% |
| Total Salaries and Wages | 848,734 | 888,681 | 936,200 | 566,773 | 691,439 | -39,947 | -4.50% |
| Benefits | | | | | | | |
| 750.100.030 Pensions | 129,570 | 130,360 | 120,830 | 74,093 | 76,029 | -790 | -0.61% |
| 750.100.031 Other Benefits | 105,700 | 98,175 | 96,231 | 81,865 | 79,344 | 7,525 | 7.66% |
| 750.100.032 Workers Compensation | 31,565 | 28,828 | 25,642 | 18,022 | 15,923 | 2,737 | 9.49% |
| 750.100.033 Employment Insurance | 15,675 | 14,880 | 13,224 | 7,071 | 9,299 | 795 | 5.34% |
| 750.100.040 Meal Allowance | 0 | 0 | 0 | 0 | 9 | 0 | 0.00% |
| 750.100.041 Safety Shoes | 700 | 1,200 | 1,250 | 175 | 175 | -500 | -41.67% |
| Total Benefits | 283,210 | 273,443 | 257,177 | 181,226 | 180,779 | 9,767 | 3.57% |
| Equipment Operations | | | | | | | |
| 750.100.053 Service Contracts | 5,180 | 5,000 | 2,530 | 5,070 | 5,806 | 180 | 3.60% |
| 750.100.054 Repairs-equipment | 0 | 0 | 0 | 83 | 329 | 0 | 0.00% |
| 750.100.067 Car Allowance/Mileage | 3,000 | 3,000 | 9,240 | 2,093 | 3,188 | 0 | 0.00% |
| Total Equipment Operations | 8,180 | 8,000 | 11,770 | 7,246 | 9,323 | 180 | 2.25% |
| Materials | | | | | | | |
| 750.210.115 Bulbs/Flowers | 85,000 | 85,000 | 95,907 | 88,535 | 81,140 | 0 | 0.00% |
| 750.240.137 Memorial Benches | 20,000 | 20,000 | 25,960 | 36,526 | 10,789 | 0 | 0.00% |
| Total Materials | 105,000 | 105,000 | 121,867 | 125,061 | 91,929 | 0 | 0.00% |
| Building and Maintenance | | | | | | | |
| 750.100.150 Cleaning serv-RCS | 9,250 | 9,250 | 8,670 | 8,670 | 9,554 | 0 | 0.00% |
| 750.100.162 Repairs | 7,549 | 7,704 | 8,117 | 6,520 | 3,322 | -155 | -2.01% |
| 750.100.163 Heat,Light,Power,Water | 24,023 | 23,137 | 25,518 | 24,916 | 26,552 | 886 | 3.83% |
| 750.100.173 Insurance-Bldg/Contents | 2,350 | 1,440 | 1,356 | 1,402 | 1,391 | 910 | 63.19% |
| Total Building and Maintenance | 43,172 | 41,531 | 43,661 | 41,508 | 40,819 | 1,641 | 3.95% |
| Contracts | | | | | | | |
| 750.100.206 Contracts-Recycling | 1,500 | 1,500 | 0 | 1,376 | 1,287 | 0 | 0.00% |
| 750.100.235 Contracts-Pest Control | 550 | 550 | 820 | 432 | 514 | 0 | 0.00% |
| Total Contracts | 2,050 | 2,050 | 820 | 1,808 | 1,801 | 0 | 0.00% |

City of St Catharines
CRCS Administration
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Office and Related Expenses | | | | | | | |
| 750.100.303 Courier Service | 100 | 100 | 196 | 39 | 29 | 0 | 0.00% |
| 750.100.306 Cellular Phones | 7,500 | 7,500 | 2,272 | 1,866 | 1,493 | 0 | 0.00% |
| 750.100.307 Printing | 900 | 900 | 1,363 | 1,340 | 865 | 0 | 0.00% |
| 750.100.308 Copying and Prints | 4,880 | 4,880 | 2,789 | 4,593 | 4,186 | 0 | 0.00% |
| 750.100.309 Advertising | 15,000 | 15,000 | 15,019 | 18,796 | 12,112 | 0 | 0.00% |
| 750.100.310 Office Supplies | 4,900 | 4,900 | 4,286 | 5,130 | 5,498 | 0 | 0.00% |
| 750.100.312 Books and Publications | 150 | 150 | 134 | 265 | 0 | 0 | 0.00% |
| 750.100.314 Software | 55,000 | 50,000 | 0 | -1,225 | 1,225 | 5,000 | 10.00% |
| 750.100.318 Cash Processing fees | 12,000 | 10,000 | 15,904 | 11,822 | 7,818 | 2,000 | 20.00% |
| 750.100.322 Eplay On-line Reg Fees | 27,000 | 27,000 | 25,939 | 25,790 | 25,784 | 0 | 0.00% |
| 750.100.323 Internet Charges | 240 | 240 | 88 | 203 | 222 | 0 | 0.00% |
| 750.100.330 Furniture/Equipment NTCA | 0 | 0 | 0 | 0 | 461 | 0 | 0.00% |
| Total Office and Related Expenses | | | | | | | |
| Other Service Charges | | | | | | | |
| 750.100.400 Travelling | 50 | 50 | 0 | 35 | 35 | 0 | 0.00% |
| 750.100.401 Conferences/Conventions | 3,000 | 4,800 | 2,960 | 2,123 | 1,773 | -1,800 | -37.50% |
| 750.100.402 Training | 2,400 | 4,400 | 2,167 | 2,061 | 1,823 | -2,000 | -45.45% |
| 750.100.405 Subscriptions/Memb'ships | 3,280 | 2,590 | 752 | 0 | 46 | 690 | 26.64% |
| 750.100.431 Civic Receptions/Dinners | 1,000 | 1,000 | 1,232 | 0 | 0 | 0 | 0.00% |
| 750.100.434 Staff/meeting costs | 250 | 250 | 50 | 78 | 0 | 0 | 0.00% |
| 750.100.443 Subsidy Discounts | 6,750 | 6,750 | 8,147 | 6,333 | 6,439 | 0 | 0.00% |
| 750.100.450 Miscellaneous | 100 | 100 | 304 | 460 | 82 | 0 | 0.00% |
| 750.225.436 Trillium Awards | 8,500 | 8,500 | 8,971 | 4,815 | -491 | 0 | 0.00% |
| Total Other Service Charges | 25,330 | 28,440 | 24,583 | 15,905 | 9,707 | -3,110 | -10.94% |
| Total Expenditures | 1,443,346 | 1,467,815 | 1,464,068 | 1,008,146 | 1,085,490 | -24,469 | -1.67% |
| Revenue | | | | | | | |
| 750.100.800 Miscellaneous | 0 | 0 | 0 | 0 | -2,360 | 0 | 0.00% |
| 750.100.806 Administrative Fees | -2,000 | -2,000 | -3,444 | -2,462 | -1,874 | 0 | 0.00% |
| 750.100.950 Allocations-various admin | 0 | 0 | 5,000 | 0 | 0 | 0 | 0.00% |
| 750.240.805 Donations - Park Benches | -20,000 | -20,000 | -17,420 | -39,077 | -7,659 | 0 | 0.00% |
| Total Revenue | -22,000 | -22,000 | -15,864 | -41,539 | -11,893 | 0 | 0.00% |
| Total Revenue | -22,000 | -22,000 | -15,864 | -41,539 | -11,893 | 0 | 0.00% |
| Total Net Expenditures | 1,421,346 | 1,445,815 | 1,448,204 | 966,607 | 1,073,597 | -24,469 | -1.69% |

City of St Catharines

Memorial Forest

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 750.220.001 Salaries/Wages-Regular | 0 | 0 | 227 | 0 | 0 | 0 | 0.00% |
| Total Salaries and Wages | 0 | 0 | 227 | 0 | 0 | 0 | 0.00% |
| Benefits | | | | | | | |
| 750.220.030 Pensions | 0 | 0 | 22 | 0 | 0 | 0 | 0.00% |
| 750.220.031 Other Benefits | 0 | 0 | 42 | 0 | 0 | 0 | 0.00% |
| 750.220.032 Workers Compensation | 0 | 0 | 7 | 0 | 0 | 0 | 0.00% |
| 750.220.033 Employment Insurance | 0 | 0 | 5 | 0 | 0 | 0 | 0.00% |
| Total Benefits | 0 | 0 | 76 | 0 | 0 | 0 | 0.00% |
| Materials | | | | | | | |
| 750.220.104 General Supplies | 0 | 0 | 836 | 0 | 0 | 0 | 0.00% |
| Total Materials | 0 | 0 | 836 | 0 | 0 | 0 | 0.00% |
| Contracts | | | | | | | |
| 750.220.200 Contracts-Memorial Forest | 2,500 | 2,500 | 9,923 | 5,398 | 4,185 | 0 | 0.00% |
| Total Contracts | 2,500 | 2,500 | 9,923 | 5,398 | 4,185 | 0 | 0.00% |
| Total Expenditures | 2,500 | 2,500 | 11,062 | 5,398 | 4,185 | 0 | 0.00% |
| Revenue | | | | | | | |
| 750.220.837 Memorial Tree | -2,500 | -2,500 | -11,061 | -5,398 | -4,185 | 0 | 0.00% |
| Total Revenue | -2,500 | -2,500 | -11,061 | -5,398 | -4,185 | 0 | 0.00% |
| Total Revenue | -2,500 | -2,500 | -11,061 | -5,398 | -4,185 | 0 | 0.00% |
| Total Net Expenditures | 0 | 0 | 1 | 0 | 0 | 0 | 0.00% |

City of St Catharines
Recreation Overhead
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 750.505.001 Salaries/Wages-Regular | 600,329 | 591,518 | 482,196 | 440,506 | 457,224 | 8,811 | 1.49% |
| 750.505.002 Salaries/Wages-Overtime | 0 | 0 | 1,036 | 1,509 | 0 | 0 | 0.00% |
| 750.505.003 Salaries/Wages-Ext Svce | 0 | 0 | 5,813 | 54,557 | 51,816 | 0 | 0.00% |
| 750.505.006 Sick Pay | 0 | 0 | 11,420 | 5,721 | 146 | 0 | 0.00% |
| 750.505.007 Holiday/Vacation Pay | 0 | 0 | 53,490 | 74,876 | 5,617 | 0 | 0.00% |
| 750.505.009 Doctor's Appointments | 0 | 0 | 962 | 782 | 0 | 0 | 0.00% |
| Total Salaries and Wages | 600,329 | 591,518 | 554,917 | 577,951 | 514,803 | 8,811 | 1.49% |
| Benefits | | | | | | | |
| 750.505.030 Pensions | 89,800 | 92,547 | 69,568 | 67,613 | 68,691 | -2,747 | -2.97% |
| 750.505.031 Other Benefits | 65,628 | 62,503 | 48,740 | 48,095 | 49,360 | 3,125 | 5.00% |
| 750.505.032 Workers Compensation | 23,064 | 20,604 | 15,665 | 15,735 | 65,678 | 2,460 | 11.94% |
| 750.505.033 Employment Insurance | 11,311 | 10,427 | 7,841 | 9,679 | 9,273 | 884 | 8.48% |
| 750.505.041 Safety Shoes | 0 | 500 | 228 | 317 | 142 | -500 | -100.00% |
| Total Benefits | 189,803 | 186,581 | 142,042 | 141,439 | 193,144 | 3,222 | 1.73% |
| Equipment Operations | | | | | | | |
| 750.505.053 Service Contracts | 0 | 0 | 0 | 0 | 1,094 | 0 | 0.00% |
| 750.505.067 Car Allowance/Mileage | 2,500 | 5,000 | 4,453 | 5,070 | 5,052 | -2,500 | -50.00% |
| 750.505.068 Equipment Oper'n Surplus | 0 | 1,000 | 310 | 319 | 1,128 | -1,000 | -100.00% |
| Total Equipment Operations | 2,500 | 6,000 | 4,763 | 5,389 | 7,274 | -3,500 | -58.33% |
| Materials | | | | | | | |
| 750.505.104 General Prgm Supplies | 2,600 | 2,600 | 1,548 | 2,923 | 1,020 | 0 | 0.00% |
| 750.505.135 Community Development | 2,500 | 500 | 530 | -161 | 499 | 2,000 | 400.00% |
| Total Materials | 5,100 | 3,100 | 2,078 | 2,762 | 1,519 | 2,000 | 64.52% |
| Contracts | | | | | | | |
| 750.505.229 Instructor Fees | 10,000 | 10,000 | 1,106 | 8,945 | 7,730 | 0 | 0.00% |
| Total Contracts | 10,000 | 10,000 | 1,106 | 8,945 | 7,730 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 750.505.302 Insurance-Liability | 9,673 | 8,055 | 8,174 | 8,126 | 8,406 | 1,618 | 20.09% |
| 750.505.306 Cellular Phones | 6,270 | 6,270 | 7,390 | 5,721 | 4,065 | 0 | 0.00% |
| 750.505.308 Copying and Prints | 400 | 400 | 52 | 82 | 232 | 0 | 0.00% |
| 750.505.310 Office Supplies | 300 | 300 | 365 | 106 | 142 | 0 | 0.00% |
| 750.505.330 Furniture/Equipment NTCA | 0 | 0 | 0 | 137 | 0 | 0 | 0.00% |
| Total Office and Related Expenses | 16,643 | 15,025 | 15,981 | 14,172 | 12,845 | 1,618 | 10.77% |

City of St Catharines
Recreation Overhead
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|------------------|------------------|------------------|-----------------|------------------|--------------------------|-------------------------|
| Other Service Charges | | | | | | | |
| 750.505.401 Conferences/Conventions | 3,500 | 6,750 | 7,281 | 5,771 | 7,594 | -3,250 | -48.15% |
| 750.505.402 Training | 4,650 | 9,750 | 9,260 | 1,206 | 36 | -5,100 | -52.31% |
| 750.505.405 Subscriptions/Memb'ships | 7,134 | 7,134 | 7,134 | 6,151 | 6,463 | 0 | 0.00% |
| 750.505.417 Consulting Fees | 0 | 0 | 55,975 | 0 | 75,000 | 0 | 0.00% |
| 750.505.448 Building Reserve Alloc'n | 195,000 | 225,000 | 225,000 | 200,000 | 200,000 | -30,000 | -13.33% |
| 750.505.449 Transfer to Reserve | 0 | 0 | 0 | 1,238 | 0 | 0 | 0.00% |
| 750.505.450 Miscellaneous | 1,500 | 1,500 | 0 | 102 | 0 | 0 | 0.00% |
| Total Other Service Charges | 211,784 | 250,134 | 304,650 | 214,468 | 289,093 | -38,350 | -15.33% |
| Total Expenditures | 1,036,159 | 1,062,358 | 1,025,537 | 965,126 | 1,026,408 | -26,199 | -2.47% |
| Revenue | | | | | | | |
| 750.505.800 Leaders in Training Fee | 0 | 0 | -155 | 0 | 0 | 0 | 0.00% |
| 750.505.803 Other-Comm'ty Initiatives | -1,750 | -2,000 | -24,781 | -2,674 | -1,914 | 250 | -12.50% |
| 750.505.833 Program Revenue | -13,500 | -14,500 | -4,808 | -11,251 | -13,529 | 1,000 | -6.90% |
| 750.505.835 Obsolete Equipment Sales | 0 | 0 | 0 | -1,340 | 0 | 0 | 0.00% |
| 750.505.950 Allocations-various | 0 | 0 | 0 | 0 | -63,414 | 0 | 0.00% |
| Total Revenue | -15,250 | -16,500 | -29,744 | -15,265 | -78,857 | 1,250 | -7.58% |
| Transfer from Reserve | | | | | | | |
| 750.505.900 Transfer from Reserve | 0 | 0 | -40,507 | 0 | 0 | 0 | 0.00% |
| Total Transfer from Reserve | 0 | 0 | -40,507 | 0 | 0 | 0 | 0.00% |
| Total Revenue | -15,250 | -16,500 | -70,251 | -15,265 | -78,857 | 1,250 | -7.58% |
| Total Net Expenditures | 1,020,909 | 1,045,858 | 955,286 | 949,861 | 947,551 | -24,949 | -2.39% |

City of St Catharines

Special Events

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 750.510.001 Salaries/Wages-Regular | 0 | 0 | 718 | 132 | 0 | 0 | 0.00% |
| 750.510.002 Salaries/Wages-Overtime | 1,004 | 1,004 | 169 | -869 | 993 | 0 | 0.00% |
| 750.510.003 Salaries/Wages-Ext Svce | 19,673 | 19,766 | 29,408 | 13,511 | 12,893 | -93 | -0.47% |
| 750.510.007 Holiday/Vacation Pay | 788 | 577 | 752 | 863 | 1,217 | 211 | 36.57% |
| Total Salaries and Wages | 21,465 | 21,347 | 31,047 | 13,637 | 15,103 | 118 | 0.55% |
| Benefits | | | | | | | |
| 750.510.030 Pensions | 900 | 474 | 850 | 512 | 764 | 426 | 89.87% |
| 750.510.031 Other Benefits | 437 | 334 | 390 | 258 | 346 | 103 | 30.84% |
| 750.510.032 Workers Compensation | 724 | 485 | 612 | 423 | 540 | 239 | 49.28% |
| 750.510.033 Employment Insurance | 457 | 317 | 427 | 307 | 397 | 140 | 44.16% |
| Total Benefits | 2,518 | 1,610 | 2,279 | 1,500 | 2,047 | 908 | 56.40% |
| Equipment Operations | | | | | | | |
| 750.510.050 Rentals | 5,975 | 4,000 | 4,354 | 4,277 | 3,235 | 1,975 | 49.38% |
| 750.510.053 Service Contracts | 9,725 | 9,725 | 8,721 | 9,964 | 9,529 | 0 | 0.00% |
| 750.510.067 Car Allowance/Mileage | 100 | 100 | 330 | 557 | 0 | 0 | 0.00% |
| Total Equipment Operations | 15,800 | 13,825 | 13,405 | 14,798 | 12,764 | 1,975 | 14.29% |
| Materials | | | | | | | |
| 750.510.104 General Supplies | 4,000 | 4,000 | 6,172 | 3,585 | 13,774 | 0 | 0.00% |
| 750.510.110 Uniforms | 500 | 500 | 344 | 1,818 | 0 | 0 | 0.00% |
| 750.510.135 Community Development | 1,500 | 1,500 | 13,032 | 40,370 | 45,206 | 0 | 0.00% |
| Total Materials | 6,000 | 6,000 | 19,548 | 45,773 | 58,980 | 0 | 0.00% |
| Contracts | | | | | | | |
| 750.510.205 Contract - Security | 1,200 | 1,200 | 437 | 960 | 8,200 | 0 | 0.00% |
| 750.510.226 Band Concerts | 12,100 | 12,100 | 12,167 | 13,823 | 9,753 | 0 | 0.00% |
| 750.510.227 Contracts-Performers | 0 | 0 | 5,172 | 0 | 0 | 0 | 0.00% |
| Total Contracts | 13,300 | 13,300 | 17,776 | 14,783 | 17,953 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 750.510.306 Cellular Phones | 300 | 300 | 380 | 414 | 244 | 0 | 0.00% |
| 750.510.307 Printing | 650 | 650 | 682 | 664 | 387 | 0 | 0.00% |
| Total Office and Related Expenses | 950 | 950 | 1,062 | 1,078 | 631 | 0 | 0.00% |
| Total Expenditures | 60,033 | 57,032 | 85,117 | 91,569 | 107,478 | 3,001 | 5.26% |

City of St Catharines

Special Events

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Revenue | | | | | | | |
| 750.510.800 Miscellaneous Revenue | 0 | 0 | 0 | -21,401 | -7,281 | 0 | 0.00% |
| 750.510.801 Provincial Grant | 0 | 0 | -2,618 | -7,985 | 0 | 0 | 0.00% |
| 750.510.803 Region - Cost sharing | 0 | 0 | -17,513 | -9,889 | -36,656 | 0 | 0.00% |
| 750.510.805 Donations-Spec'l Events | -5,500 | -5,500 | -7,480 | -4,355 | -4,335 | 0 | 0.00% |
| 750.510.840 Rentals - Special Events | 0 | 0 | -764 | -1,549 | 0 | 0 | 0.00% |
| 750.510.852 Band Concerts | 0 | 0 | -1,750 | -5,000 | 0 | 0 | 0.00% |
| Total Revenue | -5,500 | -5,500 | -30,125 | -50,179 | -48,272 | 0 | 0.00% |
| Total Revenue | -5,500 | -5,500 | -30,125 | -50,179 | -48,272 | 0 | 0.00% |
| Total Net Expenditures | 54,533 | 51,532 | 54,992 | 41,390 | 59,206 | 3,001 | 5.82% |

City of St Catharines

SCCIP

2021 Operating Budget - Expenditures by Object

| | | 2021 | 2020 | 2019 | 2018 | 2017 | \$ Change | % Change |
|------------------------------------|---------------------------|----------|----------|----------|----------|----------|-------------|-------------|
| | | Budget | Budget | Actuals | Actuals | Actuals | 2020 Budget | 2020 Budget |
| Object of Expenditure | | | | | | | | |
| Materials | | | | | | | | |
| 750.511.135 | Community Development | 400,000 | 400,000 | 339,587 | 337,488 | 329,131 | 0 | 0.00% |
| Total Materials | | 400,000 | 400,000 | 339,587 | 337,488 | 329,131 | 0 | 0.00% |
| Other Service Charges | | | | | | | | |
| 750.511.448 | Transfer to Reserve | 0 | 0 | 0 | 0 | 75,065 | 0 | 0.00% |
| Total Other Service Charges | | 0 | 0 | 0 | 0 | 75,065 | 0 | 0.00% |
| Total Expenditures | | 400,000 | 400,000 | 339,587 | 337,488 | 404,196 | 0 | 0.00% |
| Revenue | | | | | | | | |
| 750.511.845 | Arts Development Fund | -342,600 | -396,000 | -87,780 | -68,457 | -75,065 | 53,400 | -13.48% |
| 750.511.905 | Inter-Department Transfer | 0 | 0 | -17,894 | 0 | 0 | 0 | 0.00% |
| Total Revenue | | -342,600 | -396,000 | -105,674 | -68,457 | -75,065 | 53,400 | -13.48% |
| Transfer from Reserve | | | | | | | | |
| 750.511.900 | Transfer from Reserve | 0 | 0 | -226,826 | -264,043 | -329,131 | 0 | 0.00% |
| Total Transfer from Reserve | | 0 | 0 | -226,826 | -264,043 | -329,131 | 0 | 0.00% |
| Total Revenue | | -342,600 | -396,000 | -332,500 | -332,500 | -404,196 | 53,400 | -13.48% |
| Total Net Expenditures | | 57,400 | 4,000 | 7,087 | 4,988 | 0 | 53,400 | 1,335.00% |

City of St Catharines

Culture

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 750.512.001 Salaries or wages/regular | 185,753 | 78,723 | 625 | 28,059 | 74,874 | 107,030 | 135.96% |
| 750.512.002 Salaries/Wages-Overtime | 0 | 0 | 0 | 306 | 76 | 0 | 0.00% |
| 750.512.003 Salaries/Wages extra | 0 | 115,880 | 135,269 | 97,118 | 91,251 | -115,880 | -100.00% |
| 750.512.007 Vacation and Holiday Pay | 0 | 476 | 7,627 | 9,013 | 3,802 | -476 | -100.00% |
| Total Salaries and Wages | 185,753 | 195,079 | 143,521 | 134,496 | 170,003 | -9,326 | -4.78% |
| Benefits | | | | | | | |
| 750.512.030 Pensions | 25,150 | 21,327 | 10,222 | 9,749 | 17,637 | 3,823 | 17.93% |
| 750.512.031 Other Benefits | 19,250 | 16,364 | 13,111 | 11,925 | 8,583 | 2,886 | 17.64% |
| 750.512.032 Worker's Compensation | 7,701 | 6,458 | 4,523 | 4,104 | 5,311 | 1,243 | 19.25% |
| 750.512.033 Employment Insurance | 4,347 | 3,699 | 3,236 | 2,908 | 3,252 | 648 | 17.52% |
| Total Benefits | 56,448 | 47,848 | 31,092 | 28,686 | 34,783 | 8,600 | 17.97% |
| Equipment Operations | | | | | | | |
| 750.512.054 Outdoor/Memorial Mntce | 1,200 | 1,200 | 1,175 | 1,221 | 331 | 0 | 0.00% |
| 750.512.067 Car Allowance/Mileage | 1,700 | 2,500 | 665 | 1,074 | 2,910 | -800 | -32.00% |
| Total Equipment Operations | 2,900 | 3,700 | 1,840 | 2,295 | 3,241 | -800 | -21.62% |
| Materials | | | | | | | |
| 750.512.100 Art Coll'n Material/Mntce | 2,000 | 2,000 | 6,699 | 1,007 | 1,815 | 0 | 0.00% |
| 750.512.104 General Supplies | 600 | 600 | 0 | 177 | 560 | 0 | 0.00% |
| 750.512.118 Indoor Art Exhibits | 8,610 | 8,607 | 8,432 | 7,283 | 50 | 3 | 0.03% |
| 750.512.119 Art Collect'n Acquisition | 5,000 | 5,000 | 5,000 | 4,711 | 7,999 | 0 | 0.00% |
| 750.512.121 Restoration/Conservation | 1,500 | 1,500 | 1,400 | 1,229 | 281 | 0 | 0.00% |
| 750.512.135 Community Development | 22,412 | 22,412 | 22,148 | 19,865 | 17,990 | 0 | 0.00% |
| Total Materials | 40,122 | 40,119 | 43,679 | 34,272 | 28,695 | 3 | 0.01% |
| Office and Related Expenses | | | | | | | |
| 750.512.303 Courier Service | 50 | 50 | 11 | 0 | 5 | 0 | 0.00% |
| 750.512.306 Cellular Phones | 720 | 720 | 0 | 378 | 236 | 0 | 0.00% |
| 750.512.307 Printing | 1,300 | 1,300 | 1,314 | 1,237 | 617 | 0 | 0.00% |
| 750.512.310 Office Supplies | 150 | 150 | 155 | 75 | 0 | 0 | 0.00% |
| 750.512.330 Furniture/Equipment NTCA | 0 | 0 | 461 | 454 | 0 | 0 | 0.00% |
| Total Office and Related Expenses | 2,220 | 2,220 | 1,941 | 2,144 | 858 | 0 | 0.00% |
| Other Service Charges | | | | | | | |
| 750.512.401 Conferences/Conventions | 1,000 | 1,000 | 969 | 381 | 1,052 | 0 | 0.00% |

City of St Catharines

Culture

2021 Operating Budget - Expenditures by Object

| | 2021 | 2020 | 2019 | 2018 | 2017 | \$ Change | % Change |
|---------------------------------------|----------------|----------------|----------------|----------------|----------------|---------------|----------------|
| | Budget | Budget | Actuals | Actuals | Actuals | 2020 Budget | 2020 Budget |
| 750.512.402 Training | 0 | 1,500 | 0 | 876 | 0 | -1,500 | -100.00% |
| 750.512.405 Subscriptions,Memberships | 2,415 | 2,415 | 1,694 | 1,765 | 1,420 | 0 | 0.00% |
| 750.512.406 Promotion/Publicity | 5,700 | 5,700 | 6,007 | 5,168 | 4,642 | 0 | 0.00% |
| 750.512.439 Evaluations/Assessments | 1,000 | 1,000 | 1,048 | 1,000 | 1,000 | 0 | 0.00% |
| 750.512.450 Miscellaneous | 0 | 0 | 0 | 0 | 50 | 0 | 0.00% |
| 750.512.466 Committees of Council | 220 | 220 | 155 | -421 | -500 | 0 | 0.00% |
| Total Other Service Charges | 10,335 | 11,835 | 9,873 | 8,769 | 7,664 | -1,500 | -12.67% |
| Total Expenditures | 297,778 | 300,801 | 231,946 | 210,662 | 245,244 | -3,023 | -1.00% |
| Revenue | | | | | | | |
| 750.512.802 Federal Grants | 0 | 0 | -11,000 | 0 | 0 | 0 | 0.00% |
| 750.512.834 Recoverables | -700 | -700 | 0 | 0 | -740 | 0 | 0.00% |
| 750.512.835 Sponsorship Revenue | -7,000 | -7,000 | -6,465 | -5,807 | -7,000 | 0 | 0.00% |
| 750.512.845 Event Revenue | -2,625 | -2,625 | -1,031 | -859 | -2,497 | 0 | 0.00% |
| Total Revenue | -10,325 | -10,325 | -18,496 | -6,666 | -10,237 | 0 | 0.00% |
| Transfer from Reserve | | | | | | | |
| 750.512.900 Transfer from Reserve | -16,577 | -16,577 | -16,882 | -22,657 | -22,220 | 0 | 0.00% |
| Total Transfer from Reserve | -16,577 | -16,577 | -16,882 | -22,657 | -22,220 | 0 | 0.00% |
| Total Revenue | -26,902 | -26,902 | -35,378 | -29,323 | -32,457 | 0 | 0.00% |
| Total Net Expenditures | 270,876 | 273,899 | 196,568 | 181,339 | 212,787 | -3,023 | -1.10% |

City of St Catharines
Swimming Pools and Beaches
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 750.515.001 Salaries/Wages-Regular | 65,380 | 77,931 | 67,924 | 53,688 | 48,476 | -12,551 | -16.11% |
| 750.515.002 Salaries/Wages-Overtime | 4,004 | 4,004 | 17,778 | 14,332 | 4,018 | 0 | 0.00% |
| 750.515.003 Salaries/Wages-Ext Svce | 193,087 | 189,669 | 171,596 | 173,235 | 150,864 | 3,418 | 1.80% |
| 750.515.007 Holiday/Vacation Pay | 14,608 | 15,847 | 20,240 | 7,961 | 12,578 | -1,239 | -7.82% |
| 750.515.012 Allocations | 0 | 0 | 0 | 0 | 24,199 | 0 | 0.00% |
| Total Salaries and Wages | 277,079 | 287,451 | 277,538 | 249,216 | 240,135 | -10,372 | -3.61% |
| Benefits | | | | | | | |
| 750.515.030 Pensions | 20,388 | 22,067 | 18,447 | 18,367 | 6,778 | -1,679 | -7.61% |
| 750.515.031 Other Benefits | 16,194 | 19,030 | 14,351 | 11,552 | 3,040 | -2,836 | -14.90% |
| 750.515.032 Workers Compensation | 9,702 | 9,143 | 8,276 | 8,042 | 4,755 | 559 | 6.11% |
| 750.515.033 Employment Insurance | 5,861 | 5,691 | 5,612 | 5,580 | 3,557 | 170 | 2.99% |
| Total Benefits | 52,145 | 55,931 | 46,686 | 43,541 | 18,130 | -3,786 | -6.77% |
| Equipment Operations | | | | | | | |
| 750.515.050 Rentals | 150 | 150 | 14,393 | 24 | 25 | 0 | 0.00% |
| 750.515.053 Service Contracts | 1,300 | 1,300 | 848 | 3,965 | 731 | 0 | 0.00% |
| 750.515.067 Car Allowance/Mileage | 800 | 800 | 49 | 323 | 0 | 0 | 0.00% |
| 750.515.068 Equipment Oper'n Surplus | -16,000 | -13,000 | -5,983 | -5,656 | -11,853 | -3,000 | 23.08% |
| Total Equipment Operations | -13,750 | -10,750 | 9,307 | -1,344 | -11,097 | -3,000 | 27.91% |
| Materials | | | | | | | |
| 750.515.102 Small Tools/Equipment | 10,500 | 21,100 | 14,218 | 659 | 1,456 | -10,600 | -50.24% |
| 750.515.104 General Supplies | 9,700 | 9,700 | 6,989 | 9,586 | 1,271 | 0 | 0.00% |
| 750.515.106 Water Treatment Supplies | 12,550 | 12,550 | 18,678 | 5,336 | 17,587 | 0 | 0.00% |
| 750.515.110 Uniform Clothing | 3,200 | 3,200 | 2,944 | 2,873 | 3,106 | 0 | 0.00% |
| 750.515.124 Red Cross | 750 | 750 | 800 | 0 | 800 | 0 | 0.00% |
| Total Materials | 36,700 | 47,300 | 43,629 | 18,454 | 24,220 | -10,600 | -22.41% |
| Building and Maintenance | | | | | | | |
| 750.515.152 Gen Bldg Mtncs Supplies | 5,080 | 5,345 | 2,427 | 2,095 | 5,023 | -265 | -4.96% |
| 750.515.162 Repairs | 40,140 | 40,967 | 30,117 | 39,285 | 163,900 | -827 | -2.02% |
| 750.515.163 Heat,Light,Power,Water | 42,450 | 42,130 | 36,316 | 36,370 | 37,715 | 320 | 0.76% |
| 750.515.173 Insurance-Bldg/Contents | 5,126 | 2,742 | 2,766 | 3,110 | 3,826 | 2,384 | 86.94% |
| 750.515.178 Rent-Seaway Lands | 0 | 120 | 119 | 117 | 115 | -120 | -100.00% |
| 750.515.180 Improvements-Non TCA | 0 | 15,000 | 0 | -1,000 | 10,000 | -15,000 | -100.00% |
| Total Building and Maintenance | 92,796 | 106,304 | 71,745 | 79,977 | 220,579 | -13,508 | -12.71% |
| Contracts | | | | | | | |
| 750.515.200 Contract - General | 3,840 | 3,840 | 5,505 | 3,485 | 3,930 | 0 | 0.00% |
| 750.515.205 Contract- Security | 16,500 | 16,500 | 18,148 | 17,638 | 16,164 | 0 | 0.00% |
| 750.515.206 Contract-Garbage Coll'n | 2,160 | 2,160 | 1,910 | 1,973 | 2,077 | 0 | 0.00% |

City of St Catharines
Swimming Pools and Beaches
2021 Operating Budget - Expenditures by Object

| | 2021 | 2020 | 2019 | 2018 | 2017 | \$ Change | % Change |
|--|----------------|----------------|----------------|----------------|----------------|----------------|---------------|
| | Budget | Budget | Actuals | Actuals | Actuals | 2020 Budget | 2020 Budget |
| 750.515.229 Instructor Fees | 1,000 | 1,000 | 0 | 0 | 0 | 0 | 0.00% |
| 750.515.235 Contract-Pest Control | 120 | 120 | 298 | 0 | 0 | 0 | 0.00% |
| Total Contracts | 23,620 | 23,620 | 25,861 | 23,096 | 22,171 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 750.515.305 Telephone | 575 | 575 | 472 | 613 | 563 | 0 | 0.00% |
| 750.515.306 Cellular Phones | 1,680 | 1,680 | 1,424 | 1,018 | -89 | 0 | 0.00% |
| 750.515.307 Printing | 150 | 150 | 20 | 10 | 121 | 0 | 0.00% |
| 750.515.310 Office Supplies | 0 | 0 | 0 | 0 | 81 | 0 | 0.00% |
| Total Office and Related Expenses | 2,405 | 2,405 | 1,916 | 1,641 | 676 | 0 | 0.00% |
| Other Service Charges | | | | | | | |
| 750.515.402 Training | 1,000 | 1,000 | 511 | -1,753 | 1,771 | 0 | 0.00% |
| 750.515.417 Studies/Consulting Fees | 0 | 0 | 0 | 50,000 | 0 | 0 | 0.00% |
| 750.515.450 Miscellaneous | 2,000 | 2,000 | 295 | -6 | 134 | 0 | 0.00% |
| Total Other Service Charges | 3,000 | 3,000 | 806 | 48,241 | 1,905 | 0 | 0.00% |
| Total Expenditures | 473,995 | 515,261 | 477,488 | 462,822 | 516,719 | -41,266 | -8.01% |
| Revenue | | | | | | | |
| 750.515.832 Beach Rentals | -13,000 | -13,000 | -4,425 | -10,686 | -9,773 | 0 | 0.00% |
| 750.515.936 Lessons-Pt Dalhousie Pool | -14,000 | -14,000 | -9,108 | -9,111 | -14,341 | 0 | 0.00% |
| 750.515.937 Admissions-Pt Dalhousie | -12,000 | -12,000 | -6,403 | -10,172 | -12,269 | 0 | 0.00% |
| 750.515.956 Lessons-Lion SchooleyPool | -13,000 | -13,000 | -5,628 | -9,755 | -13,213 | 0 | 0.00% |
| 750.515.957 Admissions Lion Schooley | -13,500 | -13,500 | -14,485 | -13,304 | -13,689 | 0 | 0.00% |
| Total Revenue | -65,500 | -65,500 | -40,049 | -53,028 | -63,285 | 0 | 0.00% |
| Transfer from Reserve | | | | | | | |
| 750.515.900 Transfer from Reserve | 0 | 0 | -5,060 | 0 | 0 | 0 | 0.00% |
| Total Transfer from Reserve | 0 | 0 | -5,060 | 0 | 0 | 0 | 0.00% |
| Total Revenue | -65,500 | -65,500 | -45,109 | -53,028 | -63,285 | 0 | 0.00% |
| Total Net Expenditures | 408,495 | 449,761 | 432,379 | 409,794 | 453,434 | -41,266 | -9.18% |

City of St Catharines
Kiwanis Aquatic Centre
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 750.518.001 Salaries/Wages-regular | 296,721 | 261,986 | 226,776 | 184,294 | 199,282 | 34,735 | 13.26% |
| 750.518.002 Salaries/Wages-overtime | 19,999 | 19,999 | 55,300 | 52,592 | 24,627 | 0 | 0.00% |
| 750.518.003 Salaries/Wages-Ext Svce | 1,103,200 | 1,083,625 | 1,068,600 | 1,043,237 | 783,661 | 19,575 | 1.81% |
| 750.518.006 Sick Pay | 0 | 0 | 29,934 | 29,546 | 24,681 | 0 | 0.00% |
| 750.518.007 Holiday/Vacation Pay | 75,084 | 70,638 | 78,769 | 116,023 | 91,642 | 4,446 | 6.29% |
| 750.518.009 Doctor's Appointments | 0 | 300 | 351 | 161 | 268 | -300 | -100.00% |
| 750.518.012 Allocations | 0 | 0 | 0 | 0 | 48,398 | 0 | 0.00% |
| Total Salaries and Wages | 1,495,004 | 1,436,548 | 1,459,730 | 1,425,853 | 1,172,559 | 58,456 | 4.07% |
| Benefits | | | | | | | |
| 750.518.030 Pensions | 99,200 | 101,476 | 89,220 | 88,631 | 83,739 | -2,276 | -2.24% |
| 750.518.031 Other Benefits | 75,200 | 72,588 | 64,413 | 60,982 | 53,920 | 2,612 | 3.60% |
| 750.518.032 Workers Compensation | 52,094 | 45,013 | 45,919 | 44,694 | 35,231 | 7,081 | 15.73% |
| 750.518.033 Employment Insurance | 32,257 | 28,778 | 31,504 | 30,239 | 24,799 | 3,479 | 12.09% |
| 750.518.040 Meal Allowance | 200 | 200 | 261 | 194 | 120 | 0 | 0.00% |
| 750.518.041 Safety Shoes | 1,070 | 1,200 | 1,925 | 1,400 | 875 | -130 | -10.83% |
| Total Benefits | 260,021 | 249,255 | 233,242 | 226,140 | 198,684 | 10,766 | 4.32% |
| Equipment Operations | | | | | | | |
| 750.518.050 Rentals | 500 | 500 | 81 | 64 | 76 | 0 | 0.00% |
| 750.518.053 Service Contracts | 42,406 | 46,340 | 15,054 | 19,015 | 22,787 | -3,934 | -8.49% |
| 750.518.054 Equipment Repairs | 3,000 | 3,230 | 1,615 | 3,460 | 3,084 | -230 | -7.12% |
| 750.518.067 Car Allowance/Mileage | 1,500 | 1,500 | 490 | 733 | 2,564 | 0 | 0.00% |
| Total Equipment Operations | 47,406 | 51,570 | 17,240 | 23,272 | 28,511 | -4,164 | -8.07% |
| Materials | | | | | | | |
| 750.518.102 Small Tools/Equipment | 3,000 | 8,250 | 80 | 3,923 | 2,744 | -5,250 | -63.64% |
| 750.518.104 General Program Supplies | 9,850 | 9,850 | 9,337 | 5,877 | 10,720 | 0 | 0.00% |
| 750.518.106 Water Treatment Supplies | 30,000 | 30,000 | 32,263 | 26,338 | 11,927 | 0 | 0.00% |
| 750.518.109 Safety/Protective Equip | 1,500 | 1,500 | 1,464 | 1,668 | 1,274 | 0 | 0.00% |
| 750.518.110 Uniform Clothing | 3,909 | 3,909 | 4,099 | 4,115 | 3,745 | 0 | 0.00% |
| 750.518.112 Resale Items | 8,000 | 8,000 | 7,917 | 7,406 | 7,177 | 0 | 0.00% |
| 750.518.114 Freight Charges | 0 | 100 | 0 | 0 | 0 | -100 | -100.00% |
| 750.518.124 Red Cross | 14,500 | 16,500 | 11,999 | 8,903 | 16,500 | -2,000 | -12.12% |
| 750.518.136 Lifesaving Society | 11,000 | 11,000 | 10,847 | 10,642 | 6,436 | 0 | 0.00% |
| Total Materials | 81,759 | 89,109 | 78,006 | 68,872 | 60,523 | -7,350 | -8.25% |
| Building and Maintenance | | | | | | | |
| 750.518.150 Cleaning services | 88,000 | 80,000 | 28,885 | 0 | 0 | 8,000 | 10.00% |
| 750.518.151 Cleaning Supplies | 0 | 0 | 430 | 0 | 14,886 | 0 | 0.00% |
| 750.518.152 Gen Bldg Mtnce Supplies | 34,000 | 34,000 | 27,249 | 39,603 | 18,429 | 0 | 0.00% |
| 750.518.153 Snow Removal | 2,000 | 2,000 | 3,787 | 2,174 | 2,238 | 0 | 0.00% |

City of St Catharines
Kiwanis Aquatic Centre
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|------------------|------------------|------------------|------------------|------------------|--------------------------|-------------------------|
| 750.518.162 Repairs | 106,886 | 109,068 | 75,429 | 117,386 | 71,784 | -2,182 | -2.00% |
| 750.518.163 Heat,Light,Power,Water | 386,500 | 375,812 | 352,910 | 403,459 | 322,405 | 10,688 | 2.84% |
| 750.518.164 Signage | 325 | 325 | 0 | 290 | 521 | 0 | 0.00% |
| 750.518.173 Insurance-Bldg/Contents | 21,710 | 12,998 | 12,535 | 12,956 | 12,855 | 8,712 | 67.03% |
| Total Building and Maintenance | 639,421 | 614,203 | 501,225 | 575,868 | 443,118 | 25,218 | 4.11% |
| Contracts | | | | | | | |
| 750.518.205 Contracts - Security | 7,100 | 7,100 | 7,462 | 1,721 | 20,839 | 0 | 0.00% |
| 750.518.206 Contracts-Garbage | 2,000 | 2,000 | 2,077 | 1,939 | 1,970 | 0 | 0.00% |
| 750.518.229 Instructor Fees | 15,300 | 15,300 | 11,804 | 14,945 | 11,480 | 0 | 0.00% |
| 750.518.235 Contracts-Pest Control | 200 | 200 | 0 | 80 | 130 | 0 | 0.00% |
| 750.518.520 Transfer to WIP | 0 | 0 | 13,961 | 0 | 0 | 0 | 0.00% |
| Total Contracts | 24,600 | 24,600 | 35,304 | 18,685 | 34,419 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 750.518.306 Cellular Phones | 720 | 720 | 976 | 619 | 652 | 0 | 0.00% |
| 750.518.307 Printing | 1,400 | 1,400 | 645 | 574 | 739 | 0 | 0.00% |
| 750.518.308 Copying and prints | 400 | 400 | 3,857 | 2,015 | 1,580 | 0 | 0.00% |
| 750.518.309 Advertising | 0 | 0 | 0 | 45 | 0 | 0 | 0.00% |
| 750.518.310 Office Supplies | 2,500 | 2,500 | 2,195 | 2,773 | 4,661 | 0 | 0.00% |
| 750.518.318 Cash Processing Fees | 5,000 | 4,500 | 5,482 | 4,789 | 3,877 | 500 | 11.11% |
| 750.518.330 Furniture/Equipment NTCA | 0 | 2,400 | 1,967 | 1,308 | 4,568 | -2,400 | -100.00% |
| Total Office and Related Expenses | 10,020 | 11,920 | 15,122 | 12,123 | 16,077 | -1,900 | -15.94% |
| Other Service Charges | | | | | | | |
| 750.518.402 Training | 3,850 | 3,850 | 4,943 | 7,354 | 477 | 0 | 0.00% |
| 750.518.417 Study/Consulting Fees | 0 | 25,000 | 145 | 146 | 128 | -25,000 | -100.00% |
| 750.518.446 Transfer to WIP | 0 | 0 | 0 | 14,387 | 0 | 0 | 0.00% |
| 750.518.450 Miscellaneous | 0 | 0 | 72 | 17 | 146 | 0 | 0.00% |
| Total Other Service Charges | 3,850 | 28,850 | 5,160 | 21,904 | 751 | -25,000 | -86.66% |
| Total Expenditures | 2,562,081 | 2,506,055 | 2,345,029 | 2,372,717 | 1,954,642 | 56,026 | 2.24% |
| Revenue | | | | | | | |
| 750.518.800 Miscellaneous Revenue | 0 | 0 | -980 | -256 | -71 | 0 | 0.00% |
| 750.518.814 Program Room Rentals | -16,625 | -18,000 | -12,793 | -14,136 | -14,371 | 1,375 | -7.64% |
| 750.518.831 Admissions-general | -74,250 | -85,000 | -84,701 | -75,033 | -64,229 | 10,750 | -12.65% |
| 750.518.832 Private Rentals | 0 | 0 | -1,575 | 0 | 0 | 0 | 0.00% |
| 750.518.833 Programmes-Leadership | -42,375 | -48,000 | -47,726 | -45,532 | -30,202 | 5,625 | -11.72% |
| 750.518.849 Lessons | -244,250 | -273,000 | -297,994 | -288,567 | -215,799 | 28,750 | -10.53% |
| 750.518.850 Advertising Revenue | 0 | 0 | 0 | 0 | -1,021 | 0 | 0.00% |

City of St Catharines
Kiwanis Aquatic Centre
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|-------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| 750.518.860 Vending Machine Revenue | -3,250 | -3,500 | -3,550 | -3,495 | -3,186 | 250 | -7.14% |
| 750.518.877 Special Fees-Surcharges | 0 | 0 | -13,961 | -14,387 | 0 | 0 | 0.00% |
| 750.518.930 Pool Rental Revenue | -59,125 | -60,000 | -55,305 | -66,021 | -57,988 | 875 | -1.46% |
| 750.518.939 Private Lessons | -83,375 | -95,000 | -86,751 | -84,460 | -58,629 | 11,625 | -12.24% |
| 750.518.940 Resale Items | -15,675 | -17,550 | -15,603 | -13,631 | -11,667 | 1,875 | -10.68% |
| 750.518.959 Clip Cards & Passes | -176,250 | -200,500 | -197,268 | -190,243 | -136,501 | 24,250 | -12.09% |
| 750.518.960 Aquatic programmes | -29,000 | -30,000 | -16,481 | -11,021 | -11,819 | 1,000 | -3.33% |
| Total Revenue | -744,175 | -830,550 | -834,688 | -806,782 | -605,483 | 86,375 | -10.40% |
| Total Revenue | -744,175 | -830,550 | -834,688 | -806,782 | -605,483 | 86,375 | -10.40% |
| Total Net Expenditures | 1,817,906 | 1,675,505 | 1,510,341 | 1,565,935 | 1,349,159 | 142,401 | 8.50% |

City of St Catharines
Port Weller Centre
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 750.540.001 Salaries/Wages-Regular | 0 | 0 | 1,997 | -443 | 0 | 0 | 0.00% |
| 750.540.002 Salaries/Wages-Overtime | 0 | 0 | 0 | 106 | 0 | 0 | 0.00% |
| 750.540.003 Salaries/Wages-Ext Svce | 48,645 | 47,786 | 44,655 | 48,185 | 34,605 | 859 | 1.80% |
| 750.540.007 Holiday/Vacation Pay | 1,938 | 1,903 | 1,821 | 3,784 | 951 | 35 | 1.84% |
| Total Salaries and Wages | 50,583 | 49,689 | 48,473 | 51,632 | 35,556 | 894 | 1.80% |
| Benefits | | | | | | | |
| 750.540.030 Pensions | 3,300 | 1,859 | 3,201 | 3,101 | 8 | 1,441 | 77.51% |
| 750.540.031 Other Benefits | 948 | 1,206 | 1,254 | 963 | 8 | -258 | -21.39% |
| 750.540.032 Workers Compensation | 1,702 | 1,505 | 1,553 | 1,662 | 13 | 197 | 13.09% |
| 750.540.033 Employment Insurance | 1,076 | 982 | 1,118 | 1,207 | 10 | 94 | 9.57% |
| Total Benefits | 7,026 | 5,552 | 7,126 | 6,933 | 39 | 1,474 | 26.55% |
| Equipment Operations | | | | | | | |
| 750.540.050 Rentals | 0 | 0 | 46 | 0 | 0 | 0 | 0.00% |
| 750.540.053 Service Contracts | 2,960 | 3,022 | 1,731 | 2,175 | 2,572 | -62 | -2.05% |
| 750.540.067 Mileage | 0 | 0 | 0 | 3 | 0 | 0 | 0.00% |
| Total Equipment Operations | 2,960 | 3,022 | 1,777 | 2,178 | 2,572 | -62 | -2.05% |
| Materials | | | | | | | |
| 750.540.104 General Program Supplies | 3,100 | 3,100 | 3,827 | 3,204 | 2,955 | 0 | 0.00% |
| 750.540.108 Themed Party Supplies | 0 | 0 | 0 | 0 | -889 | 0 | 0.00% |
| 750.540.110 Uniform Clothing | 500 | 500 | 500 | 336 | 500 | 0 | 0.00% |
| Total Materials | 3,600 | 3,600 | 4,327 | 3,540 | 2,566 | 0 | 0.00% |
| Building and Maintenance | | | | | | | |
| 750.540.150 Building Custodian | 12,100 | 11,000 | 10,200 | 10,243 | 10,233 | 1,100 | 10.00% |
| 750.540.152 Gen Bldg Mtnce Supplies | 1,000 | 1,000 | 467 | 508 | 335 | 0 | 0.00% |
| 750.540.161 Vandalism-graffiti | 1,500 | 1,500 | 504 | 1,917 | 0 | 0 | 0.00% |
| 750.540.162 Repairs | 7,549 | 7,704 | 8,117 | 12,504 | 4,844 | -155 | -2.01% |
| 750.540.163 Heat,Light,Power,Water | 13,750 | 13,518 | 12,033 | 12,168 | 11,388 | 232 | 1.72% |
| 750.540.173 Insurance-Bldg/Contents | 1,750 | 1,073 | 1,012 | 1,046 | 1,037 | 677 | 63.09% |
| Total Building and Maintenance | 37,649 | 35,795 | 32,333 | 38,386 | 27,837 | 1,854 | 5.18% |
| Contracts | | | | | | | |
| 750.540.229 Instructor Fees | 37,000 | 37,000 | 44,520 | 34,529 | 37,159 | 0 | 0.00% |
| 750.540.235 Contract - Pest Control | 400 | 400 | 424 | 308 | 380 | 0 | 0.00% |
| Total Contracts | 37,400 | 37,400 | 44,944 | 34,837 | 37,539 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 750.540.310 Office Supplies | 500 | 500 | 578 | 70 | 0 | 0 | 0.00% |
| 750.540.323 Internet Charges | 700 | 700 | 803 | 781 | 683 | 0 | 0.00% |
| Total Office and Related Expenses | 1,200 | 1,200 | 1,381 | 851 | 683 | 0 | 0.00% |

City of St Catharines

Port Weller Centre

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Total Expenditures | 140,418 | 136,258 | 140,361 | 138,357 | 106,792 | 4,160 | 3.05% |
| Revenue | | | | | | | |
| 750.540.830 Memberships/Activity Card | 0 | 0 | -12 | 0 | -71 | 0 | 0.00% |
| 750.540.832 Casual Rentals | -16,000 | -17,000 | -8,178 | -9,820 | -10,861 | 1,000 | -5.88% |
| 750.540.833 Programmes | -61,250 | -70,000 | -58,812 | -64,714 | -67,230 | 8,750 | -12.50% |
| Total Revenue | -77,250 | -87,000 | -67,002 | -74,534 | -78,162 | 9,750 | -11.21% |
| Total Revenue | -77,250 | -87,000 | -67,002 | -74,534 | -78,162 | 9,750 | -11.21% |
| Total Net Expenditures | 63,168 | 49,258 | 73,359 | 63,823 | 28,630 | 13,910 | 28.24% |

City of St Catharines
Russell Ave Community Centre
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 750.545.001 Salaries/Wages - Regular | 0 | 0 | 1,522 | -1,051 | 0 | 0 | 0.00% |
| 750.545.002 Salaries/Wages-Overtime | 0 | 0 | 625 | 1,666 | 280 | 0 | 0.00% |
| 750.545.003 Salaries/Wages-Ext Svce | 139,385 | 136,930 | 129,228 | 133,006 | 65,438 | 2,455 | 1.79% |
| 750.545.007 Holiday/Vacation Pay | 5,575 | 5,455 | 6,989 | 9,565 | 8,652 | 120 | 2.20% |
| Total Salaries and Wages | 144,960 | 142,385 | 138,364 | 143,186 | 74,370 | 2,575 | 1.81% |
| Benefits | | | | | | | |
| 750.545.030 Pensions | 8,900 | 11,043 | 10,979 | 10,229 | 4,343 | -2,143 | -19.41% |
| 750.545.031 Other Benefits | 2,718 | 3,126 | 2,797 | 2,652 | 2,752 | -408 | -13.05% |
| 750.545.032 Workers Compensation | 4,879 | 4,313 | 4,411 | 4,558 | 4,303 | 566 | 13.12% |
| 750.545.033 Employment Insurance | 3,083 | 2,815 | 3,181 | 3,308 | 3,215 | 268 | 9.52% |
| Total Benefits | 19,580 | 21,297 | 21,368 | 20,747 | 14,613 | -1,717 | -8.06% |
| Equipment Operations | | | | | | | |
| 750.545.050 Rentals | 0 | 0 | 0 | 0 | -177 | 0 | 0.00% |
| 750.545.053 Service Contracts Various | 5,473 | 5,585 | 4,909 | 4,149 | 4,924 | -112 | -2.01% |
| 750.545.067 Car Allowance/Mileage | 300 | 300 | 1,725 | 712 | 791 | 0 | 0.00% |
| Total Equipment Operations | 5,773 | 5,885 | 6,634 | 4,861 | 5,538 | -112 | -1.90% |
| Materials | | | | | | | |
| 750.545.102 Small Tools/Equipment | 1,000 | 1,000 | 2,477 | 1,013 | 930 | 0 | 0.00% |
| 750.545.104 General Program Supplies | 4,325 | 4,325 | 4,585 | 2,480 | 1,496 | 0 | 0.00% |
| 750.545.110 Uniform Clothing | 1,200 | 1,200 | 1,552 | 29 | 1,229 | 0 | 0.00% |
| Total Materials | 6,525 | 6,525 | 8,614 | 3,522 | 3,655 | 0 | 0.00% |
| Building and Maintenance | | | | | | | |
| 750.545.150 Cleaning Serv-Russell ave | 17,600 | 16,000 | 14,700 | 14,839 | 15,415 | 1,600 | 10.00% |
| 750.545.152 Gen Bldg Mntce Supplies | 2,680 | 2,730 | 1,775 | 2,282 | 1,778 | -50 | -1.83% |
| 750.545.161 Vandalism-Graffiti | 0 | 0 | 336 | 0 | 0 | 0 | 0.00% |
| 750.545.162 Repairs | 2,504 | 2,556 | 11,193 | 10,727 | 8,051 | -52 | -2.03% |
| 750.545.163 Heat,Light,Power,Water | 20,100 | 19,851 | 15,522 | 15,752 | 17,324 | 249 | 1.25% |
| 750.545.173 Insurance-Bldg/Contents | 4,243 | 2,602 | 2,451 | 2,533 | 2,513 | 1,641 | 63.07% |
| 750.545.180 Improvements-Non TCA | 10,000 | 0 | 0 | -21 | 11,637 | 10,000 | 0.00% |
| Total Building and Maintenance | 57,127 | 43,739 | 45,977 | 46,112 | 56,718 | 13,388 | 30.61% |
| Contracts | | | | | | | |
| 750.545.200 Contracts | 0 | 0 | 0 | 4,000 | 5,500 | 0 | 0.00% |
| 750.545.206 Contract-Waste Coll'n | 550 | 550 | 627 | 527 | 514 | 0 | 0.00% |
| 750.545.229 Instructor Fees | 40,000 | 40,000 | 39,519 | 34,199 | 36,427 | 0 | 0.00% |
| 750.545.235 Contract-Pest Control | 200 | 200 | 0 | 0 | 195 | 0 | 0.00% |
| Total Contracts | 40,750 | 40,750 | 40,146 | 38,726 | 42,636 | 0 | 0.00% |

City of St Catharines
Russell Ave Community Centre
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Office and Related Expenses | | | | | | | |
| 750.545.307 Printing | 1,000 | 1,000 | 993 | 778 | 719 | 0 | 0.00% |
| 750.545.308 Photocopying | 2,000 | 2,000 | 1,358 | 1,112 | 1,370 | 0 | 0.00% |
| 750.545.310 Office Supplies | 1,000 | 1,000 | 873 | 1,270 | 169 | 0 | 0.00% |
| 750.545.330 Furniture/Equipment NTCA | 0 | 0 | 0 | 81 | 0 | 0 | 0.00% |
| Total Office and Related Expenses | 4,000 | 4,000 | 3,224 | 3,241 | 2,258 | 0 | 0.00% |
| Properties | | | | | | | |
| 750.545.350 Office Equipt,Furniture | 0 | 0 | 0 | 7,325 | 0 | 0 | 0.00% |
| Total Properties | 0 | 0 | 0 | 7,325 | 0 | 0 | 0.00% |
| Other Service Charges | | | | | | | |
| 750.545.417 Study/Consulting Fees | 0 | 0 | 0 | -6,888 | -1,637 | 0 | 0.00% |
| 750.545.450 Miscellaneous | 0 | 0 | 6 | -1 | 0 | 0 | 0.00% |
| Total Other Service Charges | 0 | 0 | 6 | -6,889 | -1,637 | 0 | 0.00% |
| Total Expenditures | 278,715 | 264,581 | 264,333 | 260,831 | 198,151 | 14,134 | 5.34% |
| Revenue | | | | | | | |
| 750.545.814 Rent | 0 | 0 | -7,410 | 0 | 0 | 0 | 0.00% |
| 750.545.830 Memberships | -3,325 | -3,500 | -4,061 | -3,794 | -3,315 | 175 | -5.00% |
| 750.545.832 Casual Rentals | -23,625 | -24,000 | -25,845 | -25,718 | -19,860 | 375 | -1.56% |
| 750.545.833 Programmes | -66,250 | -70,000 | -68,625 | -48,820 | -61,276 | 3,750 | -5.36% |
| Total Revenue | -93,200 | -97,500 | -105,941 | -78,332 | -84,451 | 4,300 | -4.41% |
| Total Revenue | -93,200 | -97,500 | -105,941 | -78,332 | -84,451 | 4,300 | -4.41% |
| Total Net Expenditures | 185,515 | 167,081 | 158,392 | 182,499 | 113,700 | 18,434 | 11.03% |

City of St Catharines

Carousel

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 750.560.001 Salaries/Wages-Regular | 0 | 0 | 261 | -1,837 | 244 | 0 | 0.00% |
| 750.560.002 Salaries/Wages-over | 0 | 0 | 2,784 | 4,104 | 0 | 0 | 0.00% |
| 750.560.003 Salaries/Wages-Ext Svce | 74,681 | 66,927 | 46,332 | 59,574 | 36,193 | 7,754 | 11.59% |
| 750.560.007 Holiday/Vacation Pay | 2,997 | 2,669 | 2,116 | 2,994 | 2,737 | 328 | 12.29% |
| Total Salaries and Wages | 77,678 | 69,596 | 51,493 | 64,835 | 39,174 | 8,082 | 11.61% |
| Benefits | | | | | | | |
| 750.560.030 Pensions | 2,750 | 2,927 | 2,282 | 2,528 | 674 | -177 | -6.05% |
| 750.560.031 Other Benefits | 1,456 | 1,430 | 1,023 | 1,357 | 508 | 26 | 1.82% |
| 750.560.032 Workers Compensation | 2,614 | 2,108 | 1,616 | 2,106 | 799 | 506 | 24.00% |
| 750.560.033 Employment Insurance | 1,652 | 1,376 | 1,163 | 1,523 | 585 | 276 | 20.06% |
| Total Benefits | 8,472 | 7,841 | 6,084 | 7,514 | 2,566 | 631 | 8.05% |
| Equipment Operations | | | | | | | |
| 750.560.050 Equipment Rental | 0 | 0 | 9 | 106 | 8 | 0 | 0.00% |
| 750.560.053 Service Contracts | 13,583 | 13,583 | 3,779 | 3,708 | 2,691 | 0 | 0.00% |
| 750.560.061 License-Carousel | 528 | 528 | 528 | 528 | 528 | 0 | 0.00% |
| 750.560.067 Car Allowance/Mileage | 150 | 300 | 0 | 0 | 107 | -150 | -50.00% |
| Total Equipment Operations | 14,261 | 14,411 | 4,316 | 4,342 | 3,334 | -150 | -1.04% |
| Materials | | | | | | | |
| 750.560.102 Small Tools/Equipment | 300 | 515 | 0 | 0 | 0 | -215 | -41.75% |
| 750.560.104 General Supplies | 1,185 | 1,185 | 436 | 279 | 521 | 0 | 0.00% |
| 750.560.110 Uniform Clothing | 1,000 | 1,000 | 898 | 390 | 431 | 0 | 0.00% |
| 750.560.121 Restoration | 0 | 0 | 0 | 14,000 | 0 | 0 | 0.00% |
| Total Materials | 2,485 | 2,700 | 1,334 | 14,669 | 952 | -215 | -7.96% |
| Building and Maintenance | | | | | | | |
| 750.560.162 Repairs | 49,894 | 50,913 | 30,894 | 2,722 | 74,507 | -1,019 | -2.00% |
| 750.560.163 Heat,Light,Power,Water | 8,500 | 8,500 | 5,578 | 5,359 | 6,793 | 0 | 0.00% |
| 750.560.173 Insurance-Bldg/Contents | 836 | 511 | 482 | 498 | 494 | 325 | 63.60% |
| Total Building and Maintenance | 59,230 | 59,924 | 36,954 | 8,579 | 81,794 | -694 | -1.16% |
| Office and Related Expenses | | | | | | | |
| 750.560.307 Printing | 500 | 500 | 454 | 448 | 134 | 0 | 0.00% |
| Total Office and Related Expenses | 500 | 500 | 454 | 448 | 134 | 0 | 0.00% |

City of St Catharines

Carousel

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|-------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Other Service Charges | | | | | | | |
| 750.560.417 Condition Assessment | 0 | 0 | 0 | 0 | -5,000 | 0 | 0.00% |
| 750.560.444 ReSale Items | 7,250 | 7,250 | 4,193 | 8,477 | 4,631 | 0 | 0.00% |
| 750.560.450 Miscellaneous | 0 | 0 | 17 | 81 | -32 | 0 | 0.00% |
| Total Other Service Charges | 7,250 | 7,250 | 4,210 | 8,558 | -401 | 0 | 0.00% |
| Total Expenditures | 169,876 | 162,222 | 104,845 | 108,945 | 127,553 | 7,654 | 4.72% |
| Revenue | | | | | | | |
| 750.560.805 Donations | -2,500 | -2,500 | -2,109 | -2,184 | -3,328 | 0 | 0.00% |
| 750.560.831 Admissions | -20,000 | -20,000 | -6,098 | -14,272 | -10,657 | 0 | 0.00% |
| 750.560.832 Carousel Rental | -5,000 | -5,000 | -293 | -2,301 | -1,366 | 0 | 0.00% |
| 750.560.835 Sales - Retail Items | -12,000 | -12,000 | -1,957 | -12,598 | -8,841 | 0 | 0.00% |
| 750.560.860 Vending Machine revenue | 0 | 0 | 0 | 0 | -209 | 0 | 0.00% |
| Total Revenue | -39,500 | -39,500 | -10,457 | -31,355 | -24,401 | 0 | 0.00% |
| Total Revenue | -39,500 | -39,500 | -10,457 | -31,355 | -24,401 | 0 | 0.00% |
| Total Net Expenditures | 130,376 | 122,722 | 94,388 | 77,590 | 103,152 | 7,654 | 6.24% |

City of St Catharines
Port Dalhousie Harbour
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Benefits | | | | | | | |
| 750.565.030 Pensions | 0 | 0 | 38 | 0 | 0 | 0 | 0.00% |
| 750.565.031 Other Benefits | 0 | 0 | 47 | 0 | 0 | 0 | 0.00% |
| 750.565.032 Workers Compensation | 0 | 0 | 8 | 0 | 0 | 0 | 0.00% |
| 750.565.033 Employment Insurance | 0 | 0 | 5 | 0 | 0 | 0 | 0.00% |
| Total Benefits | 0 | 0 | 98 | 0 | 0 | 0 | 0.00% |
| Equipment Operations | | | | | | | |
| 750.565.053 Service Contracts | 0 | 0 | 2 | 0 | 0 | 0 | 0.00% |
| Total Equipment Operations | 0 | 0 | 2 | 0 | 0 | 0 | 0.00% |
| Materials | | | | | | | |
| 750.565.102 Small Tools/Equipment | 0 | 0 | 0 | 1,238 | 0 | 0 | 0.00% |
| Total Materials | 0 | 0 | 0 | 1,238 | 0 | 0 | 0.00% |
| Building and Maintenance | | | | | | | |
| 750.565.158 Share Federal Fees | 22,000 | 22,000 | 18,359 | 19,990 | 23,063 | 0 | 0.00% |
| 750.565.162 Repairs | 12,583 | 12,840 | 82,715 | 13,845 | 37,543 | -257 | -2.00% |
| 750.565.163 Heat,Light,Power,Water | 4,080 | 4,000 | 568 | 504 | 2,299 | 80 | 2.00% |
| 750.565.180 Improvements - NonTCA | 0 | 0 | 13,000 | 0 | 0 | 0 | 0.00% |
| Total Building and Maintenance | 38,663 | 38,840 | 114,642 | 34,339 | 62,905 | -177 | -0.46% |
| Contracts | | | | | | | |
| 750.565.206 Cont-Garb/portable | 0 | 2,016 | 0 | 0 | 0 | -2,016 | -100.00% |
| Total Contracts | 0 | 2,016 | 0 | 0 | 0 | -2,016 | -100.00% |
| Other Service Charges | | | | | | | |
| 750.565.417 Study/Consulting Fees | 0 | 10,000 | 0 | 10,000 | 0 | -10,000 | -100.00% |
| 750.565.450 Miscellaneous | 0 | 0 | 0 | 0 | 25 | 0 | 0.00% |
| Total Other Service Charges | 0 | 10,000 | 0 | 10,000 | 25 | -10,000 | -100.00% |
| Total Expenditures | 38,663 | 50,856 | 114,742 | 45,577 | 62,930 | -12,193 | -23.98% |
| Revenue | | | | | | | |
| 750.565.814 Pt Dalh Pier Inc-Marina | -85,000 | -85,000 | -72,694 | -59,963 | -85,457 | 0 | 0.00% |
| 750.565.864 Seasonal Dockage | 0 | -2,515 | 0 | -1,870 | 0 | 2,515 | -100.00% |
| 750.565.866 Upland Leases | -17,500 | -23,024 | -23,024 | -23,024 | -23,024 | 5,524 | -23.99% |
| Total Revenue | -102,500 | -110,539 | -95,718 | -84,857 | -108,481 | 8,039 | -7.27% |
| Total Revenue | -102,500 | -110,539 | -95,718 | -84,857 | -108,481 | 8,039 | -7.27% |
| Total Net Expenditures | -63,837 | -59,683 | 19,024 | -39,280 | -45,551 | -4,154 | 6.96% |

City of St Catharines
Harriet Tubman Programming
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 750.570.003 Salaries/Wages-Ext Svce | 0 | 0 | 0 | 0 | 6,817 | 0 | 0.00% |
| 750.570.007 Holiday/Vacation Pay | 0 | 0 | 0 | 0 | 214 | 0 | 0.00% |
| 750.570.012 Allocation | 0 | 0 | 0 | 0 | 13,928 | 0 | 0.00% |
| Total Salaries and Wages | 0 | 0 | 0 | 0 | 20,959 | 0 | 0.00% |
| Benefits | | | | | | | |
| 750.570.030 Pensions | 0 | 0 | 0 | 0 | 6 | 0 | 0.00% |
| 750.570.031 Other Benefits | 0 | 0 | 0 | 0 | 11 | 0 | 0.00% |
| 750.570.032 Workers Compensation | 0 | 0 | 0 | 0 | 18 | 0 | 0.00% |
| 750.570.033 Employment Insurance | 0 | 0 | 0 | 0 | 13 | 0 | 0.00% |
| Total Benefits | 0 | 0 | 0 | 0 | 48 | 0 | 0.00% |
| Equipment Operations | | | | | | | |
| 750.570.054 Repairs - Equipment | 0 | 0 | 0 | 0 | 72 | 0 | 0.00% |
| Total Equipment Operations | 0 | 0 | 0 | 0 | 72 | 0 | 0.00% |
| Materials | | | | | | | |
| 750.570.104 General Program Supplies | 750 | 750 | 971 | 1,752 | 454 | 0 | 0.00% |
| Total Materials | 750 | 750 | 971 | 1,752 | 454 | 0 | 0.00% |
| Contracts | | | | | | | |
| 750.570.229 Instructor Fees | 11,850 | 15,000 | 14,796 | 17,094 | 11,878 | -3,150 | -21.00% |
| Total Contracts | 11,850 | 15,000 | 14,796 | 17,094 | 11,878 | -3,150 | -21.00% |
| Total Expenditures | 12,600 | 15,750 | 15,767 | 18,846 | 33,411 | -3,150 | -20.00% |
| Revenue | | | | | | | |
| 750.570.833 Program Revenue | -12,500 | -25,000 | -27,525 | -20,585 | -15,816 | 12,500 | -50.00% |
| Total Revenue | -12,500 | -25,000 | -27,525 | -20,585 | -15,816 | 12,500 | -50.00% |
| Total Revenue | -12,500 | -25,000 | -27,525 | -20,585 | -15,816 | 12,500 | -50.00% |
| Total Net Expenditures | 100 | -9,250 | -11,758 | -1,739 | 17,595 | 9,350 | -101.08% |

City of St Catharines

Concessions

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Equipment Operations | | | | | | | |
| 750.705.053 Service Contracts | 500 | 500 | 0 | 0 | 20 | 0 | 0.00% |
| Total Equipment Operations | 500 | 500 | 0 | 0 | 20 | 0 | 0.00% |
| Building and Maintenance | | | | | | | |
| 750.705.162 Repairs-building | 500 | 112 | 115 | 0 | 0 | 388 | 346.43% |
| Total Building and Maintenance | 500 | 112 | 115 | 0 | 0 | 388 | 346.43% |
| Other Service Charges | | | | | | | |
| 750.705.417 Study/Consulting Fees | 0 | 0 | 1,887 | 1,896 | 1,925 | 0 | 0.00% |
| Total Other Service Charges | 0 | 0 | 1,887 | 1,896 | 1,925 | 0 | 0.00% |
| Total Expenditures | 1,000 | 612 | 2,002 | 1,896 | 1,945 | 388 | 63.40% |
| Revenue | | | | | | | |
| 750.705.814 Rent-conc'n booth various | -2,000 | -2,000 | -276 | -1,750 | 0 | 0 | 0.00% |
| 750.705.860 Vending Machines | -15,270 | -15,770 | -17,077 | -17,308 | -18,439 | 500 | -3.17% |
| Total Revenue | -17,270 | -17,770 | -17,353 | -19,058 | -18,439 | 500 | -2.81% |
| Total Revenue | -17,270 | -17,770 | -17,353 | -19,058 | -18,439 | 500 | -2.81% |
| Total Net Expenditures | -16,270 | -17,158 | -15,351 | -17,162 | -16,494 | 888 | -5.18% |

2021 DRAFTED OPERATING BUDGET
Management Services, Director Draft 2021 City Departmental Exp...

City of St Catharines
Welland Canal Centre Gift Shop
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|-----------------|-----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Building and Maintenance | | | | | | | |
| 752.100.152 General Supplies | 250 | 250 | 165 | 245 | 143 | 0 | 0.00% |
| 752.100.162 Other Building Maintenance | 0 | 0 | 145 | 0 | 0 | 0 | 0.00% |
| Total Building and Maintenance | 250 | 250 | 310 | 245 | 143 | 0 | 0.00% |
| Contracts | | | | | | | |
| 752.100.205 Contracts-Cash Pick-up | 1,862 | 1,900 | 1,525 | 1,472 | 1,570 | -38 | -2.00% |
| Total Contracts | 1,862 | 1,900 | 1,525 | 1,472 | 1,570 | -38 | -2.00% |
| Office and Related Expenses | | | | | | | |
| 752.100.304 Postage and Courier | 700 | 700 | 911 | 766 | 674 | 0 | 0.00% |
| 752.100.311 Freight | 2,000 | 2,000 | 2,517 | 1,866 | 2,238 | 0 | 0.00% |
| 752.100.318 Cash Processing Fees | 1,800 | 1,800 | 1,696 | 1,840 | 1,819 | 0 | 0.00% |
| Total Office and Related Expenses | 4,500 | 4,500 | 5,124 | 4,472 | 4,731 | 0 | 0.00% |
| Other Service Charges | | | | | | | |
| 752.100.439 Special Projects | 0 | 0 | 56 | 2,372 | 375 | 0 | 0.00% |
| 752.100.442 Selling Expenses | 1,400 | 1,400 | 1,660 | 1,428 | 1,272 | 0 | 0.00% |
| 752.100.443 Discounts + Other Charges | 5,500 | 5,500 | 3,915 | 4,899 | 5,844 | 0 | 0.00% |
| 752.100.444 Cost of Goods Sold | 75,000 | 75,000 | 73,748 | 76,078 | 81,028 | 0 | 0.00% |
| 752.100.450 Miscellaneous | 50 | 50 | 0 | 0 | 74 | 0 | 0.00% |
| 752.100.454 Consignment-cost of Sales | 2,700 | 2,700 | 145 | 70 | 1,328 | 0 | 0.00% |
| 752.100.455 Class-Over/shBreak/Shrink | 400 | 400 | 309 | 612 | 1,478 | 0 | 0.00% |
| Total Other Service Charges | 85,050 | 85,050 | 79,833 | 85,459 | 91,399 | 0 | 0.00% |
| Total Expenditures | 91,662 | 91,700 | 86,792 | 91,648 | 97,843 | -38 | -0.04% |
| Revenue | | | | | | | |
| 752.100.800 Miscellaneous Revenue | 0 | 0 | -2 | -10 | -32 | 0 | 0.00% |
| 752.100.803 Other Grants | 0 | 0 | 12,000 | 0 | 0 | 0 | 0.00% |
| 752.100.835 Merchandise Sales | -155,000 | -170,000 | -148,099 | -155,187 | -161,830 | 15,000 | -8.82% |
| 752.100.838 Book Preorders | 0 | 0 | -480 | 0 | 0 | 0 | 0.00% |
| Total Revenue | -155,000 | -170,000 | -136,581 | -155,197 | -161,862 | 15,000 | -8.82% |
| Total Revenue | -155,000 | -170,000 | -136,581 | -155,197 | -161,862 | 15,000 | -8.82% |
| Total Net Expenditures | -63,338 | -78,300 | -49,789 | -63,549 | -64,019 | 14,962 | -19.11% |

City of St Catharines

Museum

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 752.105.001 Salaries/Wages-Regular | 509,568 | 516,706 | 326,585 | 326,290 | 411,987 | -7,138 | -1.38% |
| 752.105.002 Salaries/Wages-Overtime | 0 | 0 | 807 | 1,680 | 751 | 0 | 0.00% |
| 752.105.003 Salaries/Wages-Ext Svce | 59,180 | 58,116 | 64,584 | 58,204 | 64,676 | 1,064 | 1.83% |
| 752.105.006 Sick Pay | 0 | 0 | 3,502 | 2,873 | 0 | 0 | 0.00% |
| 752.105.007 Holiday/Vacation Pay | 2,367 | 2,333 | 37,077 | 39,741 | 6,251 | 34 | 1.46% |
| 752.105.009 Doctor's Appointments | 0 | 0 | 934 | 1,785 | 0 | 0 | 0.00% |
| Total Salaries and Wages | 571,115 | 577,155 | 433,489 | 430,573 | 483,665 | -6,040 | -1.05% |
| Benefits | | | | | | | |
| 752.105.030 Pensions | 74,600 | 72,933 | 51,810 | 51,851 | 59,290 | 1,667 | 2.29% |
| 752.105.031 Other Benefits | 65,200 | 63,068 | 37,691 | 37,010 | 36,156 | 2,132 | 3.38% |
| 752.105.032 Workers Compensation | 3,983 | 3,743 | 1,238 | 1,570 | 1,738 | 240 | 6.41% |
| 752.105.033 Employment Insurance | 13,719 | 13,001 | 8,610 | 8,846 | 9,978 | 718 | 5.52% |
| 752.105.041 Boot Allowance | 400 | 400 | 177 | 299 | 85 | 0 | 0.00% |
| Total Benefits | 157,902 | 153,145 | 99,526 | 99,576 | 107,247 | 4,757 | 3.11% |
| Equipment Operations | | | | | | | |
| 752.105.053 Service Contracts | 350 | 0 | 0 | 0 | 0 | 350 | 0.00% |
| 752.105.054 Exhibit Maintenance | 5,750 | 5,750 | 4,563 | 3,947 | 5,504 | 0 | 0.00% |
| 752.105.067 Car Allowance/Mileage | 1,200 | 1,200 | 1,787 | 1,615 | 2,245 | 0 | 0.00% |
| Total Equipment Operations | 7,300 | 6,950 | 6,350 | 5,562 | 7,749 | 350 | 5.04% |
| Materials | | | | | | | |
| 752.105.100 Exhibit Materials | 1,200 | 1,200 | 1,181 | 1,213 | 567 | 0 | 0.00% |
| 752.105.104 Special Events Supplies | 5,500 | 5,500 | 4,540 | 4,158 | 4,478 | 0 | 0.00% |
| 752.105.110 Uniform Clothing | 750 | 750 | 748 | 0 | 729 | 0 | 0.00% |
| 752.105.118 Special Exhibits | 26,000 | 26,000 | 26,042 | 25,831 | 27,500 | 0 | 0.00% |
| 752.105.119 Collection Acquisition | 1,000 | 1,000 | 900 | 1,008 | 829 | 0 | 0.00% |
| 752.105.120 Curatorial | 3,000 | 3,000 | 3,694 | 2,992 | 3,217 | 0 | 0.00% |
| 752.105.121 Conservation | 5,500 | 5,500 | 5,458 | 5,276 | 5,081 | 0 | 0.00% |
| 752.105.122 Programs & Kits | 8,750 | 9,100 | 9,791 | 6,189 | 7,518 | -350 | -3.85% |
| 752.105.123 Reg'n-catalogu'g supplies | 8,700 | 8,700 | 8,371 | 8,774 | 8,680 | 0 | 0.00% |
| 752.105.124 Reg'n-Prevent Supplies | 5,000 | 5,000 | 4,748 | 5,011 | 5,153 | 0 | 0.00% |
| 752.105.135 Community Development | 1,650 | 1,650 | 0 | 0 | 3,937 | 0 | 0.00% |
| Total Materials | 67,050 | 67,400 | 65,473 | 60,452 | 67,689 | -350 | -0.52% |
| Building and Maintenance | | | | | | | |
| 752.105.152 General Maintenance | 430 | 2,173 | 318 | 0 | 229 | -1,743 | -80.21% |
| Total Building and Maintenance | 430 | 2,173 | 318 | 0 | 229 | -1,743 | -80.21% |

City of St Catharines

Museum

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|-----------------|-----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Office and Related Expenses | | | | | | | |
| 752.105.302 Insurance-Accident/Bond'g | 583 | 457 | 479 | 436 | 467 | 126 | 27.57% |
| 752.105.303 Courier charges | 160 | 160 | 62 | 4 | 106 | 0 | 0.00% |
| 752.105.304 Postage | 350 | 350 | 175 | 258 | 369 | 0 | 0.00% |
| 752.105.307 Printing | 400 | 400 | 460 | 496 | 305 | 0 | 0.00% |
| 752.105.308 Copying and Prints | 7,300 | 7,300 | 7,899 | 7,243 | 8,734 | 0 | 0.00% |
| 752.105.309 Advertising | 10,250 | 10,250 | 10,914 | 2,692 | 8,842 | 0 | 0.00% |
| 752.105.310 Office Supplies | 3,250 | 3,250 | 3,761 | 2,751 | 3,150 | 0 | 0.00% |
| 752.105.314 Software | 0 | 0 | 3,000 | 2,000 | 2,000 | 0 | 0.00% |
| 752.105.317 Bank Charges | 1,150 | 1,150 | 1,582 | 1,672 | 1,712 | 0 | 0.00% |
| 752.105.330 Furniture/Equipment NTCA | 0 | 0 | 0 | 68 | 0 | 0 | 0.00% |
| Total Office and Related Expenses | 23,443 | 23,317 | 28,332 | 17,620 | 25,685 | 126 | 0.54% |
| Properties | | | | | | | |
| 752.105.351 Replacements - Micros | 0 | 0 | 0 | 0 | 70 | 0 | 0.00% |
| Total Properties | 0 | 0 | 0 | 0 | 70 | 0 | 0.00% |
| Other Service Charges | | | | | | | |
| 752.105.400 Mileage and Travel | 200 | 200 | 12 | 49 | 86 | 0 | 0.00% |
| 752.105.401 Conferences/Prof'l Dev't | 2,000 | 3,750 | 3,320 | 1,503 | 135 | -1,750 | -46.67% |
| 752.105.405 Subscriptions/Memb'ships | 1,401 | 1,401 | 1,000 | 1,298 | 1,317 | 0 | 0.00% |
| 752.105.407 Design & Production | 2,000 | 2,000 | 1,025 | 2,134 | 1,641 | 0 | 0.00% |
| 752.105.445 Coupons | 0 | 0 | 0 | 0 | -1 | 0 | 0.00% |
| 752.105.446 Volunteer Expenses | 600 | 600 | 80 | 0 | 10 | 0 | 0.00% |
| 752.105.455 Over/Short | 0 | 0 | 417 | 116 | 90 | 0 | 0.00% |
| Total Other Service Charges | 6,201 | 7,951 | 5,854 | 5,100 | 3,278 | -1,750 | -22.01% |
| Total Expenditures | 833,441 | 838,091 | 639,342 | 618,883 | 695,612 | -4,650 | -0.55% |
| Revenue | | | | | | | |
| 752.105.802 Federal Grants | -27,500 | -27,500 | -34,775 | -40,174 | -27,535 | 0 | 0.00% |
| 752.105.805 Donations | -23,000 | -25,000 | -19,088 | -19,898 | -19,454 | 2,000 | -8.00% |
| 752.105.810 Miscellaneous Revenue | -1,000 | -1,000 | -1,829 | -1,498 | -1,050 | 0 | 0.00% |
| 752.105.830 Memberships | -1,000 | -1,000 | -652 | -617 | -755 | 0 | 0.00% |
| 752.105.832 Tours | -9,250 | -10,000 | -8,549 | -8,988 | -6,974 | 750 | -7.50% |
| 752.105.835 Collections Fees | -3,500 | -3,500 | -1,996 | -2,615 | -3,548 | 0 | 0.00% |
| 752.105.841 Public Programmes | -5,500 | -5,500 | -4,590 | -5,724 | -5,476 | 0 | 0.00% |
| 752.105.842 Outreach | -1,400 | -1,600 | -1,210 | -473 | -538 | 200 | -12.50% |
| 752.105.851 Room Rentals | 0 | 0 | -498 | 0 | 0 | 0 | 0.00% |
| 752.105.945 Provincial Museum Grant | -48,389 | -48,389 | -48,389 | -48,389 | -48,389 | 0 | 0.00% |
| Total Revenue | -120,539 | -123,489 | -121,576 | -128,376 | -113,719 | 2,950 | -2.39% |

City of St Catharines

Museum

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Transfer from Reserve | | | | | | | |
| 752.105.900 Transfer from Reserve | 0 | 0 | -17,500 | -17,500 | -27,500 | 0 | 0.00% |
| Total Transfer from Reserve | 0 | 0 | -17,500 | -17,500 | -27,500 | 0 | 0.00% |
| Total Revenue | -120,539 | -123,489 | -139,076 | -145,876 | -141,219 | 2,950 | -2.39% |
| Total Net Expenditures | 712,902 | 714,602 | 500,266 | 473,007 | 554,393 | -1,700 | -0.24% |

City of St Catharines
Welland Canal Centre
2021 Operating Budget - Expenditures by Object

| | 2021 | 2020 | 2019 | 2018 | 2017 | \$ Change | % Change |
|---------------------------------------|----------------|----------------|----------------|----------------|----------------|---------------|---------------|
| | Budget | Budget | Actuals | Actuals | Actuals | 2020 Budget | 2020 Budget |
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 752.120.001 Salaries/Wages-Regular | 250,307 | 246,360 | 306,514 | 268,247 | 237,386 | 3,947 | 1.60% |
| 752.120.002 Salaries/Wages-Overtime | 9,001 | 9,001 | 8,944 | 7,251 | 2,922 | 0 | 0.00% |
| 752.120.003 Salaries/Wages-Ext Svce | 94,766 | 93,843 | 111,591 | 109,514 | 76,732 | 923 | 0.98% |
| 752.120.006 Sick Pay | 0 | 0 | 3,295 | 7,363 | 0 | 0 | 0.00% |
| 752.120.007 Holiday/Vacation Pay | 3,787 | 3,762 | 41,918 | 49,448 | 8,050 | 25 | 0.66% |
| 752.120.009 Doctor's Appointments | 0 | 0 | 666 | 623 | 0 | 0 | 0.00% |
| Total Salaries and Wages | 357,861 | 352,966 | 472,928 | 442,446 | 325,090 | 4,895 | 1.39% |
| Benefits | | | | | | | |
| 752.120.030 Pensions | 49,500 | 51,489 | 55,409 | 47,979 | 38,617 | -1,989 | -3.86% |
| 752.120.031 Other Benefits | 48,720 | 45,127 | 50,810 | 38,114 | 27,753 | 3,593 | 7.96% |
| 752.120.032 Workers Compensation | 2,495 | 2,260 | 1,515 | 1,675 | 1,194 | 235 | 10.40% |
| 752.120.033 Employment Insurance | 7,853 | 7,246 | 9,014 | 8,484 | 6,437 | 607 | 8.38% |
| Total Benefits | 108,568 | 106,122 | 116,748 | 96,252 | 74,001 | 2,446 | 2.30% |
| Equipment Operations | | | | | | | |
| 752.120.050 Equipment Rental | 300 | 300 | 105 | 143 | 0 | 0 | 0.00% |
| 752.120.053 Service Contracts | 13,517 | 13,589 | 13,148 | 12,613 | 9,544 | -72 | -0.53% |
| 752.120.054 Repairs-equipment | 500 | 500 | 119 | 407 | 229 | 0 | 0.00% |
| 752.120.067 Car Allowance/Mileage | 950 | 950 | 510 | 491 | 388 | 0 | 0.00% |
| Total Equipment Operations | 15,267 | 15,339 | 13,882 | 13,654 | 10,161 | -72 | -0.47% |
| Materials | | | | | | | |
| 752.120.102 Small Tools/Equipment | 100 | 100 | 10 | 87 | 83 | 0 | 0.00% |
| 752.120.104 General Supplies | 6,000 | 6,000 | 5,590 | 2,901 | 6,166 | 0 | 0.00% |
| 752.120.110 Uniform Clothing | 2,225 | 2,225 | 2,009 | 2,001 | 2,242 | 0 | 0.00% |
| Total Materials | 8,325 | 8,325 | 7,609 | 4,989 | 8,491 | 0 | 0.00% |
| Building and Maintenance | | | | | | | |
| 752.120.152 Gen Bldg Mtnce Supplies | 5,200 | 5,200 | 5,319 | 5,534 | 6,126 | 0 | 0.00% |
| 752.120.162 Repairs | 37,091 | 37,848 | 36,980 | 26,512 | 36,451 | -757 | -2.00% |
| 752.120.163 Heat,Light,Power,Water | 54,500 | 55,000 | 36,479 | 52,309 | 52,633 | -500 | -0.91% |
| 752.120.164 Signage | 10,200 | 10,200 | 8,780 | 9,352 | 9,495 | 0 | 0.00% |
| 752.120.173 Insurance-Bldg,Contents | 9,827 | 6,021 | 5,674 | 5,565 | 5,225 | 3,806 | 63.21% |
| 752.120.178 Rent -Seaway Land | 15,000 | 13,700 | 14,277 | 14,132 | 6,949 | 1,300 | 9.49% |
| 752.120.180 Improvements-Non TCA | 25,000 | 0 | 0 | -13,000 | 5,000 | 25,000 | 0.00% |
| Total Building and Maintenance | 156,818 | 127,969 | 107,509 | 100,404 | 121,879 | 28,849 | 22.54% |
| Contracts | | | | | | | |
| 752.120.205 Contract-Security | 7,060 | 7,060 | 7,630 | 7,424 | 6,634 | 0 | 0.00% |
| 752.120.206 Waste Disposal | 1,800 | 1,800 | 1,839 | 2,286 | 2,070 | 0 | 0.00% |
| 752.120.230 Landscaping | 0 | 0 | 1,197 | 946 | 1,972 | 0 | 0.00% |

City of St Catharines
Welland Canal Centre
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| 752.120.235 Contract - Pest Control | 1,200 | 1,200 | 1,312 | 1,226 | 1,133 | 0 | 0.00% |
| Total Contracts | 10,060 | 10,060 | 11,978 | 11,882 | 11,809 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 752.120.305 Telephone | 8,200 | 8,200 | 10,089 | 9,215 | 8,139 | 0 | 0.00% |
| 752.120.306 Cellular Phones | 1,700 | 1,700 | 1,386 | 1,001 | 675 | 0 | 0.00% |
| 752.120.309 Advertising | 2,500 | 2,500 | 2,726 | 1,701 | 1,706 | 0 | 0.00% |
| Total Office and Related Expenses | 12,400 | 12,400 | 14,201 | 11,917 | 10,520 | 0 | 0.00% |
| Properties | | | | | | | |
| 752.120.351 Replacements-PCs, printers | 0 | 0 | 915 | 0 | 0 | 0 | 0.00% |
| 752.120.354 Other Equipment | 1,000 | 1,000 | 891 | 300 | 650 | 0 | 0.00% |
| Total Properties | 1,000 | 1,000 | 1,806 | 300 | 650 | 0 | 0.00% |
| Other Service Charges | | | | | | | |
| 752.120.400 Mileage and Parking | 0 | 0 | 0 | 0 | -77 | 0 | 0.00% |
| 752.120.405 Subscriptions/Memb'ships | 545 | 545 | 535 | 601 | 425 | 0 | 0.00% |
| 752.120.406 Promotion/Publicity | 12,700 | 14,700 | 9,976 | 11,634 | 16,020 | -2,000 | -13.61% |
| 752.120.441 Rental Supplies | 1,200 | 1,200 | 1,220 | 651 | 1,144 | 0 | 0.00% |
| Total Other Service Charges | 14,445 | 16,445 | 11,731 | 12,886 | 17,512 | -2,000 | -12.16% |
| Total Expenditures | 684,744 | 650,626 | 758,392 | 694,730 | 580,113 | 34,118 | 5.24% |
| Revenue | | | | | | | |
| 752.120.800 Miscellaneous Revenue | -1,000 | -1,000 | 0 | -345 | -169 | 0 | 0.00% |
| 752.120.851 Room Rentals | -26,900 | -30,500 | -28,476 | -25,895 | -30,902 | 3,600 | -11.80% |
| Total Revenue | -27,900 | -31,500 | -28,476 | -26,240 | -31,071 | 3,600 | -11.43% |
| Total Revenue | -27,900 | -31,500 | -28,476 | -26,240 | -31,071 | 3,600 | -11.43% |
| Total Net Expenditures | 656,844 | 619,126 | 729,916 | 668,490 | 549,042 | 37,718 | 6.09% |

City of St Catharines
Morningstar Mill
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 752.125.001 Salaries/Wages-Regular | 52,805 | 51,874 | 47,223 | 46,951 | 49,203 | 931 | 1.79% |
| 752.125.002 Wages-Overtime | 0 | 0 | 0 | 0 | 169 | 0 | 0.00% |
| 752.125.003 Salaries/Wages-Extra | 7,246 | 7,116 | 0 | 0 | 12,449 | 130 | 1.83% |
| 752.125.007 Holiday/Vacation Pay | 290 | 286 | 4,523 | 3,947 | 1,318 | 4 | 1.40% |
| Total Salaries and Wages | 60,341 | 59,276 | 51,746 | 50,898 | 63,139 | 1,065 | 1.80% |
| Benefits | | | | | | | |
| 752.125.030 Pensions | 8,586 | 8,350 | 7,062 | 6,858 | 7,469 | 236 | 2.83% |
| 752.125.031 Other Benefits | 7,355 | 7,638 | 6,407 | 6,056 | 6,050 | -283 | -3.71% |
| 752.125.032 Workers Compensation | 417 | 379 | 149 | 186 | 246 | 38 | 10.03% |
| 752.125.033 Employment Insurance | 1,485 | 1,367 | 1,048 | 1,058 | 1,400 | 118 | 8.63% |
| Total Benefits | 17,843 | 17,734 | 14,666 | 14,158 | 15,165 | 109 | 0.61% |
| Equipment Operations | | | | | | | |
| 752.125.053 Service Contracts | 4,042 | 5,942 | 4,039 | 2,000 | 3,516 | -1,900 | -31.98% |
| 752.125.067 Mileage | 275 | 275 | 200 | 390 | 398 | 0 | 0.00% |
| Total Equipment Operations | 4,317 | 6,217 | 4,239 | 2,390 | 3,914 | -1,900 | -30.56% |
| Materials | | | | | | | |
| 752.125.100 Exhibit Materials | 4,000 | 4,000 | 3,714 | 2,434 | 2,700 | 0 | 0.00% |
| 752.125.120 Curatorial Supplies | 1,500 | 1,500 | 1,474 | 186 | 213 | 0 | 0.00% |
| 752.125.121 Conservation | 300 | 300 | 62 | 3,106 | 3,500 | 0 | 0.00% |
| Total Materials | 5,800 | 5,800 | 5,250 | 5,726 | 6,413 | 0 | 0.00% |
| Building and Maintenance | | | | | | | |
| 752.125.152 Gen Bldg Mntce Supplies | 2,200 | 2,315 | 2,106 | 2,514 | 1,390 | -115 | -4.97% |
| 752.125.162 Repairs | 8,808 | 8,988 | 9,434 | 8,905 | 4,784 | -180 | -2.00% |
| 752.125.163 Heat,Light,Power,Water | 8,200 | 8,093 | 6,722 | 6,091 | 7,374 | 107 | 1.32% |
| 752.125.173 Insurance-Bldg,Contents | 1,104 | 676 | 636 | 658 | 653 | 428 | 63.31% |
| 752.125.180 Improvements - Non TCA | 0 | 6,000 | 6,000 | 0 | 0 | -6,000 | -100.00% |
| Total Building and Maintenance | 20,312 | 26,072 | 24,898 | 18,168 | 14,201 | -5,760 | -22.09% |
| Contracts | | | | | | | |
| 752.125.210 Portable Toilets | 2,850 | 2,850 | 2,541 | 2,670 | 2,450 | 0 | 0.00% |
| 752.125.235 Contract-Pest Control | 75 | 75 | 163 | 0 | 0 | 0 | 0.00% |
| Total Contracts | 2,925 | 2,925 | 2,704 | 2,670 | 2,450 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 752.125.306 Cell Phone Charges | 720 | 720 | 695 | 432 | 619 | 0 | 0.00% |
| 752.125.307 Printing | 0 | 0 | 0 | 88 | 0 | 0 | 0.00% |
| 752.125.310 Office Supplies | 547 | 547 | 545 | 125 | 280 | 0 | 0.00% |
| Total Office and Related Expenses | 1,267 | 1,267 | 1,240 | 645 | 899 | 0 | 0.00% |

City of St Catharines
Morningstar Mill
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Other Service Charges | | | | | | | |
| 752.125.439 Volunteer Projects | 0 | 0 | 0 | 130 | 0 | 0 | 0.00% |
| Total Other Service Charges | 0 | 0 | 0 | 130 | 0 | 0 | 0.00% |
| Total Expenditures | 112,805 | 119,291 | 104,743 | 94,785 | 106,181 | -6,486 | -5.44% |
| Revenue | | | | | | | |
| 752.125.800 Miscellaneous Revenue | -7,000 | -8,000 | -283 | -6,027 | -5,917 | 1,000 | -12.50% |
| 752.125.802 Federal Grants | 0 | 0 | -5,803 | 0 | 0 | 0 | 0.00% |
| Total Revenue | -7,000 | -8,000 | -6,086 | -6,027 | -5,917 | 1,000 | -12.50% |
| Total Revenue | -7,000 | -8,000 | -6,086 | -6,027 | -5,917 | 1,000 | -12.50% |
| Total Net Expenditures | 105,805 | 111,291 | 98,657 | 88,758 | 100,264 | -5,486 | -4.93% |

City of St Catharines

Labour Day Parade

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Other Service Charges | | | | | | | |
| 783.131.000 Labour Day Parade | 7,200 | 7,200 | 9,054 | 8,688 | 7,188 | 0 | 0.00% |
| Total Other Service Charges | 7,200 | 7,200 | 9,054 | 8,688 | 7,188 | 0 | 0.00% |
| Total Expenditures | 7,200 | 7,200 | 9,054 | 8,688 | 7,188 | 0 | 0.00% |
| Total Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | 7,200 | 7,200 | 9,054 | 8,688 | 7,188 | 0 | 0.00% |

City of St Catharines

Festivals

2021 Operating Budget - Expenditures by Object

| | | 2021 | 2020 | 2019 | 2018 | 2017 | \$ Change | % Change |
|------------------------|-----------------------|---------|---------|---------|---------|---------|-------------|-------------|
| | | Budget | Budget | Actuals | Actuals | Actuals | 2020 Budget | 2020 Budget |
| Object of Expenditure | | | | | | | | |
| Materials | | | | | | | | |
| 761.129.135 | Community Development | 45,639 | 59,139 | 91,880 | 98,425 | 92,732 | -13,500 | -22.83% |
| Total Materials | | 45,639 | 59,139 | 91,880 | 98,425 | 92,732 | -13,500 | -22.83% |
| Total Expenditures | | 45,639 | 59,139 | 91,880 | 98,425 | 92,732 | -13,500 | -22.83% |
| Revenue | | | | | | | | |
| 761.129.900 | Transfer from Reserve | -45,639 | -53,800 | -91,880 | -98,425 | -92,732 | 8,161 | -15.17% |
| Total Revenue | | -45,639 | -53,800 | -91,880 | -98,425 | -92,732 | 8,161 | -15.17% |
| Total Revenue | | -45,639 | -53,800 | -91,880 | -98,425 | -92,732 | 8,161 | -15.17% |
| Total Net Expenditures | | 0 | 5,339 | 0 | 0 | 0 | -5,339 | -100.00% |

City of St Catharines
Events/Market Operations
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 761.135.001 Salaries/Wages-regular | 57,401 | 56,388 | 45,874 | 7,104 | 58,482 | 1,013 | 1.80% |
| 761.135.002 Salaries/Wages - Overtime | 0 | 0 | 1,708 | 364 | 320 | 0 | 0.00% |
| 761.135.003 Salary/Wages - Extra | 0 | 0 | 6,326 | 23,519 | 0 | 0 | 0.00% |
| 761.135.006 Sick Pay | 0 | 0 | 666 | 0 | 0 | 0 | 0.00% |
| 761.135.007 Holiday/Vacation Pay | 0 | 0 | 4,889 | 9,796 | 336 | 0 | 0.00% |
| 761.135.009 Doctor's Appointments | 0 | 0 | 0 | 16 | 16 | 0 | 0.00% |
| Total Salaries and Wages | 57,401 | 56,388 | 59,463 | 40,799 | 59,154 | 1,013 | 1.80% |
| Benefits | | | | | | | |
| 761.135.030 Pensions | 8,350 | 8,893 | 7,300 | 3,025 | 8,121 | -543 | -6.11% |
| 761.135.031 Other Benefits | 8,357 | 12,984 | 12,017 | 6,665 | 6,305 | -4,627 | -35.64% |
| 761.135.032 Workers Compensation | 2,249 | 2,011 | 1,770 | 1,352 | 1,808 | 238 | 11.83% |
| 761.135.033 Employment Insurance | 1,363 | 1,253 | 1,147 | 928 | 1,065 | 110 | 8.78% |
| Total Benefits | 20,319 | 25,141 | 22,234 | 11,970 | 17,299 | -4,822 | -19.18% |
| Equipment Operations | | | | | | | |
| 761.135.050 Rentals-towing | 2,000 | 2,000 | 1,676 | 1,349 | 2,450 | 0 | 0.00% |
| 761.135.053 Service Contracts | 1,965 | 2,005 | 2,579 | 1,099 | 2,003 | -40 | -2.00% |
| 761.135.067 Car Allowance/Mileage | 500 | 500 | 761 | 0 | 413 | 0 | 0.00% |
| Total Equipment Operations | 4,465 | 4,505 | 5,016 | 2,448 | 4,866 | -40 | -0.89% |
| Materials | | | | | | | |
| 761.135.104 General Supplies | 0 | 0 | 0 | 28 | 0 | 0 | 0.00% |
| Total Materials | 0 | 0 | 0 | 28 | 0 | 0 | 0.00% |
| Building and Maintenance | | | | | | | |
| 761.135.150 Cleaning/Custodian | 22,425 | 11,500 | 11,235 | 13,930 | 12,012 | 10,925 | 95.00% |
| 761.135.153 Snow Removal | 1,750 | 1,750 | 59 | 1,750 | 0 | 0 | 0.00% |
| 761.135.162 Repairs | 16,358 | 16,692 | 27,377 | 14,794 | 8,906 | -334 | -2.00% |
| 761.135.163 Heat/Light/Power/Water | 20,750 | 20,308 | 16,172 | 18,149 | 18,385 | 442 | 2.18% |
| 761.135.173 Insurance-property | 1,986 | 1,217 | 1,147 | 1,185 | 1,176 | 769 | 63.19% |
| 761.135.178 Rent-Mkt Clerks office | 0 | 1,975 | 1,908 | 1,894 | 1,964 | -1,975 | -100.00% |
| Total Building and Maintenance | 63,269 | 53,442 | 57,898 | 51,702 | 42,443 | 9,827 | 18.39% |
| Contracts | | | | | | | |
| 761.135.200 Contract - general | 0 | 0 | 10,000 | 8,670 | 9,500 | 0 | 0.00% |
| Total Contracts | 0 | 0 | 10,000 | 8,670 | 9,500 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 761.135.305 Telephone | 350 | 350 | 400 | 0 | 419 | 0 | 0.00% |
| 761.135.306 Cellular Phones | 625 | 625 | 724 | 453 | 533 | 0 | 0.00% |
| 761.135.308 Copying and Prints | 250 | 250 | 37 | 118 | 6 | 0 | 0.00% |

City of St Catharines
Events/Market Operations
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| 761.135.309 Advertising/Promotion | 22,000 | 22,000 | 26,887 | 20,737 | 28,998 | 0 | 0.00% |
| 761.135.310 Office Supplies | 200 | 200 | 196 | 191 | 160 | 0 | 0.00% |
| Total Office and Related Expenses | 23,425 | 23,425 | 28,244 | 21,499 | 30,116 | 0 | 0.00% |
| Properties | | | | | | | |
| 761.135.354 Other Equipment | 0 | 0 | 9 | 0 | 4,298 | 0 | 0.00% |
| Total Properties | 0 | 0 | 9 | 0 | 4,298 | 0 | 0.00% |
| Other Service Charges | | | | | | | |
| 761.135.401 Conferences/Conventions | 450 | 450 | -1,552 | 2,251 | 123 | 0 | 0.00% |
| 761.135.402 Training | 50 | 50 | 100 | 0 | 78 | 0 | 0.00% |
| 761.135.405 Subscriptions/Memberships | 325 | 325 | 300 | 300 | 300 | 0 | 0.00% |
| 761.135.406 Promotion and Publicity | 300 | 300 | 265 | 300 | 5 | 0 | 0.00% |
| 761.135.432 Festivals/Openings | 22,000 | 30,000 | 31,903 | 26,661 | 22,493 | -8,000 | -26.67% |
| Total Other Service Charges | 23,125 | 31,125 | 31,016 | 29,512 | 22,999 | -8,000 | -25.70% |
| Total Expenditures | 192,004 | 194,026 | 213,880 | 166,628 | 190,675 | -2,022 | -1.04% |
| Revenue | | | | | | | |
| 761.135.832 Rentals | -44,000 | -45,000 | -17,460 | -36,241 | -39,006 | 1,000 | -2.22% |
| 761.135.834 Miscellaneous Recoverable | 0 | 0 | 0 | 0 | -1,966 | 0 | 0.00% |
| 761.135.886 Market Permits/Fees | -50,000 | -50,000 | -65,881 | -53,286 | -48,034 | 0 | 0.00% |
| Total Revenue | -94,000 | -95,000 | -83,341 | -89,527 | -89,006 | 1,000 | -1.05% |
| Transfer from Reserve | | | | | | | |
| 761.135.900 Transfer from Reserve | 0 | 0 | -20,000 | -20,000 | -20,000 | 0 | 0.00% |
| Total Transfer from Reserve | 0 | 0 | -20,000 | -20,000 | -20,000 | 0 | 0.00% |
| Total Revenue | -94,000 | -95,000 | -103,341 | -109,527 | -109,006 | 1,000 | -1.05% |
| Total Net Expenditures | 98,004 | 99,026 | 110,539 | 57,101 | 81,669 | -1,022 | -1.03% |

City of St Catharines

2021 Operating Budget - Expenditures by Department, Board or Committee

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|------------------------------|------------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Meridian Centre | | | | | | | |
| Meridian Centre | 1,071,994 | 700,449 | 655,003 | 673,943 | 779,649 | 371,545 | 53.04% |
| Total Meridian Centre | 1,071,994 | 700,449 | 655,003 | 673,943 | 779,649 | 371,545 | 53.04% |

City of St Catharines

Meridian Centre

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Equipment Operations | | | | | | | |
| 750.625.053 Service Contracts | 0 | 0 | 5,122 | 3,536 | 2,842 | 0 | 0.00% |
| Total Equipment Operations | 0 | 0 | 5,122 | 3,536 | 2,842 | 0 | 0.00% |
| Materials | | | | | | | |
| 750.625.100 Materials | 1,472,918 | 1,918,676 | 2,704,115 | 2,857,083 | 2,471,765 | -445,758 | -23.23% |
| 750.625.118 Sports Hall of Fame | 7,000 | 7,000 | 2,884 | 7,530 | 2,678 | 0 | 0.00% |
| Total Materials | 1,479,918 | 1,925,676 | 2,706,999 | 2,864,613 | 2,474,443 | -445,758 | -23.15% |
| Building and Maintenance | | | | | | | |
| 750.625.162 Repairs | 0 | 0 | 3,628 | 3,853 | 4,118 | 0 | 0.00% |
| 750.625.173 Insurance-Bldg/Contents | 45,979 | 27,919 | 26,426 | 27,281 | 27,152 | 18,060 | 64.69% |
| Total Building and Maintenance | 45,979 | 27,919 | 30,054 | 31,134 | 31,270 | 18,060 | 64.69% |
| Contracts | | | | | | | |
| 750.625.200 Contract - general | 1,410,355 | 1,385,351 | 2,108,080 | 2,050,587 | 1,965,003 | 25,004 | 1.80% |
| Total Contracts | 1,410,355 | 1,385,351 | 2,108,080 | 2,050,587 | 1,965,003 | 25,004 | 1.80% |
| Properties | | | | | | | |
| 750.625.354 Equipment - Other | 0 | 0 | 12,910 | 0 | 0 | 0 | 0.00% |
| Total Properties | 0 | 0 | 12,910 | 0 | 0 | 0 | 0.00% |
| Other Service Charges | | | | | | | |
| 750.625.448 Alloc' Meridian reserve | 0 | 0 | 172,419 | 187,575 | 0 | 0 | 0.00% |
| 750.625.450 Miscellaneous | 0 | 0 | 91,602 | 107,896 | 8,474 | 0 | 0.00% |
| 750.625.457 Community Engagement | 0 | 0 | 0 | 80,000 | 140,000 | 0 | 0.00% |
| Total Other Service Charges | 0 | 0 | 264,021 | 375,471 | 148,474 | 0 | 0.00% |
| Total Expenditures | 2,936,252 | 3,338,946 | 5,127,186 | 5,325,341 | 4,622,032 | -402,694 | -12.06% |
| Revenue | | | | | | | |
| 750.625.800 Revenues | -1,864,258 | -2,638,497 | -4,469,299 | -4,640,046 | -3,835,587 | 774,239 | -29.34% |
| Total Revenue | -1,864,258 | -2,638,497 | -4,469,299 | -4,640,046 | -3,835,587 | 774,239 | -29.34% |
| Transfer from Reserve | | | | | | | |
| 750.625.900 Transfer from Reserve | 0 | 0 | -2,884 | -11,353 | -6,796 | 0 | 0.00% |
| Total Transfer from Reserve | 0 | 0 | -2,884 | -11,353 | -6,796 | 0 | 0.00% |
| Total Revenue | -1,864,258 | -2,638,497 | -4,472,183 | -4,651,399 | -3,842,383 | 774,239 | -29.34% |
| Total Net Expenditures | 1,071,994 | 700,449 | 655,003 | 673,942 | 779,649 | 371,545 | 53.04% |

City of St Catharines

2021 Operating Budget - Expenditures by Department, Board or Committee

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|------------------|------------------|------------------|------------------|------------------|--------------------------|-------------------------|
| Financial Management Services | | | | | | | |
| Finance (p. 246) | 1,253,011 | 1,335,957 | 1,239,828 | 1,492,336 | 1,564,327 | -82,946 | -6.21% |
| Property Management (p. 249) | 246,919 | 239,948 | 227,063 | 196,406 | 148,347 | 6,971 | 2.91% |
| Purchasing (p. 251) | 299,176 | 294,519 | 278,124 | 261,494 | 260,790 | 4,657 | 1.58% |
| External Audit (p. 253) | 50,000 | 50,000 | 39,992 | 44,774 | 33,072 | 0 | 0.00% |
| Copying - General (p. 254) | 24,000 | 24,000 | 17,952 | 24,481 | 24,882 | 0 | 0.00% |
| Insurance - General (p. 255) | 1,725,000 | 1,500,000 | 1,527,265 | 1,500,000 | 1,499,951 | 225,000 | 15.00% |
| Other Benefits (p. 256) | 0 | 75,000 | 70,000 | 82,697 | 72,980 | -75,000 | -100.00% |
| Joint Staff Meetings (p. 257) | 1,200 | 1,200 | 105 | 456 | 403 | 0 | 0.00% |
| Actuarial Valuations (p. 258) | 5,000 | 8,000 | 2,000 | 8,000 | 5,878 | -3,000 | -37.50% |
| Bank Charges (p. 259) | 10,210 | 10,210 | 9,601 | 14,830 | 36,846 | 0 | 0.00% |
| Collection Costs (p. 260) | 12,620 | 9,000 | 9,299 | 8,603 | 14,999 | 3,620 | 40.22% |
| Miscellaneous-general (p. 261) | 50,000 | 50,000 | 95,849 | -526,612 | 78,785 | 0 | 0.00% |
| Postage - general (p. 262) | 170,000 | 170,000 | 162,328 | 164,569 | 163,316 | 0 | 0.00% |
| Total Financial Management Services | 3,847,336 | 3,768,034 | 3,679,406 | 3,272,034 | 3,904,576 | 79,302 | 2.10% |

City of St Catharines

Finance

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|------------------|------------------|------------------|------------------|------------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 702.300.001 Salaries/Wages-Regular | 1,468,981 | 1,450,002 | 1,235,835 | 1,107,652 | 1,740,575 | 18,979 | 1.31% |
| 702.300.002 Salaries/Wages-Overtime | 10,000 | 10,000 | 12,376 | 21,367 | 9,648 | 0 | 0.00% |
| 702.300.003 Salaries/Wages-Ext Svce | 73,309 | 93,110 | 31,882 | 130,105 | 168,284 | -19,801 | -21.27% |
| 702.300.006 Sick Pay | 0 | 0 | 25,327 | 32,590 | 401 | 0 | 0.00% |
| 702.300.007 Holiday/Vacation Pay | 3,798 | 3,724 | 172,093 | 260,523 | 9,466 | 74 | 1.99% |
| 702.300.009 Doctor's Appointments | 0 | 0 | 3,884 | 2,711 | 17 | 0 | 0.00% |
| Total Salaries and Wages | 1,556,088 | 1,556,836 | 1,481,397 | 1,554,948 | 1,928,391 | -748 | -0.05% |
| Benefits | | | | | | | |
| 702.300.030 Pensions | 233,300 | 229,817 | 209,003 | 189,172 | 242,282 | 3,483 | 1.52% |
| 702.300.031 Other Benefits | 207,200 | 205,243 | 184,479 | 162,703 | 215,743 | 1,957 | 0.95% |
| 702.300.032 Workers Compensation | 58,256 | 49,143 | 45,052 | 45,922 | 282,391 | 9,113 | 18.54% |
| 702.300.033 Employment Insurance | 30,540 | 26,580 | 23,697 | 24,538 | 28,248 | 3,960 | 14.90% |
| 702.300.040 Meal Allowance | 0 | 100 | 195 | 120 | 0 | -100 | -100.00% |
| 702.300.041 Safety Shoes | 150 | 0 | 102 | 0 | 0 | 150 | 0.00% |
| Total Benefits | 529,446 | 510,883 | 462,528 | 422,455 | 768,664 | 18,563 | 3.63% |
| Equipment Operations | | | | | | | |
| 702.300.053 Service Contracts | 3,960 | 4,960 | 3,824 | 1,378 | 7,249 | -1,000 | -20.16% |
| 702.300.054 Repairs-equipment | 0 | 650 | 0 | 769 | 1,479 | -650 | -100.00% |
| 702.300.067 Car Allowance/Mileage | 1,000 | 1,500 | 970 | 1,733 | 975 | -500 | -33.33% |
| Total Equipment Operations | 4,960 | 7,110 | 4,794 | 3,880 | 9,703 | -2,150 | -30.24% |
| Building and Maintenance | | | | | | | |
| 702.300.180 improvements-Non TCA | 0 | 1,500 | 1,500 | 1,500 | 1,000 | -1,500 | -100.00% |
| Total Building and Maintenance | 0 | 1,500 | 1,500 | 1,500 | 1,000 | -1,500 | -100.00% |
| Contracts | | | | | | | |
| 702.300.200 Contracts-tax bill prep | 13,000 | 13,000 | 12,080 | 11,206 | 15,742 | 0 | 0.00% |
| 702.300.201 Contract - PSAB-capital | 0 | 0 | 0 | -29,934 | 0 | 0 | 0.00% |
| 702.300.202 Contracts-other | 50,000 | 0 | 72,696 | 68,252 | 0 | 50,000 | 0.00% |
| 702.300.206 Contract-Recycl'g/Garbage | 0 | 200 | 0 | 0 | 0 | -200 | -100.00% |
| Total Contracts | 63,000 | 13,200 | 84,776 | 49,524 | 15,742 | 49,800 | 377.27% |
| Office and Related Expenses | | | | | | | |
| 702.300.303 Courier Charges | 5,250 | 5,250 | 3,788 | 5,257 | 5,298 | 0 | 0.00% |
| 702.300.306 Cell phones | 1,900 | 1,500 | 1,859 | 2,216 | 1,769 | 400 | 26.67% |
| 702.300.307 Printing | 9,595 | 6,000 | 9,406 | 5,295 | 7,506 | 3,595 | 59.92% |
| 702.300.309 Advertising | 6,000 | 6,000 | 0 | 2,670 | 3,024 | 0 | 0.00% |
| 702.300.310 Office Supplies | 23,000 | 23,000 | 20,366 | 25,431 | 22,353 | 0 | 0.00% |
| 702.300.312 Books and Publications | 2,720 | 2,535 | 2,606 | 2,172 | 1,641 | 185 | 7.30% |

City of St Catharines

Finance

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|------------------|------------------|-------------------|------------------|-------------------|--------------------------|-------------------------|
| 702.300.314 Software | 0 | 0 | 0 | 916 | 305 | 0 | 0.00% |
| 702.300.323 Internet Charges | 0 | 540 | -2 | 438 | 376 | -540 | -100.00% |
| 702.300.330 Office Furniture Non TCA | 3,975 | 6,000 | 1,347 | 2,340 | 4,806 | -2,025 | -33.75% |
| Total Office and Related Expenses | 52,440 | 50,825 | 39,370 | 46,735 | 47,078 | 1,615 | 3.18% |
| Properties | | | | | | | |
| 702.300.354 Other Equipment | 0 | 0 | 0 | 0 | -7,401 | 0 | 0.00% |
| Total Properties | 0 | 0 | 0 | 0 | -7,401 | 0 | 0.00% |
| Other Service Charges | | | | | | | |
| 702.300.400 Travelling | 200 | 200 | 0 | 0 | 124 | 0 | 0.00% |
| 702.300.401 Conferences/Conventions | 9,720 | 9,520 | 3,737 | 4,953 | 4,659 | 200 | 2.10% |
| 702.300.402 Training | 8,150 | 8,150 | 7,150 | 7,393 | 7,150 | 0 | 0.00% |
| 702.300.405 Subscriptions/Memb'ships | 11,553 | 11,553 | 9,288 | 7,239 | 8,176 | 0 | 0.00% |
| 702.300.417 Study/Consulting Fees | 7,200 | 176,000 | 7,200 | 5,062 | -4 | -168,800 | -95.91% |
| 702.300.448 Transfer to Reserve | 0 | 0 | 227,396 | 95,453 | 0 | 0 | 0.00% |
| 702.300.450 Miscellaneous | 100 | 100 | 106 | 80 | 79 | 0 | 0.00% |
| Total Other Service Charges | 36,923 | 205,523 | 254,877 | 120,180 | 20,184 | -168,600 | -82.03% |
| Total Expenditures | 2,242,857 | 2,345,877 | 2,329,242 | 2,199,222 | 2,783,361 | -103,020 | -4.39% |
| Revenue | | | | | | | |
| 630.110.000 Tax Certificates | -185,000 | -185,000 | -236,471 | -62,263 | -61,718 | 0 | 0.00% |
| 702.300.800 Miscellaneous Revenue | -226,000 | -26,000 | -329,078 | -140,341 | -32,029 | -200,000 | 769.23% |
| 702.300.811 Reg'n Costs-Tax Arrears | -80,000 | -85,000 | -60,326 | -43,163 | -80,540 | 5,000 | -5.88% |
| 702.300.815 Utility-recoverable | -65,000 | -63,600 | -63,600 | -63,600 | -52,800 | -1,400 | 2.20% |
| 702.300.833 Mortgage Info revenue | -155,000 | -157,000 | -153,507 | -156,066 | -157,553 | 2,000 | -1.27% |
| 702.300.834 Taxes-Verbal fees | 0 | 0 | -125 | -63,771 | -73,915 | 0 | 0.00% |
| 702.300.838 Transfer Fees | -3,000 | -3,000 | -2,913 | -1,975 | 0 | 0 | 0.00% |
| 702.300.839 Refund Fees | -1,500 | -1,500 | -2,205 | -900 | 0 | 0 | 0.00% |
| 702.300.921 Water Admin Fee | -55,000 | -55,000 | -60,997 | -50,686 | -46,126 | 0 | 0.00% |
| 702.300.922 A/R Admin Fee | -5,000 | -4,000 | -5,548 | -6,226 | -4,885 | -1,000 | 25.00% |
| 702.300.923 Region POA fees | 0 | -500 | -158 | -466 | -407 | 500 | -100.00% |
| 702.300.924 Admin - Pty Stds | 0 | 0 | -111 | -218 | -179 | 0 | 0.00% |
| 702.300.925 New Ownership/Roll Fee | -115,000 | -110,000 | -115,060 | -112,733 | -102,235 | -5,000 | 4.55% |
| 702.300.950 Salary Alloc-Canine Cont | 0 | 0 | 0 | 0 | -6,100 | 0 | 0.00% |
| 702.300.951 Salary Allocated-Pkg | 0 | 0 | 0 | 0 | -70,000 | 0 | 0.00% |
| 702.300.952 Salary Allocated-water | 0 | 0 | 0 | 0 | -390,000 | 0 | 0.00% |
| 702.300.953 Allocation - IT/HR | 0 | 0 | 0 | 0 | -140,547 | 0 | 0.00% |
| 702.300.954 Allocation-FOPAC | 0 | -25,000 | 0 | 0 | 0 | 25,000 | -100.00% |
| 702.300.955 Allocation Bldg Indirect | -77,846 | -76,320 | -53,769 | 0 | 0 | -1,526 | 2.00% |
| Total Revenue | -968,346 | -791,920 | -1,083,868 | -702,408 | -1,219,034 | -176,426 | 22.28% |

City of St Catharines

Finance

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Transfer from Reserve | | | | | | | |
| 702.300.900 Transfer from Reserve | -21,500 | -218,000 | -5,546 | -4,477 | 0 | 196,500 | -90.14% |
| Total Transfer from Reserve | -21,500 | -218,000 | -5,546 | -4,477 | 0 | 196,500 | -90.14% |
| Total Revenue | -989,846 | -1,009,920 | -1,089,414 | -706,885 | -1,219,034 | 20,074 | -1.99% |
| Total Net Expenditures | 1,253,011 | 1,335,957 | 1,239,828 | 1,492,337 | 1,564,327 | -82,946 | -6.21% |

City of St Catharines
Property Management
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 702.305.001 Salaries/Wages-Regular | 174,623 | 171,596 | 148,749 | 130,528 | 104,068 | 3,027 | 1.76% |
| 702.305.006 Sick Pay | 0 | 0 | 700 | 736 | 0 | 0 | 0.00% |
| 702.305.007 Holiday/Vacation Pay | 0 | 0 | 15,386 | 14,008 | 173 | 0 | 0.00% |
| 702.305.009 Doctor's Appointments | 0 | 0 | 222 | 267 | 0 | 0 | 0.00% |
| Total Salaries and Wages | 174,623 | 171,596 | 165,057 | 145,539 | 104,241 | 3,027 | 1.76% |
| Benefits | | | | | | | |
| 702.305.030 Pensions | 25,500 | 26,608 | 23,389 | 20,134 | 15,612 | -1,108 | -4.16% |
| 702.305.031 Other Benefits | 17,600 | 14,839 | 13,738 | 11,168 | 9,554 | 2,761 | 18.61% |
| 702.305.032 Workers Compensation | 6,253 | 5,284 | 4,738 | 4,132 | 3,194 | 969 | 18.34% |
| 702.305.033 Employment Insurance | 2,898 | 2,406 | 2,183 | 1,892 | 1,601 | 492 | 20.45% |
| Total Benefits | 52,251 | 49,137 | 44,048 | 37,326 | 29,961 | 3,114 | 6.34% |
| Equipment Operations | | | | | | | |
| 702.305.067 Car Allowance/Mileage | 565 | 350 | 550 | 187 | 74 | 215 | 61.43% |
| Total Equipment Operations | 565 | 350 | 550 | 187 | 74 | 215 | 61.43% |
| Office and Related Expenses | | | | | | | |
| 702.305.303 Courier Charges | 0 | 50 | 0 | 0 | 0 | -50 | -100.00% |
| 702.305.306 Cell Phones | 750 | 420 | 733 | 361 | 536 | 330 | 78.57% |
| 702.305.312 Books and Publications | 0 | 100 | 0 | 0 | 0 | -100 | -100.00% |
| 702.305.314 Software | 3,630 | 3,700 | 3,557 | 3,557 | 3,251 | -70 | -1.89% |
| 702.305.330 Office Furniture Non TCA | 0 | 0 | 509 | 0 | 0 | 0 | 0.00% |
| Total Office and Related Expenses | 4,380 | 4,270 | 4,799 | 3,918 | 3,787 | 110 | 2.58% |
| Other Service Charges | | | | | | | |
| 702.305.400 Travelling | 0 | 0 | 0 | 0 | 46 | 0 | 0.00% |
| 702.305.402 Training/Seminars | 1,665 | 2,000 | 805 | 786 | 153 | -335 | -16.75% |
| 702.305.405 Subscriptions/Memb'ships | 1,200 | 845 | 359 | 485 | 784 | 355 | 42.01% |
| 702.305.417 Study/Consulting Fees | 10,000 | 10,000 | 8,328 | 8,121 | 7,618 | 0 | 0.00% |
| 702.305.421 Title Searches | 205 | 200 | 171 | 44 | 126 | 5 | 2.50% |
| 702.305.448 Survey/Land Sale Costs | 1,980 | 1,500 | 1,940 | 0 | 1,526 | 480 | 32.00% |
| 702.305.450 Miscellaneous | 50 | 50 | 1,006 | 0 | 31 | 0 | 0.00% |
| Total Other Service Charges | 15,100 | 14,595 | 12,609 | 9,436 | 10,284 | 505 | 3.46% |
| Total Expenditures | 246,919 | 239,948 | 227,063 | 196,406 | 148,347 | 6,971 | 2.91% |

City of St Catharines
Property Management
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Total Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | 246,919 | 239,948 | 227,063 | 196,406 | 148,347 | 6,971 | 2.91% |

City of St Catharines

Purchasing

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 702.310.001 Salaries/Wages-Regular | 206,910 | 203,445 | 177,731 | 171,889 | 189,392 | 3,465 | 1.70% |
| 702.310.006 Sick Pay | 0 | 0 | 5,336 | 5,161 | 0 | 0 | 0.00% |
| 702.310.007 Holiday/Vacation Pay | 0 | 0 | 18,654 | 18,536 | 1,089 | 0 | 0.00% |
| 702.310.009 Doctor's Appointments | 0 | 0 | 696 | 434 | 0 | 0 | 0.00% |
| Total Salaries and Wages | 206,910 | 203,445 | 202,417 | 196,020 | 190,481 | 3,465 | 1.70% |
| Benefits | | | | | | | |
| 702.310.030 Pensions | 32,100 | 31,202 | 27,890 | 27,347 | 26,793 | 898 | 2.88% |
| 702.310.031 Other Benefits | 31,500 | 29,230 | 25,452 | 22,757 | 21,939 | 2,270 | 7.77% |
| 702.310.032 Workers Compensation | 8,177 | 6,852 | 6,313 | 6,340 | 5,928 | 1,325 | 19.34% |
| 702.310.033 Employment Insurance | 4,189 | 3,600 | 3,225 | 3,268 | 3,196 | 589 | 16.36% |
| 702.310.041 Safety Shoes | 200 | 200 | 183 | 0 | 132 | 0 | 0.00% |
| Total Benefits | 76,166 | 71,084 | 63,063 | 59,712 | 57,988 | 5,082 | 7.15% |
| Equipment Operations | | | | | | | |
| 702.310.053 Service Contracts | 6,500 | 6,795 | 2,976 | 297 | 0 | -295 | -4.34% |
| 702.310.067 Car Allowance/Mileage | 850 | 250 | 835 | 165 | 0 | 600 | 240.00% |
| Total Equipment Operations | 7,350 | 7,045 | 3,811 | 462 | 0 | 305 | 4.33% |
| Materials | | | | | | | |
| 702.310.109 Safety Equipment | 0 | 0 | 0 | 0 | 20 | 0 | 0.00% |
| Total Materials | 0 | 0 | 0 | 0 | 20 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 702.310.306 Cell Phones | 950 | 750 | 1,144 | 1,024 | 828 | 200 | 26.67% |
| 702.310.307 Printing | 0 | 200 | 0 | 0 | 4 | -200 | -100.00% |
| 702.310.312 Books and Publications | 400 | 400 | 518 | 0 | 0 | 0 | 0.00% |
| 702.310.314 Software | 0 | 0 | 0 | 0 | 8,141 | 0 | 0.00% |
| 702.310.330 Office furniture Non TCA | 1,000 | 1,000 | 0 | 454 | 0 | 0 | 0.00% |
| Total Office and Related Expenses | 2,350 | 2,350 | 1,662 | 1,478 | 8,973 | 0 | 0.00% |
| Other Service Charges | | | | | | | |
| 702.310.400 Travelling | 0 | 0 | 0 | 0 | 6 | 0 | 0.00% |
| 702.310.401 Conferences/Conventions | 0 | 2,000 | 1,606 | 817 | 1,365 | -2,000 | -100.00% |
| 702.310.402 Training and Education | 4,500 | 6,500 | 3,593 | 1,784 | 550 | -2,000 | -30.77% |
| 702.310.405 Subscriptions/Memb'ships | 1,800 | 2,020 | 1,672 | 1,221 | 1,302 | -220 | -10.89% |
| 702.310.450 Miscellaneous | 100 | 75 | 300 | 0 | 105 | 25 | 33.33% |
| Total Other Service Charges | 6,400 | 10,595 | 7,171 | 3,822 | 3,328 | -4,195 | -39.59% |

City of St Catharines

Purchasing

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Total Expenditures | 299,176 | 294,519 | 278,124 | 261,494 | 260,790 | 4,657 | 1.58% |
| Total Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | 299,176 | 294,519 | 278,124 | 261,494 | 260,790 | 4,657 | 1.58% |

City of St Catharines

External Audit

2021 Operating Budget - Expenditures by Object

| Object of Expenditure | 2021 | 2020 | 2019 | 2018 | 2017 | \$ Change | % Change |
|------------------------|---------------|---------------|---------------|---------------|---------------|-------------|--------------|
| | Budget | Budget | Actuals | Actuals | Actuals | 2020 Budget | 2020 Budget |
| Contracts | | | | | | | |
| 702.315.000 Audit | 50,000 | 50,000 | 39,992 | 44,774 | 33,072 | 0 | 0.00% |
| Total Contracts | 50,000 | 50,000 | 39,992 | 44,774 | 33,072 | 0 | 0.00% |
| Total Expenditures | 50,000 | 50,000 | 39,992 | 44,774 | 33,072 | 0 | 0.00% |
| Total Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | 50,000 | 50,000 | 39,992 | 44,774 | 33,072 | 0 | 0.00% |

2021 DRAFTED OPERATING BUDGET
Management Services, Director Draft 2021 City Departmental Exp...

City of St Catharines

Insurance - General

2021 Operating Budget - Expenditures by Object

| | | 2021 | 2020 | 2019 | 2018 | 2017 | \$ Change | % Change |
|------------------------------------|---------------------|------------------|------------------|------------------|------------------|------------------|----------------|---------------|
| | | Budget | Budget | Actuals | Actuals | Actuals | 2020 Budget | 2020 Budget |
| Object of Expenditure | | | | | | | | |
| Contracts | | | | | | | | |
| 702.335.100 | Self-insurance | 850,000 | 800,000 | 806,934 | 709,815 | 756,082 | 50,000 | 6.25% |
| 702.335.105 | Premiums | 875,000 | 700,000 | 720,331 | 623,581 | 580,869 | 175,000 | 25.00% |
| Total Contracts | | 1,725,000 | 1,500,000 | 1,527,265 | 1,333,396 | 1,336,951 | 225,000 | 15.00% |
| Other Service Charges | | | | | | | | |
| 702.335.448 | Transfer to Reserve | 0 | 0 | 0 | 166,604 | 163,000 | 0 | 0.00% |
| Total Other Service Charges | | 0 | 0 | 0 | 166,604 | 163,000 | 0 | 0.00% |
| Total Expenditures | | 1,725,000 | 1,500,000 | 1,527,265 | 1,500,000 | 1,499,951 | 225,000 | 15.00% |
| Total Revenue | | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | | 1,725,000 | 1,500,000 | 1,527,265 | 1,500,000 | 1,499,951 | 225,000 | 15.00% |

City of St Catharines

Other Benefits

2021 Operating Budget - Expenditures by Object

| | | 2021 | 2020 | 2019 | 2018 | 2017 | \$ Change | % Change |
|-----------------------|----------------------|--------|--------|---------|---------|----------|-------------|-------------|
| | | Budget | Budget | Actuals | Actuals | Actuals | 2020 Budget | 2020 Budget |
| Object of Expenditure | | | | | | | | |
| Benefits | | | | | | | | |
| 702.345.100 | Employment Insurance | 0 | 0 | 0 | 0 | 800,006 | 0 | 0.00% |
| 702.345.110 | Paid up Group Life | 0 | 75,000 | 70,000 | 82,697 | 72,980 | -75,000 | -100.00% |
| 702.345.300 | Employment Insurance | 0 | 0 | 0 | 0 | -800,006 | 0 | 0.00% |
| Total Benefits | | 0 | 75,000 | 70,000 | 82,697 | 72,980 | -75,000 | -100.00% |
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2021 DRAFTED OPERATING BUDGET
Management Services, Director Draft 2021 City Departmental Exp... 257

City of St Catharines

Actuarial Valuations

2021 Operating Budget - Expenditures by Object

| | | 2021 | 2020 | 2019 | 2018 | 2017 | \$ Change | % Change |
|------------------------|----------------------|--------------|--------------|--------------|--------------|--------------|---------------|----------------|
| | | Budget | Budget | Actuals | Actuals | Actuals | 2020 Budget | 2020 Budget |
| Object of Expenditure | | | | | | | | |
| Contracts | | | | | | | | |
| 703.125.000 | Actuarial Valuations | 5,000 | 8,000 | 2,000 | 8,000 | 5,878 | -3,000 | -37.50% |
| Total Contracts | | 5,000 | 8,000 | 2,000 | 8,000 | 5,878 | -3,000 | -37.50% |
| Total Expenditures | | 5,000 | 8,000 | 2,000 | 8,000 | 5,878 | -3,000 | -37.50% |
| Total Revenue | | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | | 5,000 | 8,000 | 2,000 | 8,000 | 5,878 | -3,000 | -37.50% |

City of St Catharines

Bank Charges

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Other Service Charges | | | | | | | |
| 705.105.000 Bank Charges/Exchange | 10,210 | 10,210 | 9,622 | 14,708 | 36,846 | 0 | 0.00% |
| 705.108.000 Payroll Benefit Rounding | 0 | 0 | -21 | 122 | 0 | 0 | 0.00% |
| Total Other Service Charges | 10,210 | 10,210 | 9,601 | 14,830 | 36,846 | 0 | 0.00% |
| Total Expenditures | 10,210 | 10,210 | 9,601 | 14,830 | 36,846 | 0 | 0.00% |
| Total Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | 10,210 | 10,210 | 9,601 | 14,830 | 36,846 | 0 | 0.00% |

City of St Catharines

Collection Costs

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Other Service Charges | | | | | | | |
| 705.110.000 Debt Collection Costs | 12,620 | 9,000 | 9,299 | 8,603 | 14,999 | 3,620 | 40.22% |
| Total Other Service Charges | 12,620 | 9,000 | 9,299 | 8,603 | 14,999 | 3,620 | 40.22% |
| Total Expenditures | 12,620 | 9,000 | 9,299 | 8,603 | 14,999 | 3,620 | 40.22% |
| Total Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | 12,620 | 9,000 | 9,299 | 8,603 | 14,999 | 3,620 | 40.22% |

City of St Catharines

Miscellaneous-general

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Other Service Charges | | | | | | | |
| 783.120.000 Miscellaneous-general | 50,000 | 50,000 | 95,849 | -526,612 | 78,785 | 0 | 0.00% |
| Total Other Service Charges | 50,000 | 50,000 | 95,849 | -526,612 | 78,785 | 0 | 0.00% |
| Total Expenditures | 50,000 | 50,000 | 95,849 | -526,612 | 78,785 | 0 | 0.00% |
| Total Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | 50,000 | 50,000 | 95,849 | -526,612 | 78,785 | 0 | 0.00% |

2021 DRAFTED OPERATING BUDGET
Management Services, Director Draft 2021 City Departmental Exp...

City of St Catharines

2021 Operating Budget - Expenditures by Department, Board or Committee

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---|------------------|------------------|------------------|------------------|------------------|--------------------------|-------------------------|
| Corporate Support Services | | | | | | | |
| Customer Service (p. 265) | 929,342 | 911,025 | 892,960 | 788,822 | 906,633 | 18,317 | 2.01% |
| Technology Centre (p. 267) | 3,323,224 | 3,118,896 | 3,010,847 | 2,862,034 | 2,828,273 | 204,328 | 6.55% |
| Telecommunications (p. 269) | 204,753 | 189,817 | 202,584 | 200,248 | 208,055 | 14,936 | 7.87% |
| Long Service Recognition (p. 270) | 25,000 | 25,000 | 24,308 | 29,572 | 24,297 | 0 | 0.00% |
| Human Resources (p. 271) | 1,552,685 | 1,517,600 | 1,551,674 | 1,621,247 | 1,317,375 | 35,085 | 2.31% |
| Staff Development (p. 273) | 59,000 | 59,000 | 60,971 | 10,463 | 14,601 | 0 | 0.00% |
| Employee Safety (p. 274) | 69,480 | 69,435 | 72,153 | 60,449 | 60,579 | 45 | 0.06% |
| Team STC 1.0 (p. 275) | 1,020 | 1,020 | 1,020 | 345 | 1,368 | 0 | 0.00% |
| Total Corporate Support Services | 6,164,504 | 5,891,793 | 5,816,517 | 5,573,180 | 5,361,181 | 272,711 | 4.63% |

ESTIMATE 2021

| EXPENDITURE ACCOUNT | | 2021 BUDGET |
|---------------------|---|--------------------|
| 702.220 | <u>LONG SERVICE RECOGNITION</u> (2020 - \$24,000) | |
| | VOLUNTEER RECOGNITION | \$12,500 |
| | EMPLOYEE RECOGNITION | 11,500 |
| | | <u>\$24,000</u> |
| 702.225 | <u>INFORMATION SYSTEMS</u> | |
| | <u>053 - SERVICE CONTRACTS</u> (2020 - \$1,577,640) | <u>\$1,716,734</u> |
| | <u>351 - COMPUTER HARDWARE REPLACEMENT</u> (2020 - \$200,000) | <u>\$200,000</u> |
| 783.118 | <u>TEAM STC</u> (2020 - \$1,020) | <u>\$1,020</u> |

City of St Catharines

Customer Service

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 702.203.001 Salaries/Wages-Regular | 523,354 | 512,768 | 308,625 | 301,069 | 383,688 | 10,586 | 2.06% |
| 702.203.002 Salaries/Wages-Overtime | 0 | 1,000 | 3,540 | 2,483 | 2,898 | -1,000 | -100.00% |
| 702.203.003 Salaries/Wages-Extra | 166,931 | 172,434 | 308,985 | 262,410 | 196,703 | -5,503 | -3.19% |
| 702.203.006 Sick Pay | 0 | 0 | 33,061 | 17,044 | 719 | 0 | 0.00% |
| 702.203.007 Holiday/Vacation Pay | 6,690 | 6,583 | 58,559 | 41,962 | 17,197 | 107 | 1.63% |
| 702.203.009 Doctor's Appointments | 0 | 0 | 1,387 | 1,068 | 0 | 0 | 0.00% |
| 702.203.012 Allocation FMS | 0 | 0 | 0 | 0 | 46,849 | 0 | 0.00% |
| 702.203.013 Allocation-Admin | 0 | 0 | 0 | 0 | 93,166 | 0 | 0.00% |
| Total Salaries and Wages | 696,975 | 692,785 | 714,157 | 626,036 | 741,220 | 4,190 | 0.60% |
| Benefits | | | | | | | |
| 702.203.030 Pensions | 99,650 | 94,657 | 74,498 | 67,335 | 69,085 | 4,993 | 5.27% |
| 702.203.031 Other Benefits | 71,039 | 67,018 | 51,460 | 47,436 | 41,088 | 4,021 | 6.00% |
| 702.203.032 Workers Compensation | 25,462 | 21,919 | 21,651 | 19,906 | 17,819 | 3,543 | 16.16% |
| 702.203.033 Employment Insurance | 14,216 | 12,646 | 13,487 | 12,248 | 10,932 | 1,570 | 12.41% |
| 702.203.040 Meal Allowance | 0 | 0 | 60 | 0 | 9 | 0 | 0.00% |
| Total Benefits | 210,367 | 196,240 | 161,156 | 146,925 | 138,933 | 14,127 | 7.20% |
| Equipment Operations | | | | | | | |
| 702.203.053 Service Contracts | 0 | 0 | 0 | 0 | 2,500 | 0 | 0.00% |
| 702.203.067 Car Allowance/Mileage | 100 | 100 | 0 | 0 | 0 | 0 | 0.00% |
| Total Equipment Operations | 100 | 100 | 0 | 0 | 2,500 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 702.203.306 Cell Phones | 700 | 500 | 766 | 378 | 666 | 200 | 40.00% |
| 702.203.307 Printing | 900 | 900 | 1,865 | 673 | 299 | 0 | 0.00% |
| 702.203.310 Office Supplies | 3,300 | 3,500 | 2,107 | 3,144 | 3,449 | -200 | -5.71% |
| 702.203.314 Software | 1,000 | 1,000 | 0 | 0 | 0 | 0 | 0.00% |
| 702.203.318 Cash Processing Fees | 10,000 | 10,000 | 9,612 | 9,888 | 9,735 | 0 | 0.00% |
| 702.203.330 Furniture/Equipment NTCA | 500 | 500 | 3,005 | 234 | 751 | 0 | 0.00% |
| Total Office and Related Expenses | 16,400 | 16,400 | 17,355 | 14,317 | 14,900 | 0 | 0.00% |
| Properties | | | | | | | |
| 702.203.350 Office Equipm't/Furniture | 0 | 0 | 0 | 0 | 6,817 | 0 | 0.00% |
| Total Properties | 0 | 0 | 0 | 0 | 6,817 | 0 | 0.00% |

City of St Catharines

Customer Service

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Other Service Charges | | | | | | | |
| 702.203.401 Conferences/Conventions | 800 | 800 | 0 | 542 | 661 | 0 | 0.00% |
| 702.203.402 Training | 4,000 | 4,000 | 2,317 | 1,000 | 392 | 0 | 0.00% |
| 702.203.405 Subscriptions/Memberships | 600 | 600 | 0 | 0 | 0 | 0 | 0.00% |
| 702.203.450 Miscellaneous | 100 | 100 | 0 | 2 | 1,210 | 0 | 0.00% |
| Total Other Service Charges | 5,500 | 5,500 | 2,317 | 1,544 | 2,263 | 0 | 0.00% |
| Total Expenditures | 929,342 | 911,025 | 894,985 | 788,822 | 906,633 | 18,317 | 2.01% |
| Revenue | | | | | | | |
| 702.203.801 Provincial Grant | 0 | 0 | -2,025 | 0 | 0 | 0 | 0.00% |
| Total Revenue | 0 | 0 | -2,025 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | 929,342 | 911,025 | 892,960 | 788,822 | 906,633 | 18,317 | 2.01% |

City of St Catharines
Technology Centre
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|-------------------------------------|------------------|------------------|------------------|------------------|------------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 702.225.001 Salaries/Wages-Regular | 1,191,559 | 1,164,657 | 898,293 | 848,203 | 899,540 | 26,902 | 2.31% |
| 702.225.002 Salaries/Wages-Overtime | 2,002 | 2,002 | 69 | 4,501 | 4,933 | 0 | 0.00% |
| 702.225.003 Salaries/Wages-Ext Svce | 21,572 | 21,191 | 14,113 | 2,996 | 20,534 | 381 | 1.80% |
| 702.225.006 Sick Pay | 0 | 0 | 5,065 | 7,062 | 141 | 0 | 0.00% |
| 702.225.007 Holiday/Vacation Pay | 862 | 851 | 112,715 | 110,689 | 9,629 | 11 | 1.29% |
| 702.225.009 Doctor's Appointments | 0 | 0 | 1,467 | 2,379 | 56 | 0 | 0.00% |
| 702.225.012 Allocation - FMS | 0 | 0 | 0 | 0 | 46,849 | 0 | 0.00% |
| 702.225.013 Allocation-Admin | 0 | 0 | 0 | 0 | 93,166 | 0 | 0.00% |
| Total Salaries and Wages | 1,215,995 | 1,188,701 | 1,031,722 | 975,830 | 1,074,848 | 27,294 | 2.30% |
| Benefits | | | | | | | |
| 702.225.030 Pensions | 185,500 | 174,703 | 145,053 | 135,445 | 129,326 | 10,797 | 6.18% |
| 702.225.031 Other Benefits | 139,300 | 114,859 | 93,833 | 87,656 | 73,837 | 24,441 | 21.28% |
| 702.225.032 Workers Compensation | 43,550 | 36,594 | 30,472 | 29,327 | 45,000 | 6,956 | 19.01% |
| 702.225.033 Employment Insurance | 19,120 | 15,686 | 14,925 | 13,693 | 12,215 | 3,434 | 21.89% |
| 702.225.040 Meal Allowance | 0 | 0 | 0 | 28 | 0 | 0 | 0.00% |
| Total Benefits | 387,470 | 341,842 | 284,283 | 266,149 | 260,378 | 45,628 | 13.35% |
| Equipment Operations | | | | | | | |
| 702.225.053 Service Contracts | 1,716,734 | 1,577,640 | 1,576,935 | 1,551,627 | 1,317,287 | 139,094 | 8.82% |
| 702.225.054 Repairs-equipment | 1,000 | 1,000 | 642 | 0 | 1,036 | 0 | 0.00% |
| 702.225.067 Car Allowance/Mileage | 900 | 900 | 1,061 | 1,802 | 1,000 | 0 | 0.00% |
| Total Equipment Operations | 1,718,634 | 1,579,540 | 1,578,638 | 1,553,429 | 1,319,323 | 139,094 | 8.81% |
| Materials | | | | | | | |
| 702.225.102 Small Tools/Equipment | 0 | 0 | 0 | 305 | 31 | 0 | 0.00% |
| 702.225.110 Protective Clothing | 200 | 200 | 0 | 0 | 0 | 0 | 0.00% |
| Total Materials | 200 | 200 | 0 | 305 | 31 | 0 | 0.00% |
| Contracts | | | | | | | |
| 702.225.200 Contract - Other | 0 | 0 | 0 | 6,838 | 0 | 0 | 0.00% |
| Total Contracts | 0 | 0 | 0 | 6,838 | 0 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 702.225.303 Courier Services | 0 | 100 | 222 | 21 | 483 | -100 | -100.00% |
| 702.225.306 Cellular Phones | 9,000 | 8,000 | 8,541 | 7,844 | 8,042 | 1,000 | 12.50% |
| 702.225.307 Printing | 0 | 100 | 8 | 8 | 4 | -100 | -100.00% |
| 702.225.310 Office Supplies | 1,000 | 2,000 | 1,049 | -911 | 1,929 | -1,000 | -50.00% |
| 702.225.312 Books and Publications | 0 | 150 | 0 | 0 | 0 | -150 | -100.00% |
| 702.225.313 Microcomputer Supplies | 0 | 0 | 0 | 59 | 0 | 0 | 0.00% |
| 702.225.314 Software | 0 | 500 | 524 | 0 | -10,000 | -500 | -100.00% |

City of St Catharines
Technology Centre
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|------------------|------------------|------------------|------------------|------------------|--------------------------|-------------------------|
| 702.225.323 Internet Charges | 0 | 500 | 852 | 957 | 644 | -500 | -100.00% |
| 702.225.330 Furniture/Equipment NTCA | 0 | 0 | 2,769 | 7,587 | 0 | 0 | 0.00% |
| Total Office and Related Expenses | 10,000 | 11,350 | 13,965 | 15,565 | 1,102 | -1,350 | -11.89% |
| Properties | | | | | | | |
| 702.225.350 Office Equipt/Furniture | 0 | 0 | 13,000 | 0 | 0 | 0 | 0.00% |
| 702.225.351 Replacements-micros | 200,000 | 200,000 | 256,747 | 197,531 | 224,700 | 0 | 0.00% |
| 702.225.352 IT Implementation | 0 | 2,000 | 2,000 | -1,473 | 39,536 | -2,000 | -100.00% |
| Total Properties | 200,000 | 202,000 | 271,747 | 196,058 | 264,236 | -2,000 | -0.99% |
| Other Service Charges | | | | | | | |
| 702.225.401 Conferences/Conventions | 5,000 | 7,500 | -2,141 | 7,223 | 6,066 | -2,500 | -33.33% |
| 702.225.402 Training | 5,000 | 5,000 | 11,000 | 3,433 | 11,987 | 0 | 0.00% |
| 702.225.405 Subscriptions/Memb'ships | 1,000 | 1,160 | 1,863 | 1,157 | 1,417 | -160 | -13.79% |
| 702.225.450 Miscellaneous | 200 | 200 | 54 | 107 | 129 | 0 | 0.00% |
| Total Other Service Charges | 11,200 | 13,860 | 10,776 | 11,920 | 19,599 | -2,660 | -19.19% |
| Total Expenditures | 3,543,499 | 3,337,493 | 3,191,131 | 3,026,094 | 2,939,517 | 206,006 | 6.17% |
| Revenue | | | | | | | |
| 702.225.807 User Billings-External | -22,788 | -22,788 | -22,788 | -22,788 | -19,439 | 0 | 0.00% |
| 702.225.834 Misc Recoverables | 0 | 0 | -3,559 | 0 | 0 | 0 | 0.00% |
| 702.225.950 Water Division Allocation | -66,775 | -66,775 | -66,775 | -114,248 | -66,665 | 0 | 0.00% |
| 702.225.951 Parking Tickets Allocat'n | -25,141 | -25,141 | -25,141 | -27,023 | -25,141 | 0 | 0.00% |
| 702.225.954 Allocation-FOPAC | -20,000 | -20,000 | 0 | 0 | 0 | 0 | 0.00% |
| 702.225.955 Allocation Bldg Indirect | -85,571 | -83,893 | -62,020 | 0 | 0 | -1,678 | 2.00% |
| Total Revenue | -220,275 | -218,597 | -180,283 | -164,059 | -111,245 | -1,678 | 0.77% |
| Total Revenue | -220,275 | -218,597 | -180,283 | -164,059 | -111,245 | -1,678 | 0.77% |
| Total Net Expenditures | 3,323,224 | 3,118,896 | 3,010,848 | 2,862,035 | 2,828,272 | 204,328 | 6.55% |

City of St Catharines
Telecommunications
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Equipment Operations | | | | | | | |
| 702.235.054 Service and Replacement | 48,000 | 45,000 | 48,106 | 27,893 | 47,356 | 3,000 | 6.67% |
| Total Equipment Operations | 48,000 | 45,000 | 48,106 | 27,893 | 47,356 | 3,000 | 6.67% |
| Office and Related Expenses | | | | | | | |
| 702.235.305 Telephone | 120,000 | 100,000 | 118,960 | 128,339 | 125,270 | 20,000 | 20.00% |
| 702.235.320 Long-distance phone chgs | 26,000 | 18,000 | 25,401 | 12,854 | 14,284 | 8,000 | 44.44% |
| 702.235.321 Data line charges | 14,000 | 30,000 | 14,177 | 29,961 | 31,145 | -16,000 | -53.33% |
| Total Office and Related Expenses | 160,000 | 148,000 | 158,538 | 171,154 | 170,699 | 12,000 | 8.11% |
| Properties | | | | | | | |
| 702.235.354 Other Equipment | 0 | 0 | 0 | 1,201 | -10,000 | 0 | 0.00% |
| Total Properties | 0 | 0 | 0 | 1,201 | -10,000 | 0 | 0.00% |
| Total Expenditures | 208,000 | 193,000 | 206,644 | 200,248 | 208,055 | 15,000 | 7.77% |
| Revenue | | | | | | | |
| 702.235.955 Allocation Bldg Indirect | -3,247 | -3,183 | -4,060 | 0 | 0 | -64 | 2.01% |
| Total Revenue | -3,247 | -3,183 | -4,060 | 0 | 0 | -64 | 2.01% |
| Total Revenue | -3,247 | -3,183 | -4,060 | 0 | 0 | -64 | 2.01% |
| Total Net Expenditures | 204,753 | 189,817 | 202,584 | 200,248 | 208,055 | 14,936 | 7.87% |

City of St Catharines
Long Service Recognition
2021 Operating Budget - Expenditures by Object

| | | 2021 | 2020 | 2019 | 2018 | 2017 | \$ Change | % Change |
|------------------------------------|-----------------------|--------|--------|---------|---------|---------|-------------|-------------|
| | | Budget | Budget | Actuals | Actuals | Actuals | 2020 Budget | 2020 Budget |
| Object of Expenditure | | | | | | | | |
| Benefits | | | | | | | | |
| 702.220.000 | Long Svce Recognition | 24,000 | 24,000 | 23,290 | 29,572 | 24,297 | 0 | 0.00% |
| Total Benefits | | 24,000 | 24,000 | 23,290 | 29,572 | 24,297 | 0 | 0.00% |
| | | | | | | | | |
| Other Service Charges | | | | | | | | |
| 750.505.446 | Event-MyHood Recog'n | 1,000 | 1,000 | 1,018 | 0 | 0 | 0 | 0.00% |
| Total Other Service Charges | | 1,000 | 1,000 | 1,018 | 0 | 0 | 0 | 0.00% |
| | | | | | | | | |
| Total Expenditures | | 25,000 | 25,000 | 24,308 | 29,572 | 24,297 | 0 | 0.00% |
| | | | | | | | | |
| Total Revenue | | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| | | | | | | | | |
| Total Net Expenditures | | 25,000 | 25,000 | 24,308 | 29,572 | 24,297 | 0 | 0.00% |

City of St Catharines

Human Resources

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|------------------|------------------|------------------|------------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Salaries and Wages | | | | | | | |
| 702.240.001 Salaries/Wages-Regular | 1,039,756 | 1,021,409 | 788,839 | 754,811 | 854,951 | 18,347 | 1.80% |
| 702.240.002 Salaries/Wages-Overtime | 0 | 0 | 520 | 3,382 | 2,497 | 0 | 0.00% |
| 702.240.003 Salaries/Wages-Ext Svce | 10,786 | 10,595 | 112,833 | 91,025 | 36,310 | 191 | 1.80% |
| 702.240.006 Sick Pay | 0 | 0 | 7,928 | 94,876 | 1,528 | 0 | 0.00% |
| 702.240.007 Holiday/Vacation Pay | 431 | 426 | 126,447 | 170,290 | 8,385 | 5 | 1.17% |
| 702.240.009 Doctor's Appointments | 0 | 0 | 3,809 | 3,081 | 0 | 0 | 0.00% |
| 702.240.012 Allocation-FMS | 0 | 0 | 0 | 0 | 46,849 | 0 | 0.00% |
| Total Salaries and Wages | 1,050,973 | 1,032,430 | 1,040,376 | 1,117,465 | 950,520 | 18,543 | 1.80% |
| Benefits | | | | | | | |
| 702.240.030 Pensions | 160,500 | 156,855 | 135,827 | 132,293 | 123,458 | 3,645 | 2.32% |
| 702.240.031 Other Benefits | 117,300 | 113,380 | 104,715 | 94,245 | 94,871 | 3,920 | 3.46% |
| 702.240.032 Workers Compensation | 39,566 | 33,287 | 31,092 | 31,705 | 25,870 | 6,279 | 18.86% |
| 702.240.033 Employment Insurance | 17,205 | 14,285 | 15,077 | 14,885 | 12,192 | 2,920 | 20.44% |
| 702.240.041 Safety Shoes | 200 | 200 | 250 | 175 | 175 | 0 | 0.00% |
| Total Benefits | 334,771 | 318,007 | 286,961 | 273,303 | 256,566 | 16,764 | 5.27% |
| Equipment Operations | | | | | | | |
| 702.240.053 Service Contracts | 500 | 500 | 619 | 607 | 444 | 0 | 0.00% |
| 702.240.054 Repairs-equipment | 100 | 100 | 0 | 0 | 0 | 0 | 0.00% |
| 702.240.065 Motor Vehicle Supplies | 353 | 0 | 311 | 171 | 0 | 353 | 0.00% |
| 702.240.067 Car Allowance/Mileage | 3,000 | 3,000 | 3,997 | 2,405 | 4,873 | 0 | 0.00% |
| 702.240.068 Equip't Operation surplus | 2,000 | 2,000 | 2,986 | 2,458 | 1,383 | 0 | 0.00% |
| 702.240.069 Vehicle Reserve Prov'n | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 0 | 0.00% |
| Total Equipment Operations | 9,453 | 9,100 | 11,413 | 9,141 | 10,200 | 353 | 3.88% |
| Contracts | | | | | | | |
| 702.240.206 Contract-Recycl'g/Garbage | 150 | 150 | 0 | 0 | 0 | 0 | 0.00% |
| Total Contracts | 150 | 150 | 0 | 0 | 0 | 0 | 0.00% |
| Office and Related Expenses | | | | | | | |
| 702.240.306 Cellular Phones | 6,600 | 6,600 | 8,627 | 4,199 | 5,447 | 0 | 0.00% |
| 702.240.307 Printing | 800 | 800 | 2,231 | 673 | 1,044 | 0 | 0.00% |
| 702.240.308 Copying and Prints | 1,500 | 1,535 | 1,369 | 1,421 | 1,369 | -35 | -2.28% |
| 702.240.309 Advertising/Recruitment | 50,500 | 50,500 | 59,486 | 44,940 | 63,376 | 0 | 0.00% |
| 702.240.310 Office Supplies | 2,500 | 2,500 | 3,971 | 2,287 | 2,913 | 0 | 0.00% |
| 702.240.312 Books and Publications | 500 | 500 | 31 | 576 | 2,004 | 0 | 0.00% |
| 702.240.323 Internet Charges | 220 | 220 | 182 | 187 | 186 | 0 | 0.00% |
| 702.240.330 Equipment/Furniture NTCA | 700 | 700 | 1,475 | 46 | 952 | 0 | 0.00% |
| Total Office and Related Expenses | 63,320 | 63,355 | 77,372 | 54,329 | 77,291 | -35 | -0.06% |

City of St Catharines

Human Resources

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Other Service Charges | | | | | | | |
| 702.240.400 Travelling | 200 | 200 | 144 | 17 | 106 | 0 | 0.00% |
| 702.240.401 Conferences/Conventions | 12,240 | 12,240 | 11,995 | 13,254 | 7,676 | 0 | 0.00% |
| 702.240.402 Training | 700 | 700 | 929 | 1,019 | 79 | 0 | 0.00% |
| 702.240.405 Subscriptions/Memb'ships | 5,921 | 5,660 | 5,848 | 4,130 | 4,490 | 261 | 4.61% |
| 702.240.417 Study Consulting Fees | 8,000 | 8,000 | 7,923 | 3,829 | 12,907 | 0 | 0.00% |
| 702.240.424 Testing | 2,300 | 2,300 | 3,220 | 1,675 | 3,215 | 0 | 0.00% |
| 702.240.433 EFAP | 36,800 | 36,789 | 41,259 | 37,974 | 34,384 | 11 | 0.03% |
| 702.240.434 Accessibility Prgms | 6,500 | 6,500 | 6,537 | 3,483 | 0 | 0 | 0.00% |
| 702.240.450 Miscellaneous | 250 | 250 | 127 | 76 | 56 | 0 | 0.00% |
| 702.240.456 Labour Relations | 50,000 | 50,000 | 91,044 | 85,452 | 133,232 | 0 | 0.00% |
| 702.240.458 Staff Events/Initiatives | 4,050 | 4,040 | 4,000 | 4,708 | 3,399 | 10 | 0.25% |
| 702.240.466 Doctor Note reimbursement | 9,000 | 9,000 | 8,056 | 11,401 | 10,091 | 0 | 0.00% |
| Total Other Service Charges | 135,961 | 135,679 | 181,082 | 167,018 | 209,635 | 282 | 0.21% |
| Total Expenditures | 1,594,628 | 1,558,721 | 1,597,204 | 1,621,256 | 1,504,212 | 35,907 | 2.30% |
| Revenue | | | | | | | |
| 702.240.800 Miscellaneous Revenue | 0 | 0 | -11 | -9 | -505 | 0 | 0.00% |
| 702.240.801 Provincial Grant | 0 | 0 | -11,666 | 0 | 0 | 0 | 0.00% |
| 702.240.953 Allocation - IT/CS | 0 | 0 | 0 | 0 | -186,332 | 0 | 0.00% |
| 702.240.955 Allocation Bldg Indirect | -41,943 | -41,121 | -33,853 | 0 | 0 | -822 | 2.00% |
| Total Revenue | -41,943 | -41,121 | -45,530 | -9 | -186,837 | -822 | 2.00% |
| Total Revenue | -41,943 | -41,121 | -45,530 | -9 | -186,837 | -822 | 2.00% |
| Total Net Expenditures | 1,552,685 | 1,517,600 | 1,551,674 | 1,621,247 | 1,317,375 | 35,085 | 2.31% |

City of St Catharines
Staff Development
2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|---------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Materials | | | | | | | |
| 702.245.100 General | 3,500 | 3,500 | 5,284 | 0 | 0 | 0 | 0.00% |
| Total Materials | 3,500 | 3,500 | 5,284 | 0 | 0 | 0 | 0.00% |
| Other Service Charges | | | | | | | |
| 702.245.117 Skills Develop't Training | 40,000 | 40,000 | 40,958 | 0 | 9,582 | 0 | 0.00% |
| 702.245.118 Depart'l Tech Training | 15,500 | 15,500 | 14,729 | 10,463 | 5,019 | 0 | 0.00% |
| Total Other Service Charges | 55,500 | 55,500 | 55,687 | 10,463 | 14,601 | 0 | 0.00% |
| Total Expenditures | 59,000 | 59,000 | 60,971 | 10,463 | 14,601 | 0 | 0.00% |
| Total Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | 59,000 | 59,000 | 60,971 | 10,463 | 14,601 | 0 | 0.00% |

City of St Catharines

Employee Safety

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Office and Related Expenses | | | | | | | |
| 702.250.314 Software | 0 | 0 | 733 | 733 | 3,785 | 0 | 0.00% |
| Total Office and Related Expenses | 0 | 0 | 733 | 733 | 3,785 | 0 | 0.00% |
| Other Service Charges | | | | | | | |
| 702.250.150 General Safety | 30,900 | 30,883 | 22,646 | 20,100 | 14,592 | 17 | 0.06% |
| 702.250.151 First Aid Training | 3,700 | 3,672 | 2,610 | 0 | 1,018 | 28 | 0.76% |
| 702.250.152 Publications | 2,040 | 2,040 | 4,541 | 3,921 | 1,017 | 0 | 0.00% |
| 702.250.153 Conferences/meetings | 2,040 | 2,040 | 4,194 | 0 | 8,476 | 0 | 0.00% |
| 702.250.154 Audiometric Testing | 2,550 | 2,550 | 0 | 1,176 | 1,219 | 0 | 0.00% |
| 702.250.155 Safety Training | 7,650 | 7,650 | 7,654 | 15,147 | 12,207 | 0 | 0.00% |
| 702.250.156 First Aid Room-supplies | 200 | 200 | 0 | 51 | 143 | 0 | 0.00% |
| 702.250.157 Assessments(Occ&NonOcc) | 20,400 | 20,400 | 29,775 | 19,321 | 18,122 | 0 | 0.00% |
| Total Other Service Charges | 69,480 | 69,435 | 71,420 | 59,716 | 56,794 | 45 | 0.06% |
| Total Expenditures | 69,480 | 69,435 | 72,153 | 60,449 | 60,579 | 45 | 0.06% |
| Total Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | 69,480 | 69,435 | 72,153 | 60,449 | 60,579 | 45 | 0.06% |

City of St Catharines

Team STC 1.0

2021 Operating Budget - Expenditures by Object

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|------------------------------------|----------------|----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|
| Object of Expenditure | | | | | | | |
| Other Service Charges | | | | | | | |
| 783.118.000 Team STC 1.0 | 1,020 | 1,020 | 1,020 | 345 | 1,368 | 0 | 0.00% |
| Total Other Service Charges | 1,020 | 1,020 | 1,020 | 345 | 1,368 | 0 | 0.00% |
| Total Expenditures | 1,020 | 1,020 | 1,020 | 345 | 1,368 | 0 | 0.00% |
| Total Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Total Net Expenditures | 1,020 | 1,020 | 1,020 | 345 | 1,368 | 0 | 0.00% |

City of St Catharines

2021 Operating Budget - Expenditures by Department, Board or Committee

| | 2021 Budget | 2020 Budget | 2019 Actuals | 2018 Actuals | 2017 Actuals | \$ Change 2020 Budget | % Change 2020 Budget |
|--|------------------|------------------|------------------|------------------|------------------|--------------------------|-------------------------|
| Financial Management Services | | | | | | | |
| Capital/Revenue | 1,000,000 | 1,751,000 | 1,553,000 | 1,641,000 | 1,545,000 | -751,000 | -42.89% |
| Total Financial Management Services | 1,000,000 | 1,751,000 | 1,553,000 | 1,641,000 | 1,545,000 | -751,000 | -42.89% |

CONTRIBUTION TO TAX-SUPPORTED CAPITAL PROJECTS

790.100

CAPITAL BUDGET

(10 year debentures)

Required 2021 Capital Contribution from Revenue

Capital out of revenue is the portion of the project cost that is funded from the operating budget. This Council supported strategy, sets the contribution rate at 10% of the project costs not funded from other identified sources. The capital out of revenue contribution approximates one years' worth of debenture costs of the project. For 2021 the capital out of revenue contribution percentage has been reduced to 5% to provide relief to the operating budget, significantly impacted by COVID19. These funding reductions have been offset by higher Federal Gas Tax funding and debentures.

| | CAPITAL BUDGET | OPERATING BUDGET |
|--|---------------------------|-----------------------------|
| ROAD PROGRAM | 7,660,859 | 260,300 |
| NEW SIDEWALK CONSTRUCTION | 764,000 | 21,900 |
| STORM SEWER PROGRAM | 2,533,200 | 121,300 |
| BRIDGES AND CULVERTS | 1,290,000 | 52,700 |
| SHORELINE PROTECTION | 1,310,000 | 78,600 |
| WATERCOURSES | 380,000 | 22,800 |
| REGIONAL PROJECTS (CITY SHARE) | 339,000 | 16,100 |
| COMMUNITY, RECREATION AND CULTURE SERVICES | 1,717,000 | 19,200 |
| BUILDING IMPROVEMENT PROGRAM | 6,765,800 | 326,100 |
| CORPORATE INFRASTRUCTURE | 1,500,000 | 60,000 |
| AIRPORT | 350,000 | 21,000 |
| TOTAL | 24,609,859 | 1,000,000 |

City of St Catharines

2021 Operating Budget - Expenditures by Department, Board or Committee

| | 2021 | 2020 | 2019 | 2018 | 2017 | \$ Change | % Change |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|----------------|--------------|
| | Budget | Budget | Actuals | Actuals | Actuals | 2020 Budget | 2020 Budget |
| Debt Repayment | | | | | | | |
| Information Debt Costs | 453,738 | 332,149 | 330,689 | 330,560 | 211,820 | 121,589 | 36.61% |
| City Hall Debt Costs | 342,024 | 346,822 | 345,451 | 364,332 | 364,605 | -4,798 | -1.38% |
| LSSC Debt Costs | 953,272 | 1,226,560 | 1,346,071 | 1,128,655 | 944,557 | -273,288 | -22.28% |
| Court House Debt Costs | 10,429 | 10,534 | 10,395 | 2,286 | 0 | -105 | -1.00% |
| Centennial Library Plaza Debt Costs | 81,502 | 82,230 | 81,712 | 81,795 | 93,299 | -728 | -0.89% |
| 350 Niagara St Debt Costs | 0 | 0 | 22,791 | 22,726 | 22,817 | 0 | 0.00% |
| Fire Debt Costs | 849,958 | 861,056 | 570,153 | 563,248 | 564,292 | -11,098 | -1.29% |
| Shoreline Protection Debt Costs | 173,812 | 0 | 0 | 0 | 0 | 173,812 | 0.00% |
| Sidewalk Debt Costs | 296,890 | 304,943 | 286,144 | 248,978 | 263,317 | -8,053 | -2.64% |
| Roadway Debt Costs | 4,152,243 | 3,701,733 | 3,203,726 | 3,288,502 | 2,957,497 | 450,510 | 12.17% |
| Storm Sewer Debt Costs | 1,814,300 | 1,673,884 | 1,725,751 | 1,675,483 | 1,745,665 | 140,416 | 8.39% |
| Cemetery Debt Costs | 400,639 | 404,436 | 401,860 | 231,416 | 208,746 | -3,797 | -0.94% |
| Assistance to Aged Debt Costs | 92,447 | 93,273 | 92,670 | 110,114 | 110,256 | -826 | -0.89% |
| Pools Debt Costs | 56,265 | 56,454 | 58,720 | 58,004 | 58,094 | -189 | -0.33% |
| Arenas Debt Costs | 110,685 | 146,828 | 183,440 | 250,302 | 253,145 | -36,143 | -24.62% |
| Merritton Arena Debt Costs | 15,092 | 5,074 | 5,036 | 5,042 | 5,047 | 10,018 | 197.44% |
| Seymour Hannah Debt Costs | 1,960,442 | 1,962,078 | 1,939,119 | 1,762,912 | 1,623,244 | -1,636 | -0.08% |
| Meridian Centre Debt Costs | 1,487,442 | 1,460,882 | 1,453,957 | 1,451,896 | 1,452,202 | 26,560 | 1.82% |
| Parks Debt Costs | 811,047 | 729,966 | 804,292 | 718,937 | 419,679 | 81,081 | 11.11% |
| Kiwanis Turf Field Debt Costs | 207,380 | 209,687 | 208,023 | 207,491 | 207,497 | -2,307 | -1.10% |
| Happy Rolph's Debt Costs | 58,069 | 58,361 | 61,958 | 58,130 | 58,184 | -292 | -0.50% |
| Kiwanis Aquatic Debt Costs | 845,220 | 848,739 | 827,369 | 825,314 | 825,428 | -3,519 | -0.41% |
| Russell Ave Community Centre Debt | 55,309 | 55,544 | 9,535 | 9,544 | 9,552 | -235 | -0.42% |
| Garden City Golf Debt Costs | 76,819 | 77,673 | 76,876 | 76,859 | 76,860 | -854 | -1.10% |
| Merritton Community Centre Debt | 88,859 | 84,213 | 116,232 | 42,615 | 32,678 | 4,646 | 5.52% |
| Other Cultural Debt Costs | 40,240 | 40,614 | 40,599 | 40,477 | 40,543 | -374 | -0.92% |
| Morningstar Mill Debt Costs | 18,983 | 19,305 | 19,129 | 19,197 | 19,234 | -322 | -1.67% |
| Market Square Debt Costs | 20,838 | 21,049 | 20,920 | 2,286 | 0 | -211 | -1.00% |
| Bill Burgoyne Debt Costs | 47,087 | 0 | 0 | 0 | 0 | 47,087 | 0.00% |
| Port Weller Community Centre Debt Costs | 50,776 | 0 | 0 | 0 | 0 | 50,776 | 0.00% |
| Niagara District Airport Debt Costs | 59,177 | 0 | 62,448 | 0 | 0 | 59,177 | 0.00% |
| Total Debt Repayment | 15,630,984 | 14,814,087 | 14,305,066 | 13,577,101 | 12,568,258 | 816,897 | 5.51% |

CORPORATION OF THE CITY OF ST. CATHARINES
DEBENTURE DEBT AND ANNUAL CHARGES - 2021
CLASSIFICATION BY BY-LAW

| | | | | 2021 DEBT CHARGES | | |
|----------------|--|----------|---|-------------------|----------------|------------------|
| BY-LAW NUMBER | DESCRIPTION | Maturity | PRINCIPAL | PRINCIPAL | INTEREST | TOTAL |
| | | | YEAR OF FINAL OUTSTANDING DEC. 31, 2020 | | | |
| 110-2011 | Kiwanis Aquatic Centre | 2031 | 7,391,359 | 552,736 | 272,218 | 824,953 |
| 110-2011 | New Library Facility - Grantham branch | 2031 | 1,128,063 | 84,358 | 41,545 | 125,903 |
| | | | 8,519,422 | 637,093 | 313,763 | 950,856 |
| 2017-53 5&10yr | Carlisle St Garage demolition | 2027 | 1,076,588 | 145,058 | 20,498 | 165,556 |
| 2017-53 5&10yr | 2016 Resurfacing Program | 2027 | 1,019,065 | 137,357 | 19,410 | 156,767 |
| 2017-53 5&10yr | Queenston St P13-066 | 2027 | 1,238,724 | 166,937 | 23,590 | 190,527 |
| 2017-53 5&10yr | Queenston St P13-066 | 2027 | 623,360 | 84,072 | 11,880 | 95,953 |
| 2017-53 5&10yr | Montebello Park-iron fencing | 2027 | 75,432 | 10,130 | 1,431 | 11,561 |
| 2017-53 5&10yr | Montebello Park-accessible walkway | 2027 | 48,090 | 6,478 | 915 | 7,394 |
| 2017-53 5&10yr | TES/PRCS Operations Consolidation | 2027 | 2,955,024 | 398,055 | 56,249 | 454,304 |
| 2017-53 5&10yr | Centennial Park Upgrades-Phase 4 | 2027 | 125,318 | 17,021 | 2,405 | 19,426 |
| 2017-53 5&10yr | Lancaster Park Upgrades | 2027 | 716,940 | 96,632 | 13,655 | 110,287 |
| 2017-53 5&10yr | Lakeside Park Upgrades | 2027 | 232,330 | 31,406 | 4,438 | 35,844 |
| 2017-53 5&10yr | Lakeside Park-electrical upgrades | 2027 | 277,623 | 37,472 | 5,295 | 42,767 |
| 2017-53 5&10yr | West Park site improvements | 2027 | 338,942 | 45,585 | 6,442 | 52,026 |
| 2017-53 5&10yr | BBA - ceiling/dehumidification | 2027 | 51,887 | 6,891 | 974 | 7,864 |
| 2017-53 5&10yr | Welland Canal Fallen Workers | 2027 | 209,785 | 28,166 | 3,980 | 32,147 |
| 2017-53 5&10yr | Seymour Hannah rink improvements | 2027 | 822,487 | 110,177 | 15,569 | 125,747 |
| 2017-53 5&10yr | Transit-2017 capital items | 2027 | 319,635 | 42,949 | 6,069 | 49,018 |
| 2017-53 5&10yr | Technology Upgrades-Payroll/HRIS | 2022 | 217,805 | 107,983 | 15,259 | 123,243 |
| | | | 10,349,035 | 1,472,368 | 208,061 | 1,680,429 |
| 2018-54 | 2015 New Sidewalk Construction | 2028 | 198,406 | 22,517 | 5,515 | 28,032 |
| 2018-54 | 2016 New Sidewalk Construction | 2028 | 221,377 | 25,115 | 6,152 | 31,266 |
| 2018-54 | 2017 Resurfacing program | 2028 | 95,932 | 10,882 | 2,665 | 13,547 |
| 2018-54 | Geneva St/Carlton St Intersection | 2028 | 33,620 | 3,812 | 934 | 4,745 |
| 2018-54 | Churchill Street reconstruction | 2028 | 295,159 | 33,491 | 8,203 | 41,695 |
| 2018-54 | Ridgewood Rd Reconstruction | 2028 | 264,003 | 29,956 | 7,338 | 37,294 |
| 2018-54 | Lowell Avenue P15-065 | 2028 | 608,360 | 69,027 | 16,908 | 85,934 |
| 2018-54 | Moffatt Street P15-066 | 2028 | 300,118 | 34,045 | 8,339 | 42,383 |
| 2018-54 | Third Street Louth P15-067 | 2028 | 258,283 | 29,295 | 7,176 | 36,471 |
| 2018-54 | Third Street Louth P15-067 | 2028 | 413,240 | 46,879 | 11,483 | 58,361 |
| 2018-54 | Lorne Street Reconstruction P14-067 | 2028 | 646,909 | 73,392 | 17,977 | 91,368 |
| 2018-54 | Carlisle St/St Paul St Reconstruction | 2028 | 523,929 | 59,436 | 14,558 | 73,994 |
| 2018-54 | Ontario Street Storm sewers P15-001 | 2028 | 112,331 | 12,742 | 3,121 | 15,863 |
| 2018-54 | Tunis/Valley Storm sewers P15-003 | 2028 | 161,940 | 18,367 | 4,499 | 22,866 |
| 2018-54 | Catchbasin Installation P15-006 | 2028 | 24,584 | 2,797 | 685 | 3,483 |

CORPORATION OF THE CITY OF ST. CATHARINES
DEBENTURE DEBT AND ANNUAL CHARGES - 2021
CLASSIFICATION BY BY-LAW

| | | | | 2021 DEBT CHARGES | | |
|---------------|--|----------|---|-------------------|----------------|------------------|
| BY-LAW NUMBER | DESCRIPTION | Maturity | PRINCIPAL | PRINCIPAL | INTEREST | TOTAL |
| | | | YEAR OF FINAL OUTSTANDING DEC. 31, 2020 | | | |
| 2018-54 | Extraneous Flow/Data Collection | 2028 | 527,214 | 59,805 | 14,649 | 74,453 |
| 2018-54 | Catchbasin Installation P16-006 | 2028 | 45,091 | 5,118 | 1,254 | 6,372 |
| 2018-54 | Hartzel rd Storm Sewers P16-008 | 2028 | 150,850 | 17,122 | 4,194 | 21,316 |
| 2018-54 | Churchill Street Storm sewers P16-062 | 2028 | 40,162 | 4,565 | 1,118 | 5,683 |
| 2018-54 | Oakdale Ave Catchbasin P17-065 | 2028 | 51,662 | 5,856 | 1,434 | 7,290 |
| 2018-54 | Parkwood Dr Catchbasin P17-080 | 2028 | 49,198 | 5,579 | 1,367 | 6,946 |
| 2018-54 | Leeper St/McDonald reconstruction | 2028 | 451,158 | 51,182 | 12,537 | 63,719 |
| 2018-54 | Barnes/Brighton/Lailey watermain | 2028 | 298,198 | 33,829 | 8,286 | 42,116 |
| 2018-54 | Oakdale Avenue watermain | 2028 | 165,637 | 18,782 | 4,601 | 23,383 |
| 2018-54 | Burleigh Hill/Glendale Ave CSO | 2028 | 2,301,823 | 261,136 | 63,963 | 325,100 |
| 2018-54 | Michigan Avenue CSO | 2028 | 150,850 | 17,122 | 4,194 | 21,316 |
| 2018-54 | Victoria Lawn Cemetery Admin Building | 2028 | 1,365,165 | 154,868 | 37,934 | 192,802 |
| 2018-54 | Market Square Roof Replacmeent | 2028 | 147,594 | 16,738 | 4,100 | 20,838 |
| 2018-54 | Old Courthouse - exterior stairs | 2028 | 73,782 | 8,377 | 2,052 | 10,428 |
| 2018-54 | RCS Administration Bldg-washroom-Consolidation | 2028 | 125,445 | 14,233 | 3,486 | 17,719 |
| 2018-54 | RCS Administration Bldg-design-Consolidation | 2028 | 110,688 | 12,557 | 3,076 | 15,633 |
| 2018-54 | RCS Administration Bldg-Consolidation | 2028 | 664,130 | 75,344 | 18,455 | 93,799 |
| 2018-54 | Merritton Community centre HVAC | 2028 | 590,347 | 66,967 | 16,403 | 83,370 |
| 2018-54 | Lakeside Park Improvements | 2028 | 664,130 | 75,344 | 18,455 | 93,799 |
| 2018-54 | Seymour Hannah - Rink Floor phase 2 | 2028 | 1,416,684 | 160,724 | 39,368 | 200,092 |
| | | | 13,548,000 | 1,537,000 | 376,476 | 1,913,476 |
| 2019-59- 10yr | Firehall #1 - radio upgrade phase 2 | 2029 | 2,536,742 | 259,391 | 53,135 | 312,526 |
| 2019-59- 10yr | Downtown Street System Conversion-phase 2 | 2029 | 1,875,358 | 191,735 | 39,276 | 231,011 |
| 2019-59- 10yr | Third Street Louth | 2029 | 1,716,560 | 175,491 | 35,949 | 211,440 |
| 2019-59- 10yr | Burleigh Hill and Glendale CSO | 2029 | 1,227,480 | 125,486 | 25,705 | 151,192 |
| 2019-59- 10yr | Ontario St. Garage partial Stairwell/Elevator Improv | 2029 | 756,494 | 77,334 | 15,842 | 93,176 |
| 2019-59- 10yr | Ontario St. Garage partial Stairwell/Elevator Improv | 2029 | 613,733 | 62,751 | 12,854 | 75,605 |
| 2019-59- 10yr | Downtown Street System Conversion-phase 3 | 2029 | 551,912 | 56,422 | 11,558 | 67,980 |
| 2019-59- 10yr | Arena Improvement Program, 2019 | 2029 | 551,912 | 56,422 | 11,558 | 67,980 |
| 2019-59- 10yr | 2018 Road Resurfacing Program | 2029 | 487,062 | 49,797 | 10,201 | 59,998 |
| 2019-59- 10yr | Lake St Service Centre-bldg repairs | 2029 | 450,070 | 46,018 | 9,427 | 55,445 |
| 2019-59- 10yr | Clarendon/Ferndale | 2029 | 413,702 | 42,298 | 8,665 | 50,963 |
| 2019-59- 10yr | St George Street | 2029 | 363,694 | 37,185 | 7,617 | 44,802 |
| 2019-59- 10yr | Burgoyne Bridge-landscaping/cultural interpretation | 2029 | 351,881 | 35,970 | 7,368 | 43,338 |
| 2019-59- 10yr | LSSC Bay 1/Admin area roof/fall arrest | 2029 | 327,326 | 33,465 | 6,855 | 40,320 |
| 2019-59- 10yr | 2017 New Sidewalk Construction | 2029 | 245,502 | 25,091 | 5,140 | 30,231 |

CORPORATION OF THE CITY OF ST. CATHARINES
DEBENTURE DEBT AND ANNUAL CHARGES - 2021
CLASSIFICATION BY BY-LAW

| | | | | 2021 DEBT CHARGES | | |
|---------------|---|----------|---|-------------------|----------------|------------------|
| BY-LAW NUMBER | DESCRIPTION | Maturity | PRINCIPAL | PRINCIPAL | INTEREST | TOTAL |
| | | | YEAR OF FINAL OUTSTANDING DEC. 31, 2020 | | | |
| 2019-59- 10yr | 2018 Bridge Structural Maintenance | 2029 | 245,502 | 25,091 | 5,140 | 30,231 |
| 2019-59- 10yr | Ontario St. Garage partial Stairwell/Elevator Improv | 2029 | 220,947 | 22,587 | 4,627 | 27,213 |
| 2019-59- 10yr | LSSC-replace garage doors-phase 1 | 2029 | 204,582 | 20,912 | 4,284 | 25,196 |
| 2019-59- 10yr | Airport 2017 Capital Grant | 2029 | 203,330 | 20,793 | 4,259 | 25,053 |
| 2019-59- 10yr | Russell Ave Community Centre - family washroom | 2029 | 180,028 | 18,407 | 3,771 | 22,178 |
| 2019-59- 10yr | Downtown Street System Conversion | 2029 | 163,663 | 16,733 | 3,428 | 20,160 |
| 2019-59- 10yr | Russell Ave Community Centre - structural | 2029 | 163,663 | 16,733 | 3,428 | 20,160 |
| 2019-59- 10yr | Airport 2019 Capital Grant | 2029 | 148,939 | 15,221 | 3,118 | 18,339 |
| 2019-59- 10yr | Airport 2018 Capital Grant | 2029 | 128,208 | 13,101 | 2,684 | 15,785 |
| 2019-59- 10yr | Kiwanis Aquatic Centre-2018 projects | 2029 | 98,204 | 10,034 | 2,055 | 12,089 |
| 2019-59- 10yr | LSSC - fire alarm system replacement | 2029 | 81,839 | 8,359 | 1,712 | 10,071 |
| 2019-59- 10yr | Kiwanis Aquatic Centre-lighting retrofit | 2029 | 66,373 | 6,788 | 1,390 | 8,178 |
| 2019-59- 10yr | Bogart St Splashpad - additional funds | 2029 | 52,733 | 5,395 | 1,105 | 6,500 |
| 2019-59- 10yr | Lancaster Park-Diamond 1 washroom access'ty | 2029 | 40,919 | 4,179 | 856 | 5,036 |
| 2019-59- 10yr | Russell Ave Community centre-facility study | 2029 | 28,193 | 2,875 | 589 | 3,464 |
| | | | 14,496,550 | 1,482,065 | 303,595 | 1,785,660 |
| 2019-59- 5yr | Paratransit Vehicle, 2019 - 5 yr debt | 2024 | 162,000 | 39,000 | 2,909 | 41,909 |
| | | | 162,000 | 39,000 | 2,909 | 41,909 |
| 2020-43 -10yr | Race St parking lot rehabilitation | 2030 | 315,000 | 28,481 | 3,537 | 32,018 |
| 2020-43 -10yr | 2019 Road Resurfacing program, P19-080 | 2030 | 784,420 | 70,925 | 8,808 | 79,732 |
| 2020-43 -10yr | St Paul St At William Street - Intersection And Plaza | 2030 | 40,000 | 3,617 | 449 | 4,066 |
| 2020-43 -10yr | Pelham Road Bridge, P17-123 | 2030 | 935,070 | 84,546 | 10,499 | 95,045 |
| 2020-43 -10yr | Greenwood Ave / Beatrice Street Road repairs, P16 | 2030 | 100,000 | 9,041 | 1,123 | 10,164 |
| 2020-43 -10yr | Moffatt Street Reconstruction, P15-066 | 2030 | 2,664,000 | 240,870 | 29,912 | 270,781 |
| 2020-43 -10yr | Lorne St reconstruction, P14-067 | 2030 | 252,000 | 22,786 | 2,830 | 25,615 |
| 2020-43 -10yr | Glenwood Ave/South Dr Reconstruction P17-063 | 2030 | 160,000 | 14,466 | 1,796 | 16,263 |
| 2020-43 -10yr | 2020 Resurfacing Program, P20-080 | 2030 | 382,460 | 34,580 | 4,294 | 38,874 |
| 2020-43 -10yr | Cumming/Kent Reconstruction Sanitary Sewers P17 | 2030 | 120,500 | 10,895 | 1,353 | 12,248 |
| 2020-43 -10yr | Russell/Woodland Sanitary Sewer P17-066 | 2030 | 310,000 | 28,029 | 3,481 | 31,509 |
| 2020-43 -10yr | Francis Creek Drain improvements - P15-007 | 2030 | 1,077,000 | 97,378 | 12,093 | 109,471 |
| 2020-43 -10yr | Lowell Avenue Storm Sewer Imprv., P15-065 | 2030 | 28,500 | 2,577 | 320 | 2,897 |
| 2020-43 -10yr | Rodger Street / Sharon Street, Storm Sewer Constr | 2030 | 495,000 | 44,756 | 5,558 | 50,314 |
| 2020-43 -10yr | St George Street - Catch Basin Install.P16-063 | 2030 | 78,000 | 7,052 | 876 | 7,928 |
| 2020-43 -10yr | Glenwood /South Reconstructn-Combined Sewer Se | 2030 | 442,110 | 39,974 | 4,964 | 44,938 |
| 2020-43 -10yr | St. Davids Rd. (RR#71) Reconstruction RN20-std | 2030 | 338,000 | 30,561 | 3,795 | 34,356 |
| 2020-43 -10yr | St. Paul St. West (RR#81) (Bridge over CN Tracks) | 2030 | 200,000 | 18,084 | 2,246 | 20,329 |

CORPORATION OF THE CITY OF ST. CATHARINES
DEBENTURE DEBT AND ANNUAL CHARGES - 2021
CLASSIFICATION BY BY-LAW

| | | | | 2021 DEBT CHARGES | | |
|---------------|--|----------|---|-------------------|----------------|------------------|
| BY-LAW NUMBER | DESCRIPTION | Maturity | PRINCIPAL | PRINCIPAL | INTEREST | TOTAL |
| | | | YEAR OF FINAL OUTSTANDING DEC. 31, 2020 | | | |
| 2020-43 -10yr | Seymour Hannah Arena - Replace of compressor/p | 2030 | 180,000 | 16,276 | 2,021 | 18,297 |
| 2020-43 -10yr | Merritton Arena - Dehumidification system replacerr | 2030 | 99,000 | 8,951 | 1,112 | 10,063 |
| 2020-43 -10yr | Meridian Centre renewal & improvements, LED Ligt | 2030 | 360,000 | 32,550 | 4,042 | 36,592 |
| 2020-43 -10yr | Yates St. - Structural Repairs Stone Retaining Wall, | 2030 | 315,000 | 28,481 | 3,537 | 32,018 |
| 2020-43 -10yr | Bill Burgoyne Arena - Accessibility improv. - washro | 2030 | 261,000 | 23,599 | 2,931 | 26,529 |
| 2020-43 -10yr | Port Weller Community Centre Upgrades-Safety & . | 2030 | 499,540 | 45,167 | 5,609 | 50,776 |
| 2020-43 -10yr | Sunset Beach Phase 1 Park Design & W.C. P20-15 | 2030 | 536,000 | 48,463 | 6,018 | 54,481 |
| 2020-43 -10yr | Merritton Community Centre Roof Replacement, P1 | 2030 | 54,000 | 4,883 | 606 | 5,489 |
| 2020-43 -10yr | 2019 Shoreline Priority Program, P19-132 | 2030 | 360,000 | 32,550 | 4,042 | 36,592 |
| 2020-43 -10yr | Shoreline Protection Abby Mews - engineering & pa | 2030 | 1,350,000 | 122,062 | 15,158 | 137,219 |
| 2020-43 -5yr | Digital Signage Update | 2025 | 72,000 | 14,257 | 544 | 14,802 |
| 2020-43 -5yr | Program Registration/Rental Software upgrade | 2025 | 135,000 | 26,733 | 1,021 | 27,754 |
| 2020-43 -5yr | Network/Server Infrastructure | 2025 | 400,000 | 79,208 | 3,025 | 82,233 |
| 2020-43 -5yr | Bill Burgoyne LED lighting upgrade, P13-163 | 2025 | 100,000 | 19,802 | 756 | 20,558 |
| | | | 13,443,600 | 1,291,600 | 148,354 | 1,439,954 |
| 35-2016 | Fire Services - security-Station 4 | 2026 | 77,953 | 12,407 | 1,532 | 13,939 |
| 35-2016 | Fire Services-fuel station - Station 4 | 2026 | 22,278 | 3,543 | 437 | 3,981 |
| 35-2016 | Forest Hill sidewalk P14-068 | 2026 | 4,941 | 790 | 98 | 887 |
| 35-2016 | Lower Level Parking Lot | 2026 | 278,457 | 44,297 | 5,468 | 49,765 |
| 35-2016 | Catherine Street P14-001 | 2026 | 216,564 | 34,457 | 4,254 | 38,711 |
| 35-2016 | 2015 Resurfacing Program-Part 2 | 2026 | 461,624 | 73,433 | 9,065 | 82,499 |
| 35-2016 | Forest Hill Road P14-068 | 2026 | 98,996 | 15,753 | 1,945 | 17,698 |
| 35-2016 | McGuire Street P14-065 | 2026 | 918,883 | 146,187 | 18,047 | 164,233 |
| 35-2016 | Carlisle/St Paul Street P13-062 | 2026 | 1,120,580 | 178,307 | 22,012 | 200,319 |
| 35-2016 | Bridge Street P13-065 | 2026 | 102,084 | 16,247 | 2,006 | 18,252 |
| 35-2016 | Traffic Signal Hartzel/Lincoln P12-065 | 2026 | 111,391 | 17,717 | 2,187 | 19,904 |
| 35-2016 | Buckland St Sanitary Sewer P12-005 | 2026 | 804,403 | 127,976 | 15,799 | 143,775 |
| 35-2016 | Catherine Street P14-001 | 2026 | 83,554 | 13,285 | 1,640 | 14,925 |
| 35-2016 | Parnell Road P14-003 | 2026 | 154,713 | 24,606 | 3,038 | 27,643 |
| 35-2016 | George Street P14-066 | 2026 | 93,107 | 14,821 | 1,830 | 16,650 |
| 35-2016 | Lorne Street P14-067 | 2026 | 150,964 | 24,024 | 2,966 | 26,990 |
| 35-2016 | Forest Hill Road P14-068 | 2026 | 154,713 | 24,606 | 3,038 | 27,643 |
| 35-2016 | Watercourse - Dick's Creek EA | 2026 | 133,670 | 21,260 | 2,625 | 23,884 |
| 35-2016 | 2012 Watercourse Review P12-129 | 2026 | 83,554 | 13,285 | 1,640 | 14,925 |
| 35-2016 | Carillon Tower Stone Repairs | 2026 | 37,145 | 5,902 | 729 | 6,630 |
| 35-2016 | Lancaster Park Field Lighting | 2026 | 361,969 | 57,593 | 7,110 | 64,703 |

CORPORATION OF THE CITY OF ST. CATHARINES
DEBENTURE DEBT AND ANNUAL CHARGES - 2021
CLASSIFICATION BY BY-LAW

| | | | | 2021 DEBT CHARGES | | |
|---------------|---------------------------------------|----------|---|-------------------|----------------|------------------|
| BY-LAW NUMBER | DESCRIPTION | Maturity | PRINCIPAL | PRINCIPAL | INTEREST | TOTAL |
| | | | YEAR OF FINAL OUTSTANDING DEC. 31, 2020 | | | |
| 35-2016 | Happy Rolphs Bird Sanctuary | 2026 | 256,179 | 40,754 | 5,031 | 45,785 |
| 35-2016 | Centennial Park Upgrades-phase 2 | 2026 | 108,303 | 17,223 | 2,126 | 19,349 |
| 35-2016 | West Park Pool Demolition | 2026 | 278,457 | 44,297 | 5,468 | 49,765 |
| 35-2016 | Pearson Park washroom P13-172 | 2026 | 256,179 | 40,754 | 5,031 | 45,785 |
| 35-2016 | Powerview Avenue-Parking Lot P13-138 | 2026 | 123,745 | 19,691 | 2,431 | 22,122 |
| 35-2016 | Arena Improvement Program P15-163 | 2026 | 194,903 | 31,012 | 3,828 | 34,841 |
| 35-2016 | 2014 Accessibility Program P14-065 | 2026 | 38,998 | 6,198 | 765 | 6,963 |
| 35-2016 | Museum- Security Upgrades | 2026 | 55,674 | 8,864 | 1,094 | 9,958 |
| 35-2016 | Museum-retaining wall and trellis | 2026 | 111,306 | 17,717 | 2,187 | 19,904 |
| | | | 6,895,283 | 1,097,003 | 135,426 | 1,232,429 |
| 69-2015 | Meridian Centre | 2045 | 24,207,689 | 618,981 | 831,869 | 1,450,850 |
| | | | 24,207,689 | 618,981 | 831,869 | 1,450,850 |
| 72-2013 | 2011 Resurfacing Program Part 2A | 2023 | 145,675 | 47,477 | 4,414 | 51,891 |
| 72-2013 | 2011 Resurfacing Program Part 4 | 2023 | 210,437 | 68,576 | 6,375 | 74,951 |
| 72-2013 | 2011 Resurfacing Program Part 3 | 2023 | 278,369 | 90,740 | 8,436 | 99,176 |
| 72-2013 | LSSC Building repairs | 2023 | 675,874 | 220,305 | 20,481 | 240,786 |
| 72-2013 | Abbey/Masefield P11-065 | 2023 | 26,863 | 8,758 | 814 | 9,572 |
| 72-2013 | Church/Geneva/Niagara/St Paul P10-100 | 2023 | 61,840 | 20,150 | 1,873 | 22,023 |
| 72-2013 | Junking Street storm sewer P11-001 | 2023 | 73,125 | 23,850 | 2,217 | 26,067 |
| 72-2013 | Glen Avenue storm sewer P11-002 | 2023 | 22,644 | 7,388 | 687 | 8,075 |
| 72-2013 | Mildred Avenue storm sewer P11-062 | 2023 | 146,974 | 47,899 | 4,453 | 52,352 |
| 72-2013 | Jones Street storm sewer P11-064 | 2023 | 58,270 | 18,991 | 1,766 | 20,757 |
| 72-2013 | Glen Park Dr storm sewer P12-009 | 2023 | 12,982 | 4,215 | 392 | 4,607 |
| 72-2013 | Walker's Creek Reb'n P09-130 | 2023 | 208,165 | 67,838 | 6,307 | 74,145 |
| 72-2013 | Bunting Rd watermain P09-107 | 2023 | 349,621 | 113,946 | 10,593 | 124,539 |
| 72-2013 | City Hall Electrical upgrade P10-157 | 2023 | 249,883 | 81,455 | 7,573 | 89,028 |
| 72-2013 | Morningstar Mill P11-149 | 2023 | 28,486 | 9,285 | 863 | 10,148 |
| 72-2013 | Pearson Park Electrical P11-167 | 2023 | 8,763 | 2,845 | 265 | 3,110 |
| 72-2013 | Lock 3 Museum Roof Replacement | 2023 | 29,135 | 9,496 | 883 | 10,378 |
| 72-2013 | Fire Hall #4 design P09-159 | 2023 | 87,405 | 28,486 | 2,648 | 31,135 |
| 72-2013 | Fire Hall #4 construction P09-159 | 2023 | 917,567 | 299,137 | 27,810 | 326,948 |
| | | | 3,592,078 | 1,170,838 | 108,850 | 1,279,689 |
| 73-2012 | 2008 Sidewalk Construction Program | 2022 | 59,400 | 29,292 | 1,446 | 30,738 |
| 73-2012 | 2009 Sidewalk Construction Program | 2022 | 47,545 | 23,430 | 1,157 | 24,587 |
| 73-2012 | Parnell Rd Sidewalk P09-063 | 2022 | 10,401 | 5,091 | 251 | 5,342 |
| 73-2012 | Margery Rd reconstruction P10-001 | 2022 | 65,849 | 32,429 | 1,601 | 34,030 |

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DEBENTURE DEBT AND ANNUAL CHARGES - 2021
CLASSIFICATION BY BY-LAW

| | | | | 2021 DEBT CHARGES | | |
|---------------|--|----------|---|-------------------|----------------|------------------|
| BY-LAW NUMBER | DESCRIPTION | Maturity | PRINCIPAL | PRINCIPAL | INTEREST | TOTAL |
| | | | YEAR OF FINAL OUTSTANDING DEC. 31, 2020 | | | |
| 73-2012 | 2010 Resurfacing Prgm Part 3 P10-060 | 2022 | 253,255 | 124,728 | 6,157 | 130,885 |
| 73-2012 | 2010 Resurfacing Prgm Part 4 P10-061 | 2022 | 143,155 | 70,497 | 3,480 | 73,977 |
| 73-2012 | Jarrow Rd Reconstruction P10-062 | 2022 | 21,858 | 10,730 | 530 | 11,259 |
| 73-2012 | Clayburn Avenue reconstruction P10-063 | 2022 | 43,991 | 21,699 | 1,071 | 22,770 |
| 73-2012 | Geneva St Part 2 reconstruction P09-062 | 2022 | 220,461 | 108,565 | 5,359 | 113,924 |
| 73-2012 | Parnell Rd reconstruction P09-063 | 2022 | 135,389 | 66,709 | 3,293 | 70,002 |
| 73-2012 | 2009 Resurfacing Part 1A P09-080 | 2022 | 35,291 | 17,346 | 856 | 18,202 |
| 73-2012 | Gregory Rd reconstruction P08-062 | 2022 | 99,041 | 48,815 | 2,410 | 51,224 |
| 73-2012 | Dianne/Rockwood Ave P08-064 | 2022 | 101,017 | 49,792 | 2,458 | 52,250 |
| 73-2012 | Lakeport Rd reconstruction P07-062 | 2022 | 94,691 | 46,638 | 2,302 | 48,940 |
| 73-2012 | Cameron/Laird storm sewer P07-003 | 2022 | 100,221 | 49,346 | 2,436 | 51,782 |
| 73-2012 | Dianne/Rockwood storm sewer P08-064 | 2022 | 77,046 | 37,965 | 1,874 | 39,839 |
| 73-2012 | Blair Crescent storm sewer P08-001 | 2022 | 27,525 | 13,558 | 669 | 14,227 |
| 73-2012 | Geneva St Part 2 storm sewer P09-062 | 2022 | 128,803 | 63,452 | 3,132 | 66,585 |
| 73-2012 | Parnell Rd Storm sewer P09-063 | 2022 | 92,455 | 45,558 | 2,249 | 47,807 |
| 73-2012 | Gregory Rd storm sewer P08-062 | 2022 | 61,636 | 30,372 | 1,499 | 31,871 |
| 73-2012 | Margery Avenue storm sewer P10-001 | 2022 | 96,928 | 47,718 | 2,356 | 50,073 |
| 73-2012 | Church/Queen St storm sewer P10-002 | 2022 | 101,277 | 49,895 | 2,463 | 52,358 |
| 73-2012 | Clayburn Ave storm sewer P10-063 | 2022 | 29,762 | 14,638 | 723 | 15,360 |
| 73-2012 | Welland Avenue P10-104 - water | 2022 | 115,132 | 56,716 | 2,800 | 59,516 |
| 73-2012 | Welland Avenue P10-104 - sanitary | 2022 | 87,005 | 42,850 | 2,115 | 44,965 |
| 73-2012 | Welland Avenue P10-104 - storm | 2022 | 38,377 | 18,905 | 933 | 19,839 |
| 73-2012 | Welland Avenue P10-104 - sidewalk | 2022 | 15,376 | 7,559 | 373 | 7,932 |
| 73-2012 | Court/Geneva/Ontario/Welland-storm | 2022 | 172,917 | 85,134 | 4,203 | 89,337 |
| 73-2012 | Court/Geneva/Ontario/Welland-sidewalk | 2022 | 138,284 | 68,114 | 3,362 | 71,477 |
| 73-2012 | Court/Geneva/Ontario/Welland-Sanitary CSO | 2022 | 34,633 | 17,020 | 840 | 17,860 |
| 73-2012 | City Hall - electrical upgrade | 2022 | 178,323 | 87,860 | 4,337 | 92,197 |
| 73-2012 | City Hall - foundation/stone work | 2022 | 79,282 | 39,045 | 1,927 | 40,972 |
| 73-2012 | Happy Rolph's Pond Rehabilitation | 2022 | 23,834 | 11,707 | 578 | 12,285 |
| 73-2012 | Sportsfield Development P09-131 | 2022 | 237,846 | 117,135 | 5,782 | 122,917 |
| 73-2012 | Sportsfield Development additional funding | 2022 | 99,041 | 48,815 | 2,410 | 51,224 |
| 73-2012 | Kiwanis Artificial Turf field-amenities | 2022 | 64,271 | 31,675 | 1,564 | 33,238 |
| 73-2012 | Garden City Golf Course-Maintenance Building | 2022 | 148,685 | 73,205 | 3,614 | 76,819 |
| | | | 3,480,000 | 1,714,000 | 84,612 | 1,798,612 |
| 75-2010 | Carlisle Parking Garage | 2040 | 7,525,343 | 180,799 | 485,333 | 666,132 |
| | | | 7,525,343 | 180,799 | 485,333 | 666,132 |

CORPORATION OF THE CITY OF ST. CATHARINES
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| BY-LAW NUMBER | DESCRIPTION | Maturity | PRINCIPAL YEAR OF FINAL OUTSTANDING DEC. 31, 2020 | 2021 DEBT CHARGES | | |
|---------------|--|----------|---|-------------------|----------|---------|
| | | | | PRINCIPAL | INTEREST | TOTAL |
| 75-2015 | Centennial Library - Plaza Upgrades | 2025 | 381,026 | 72,732 | 8,770 | 81,502 |
| 75-2015 | Fire Services-Radio Upgrade project | 2025 | 650,245 | 124,104 | 14,964 | 139,068 |
| 75-2015 | Fire Services-replace generator Station 1 | 2025 | 104,524 | 19,956 | 2,406 | 22,362 |
| 75-2015 | 2013 Sidewalk Construction Program | 2025 | 75,761 | 14,472 | 1,745 | 16,217 |
| 75-2015 | Lakeshore Rd RN12-07 new Sidewalk | 2025 | 75,761 | 14,472 | 1,745 | 16,217 |
| 75-2015 | 2014 Resurfacing Program-Part 2 | 2025 | 298,465 | 56,964 | 6,868 | 63,832 |
| 75-2015 | George Street P14-066 | 2025 | 172,461 | 32,928 | 3,970 | 36,898 |
| 75-2015 | 2014 Resurfacing Program - Part 4 | 2025 | 30,811 | 5,892 | 710 | 6,602 |
| 75-2015 | Wilson Street P13-064 | 2025 | 103,500 | 19,752 | 2,382 | 22,134 |
| 75-2015 | Bridge Street P13-065 | 2025 | 138,521 | 26,436 | 3,188 | 29,624 |
| 75-2015 | Third Street Louth P13-068 | 2025 | 60,114 | 11,472 | 1,383 | 12,855 |
| 75-2015 | Rampart Drive P13-070 | 2025 | 85,207 | 16,260 | 1,961 | 18,221 |
| 75-2015 | The Parkway P13-171 | 2025 | 247,256 | 47,184 | 5,689 | 52,873 |
| 75-2015 | The Parkway P13-171-01 bury hydro lines | 2025 | 235,222 | 44,892 | 5,413 | 50,305 |
| 75-2015 | Catchbasin Lead Installation, 2007 | 2025 | 39,175 | 7,488 | 903 | 8,391 |
| 75-2015 | Harcove/Rabukah/Thompson P11-003 | 2025 | 123,898 | 23,640 | 2,850 | 26,490 |
| 75-2015 | Albany/Bowstead/Glenholme P11-004 | 2025 | 238,351 | 45,492 | 5,485 | 50,977 |
| 75-2015 | Lake Street | 2025 | 126,487 | 24,144 | 2,911 | 27,055 |
| 75-2015 | Eastchester Drain Improvement P13-001 | 2025 | 431,752 | 82,404 | 9,936 | 92,340 |
| 75-2015 | Wilson Street P13-064 | 2025 | 64,808 | 12,372 | 1,492 | 13,864 |
| 75-2015 | Bridge Street P13-065 | 2025 | 55,420 | 10,572 | 1,275 | 11,847 |
| 75-2015 | Buckland Sewer P12-005 | 2025 | 152,604 | 29,136 | 3,513 | 32,649 |
| 75-2015 | Walkers Creek Class EA ST07-21 | 2025 | 53,855 | 10,272 | 1,239 | 11,511 |
| 75-2015 | Victoria Lawn Cemetery Rd Improvements | 2025 | 940,829 | 179,556 | 21,650 | 201,206 |
| 75-2015 | City Hall Electrical Upgrade P10-157 | 2025 | 192,860 | 36,816 | 4,439 | 41,255 |
| 75-2015 | City Hall Washroom Upgrades P09-144 | 2025 | 75,278 | 14,364 | 1,732 | 16,096 |
| 75-2015 | Morningstar Mill Bridge Reha P09-164 | 2025 | 41,280 | 7,884 | 951 | 8,835 |
| 75-2015 | City Hall Clerks Accessible Counter | 2025 | 9,388 | 1,800 | 217 | 2,017 |
| 75-2015 | Dunlop Drive Seniors Centre parking lot | 2025 | 169,332 | 32,328 | 3,898 | 36,226 |
| 75-2015 | Dunlop Drive Seniors Centre washroom | 2025 | 133,827 | 25,536 | 3,079 | 28,615 |
| 75-2015 | West St Catharines Senior Centre parking lot | 2025 | 47,056 | 8,976 | 1,082 | 10,058 |
| 75-2015 | West St Catharines Senior Centre washroom | 2025 | 82,077 | 15,660 | 1,888 | 17,548 |
| 75-2015 | Pan American Games commitment, 2012 | 2025 | 171,523 | 32,748 | 3,949 | 36,697 |
| 75-2015 | Burgoyne Woods water service P09-157 | 2025 | 64,808 | 12,372 | 1,492 | 13,864 |
| 75-2015 | Russell Avenue Community Centre roof | 2025 | 44,410 | 8,484 | 1,023 | 9,507 |
| 75-2015 | Merritton Centennial Arena roof painting | 2025 | 23,528 | 4,488 | 541 | 5,029 |

CORPORATION OF THE CITY OF ST. CATHARINES
DEBENTURE DEBT AND ANNUAL CHARGES - 2021
CLASSIFICATION BY BY-LAW

| BY-LAW NUMBER | DESCRIPTION | YEAR OF FINAL MATURITY | 2021 DEBT CHARGES | | | |
|------------------|--|------------------------|---|-------------------|------------------|-------------------|
| | | | PRINCIPAL OUTSTANDING DEC. 31, 2020 | PRINCIPAL | INTEREST | TOTAL |
| 75-2015 | Centennial Park Upgrades | 2025 | 91,466 | 17,460 | 2,105 | 19,565 |
| 75-2015 | Memorial Park Cenotaph | 2025 | 254,113 | 48,492 | 5,847 | 54,339 |
| | | | 6,287,000 | 1,200,000 | 144,690 | 1,344,690 |
| 78-2014 | 2012 Resurfacing Program Part 2 | 2024 | 316,410 | 75,771 | 8,798 | 84,569 |
| 78-2014 | 2012 Resurfacing Program Part 3 | 2024 | 342,077 | 81,913 | 9,511 | 91,424 |
| 78-2014 | Barton Street P12-062 | 2024 | 66,269 | 15,872 | 1,843 | 17,715 |
| 78-2014 | Lake Street P12-062 | 2024 | 513,116 | 122,869 | 14,267 | 137,136 |
| 78-2014 | Mildred Avenue P11-062 | 2024 | 152,661 | 36,552 | 4,244 | 40,796 |
| 78-2014 | Emmett Road Sanitary Sewer | 2024 | 72,709 | 17,403 | 2,021 | 19,424 |
| 78-2014 | Glendale Avenue RN11-26 | 2024 | 340,780 | 81,608 | 9,476 | 91,084 |
| 78-2014 | Argyle Street P12-001 | 2024 | 96,229 | 23,034 | 2,675 | 25,709 |
| 78-2014 | Springdale Avenue P12-003 | 2024 | 47,891 | 11,468 | 1,332 | 12,799 |
| 78-2014 | Glencairn/McKenzie P12-008 | 2024 | 55,582 | 13,312 | 1,546 | 14,858 |
| 78-2014 | Barton Street P12-062 | 2024 | 105,619 | 25,290 | 2,936 | 28,227 |
| 78-2014 | Meadowvale Drive P06-211 | 2024 | 101,812 | 24,376 | 2,830 | 27,207 |
| 78-2014 | City Hall Asbestos Removal | 2024 | 7,691 | 1,844 | 214 | 2,058 |
| 78-2014 | City Hall Cladding | 2024 | 32,061 | 7,681 | 892 | 8,573 |
| 78-2014 | City Hall Boiler Replacement | 2024 | 63,273 | 15,156 | 1,760 | 16,916 |
| 78-2014 | City Hall Washroom repairs - 3rd Floor | 2024 | 123,148 | 29,489 | 3,424 | 32,913 |
| 78-2014 | Montebello Park-washroom retrofit | 2024 | 65,419 | 15,666 | 1,819 | 17,485 |
| 78-2014 | Trail Improvements, 2010 | 2024 | 38,501 | 9,212 | 1,070 | 10,282 |
| 78-2014 | IT Data Centre (Merritt Street) | 2024 | 769,663 | 184,308 | 21,400 | 205,708 |
| 78-2014 | Barton St Sidewalk | 2024 | 11,536 | 2,766 | 321 | 3,087 |
| 78-2014 | 2010 Sidewalk Construction Program P10-041 | 2024 | 115,411 | 27,665 | 3,211 | 30,876 |
| | | | 3,437,857 | 823,255 | 95,588 | 918,843 |
| 88-2004 | Four plex arena complex (SH) | 2024 | 2,963,722 | 680,765 | 139,505 | 820,270 |
| | | | 2,963,722 | 680,765 | 139,505 | 820,270 |
| Total all bylaws | | | 118,907,579 | 13,944,768 | 3,379,032 | 17,323,800 |

CORPORATION OF THE CITY OF ST. CATHARINES
DEBENTURE DEBT AND ANNUAL CHARGES - 2021
CLASSIFICATION BY FUNCTIONAL AREA

| FUNCTIONAL AREA | BY-LAW NUMBER | DESCRIPTION | YEAR OF FINAL MATURITY | PRINCIPAL OUTSTANDING DEC. 31, 2020 | 2021 DEBT CHARGES | | |
|---|----------------|--|------------------------------|---|-------------------|----------------|----------------|
| | | | | | PRINCIPAL | INTEREST | TOTAL |
| <u>AGED CARE</u> | 75-2015 | Dunlop Drive Seniors Centre parking lot | 2025 | 169,332 | 32,328 | 3,898 | 36,226 |
| | 75-2015 | Dunlop Drive Seniors Centre washroom | 2025 | 133,827 | 25,536 | 3,079 | 28,615 |
| | 75-2015 | West St Catharines Senior Centre parking lot | 2025 | 47,056 | 8,976 | 1,082 | 10,058 |
| | 75-2015 | West St Catharines Senior Centre washroom | 2025 | 82,077 | 15,660 | 1,888 | 17,548 |
| | | | | 432,292 | 82,500 | 9,947 | 92,447 |
| <u>AIRPORT</u> | 2019-59- 10yr | Airport 2017 Capital Grant | 2029 | 203,330 | 20,793 | 4,259 | 25,053 |
| | 2019-59- 10yr | Airport 2019 Capital Grant | 2029 | 148,939 | 15,221 | 3,118 | 18,339 |
| | 2019-59- 10yr | Airport 2018 Capital Grant | 2029 | 128,208 | 13,101 | 2,684 | 15,785 |
| | | | | 480,478 | 49,116 | 10,061 | 59,177 |
| <u>CEMETERY</u> | 75-2015 | Victoria Lawn Cemtery Rd Improvements | 2025 | 940,829 | 179,556 | 21,650 | 201,206 |
| | | | | 940,829 | 179,556 | 21,650 | 201,206 |
| <u>FIRE DEPARTMENT</u> | 72-2013 | Fire Hall #4 design P09-159 | 2023 | 87,405 | 28,486 | 2,648 | 31,135 |
| | 72-2013 | Fire Hall #4 construction P09-159 | 2023 | 917,567 | 299,137 | 27,810 | 326,948 |
| | 75-2015 | Fire Services-Radio Upgrade project | 2025 | 650,245 | 124,104 | 14,964 | 139,068 |
| | 75-2015 | Fire Services-replace generator Station 1 | 2025 | 104,524 | 19,956 | 2,406 | 22,362 |
| | 35-2016 | Fire Services - security-Station 4 | 2026 | 77,953 | 12,407 | 1,532 | 13,939 |
| | 35-2016 | Fire Services-fuel station - Station 4 | 2026 | 22,278 | 3,543 | 437 | 3,981 |
| | 2019-59- 10yr | Firehall #1 - radio upgrade phase 2 | 2029 | 2,536,742 | 259,391 | 53,135 | 312,526 |
| | | | | 4,396,714 | 747,025 | 102,933 | 849,958 |
| <u>GENERAL GOVERNMENT</u> | 73-2012 | City Hall - electrical upgrade | 2022 | 178,323 | 87,860 | 4,337 | 92,197 |
| | 73-2012 | City Hall - foundation/stone work | 2022 | 79,282 | 39,045 | 1,927 | 40,972 |
| | 72-2013 | City Hall Electrical upgrade P10-157 | 2023 | 249,883 | 81,455 | 7,573 | 89,028 |
| | 78-2014 | City Hall Asbestos Removal | 2024 | 7,691 | 1,844 | 214 | 2,058 |
| | 78-2014 | City Hall Cladding | 2024 | 32,061 | 7,681 | 892 | 8,573 |
| | 78-2014 | City Hall Boiler Replacement | 2024 | 63,273 | 15,156 | 1,760 | 16,916 |
| | 78-2014 | City Hall Washroom repairs - 3rd Floor | 2024 | 123,148 | 29,489 | 3,424 | 32,913 |
| | 78-2014 | IT Data Centre (Merritt Street) | 2024 | 769,663 | 184,308 | 21,400 | 205,708 |
| | 75-2015 | Centennial Library - Plaza Upgrades | 2025 | 381,026 | 72,732 | 8,770 | 81,502 |
| | 75-2015 | City Hall Electrical Upgrade P10-157 | 2025 | 192,860 | 36,816 | 4,439 | 41,255 |
| | 75-2015 | City Hall Washroom Upgrades P09-144 | 2025 | 75,278 | 14,364 | 1,732 | 16,096 |
| | 75-2015 | City Hall Clerks Accessible Counter | 2025 | 9,388 | 1,800 | 217 | 2,017 |
| | 2017-53 5&10yr | Technology Upgrades-Payroll/HRIS | 2022 | 217,805 | 107,983 | 15,259 | 123,243 |
| | 2020-43 -5yr | Digital Signage Update | 2025 | 72,000 | 14,257 | 544 | 14,802 |
| | 2020-43 -5yr | Program Registration/Rental Software upgrade | 2025 | 135,000 | 26,733 | 1,021 | 27,754 |
| | 2020-43 -5yr | Network/Server Infrastructure | 2025 | 400,000 | 79,208 | 3,025 | 82,233 |
| | | | | 2,986,680 | 800,731 | 76,534 | 877,265 |
| <u>HEALTH SERVICES</u> | 35-2016 | Carillon Tower Stone Repairs | 2026 | 37,145 | 5,902 | 729 | 6,630 |
| | 2018-54 | Victoria Lawn Cemetery Admin Building | 2028 | 1,365,165 | 154,868 | 37,934 | 192,802 |
| | | | | 1,402,310 | 160,770 | 38,662 | 199,432 |
| <u>LIBRARIES</u> | 110-2011 | New Library Facility - Grantham branch | 2031 | 1,128,063 | 84,358 | 41,545 | 125,903 |
| | | | | 1,128,063 | 84,358 | 41,545 | 125,903 |
| <u>OTHER CULTURAL FACILITIES</u> | 72-2013 | Morningstar Mill P11-149 | 2023 | 28,486 | 9,285 | 863 | 10,148 |
| | 72-2013 | Lock 3 Museum Roof Replacement | 2023 | 29,135 | 9,496 | 883 | 10,378 |
| | 75-2015 | Morningstar Mill Bridge Reha P09-164 | 2025 | 41,280 | 7,884 | 951 | 8,835 |
| | 35-2016 | Museum- Security Upgrades | 2026 | 55,674 | 8,864 | 1,094 | 9,958 |
| | 35-2016 | Museum-retaining wall and trellis | 2026 | 111,306 | 17,717 | 2,187 | 19,904 |
| | 2018-54 | Old Courthouse - exterior stairs | 2028 | 73,782 | 8,377 | 2,052 | 10,428 |

CORPORATION OF THE CITY OF ST. CATHARINES
DEBENTURE DEBT AND ANNUAL CHARGES - 2021
CLASSIFICATION BY FUNCTIONAL AREA

| CLASSIFICATION BY FUNCTIONAL AREA | | | | 2021 DEBT CHARGES | | | |
|-----------------------------------|----------------|--|------------------------------|-------------------------------|-----------|----------|-----------|
| FUNCTIONAL AREA | BY-LAW NUMBER | DESCRIPTION | YEAR OF FINAL MATURITY | PRINCIPAL OUTSTANDING DEC. | PRINCIPAL | INTEREST | TOTAL |
| | | | | 31, 2020 | | | |
| | | | | 339,664 | 61,621 | 8,030 | 69,651 |
| PARKING | 35-2016 | Lower Level Parking Lot | 2026 | 278,457 | 44,297 | 5,468 | 49,765 |
| | 2017-53 5&10yr | Carlisle St Garage demolition | 2027 | 1,076,588 | 145,058 | 20,498 | 165,556 |
| | 2019-59- 10yr | Ontario St. Garage partial Stairwell/Elevator Improv | 2029 | 756,494 | 77,334 | 15,842 | 93,176 |
| | 2019-59- 10yr | Ontario St. Garage partial Stairwell/Elevator Improv | 2029 | 613,733 | 62,751 | 12,854 | 75,605 |
| | 2019-59- 10yr | Ontario St. Garage partial Stairwell/Elevator Improv | 2029 | 220,947 | 22,587 | 4,627 | 27,213 |
| | 75-2010 | Carlisle Parking Garage | 2040 | 7,525,343 | 180,799 | 485,333 | 666,132 |
| | 2020-43 -10yr | Race St parking lot rehabilitation | 2030 | 315,000 | 28,481 | 3,537 | 32,018 |
| | | | | 10,786,562 | 561,307 | 548,159 | 1,109,466 |
| PARKS & RECREATION | 73-2012 | Happy Rolph's Pond Rehabilitation | 2022 | 23,834 | 11,707 | 578 | 12,285 |
| | 73-2012 | Sportsfield Development P09-131 | 2022 | 237,846 | 117,135 | 5,782 | 122,917 |
| | 73-2012 | Sportsfield Development additional funding | 2022 | 99,041 | 48,815 | 2,410 | 51,224 |
| | 73-2012 | Kiwanis Artificial Turf field-amenities | 2022 | 64,271 | 31,675 | 1,564 | 33,238 |
| | 73-2012 | Garden City Golf Course-Maintenance Building | 2022 | 148,685 | 73,205 | 3,614 | 76,819 |
| | 72-2013 | Pearson Park Electrical P11-167 | 2023 | 8,763 | 2,845 | 265 | 3,110 |
| | 78-2014 | Montebello Park-washroom retrofit | 2024 | 65,419 | 15,666 | 1,819 | 17,485 |
| | 78-2014 | Trail Improvements, 2010 | 2024 | 38,501 | 9,212 | 1,070 | 10,282 |
| | 88-2004 | Four plex arena complex (SH) | 2024 | 2,963,722 | 680,765 | 139,505 | 820,270 |
| | 75-2015 | Pan American Games commitment, 2012 | 2025 | 171,523 | 32,748 | 3,949 | 36,697 |
| | 75-2015 | Burgoyne Woods water service P09-157 | 2025 | 64,808 | 12,372 | 1,492 | 13,864 |
| | 75-2015 | Russell Avenue Community Centre roof | 2025 | 44,410 | 8,484 | 1,023 | 9,507 |
| | 75-2015 | Merritton Centennial Arena roof painting | 2025 | 23,528 | 4,488 | 541 | 5,029 |
| | 75-2015 | Centennial Park Upgrades | 2025 | 91,466 | 17,460 | 2,105 | 19,565 |
| | 75-2015 | Memorial Park Cenotaph | 2025 | 254,113 | 48,492 | 5,847 | 54,339 |
| | 35-2016 | Lancaster Park Field Lighting | 2026 | 361,969 | 57,593 | 7,110 | 64,703 |
| | 35-2016 | Happy Rolphs Bird Sanctuary | 2026 | 256,179 | 40,754 | 5,031 | 45,785 |
| | 35-2016 | Centennial Park Upgrades-phase 2 | 2026 | 108,303 | 17,223 | 2,126 | 19,349 |
| | 35-2016 | West Park Pool Demolition | 2026 | 278,457 | 44,297 | 5,468 | 49,765 |
| | 35-2016 | Pearson Park washroom P13-172 | 2026 | 256,179 | 40,754 | 5,031 | 45,785 |
| | 35-2016 | Powerview Avenue-Parking Lot P13-138 | 2026 | 123,745 | 19,691 | 2,431 | 22,122 |
| | 35-2016 | Arena Improvement Program P15-163 | 2026 | 194,903 | 31,012 | 3,828 | 34,841 |
| | 35-2016 | 2014 Accessibility Program P14-065 | 2026 | 38,998 | 6,198 | 765 | 6,963 |
| | 2017-53 5&10yr | Montebello Park-iron fencing | 2027 | 75,432 | 10,130 | 1,431 | 11,561 |
| | 2017-53 5&10yr | Montebello Park-accessible walkway | 2027 | 48,090 | 6,478 | 915 | 7,394 |
| | 2017-53 5&10yr | Centennial Park Upgrades-Phase 4 | 2027 | 125,318 | 17,021 | 2,405 | 19,426 |
| | 2017-53 5&10yr | Lancaster Park Upgrades | 2027 | 716,940 | 96,632 | 13,655 | 110,287 |
| | 2017-53 5&10yr | Lakeside Park Upgrades | 2027 | 232,330 | 31,406 | 4,438 | 35,844 |
| | 2017-53 5&10yr | Lakeside Park-electrical upgrades | 2027 | 277,623 | 37,472 | 5,295 | 42,767 |
| | 2017-53 5&10yr | West Park site improvements | 2027 | 338,942 | 45,585 | 6,442 | 52,026 |
| | 2017-53 5&10yr | BBA - ceiling/dehumidification | 2027 | 51,887 | 6,891 | 974 | 7,864 |
| | 2017-53 5&10yr | Welland Canal Fallen Workers | 2027 | 209,785 | 28,166 | 3,980 | 32,147 |
| | 2017-53 5&10yr | Seymour Hannah rink improvements | 2027 | 822,487 | 110,177 | 15,569 | 125,747 |
| | 2018-54 | Market Square Roof Replacmeent | 2028 | 147,594 | 16,738 | 4,100 | 20,838 |
| | 2018-54 | RCS Administration Bldg-washroom-Consolidation | 2028 | 125,445 | 14,233 | 3,486 | 17,719 |
| | 2018-54 | RCS Administration Bldg-design-Consolidation | 2028 | 110,688 | 12,557 | 3,076 | 15,633 |
| | 2018-54 | RCS Administration Bldg-Consolidation | 2028 | 664,130 | 75,344 | 18,455 | 93,799 |
| | 2018-54 | Merritton Community centre HVAC | 2028 | 590,347 | 66,967 | 16,403 | 83,370 |
| | 2018-54 | Lakeside Park Improvements | 2028 | 664,130 | 75,344 | 18,455 | 93,799 |

CORPORATION OF THE CITY OF ST. CATHARINES
DEBENTURE DEBT AND ANNUAL CHARGES - 2021
CLASSIFICATION BY FUNCTIONAL AREA

| FUNCTIONAL AREA | BY-LAW NUMBER | DESCRIPTION | YEAR OF FINAL MATURITY | PRINCIPAL OUTSTANDING DEC. 31, 2020 | 2021 DEBT CHARGES | | |
|-----------------------------|---------------|--|------------------------------|---|-------------------|------------------|------------------|
| | | | | | PRINCIPAL | INTEREST | TOTAL |
| | 2018-54 | Seymour Hannah - Rink Floor phase 2 | 2028 | 1,416,684 | 160,724 | 39,368 | 200,092 |
| | 2019-59- 10yr | Arena Improvement Program, 2019 | 2029 | 551,912 | 56,422 | 11,558 | 67,980 |
| | 2019-59- 10yr | Russell Ave Community Centre - family washroom | 2029 | 180,028 | 18,407 | 3,771 | 22,178 |
| | 2019-59- 10yr | Russell Ave Community Centre - structural | 2029 | 163,663 | 16,733 | 3,428 | 20,160 |
| | 2019-59- 10yr | Kiwanis Aquatic Centre-2018 projects | 2029 | 98,204 | 10,034 | 2,055 | 12,089 |
| | 2019-59- 10yr | Kiwanis Aquatic Centre-lighting retrofit | 2029 | 66,373 | 6,788 | 1,390 | 8,178 |
| | 2019-59- 10yr | Bogart St Splashpad - additional funds | 2029 | 52,733 | 5,395 | 1,105 | 6,500 |
| | 2019-59- 10yr | Lancaster Park-Diamond 1 washroom access'ty | 2029 | 40,919 | 4,179 | 856 | 5,036 |
| | 2019-59- 10yr | Russell Ave Community centre-facility study | 2029 | 28,193 | 2,875 | 589 | 3,464 |
| | 110-2011 | Kiwanis Aquatic Centre | 2031 | 7,391,359 | 552,736 | 272,218 | 824,953 |
| | 69-2015 | Meridian Centre | 2045 | 24,207,689 | 618,981 | 831,869 | 1,450,850 |
| | 2020-43 -5yr | Bill Burgoyne LED lighting upgrade, P13-163 | 2025 | 100,000 | 19,802 | 756 | 20,558 |
| | 2020-43 -10yr | Seymour Hannah Arena - Replace of compressor/pumps & | 2030 | 180,000 | 16,276 | 2,021 | 18,297 |
| | 2020-43 -10yr | Merritton Arena - Dehumidification system replacement, P1 | 2030 | 99,000 | 8,951 | 1,112 | 10,063 |
| | 2020-43 -10yr | Meridian Centre renewal & improvements, LED Lighting P2 | 2030 | 360,000 | 32,550 | 4,042 | 36,592 |
| | 2020-43 -10yr | Yates St. - Structural Repairs Stone Retaining Wall, P17-13 | 2030 | 315,000 | 28,481 | 3,537 | 32,018 |
| | 2020-43 -10yr | Bill Burgoyne Arena - Accessibility improv. - washrooms & c | 2030 | 261,000 | 23,599 | 2,931 | 26,529 |
| | 2020-43 -10yr | Port Weller Community Centre Upgrades-Safety & Accessit | 2030 | 499,540 | 45,167 | 5,609 | 50,776 |
| | 2020-43 -10yr | Sunset Beach Phase 1 Park Design & W.C. P20-153 | 2030 | 536,000 | 48,463 | 6,018 | 54,481 |
| | 2020-43 -10yr | Merritton Community Centre Roof Replacement, P19-135 | 2030 | 54,000 | 4,883 | 606 | 5,489 |
| | | | | 47,722,124 | 3,705,174 | 1,517,272 | 5,222,446 |
| PAVEMENT AND ROADWAY | 2020-43 -10yr | 2019 Road Resurfacing program, P19-080 | 2030 | 784,420 | 70,925 | 8,808 | 79,732 |
| | 2020-43 -10yr | St Paul St At William Street - Intersection And Plaza Imprv. | 2030 | 40,000 | 3,617 | 449 | 4,066 |
| | 2020-43 -10yr | Pelham Road Bridge, P17-123 | 2030 | 935,070 | 84,546 | 10,499 | 95,045 |
| | 2020-43 -10yr | Greenwood Ave / Beatrice Street Road repairs, P16-061 | 2030 | 100,000 | 9,041 | 1,123 | 10,164 |
| | 2020-43 -10yr | Moffatt Street Reconstruction, P15-066 | 2030 | 2,664,000 | 240,870 | 29,912 | 270,781 |
| | 2020-43 -10yr | Lorne St reconstruction, P14-067 | 2030 | 252,000 | 22,786 | 2,830 | 25,615 |
| | 2020-43 -10yr | Glenwood Ave/South Dr Reconstruction P17-063 | 2030 | 160,000 | 14,466 | 1,796 | 16,263 |
| | 2020-43 -10yr | 2020 Resurfacing Program, P20-080 | 2030 | 382,460 | 34,580 | 4,294 | 38,874 |
| | | | | 5,317,950 | 480,831 | 59,710 | 540,541 |
| PAVEMENT&ROADS | 73-2012 | Margery Rd reconstruction P10-001 | 2022 | 65,849 | 32,429 | 1,601 | 34,030 |
| | 73-2012 | 2010 Resurfacing Prgm Part 3 P10-060 | 2022 | 253,255 | 124,728 | 6,157 | 130,885 |
| | 73-2012 | 2010 Resurfacing Prgm Part 4 P10-061 | 2022 | 143,155 | 70,497 | 3,480 | 73,977 |
| | 73-2012 | Jarrow Rd Reconstruction P10-062 | 2022 | 21,858 | 10,730 | 530 | 11,259 |
| | 73-2012 | Clayburn Avenue reconstruction P10-063 | 2022 | 43,991 | 21,699 | 1,071 | 22,770 |
| | 73-2012 | Geneva St Part 2 reconstruction P09-062 | 2022 | 220,461 | 108,565 | 5,359 | 113,924 |
| | 73-2012 | Parnell Rd reconstruction P09-063 | 2022 | 135,389 | 66,709 | 3,293 | 70,002 |
| | 73-2012 | 2009 Resurfacing Part 1A P09-080 | 2022 | 35,291 | 17,346 | 856 | 18,202 |
| | 73-2012 | Gregory Rd reconstruction P08-062 | 2022 | 99,041 | 48,815 | 2,410 | 51,224 |
| | 73-2012 | Dianne/Rockwood Ave P08-064 | 2022 | 101,017 | 49,792 | 2,458 | 52,250 |
| | 73-2012 | Lakeport Rd reconstruction P07-062 | 2022 | 94,691 | 46,638 | 2,302 | 48,940 |
| | 72-2013 | 2011 Resurfacing Program Part 2A | 2023 | 145,675 | 47,477 | 4,414 | 51,891 |
| | 72-2013 | 2011 Resurfacing Program Part 4 | 2023 | 210,437 | 68,576 | 6,375 | 74,951 |
| | 72-2013 | 2011 Resurfacing Program Part 3 | 2023 | 278,369 | 90,740 | 8,436 | 99,176 |
| | 72-2013 | LSSC Building repairs | 2023 | 675,874 | 220,305 | 20,481 | 240,786 |
| | 72-2013 | Abbey/Masefield P11-065 | 2023 | 26,863 | 8,758 | 814 | 9,572 |
| | 78-2014 | 2012 Resurfacing Program Part 2 | 2024 | 316,410 | 75,771 | 8,798 | 84,569 |
| | 78-2014 | 2012 Resurfacing Program Part 3 | 2024 | 342,077 | 81,913 | 9,511 | 91,424 |

CORPORATION OF THE CITY OF ST. CATHARINES
DEBENTURE DEBT AND ANNUAL CHARGES - 2021
CLASSIFICATION BY FUNCTIONAL AREA

| FUNCTIONAL AREA | BY-LAW NUMBER | DESCRIPTION | YEAR OF FINAL MATURITY | PRINCIPAL OUTSTANDING DEC. 31, 2020 | 2021 DEBT CHARGES | | |
|---|----------------|---|------------------------------|---|-------------------|----------------|------------------|
| | | | | | PRINCIPAL | INTEREST | TOTAL |
| | 78-2014 | Barton Street P12-062 | 2024 | 66,269 | 15,872 | 1,843 | 17,715 |
| | 78-2014 | Lake Street P12-062 | 2024 | 513,116 | 122,869 | 14,267 | 137,136 |
| | 78-2014 | Mildred Avenue P11-062 | 2024 | 152,661 | 36,552 | 4,244 | 40,796 |
| | 75-2015 | 2014 Resurfacing Program-Part 2 | 2025 | 298,465 | 56,964 | 6,868 | 63,832 |
| | 75-2015 | George Street P14-066 | 2025 | 172,461 | 32,928 | 3,970 | 36,898 |
| | 75-2015 | 2014 Resurfacing Program - Part 4 | 2025 | 30,811 | 5,892 | 710 | 6,602 |
| | 75-2015 | Wilson Street P13-064 | 2025 | 103,500 | 19,752 | 2,382 | 22,134 |
| | 75-2015 | Bridge Street P13-065 | 2025 | 138,521 | 26,436 | 3,188 | 29,624 |
| | 75-2015 | Third Street Louth P13-068 | 2025 | 60,114 | 11,472 | 1,383 | 12,855 |
| | 75-2015 | Rampart Drive P13-070 | 2025 | 85,207 | 16,260 | 1,961 | 18,221 |
| | 75-2015 | The Parkway P13-171 | 2025 | 247,256 | 47,184 | 5,689 | 52,873 |
| | 75-2015 | The Parkway P13-171-01 bury hydro lines | 2025 | 235,222 | 44,892 | 5,413 | 50,305 |
| | 35-2016 | Catherine Street P14-001 | 2026 | 216,564 | 34,457 | 4,254 | 38,711 |
| | 35-2016 | 2015 Resurfacing Program-Part 2 | 2026 | 461,624 | 73,433 | 9,065 | 82,499 |
| | 35-2016 | Forest Hill Road P14-068 | 2026 | 98,996 | 15,753 | 1,945 | 17,698 |
| | 35-2016 | McGuire Street P14-065 | 2026 | 918,883 | 146,187 | 18,047 | 164,233 |
| | 35-2016 | Carlisle/St Paul Street P13-062 | 2026 | 1,120,580 | 178,307 | 22,012 | 200,319 |
| | 35-2016 | Bridge Street P13-065 | 2026 | 102,084 | 16,247 | 2,006 | 18,252 |
| | 35-2016 | Traffic Signal Hartzel/Lincoln P12-065 | 2026 | 111,391 | 17,717 | 2,187 | 19,904 |
| | 2017-53 5&10yr | 2016 Resurfacing Program | 2027 | 1,019,065 | 137,357 | 19,410 | 156,767 |
| | 2017-53 5&10yr | Queenston St P13-066 | 2027 | 1,238,724 | 166,937 | 23,590 | 190,527 |
| | 2017-53 5&10yr | TES/PRCS Operations Consolidation | 2027 | 2,955,024 | 398,055 | 56,249 | 454,304 |
| | 2018-54 | 2017 Resurfacing program | 2028 | 95,932 | 10,882 | 2,665 | 13,547 |
| | 2018-54 | Geneva St/Carlton St Intersection | 2028 | 33,620 | 3,812 | 934 | 4,745 |
| | 2018-54 | Churchill Street reconstruction | 2028 | 295,159 | 33,491 | 8,203 | 41,695 |
| | 2018-54 | Ridgewood Rd Reconstruction | 2028 | 264,003 | 29,956 | 7,338 | 37,294 |
| | 2018-54 | Lowell Avenue P15-065 | 2028 | 608,360 | 69,027 | 16,908 | 85,934 |
| | 2018-54 | Moffatt Street P15-066 | 2028 | 300,118 | 34,045 | 8,339 | 42,383 |
| | 2018-54 | Third Street Louth P15-067 | 2028 | 258,283 | 29,295 | 7,176 | 36,471 |
| | 2018-54 | Third Street Louth P15-067 | 2028 | 413,240 | 46,879 | 11,483 | 58,361 |
| | 2018-54 | Lorne Street Reconstruction P14-067 | 2028 | 646,909 | 73,392 | 17,977 | 91,368 |
| | 2018-54 | Carlisle St/St Paul St Reconstruction | 2028 | 523,929 | 59,436 | 14,558 | 73,994 |
| | 2019-59- 10yr | Downtown Street System Conversion-phase 2 | 2029 | 1,875,358 | 191,735 | 39,276 | 231,011 |
| | 2019-59- 10yr | Third Street Louth | 2029 | 1,716,560 | 175,491 | 35,949 | 211,440 |
| | 2019-59- 10yr | Downtown Street System Conversion-phase 3 | 2029 | 551,912 | 56,422 | 11,558 | 67,980 |
| | 2019-59- 10yr | 2018 Road Resurfacing Program | 2029 | 487,062 | 49,797 | 10,201 | 59,998 |
| | 2019-59- 10yr | Lake St Service Centre-bldg repairs | 2029 | 450,070 | 46,018 | 9,427 | 55,445 |
| | 2019-59- 10yr | St George Street | 2029 | 363,694 | 37,185 | 7,617 | 44,802 |
| | 2019-59- 10yr | Burgoyne Bridge-landscaping/cultural interpretation | 2029 | 351,881 | 35,970 | 7,368 | 43,338 |
| | 2019-59- 10yr | LSSC Bay 1/Admin area roof/fall arrest | 2029 | 327,326 | 33,465 | 6,855 | 40,320 |
| | 2019-59- 10yr | 2018 Bridge Structural Maintenance | 2029 | 245,502 | 25,091 | 5,140 | 30,231 |
| | 2019-59- 10yr | LSSC-replace garage doors-phase 1 | 2029 | 204,582 | 20,912 | 4,284 | 25,196 |
| | 2019-59- 10yr | Downtown Street System Conversion | 2029 | 163,663 | 16,733 | 3,428 | 20,160 |
| | 2019-59- 10yr | LSSC - fire alarm system replacement | 2029 | 81,839 | 8,359 | 1,712 | 10,071 |
| | | | | 23,815,240 | 3,900,400 | 537,424 | 4,437,824 |
| SANITARY SEWERS AND PRIVATE DRAINS | 73-2012 | Welland Avenue P10-104 - sanitary | 2022 | 87,005 | 42,850 | 2,115 | 44,965 |
| | 73-2012 | Court/Geneva/Ontario/Welland-Sanitary CSO | 2022 | 34,633 | 17,020 | 840 | 17,860 |
| | 78-2014 | Emmett Road Sanitary Sewer | 2024 | 72,709 | 17,403 | 2,021 | 19,424 |

CORPORATION OF THE CITY OF ST. CATHARINES
DEBENTURE DEBT AND ANNUAL CHARGES - 2021
CLASSIFICATION BY FUNCTIONAL AREA

| FUNCTIONAL AREA | BY-LAW NUMBER | DESCRIPTION | YEAR OF FINAL MATURITY | 2021 DEBT CHARGES | | | |
|---------------------------|---------------|--|------------------------------|---|----------------|----------------|----------------|
| | | | | PRINCIPAL OUTSTANDING DEC. 31, 2020 | PRINCIPAL | INTEREST | TOTAL |
| | 35-2016 | Buckland St Sanitary Sewer P12-005 | 2026 | 804,403 | 127,976 | 15,799 | 143,775 |
| | 2018-54 | Burleigh Hill/Glendale Ave CSO | 2028 | 2,301,823 | 261,136 | 63,963 | 325,100 |
| | 2018-54 | Michigan Avenue CSO | 2028 | 150,850 | 17,122 | 4,194 | 21,316 |
| | 2019-59- 10yr | Burleigh Hill and Glendale CSO | 2029 | 1,227,480 | 125,486 | 25,705 | 151,192 |
| | 2020-43 -10yr | Cumming/Kent Reconstruction Sanitary Sewers P17-062 | 2030 | 120,500 | 10,895 | 1,353 | 12,248 |
| | 2020-43 -10yr | Russell/Woodland Sanitary Sewer P17-066 | 2030 | 310,000 | 28,029 | 3,481 | 31,509 |
| | | | | 5,109,403 | 647,919 | 119,471 | 767,390 |
| <u>SHORELINE</u> | 2020-43 -10yr | 2019 Shoreline Priority Program, P19-132 | 2030 | 360,000 | 32,550 | 4,042 | 36,592 |
| | 2020-43 -10yr | Shoreline Protection Abby Mews - engineering & partial con | 2030 | 1,350,000 | 122,062 | 15,158 | 137,219 |
| | | | | 1,710,000 | 154,612 | 19,200 | 173,811 |
| <u>SIDEWALKS</u> | 73-2012 | 2008 Sidewalk Construction Program | 2022 | 59,400 | 29,292 | 1,446 | 30,738 |
| | 73-2012 | 2009 Sidewalk Construction Program | 2022 | 47,545 | 23,430 | 1,157 | 24,587 |
| | 73-2012 | Parnell Rd Sidewalk P09-063 | 2022 | 10,401 | 5,091 | 251 | 5,342 |
| | 73-2012 | Welland Avenue P10-104 - sidewalk | 2022 | 15,376 | 7,559 | 373 | 7,932 |
| | 73-2012 | Court/Geneva/Ontario/Welland-sidewalk | 2022 | 138,284 | 68,114 | 3,362 | 71,477 |
| | 78-2014 | Barton St Sidewalk | 2024 | 11,536 | 2,766 | 321 | 3,087 |
| | 78-2014 | 2010 Sidewalk Construction Program P10-041 | 2024 | 115,411 | 27,665 | 3,211 | 30,876 |
| | 75-2015 | 2013 Sidewalk Construction Program | 2025 | 75,761 | 14,472 | 1,745 | 16,217 |
| | 75-2015 | Lakeshore Rd RN12-07 new Sidewalk | 2025 | 75,761 | 14,472 | 1,745 | 16,217 |
| | 35-2016 | Forest Hill sidewalk P14-068 | 2026 | 4,941 | 790 | 98 | 887 |
| | 2018-54 | 2015 New Sidewalk Construction | 2028 | 198,406 | 22,517 | 5,515 | 28,032 |
| | 2018-54 | 2016 New Sidewalk Construction | 2028 | 221,377 | 25,115 | 6,152 | 31,266 |
| | 2019-59- 10yr | 2017 New Sidewalk Construction | 2029 | 245,502 | 25,091 | 5,140 | 30,231 |
| | | | | 1,219,700 | 266,374 | 30,516 | 296,890 |
| <u>STORM SEWER</u> | 73-2012 | Cameron/Laird storm sewer P07-003 | 2022 | 100,221 | 49,346 | 2,436 | 51,782 |
| | 73-2012 | Dianne/Rockwood storm sewer P08-064 | 2022 | 77,046 | 37,965 | 1,874 | 39,839 |
| | 73-2012 | Blair Crescent storm sewer P08-001 | 2022 | 27,525 | 13,558 | 669 | 14,227 |
| | 73-2012 | Geneva St Part 2 storm sewer P09-062 | 2022 | 128,803 | 63,452 | 3,132 | 66,585 |
| | 73-2012 | Parnell Rd Storm sewer P09-063 | 2022 | 92,455 | 45,558 | 2,249 | 47,807 |
| | 73-2012 | Gregory Rd storm sewer P08-062 | 2022 | 61,636 | 30,372 | 1,499 | 31,871 |
| | 73-2012 | Margery Avenue storm sewer P10-001 | 2022 | 96,928 | 47,718 | 2,356 | 50,073 |
| | 73-2012 | Church/Queen St storm sewer P10-002 | 2022 | 101,277 | 49,895 | 2,463 | 52,358 |
| | 73-2012 | Clayburn Ave storm sewer P10-063 | 2022 | 29,762 | 14,638 | 723 | 15,360 |
| | 73-2012 | Welland Avenue P10-104 - storm | 2022 | 38,377 | 18,905 | 933 | 19,839 |
| | 73-2012 | Court/Geneva/Ontario/Welland-storm | 2022 | 172,917 | 85,134 | 4,203 | 89,337 |
| | 72-2013 | Church/Geneva/Niagara/St Paul P10-100 | 2023 | 61,840 | 20,150 | 1,873 | 22,023 |
| | 72-2013 | Junking Street storm sewer P11-001 | 2023 | 73,125 | 23,850 | 2,217 | 26,067 |
| | 72-2013 | Glen Avenue storm sewer P11-002 | 2023 | 22,644 | 7,388 | 687 | 8,075 |
| | 72-2013 | Mildred Avenue storm sewer P11-062 | 2023 | 146,974 | 47,899 | 4,453 | 52,352 |
| | 72-2013 | Jones Street storm sewer P11-064 | 2023 | 58,270 | 18,991 | 1,766 | 20,757 |
| | 72-2013 | Glen Park Dr storm sewer P12-009 | 2023 | 12,982 | 4,215 | 392 | 4,607 |
| | 72-2013 | Walker's Creek Reb'n P09-130 | 2023 | 208,165 | 67,838 | 6,307 | 74,145 |
| | 78-2014 | Glendale Avenue RN11-26 | 2024 | 340,780 | 81,608 | 9,476 | 91,084 |
| | 78-2014 | Argyle Street P12-001 | 2024 | 96,229 | 23,034 | 2,675 | 25,709 |
| | 78-2014 | Springdale Avenue P12-003 | 2024 | 47,891 | 11,468 | 1,332 | 12,799 |
| | 78-2014 | Glencairn/McKenzie P12-008 | 2024 | 55,582 | 13,312 | 1,546 | 14,858 |
| | 78-2014 | Barton Street P12-062 | 2024 | 105,619 | 25,290 | 2,936 | 28,227 |
| | 75-2015 | Catchbasin Lead Installation, 2007 | 2025 | 39,175 | 7,488 | 903 | 8,391 |

CORPORATION OF THE CITY OF ST. CATHARINES
DEBENTURE DEBT AND ANNUAL CHARGES - 2021
CLASSIFICATION BY FUNCTIONAL AREA

| FUNCTIONAL AREA | BY-LAW NUMBER | DESCRIPTION | YEAR OF FINAL MATURITY | PRINCIPAL OUTSTANDING DEC. 31, 2020 | 2021 DEBT CHARGES | | |
|-------------------|----------------|---|------------------------------|---|-------------------|------------------|-------------------|
| | | | | | PRINCIPAL | INTEREST | TOTAL |
| | 75-2015 | Harcove/Rabukah/Thompson P11-003 | 2025 | 123,898 | 23,640 | 2,850 | 26,490 |
| | 75-2015 | Albany/Bowstead/Glenholme P11-004 | 2025 | 238,351 | 45,492 | 5,485 | 50,977 |
| | 75-2015 | Lake Street | 2025 | 126,487 | 24,144 | 2,911 | 27,055 |
| | 75-2015 | Eastchester Drain Improvement P13-001 | 2025 | 431,752 | 82,404 | 9,936 | 92,340 |
| | 75-2015 | Wilson Street P13-064 | 2025 | 64,808 | 12,372 | 1,492 | 13,864 |
| | 75-2015 | Bridge Street P13-065 | 2025 | 55,420 | 10,572 | 1,275 | 11,847 |
| | 75-2015 | Buckland Sewer P12-005 | 2025 | 152,604 | 29,136 | 3,513 | 32,649 |
| | 75-2015 | Walkers Creek Class EA ST07-21 | 2025 | 53,855 | 10,272 | 1,239 | 11,511 |
| | 35-2016 | Catherine Street P14-001 | 2026 | 83,554 | 13,285 | 1,640 | 14,925 |
| | 35-2016 | Parnell Road P14-003 | 2026 | 154,713 | 24,606 | 3,038 | 27,643 |
| | 35-2016 | George Street P14-066 | 2026 | 93,107 | 14,821 | 1,830 | 16,650 |
| | 35-2016 | Lorne Street P14-067 | 2026 | 150,964 | 24,024 | 2,966 | 26,990 |
| | 35-2016 | Forest Hill Road P14-068 | 2026 | 154,713 | 24,606 | 3,038 | 27,643 |
| | 35-2016 | Watercourse - Dick's Creek EA | 2026 | 133,670 | 21,260 | 2,625 | 23,884 |
| | 35-2016 | 2012 Watercourse Review P12-129 | 2026 | 83,554 | 13,285 | 1,640 | 14,925 |
| | 2017-53 5&10yr | Queenston St P13-066 | 2027 | 623,360 | 84,072 | 11,880 | 95,953 |
| | 2018-54 | Ontario Street Storm sewers P15-001 | 2028 | 112,331 | 12,742 | 3,121 | 15,863 |
| | 2018-54 | Catchbasin Installation P15-006 | 2028 | 24,584 | 2,797 | 685 | 3,483 |
| | 2018-54 | Extraneous Flow/Data Collection | 2028 | 527,214 | 59,805 | 14,649 | 74,453 |
| | 2018-54 | Catchbasin Installation P16-006 | 2028 | 45,091 | 5,118 | 1,254 | 6,372 |
| | 2018-54 | Hartzel rd Storm Sewers P16-008 | 2028 | 150,850 | 17,122 | 4,194 | 21,316 |
| | 2018-54 | Churchill Street Storm sewers P16-062 | 2028 | 40,162 | 4,565 | 1,118 | 5,683 |
| | 2018-54 | Oakdale Ave Catchbasin P17-065 | 2028 | 51,662 | 5,856 | 1,434 | 7,290 |
| | 2018-54 | Parkwood Dr Catchbasin P17-080 | 2028 | 49,198 | 5,579 | 1,367 | 6,946 |
| | 2019-59- 10yr | Clarendon/Ferndale | 2029 | 413,702 | 42,298 | 8,665 | 50,963 |
| | 2020-43 -10yr | Francis Creek Drain improvements - P15-007 | 2030 | 1,077,000 | 97,378 | 12,093 | 109,471 |
| | 2020-43 -10yr | Lowell Avenue Storm Sewer Imprv., P15-065 | 2030 | 28,500 | 2,577 | 320 | 2,897 |
| | 2020-43 -10yr | Rodger Street / Sharon Street, Storm Sewer Construction P | 2030 | 495,000 | 44,756 | 5,558 | 50,314 |
| | 2020-43 -10yr | St George Street - Catch Basin Install.P16-063 | 2030 | 78,000 | 7,052 | 876 | 7,928 |
| | 2020-43 -10yr | Glenwood /South Reconstrctn-Combined Sewer Separation | 2030 | 442,110 | 39,974 | 4,964 | 44,938 |
| | 2018-54 | Tunis/Valley Storm sewers P15-003 | 2028 | 161,940 | 18,367 | 4,499 | 22,866 |
| | | | | 8,618,376 | 1,633,050 | 181,250 | 1,814,300 |
| TRANSIT | 2019-59- 5yr | Paratransit Vehicle, 2019 - 5 yr debt | 2024 | 162,000 | 39,000 | 2,909 | 41,909 |
| | 2017-53 5&10yr | Transit-2017 capital items | 2027 | 319,635 | 42,949 | 6,069 | 49,018 |
| | | | | 481,635 | 81,949 | 8,978 | 90,927 |
| WATERWORKS | 73-2012 | Welland Avenue P10-104 - water | 2022 | 115,132 | 56,716 | 2,800 | 59,516 |
| | 72-2013 | Bunting Rd watermain P09-107 | 2023 | 349,621 | 113,946 | 10,593 | 124,539 |
| | 78-2014 | Meadowdale Drive P06-211 | 2024 | 101,812 | 24,376 | 2,830 | 27,207 |
| | 2018-54 | Leeper St/McDonald reconstruction | 2028 | 451,158 | 51,182 | 12,537 | 63,719 |
| | 2018-54 | Barnes/Brighton/Lailey watermain | 2028 | 298,198 | 33,829 | 8,286 | 42,116 |
| | 2018-54 | Oakdale Avenue watermain | 2028 | 165,637 | 18,782 | 4,601 | 23,383 |
| | 2020-43 -10yr | St. Davids Rd. (RR#71) Reconstruction RN20-std | 2030 | 338,000 | 30,561 | 3,795 | 34,356 |
| | 2020-43 -10yr | St. Paul St. West (RR#81) (Bridge over CN Tracks) | 2030 | 200,000 | 18,084 | 2,246 | 20,329 |
| | | | | 2,019,558 | 347,477 | 47,688 | 395,164 |
| | | | | 118,907,579 | 13,944,768 | 3,379,032 | 17,323,800 |
| | | | TOTAL | | | | |

APPENDIX 1

Schedule No. P1

| | | 2021 Budget | 2020 Budget | 2019 Actual | 2018 Actual | \$ Change 2020 Budget | % Change 2020 Budget |
|--|-----------------------|----------------|----------------|----------------|----------------|--------------------------|-------------------------|
| RESERVE OPEN BALANCE | | 741,683 | 1,252,990 | 1,292,782 | 1,119,228 | | |
| EXPENDITURE | | | | | | | |
| 320.105 | Parking Meters | 237,734 | 361,806 | 246,867 | 242,405 | (124,072) | -34.29% |
| 320.110 | Parking Violations | 822,235 | 867,889 | 801,444 | 776,082 | (45,654) | -5.26% |
| 320.115 | Off-Street Parking | 379,584 | 442,109 | 322,246 | 313,852 | (62,525) | -14.14% |
| 320.120 | Ontario St. Garage | 640,868 | 726,451 | 522,187 | 464,822 | (85,583) | -11.78% |
| 320.125 | Carlisle St. Garage | 555,729 | 659,358 | 536,451 | 535,754 | (103,629) | -15.72% |
| | Debt/Interest payment | 831,688 | 832,994 | 848,686 | 831,093 | (1,306) | -0.16% |
| TOTAL EXPENDITURE | | 3,467,838 | 3,890,607 | 3,277,881 | 3,164,007 | (422,769) | -10.87% |
| REVENUE | | | | | | | |
| 320.105 | Parking Meters | 429,382 | 815,600 | 671,474 | 651,725 | (386,218) | -47.35% |
| 320.110 | Parking Violations | 672,812 | 790,000 | 773,861 | 805,039 | (117,188) | -14.83% |
| 320.115 | Off-Street Parking | 290,576 | 648,000 | 610,951 | 648,811 | (357,424) | -55.16% |
| 320.120 | Ontario St. Garage | 278,764 | 331,200 | 346,874 | 412,529 | (52,436) | -15.83% |
| 320.125 | Carlisle St. Garage | 464,708 | 775,300 | 874,720 | 807,362 | (310,592) | -40.06% |
| | Interest earned | 14,800 | 19,200 | (39,791) | 12,095 | (4,400) | -22.92% |
| TOTAL REVENUE | | 2,151,042 | 3,379,300 | 3,238,089 | 3,337,561 | (1,228,258) | -36.35% |
| NET REVENUE/(EXPENDITURE) before TAX LEVY SUPPORT | | (1,316,796) | (511,307) | (39,792) | 173,554 | (805,489) | 157.54% |
| TRANSFER FROM TAX LEVY BUDGET | | 1,250,000 | - | - | - | 1,250,000 | 0.00% |
| NET REVENUE/(EXPENDITURE) after TAX LEVY SUPPORT | | (66,796) | (511,307) | (39,792) | 173,554 | 444,511 | -86.94% |
| RESERVE CLOSING BALANCE | | 674,887 | 741,683 | 1,252,990 | 1,292,782 | | |

ESTIMATE 2021

PARKING

SCHEDULE NO. 2

| | | 2021 ESTIMATE | 2020 APPROVED |
|---------|---|-----------------------|-----------------------|
| 320.105 | <u>103 PARKING METERS</u> Meters-Replace meters with updated technology | \$0 | \$100,000 |
| 320.115 | <u>356 BUILDING & IMPROVEMENTS</u> Race Street Parking Lot (P17-179) | 0 | 70,000 |
| 320.120 | <u>417 CONSULTING FEES</u> Annual Strand Monitoring | 30,000 | 30,000 |
| 320.125 | <u>CARLISLE STREET GARAGE</u> <u>180 IMPROVEMENTS - NON TCA</u> Repair spray on insulation lower level ceiling Replace Exterior Security | 0 13,000 13,000 | 10,000 0 10,000 |
| | <u>356 BUILDING & IMPROVEMENTS</u> Waterproofing repairs (P20-164) | 0 0 | 80,000 80,000 |

Project No.

Project Name:

Gross Cost:

Funding Source

P21-151 Ontario St. Parking Garage Waterproofing Repairs and Security

100,000 Building Reserve

100,000

RESERVE AND RESERVE FUNDS:

| Name | | Purpose | Dec 31/19 | Dec 31/18 | Dec 31/17 |
|--|---|---------|---------------------|---------------------|---------------------|
| Reserves: | | | | | |
| Accumulated Sick Leave | For certain employees unused sick leave can accumulate and could be taken as cash on termination. The liability for the vested sick leave in 2018 \$5,684,744 | | \$2,987,931 | \$2,987,931 | \$2,992,570 |
| Motor Vehicle Replacement | Replacement of Major Equipment / Equipment Replacement Reserve | | 5,005,635 | 6,372,176 | 7,289,877 |
| Encumbrances | Provide for unliquidated encumbrances or commitments. | | 16,041,417 | 14,704,414 | 16,033,119 |
| Building Improvement Reserve | Provide for commitments to building improvement projects TCA | | 2,180,693 | 2,108,089 | 1,900,563 |
| Winter Control Reserve | Reserve to help stabilize winter control fluctuations | | 500,000 | 300,000 | 300,000 |
| Tax Rate Stabilization Reserve | Minimize the fluctuation of tax rate increases due to extraordinary of unforeseen events | | 844,197 | 566,983 | 710,788 |
| Infrastructure Levy Reserve | Reserve to provide funds to address the infrastructure deficit | | 1,233,535 | 1,445,599 | 1,312,064 |
| Hydro Funds | One time hydro funding source | | 520,217 | 6,050,217 | 4,300,000 |
| Community Improvement Plan Reserve | Provide for ongoing commitments to the CIP program | | 5,938,418 | 5,386,567 | 4,745,190 |
| Cemetery Reserve | Net cemetery activity-to be used for Capital items | | 19,437 | 19,437 | 29,842 |
| Fire | Equipment Replacement | | 1,421,553 | 1,761,195 | 1,304,544 |
| First Ont Pac CIF Reserve | Capital Improvement Fund Reserve funded through portion of ticket sales | | 367,081 | 221,079 | 105,607 |
| Meridian Capital | Net Meridian Centre activity - provide funds for capital expenditures | | 195,338 | 153,376 | 109,588 |
| Meridian - Special Events | Net Meridian Centre activity - provide funds for self-promoted/co-promoted special events | | 229,997 | 143,788 | |
| Litigation/Insurance Reserve | To fund "unknown matters" and to provide additional amounts to pay legal expenses and damages below City's deductible | | 567,419 | 574,522 | 451,745 |
| Election Reserve | To fund the cost of the municipal election | | 99,573 | 99,573 | 477,000 |
| Sewer Capital Reserve | Net wastewater activity | | 433,611 | 1,331,162 | 460,478 |
| Total Reserves | | | \$38,586,052 | \$44,226,108 | \$42,522,976 |
| Reserve Funds: | | | | | |
| Future Sidewalks | When sidewalk requirements are waived by Council the funds are placed in a reserve for a period of 20 years. | | \$1,207,107 | \$1,090,675 | \$1,069,811 |
| Future Mausoleum | Provide funds for debt repayment and future mausoleum construction. | | 386,193 | 269,882 | 176,890 |
| Payment in Lieu of Parkland | 5% cash-in-lieu of parkland dedication (Sec 542 (15) Planning Act). | | 2,512,341 | 1,758,890 | 1,514,312 |
| Parking | Net revenue derived from Parking Operations | | 1,252,992 | 1,292,783 | 1,119,229 |
| Subdivider Deposits | Funds can only be used to meet expenditures for the specific subdivision | | 696,156 | 701,823 | 640,992 |
| Residential Development Charges | Funds to be used only to meet growth-related net capital costs for which the development charge was imposed (Sec 16 (1) Development Charge Act). | | 3,990,203 | 3,616,395 | 3,555,038 |
| Gas Tax Reserve - Provincial | Public Transportation | | 2,209,642 | 1,973,240 | 3,593,843 |
| Gas Tax Reserve - Federal | Incremental Infrastructure Roads, Sewers, Watermains | | 6,458,682 | 6,947,761 | 6,043,359 |
| Actifest Surplus | Legacy fund from senior games for programmes for Seniors 55+ promoting healthy lifestyles | | 5,658 | 5,658 | 5,658 |
| Civic Project Fund | Interest earned used for Municipal Capital or other capital projects | | 9,122,956 | 9,415,980 | 9,428,494 |
| Building Code | Net Building Permit fees - Provincial legislation | | 2,487,536 | 1,011,113 | 845,399 |
| Total Reserve Funds | | | \$30,329,466 | \$28,084,201 | \$27,993,024 |
| TOTAL RESERVE AND RESERVE FUNDS | | | \$68,915,518 | \$72,310,309 | \$70,516,000 |

Definitions:

Reserve: A reserve is an allocation of accumulated net revenue. It has no reference to any specific asset and does not require segregated funds.

Reserve Fund: A reserve fund differs from a reserve in that reserve fund assets are segregated and restricted to meet the purpose of the reserve fund. In addition reserve funds earn interest.

Note:

- The 2020 actuals will be provided with the 4th quarter variance report
- A number of these reserves have their amount committed to specific purposes

Account No.
Transfer from CPF

| | Forecast 2021 Budget | 2020 Budget | 2020 Yr. End Forecast |
|--|-------------------------------------|------------------------|--------------------------------------|
| Opening Balance - January 1 | \$ 8,652,285 | \$ 9,033,302 | \$ 9,122,956 |
| <u>Revenues:</u> | | | |
| Fundraising revenues - Culture | 17,500 | 50,000 | 1,500 |
| Interest Income - Seymour Hannah | 208,507 | 238,744 | 238,744 |
| Interest Income | 50,000 | 50,000 | 50,000 |
| Art Award funds for SCCIP (Cultural Investment Program) | | | 6,759 |
| Land Sales Revenue | 50,000 | 50,000 | 50,000 |
| | 326,007 | 388,744 | 347,003 |
| <u>Operating Expenditures:</u> | | | |
| 783.101.900 City Grant Program | 15,000 | 15,000 | 15,000 |
| 703.117.900 Civic Celebrations | 14,000 | 14,000 | - |
| 750.511.900 Cultural Investment Program | 246,000 | 246,000 | 246,000 |
| 750.511.900 Cultural Investment Program (additional funding) | 49,000 | 49,000 | 49,000 |
| 761.100.951 Physician Recruitment Program | 25,000 | 25,000 | 25,000 |
| 760.141.900 Heritage Grant Program - carried over from 2019 | 1,045 | 1,045 | |
| 760.141.900 Heritage Grant Program - additional funds, 2018 | 40,000 | 40,000 | |
| 760.106.955 CIP - façade improvements, 2019 | | | |
| Habitat for Humanity - Servicing Costs and Grant | 17,500 | 17,500 | |
| 703.115.000 Civic Receptions - Canada Day Festival | 30,000 | 30,000 | 5,209 |
| 703.115.000 Civic Receptions - Santa Claus Parade | 20,000 | 20,000 | |
| 750.512.900 Culture - Art Awards | 16,577 | 16,577 | 16,577 |
| 750.512.900 Culture - cNiagara | | | |
| 750.512.900 Culture - Promotion/Publicity | | | |
| 752.105.900 Museum- Special Exhibits | | | |
| 761.129.900 Festivals | 116,100 | 116,100 | 116,100 |
| 761.135.900 Market Festivals/Openings | | | |
| 750.625.900 Meridian Centre - Sports Wall of Fame | | | |
| 601.100.255 EthnoCultural Organizations charitable grant | 38,785 | 38,785 | 37,287 |
| 761.100.900 Planning Study - GM Secondary Plan (Carried fwd from 2019) | 32,848 | 32,848 | - |
| Civic Square - design | 120,000 | 120,000 | - |
| Arena Strategy for future ice provision - Aug 13,2018 Council approval | | | 40,507 |
| 701.125.900 Strategic Plan upgrade (Dec 17,2018 council) | | | |
| 783.101.900 Out of the Cold Program -Sept 24,2018 Council approval | | | 13,348 |
| Facer Street revitalization - matching funds (2018) | 10,000 | 10,000 | - |
| Facer Street Streetscape Masterplan (Jan 28,2019 Council) | 70,000 | 70,000 | - |
| 711.100.900 YWCA - Oakdale Ave - building permit (Feb 10,2019 council) | | | 39,779 |
| 783.100.000 YWCA sexual trafficking | | | 5,000 |
| Safe Swimming Initiative at Sunset Beach (July 15, 2019 Council) | 3,387 | 7,254 | 3,867 |
| 101 South Drive (approved on July 15, 2019 Council) | 130,000 | 130,000 | - |
| 702.300.900 Additional DC and CBC Background studies and Inclusionary Zoning | 125,000 | 175,000 | 50,000 |
| Labyrinth Project (Nov 4 2019 Council) | | 35,000 | 35,000 |
| 6-8 Academy Street property sale (Nov 18 2019 Council) | TBD | TBD | |
| (Other fees, including demolition fees, environmental fees, and permit fees be reimbursed upon successful completion through the civic project fund - Amount to be determined) | | | |
| 750.230.900 MW Targeted Team to help tackle the prevalence of needles in City parks and streets | 230,000 | 350,000 | 120,000 |
| Total | 1,350,242 | 1,559,109 | 817,674 |
| Closing Balance - December 31 | 7,628,050 | 7,862,937 | 8,652,285 |

Distribution:

| | | | |
|----------------------|------------------|------------------|------------------|
| Capital | 6,295,469 | 6,542,058 | 7,529,245 |
| Capital - Land Sales | 1,332,581 | 1,320,879 | 1,282,581 |
| Interest | - | - | (159,541) |
| | <u>7,628,050</u> | <u>7,862,937</u> | <u>8,652,285</u> |

Capital Unencumbered:

| | | | |
|---|------------------|------------------|------------------|
| Capital Available | 7,628,050 | 7,862,937 | 8,811,826 |
| Internal Loan to Seymour Hannah Complex | (3,451,833) | (4,039,361) | (4,039,361) |
| Capital Project Contributions | | | |
| Performing Arts Centre | | | |
| Spectator Facility | | | |
| Internal Loan re OBRP changes | | | |
| Unencumbered Capital | <u>4,176,217</u> | <u>3,823,576</u> | <u>4,772,465</u> |

Reserve for Community Development

| | | | |
|-------------------------------|------------------|------------------|------------------|
| Unencumbered Capital | 4,176,217 | 3,823,576 | 4,772,465 |
| Interest | - | - | (159,541) |
| Closing Balance - December 31 | <u>4,176,217</u> | <u>3,823,576</u> | <u>4,612,924</u> |

Notes:

The Civic Project Fund can fund existing community projects which grant funding to external cultural and community improvement initiatives. It will also be used to fund significant and new facility construction and/or purchases.

To mitigate the effect of the change to the tax base, the transfer regarding the hydro interest will initially be maintained. This transfer will be made to maintain the existing level of hydro interest.

The Ad Hoc Budget Committee also recommends that any revenues received from land sales (excluding Parking related items) be used as a source of revenue for the Civic Project Fund. These revenues were previously considered in the Operating Budget.

City of St Catharines
Tax Stabilization reserve
2021 Commitments

Account 310.126.000

| | |
|-------------------------------------|-----------|
| Estimated Balance December 31, 2020 | \$213,031 |
|-------------------------------------|-----------|

2021 Commitments:

| | |
|--|-----------------|
| EDTS - Government Relations position (50% funded with reserve) | <u>\$55,291</u> |
|--|-----------------|

| | |
|------------------------------|------------------------|
| Total estimated commitments: | <u><u>\$55,291</u></u> |
|------------------------------|------------------------|

| | |
|---|-------------------------|
| Estimated closing balance December 31, 2021 | <u><u>\$157,740</u></u> |
|---|-------------------------|

**2021 City Operating Budget
Potential Budget Reductions**

| | |
|---|----------------------|
| 2020 Depts & Non-Tax Revenue Budget (excl. ABC's): | \$ 87,895,530 |
| DRAFT 2021 Depts & Non-Tax Revenue Budget (excl. ABC's): | \$ 92,660,708 |
| Change \$ | 4,765,178 |
| Change % | 5.42% |

| <u>Department</u> | <u>Priority</u> | <u>2021 Budget Reduction</u> | <u>Explanation</u> |
|---|-------------------------------------|------------------------------|---|
| Municipal Works | A - Minimal Impact | \$ (50,000) | Fund the increase in the MW Equipment reserve with uncommitted funds in the Hydro Reserve Fund. Uncommitted funds in this reserve currently equal \$207,000 |
| Municipal Works | A - Minimal Impact | \$ (40,000) | Fund cullinen marble repairs with uncommitted funds in Hydro Reserve Fund. Uncommitted funds in this reserve currently equal \$207,000. |
| Engineering, Facilities & Environmental Services | A - Minimal Impact | \$ (35,000) | Fund the electric car for ice making with uncommitted funds in Hydro Reserve Fund. Uncommitted funds in this reserve currently equal \$207,000. |
| Community, Recreation and Culture Services | A - Minimal Impact | \$ (25,000) | Fund the structural repairs to Lock 3 Viewing Platform and Pedestrian Bridge with uncommitted funds in Hydro Reserve Fund. Uncommitted funds in this reserve currently equal \$207,000. |
| Planning and Building Services | A - Minimal Impact | (10,000) | Reduction in RAT Rebate Program. |
| Fire Services | A - Minimal Impact | (10,000) | Fund Station 5 eaves and downspouts with uncommitted funds in the Hydro Reserve Fund. Uncommitted funds in this reserve currently equal \$207,000. |
| Economic Development and Tourism | A - Minimal Impact | (1,500) | Remove conference/travel related expenses. |
| Economic Development and Tourism | A - Minimal Impact | (1,050) | Reduced industry memberships/subscriptions. |
| Community, Recreation and Culture Services | B - Some Impact | (53,400) | Fund the shortfall in SCCIP with additional transfer from the Civic Project Fund (CPF). This decreases the funding available in CPF for other purposes. However, it is anticipated that FOPAC operations will return to normal in 2022 and therefore this will be a one-time support. |
| Economic Development and Tourism | C - Significant Impact | (15,000) | Reduced distribution of City Guide. |
| Economic Development and Tourism | C - Significant Impact | (11,000) | Reduced city guide print run/reduced newsletter deployment. |
| Economic Development and Tourism | C - Significant Impact | (10,000) | Reduced/travel and conference related expenses. |
| Municipal Works | C - Significant Impact | TBD* | Report forthcoming. |
| Community, Recreation and Culture Services | C - Significant Impact | TBD* | Shift Programming from Port Dalhousie Adult Centre to Port Weller Adult Centre. No Significant immediate savings short term in 2021. Long term savings expected. Staff to review options regarding building itself. |
| Community, Recreation and Culture Services | D - Major Impacts on service levels | (52,056) | Potential annual operational savings if closing the pool. |
| Fire Services | D - Major Impacts on service levels | TBD* | Review establishing regulating by-law. |
| Municipal Works | D - Major Impacts on service levels | TBD* | Reduced hiring of Students & Casual workers. |
| Total Reductions | | \$ (314,006) | |
| Updated 2021 Depts & Non-Tax Revenue Budget (excl. ABC's): | | \$ 92,346,702 | |
| 2020-2021 Change % | | 5.06% | |

* - Should Council support any of these items, staff will report back with financial impact estimates for Council deliberation.

| Target 2021 Budget Increase % | Target 2021 Budget Increase \$ | \$ Amount of Changes Required |
|--------------------------------------|---------------------------------------|--------------------------------------|
| 3% | 2,636,866 | 2,128,312 |
| 2% | 1,757,911 | 3,007,267 |
| 1% | 878,955 | 3,886,223 |
| 0% | - | 4,765,178 |



Corporate Report City Council

Report from: Legal and Clerks Services, Office of the City Clerk

Report Date: November 9, 2020 **Meeting Date:** November 10, 2020

Report Number: LCS-167-2020 **File:** 10.57.12

Subject: Meridian Centre 2021 Budget, Operating Expenses

Strategic Pillar:

Recommendation

That the memorandum from the General Manager of the Meridian Centre dated November 5, 2020, attached as Appendix 1, be received for information purposes; and

That the budget presented by the Meridian Centre on October 26, 2020 be included in the Draft 2021 Operating Budget for consideration. FORTHWITH

Report

At the General Committee meeting held on October 26, 2020, the members of the General Committee referred the Meridian Centre's 2021 operating budget back to staff to provide additional information on the Meridian Centre's 2021 budget.

Attached as Appendix 1 is a memorandum from the Meridian Centre with the additional information requested by the General Committee.

Financial Implications

This is a cover report prepared by the Office of the City Clerk to provide the members of the General Committee with the memorandum submitted by the Meridian Centre. Questions about the information contained in the memorandum, including financial implications, should be directed to staff at the Meridian Centre.

Prepared by

Evan McGinty, Council and Committee Coordinator

Submitted and Approved by

Bonnie Nistico-Dunk, City Clerk

Appendices

- Appendix 1 – Memorandum from Meridian Centre



MEMO

To: City of St Catharines - Budget Committee
From: Jeff Dixon, General Manager – Meridian Centre
Subject: Requested Report
Date: November 5, 2020
c.c.: Meridian Centre Governance Committee

At the October 26, 2020 City of St Catharines Budget Meeting, City Council motioned the 2021 Meridian Centre Operating budget be referred back to the Meridian Centre to come back to show better review of operating lines to give Council better insight to the financial request.

The Meridian Centre's Operating budget can be simplified in three categories:

Income – consisting of revenues generated directly from events such as rent, food and beverage sales and ticket fees as well as revenues that are generated because the venue host events, such as annual Suite license fees, sponsorship revenues and advertising.

Service Expenses (Direct Event Expenses) – are the expenses related directly to the execution of the events, primarily part-time labour, contract labour, and specialty equipment rentals. The majority of these expenses are paid for by the client and the remainder are covered within the rental income.

Operating Expenses – are incurred through the normal day to day operations of the venue. Primarily many of these expenses are consistent year over year such as salaries, preventative maintenance, snow removal and telecommunications. Though there are expenses that are influenced by the number, type and size of events such as supplies, credit card processing fees, utilities, even general repairs will increase with increased usage and activity in the venue.

Proudly managed by



1 David S. Howes Way, St. Catharines, ON L2R 0B3
 905-684-8400 www.meridiancentre.com

The Meridian Centre categorized these expenses as follows (with examples):

- Net Employee Wages and Benefits – full time salaries and benefits
- General and Administrative – office supplies, marketing and sales expense, banking fees
- Operations – snow removal, landscaping, trash removal, vehicle repair
- Repair & Maintenance – preventative maintenance and general repairs
- Supplies – janitorial supplies, telecommunications
- Insurance
- Utilities
- SMG Management Fees

Built as an economic driver for the downtown core and City, the Meridian Centre operates at an annual net loss. The revenue generation model of the Meridian Centre requires 3rd party organizations such as tenants (Niagara IceDogs, Niagara River Lions), promoters (ie. Live Nation, Cirque Du Soleil) and other clients (ie. tradeshow, banquets, meetings) to rent the venue for their events. With each additional revenue producing event booked at the Meridian Centre, the venue's annual operating deficit is reduced.

Due to the global pandemic and restrictions imposed by Ontario Regulation 364/20, the Meridian Centre is unable to host events and it remains unclear when provincial and public health regulations will allow the venue to resume operations and if additional restrictions may be imposed, such as capacity restrictions.

Since submitting and presenting the Meridian Centre Operating budget, the Niagara IceDogs of the OHL - the primary tenant of the venue – have announced they will not begin their season on December 1, 2020 and have postponed the start until February 2021, reducing the number of games (events) in 2021 by seven, directly affecting income negatively. This is a prime example of how the Meridian Centre's operating budget is impacted and the 2021 Budget will be unpredictable.

As the target date for a return of Live Events at the Meridian Centre continually shifts, ASM Global strives to balance cost mitigation with business continuity. Management focuses on the need to reduce expenses while maintaining the venue, communicating with clients and retaining key employees who will play an imperative role when Live Events return to the venue.

In the following scenarios, ASM Global illustrates how cost mitigation strategies impact operating expenses when a decrease in income is realized, caused by reduced number of events and reduced event capacity.

| Assumptions | Presented 2021 Budget | Scenario 1 2021 Budget | Scenario 2 2021 Budget | Scenario 3 2021 Budget |
|--|-------------------------------------|-------------------------------------|-------------------------------------|-----------------------------------|
| Hockey (IceDogs) | 43 Games | 36 Games | 16 Games | 0 Games |
| Basketball (River Lions) | 10 Games | 10 Games | 0 Games | 0 Games |
| Concerts and Live Events | 14 Concerts/ Events | 14 Concerts/ Events | 8 Concerts/ Events | 0 Concerts/ Events |
| Capacity Restrictions | Q1-25%, Q2-25%, Q3-100%, Q4-100% | Q1-25%, Q2-50%, Q3-100%, Q4-100% | Q1- 0%, Q2- 0%, Q3-100%, Q4-100% | Q1- 0%, Q2- 0%, Q3- 0%, Q4- 0% |
| Ice Rentals | Jan-Mar & Oct-Dec | Jan-Mar & Oct-Dec | Jan-Mar & Oct-Dec | Jan-Mar & Oct-Dec |
| Total # of Events | 67 | 60 | 25 | 0 |
| EVENT INCOME | | | | |
| Direct Event Income | | | | |
| Rental Income | 325,553 | 293,366 | 200,736 | - |
| Billed Service Revenue | 277,761 | 265,761 | 166,178 | - |
| Direct Expenses - Labour; Materials and Services | (367,098) | (349,098) | (217,703) | - |
| Total Net Direct Event Income | 236,216 | 210,029 | 149,211 | - |
| Ancillary Income | | | | |
| Gross Food & Beverage Revenue | 1,917,642 | 1,752,463 | 1,207,600 | - |
| F & B Direct Labour | (517,682) | (474,853) | (324,896) | - |
| F & B Direct Cost of Goods | (654,031) | (596,652) | (411,908) | - |
| Revenue Share (Tenants) | (101,327) | (84,784) | (54,996) | - |
| Net Food & Beverage Revenue | 644,602 | 596,174 | 415,800 | - |
| Novelty Sales (Merchandise) | 19,922 | 19,922 | 7,962 | - |
| Total Ancillary Income | 664,524 | 616,096 | 423,762 | - |
| Other Event Income | | | | |
| Premium Tickets, Ticket Rebates, Facility Fees | 354,397 | 328,148 | 214,703 | - |
| TOTAL EVENT INCOME | 1,255,137 | 1,154,273 | 787,676 | - |
| OTHER OPERATING INCOME | | | | |
| Suites, Sponsorship, Advertising, Ice Rentals | 242,023 | 236,373 | 248,469 | 250,000 |
| ADJUSTED GROSS INCOME | 1,497,160 | 1,390,646 | 1,036,145 | 250,000 |

| Assumptions | Presented 2021 Budget | Scenario 1 2021 Budget | Scenario 2 2021 Budget | Scenario 3 2021 Budget |
|--------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|-----------------------------------|
| Hockey (IceDogs) | 43 Games | 36 Games | 16 Games | 0 Games |
| Basketball (River Lions) | 10 Games | 10 Games | 0 Games | 0 Games |
| Concerts and Live Events | 14 Concerts/ Events | 14 Concerts/ Events | 8 Concerts/ Events | 0 Concerts/ Events |
| Capacity Restrictions | Q1-25%, Q2-25%, Q3-100%, Q4-100% | Q1-25%, Q2-50%, Q3-100%, Q4-100% | Q1- 0%, Q2- 0%, Q3-100%, Q4-100% | Q1- 0%, Q2- 0%, Q3- 0%, Q4- 0% |
| Ice Rentals | Jan-Mar & Oct-Dec | Jan-Mar & Oct-Dec | Jan-Mar & Oct-Dec | Jan-Mar & Oct-Dec |
| Total # of Events | 67 | 60 | 25 | 0 |
| INDIRECT EXPENSES | | | | |
| Salaries and Benefits | 1,223,519 | 1,223,519 | 1,093,267 | 923,979 |
| Contracted Services | 1,800 | 1,800 | 500 | 150 |
| General and Administrative | 193,632 | 191,774 | 160,251 | 92,919 |
| Operating | 163,846 | 145,846 | 128,846 | 81,538 |
| Repairs & Maintenance | 150,000 | 150,000 | 130,000 | 82,363 |
| Operational Supplies | 136,030 | 136,030 | 111,030 | 54,730 |
| Insurance | 43,161 | 43,161 | 43,161 | 43,161 |
| Utilities | 411,332 | 411,332 | 370,600 | 328,664 |
| SMG Management Fees | 192,855 | 192,855 | 192,855 | 192,855 |
| Total Indirect Expenses | 2,516,175 | 2,496,317 | 2,230,510 | 1,800,359 |
| NET INCOME (LOSS) | (\$ 1,019,015) | (\$ 1,105,671) | (\$ 1,194,365) | (\$ 1,550,359) |
| Estimated - CEWS | 150,000 | 150,000 | 150,000 | 150,000 |
| Adjusted Net Income (Loss) | (\$ 869,015) | (\$ 955,671) | (\$ 1,044,365) | (\$ 1,400,359) |

*At time of report, CEWS has not been approved for 2021. If CEWS is continued by the Federal Government, the proposed program will run until June 2021 and initial calculations show that ASM Global would be eligible for \$150,000 to \$180,000 based on above salaries. If salaries are reduced as part of cost mitigation, CEWS amount will be impacted.

Staff retention is at a critical point for the ASM Global staff at the Meridian Centre. Many of the full-time staff are on a reduced work week after being on leave for 5 months. If the reduced work week extends into 2021, the risk is high for valued employees to seek other employment opportunity. At time of report, in 2020, of the 16 full time employees, 2 have resigned for full time employment and it is known additional employees are seeking full-time employment elsewhere.

Live Events will return to the Meridian Centre and the venue's Reactivation Plan is ready. The primary threat to a seamless reactivation is the loss of key management staff. ASM Global requests that all avenues be considered by the City to protect the staffing levels during these uncertain times.




Corporate Report City Council

Report from: Office of the Chief Administrative Officer

Report Date: November 5, 2020 **Meeting Date:** November 10, 2020

Report Number: CAO-166-2020 **File:** 10.57.10, 10.12.1

Subject: 2021 Capital Budget Council Priority Requests

Strategic Pillar: 

Recommendation

The staff be directed to include the proposed amendments totaling \$1,431,500, as identified within this report, to the Draft 2021 Capital Budget; and

That the Draft 2021 Capital Budget, 2022-2025 Forecast and Asset Management Status Update, with the proposed amendments, be referred to City Council for consideration after the public meeting scheduled for November 30, 2020, for which notice will be duly given. FORTHWITH

Summary

This report provides an update regarding Council Priority Requests for the 2021 Capital Budget that were presented at the General Committee of Council on October 21, 2020 ([Report FMS-146-2020](#)). Staff have reviewed the potential list of amendments to the 2021 Capital Budget and have provided a recommendation for an amended 2021 Capital Budget which would add \$1.61 Million in projects and result in a net impact of \$1.4315 Million which staff are proposing to fund through debt.

Relationship to Strategic Plan

The 2021 Capital Budget supports the strategic plan, primarily through:

- Fiscal responsibility and debt management strategy which guides and informs financial decisions and investments.
- Optimization of capital infrastructure through effective asset management and sustainable investment balanced with affordability.

The Capital Budget is informed by our Asset Management Plans which assist staff in prioritizing City needs and balancing them with the evolving priorities of Council to ensure they can be delivered concurrently.

Background

At the General Committee meeting on October 21, 2020, Staff presented the draft 2021 Capital Budget and Four-Year Forecast for discussion. During that meeting, Council made a number of requests for items to be added, adjusted, or removed to better address the needs of the City and better reflect the priorities of Council. These Council Priority Requests will have a considerable financial impact on both the Capital Budget and Operating Budget, and as a result staff have reviewed each request, and are returning to Council with a recommendation for an amended draft 2021 Capital Budget.

Report

Staff have reviewed Council's list of priority requests to determine which projects can be feasibly added into the 2021 Capital Budget (2021 Recommended Amendments), and which projects are being recommended for consideration in a future Capital Budget (Recommended for Future Consideration).

In determining the items for inclusion in the 2021 Recommended Amendments, staff assessed each project by considering a number of factors, including:

- Cost
- Time to execute
- Legislative requirement
- Infrastructure need

These factors need to be balanced with other aspects of the capital program that exist, including a focus placed on mitigating the effects of climate change, improving our active transportation network, and focusing on the overall health and wellness of our community.

A complete analysis for each project can be found in Appendix 1, while the impacts of the recommendation for this report can be found in Appendix 2.

2021 Recommended Amendments

Staff are recommending adding five projects to the 2021 Capital Budget:

Grantham Rail Trail – Estimated Cost: \$340,000

This project would contribute to the creation and improvement of the Grantham Rail Trail. It should be noted that the Grantham Rail Trail has been included in the proposed ICIP: COVID-19 project. Detailed design for this project has identified additional mitigation efforts required to deal with the contaminated soils. These additional funds would allow for construction to be completed in 2021 independent of a successful ICIP funding application.

Sunset Beach: Parking Lot Design – Estimated Cost: \$250,000

This project would contribute to the design of the parking lot at Sunset Beach in addition to necessary shoreline protection work and trail connections. These funds would allow

the design of the proposed project to progress independent of a successful ICIP funding application.

Note: Because the Grantham Rail Trail and the Sunset Beach: Parking Lot Design projects were included in the proposed ICIP: COVID-19 project (Section L of the 2021 Capital Budget), their inclusion as 2021 Recommended Amendments has no impact to the total 2021 Capital Budget. The inclusion of these projects as stand alone projects ensures they will proceed independent of the outcome of the ICIP: COVID-19 grant submission.

Chestnut Street Extension – Estimated Cost: \$150,000

This project would primarily be allocated towards the cost of a Municipal Class Environmental Assessment (EA) for the Chestnut Street Extension. The extension of Chestnut Street is in accordance with the recommendations of the Draft Transportation Masterplan and this work could be completed with the Merritt Street EA that was included in a prior budget.

Self-Cleaning/Contained Washroom (Downtown) – Estimated Cost: \$500,000

This project would include the purchase and installation of a single unit (one toilet, one sink) all-season accessible washroom. The total cost will vary based on location. Due to the mechanical systems for this washroom, it should be noted staff have identified ongoing maintenance and security concerns regarding the washroom unit. Once this unit is installed there will be an annual operating budget obligation, the estimated financial impact is not known at this time.

St. Catharines Public Library Security Gates – Estimated Cost: \$50,000

This project would cover the total costs necessary to install security gates and fencing along the covered walkway at the Centennial St. Catharines Public Library Church Street entrance.

Arthur Street Bike Lane (Phase 1) – Estimated Cost: \$710,000

This project would include the necessary work required to create bike lanes from Lakeshore Road to Melody Trail. The work required from Lakeshore north to Nottingham Court/Croydon Drive includes curb reconstruction, road widening, and the relocation of hydro and traffic infrastructure. The section from Nottingham Court/Croydon Drive north to Melody Trail can be accommodated by paving existing gravel shoulders. Staff are recommending this work as future implementation due to cost and scope of work. Alternative active transportation (AT) options for accessing Sunset Beach exist in the form of trails (Appendix 3). The implementation of bike lanes on Arthur Street is not currently supported by the draft TMP.

Splashpad/Washroom (Merriton) – Estimated Cost (2021): \$200,000

This project would include the estimated cost to design and construct a splashpad, washroom facility and sun shelter. The washroom would be a seasonal washroom, similar to the model used at Westpark. Staff have engaged a 3rd party consultant to produce a new Aquatics Strategy which will come to Council in Q1 2021. Although the

final list of recommendations have not been completed, staff are evaluating a number of possibilities with outdoor aquatics that could include a splashpad. Staff are recommending the inclusion of \$200,000 in the 2021 Capital Budget for preliminary work, with the balance of the project cost to be forecasted for 2022.

The total impact of these projects to the 2021 Capital Budget, assuming no mitigating action, is an additional \$1,610,000.

Recommended for Future Consideration

Staff are recommending the following remaining projects be considered for future Capital Budgets:

Public Washroom (Centennial Gardens) – Estimated Cost: \$750,000

This project would include estimated cost to design and construct a seasonal washroom – similar to the model used at Happy Ralphs – in Centennial Gardens. Staff are recommending a future implementation due to cost and priority.

Splashpad/Washroom (Merriton) – Estimated Cost (Beyond 2021): \$1,000,000

Details regarding the Splashpad/Washroom project have been included in the 2021 Recommended Amendments section of this report.

Arthur Street Bike Lane (Phase 2) – Estimated Cost: \$540,000

This project would accommodate the necessary work required to create bike lanes from Melody Trail, north to Beachaven Drive. It includes significant work required to extend an existing large culvert (Beamer Creek) and realign the existing roadway. Staff are recommending a future implementation due to cost, scope of work, and availability of alternate routes in the area. The implementation of bike lanes on Arthur Street is not currently supported by the draft TMP.

At this time, these projects have not been added to the forecast as timing has not been determined.

Mitigation Measures

Due to the uncertainty surrounding the future of the ownership of the Niagara District Airport, staff have determined that the Municipal Working Capital Grant should be moved from the 2021 Capital Budget, to the 2021 Operating Budget. This approach is similar to 2020 and is reflected in the current draft 2021 Operating Budget. The reduction of \$178,500 has been applied against the 2021 Recommended Amendments.

Given the financial impact of the proposed additions to the 2021 Capital Budget, staff have identified a number of projects within the 2021 Capital Budget that could be removed to mitigate the financial impact:

Carlisle Street Parking Garage (Corporate Accommodations) – Estimated Savings: \$300,000

The corporate accommodations at the Carlisle Street Parking Garage would allow the City to divest itself of other properties, including 6-8 Academy Street and 360 Geneva Street, by creating the necessary workspace for staff. It should be noted that due to the service disruptions caused by COVID-19, staffing levels at the City are different than they were previous to the pandemic. It is possible that moving forward, the City will need less physical space for staff than previously anticipated as remote working arrangements continue to be implemented and staffing levels continue to change.

Robertson School (Universal Washroom) – Estimated Savings: \$350,000

Robertson School (Universal Upgrades) – Estimated Savings: \$600,000

The Robertson School upgrades are required accessibility upgrades necessary for continued future use. Delaying these upgrades could impact the future use of the building. If the Robertson School upgrades are removed in their entirety from the Capital Budget, it would impede the Folk Arts ability to apply for funding through the Provincial or Federal Government to complete the upgrades.

The mitigation realised by removing these projects from the 2021 Capital Budget would total \$1,250,000.

Additional Comments Addressed

In addition to addressing specific Council Priority Requests, staff have also prepared information to address several outstanding questions from Council:

Bike Lane Protection & Cost

The implementation of Complete Streets elements are considered every time considerations are made to modify the City Right of way, especially when major construction projects are undertaken. Complete streets are designed to consider the needs of all users, such as people who walk, bicycle, take transit or drive, and people of varying ages and levels of ability. They also consider other uses like sidewalk cafés, street furniture, street trees, utilities, stormwater management, etc. While not every type of use or user may be accommodated on every street, the goal is to prioritize the many demands placed upon our streets with the goal to build a well-functioning street network that supports and sustains a high quality of life. Complete streets ensure that social, economic and environmental priorities are integrated in street planning and design. Bike lanes are one component of a complete streets design. Appendix 4 details how complete streets are considered in the proposed 2021 Capital Budget.

Since bike lanes are generally constructed within existing roadways, the costs can vary significantly based on the existing road width, pavement structure and other assets within the road allowance. The easiest and most affordable way to add bike lanes to our transportation network is to fit them within the existing pavement, which is usually accomplished by either removing one or more lanes of traffic (often called a road diet) and/or removing on-street parking and repainting the street. The City has proactively worked to increase the on-street bike

lane transportation network over the past several years primarily through these methods. Some examples include Linwell Road, Hartzel Road and Scott Street, among others.

Other, and generally less affordable, means of implementing a bicycle facility can be through road widenings (including paving shoulders in semi-urban or rural cross-sections), by constructing segregated lanes outside of the travelled portion of the road, or through bicycle boulevards or multi-use pathways contained within the boulevards. The City has been undertaking these methods as well. Some examples include the multiuse path in partnership with the MTO and the Region on Sir Isaac Brock Way and paved shoulders on Third Street Louth, among others.

The table below identifies, as of 2019, the approximate length of various bike facilities throughout the City.

| Facility Type | Existing Length (approx) |
|----------------------|---------------------------------|
| Bike Lane | 62 km |
| Paved Shoulder | 18 km |
| Sharrows | 8 km |
| Signed Route | 2 km |
| Off-road trails | 109 km |

Typical Costs per metre for cycling facilities

| On Road Facilities | Cost / per metre centerline |
|--|--|
| Cost to paint bike lanes on an existing roadway | \$0.33 |
| Cost to widen a road by 3 m to accommodate bike lanes with resurfacing | \$730 - \$1190 |
| If done as part of a road reconstruction | |
| Cost per metre to construct 1.5 m wide dedicated on road bike lanes as part of road reconstruction | \$230 - \$330 |
| Cost per metre to construct 2 m wide dedicated on road bike lanes as part of road reconstruction | \$300 - \$430 |
| Off Road Facilities | |
| Cost per metre for a 3 m wide independent bike facility on one side of the ROW | \$600 |
| Cost per metre to build a 3 m wide asphalt trail in a park or greenspace | \$400 |
| Cost per metre to build a 3 m wide granular trail in a park or greenspace | \$300 |

The installation of flexible delineator bollards to separate bike lanes from the general traffic lane would require an additional 0.5 metres of width per lane, primarily due to the hazards for cyclists that would result by introducing a delineator on a typical 1.5 metre wide bike lane.

Assuming installation can be completed, which is dependent on a number of factors including driveway access and roadway features (i.e. bus stops), the estimated cost to install and remove a section of bollard is:

\$90 per metre
\$9,000 per kilometre

It should be noted these estimates do not include the ongoing operational costs related to the inspection of bollards to ensure they are in working condition, or the cost to replace broken or missing bollards. Additionally, it should also be noted that because the installation of bollards requires drilling into the asphalt road surface, there is a risk of premature surface failure due to increased wear.

The City has engaged with the Region to look at ways of partnering to improve the overall safety of the interconnected bike lane network. Currently we are working with the Region to start introducing painted Bike lanes at areas of greater conflict between bikes and vehicles. The Region has also indicated a willingness to consider a pilot program using flexible delineators as added protection, however, would have to wait until the Spring of 2021 due to the upcoming winter season. It should be noted that the costs of implementing these programs will need to be funded by the municipality that has ownership over the ROW where the work will be undertaken.

Transportation Master Plan (TMP) 2021 Implementation

There are four important projects currently included in the 2021 Capital Budget that are also being recommended through the DRAFT Transportation Master Plan. At this point, they include:

- Grantham Rail Trail;
- Pelham Road on-street bicycle lanes;
- Chestnut Street West Extension Class Environmental Assessment Study; and
- Trail connection through John Page Park / former Fairview Golf Course from Scott Street to Fairview Mall.

The Completed TMP is scheduled to be deliberated by Council in Q1 of 2021, with a Council Workshop planned for November 24, 2020.

Deferral of Wood Street

The cast iron watermain that services Wood Street / Greenmeadow Crescent currently runs through the middle of the City owned property at 360 Geneva Street. This watermain has experienced multiple breaks, is creating water quality issues and must be relocated to the Right of Way in order to allow for greater opportunities for the future

redevelopment of the site. Staff are not recommending the delay of this project as it creates increased risks to the City's Drinking Water System.

Financial Implications

Staff are recommending Council endorses the addition of the 2021 Recommended Amendments without the use of any Mitigation Measures. The total impact of the recommendation to the 2021 Capital Budget is an additional \$1,431,500 bringing the 2021 Capital Budget up to \$49,795,399.

Recognizing the direction to minimize tax increases in the 2021 Capital Budget, Staff are proposing funding the \$1,431,500 increase from debt, which would result in minor impacts to the existing debt amounts and ratios as shown in Appendix 2.

If Council elects to remove existing projects as a mitigation measure, it is possible to add the 2021 Recommended Amendments and mitigate the majority of the impact so that the 2021 Capital Budget and the associated debt remains close to unchanged from amounts reported in the draft 2021 Capital Budget.

Conclusion

After a comprehensive review of the Council Priority Requests identified at Council on October 21, 2020, staff identified seven projects totaling an estimated \$1.61 Million, with a total impact of \$1.4315 Million, to add to the 2021 Capital Budget. While staff have also identified project reductions totaling an estimated \$1.25 Million that could be removed from the 2021 Capital Budget as a mitigation measure, staff are recommending those projects be left in the 2021 Capital Budget at this time due to their importance.

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Appendices

Appendix 1: Council Priority Request Details
Appendix 2: Amended Forecasts 2021-2024
Appendix 3: Sunset Beach Trail Map
Appendix 4: Transportation Master Plan (TMP) Street Projects

COUNCIL PRIORITY REQUEST DETAILS

LIST OF CONSIDERED PROJECTS

| Project Requested | Estimated Cost | 2021 Recommended Amendments | Recommended for inclusion in 2022 Forecast | Recommended for inclusion in Future Years' Budget | Details |
|--|--------------------|-----------------------------|--|---|---|
| Grantham Rail Trail (additional budget to proceed in 2021, excluding ICIP) | \$340,000 | \$340,000 | | | Additional funding for the Grantham Rail Trail, that when combined with prior and current year budgets will provide for the estimated project cost of \$700,000. This amount (\$340,000) was previously included within the larger ICIP Project and as a result the inclusion of the project will not increase the total budget. |
| Sunset Beach - additional proposed 2021 Budget for design of Parking Lot | \$250,000 | \$250,000 | | | Funding for parking lot design, shoreline protection and trail connections within Sunset beach. This amount was previously included within the larger ICIP Project and as a result the inclusion of the project will not increase the total budget. |
| 2021 ICIP Grant Project Reductions (Grantham Rail Trail and Sunset Beach) | (590,000) | (590,000) | | | This reduction to the larger project is required to remove Grantham Rail Trail and Sunset Beach work listed above. |
| NET IMPACT TO CAPITAL BUDGET & DEBT | - | - | | | |
| Extension of Chestnut Street | \$150,000 | \$150,000 | | | Estimated cost for the Environmental assessment for this project, which will run from xx to xx. |
| All Season self-cleaning/contained washroom system - Downtown location to be determined | \$500,000 | \$500,000 | | | Cost is based on a single stall, 1 toilet, 1 sink style barrier free unit. Costs will vary depending on location. There may be additional operating costs to address increased security and maintenance, which requires more information and experience to quantify. |
| Catharines Public Library - Central Branch | \$50,000 | \$50,000 | | | Addition of security gates/decorative fencing at entrance off Church St. - is this only for the entrance or also to protect sides too |
| Public Washroom (within a Park that will service the Splashpad, once determined)Centennial Gardens, Downtown, Queenston St.) | \$750,000 | | | 750,000 | Budget for one seasonal washroom, located at Centennial Gardens following model employed for Happy Rolph's. |
| Splashpad and related washroom | \$1,200,000 | \$200,000.00 | 1,000,000 | | Addition of splashpad, also including a washroom facility & sun shelter - following the West Park model, seasonal washroom. Project will align with the recommendations from the Aquatics Strategy which is underway. |
| Arthur Street Bike Lanes Phase 1 - Lakeshore Road to Melody Trail. | \$710,000 | \$710,000.00 | | | Bike lanes on Arthur Street from xx to xx. The section from Lakeshore to Nottingham will require relocation of hydro and traffic poles. This work is not currently included in the TMP. |
| Arthur Street Bike Lanes Phase 2 - Melody Trail to Beachhaven including culvert extension | \$540,000 | | | 540,000 | Creation of bike lanes from Melody Trail, north to Beachhaven Drive. It includes significant work required to extend an existing large culvert (Beamer Creek) and realign the existing roadway. Staff are recommending a future implementation due to cost, scope of work, and availability of alternate routes in the area.Completion of a Culvert extension will require work to be done around fishery windows for in-water works. This work is not currently included in TMP. |
| TOTAL PROPOSED COSTS | \$3,900,000 | \$1,610,000 | \$1,000,000 | \$1,290,000 | |

| AMENDED BUDGET & 2022-2025 FORECAST | | | | | |
|---|---------------|------------|------------|------------|------------|
| | 2021 | 2022 | 2023 | 2024 | 2025 |
| 2021 Recommended Amendments (see Appendix 1) | 1,610,000 | | | | |
| less Niagara District Airport Amount - Moved to | | | | | |
| Operating Budget | (178,500) | | | | |
| | 1,431,500 | | | | |
| Splashpad & related washroom | | 1,000,000 | | | |
| Sunset Beach reallocation | | | | | |
| Original Budget | | - | - | 1,352,619 | 913,400 |
| Sunset beach project reallocation | | 570,000 | 570,000 | 570,000 | 556,019 |
| Net Increase (decrease) in Sunset Beach debt | | 570,000 | 570,000 | (782,619) | (357,381) |
| Net Increase (decrease) in Capital Budget and proposed debt | 1,431,500 | 1,570,000 | 570,000 | (782,619) | (357,381) |
| 2021 Capital Budget per FMS-146-2020 | 48,363,899 | 52,660,860 | 63,710,026 | 57,334,022 | 55,440,718 |
| Adjusted 2021 Capital Budget | 49,795,399 | 54,230,860 | 64,280,026 | 56,551,403 | 55,083,337 |
| Debentures indentified in FMS-146-2020 | 21,638,450 | 32,518,323 | 40,082,762 | 31,809,471 | 27,508,831 |
| Adjusted Debenture Funding Required | 23,069,950 | 34,088,323 | 40,652,762 | 31,026,852 | 27,151,450 |
| Updated debt forecast | | | | | |
| | in \$millions | | | | |
| | 2021 | 2022 | 2023 | 2024 | 2025 |
| Total Outstanding debt | 127.0 | 132.6 | 140.9 | 152.8 | 166.3 |
| Debt per Household | 2,122 | 2,215 | 2,352 | 2,551 | 2,778 |
| Annual debt Servicing | 18.5 | 20.8 | 21.7 | 23.6 | 25.6 |
| As a % of Op Budget exp | 9.48% | 10.42% | 10.58% | 11.24% | 11.87% |

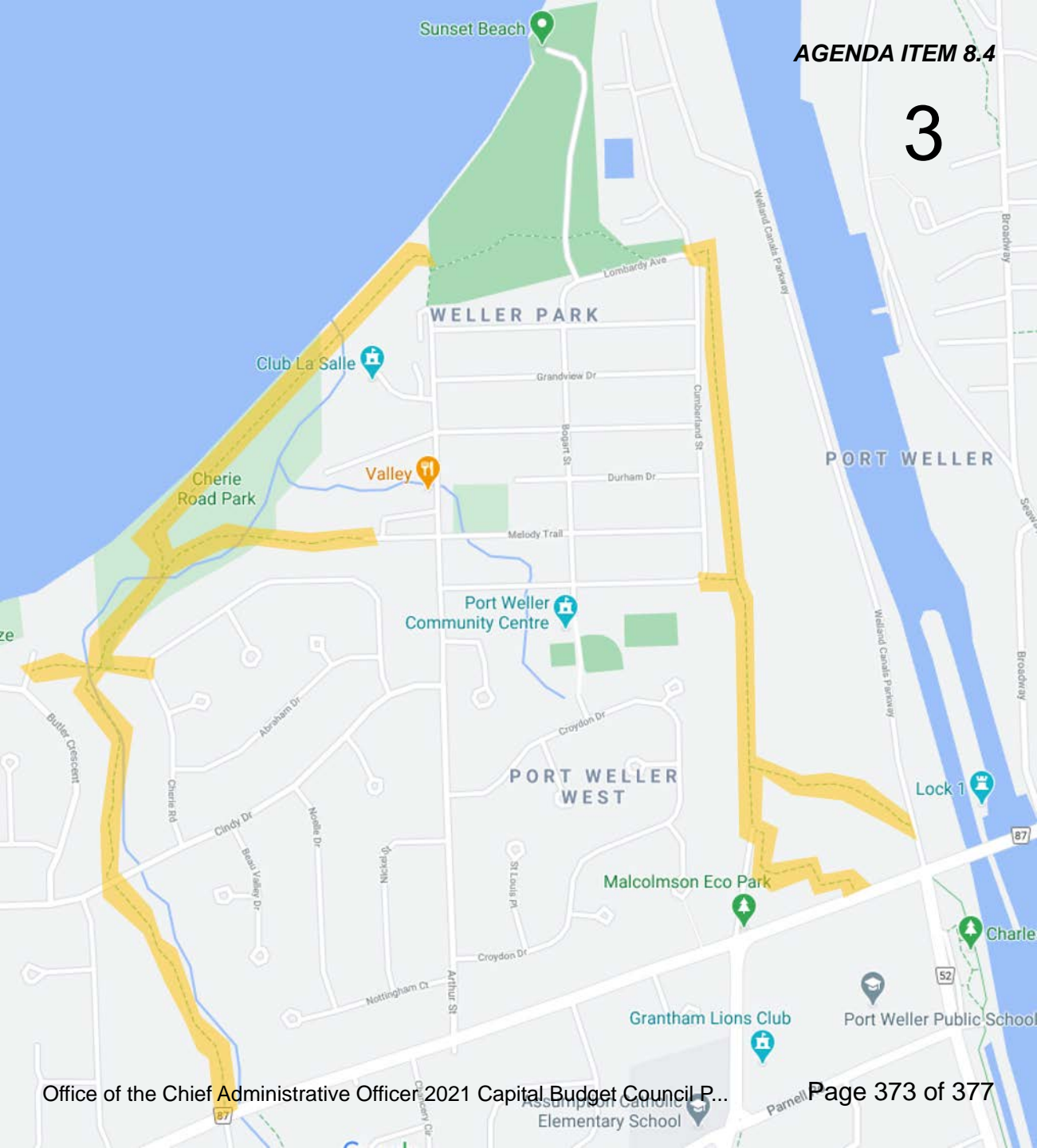


Table 1 Active Transportation Considerations in Proposed 2021 Projects

| Project No. | Project | Location | Active Transportation Comments |
|---|---|--|---|
| Bridges and Culvert Replacements | | | |
| P17-121 | Third Ave. Louth / Glass Ave Bridge | Third Ave. Louth Bridge (B006S) (@ 15 Mile Creek) | The existing bridge is being replaced with a wider structure that will have a 2 m wide shoulder to accommodate the safe passage of cyclists and pedestrians. |
| P17-125 | South Service Road Bridge (B011S) Condition Survey and Rehab Replacement Analysis | South Service Rd. Bridge (B011S) (South Service Rd. Bridge to Just North of Queenston St. @ Cushman) | When looking at the need for this bridge all modes of transportation that utilize the existing structure will be considered. |
| Region Projects | | | |
| RN20-stp | Region - St. Paul St. W (RR#81) Bridge Over CN Tracks | St. Paul St. West (Merigold St. to St. Paul Crescent) | The City is cost sharing with the Region to over-size the structure to accommodate wider sidewalks. The Region is also constructing bike lanes on the structure. |
| Road Construction and Improvements | | | |
| P17-067 | St. David's/ Townline Reconstruction | St. David's Rd. (Burleigh Hill to Leeson St.) | The EA for this project is currently underway with the City of Thorold. The recommended cross sections will have sidewalks on the north side of the street and a 3 m wide multiuse trail on the south side of the street. The potential extension of Townline Road out to Merritt St will help connect active the transportation route in Thorold and St. Catharines by formalizing the connection. |
| P18-061 | Gale Crescent Road and Underground improvements | Gale Crescent (Geneva St. to Oakdale Ave.) | The EA and concept cross-sections were budgeted in 2019. This project will involve consultation with the public on priorities and will be evaluated with a complete streets lens considering all modes of transportation for the reconstruction of the street. The design will consider the completion of missing sections of sidewalk along the corridor and as it is on the Region Bicycle Network, it will be reviewed |

| | | | |
|---------|---|---|---|
| | | | for the potential inclusion of an appropriate cycling facility. The EA will also evaluate the connection of active transportation networks along the road to the existing Merritt Trail. Additional funds in 2021 would allow for detailed design and to start utility relocations. |
| P18-062 | Lake Street road and underground improvements | Lake St. (Ontario St. to Welland Ave.) | Section of the road are in poor condition and the road is nearing the end of its life. The EA and concept cross-sections were budgeted in 2019 and the EA is now underway. This project will involve consultation with the public on active transportation priorities and will be evaluated with a complete streets lens considering all modes of transportation for the reconstruction of the street. The existing ROW is narrow in areas and public consultation will be important to determine how the street will be used. The EA will explore advancements to the AT network by looking at various options including the upgrading of existing sidewalks, the potential to add a sidewalk along the frontage of Montebello Park as well as the potential to add cycling facilities through the conversion of at least a portion of Lake Street to one-way vehicle operation. |
| P18-063 | Merritt Street (Almond Lane to Walnut Street) | Merritt St. (Almond Lane to Walnut St.) | The EA and concept cross-sections were budgeted in 2019. This project will involve consultation with the public on priorities and will be evaluated with a complete streets lens considering all modes of transportation for the reconstruction of the street and enhanced streetscaping. The design will consider active transportation improvements with the potential to connect the bicycle lanes that currently terminate north of the study area. The EA was to consider and protect for the extension of Chestnut St E to Chestnut St W when designing the intersection of Chestnut St and Merritt St. Additional funds in 2021 would allow for detailed design to establish any land acquisition or utility relocations required. |
| P21-061 | Pelham Road (bike lanes) | Pelham Rd. (Hamilton St. to Rykert St.) | This project is examining the potential to widen a portion of Pelham Rd, combined with the narrowing of travel lanes, in an attempt to accommodate bike lanes and still retain some parking in key areas. |
| P20-062 | Scarth Road Reconstruction | Scarth Rd. (South Drive to Highland Ave.) | This road is a low volume local street with existing sidewalks. Cyclists would continue to be accommodated in mixed traffic |

| | | | |
|---------|-------------------------------|---|--|
| P20-063 | Hasting Street | Hasting St. (Almond St. to Wedsworth) | This street is being reconstructed in partnership with the developer of the abutting property. Missing sidewalk links will be constructed and because this is a low volume local street, cycling will be accommodated on-street in mixed traffic. Utilities will be designed keeping in mind the possible future extension of Chestnut St. |
| P21-080 | 2021 Road Resurfacing Program | Admiral Rd. (Hartzel Rd. to Park Ave.) | This is a low volume local streets with no changes to the function anticipated with the resurfacing. Cyclists would continue to be accommodated in mixed traffic. |
| | | Park Ave. (Rockwood Ave. to Admiral Rd.) | This is a low volume local streets with no changes to the function anticipated with the resurfacing. Cyclists would continue to be accommodated in mixed traffic. |
| | | Catharine St. (Maple St. to Russell Ave.) | This is a low volume local streets with no changes to the function anticipated with the resurfacing. Cyclists would continue to be accommodated in mixed traffic. |
| | | Page St. (Queenston St. to Welland Ave.) | This is a low volume local streets with no changes to the function anticipated with the resurfacing. Cyclists would continue to be accommodated in mixed traffic. |
| | | Lake St. (Prince Edward Dr. to Lakeshore Rd.) | The existing bike lanes will be reinstated with the road resurfacing. |
| | | Lake St. (Lakeport Rd. to Prince Edward Dr.) | Proposed work is a resurfacing project within the limits of the existing curb in order to extend the life of the roadway. A preliminary review of the required works in order to install bike lanes from Lakeport to Prince Edward identified that sections of roadway on either side of Linwell Rd would need to be widened. The existing road platform is not wide enough to incorporate bicycle lanes through adjustments to the pavement markings alone. The preliminary review indicates that several utility poles, the existing traffic signal system and bus laybys would be necessary in order to accommodate bicycle lanes. These required works are well out of the scope of a resurfacing project and should be incorporated in future years with the reconstruction of the intersection and/or roadway. |

| | | | |
|---------|--|--|--|
| | | Dunkirk Rd (Wright St to Bunting Road) | This section is not on the existing bike network as it has direct access to the Ministry's highway network, other adjacent streets are more appropriate for cyclists. |
| | | | |
| P21-101 | Greenmeadow / Wood Watermain Improvements | Greenmeadow Court (Wood St. to Dixie Rd.) | No changes to the function anticipated with the resurfacing. Cyclists would continue to be accommodated in mixed traffic |
| | | Wood St. (Geneva St. to Carlton St.) | During the resurfacing of Wood St, the street layout will be reviewed with Traffic as there may be some localized areas where the platform could be widened. However, dedicated bike lanes were not budgeted for. Significant widening for dedicated bike lanes will require additional funds. |
| P21-063 | Tremont Drive Retaining Wall Rehab | Tremont Drive (Allandale Drive to Approx. 90m west of Allandale Drive) | This project involves repair of the existing wall and there is no work on the road surface proposed. |
| P21-069 | Active Transportation | various | The Transportation Master Plan is identifying AT priorities and will be references as part of the decision-making process moving forward. |
| P21-097 | Traffic Signals (including pedestrian crossings) | various | Traffic signals are priorities based on overall condition and operating needs. When a traffic signal is reconstructed, it is done to accommodate AODA design requirements to ensure it is accessible to all users. |
| P21-062 | Eleanordale / Helm / Rochelle / Tavistock / Viking Road and Underground Improvements | | These road will be resurfaced in conjunction with underground improvements. These are local volume local streets and no changes to the function is anticipated with the resurfacing project. Cyclists would continue to be accommodated in mixed traffic. |