



**The Corporation of the City of St. Catharines  
GENERAL COMMITTEE AGENDA  
Regular, Wednesday, October 21, 2020  
Electronic Participation, 6:30 p.m.**

As part of the City's commitment to safety during the COVID-19 pandemic, this meeting of the General Committee will be held electronically.

This Meeting may be viewed online at [www.stcatharines.ca/youtube](http://www.stcatharines.ca/youtube)

*Public Comments: The public may submit comments regarding agenda matters to the Office of the City Clerk by contacting [clerks@stcatharines.ca](mailto:clerks@stcatharines.ca) by Wednesday, October 21, 2020 before Noon. Comments submitted will be considered as public information and entered into public record.*

*Electronic Delegations: Those wishing to speak to an item on the General Committee agenda must complete the City's [Electronic Delegation Form](#) by Tuesday, October 20, 2020 before 11:59 p.m. and attend a test session with City staff on Wednesday, October 21, 2020 at 10 a.m.*

*Budget Standing Committee Chair Mat Siscoe takes the Chair and opens the meeting.*

Page

- 1. Call the Meeting to Order**
- 2. Recognition of Traditional Territories**
- 3. Adoption of Agenda**
- 4. Declarations of Interest**
- 5. Chair's Report**
- 6. Motion to Move Reports on Consent**
- 7. Consent Reports**
- 8. Discussion Reports**

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- 3 - 5            8.1    Legal and Clerks Services, Office of the City Clerk  
                         2021 Capital and Operating Budget Deliberations
- 6 - 129        8.2    Financial Management Services, Corporate Asset Management  
                         2021 Capital Budget, Four Year Forecast and Asset Management  
                         Status Update  
                         **Presentations by Anne Tourigny, Corporate Asset Manager,  
                         Financial Management Services, Anthony Martuccio, Director,  
                         Engineering, Facilities and Environmental Services, and  
                         Kristine Douglas, Director of Financial Management  
                         Services/City Treasurer will precede discussion of Item 8.2 and  
                         8.3 reports**
- 130 - 440      8.3    Financial Management Services, Director  
                         Draft 2021 City Departmental Expenditure and Non-Tax Revenue  
                         Budget, Parking Meter Reserve Update
- 441 - 472      8.4    Legal and Clerks Services, Office of the Clerk  
                         Records and Information Management Strategy Implementation

**9.    In-Camera Session (General Committee)**

Council will meet In-Camera for the following purposes:

**10.   Motion Arising from In-Camera Session**

**11.   Motions**

**12.   Call for Notices of Motion**

**13.   Report Requests and Directions for Staff**

**14.   Adjournment**






## Corporate Report City Council

**Report from:** Legal and Clerks Services, Office of the City Clerk

**Report Date:** October 14, 2020      **Meeting Date:** October 21, 2020

**Report Number:** LCS-150-2020      **File:** 10.12.1

**Subject:** 2021 Capital and Operating Budget Deliberations

**Strategic Pillar:** 

### Recommendation

That Report LCS-150-2020, regarding Procedures for the 2021 Capital and Operating Budget Deliberations, be received for information. FORTHWITH

### Relationship to Strategic Plan

This report is not directly related to any of the goals of the Strategic Plan, however the annual Operating and Capital Budgets are critical components of the City's finances.

### Report

Council, at its meeting of October 5, 2020, approved a motion to use the present General Committee meeting format to deliberate the 2021 Capital and Operating Budgets. Generally, the Budget Standing Committee recognized that the year of COVID-19 has presented staff and Council with a unique set of issues that should be discussed with all of Council at the table. The extra meetings for this purpose were also added to the calendar as part of the approved motion.

The rules of procedure for General Committee are in place and this procedural by-law will be used for these extra meetings. The Chair for these General Committee meetings will be Councillor Matt Siscoe and the Co-Chair will be Councillor Lori Littleton, as per the motion approved by Council. The Deputy City Clerk is scheduled to be the Clerk at these meetings. One departure from normal General Committee procedures is that the Agendas will be published five days prior to the meeting, instead of the typical ten days, as per the approved motion.

As these meetings will be focused on the budgets, the Agenda will be re-formatted to remove other items of business that are not necessary for these discussions. Any non-budget related items will be discussed at the regular Council meetings. Just as at all General Committee meetings, Councillors will use this committee to have debates

regarding the staff information presented and will have the same options as General Committee, including to:

- Receive reports for information;
- Direct staff to do something;
- Approve the staff motion without amendments;
- Amend the staff motion;
- Request a report or additional information;
- Refer; or
- Defer

Council's directions and decisions during these meetings is crucial for these deliberations leading up to and including the Public Meeting for each budget. Staff will implement changes after each meeting and update the progress at the consecutive meeting. The Public Meeting for the Operating Budget is tentatively scheduled for December 14, 2020. Depending on feedback and progress on the Capital Budget, the Public Meeting for the Capital Budget could be hosted at a November meeting of Council.

There will not be a Council meeting at these meetings, so the motion to ratify the FORTHWITH motions will be included on the Agenda for the following Council meeting, along with the confirming by-law. The minutes will also be brought forward for approval at a subsequent Council meeting, however these may be delayed by one meeting due to staff workload with the high quantity and frequency of meetings during this time.

Any motions, including reconsiderations, referrals or deferrals, would follow the same procedures as would normally apply to a General Committee decision. The intent of moving to the General Committee format is to allow Councillors to bring forward items for discussion prior to the Public Meetings to be held for the Operating Budget (intended date of December 14, 2020) and Capital Budget (as early as November). Approval of each budget will follow on the same night as the respective public meeting.

## **Meeting Dates and Tentative Topics**

A list of the approved meeting dates, as well as items scheduled to be discussed at each meeting, is included below. As all members of Council are included in this process, Councillors are requested to bring forward any potential amendments to the draft Operating Budget in time for the November 9, 2020, and November 18, 2020, meetings instead of holding these until the associated Public Meeting.

Meeting Date and Time	Items Topics for Agenda
October 21, 2020 at 6:30 p.m.	<ul style="list-style-type: none"> <li>• Meeting Procedure Report</li> <li>• Records Information Report from September 21<sup>st</sup> BSC meeting</li> <li>• Living Wage Report</li> <li>• 2021 Capital Budget Report, Four Year Forecast and related appendices</li> <li>• 2021 Operating Budget Report and related appendices</li> </ul>
October 26, 2020 at 6:00 p.m.	<ul style="list-style-type: none"> <li>• St. Catharines Public Library 2021 Budget Presentation</li> <li>• St. Catharines Transit Commission 2021 Budget Presentation</li> <li>• FirstOntario PA 2021 Budget Presentation</li> <li>• Niagara District Airport 2021 Budget Presentation</li> <li>• Meridian Centre 2021 Budget Presentation</li> </ul>
November 9, 2020 at 6:00 p.m.	<ul style="list-style-type: none"> <li>• Telephone Town Hall Results</li> <li>• Reimbursement of Committee Member Expenses (report request from Feb 24<sup>th</sup> Council)</li> <li>• 2021 Preliminary Tax Estimates (City Only)</li> <li>• 2021 Budget Questions, Amendments and Discussion</li> </ul>
November 18, 2020 at 6:00 p.m.	<ul style="list-style-type: none"> <li>• Q3 2020 Variance Results</li> <li>• 2021 Budget Questions, Amendments and Discussion</li> </ul>
November 23, 2020 at 6:00 p.m.	<ul style="list-style-type: none"> <li>• 2021 Budget Questions and Discussion</li> <li>• FINAL meeting in order to have 2021 Operating Budget tabled for November 30<sup>th</sup> Council with Deliberations at December 14<sup>th</sup> Council Meeting</li> </ul>

## Financial Implications

There are no financial implications of this report.

### Prepared and Submitted by

Kristen Sullivan  
Deputy City Clerk

Bonnie Nistico-Dunk  
City Clerk

### Approved by

Heather Salter  
Director of Legal and Clerks Services / City Solicitor



## Corporate Report City Council

**Report from:** Financial Management Services, Corporate Asset Management

**Report Date:** October 1, 2020      **Meeting Date:** October 21, 2020

**Report Number:** FMS-146-2020      **File:** 10.57.10

**Subject:** 2021 Capital Budget, Four Year Forecast and Asset Management Status Update

**Strategic Pillar:**



### Recommendation

That Report FMS-146-2020, regarding the 2021 Capital Budget, 2022-2025 Forecast and Asset Management Status Update, be referred to City Council for consideration of the Staff Recommendation after the public meeting scheduled for November 16, 2020, for which notice will be duly given. FORTHWITH

### Staff Recommendation (to be considered after Public Meeting)

That Council approve the 2021 Capital Budget, and Four Year Forecast as detailed in Appendix 1, Tab 2, Schedules A to V; and

That Council receive for information, as detailed in Appendix 1, the 2021 Asset Management Status Update, and Schedules W to AE; and

That the City Solicitor be directed to prepare the necessary borrowing by-laws.

### Summary

The 2021 Capital Budget, including the related funding, and the 2022-2025 Forecast in conjunction with the 2021 Corporate Asset Management Status Update is provided for consideration in Appendix 1. The Capital Budget of \$48,363,899 includes the \$10 million project that the City will submit for funding within Infrastructure Canada's Investing In Canada Plan (ICIP). The recently released ICIP program, is being provided in response to challenges brought about by COVID-19. After excluding this \$10 million project, the remaining capital budget of \$38,363,899 is lower than the 2020 budget and the 2021 forecast. This budget reflects the City's current financial situation as it grapples with the impacts of the COVID-19 pandemic. Recognizing that maintaining the City's infrastructure and addressing infrastructure deficits, remains a priority, this reduction is a deferral rather than a reduction in capital spending. As such the 2022-2025 forecast reflects increased planned expenditures.

The reduction in 2021 rate payer and taxpayer support, has been accomplished by reducing the 2021 request and relying on more debenture funding rather than rate and taxpayer support. Even with these reductions, a portion of the budget remains funded by the Operating and Water/Wastewater Budgets which will be presented to Council today and in Q1 2021, respectively.

While the debt levels are forecast to increase, the City continues to comply with the provincially legislated Annual Repayment Limit (ARL). For 2021 debt servicing costs also remain below 10% of operating expenditures as required by current Council policy. Consistent with prior year forecasts, debt servicing ratios are projected to move above 10% in 2022. Debt servicing ratios are also projected to range between 10%-12%, for 2022 to 2025, which will require ongoing monitoring and direction.

## Relationship to Strategic Plan

The 2021 Capital Budget, Four Year forecast and Asset Management Status Update reflects and implements many of the Strategic Plan's goals and actions. Renewal of existing infrastructure and newly constructed infrastructure is critical to a municipality. The recommendations of this report support the following:

Social Well-Being Strategic goal – Build and support strong inclusive neighbourhoods that provide high quality of life for residents of all ages is supported by the construction program that addresses all areas of the City's infrastructure, as well as projects that will specifically address the goal to improve transportation and overall connectedness (all modes, including GO Rail, VIA Rail, and inter-municipal transit and active transportation), incorporate urban design guidelines and provide complete streets in City neighbourhoods.

Environmental Stewardship Strategic goals are supported through continuing investment in Shoreline Protection, Watercourses, Sanitary Sewers and Storm Sewers. All sanitary sewer and storm sewer designs are undertaken using updated design criteria, to ensure the impacts of climate change are addressed.

## Background

The City of St. Catharines' infrastructure is essential for service delivery to our citizens, and its condition impacts the levels of service the City can provide. The City owns, operates and maintains varied and complex infrastructure with an estimated replacement value of \$4.9 billion.

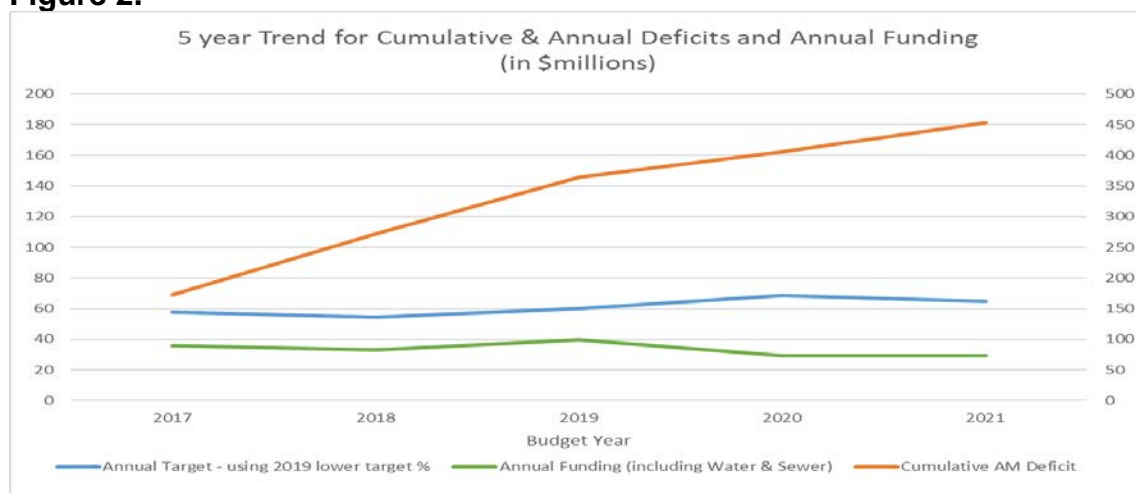
As indicated in Figure 1 below the City's infrastructure deficit is estimated at \$453 million, and 9% of the replacement value of the total assets, which is less than the national average of 12% as reported in the 2016 Canadian Infrastructure Report Card published by the Federation of Canadian Municipalities (FCM). The City's infrastructure deficits include the replacement value of assets with poor or very poor condition assessment ratings, or a high priority building deficiency. The continued growth in the infrastructure deficit is attributable to both increasing costs and improved

information on asset condition. Using annual reinvestment rates, the target annual reinvestment rate based on the average life expectancy for each asset class is estimated between \$65 million and \$101 million. The 2021 capital renewal budget provides for 45% of the lower end of the target. The majority of the ICIP project has been excluded from this analysis as the specific asset renewal related to facilities is not yet finalized.

**Figure 1. Replacement Values, Infrastructure Deficit and Reinvestment Rates**

Asset Category			Asset Replacement	Infra-structure Deficit	Target Reinvestment Rate (1)				Total Renewal Cap, OP, W/WW Budgets (\$M) (2)
		Sch. #	Value (\$M)	Value (\$M)	Lower %	Upper %	Lower \$M	Upper \$M	
Roads	571 km	B	977.0	73.0	2.0%	3.0%	19.5	29.3	7.7
Bridges & Major Culverts (3)	71	H	51.0	9.2	1.0%	2.0%	0.5	1.0	1.4
Water Distribution System (4)	604 km	G/K	1,363.0	56.0	1.0%	2.0%	13.6	27.3	8.1
Sanitary Sewer Collect. System	571 km	E/K	1,037.0	171.0	1.0%	1.3%	10.4	13.5	4.7
Storm Sewer Collection System	408 km	D/K	760.0	72.2	1.0%	1.3%	7.6	9.9	1.6
Sidewalks (5)	586 km	C/K	144.7	7.2	2.0%	3.3%	2.9	4.8	0.6
Facilities & Improved Lands (6)	128 sites	M/N/O	587.0	55.5	1.7%	2.5%	10.0	14.7	4.1
Playgrounds / Courts (7)	109	L	18.5	8.8	1.7%	5.0%	0.3	0.9	0.9
Total			4,938.2	452.9			64.8	101.4	29.1
% of Lower Limit									45%
Notes:									
(1) - Source: Canadian Infrastructure Report Card 2016 except as modified; (2) - Does not include 2021 funding for new infrastructure (ie new storm sewers, new sidewalks) or the ICIP COVID19 Project; (3) - City's estimated target reinvestment rate is higher than 1%-1.5% prescribed because City has a lower estimated life expectancy; (4) - City's estimated target reinvestment rate is higher than 1%-1.5% prescribed because City has a lower estimated life expectancy; (5) - City's estimated target reinvestment rate is higher than 2%-3% prescribed because City has a lower estimated life expectancy; (6) Includes parking garages and paid parking lots.(7) - City's estimated target reinvestment rate is higher than 1.7%-2.5% prescribed because City has a lower estimated life expectancy.									

As expected approximately 85% of the current budget addresses asset renewal. The other expenditures are related to service improvements and include accessibility upgrades, new sidewalks and sewer separation.

**Figure 2.**

The 2021 Capital Budget is being presented at the same time as the operating budget rather than ahead of the operating budget (as occurred in 2019 for 2020). This timing is intended to allow for Council to focus on asset requirements and to also consider the impacts of capital on the 2021 Operating Budget. Providing this information in one meeting is intended to support Council's decision making, regarding 2021 operations and investments in infrastructure, recognizing that COVID-19 may continue to significantly impact the City's financial situation in 2021.

## Report

The 2021 Capital Budget provides for a \$48,363,899 investment in the City's infrastructure, spread between the various types of assets as shown in Figure 3 below. This budget reflects the City's response to the impacts of the COVID-19 pandemic. Some specific projects have been deferred to provide relief to the operating and rate supported budget in 2021, however, as they are still required to maintain the City's infrastructure, they are included in the forecast subsequent years. (See Appendix 2 for the deferrals list). The budget also includes the \$10 million ICIP project which results in a total capital budget that is larger than both the 2020 budget and the 2021 forecast included with the 2020 budget.

**Figure 3.**

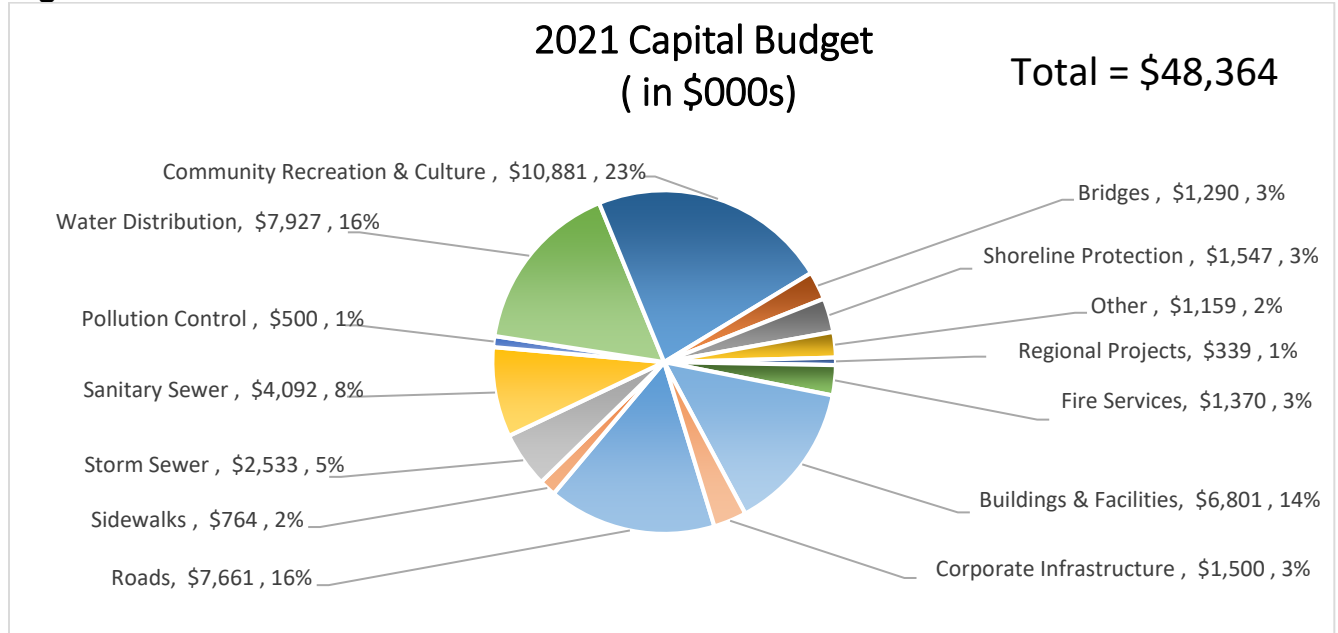
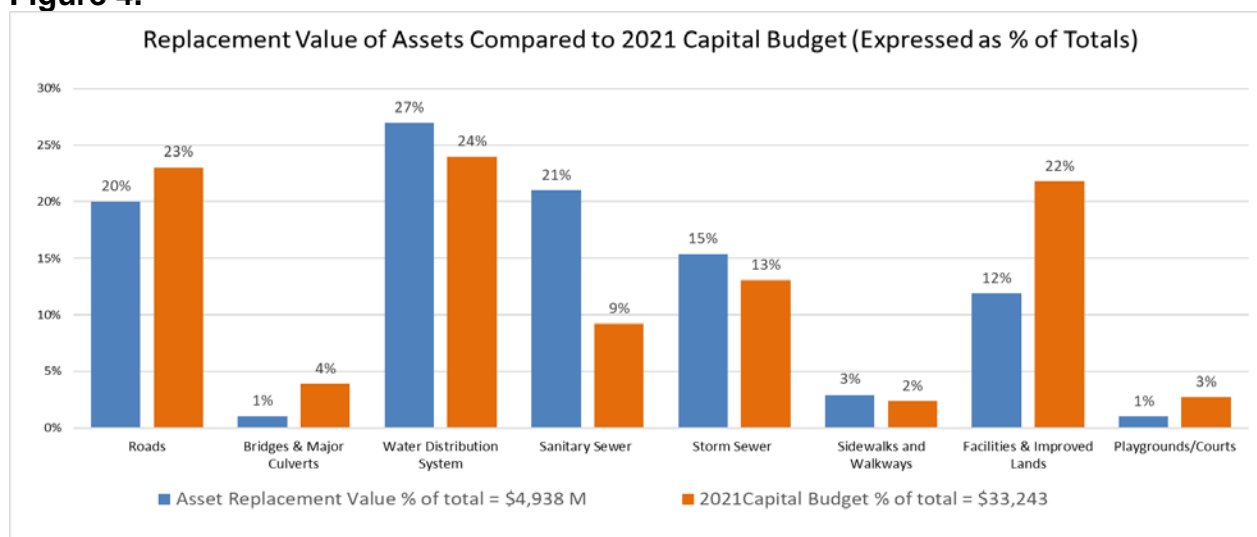


Figure 4 below shows the relationship between asset replacement values and the 2021 Capital budget for each major asset category. Consistent with prior years, the 2021 capital budget expenditures for each asset category are generally proportionate to the replacement value for each asset category. Facilities and Improved Lands budgets are proportionally higher, partially due to expenditures required to comply with accessibility standards mandated for 2025 and required capital maintenance for specialized facilities and heritage buildings.



Figure 4.



The Capital Budget project details and related funding as well as summary information on the four-year forecast is included in Appendix 1. The contents of the 2021 Capital Budget, Four Year Forecast and Asset Management Status Update in Appendix 1 is as follows:

Section Description		Page #
<b>1. Asset Management Status Update</b>		3
<b>2. 2020 Capital Budget Program Details</b>		
Schedule A	Capital Budget Summary (breakdown of 2021 capital expenditures with funding sources)	9
Schedule B-R	2021 Capital Budget Details proposed by function, including narrative for each function.	11
Schedule S	2021 Coordinated Projects	63
<b>3. Future Capital Budget and Forecast Information</b>		
Schedule T	2022 Capital Forecast	67
Schedule U	2021 Capital Budget and Four-Year Forecast	69
Schedule V	Other Potential Capital Projects	71
<b>4. Funding Our Capital Budget</b>		
Schedule W	Project Funding Details	73
Schedule X	Funding Our Capital Assets	79
Schedule Y	Funding from Federal Gas Tax	83
Schedule Z	Debt Management Strategy	85
Schedule AA	Municipal Act Debt Limits	87
Schedule AB	Capital Budget and Debt – Municipal Comparators	89
Schedule AC	Reprioritized Prior Four-Year Forecast Capital Budget and Debt	91
<b>5. 2020 Construction Program – Ward Listing</b>		
Schedule AD	2021 Construction Program by Ward Listing – Linear	93
Schedule AE	2021 Construction Program by Ward Listing - Facilities	99

### **Prioritizing Capital Projects**

Limited funding necessitates that renewal (sustainability) of infrastructure is the highest priority and that expansion and service improvement is the second priority. This prioritization has been critical in 2021, in determining what items had to be included in 2021 and what items could be deferred to future years.

Introductory information for each major asset category (Schedule B –R) includes detail on the specific prioritization processes within the asset group. These processes are intended to identify deficiencies, target service levels (such as condition ratings) and risk related to asset failure. While processes for making these determinations vary between asset categories the general priority is similar.

The highest priorities are given to:

- Regulatory requirements
- Health and safety concerns
- Capital maintenance/preventative maintenance
- Maintaining service levels
- Programming quality of the asset

Capital budget projects which are the result of regulations or guidelines are as follows:

- Accessibility upgrades (roads, buildings and facilities)
- Pollution control plan implementation
- New storm sewers replacing combined sewer
- Water/Wastewater 10-Year Financial Plan

### **Coordination of Projects**

The City coordinates projects both within the City and with the Region for much of its linear construction to minimize the impact on the public and manage the costs of asset renewal. Schedule S presents the budget information from schedules B through R, grouped by the major coordinated projects.

### **Preapproved Projects**

Bringing forward all capital projects for consideration at the same time within the annual capital budget supports prioritization of budgets. However, some projects require multi-year approval or early approval to satisfy 3<sup>rd</sup> party arrangements. In 2021, the total \$499,000 preapproved projects comprise the previously approved 4-year budget of \$320,000 annually for 2018 to 2021 for asset improvements related to the Canada Summer Games and the Parks Legacy Fund project at Happy Rolph's (\$179,000). While these projects are included in the Capital Budget, they require no further Council approval. Consequently, Council is being asked to approve the 2021 Capital Budget of \$47,864,899.

### **Alignment of Budgets and Plans**

Consistent with Asset Management Policy, the Capital Budget is aligned with Corporate Strategy. The Capital Budget also considers the significant plans approved by Council.

The alignment between these plans and the Capital Budget is discussed in more detail below.

In 2019, Council approved the Water/Wastewater 10-year Financial Plan which included a \$2.6 million year over year increase in expenditures for water/wastewater collection systems to address the ongoing infrastructure deficits. (FMS-057-2019). This Plan also includes annual increases of no more than 6.5% on a typical residential household bill. As a result of the challenges facing the city caused by COVID-19 the 2021 budget and the 2022-2025 forecast reflects a reallocation of the investment in Water and Sanitary Sewer infrastructure as shown in Appendix 2. Spending deferrals in 2021-2023 are offset by increased spending in 2024-2026, resulting in the same net investment in infrastructure over the next six years. However, in the short term, the spending deferrals will continue to contribute to the widening infrastructure gap.

The redevelopment of Sunset Beach approved by Council (PRCS-149-2019) includes almost \$6.3 million of capital improvements. The 2021 Capital Budget includes \$250,800 for completion of construction of washrooms and accessibility requirements (schedule M). Portions of this project have been identified for completion within the ICIP Project, while other components of the project remain in the 2024 and 2025 forecasts, and \$1.4 million has been included in the other potential projects for 2026 and beyond (Schedule V).

In 2017 the Fire Master Plan was presented to Council with the recommendation to replace existing facilities with priority given to renovations to Fire Hall 1 which would allow for the relocation of one aerial truck. In 2020 a station feasibility study was conducted by a third party to review the operational needs of Fire Services and to develop high level cost estimates for the replacement of Fire Halls 1, 2 and 3 as they are nearing their end of life and they do not meet the operational requirements (including Accessibility). The study also indicated that Fire Hall 6 requires substantial upgrades to remain functional. High level cost estimates prepared as part of the feasibility study have been included in the 2021 budget. The high-level estimates for a portion of this work were included within the prior year forecast and schedule V.

The 2021 budget is also aligned to the Council approved Arena Strategy, completed in 2019. In 2020, Community Recreation and Culture Services commenced working on an Aquatics Facility Strategy which will inform future Capital Budgets.

### **Reclassification between Operating and Capital Budgets**

Commencing with 2021, Fire Services larger vehicle and equipment purchases have been included within the capital budget. This change supports the alignment of the Capital Budget with Corporate Asset Management. Funding of these larger equipment and vehicle purchases will change from 100% reserve funding to 50% reserve funding (Firefighting Equipment Reserve) and 50% debt funding. The use of debt is appropriate given the high cost of the assets and their long useful lives.

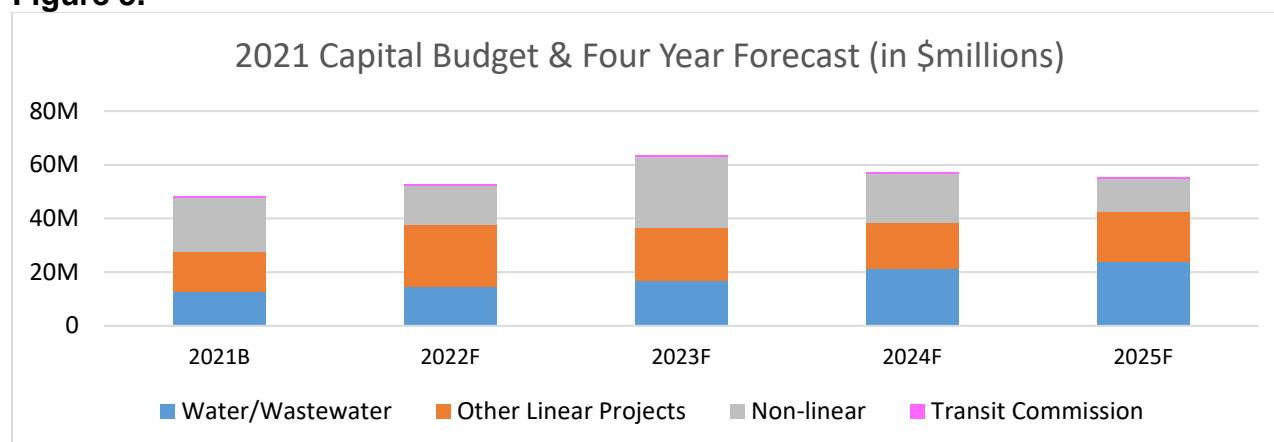
## 2021 Capital Budget Impacts on Future Operating Budgets

Strengthening Asset Management practice requires undertaking a full lifecycle approach to infrastructure acquisition. Staff have not identified any items in the 2021 capital budget that will have a significant impact on the 2021 operating budget. Also, increased maintenance related to new sidewalks and trails added through the Sidewalk Program and the ICIP Project are expected to have only a minimal impact on upcoming future operating budgets, as the additional lengths added are small compared to total lengths.

## Future Capital Budget and Forecast Information

Consistent with prior years, the budget document includes the four-year forecast for capital expenditures for 2022 to 2025 in schedules T and U under Tab 3. These forecasts are estimates, which are expected to change as the project scopes become better defined and costs are refined.

**Figure 5.**



The forecast expenditures shown above in Figure 5 depicts continued growth in capital expenditures. In 2022, large amounts for Corporate IT Systems and Fire Hall 1 significantly result in a capital budget totaling \$52.66 million. The growth in water/wastewaters' expenditures in 2024 and 2025 occurs due to the deferrals in earlier years (Appendix 1). The forecast includes the continuation of work in Sunset Park, largely in 2024 and 2025. The Region's planned expenditures over 2021-2024 remain similar to the prior year forecast in total, however the majority of the spending is now forecasted to occur in 2023.

The Transit Commission (Transit) continues to require an annual capital contribution of \$600,000 for the City's portion of funding for fleet and facility renewal. Upper levels of government continue to provide the largest share of its required funding, resulting in significant leverage of the City's funding contributions. However, the Province is continuing with its review of the Gas Tax funding formula. Should a change reduce the current level of gas tax funding a funding gap would result, requiring the City to revisit Transit's 2021 and future year capital funding requirements. More information on the Transit capital budget and four-year forecast is included in Appendix 1, Schedule Q.

The Niagara Region Airport has identified a capital requirement of \$178,500 for each of the years from 2021 to 2025. However, the Niagara Region is in the process of developing a Master Plan which it anticipates will be completed by the end of 2021, which may result in significant changes in future capital requirements.

### **Funding the Capital Assets**

The Capital Budget is funded first by available grants, reserves, developer contributions, tax support, water/wastewater support and finally debt for any remainder.

### **Investing in Canada Infrastructure Program (ICIP) – COVID-19 Stream**

The Province recently announced a new ICIP COVID-19 stream designed to fund largescale infrastructure projects to assist municipalities in alleviating pressures from COVID-19. This funding opportunity will cover up to 80% of the total cost of approved projects, up to a total project cost of \$10M. If successful in obtaining this grant, the City's \$2 million dollar investment would result in \$10 million of infrastructure improvements, and so it is important to select projects with the greatest opportunity for success.

While the Province of Ontario has not yet released the application, staff have been working to identify projects that are well matched to the program criteria and requirements, as the submission period is expected to be short. The requirement for project completion by December 31, 2021, provides an anticipated project delivery period of 12 months at most, which results in only being able to include specific "shovel ready" projects.

Staff have assembled a multi- faceted project incorporating a number of improvements to the City-wide active transportation network and including trail creation, trail renewal, and new trail/park connection points. This project will result in infrastructure development, improvements and renewals to the trails system for the following identified locations; Fairview Park, Grantham Trail, Lakeside Park Waterfront Trail, Merritt Trail, Participart Trail, Pearson Park Trail, Rennie Park, Welland Canal Parkway. The proposed project also includes enhancements for Sunset Beach parking lot, shoreline protection and a portion of the trail system and sidewalks adjoining Sunset Beach Park as well as driveways and parking lots at other key parks including Burgoyne Woods, Jaycee Park, Malcolmson Park.

In addition to a target completion date of December 31<sup>st</sup>, 2021, projects must meet one of four eligible project categories:

- Retrofits, repairs and upgrades for municipal, territorial, provincial and Indigenous buildings, health infrastructure and schools;
- COVID-19 response infrastructure, including measures to support physical distancing;
- Active transportation infrastructure, including parks, trails, foot bridges, bike lanes and multi-use paths; and

- Disaster mitigation and adaptation projects, including natural infrastructure, flood and fire mitigation, and tree planting and related infrastructure.

Given the allotted timeframe to complete the project, staff have elected to pursue a largescale active transportation project, as it directly addresses one of the eligible categories outlined by the Province of Ontario, specifically fitting within the Active Transportation category. It also responds to two other categories, namely COVID-19 Response and Disaster Mitigation. The enhanced trail network will encourage outdoor activity and better social distancing. The completion of shoreline protection work at a Park site will provide flood mitigation.

This proposed project is well aligned to the City's strategic Plan, particularly the sustainable social well-being and environmental stewardship pillars as outlined below:

- Improve transportation and overall connectedness (all modes, including GO Rail, VIA Rail, and inter-municipal transit and active transportation), incorporate urban design guidelines and provide complete streets in City neighbourhoods.
- Adopt innovative approaches and continue responsible community planning and decision-making that balances growth, enhances quality of life, manages emergencies, and minimizes the environmental impacts of climate change.

This project is well aligned with the recommendations included within the draft Transportation Master Plan (TMP). The TMP provides direction for the construction and/or enhancement of active transportation facilities and corridors within the City. One of the key strategies in the TMP is to increase the accessibility, desirability and connectedness of the active transportation network which, in turn, will help to promote the use of active modes not only for recreational activity but also for commuter travel.

The Recreation Master Plan (2015) also includes recommendations for improvements to specific trails and active transportation, and these have been included in the ICIP Project.

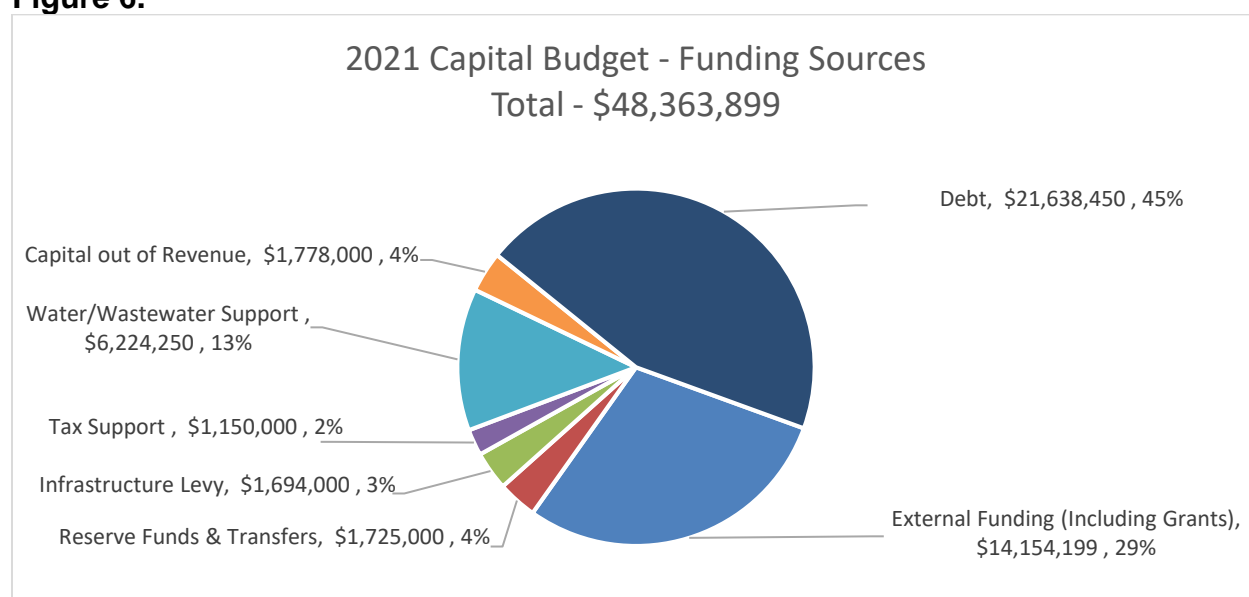
Identified components of this \$10 million project are listed in Appendix 4 and include \$861,000 of sub-projects specifically identified within the 2021 Capital budget. The completion of the \$9.1 million project that makes up the balance of the \$10 million project is contingent upon receipt of the grant. Consistent with the approach taken in prior years, should the grant application be denied, this portion of the project would not continue. If successful, \$2 million of self funding would be redistributed evenly between all the projects that comprise the \$10 million project.

Aside for specific sub-projects previously identified as priorities, other components of the ICIP Project such as the Welland Canal Trail had already been identified as priorities for 2022-2025. Moving forward with this project would allow for the acceleration of these projects' completion. Finally, the funds received from this grant would result in creating additional funding capacity for future years, which Council may choose to direct to fund other projects.

### Other External and Reserve Funding Sources

The Federal Gas Tax Program (FGT) is the largest of the recurring grants, providing annual funding of \$4.2 million for 2021, and similar annual amounts for 2022-2025. In addition, FGT of \$750,000 from past projects completed under budget will be applied to fund 2021 projects. Also, \$670,000 of surplus funding from other existing approved fire projects will be utilized to fund new Fire projects and the Carlisle St. Parking Garage Corporate Accommodations Project. The additional FGT and surplus funding partially offset the decrease in tax levy and water/wastewater support. The building Reserve will fund \$555,000 of facility improvements, which provides \$95,000 of operating budget relief (based on the original contribution level of \$650,000). The remainder of the Capital Budget is funded by debt. Figure 6 below depicts the split in funding sources.

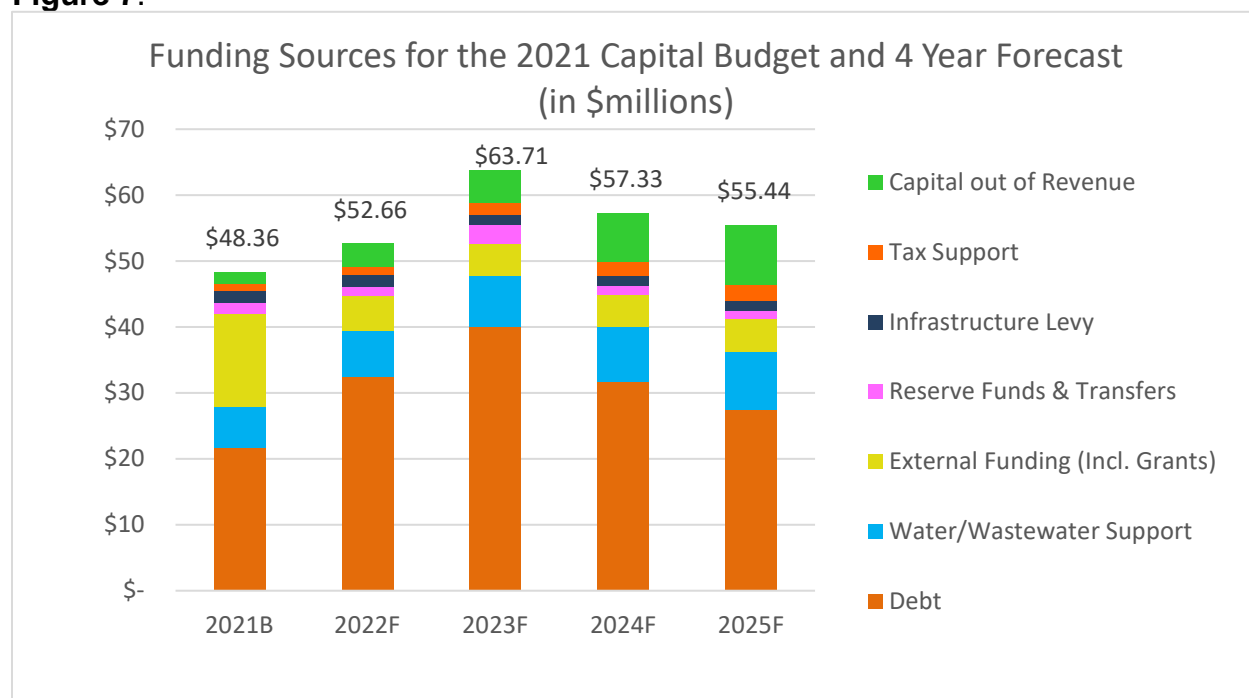
**Figure 6.**



### Operating and Rate Support

As the City responds to the impacts of COVID-19 on both its operations and finances, Council has provided direction to minimize the tax rate increase in 2021 and decrease the impact on the property and water bills. Staff have utilized numerous alternative sources of funding in the 2021 Capital Budget. The funding sources providing relief to rate and taxpayers for 2021 are outlined in Appendix 3.

Figure 7 below shows the funding trend for the Capital Budget as well as the four-year forecast.

**Figure 7.**

In 2016 a separate annual infrastructure tax levy was implemented to help address the infrastructure deficit. The 2021 Capital Budget and all forecast years includes a 1.5% levy that provides \$1,569,000 of funding to address the infrastructure deficits. For 2021 and 2022, \$125,000 of additional infrastructure funding from prior year favourable project variances has been included, bringing total infrastructure funding to \$1,694,000.

As shown in Figure 7 above, debt continues to provide the largest portion of funding in 2021 and the forecast shows this trend continuing. A portion of this debt will be funded from the water/wastewater budget and transit commission budget as shown in Figure 8.

Debt financing allows the City to spread the costs of capital over the term of the debt, rather than requiring funding in the year of construction. This allows the City to acquire large long-life assets by spreading the acquisition cost over the life of the asset. While using debt also facilitates paying for the assets over a period that approximates the asset life, current borrowing terms are typically five or ten years. These borrowing terms are still a much shorter timeframe than the useful life of many of the assets the debt finances.

The increases in debt financing in forecast years are due to increased capital budgets as well as reduced tax and rate support. The reduced operating and rate support was established to provide relief to the operating and rate supported budgets, in response to financial pressures created by COVID-19.

As shown in figure 8 the annual tax supported capital out of revenue allocations range between 5% and 10% for each year. For 2021 to 2024 these rates are below the 10% down payment through the tax levy for each capital project funded by debt rate, outlined



in the Council approved Debt Management Strategy. Similarly, while the annual Water/Wastewater capital out of revenue rates range from 18% to 53%, they are also lower than originally contemplated in the Water/Wastewater 10-year Financial Plan, which included annual blended capital out of revenue rates between 44% to 57%.

**Figure 8.**

**Debenture Allocation**

	2021B	2022F	2023F	2024F	2025F
Tax Supported	\$ 17,751,660	\$ 28,612,101	\$ 35,707,897	\$ 25,931,283	\$ 21,016,905
Water/Wastewater	3,346,790	3,366,222	3,834,865	5,338,188	5,951,926
Transit Commission	540,000	540,000	540,000	540,000	540,000
<b>Debentures</b>	<b>\$ 21,638,450</b>	<b>\$ 32,518,323</b>	<b>\$ 40,082,762</b>	<b>\$ 31,809,471</b>	<b>\$ 27,508,831</b>

**Capital out of Revenue Allocation**

		%		%		%		%		%
Tax Supported	\$ 1,000,000	5%	\$ 1,450,200	5%	\$ 1,750,000	5%	\$ 2,000,000	7%	\$ 2,250,000	10%
Water/Wastewater	718,000	18%	1,954,880	37%	3,137,800	45%	5,338,190	50%	6,783,900	53%
Transit Commission	60,000	10%	60,000	10%	60,000	10%	60,000	10%	60,000	10%
<b>Capital out of Revenue</b>	<b>\$ 1,778,000</b>		<b>\$ 3,465,080</b>		<b>\$ 4,947,800</b>		<b>\$ 7,398,190</b>		<b>\$ 9,093,900</b>	

Ontario Regulation 403/2 Debt Repayment Limit restricts annual debt charges to no more than 25% of the City's net revenues. This is known as the Annual Repayment Limit (ARL). The City Treasurer has updated the ARL for the City and the debenture amount proposed in the 2021 Capital Budget will not cause the City to exceed its limit. The updated calculation is available in Appendix 1 Tab 4 schedule AA. The Limit calculation identifies remaining debt capacity of at least \$80 million. However, the additional debt capacity has decreased from the prior year (2019 – \$194 million) as a result of the change in accounting treatment for the City's commitment to fund the Niagara Health System Hospital. Regulation 403/2 requires an adjustment for the outstanding principal and interest on this type of obligation, which has reduced the current year borrowing capacity by \$108 million. This debt capacity adjustment will reduce to nil by 2026 when the obligation is fully settled.

Council has also approved a policy that limits debt charges to 10% of the City's own expenditures. This Policy is aligned with the Ministry of Municipal Affairs guidance that debt costs between 5% -10% are considered moderate risk. As shown in Figure 9 below, the debt charges as a percentage of operating expenditures is forecast to move above 10% in 2022, resulting in very little additional debt capacity within the City's internal guideline. In contrast, significant debt capacity is available within the Provincial regulation and the Limit it provides for the City.

**Figure 9.**

	2020	2021	2022	2023	2024	2025
<b>Outstanding Debt</b>	\$122.9m	\$126.9m	\$132.0m	\$139.5m	\$150.2m	\$164.1m
<b>Debt Per Household</b>	\$2,053	\$2,119	\$2,204	\$2,329	\$2,517	\$2,741
<b>Total Annual Debt Servicing</b>	\$17.3m	\$18.5 m	\$20.8 m	\$21.6m	\$23.4 m	\$25.3m
<b>As % of Operating Budget</b>	9.11%	9.48%	10.41%	10.53%	11.14%	11.74 %

The annual debt forecasts shown above are based on several conservative assumptions including interest rates of 4% (compared to 2020 borrowing rates of 1.57%). Any differences between the assumptions and actual results, including debt terms, rates and debt issuances will impact the actual results. Consequently, actual results will vary from the estimates provided above.

## Financial Implications

The 2021 Capital Budget includes the City's highest capital priorities. Short, and longer-term financial implications are outlined within this report. This budget includes contributions from the operating and water/wastewater budgets which Council will address today and in Q1 2021, respectively. The required water/wastewater and operating budget support includes capital out of revenue, operating transfers and the 1.5% infrastructure levy within the operating budget.

Debt funding of capital projects is a necessary funding tool for local governments. The use of debt allows for the completion of more projects at one time, which is necessary to address the infrastructure deficit. Debt funding has been utilized as a way to fulfill Council direction to minimize the tax rate increase in 2021 and decrease the impact on the property and water bills.

The four year forecast includes significant growth in annual spending to meet the need for infrastructure renewal within many areas of the City including water/wastewater, buildings and facilities (Fire Halls) and corporate IT systems. Consistent with prior year forecasts, debt servicing ratios are projected to move above 10% in 2022. Debt servicing ratios are projected to range between 10%-12%, for 2022 to 2025, which will require ongoing monitoring and direction. Differences between the actual results and any of the conservative assumptions utilized to create the debt forecasts will impact the actual results.

## Environmental Sustainability Implications

The 2021 capital Budget and 2022-2025 forecast provides for projects that will support environmental sustainability, such as Shoreline Protection and water courses, as well as sanitary and storm sewer management projects. All sanitary sewer and storm sewer designs are undertaken using updated design criteria, to ensure the impacts of climate change are addressed.

## Conclusion

The 2021 Capital Budget of \$48.364 million includes the City's highest capital priorities and has been prepared within the context of the current global pandemic which is challenging the City's financial and operational resources.

- The budget includes the planned \$10 million project to funded from the one-time ICIP COVID-19 program.
- The impacts on the 2021 operating and water/wastewater budgets have been mitigated by;
  - deferring a portion of the capital work to future years so as to reduce the 2021 expenditures and
  - substituting operating and water/wastewater funding with other funding including project transfers, and increased debt.

The 2021 Capital Budget asset renewal rates continue to be less than half of the target reinvestment rates. The short-term deferral of capital expenditures is expected to continue to contribute to the widening of the infrastructure gap. Ongoing funding shortfalls impact the City's ability to sustain current service levels and manage risk. Capital forecasts for 2022-2025, include 2021 deferrals and also greater investments in priority infrastructure, which requires more debt funding.

After including the planned debenture issuances to fund the 2021 Capital Budget, the City continues to comply with the Provincially legislated Annual Repayment Limit (ARL) as well as Council's Policy limiting debt charges to 10% of expenditures. However future years debt servicing, is forecast to increase to above the 10% council limit.

Administration will continue to review the actual debt limits as well as debt strategy, to ensure financial sustainability. With the increased need to use debt as a source of capital funding, staff will bring back an update to the City's Debt Management Strategy to the Budget Standing Committee in Q2 of 2021 and include analysis on the relationship between debt, and annual tax and water rates and the infrastructure deficit.

To promote sustainability and comply with Provincial legislation (O. Reg. 588/17), in conjunction with its external Consultant on this project, staff continues to develop its Corporate Asset Management Plans.

## **Notifications**

It is in order to notify the St. Catharines Transit Commission, General Manager and Manager of Finance & Administration, of Council's decision.

It is in order to notify ASM Global, General Manager and Manager of Finance & Administration, of Council's decision.

It is in order to notify the Niagara District Airport, Chief Executive Officer, of Council's decision.

It is in order to notify Donatelli Productions, C/O Patrick Little (Solicitor), of Council's decision.

**Prepared by**

Anne Tourigny, Financial Management Services, Corporate Asset Manager;

**Submitted by**

Kristine Douglas, Director of Financial Management Services/City Treasurer;  
Anthony Martuccio, Director Engineering, Facilities and Environmental Services,  
Engineering

**Approved by**

David Oakes, Deputy Chief Administrative Officer, Office of the Chief Administrative  
Officer

## **Appendices**

Appendix 1 - 2021 Capital Budget, 2022 – 2025 Forecast and Asset Management  
Status Update

Appendix 2 - 2021 Capital Budget Deferrals

Appendix 3 - Sources of Funding to Reduce Tax and Rate Support for the 2021 Capital  
Budget

Appendix 4 - ICIP Project Information



# **2021 CAPITAL BUDGET, 2022-2025 FORECAST and Asset Management Status Update**

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The City of St. Catharines

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## **2021 Capital Budget and 2022-2025 Forecast**

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#### **2. 2021 Capital Budget Program Details - \$48,363,899**

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Schedule C - Sidewalks and Walkways

Schedule D - Storm Sewer Collection System (Including Sewer Separation)

Schedule E - Sanitary Sewer Collection System

Schedule F - Pollution Control

Schedule G - Water Distribution System (Watermains)

Schedule H - Bridges and Major Culverts

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## **2021 Capital Budget and 2022-2025 Forecast**

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Schedule AA - Municipal Act Debt Limits

Schedule AB - Capital Budget and Debt - Municipal Comparators

Schedule AC - Reprioritized Prior Four Year Forecasts

#### **5. 2020 Construction Program - Ward Listing**

Schedule AD - 2021 Construction Program by Ward Listing - Linear

Schedule AE - 2021 Construction Program by Ward Listing - Facilities



## Asset Management Status Update

### Background

The City's Asset Management Plan (AMP) was presented to Council in 2013. The AMP included the major asset categories of roads, bridges & major culverts, water mains, sanitary sewers and facilities. Subsequently, staff have, with limited resourcing, continued to refine the City's asset management planning, so that this report also includes information on sidewalks, playgrounds/courts and the storm sewer collection system.

In response to the new legislation from the Province related to Asset Management (O. Reg.588/17), the Asset Management Working Group (AMWG) comprising of EFES, Municipal Works, FMS and other senior staff has been working together since 2018. In June 2019, AMWG brought forward the Strategic Asset Management Policy for Council's approval. Staff will continue to work together onward to ensure that the City of St. Catharines meets all of the various milestones required by O. Reg. 588/17.

In Q1 2020 a consultant was engaged to assist in updating the AMP to meet the requirements of O. Reg. 588/17

### Infrastructure Deficit

A 2016 Federation of Canadian Municipalities report on the state of Canadian Infrastructure in Canada <sup>(1)</sup> identified that the replacement value of assets rated as poor to very poor across the entire country

was estimated to be approximately \$141 billion or 12% of the total replacement value of those assets. The City of St. Catharines was one of a total of 120 survey respondents from municipalities across Canada that helped to inform the report.

The City's current infrastructure deficit of approximately \$453 million represents approximately 9.2% of the replacement value of those asset categories as shown in Table 1. The City's infrastructure deficit for a particular asset is being defined as the replacement value of known deficiencies and includes assets rated as poor or very poor or as a high priority building deficiency identified through condition assessments.

With the City's infrastructure deficit currently below the national average, the infrastructure deficit needs to be considered in relation to sustainable funding and annual reinvestment targets for the City's assets, as the City's current contributions are below the recommended reinvestment targets.

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### Notes

- (1) Federation of Canadian Municipalities (FCM), in cooperation with the Canadian Construction Association (CCA), the Canadian Public Works Association (CPWA) and the Canadian Society for Civil Engineering (CSCE) published the *Canadian Infrastructure Report Card – 2016 (CIRC – 2016)*.

Table 1

Asset Category			Asset Replace-ment	Infra-structure Deficit	Target Reinvestment Rate (1)				Total Renewal Cap, OP, W/WW Budgets (\$M) (2)
			Value (\$M)	Value (\$M)	Lower %	Upper %	Lower \$M	Upper \$M	
Roads	571 km	B	977.0	73.0	2.0%	3.0%	19.5	29.3	7.7
Bridges and Major Culverts (3)	71	H	51.0	9.2	1.0%	2.0%	0.5	1.0	1.4
Water Distribution System (4)	604 km	G,K	1,363.0	56.0	1.0%	2.0%	13.6	27.3	8.1
Sanitary Sewer Collection System	571 km	E,K	1,037.0	171.0	1.0%	1.3%	10.4	13.5	4.7
Storm Sewer Collection System	408 km	D,K	760.0	72.2	1.0%	1.3%	7.6	9.9	1.6
Sidewalks (5)	586 km	C,K	144.7	7.2	2.0%	3.3%	2.9	4.8	0.6
Facilities & Improved Lands (6)	128 sites	M,N,O	587.0	55.5	1.7%	2.5%	10.0	14.7	4.1
Playgrounds/Courts (7)	108	L	18.5	8.8	1.7%	5.0%	0.3	0.9	0.9
<b>Total</b>			<b>4,938.2</b>	<b>452.9</b>			<b>64.8</b>	<b>101.4</b>	<b>29.1</b>
									<b>45% of lower limit</b>

**Notes:**

(1) - Source: Canadian Infrastructure Report Card 2016 except as modified; (2) - Does not include 2021 funding for new infrastructure (ie new storm sewers, new sidewalks) or ICIP COVID19 Project ; (3) - City's estimated target reinvestment rate is higher than 1%-1.5% prescribed because City has a lower estimated life expectancy; (4) - City's estimated target reinvestment rate is higher than 1%-1.5% prescribed because City has a lower estimated life expectancy; (5) - City's estimated target reinvestment rate is higher than 2%-3% prescribed because City has a lower estimated life expectancy; (6) Includes parking garages and paid parking lots.(7) - City's estimated target reinvestment rate is higher than 1.7%-2.5% prescribed because City has a lower estimated life expectancy.

**Sustainable Funding**

Each asset category has a life expectancy, and so there is a need to renew these assets on a regular basis. Generally speaking, the replacement value divided by the expected life provides an approximation of the anticipated level of annual sustainable funding. The CIRC – 2016 report provides a lower and upper range of suggested annual reinvestment rates (based as a percentage of replacement value) for various asset classes. A summary of the target reinvestment rates required to support sustainability for the City’s assets are presented in Table 1 above.

As highlighted above and discussed further in the 2021 Capital Budget and Program Report, funding levels still fall well short of the sustainable levels of funding required. The 2021 funding for capital from all budgets represents 45% of the estimated lower funding target. These annual shortfalls impact the City’s ability to sustain its current levels of service and increase risk of asset failure and contribute to the City’s growing infrastructure deficit.

In 2019 Council approved the 10-year Financial Plan for Water and Wastewater, which included significant increases in the investment in related infrastructure over the next ten years.to assist in closing the funding gap for the Water/Wastewater assets.

As a result of the financial and operational challenges facing the City caused by COVID19, the 2021 budget and 2022-2025 forecast reflects a reallocation of the investment in Water and Wastewater. Decreased spending in years 2021-2023 is offset by increases in spending in years 2024 - 2026, resulting in the same net investment in infrastructure over the next 6 years. However, in the short term the spending deferrals will continue to contribute to the widening infrastructure gap.

The asset replacement costs, infrastructure deficit, sustainable funding and the 2021 budget allocations are shown graphically below.

Figure 1

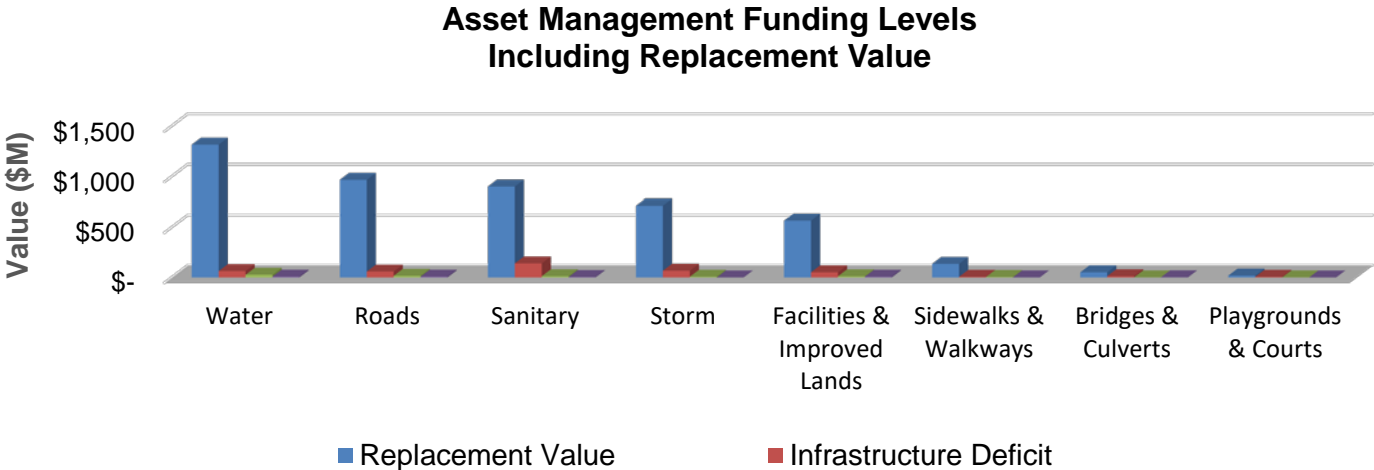


Figure 2.

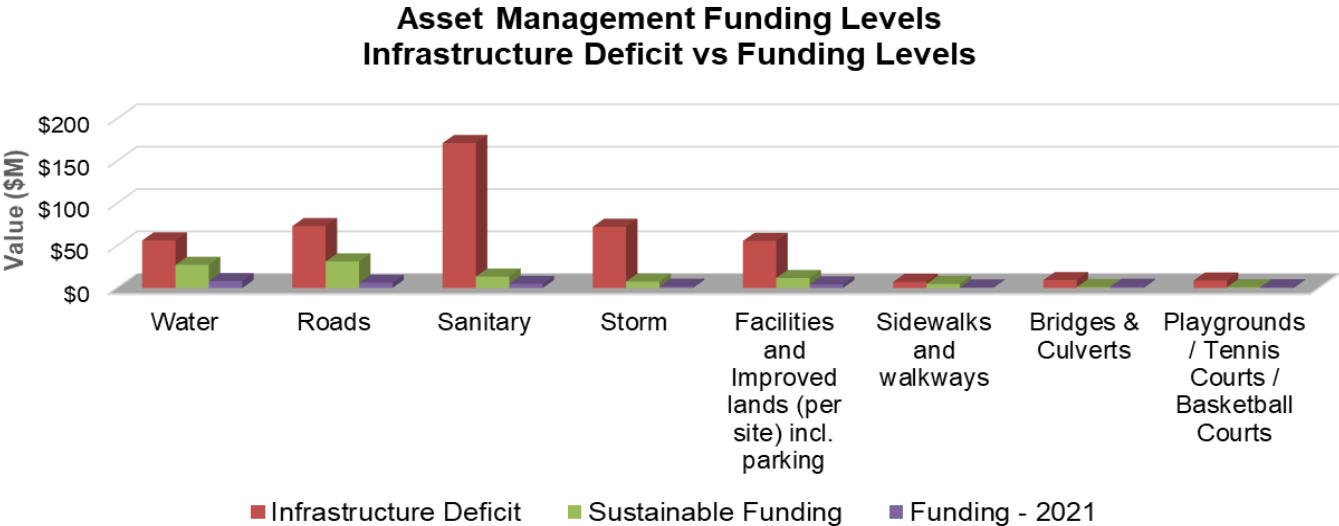
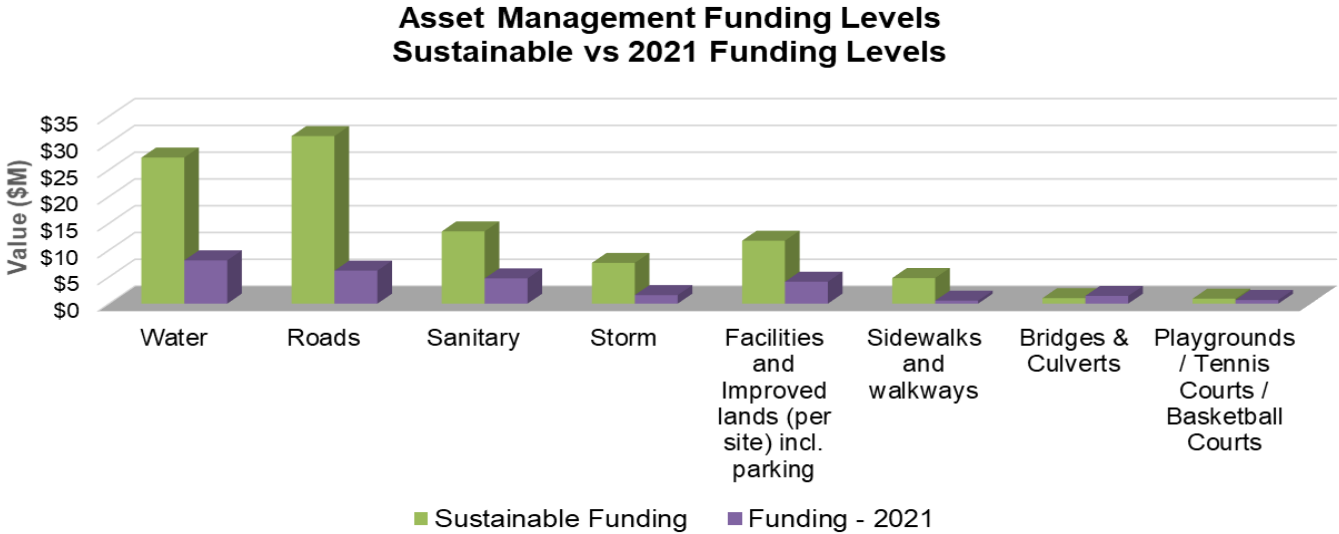


Figure 3.



### Prioritization of Capital Projects

Recognizing that the City must prioritize its projects so as to reduce corporate risk, the general priority criteria are similar; namely that the highest priorities are given to:

- Regulatory requirements
- Health and safety concerns
- Maintenance of the basic asset / preventative maintenance
- Service level requirements or system reliability
- Programming quality of the asset

The introductory paragraphs of each capital budget section provide additional details of how these general priority criteria are applied to each asset class.

Prioritization of projects within each asset class are based on a series of criteria specific to the asset class. As an example, the pavement management system that provides suggested roads to be rehabilitated utilizes pavement condition ratings; water main break rates prioritize the replacement of water mains, etc.

### Prioritization of Construction Programs

For asset categories within the road allowance (roads, sidewalks, sewers, water mains), coordination with other construction activities is also always taken into consideration to take advantage of economies of scale and reduce the impact of construction on abutting property owners and the travelling public. This coordination may impact the timing of asset renewal for some asset categories. As an example, the need to rehabilitate a certain section of roadway may accelerate the timing of sewer or water main replacement under that section of roadway. Determination of the

final construction program for all of the assets for a particular year is the result of an iterative effort by staff in reviewing all of the asset categories.

Schedule S within the 2021 Capital Budget and Four Year Forecast, provides a list of the 2021 coordinated projects, showing the budget for each asset class within the project.

### Assets not within the AMP

As the City strengthens its Corporate Asset Management and continues to comply with O. Reg. 588/17, asset classes listed below that are currently not represented in the AMP will be addressed as required.

- |                                 |                                   |
|---------------------------------|-----------------------------------|
| - Fleet                         | - Watercourse improvements        |
| - Trees (Street and Park)       | - Niagara District Airport assets |
| - Street lights                 | - Traffic lights & signage        |
| - Shoreline protection          | - Recreational trails             |
| - Other Corporate Assets        | - Street and Park Furniture       |
| (Furniture, IT equipment, etc.) |                                   |

While not incorporated into the AMP, information regarding these assets is maintained to varying degrees by staff to inform decisions regarding the rehabilitation or replacement of those assets. For example, information is maintained regarding the operational and replacement costs and ultimate replacement timing for our various fleet equipment. Funding for fleet replacement is incorporated as part of various equipment reserves in the Operating Budget.

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CITY OF ST. CATHARINES  
2021 CAPITAL BUDGET SUMMARY (SCHEDULE A)

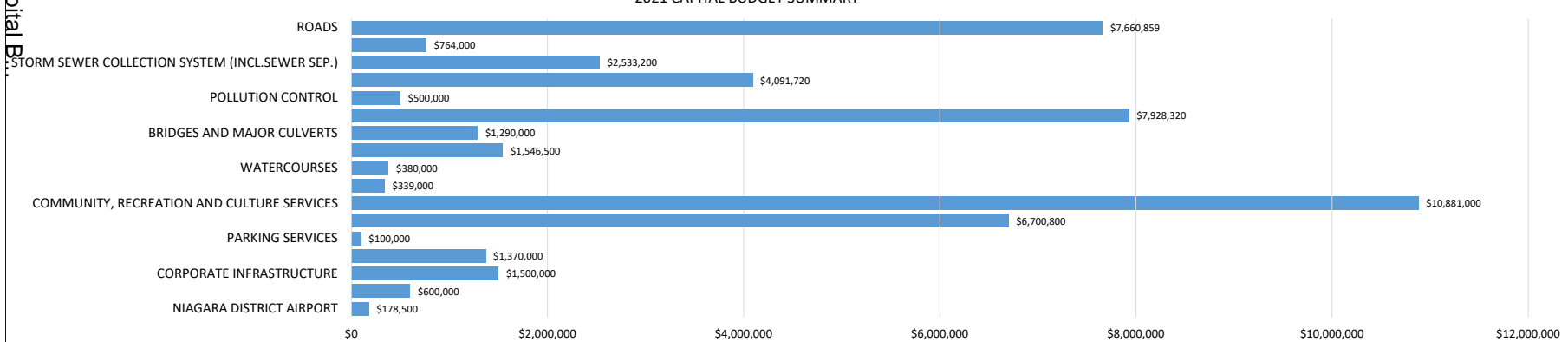
8,425,800

750,700

6,920,100

DESCRIPTION	SCHEDULE	GROSS COST	GAS TAX	OTHER EXTERNAL/ RESERVES	TAX/RATE PAYER	DEBT
ROADS	SCHEDULE B	7,660,859	2,119,699	125,000	1,160,300	4,255,860
SIDEWALKS AND WALKWAYS	SCHEDULE C	764,000	-	-	421,900	342,100
STORM SEWER COLLECTION SYSTEM (INCL. SEWER SEP.)	SCHEDULE D	2,533,200	250,000	267,000	121,300	1,894,900
SEWAGE SANITARY SEWER COLLECTION SYSTEM	SCHEDULE E	4,091,720	1,092,500	-	2,283,900	715,320
POLLUTION CONTROL	SCHEDULE F	500,000	-	-	135,800	364,200
WATER DISTRIBUTION SYSTEM (WATERMAINS)	SCHEDULE G	7,928,320	1,509,500	-	4,151,550	2,267,270
BRIDGES AND MAJOR CULVERTS	SCHEDULE H	1,290,000	-	412,500	52,700	824,800
SHORELINE PROTECTION	SCHEDULE I	1,546,500	-	-	93,200	1,453,300
WATERCOURSES	SCHEDULE J	380,000	-	-	22,800	357,200
REGIONAL PROJECTS	SCHEDULE K	339,000	-	-	87,100	251,900
COMMUNITY, RECREATION AND CULTURE SERVICES	SCHEDULE L	10,881,000	-	8,378,000	1,038,200	1,464,800
BUILDING AND FACILITIES (INCLUDING ACCESSIBILITY)	SCHEDULE M	6,700,800	-	755,000	647,200	5,298,600
PARKING SERVICES	SCHEDULE N	100,000	-	100,000	-	-
FIRE SERVICES	SCHEDULE O	1,370,000	-	870,000	-	500,000
CORPORATE INFRASTRUCTURE	SCHEDULE P	1,500,000	-	-	560,000	940,000
TRANSIT COMMISSION SERVICES	SCHEDULE Q	600,000	-	-	60,000	540,000
NIAGARA DISTRICT AIRPORT	SCHEDULE R	178,500	-	-	10,300	168,200
		\$ 48,363,899	\$ 4,971,699	\$ 10,907,500	\$ 10,846,250	\$ 21,638,450
LESS: CAPITAL BUDGETS COUNCIL PREAPPROVED IN 2020 OR PRIOR YRS		499,000	-	84,000	114,200	300,800
CAPITAL BUDGET REQUIRING COUNCIL APPROVAL		\$ 47,864,899	\$ 4,971,699	\$ 10,823,500	\$ 10,732,050	\$ 21,337,650

2021 CAPITAL BUDGET SUMMARY



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## Road Construction and Improvement Program Schedule B

The City owns and maintains 571 km of roadway or 1,150 km of traffic lanes. The current replacement cost is estimated at \$977 million, in 2020 dollars. The current roadway infrastructure deficit is estimated at \$73 million. This estimate will be updated in the Corporate Asset Management Plan for Core assets which will be delivered prior to July 1, 2021 in compliance with Provincial legislation (O.Reg. 588/17).

The City has utilized a pavement management system to guide the road improvement program since 1989. The City has recently transitioned from one software system to another. Both pavement management systems identify the highest priorities for road renewal based on a predicted future road condition using historical experience and the risks of delaying treatments. Generally, this means priority is given to roads with higher traffic volumes. Both software will generally recommend resurfacing rather than reconstruction which is costlier.

The Road Construction and Improvement Capital Program (Schedule B) includes \$7.661M of which \$1.736M is for road resurfacing. In addition to these amounts in the Capital Budget, the annual Operating Budget includes amounts to support guiderail improvements, studies and preventative maintenance such as spot road repairs and crack sealing (2021-\$470,000).

Many of the projects within the Road Construction and Improvements Capital program (Schedule B) are coordinated with other major asset improvement projects occurring at the same time on the same street.

Given the identified road deficiencies and the current level of funding, further declines in the overall condition of the road network is expected within 10 years if funding remains at 2021 levels.

To update the City's asset management plans for the road network and comply with O. Reg. 588/17, levels of service considering cost of service and risk will need to be revisited.

A Pavement Quality Index (PQI) is a measurement of physical cracking, deformations and surface defects collectively referred to as distresses. In 2018, 549km of the City's Roads were surveyed and given two performance indicators: Ride Condition Index (RCI) and Pavement Condition Index (PCI) ranging from zero to 100 based on industry standards and the ASTM Pavement Condition Index rating system. A PCI index of 100 indicates a perfect road (no distress) surface and an index of zero indicates a surface that has completely deteriorated. Similarly, an RCI of 100 would indicate a very smooth ride. The Pavement Quality index combines ride and condition to give an overall rating in the PQI index. The average PQI of City's road network is 55.9.

2021 CAPITAL BUDGET  
ROADS ( SCHEDULE B)

Project No.	Project Type	Project Name/ Location	From	To	Gross Cost	Details	Notes
<b>Previously Budgeted Projects- Additional Budget Requirements</b>							
P17-067	R	St. David's Rd./Townline Reconstruction	Burleigh Hill Dr.	Leeson St.	\$ 1,807,500	Road reconstruction in conjunction with underground improvements	CP
P18-061	R	Gale Cres. Road and Underground Improvements	Geneva St.	Oakdale Ave.	252,000	Engineering services for detailed design for future road reconstruction	CP
P18-062	R	Lake St. Road and Underground Improvements	Ontario St.	Welland Ave.	180,000	Engineering services for detailed design for future road reconstruction	CP
P18-063	R	Merritt St. Road and Underground Improvements	Almond Lane	Walnut St.	228,000	Engineering services for detailed design for future road reconstruction	CP
P20-062	R	Scarth Rd. Reconstruction	South Drive	Highland Ave.	100,000	Road reconstruction	CP
<b>Subtotal</b>					<b>\$ 2,567,500</b>		

2021 CAPITAL BUDGET  
ROADS ( SCHEDULE B)

Project No.	Project Type	Project Name/ Location	From	To	Gross Cost	Details	Notes
<b>New Projects</b>							
P21-061	R	Pelham Rd. (bike lanes)	Hamilton St.	Rykert St.	\$ 469,000	Road improvements to accommodate bike lanes	CP
P21-062	R	Eleanordale / Helm / Rochelle / Tavistock / Viking Road and Underground Improvements			516,359		CP
		Eleanordale Circle	Tavistock Rd.	End		Milling, spot curb repairs and asphalt overlay in conjunction with underground service improvements	
		Helm St.	Bunting Rd.	Viking Rd.			
		Viking Rd.	St. Lawrence Dr.	End			
		Rochelle Drive	Goldsmith Rd.	Bunting Rd.		Curb repairs to improve drainage in conjunction with watermain replacement	
		Tavistock Rd.	Scott St.	Eleanordale Circle			
P21-063	R	Tremont Drive Retaining Wall Rehabilitation	Allandale Drive	Approx. 90m west of Allandale Dr.	125,000	Address identified deficiencies in steel bin retaining wall nearing life expectancy	
P21-064	R	Hasting St.			1,303,000	City share of development agreement	CP
			Almond St.	Wedsworth St.		Relocation of lighting and poles in conjunction with road reconstruction	
			Almond St.	Wedsworth St.		Road reconstruction to urban cross section	
P21-069	SI	Active Transportation			250,000	Annual - priority location(s) to be determined	

2021 CAPITAL BUDGET  
ROADS ( SCHEDULE B)

Project No.	Project Type	Project Name/ Location	From	To	Gross Cost	Details	Notes
P21-080	R	2021 Road Resurfacing Program			1,736,000		
		Dunkirk Rd.	Wright St.	Bunting Rd.		Mill full depth road repairs and asphalt overlay	
		Admiral Rd.	Hartzel Rd.	Park Ave.		Semi urban road resurfacing	
		Park Ave.	Rockwood Ave.	Admiral Rd.			
		Catharine St.	Maple St.	Russell Ave.		Full width mill, curb and base repairs, and 50mm asphalt overlay	
		Page St.	Queenston St.	Welland Ave.			
		Lake St.	Prince Edward Dr.	Lakeshore Rd.			
		Lake St.	Lakeport Rd.	Prince Edward Dr.			
P21-097	R	Traffic Signals (including pedestrian crossings)			\$ 300,000	Annual - priority location(s) to be determined	
P21-101	R	Greenmeadow / Wood Underground Improvements			394,000	Road repairs in conjunction with underground service improvements	CP
		Greenmeadow Cres.	Wood St.	Dixie Rd.			
		Wood St.	Geneva St.	Carlton St.			
				<b>Subtotal</b>	<b>\$ 5,093,359</b>		
					<b>\$ 7,660,859</b>		

NOTES:

CP- Co-ordinated project involving more than one asset group (See Schedule S)

Project Type:

R=Renewal, SI=Service Improvement, G=Growth

**Sidewalks and Walkways  
Schedule C**

The City’s sidewalks are those which are located within road allowances. Walkways and emergency accesses are located on City owned lands. Walkways include those sidewalks which run mid- block between two streets or are located between houses to connect a park or school to an adjacent street. An emergency access is like a walkway but is wide enough to allow vehicles to drive along it. The sidewalk construction program excludes recreational trails or sidewalks within a City facility’s site such as within a park, arena or parking lot.

**Table 1 – City of St Catharines – Rehabilitation Programs – City Sidewalks & City Walkways**

Category	Total length	Estimated replacement value
City Sidewalks	560 km	\$138.4M
City Walkways & Emergency Accesses	26.2 km	\$6.3M
Total	586.2 km	\$144.7M

Based on an estimated life cycle of 30 years, the annual sustainable reinvestment rate of the sidewalks, walkways and emergency accesses is more than \$4.8 million which is substantially higher than the 2021 \$552,000 budget for the renewal component of this program. The City is supporting approximately 20% of the recommended minimum reinvestment level.

Existing sidewalks are replaced to maintain safe walking routes for pedestrians. To mitigate risk of user injury, locations for sidewalk replacements are determined from a list of sidewalk deficiencies compiled by Operations staff based on annual field observations and resident complaints. The lists are then analyzed and in cases where more than 40% of the existing sidewalks are deficient, the entire block is recommended for replacement. Locations not meeting the 40% threshold are repaired as “spot” repairs. Spot repairs are carried out by both City crews and contractors. The spot repairs are included in the operating budget (and not in the amounts above).

The construction of new sidewalks is based on requests from residents and businesses, and to complete the gaps in the sidewalk network. Priorities for new sidewalks are based on safety considerations (traffic volume, traffic speed), pedestrian demand (bus routes, generators, destinations), and coordination with other City works. In 2021, 83% of the sidewalk replacements will be done in conjunction with other municipal works.

2021 CAPITAL BUDGET  
SIDEWALKS AND WALKWAYS ( SCHEDULE C)

Project No.	Project Type	Project Name/Location	From	To	Gross Cost	Details	Notes
<b>Previously Budgeted Projects- Additional Budget Requirements</b>							
P17-067	R	St. David's/Townline Reconstruction			\$ 356,000	New north side sidewalk in conjunction with Thorold Rd. reconstruction, additional scope identified in Environmental Assessment	CP
	SI	Townline Rd. West	Keating St.	Merritt St.			
	R	St. David's Rd.	Burleigh Hill Dr.	Leeson St.		Upgrade existing sidewalks	
P18-061	R	Gale Cres. Road and Underground Improvements	Geneva St.	Oakdale Ave.	19,000	Engineering services for detailed design or sidewalk replacements in conjunction with road reconstruction	CP
P20-062	R	Scarth Rd. Reconstruction	South Dr.	Highland Ave.	23,000	Replace existing sidewalks in conjunction with road reconstruction	CP
<b>Subtotal</b>					<b>\$ 398,000</b>		

Project Type:

R=Renewal, SI=Service Improvement, G=Growth

2021 CAPITAL BUDGET  
SIDEWALKS AND WALKWAYS ( SCHEDULE C)

Project No.	Project Type	Project Name/Location	From	To	Gross Cost	Details	Notes
<b>New Projects</b>							
P21-040	R	2021 Walkway and Sidewalk Improvements			\$ 50,000	Annual walkway repair program - locations to be determined	
P21-042	SI	2021 New Sidewalks			86,000	Annual - priority location(s) to be determined	
P21-061	R	Pelham Rd. (bike lanes)	Hamilton St.	Rykert St.	104,000	Sidewalk improvements to accommodate bike lanes	CP
P21-064	G	Hasting St.			126,000	New Sidewalks in conjunction with road development to west	CP
	G	Hasting St.	Almond St.	Wedsworth St.			
	R	Hasting St.	Almond St.	Wedsworth St.		Replace existing sidewalks in conjunction with road reconstruction and development	
<b>Subtotal</b>					<b>\$ 366,000</b>		
					<b>\$ 764,000</b>		
Additional budget for sidewalk construction with Regional projects (Schedule K)					<b>\$ 18,000</b>		

NOTES:

CP- Co-ordinated project involving more than one asset group (See Schedule S)

Project Type:

R=Renewal, SI=Service Improvement, G=Growth

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## **Storm Sewer Collection System (Including Sewer Separation) Schedule D**

The total length of storm sewers in the City is approximately 408 km with an estimated replacement value of \$760 million, in 2021 dollars.

As previously reported to Council, storm sewer separation forms a significant component of a multifaceted approach to alleviate basement flooding problems. Removal of storm water from combined sanitary sewers creates additional capacity in the sanitary sewer system reducing the chances of basement flooding and incidents of combined sewer overflows to the environment. New storm sewers are also proposed in areas with surface flooding when open channel solutions cannot be effective.

The new storm sewers will reduce the amount of surface water entering the sanitary or combined sewer system thereby providing relief to the immediately adjacent areas as well as the properties upstream and downstream of the new sewers.

Unlike sanitary and combined sewers, storm sewers have not been historically inspected and as a result, it is more difficult to assess their condition. The proposed 2021 storm sewer budget includes \$100,000 for CCTV (closed circuit TV) inspection of storm sewers.

A zoom camera inspection program that began in August 2017 is currently nearing completion to prioritize further investigations, maintenance and replacements of sewers. Complete results for the inspections are expected in the third quarter of 2020. Preliminary data for the inspected storm sewers indicates that approximately 9.5% and 1% of the existing storm sewer system is in a poor

condition, or in a critical condition, respectively, resulting in an infrastructure deficit of approximately \$72.2 million or \$7.6 million in 2021 dollars.

Based on an estimated life cycle of a hundred years, the annual sustainable reinvestment rate for the storm sewer system should be at least \$7.6 million. Approximately \$1,595,000 of the \$2.78 million proposed 2021 budget is for the rehabilitation and repair of existing storm sewers. Therefore, the actual reinvestment rate in the existing storm sewer system is extremely low as compared to the required sustainable reinvestment rate. The Asset Management Plans legislated for completion by July 1, 2021 will include the storm sewer system.

2021 CAPITAL BUDGET  
STORM SEWER COLLECTION SYSTEM - INCLUDING SEWER SEPARATION (SCHEDULE D)

Project No.	Project Type	Project Name/Location	From	To	Gross Cost	Details	Note
<b>Previously Budgeted Projects- Additional Budget Requirements</b>							
P17-067	R	St. David's/Townline Reconstruction Townline Rd. West St Davids Rd.	Leeson St. Burleigh Hill	Bradley St. Leeson St.	\$ 250,000	City share of storm sewer construction in conjunction with Thorold Rd. reconstruction	CP
P18-061	R	Gale Cres. Road and Underground Improvements	Geneva St.	Oakdale Ave.	159,150	Engineering services for detailed design for storm sewer installation in conjunction with road reconstruction	CP
P18-062	R	Lake St. Road and Underground Improvements	Ontario St.	Welland Ave.	29,850	Engineering services for detailed design for installation and rehabilitation of storm sewers in conjunction with road reconstruction	CP
P20-062	R	Scarth Rd. Reconstruction	South Drive	Highland Ave.	59,000	Funds for installation of catch basins and catch basin leads to improve drainage in conjunction with road reconstruction	CP
<b>Subtotal</b>					<b>\$ 498,000</b>		

2021 CAPITAL BUDGET  
STORM SEWER COLLECTION SYSTEM - INCLUDING SEWER SEPARATION (SCHEDULE D)

Project No.	Project Type	Project Name/Location	From	To	Gross Cost	Details	Note
<b>New Projects</b>							
P21-001	SI	Princess / Westchester Underground Improvements			\$ 250,000	Installation of new storm sewer in conjunction with watermain replacement	CP
		Princess St.	Westchester Cres	Melbourne Ave.			
P21-004	SI	Forest Hill / Hillcrest / Rockcliffe Underground Improvements			118,200	Engineering services for new storm sewer sections in conjunction with sanitary sewer and road works	CP
	SI	Forest Hill Rd.	South Dr.	Hillcrest Ave.			
	SI	Hillcrest Ave.	Rockcliffe Ave.	South End			
P21-006	R	Catch Basins and Storm Service Installations			100,000	Installation of catch basins, catch basin leads and storm laterals to alleviate isolated surface flooding	
P21-007	R	Glendale/Merritt/Northwood/Wiley			92,000	Replacement of a collapsed storm sewer section across Glendale Ave.	CP
		Glendale Ave.	Downstream off	Across Glendale			
			Craiglee Terrace	Ave.			
P21-014	R	Storm CCTV Sewer Inspections			100,000	CCTV inspections of existing sewers to identify condition and future works	
P21-015	R	Design for Possible Future Storm Sewer Projects			50,000	Engineering services for possible future projects	
P21-016	R	Storm Sewer Spot Repairs			250,000	Storm sewer spot repairs in conjunction with other projects or as needed	
P21-064	G	Hasting St.	Almond St.	Wedsworth St.	286,000	City share of storm sewer works in conjunction of new development	CP
P21-101	SI	Greenmeadow / Wood Underground Improvements			284,000	Installation of new storm sewer sections in conjunction with watermain and road resurfacing	CP
		Wood St.	Geneva St.	Carlton St.			

Project Type:

R=Renewal, SI=Service Improvement, G=Growth

2021 CAPITAL BUDGET  
STORM SEWER COLLECTION SYSTEM - INCLUDING SEWER SEPARATION (SCHEDULE D)

Project No.	Project Type	Project Name/Location	From	To	Gross Cost	Details	Note
ST21-12	R	Storm System Master Servicing Study			\$ 300,000	Storm sewer master servicing study	
ST21-13	R	Carlton St. Storm Sewer Study	Ontario St.	Rodman St.	75,000	Study to determine storm sewer separation possibilities for a larger area that drains towards Carlton Street sewers	
ST21-14	R	Ontario St. CSO Reduction Study	Scott. St.		30,000	Study to review existing sewer systems and identify options to reduce instances of combined sewer overflows	
ST21-15	R	Port Dalhousie Area Storm Servicing Study			100,000	Study to review drainage options for the Port Dalhousie Area to reduce instances of flooding	
Subtotal					<u>\$ 2,035,200</u>		
					<u><u>\$ 2,533,200</u></u>		

Additional budget for Storm Sewers within Regional projects (Schedule K)

\$ 250,000

NOTES:

CP- Co-ordinated project involving more than one asset group (See Schedule S)

Project Type:

R=Renewal, SI=Service Improvement, G=Growth

## Sanitary Sewer Collection System Schedule E

The total length of combined and sanitary sewers in the City is approximately 571 km, with an estimated replacement value of \$1.037 billion, in 2021 dollars.

In 2019, Council approved a 10- Year Financial Plan for Water and Wastewater (The Water/Wastewater Plan). The Plan includes year over year increases for investment in capital infrastructure, which will reduce the funding gap for this asset class. As a result of the financial and operational challenges facing the City caused by COVID19, the 2021 budget and 2022-2025 forecast reflects a reallocation of the investment in Sanitary Sewer Collection Systems and Pollution Control, as shown in the table below. Increases in spending in the years of 2024 through 2026 result in the same net investment in infrastructure, over the next 6 years. However, in the short term the spending deferrals will continue to contribute to the widening infrastructure gap.

Year	Plan (\$000)	Proposed (\$000)	(Decrease)/ Increase (\$000)
2021	\$ 5,362	\$ 4,762	\$ (600)
2022	5,959	5,359	(600)
2023	6,562	6,262	(300)
2024	7,173	7,473	300
2025	7,797	8,397	600
2026	8,433	9,033	600
Total	\$ 41,286	\$ 41,286	\$ -

To mitigate the risk of asset failure, sewers for replacement and rehabilitation are selected on a priority basis. The priorities are set principally from the results of CCTV inspection reports and an

almost completed city-wide sewer zoom camera inspection project. Information from operations field personnel is also solicited when developing the program. Also when possible, sewer repair, replacement and rehabilitation works are carried out in conjunction with other works, such as road repairs and watermain replacements.

Deficiencies in the sewer system include blockages from collapsed pipe sections, grease and severe root infiltration, which restricts capacity and may lead to backup during periods of high flow. Rehabilitation of these sewers is intended to ensure an adequate level of service and reduce the likelihood of basement flooding in adjacent and upstream areas of the sewer system.

A City-wide Zoom camera inspection of the sewer systems started in August 2017. Complete results for the inspections are expected in the third quarter of 2020. Preliminary data indicates that approximately 16.5% and 2% of the sanitary sewer system is in poor condition or critical condition, respectively. This results in an infrastructure deficit of approximately \$171 million for the sewers in a poor condition and approximately \$21 million for the sewers in a critical condition in 2021 dollars.

As shown on Schedule E, F, and P the 2021 renewal budget is \$4.742 million, which is 46% of the recommended reinvestment minimum, ranging from \$10.4 million to \$13.5 million. (Assuming an average service life between 75 and 100 years for sanitary sewer lines). Therefore, the actual reinvestment rate in the wastewater system is low as compared to the required sustainable reinvestment rate. The Asset Management Plans legislated for completion by July 1, 2021 will address this issue.

2021 CAPITAL BUDGET  
SANITARY SEWER COLLECTION SYSTEM (SCHEDULE E)

Financial Management Services, Corporate Asset Management 2021 Capital B...

Project No.	Project Type	Project Name/Location	From	To	Gross Cost	Details	Notes
<b>Previously Budgeted Projects- Additional Budget Requirements</b>							
P17-067	R	St. David's/Townline Reconstruction	Burleigh Hill Dr.	Leeson St.	\$ 695,000	Rebudgeted and additional funds for replacement of existing sanitary sewers in conjunction with Thorold Rd. reconstruction project	CP
P18-061	R	Gale Cres. Road and Underground Improvements	Geneva St.	Oakdale Ave.	113,000	Engineering services for detailed design for replacement of sanitary sewer sections in conjunction with road reconstruction	CP
P18-062	R	Lake St. Road and Underground Improvements	Ontario St.	Welland Ave.	502,720	Engineering services and partial construction funding for replacement of sanitary sewer sections in conjunction with road reconstruction	CP
P19-065	R	Ridley Rd. Re-Alignment and Improvement	Louth St.	Henrietta St.	350,000	Additional funds for the replacement of sanitary sewer sections in conjunction with storm sewer, watermain and road works	CP
<b>Subtotal</b>					<b>\$ 1,660,720</b>		

2021 CAPITAL BUDGET  
SANITARY SEWER COLLECTION SYSTEM (SCHEDULE E)

Project No.	Project Type	Project Name/Location	From	To	Gross Cost	Details	Notes
<b>New Projects</b>							
P21-001	R	Princess / Westchester Underground Improvements			\$ 848,000	Replacement of existing sanitary sewers in conjunction with watermain replacement	CP
		Westchester Cres.	Argyle Cres.	Collier St.			
P21-004	R	Forest Hill / Hillcrest / Rockcliffe Underground Improvements			159,000		CP
		Forest Hill Rd.	Hillcrest Ave.	South Dr.		Design for sanitary sewer sections replacement in conjunction with storm sewer and road works	
		Hillcrest Ave.	120m North of Rockcliffe Rd.	South End			
		Rockcliffe Rd.	Hillcrest Ave.	South Dr.			
P21-007	R	Glendale/Merritt/Northwood/Wiley			460,000	Replacement of a deteriorated sanitary sewer sections	CP
		Merritt St.	70m North of Seymour Ave.	160m North of Seymour Ave.			
		Northwood Drive	North Leg	South Leg			
		Wiley St.	Russell Ave.	Ottawa St.			
P21-010	R	2021 Extraneous Flow Elimination			50,000	Study to determine sources of inflow and infiltration into sanitary sewer system	
P21-011	R	Sanitary Sewer Spot Repairs			500,000	Sanitary sewer spot repairs in conjunction with other projects or on an as needed basis	
P21-012	R	Sanitary Sewer Flushing & Reaming			25,000	Sewer flushing and reaming for physical cleaning of selected sewer sections with operational issues	

2021 CAPITAL BUDGET  
SANITARY SEWER COLLECTION SYSTEM (SCHEDULE E)

Project No.	Project Type	Project Name/Location	From	To	Gross Cost	Details	Notes
P21-014	R	Sanitary CCTV Sewer Inspections			\$ 300,000	CCTV inspections of existing sewers to identify condition and future works	
P21-015	R	Design for Future Sanitary Sewer Projects			50,000	Engineering services for possible 2022 projects	
P21-019	R	Sewershed Analysis			10,000	Engineering services required for analysis of sewer capacities as needed	
P21-064	G	Hasting St.	Almond St.	Wedsworth St.	29,000	City share of costs for sanitary works in conjunction with development servicing agreement	CP
<b>Subtotal</b>					<b>\$ 2,431,000</b>		
					<b>\$ 4,091,720</b>		
Additional budget for Sanitary Sewers within Regional projects (Schedule K)					<b>\$ 20,000</b>		

NOTES:

CP- Co-ordinated project involving more than one asset group (See Schedule S)

Project Type:

=Renewal, SI=Service Improvement, G=Growth



## **Pollution Control Plan Schedule F**

Projects identified by the City's Pollution Control Plan (PCP) are the City's effort to meet or exceed the requirements of the Ministry of the Environment and Climate Change's Procedure F-5-5, Determination of Treatment Requirements for Municipal and Private Combined and Partially Separated Sewer Systems. The PCP identified a number of initiatives to upgrade the existing sewage infrastructure to address combined sewer overflow discharges to

the natural environment. The investments in Pollution Control are also included in the Council approved 10 - Year Financial Plan for Water and Wastewater (The Water/Wastewater Plan). See Schedule E, for more discussion.

An update of the City's Pollution Control Plan is underway with completion anticipated by the end of 2020. The 2021 budget includes funds to initiate a high priority recommendation of that report.

2021 CAPITAL BUDGET  
POLLUTION CONTROL (SCHEDULE F)

Project No.	Project Type	Project Name	Gross Cost	Details
<b>New Projects</b>				
ST21-11	R	2021 Pollution Control Priority	\$ 500,000	Engineering services to implement recommendations of updated Pollution Control Plan 2020
			<u><u>\$ 500,000</u></u>	

## Water Distribution System (Watermains) Schedule G

The total length of watermains under the City's jurisdiction is approximately 604 km with an estimated replacement value of \$1.363 billion (including water service replacements) in 2021 dollars.

In 2019, Council approved a 10 - Year Financial Plan for Water and Wastewater (The Water/Wastewater Plan). The Plan includes year over year increases for investment in capital infrastructure, which will reduce the funding gap for this asset class. As a result of the financial and operational challenges facing the City caused by COVID19, the 2021 budget and 2022-2025 forecast reflects a reallocation of the investment in the water distribution system, as shown in the table below. Increases in spending in the years of 2024 through 2026 result in the same net investment in infrastructure, over the next 6 years. However, in the short term the spending deferrals will continue to contribute to the widening infrastructure gap.

Year	Plan (\$000)	Proposed (\$000)	(Decrease)/Increase (\$000)
2021	\$ 9,329	\$ 8,129	\$ (1,200)
2022	10,516	9,316	(1,200)
2023	11,726	10,726	(1,000)
2024	12,961	13,761	800
2025	14,220	15,420	1,200
2026	15,504	16,904	1,400
Total	\$ 74,256	\$ 74,256	\$ -

Approximately 4.1% of all of the watermain sections are currently in a critical condition. Critical watermain sections are the sections that

have broken in the current year, or have broken multiple times in the past, or are undersized as per current standards. The cost to replace or upgrade these sections is approximately \$56 million in 2021 dollars.

Council has also directed that each year's water budget should include an allocation of at least \$750,000 for the replacement of old and deteriorated cast iron watermains in areas experiencing coloured water problems. The 2021 budget includes \$3.89 million for replacement of old and deteriorated cast iron watermains which are usually the cause of coloured water in the system.

The \$8.1 million 2021 capital budget for renewal, is approximately 60% of the recommended reinvestment minimum which ranges from \$13.6 million to \$27.3 million. (Assuming an average service life 50 to 75 years for watermains).

Approximately 24% of the City's watermain system is comprised of older cast iron watermains. Not all cast iron watermains have reached the end of their useful lives yet and replacements are prioritized based on watermain break histories, coloured water issues, and in conjunction with other projects.

Staff continues to monitor the number and location of existing watermain breaks. Figures 1 and 2 present records for the past 15 years and reflect the high variability in the number of annual watermain breaks. Despite the variability in annual watermain breaks, a continuous targeting of watermains with relative high break rates for replacements seem to be gradually reducing the average number of annual watermain breaks. Increasing age of existing watermains, especially watermains made of older materials, makes the watermains more prone to possible failures. A proactive approach is necessary to keep the watermain system in a good and

reliable condition which also reduces maintenance costs and the risks of contamination of the system. In spite of these mitigation

strategies while capital reinvestment remains under the target levels, break rates could possibly increase.

Figure 1

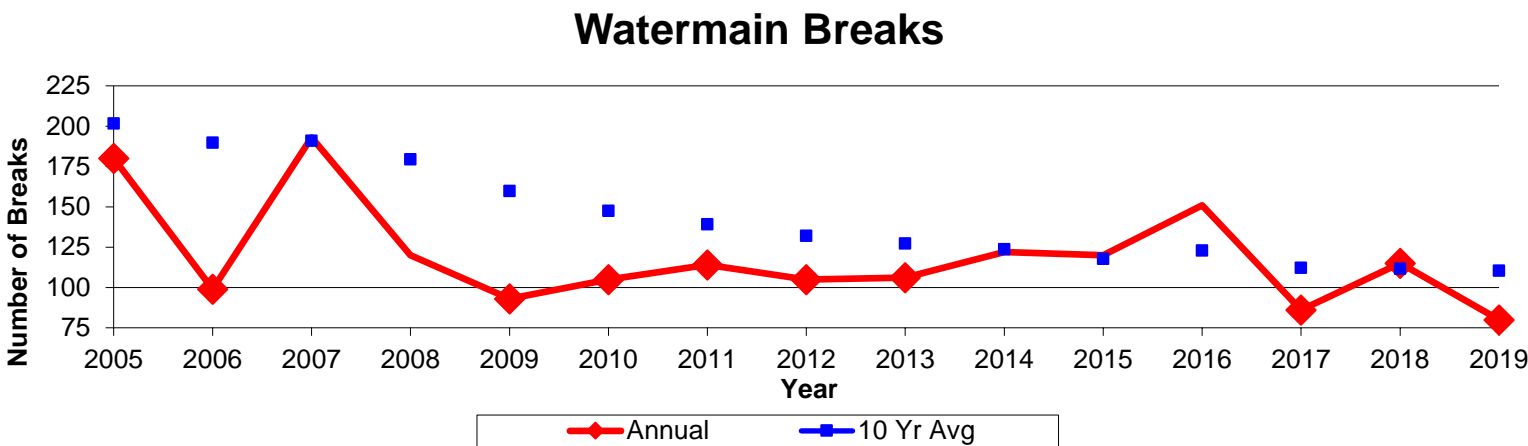
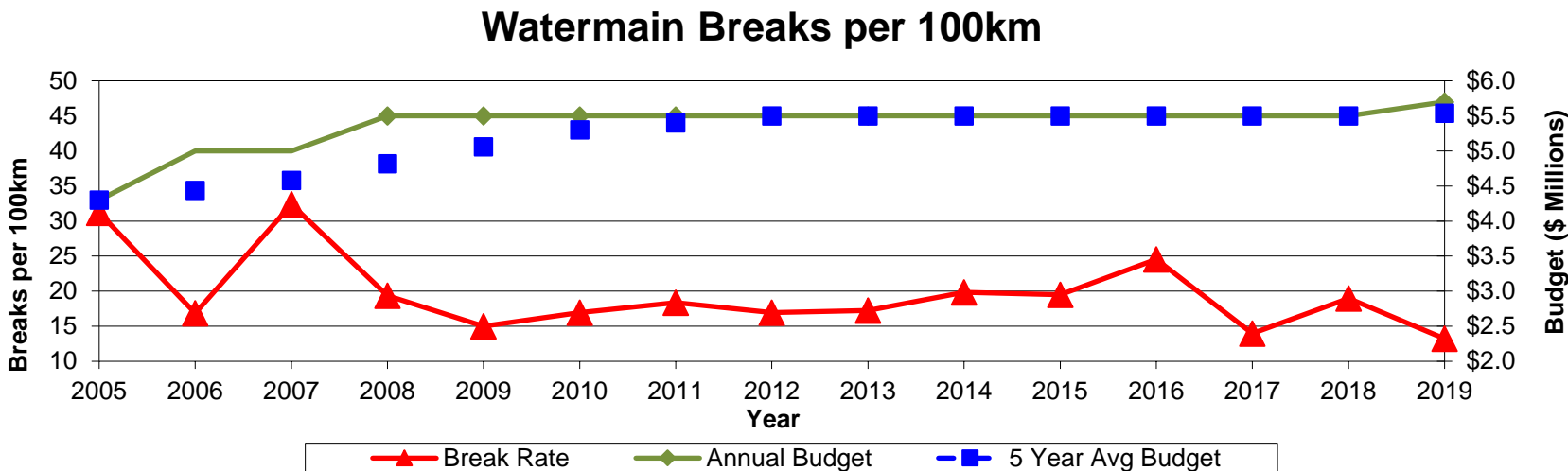


Figure 2



2021 CAPITAL BUDGET  
WATER DISTRIBUTION SYSTEM - WATERMAINS (SCHEDULE G)

Project No.	Prj Type	Project Name/Location	From	To	Gross Cost	Details	Notes
<b>Previously Budgeted Projects- Additional Budget Requirements</b>							
P18-062	R	Lake St. Road and Underground Improvements	Ontario St.	Welland Ave.	\$ 169,000	Engineering services for detailed design for replacement of existing cast iron watermain in conjunction with road reconstruction	CP
P18-063	R	Merritt St. Road and Underground Improvements	Almond Lane	Walnut St.	60,000	Engineering services for detailed design for replacement of existing cast iron watermain in conjunction with road works	CP
P20-062	R	Scarth Rd. Reconstruction	South Dr.	Highland Ave.	131,000	Funds for replacement of existing cast iron watermain in conjunction with road reconstruction	CP
P20-100	R	Edinburgh Dr./ Tamarack Ave. Tamarack Ave. Edinburgh Dr.	Grantham Ave. Bessborough St.	50 m East of Foxglove Ave. Scott St.	632,000	Funding to replace 2020 budget reallocation; replace / upgrade existing cast iron watermain with very high break rate in conjunction with roadworks	
P20-102	R	Lakeshore Rd. at Welland Canal Watermain Replacement	at Lock 1 Spillway Bridge		107,000	Additional funds for construction to be coordinated with St. Lawrence Seaway Corporation	
P20-116	R	Storz Hydrant Port Conversions			212,320	Multi-year conversion of existing hydrant ports to Storz type connections in priority areas	
<b>Subtotal</b>					<b>\$ 1,311,320</b>		

Project Type:

R=Renewal, SI=Service Improvement, G=Growth

2021 CAPITAL BUDGET  
WATER DISTRIBUTION SYSTEM - WATERMAINS (SCHEDULE G)

Project No.	Prj Type	Project Name/Location	From	To	Gross Cost	Details	Notes
<b>New Projects</b>							
P21-001	R	Princess / Westchester Underground Improvements Westchester Cres. Princess St.	Argyle Cres. Westchester Cres.	Collier St. Melbourne Ave.	\$ 778,000	Replacement of existing cast iron watermain in conjunction with sanitary and storm sewer replacement	CP
P21-002	R	Bartlett / Perma/ Underground Improvements Bartlett St.	Parkview Rd.	Grantham Ave.	724,000	Replacement of existing cast iron watermain in conjunction with sanitary sewer spot repairs	
		Perma Court	Vine St. S	Welland Ave.		Replacement of existing ductile iron watermain	
P21-003	R	Ontario St. (RR#42) Underground improvement	Carlton St.	60m North of Hiscott St.	300,000	Design for the replacement of existing cast iron watermain in conjunction with sanitary and storm sewer spot repairs	
P21-004	R	Forest Hill / Hillcrest / Rockcliffe Underground Improvements Forest Hill Rd.	Hillcrest Ave.	South Dr.	127,000	Engineering services for replacement of existing cast iron watermain in conjunction with sanitary and storm sewers work and road resurfacing	CP
		Rockcliffe Rd.	Glenridge Ave.	Highland Ave.			
P21-062	R	Eleanordale / Helm / Rochelle / Tavistock / Viking Rd. and Underground Improvements			2,277,000		CP
		Eleanordale Circle	Tavistock Rd.	Cul-de-Sac			
		Helm St.	Viking Dr.	Bunting Rd.		Replacement of existing ductile iron watermain in conjunction with storm sewer spot repairs and road works	
		Rochelle Drive	70m south of Goldsmith Ave.	Tavistock Rd.			
		Rochelle Drive	Tavistock Rd.	Bunting Rd.			
		Tavistock Rd.	Rochelle Dr.	Scott St.			
		Viking Drive	Helm St.	Cul-de-Sac			

Project Type:

R=Renewal, SI=Service Improvement, G=Growth

2021 CAPITAL BUDGET  
WATER DISTRIBUTION SYSTEM - WATERMAINS (SCHEDULE G)

Project No.	Prj Type	Project Name/Location	From	To	Gross Cost	Details	Notes
P21-100	R	Flanders Watermain Improvements	Karen Ave.	Winnifred Ave.	\$ 560,000	Replacement of existing cast iron watermain in conjunction with sanitary sewer spot repairs and road resurfacing	
P21-101	R	Greenmeadow / Wood Underground Improvements			1,551,000		CP
		Greenmeadow Cres.	Wood St.	Cul-de-Sac		Replacement of ductile iron or cast iron watermains in conjunction with roadworks and storm sewer works	
		St. Alfred's Park	Greenmeadow Crt.	Ted St.			
		Wood St.	Geneva St.	Carlton St.			
P21-118	R	Valves, Hydrants & Services			50,000	Replacement of existing valves, hydrants, and services etc. in conjunction with other works	
P21-119	R	Design for 2022 Projects			50,000	Engineering services for possible 2022 projects	
ST21 - 17	R	Water Master Servicing Plan			200,000	Undertake master servicing plan / Environmental Assessment including pressure zone boundary adjustment recommendations	
<b>Subtotal</b>					<b>\$ 6,617,000</b>		
					<b><u>\$ 7,928,320</u></b>		

Additional budget for Watermains within Regional projects (Schedule K)

**\$ 51,000**

NOTES:

CP- Co-ordinated project involving more than one asset group (See Schedule S)

Project Type:

R=Renewal, SI=Service Improvement, G=Growth

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## Bridges and Major Culverts Schedule H

The 2020 replacement value for the City's 71 owned bridges and major culverts (greater than 3m span) is approximately \$51 million. Provincial regulations require that biennial inspections (once every two years) be carried out on bridge and culverts with spans greater than three metres. These inspections were last undertaken during the 2018 calendar year, and as scheduled will be completed again by the end of 2020.

The estimated priority infrastructure deficit is \$9.2 million, which includes identified needs for the "NOW" and "1 to 5 Year" categories.

Priority Rating in 2019	Bridge & Culvert Deficiencies – January 30, 2019		
	Total Structures	% of Total	Total Deficiency (\$000)
Adequate	24	32%	n/a
6-10 Year	6	8%	\$2,890
1-5 Year	26	35%	\$ 8,175
NOW	19	25%	\$991
<b>Total</b>	<b>75*</b>	<b>100%</b>	<b>\$12,056</b>

\*There are 75 records above because 4 structures require work for two different time frames.

The consequences of not implementing a proactive plan and sustainable levels of funding for the City's bridge assets include:

- Further aging of the City's structural infrastructure
- An increase in the amount of backlog work to be completed

- Increased capital expenditures at the time of rehabilitation or replacement
- Unexpected emergency structure closures or maintenance activity affecting the travelling public, businesses, and emergency services, and
- The possibility of catastrophic failures

The 2021 capital budget includes partial funding for two structures which require major rehabilitation or replacement and engineering studies associated with a future project. One location, Third Avenue Louth/Glass Ave is a boundary bridge and jointly owned with the Town of Lincoln. Costs will be shared 50/50 with Lincoln. The City's 2021 investment of \$1.29 million in bridges and culverts is higher than the annual recommended reinvestment which ranges from \$0.5 million to \$0.8 million.

2021 CAPITAL BUDGET  
BRIDGES AND MAJOR CULVERTS (SCHEDULE H)

Project No.	Project Type	Project Name/Location	Gross Cost	Details
<b>Previously Budgeted Projects- Additional Budget Requirements</b>				
P17-121	R	Third Ave. Louth / Glass Ave Bridge @ 15 Mile Creek	\$ 1,215,000	Additional funds for replacement of bridge with load restrictions. Costs shared with Town of Lincoln
P17-125	R	South Service Rd. Bridge (B011S) Engineering Assessment	75,000.0	Engineering Assessment for Condition Survey and Analysis (rehabilitation, replacement or removal)
<b>Subtotal</b>			<b>\$ 1,290,000</b>	

## Shoreline Protection Schedule I

The City has approximately 4,635 metres of shoreline. The City has installed approximately 3,545 metres of shoreline protection. The 2021 replacement value of the existing shoreline protection is approximately \$45 million.

Approximately 2,670 metres of shoreline is in good condition requiring no immediate foreseeable remediation/actions.

The City undertook a City-wide review in 2018 of both protected shoreline (with existing City installed shoreline protection) and unprotected (natural) shoreline. The report was finalized in early 2019 and since then the City has completed the installation of shoreline protection at two (2) of their sites. Using information from the report and updating it to include the sites where protection has been added, the following is a summary of the status of the City's shorelines:

Remediation Priority		Sites with existing shoreline protection			Site with no protection or temporary protection			All city owned shoreline		
Priority Description	Timing (years)	# of Sites	Length (m)	Cost (\$000)	# of Sites	Length (m)	Cost (\$000)	# of Sites	Length (m)	Cost (\$000)
High	1-5	-	-	\$ -	2	180	\$1,455	2	180	\$1,455
Med. or Low/Med. Maintenance	Ongoing	1	425	\$ 135	1	440	\$ 182	2	865	\$ 317
Medium or Low/Medium Repairs	1-5	1	240	\$3,052	4	140	\$1,785	5	380	\$4,837
Medium or Low/Medium Repairs	6-10	1	210	\$ 14	-	-	\$ -	1	210	\$ 14
Low	n/a	18	2,670	\$ -	5	330	\$ -	23	3,000	\$ -
Total		21	3,545	\$3,201	12	1,090	\$3,422	33	4,635	\$6,623

The High priority sites should be addressed between the 1 to 5-year time-frame. The 2021 project for \$1,546,500 includes the engineering services and construction for the highest priority location at Westgate Park.

2021 CAPITAL BUDGET  
SHORELINE PROTECTION (SCHEDULE I)

Project No.	Project Type	Project Name	Location	Gross Cost	Details
<b>New Projects</b>					
P21-132	R	Westgate Park- construction	8-14 Shore Boulevard	\$ 1,546,500	Engineering services and construction to address shoreline protection priorities
				<u>\$ 1,546,500</u>	

## Watercourse Rehabilitation Program Schedule J

The City of St. Catharines has approximately 36.5 km of natural watercourses that generally drain water from within the City out to Lake Ontario. The deterioration of the protective works for these watercourses and the limited funds available to rehabilitate them, may lead to the erosion of public and private lands and structures.

A Watercourse Flooding and Erosion Control Priority Study Report was provided to the City in February 2015 for creeks within the urban areas of St. Catharines. Staff is using the report's findings and recommendations for prioritizing watercourse restoration works in conjunction with other required infrastructure works/projects. The study also prioritized rehabilitation needs of culverts with diameters too small to be included in the mandatory biennial Bridge and Major Culvert Inspections.

That 2015 study identified 87 watercourse sites within the urban boundary that are eroded and need rehabilitation. Of those sites, 16 are identified as highest priority based on erosion levels with an estimated \$8.9 million cost for remediation. Based on high level estimates, the total citywide watercourse rehabilitation costs, excluding Twelve Mile Creek, will be approximately \$46.1 million in 2020 dollars.

Included in the 2021 Capital Budget is funding to update 2011 fieldwork and the 2015 study. Also included is funding to initiate a class environmental assessment for erosion control along Spring Garden Creek. This EA is recommended now, in advance of anticipated sanitary sewer rehabilitation which will also be within the creek's floodplain. In 2018 a Dam Safety Review was completed for the Martindale Pond Weir and Heywood Generating Station on Twelve Mile Creek. These two structures control the water level in

Martindale Pond. The review concludes that deficiencies exist in the existing weir and to a much lesser extent at the Heywood Generating Station. Additional studies will be carried out with existing funding to suggest alternatives and recommend a preferred option for the Weir. The five-year Capital Forecast includes high level estimates for full replacement of the weir with additional spillway capacity (2023 - \$4m).

### Old Welland Canal Lock Walls

There have been 4 alignments of the Welland Canal including the present canal through Port Weller. In 2018, a detailed inspection program was undertaken on the exposed lock walls constructed for the first three (3) Welland Canals, and assigned a timeline for the recommended maintenance and capital rehabilitation. Based on the 2018 inspections the following table summarizes the maintenance and capital needs:

Priority Rating	Total
Adequate	\$ -
6-10 Years	\$74,850
1-5 Years	\$773,450
NOW	\$914,750
Total	\$1,763,050

These priority ratings highlight the need for immediate capital work and translate into an average annual funding level of more than \$170,000 over a 10-year period.

No additional funding is recommended for 2021. Budgets totaling \$500,000 to undertake the construction are included in the 2022–25 forecast.

2021 CAPITAL BUDGET  
WATERCOURSES (SCHEDULE J)

Project No.	Project Type	Project Name	From	To	Gross Cost	Details
<b>New Projects</b>						
ST21-16	R	Watercourse Flooding & Erosion Control Priority Study			\$ 150,000	Update 2011 fieldwork and priority study for natural creeks within the City's urban boundary, including culvert condition data
P21-129	R	Spring Garden Creek EA / Design	Lake Ontario	Guy Rd. Park	230,000	Engineering Services to address previously identified deficiencies and to coordinate with sanitary sewer repairs
<b>Subtotal</b>					<b>\$ 380,000</b>	

## Regional Projects Schedule K

This category includes the City's share of municipal works (such as sewer repairs, watermain replacements, sidewalk replacements and new storm sewer construction) on projects undertaken in cooperation with the Regional Municipality of Niagara. The Region consults with the City, when determining the timing of projects, which are managed by the Region. Coordinating the City's efforts in this way helps to minimize cost and disruption to the affected residents and businesses, and provides infrastructure renewal within the City.

For 2021, Niagara Region has advised they will proceed with construction at four locations, namely;

- a) St. Paul Street West Bridge over CN railway – bridge replacement.
- b) Downing Trunk - Storm Sewer Replacement
- c) JR Stork Bridge on Martindale Road at Richardson Creek – bridge replacement
- d) Lakeshore Road West – new storm sewer outlet.

There are no anticipated City Share of costs for the last two projects listed.

The existing bridge which carries St. Paul Street West over the CN railway tracks is currently posted with a load restriction and its configuration has substandard sightlines. The replacement bridge and modified bridge approaches will improve safety for vehicles and pedestrians, provide increased clearances from the rail tracks and modify Great Western Street, the existing primary entrance to the St Catharines train station (future GO station). The majority of the project costs were budgeted in 2020 for the City's share of costs including replacement sidewalks and a wider sidewalk on the bridge structure, replacement watermain, existing sewer repairs and new storm sewers for combined sewer separation. Minor additional funding is requested in 2021.

2021 CAPITAL BUDGET  
REGIONAL PROJECTS (SCHEDULE K)

Project No.	Project Type	Project Name	From	To	Gross Cost	Details	Notes
<b>Previously Budgeted Projects- Additional Budget Requirements</b>							
<b>Watermains</b>							
RN20-stp	R	Region - St. Paul St. W (RR#81) Bridge Over CN Tracks	Merigold St.	St. Paul Cres.	\$ 51,000	Replacement of existing cast iron watermain in conjunction with Regional bridge replacement project	CP
<b>Sanitary Sewer</b>							
RN20-stp	SI	Region - St. Paul St. W (RR#81) Bridge Over CN Tracks	Merigold St.	St. Paul Cres.	20,000	Additional funds for new sanitary sewer sections in conjunction with Regional bridge replacement project	CP
<b>Sidewalks</b>							
RN20-stp	SI	Region - St. Paul St. W (RR#81) Bridge Over CN Tracks	Merigold St.	St. Paul Cres.	18,000	Additional funds for new sidewalks in conjunction with Regional bridge replacement project	CP
<b>Subtotal</b>					<b>\$ 89,000</b>		
<b>New Projects</b>							
<b>Storm Sewer</b>							
RN21-dow	SI	Region - Downing Trunk Watermain Replacement and ancillary works	Approx. 100m ne/o Glenridge	South St.	250,000	New storm relief sewer for combined sewer separation in conjunction with Regional trunk watermain replacement	
<b>Subtotal</b>					<b>\$ 250,000</b>		
					<b>\$ 339,000</b>		

NOTES:

CP- Co-ordinated project involving more than one asset group (See Schedule S)

Project Type:

R=Renewal, SI=Service Improvement, G=Growth



## Community, Recreation and Culture Services – Non-Facilities Assets Schedule L

### Parks Renewal Plan

There are 72 playgrounds, 15 tennis court and 21 basketball court locations that serve the residents of St. Catharines. Playground equipment and court renewal as well as upgrades are required to maintain service levels and ongoing safe play spaces. The City's Parks Renewal Plan prioritizes asset renewal based on asset condition, as well as health and safety considerations, with the assets in the poorest condition being prioritized for replacement.

Asset condition evaluation is classified into red, yellow and green categories:

- Red category: replacement expected within the next five years
- Yellow category: replacement expected within the next five to 10 years
- Green category: replacement expected after the next 10 years

Current red category assets within the Parks Renewal Plan include: 43 playgrounds, 16 basketball courts and 10 tennis courts. In 2021, the playground equipment at Montebello Park as well as the basketball court at Bogart Street Park is scheduled for replacement. The Bogart Street Park replacement will see the addition of a multi-use court for basketball, tennis and pickleball, and replacement of playground equipment.

Community, Recreation and Culture services will be involved in a number of capital projects in 2021, which includes larger multi-year projects and ongoing annual capital renewal projects.

### Canada Summer Games (Initial Project)

In the spring of 2017, Niagara was named the host of the 2021 Canada Summer games. The capital budget dollars set aside for this event is the fourth of a four-year commitment the City has made for this unique occasion that will take place in our City and Region. Funds are targeted towards capital facility investments as detailed in report PRCS/CAO-320-2016.

### Parks Legacy Fund Projects

The goal of the Parks Legacy Fund is to maintain and sustain City parks through leveraging alternative sources of funding such as donations and legacy giving. The Fund will annually provide matching funding towards community projects in City parks. The Parks Legacy Fund will help to alleviate the financial implications of the Parks Renewal Plan by leveraging City funds with matching community donations.

### Sunset Beach

The Master Plan for Sunset Beach was also developed in 2019, and the 2021 Capital budget incorporates the remaining capital requirements for accessibility identified in the plan for the washroom. However, due to cost, and corporate prioritization, many elements in the plan have been deferred into future years, and are shown either in the 2021-2025 forecast or included in Schedule V - Other potential Capital Projects - 2025 and Beyond. The 2021 budget for completion of the Sunset Beach washroom is included in Schedule M.

**Tree Planting**

The City of St Catharines plants trees to help improve air quality and add economic value, beauty and shade to its neighbourhoods. Trees are planted on public boulevards, road allowances fronting residences, and in circles where trees are currently not planted.

This capital program assists in increasing the tree canopy percentage on both public and private property. The 2021 budget will allow the City to hold two tree giveaways intended to assist in reaching the City's 30% tree canopy goal by 2030.

**Memorial Bench Program**

The City currently has an inventory of 304 wooden benches with many of the benches approaching end of useful life. The Memorial Bench Program will replace 50 benches per year from 2020-2025 with the replacements concluding in 2025. The new benches will be made from composite materials that are expected to last 25-30 years.

2021 CAPITAL BUDGET  
COMMUNITY, RECREATION AND CULTURE SERVICES (SCHEDULE L)

Project No.	Project Type	Project Name	Gross Cost	Details	Notes
<b>Previously Budgeted Projects- Additional Budget Requirements</b>					
RC18-01	SI	Canada Summer Games (year 4 of 4)	\$ 320,000	Address asset deficiencies and improvements for the Canada Summer Games (PRCS/CAO-320-2016)	PA
<b>Subtotal</b>			<b>\$ 320,000</b>		
<b>New Projects</b>					
RC21-01	SI	Tree Planting Program	\$ 368,000	Address asset deficiencies and achieve Council approved tree canopy goal of 30%	
RC21-02	R	Parks Renewal Plan - Montebello Park Playground Equipment	330,000	Replace playground assets which are at end of useful life, and maintain level of service as per the Parks Renewal Plan	
RC21-03	R	Memorial Bench Program - 50 benches (Year 2 of 6)	80,000	Replace assets which are approaching end of useful life and maintain level of service	
RC21-04	R	Parks Renewal Plan - Bogart St. Park Basketball/Tennis/Pickleball Court and Playground	380,000	Replace basketball/tennis/pickleball courts and playground equipment which are at end of useful life and maintain level of service as per Parks Renewal Plan	
PRC21-05	R	Parks Legacy Fund - Happy Rolph's	179,000	Happy Rolph's project with private funding from Rotary Club matched by Parks Legacy Funding. Project includes an accessibility loop throughout the park and additional play amenities (CRCS-118-2020)	PA

2021 CAPITAL BUDGET  
COMMUNITY, RECREATION AND CULTURE SERVICES (SCHEDULE L)

Project No.	Project Type	Project Name	Gross Cost	Details	Notes
RC21-05-1	R	Parks Legacy Fund	60,000	The Park legacy Fund will annually leverage and match alternative funding to maintain and enhance parks levels of service. Project still to be determined for 2021 (As approved by Council on October 7, 2019)	
<b>Subtotal</b>			<b>\$ 1,397,000</b>		
ICIP Projects		Trails and parks infrastructure improvements	<b>\$ 9,164,000</b>	Improvements to the city-wide active transportation network for trail creation and renewal and park connection points. Funded by ICIP COVID19 grant.	
			<b>\$ 10,881,000</b>		
<b>Less:</b>					
PA		Canada Summer Games (Year 4 of 4)	320,000	Council Approval PRCS/CAO-320-2016	
PA		Parks Legacy Fund - Happy Rolph's	179,000	Council Approval (CRCS-118-2020)	
<b>Total budget requiring Council approval</b>			<b>\$ 10,382,000</b>		

Notes:

PA - "Previously Approved " During 2020 or prior years, Council approved this 2021 budget item.

## **Buildings and Facilities (Including Accessibility) Schedule M**

The estimated total replacement value of City owned structures addressed in the program is \$587 million, the related current infrastructure deficit is estimated at \$55.5 million and the target annual reinvestment rate is between \$10.0 million and \$14.7 million.

The facility improvements proposed in 2021 total \$7.141 million, (budgets shown in schedules M, N and O), which is slightly below the target reinvestment rate. The Arena Strategy was updated in 2019 and the capital items identified in that plan are consistent with the amounts for the items included in the 2021 Capital budget, however timing for several items has been deferred, due to 2020 financial constraints.

The Master Plan for Sunset Beach was also developed in 2019, and the 2021 Capital budget incorporates the highest priority capital requirements identified in the plan. However, due to cost, and corporate prioritization all the elements in the plan are not fully incorporated within the 2021 budget and 2022-2025 forecast. The unfunded portion of the plan is included in Schedule V - Other potential Capital Projects - 2025 and Beyond.

The 2017 Fire Master Plan, confirmed the need for asset renewal at Firehalls, with priority given to renovations at Fire Hall 1, which would allow for the relocation of one of the Aerial Firetrucks. A 2020 Feasibility Study, to determine future needs and capital cost estimates for Fire Hall asset renewal, identified the need to replace three Fire Halls (1, 2, 3) and upgrade Fire Hall 6. These Fire Halls are nearing their end of life and they do not meet operational needs (including Accessibility). The 2021 Capital Budget includes \$250,000

for the design of a new Fire Hall 1 and future year forecasts include \$27 million for Fire Hall renewal and upgrades.

The City maintains many buildings differentiated by factors such as usage, (i.e. arenas, fire halls, operations work centres), or third party designation (i.e. Historical buildings). Various components within buildings also receive attention (i.e. roofs, washrooms) as well as overall standards for buildings (i.e. accessibility). The City undertakes several ongoing key initiatives and programs to maintain and improve City owned facility assets such as structures, buildings and related land improvements.

### **Accessibility Implementation**

The City is striving to meet the provincially mandated accessibility standards by the 2025 target as set out by the Accessibility for Ontarians with Disability Act (AODA). To rectify the estimated \$5.750 million in non-compliant items, the City continues to complete accessibility upgrades, including barrier free washrooms. The 2021 Capital budget of \$2.451 million includes accessibility upgrades to Robertson School addressing washrooms, front entrance and elevator and Sunset Beach Washrooms.

Based on 2021-2025 forecast budget levels (with an annual minimum of \$250,000), the highest priority items will be completed, however some portion of the lower priority items will remain unaddressed, at the target date.

**Heritage Building Rehabilitation**

The Old Court House, Montebello Park Pavilion and Band Shell, City Hall, the Morningstar Mill, Dalhousie House, and the Old Robertson School at 85 Church Street are examples of City owned buildings which are classified as Heritage Buildings.

Due to the age of the heritage buildings, many of the architectural, structural, mechanical, and electrical components of these structures have well exceeded their useful service life and require regular maintenance and rehabilitation in order to preserve the integrity of these buildings. There are some components within these structures that do not meet current codes and safety regulations and require retrofits in order to remain in operation.

The 2021 heritage building rehabilitations will include upgrades to Robertson School.

**Arena Improvement Initiative**

The 2019 Arena Strategy highlighted the need to right size the City's arenas (excluding Meridian Centre), to ensure that current levels of service can be delivered at an optimal cost.

In 2021, several mechanical and electrical systems are being replaced with the capital budget of \$1.7 million. This includes ice pad & board replacement at Merritton Centennial Arena, and LED lighting upgrades at Bill Burgoyne, Seymour Hannah, and Merritton Centennial Arenas.

**Parking Services (Schedule N)**

In 2021, \$100,000 of the Capital budget is allotted to Security Improvements and waterproofing repairs at the Ontario Street Parking Garage. There is also an additional \$500,000 included in Schedule M for driveway, service paths, and parking lot reconstruction at Burgoyne Woods.

**General Building Improvement**

Recent condition assessments and regulatory requirements were considered in determining the Facilities Capital Budget. In 2021 \$555,000 of reserve contributions funded from 2021 operating budget will fund a portion of the smaller projects which include the structural, architectural, mechanical and electrical components of various City buildings that have reached the end of their service life.

2021 CAPITAL BUDGET  
BUILDINGS AND FACILITIES- INCLUDING ACCESSIBILITY (SCHEDULE M)

Project No.	Project Type	Project Name	Gross Cost	Details	Notes
<b>Previously Budgeted Projects- Additional Budget Requirements</b>					
16-163	R	Bill Burgoyne Arena Roof Replacement - Low Roof (NW Corner)	\$ 25,000	Address roofing deficiency, and maintain building envelope	
18-181	R	Museum HVAC	700,000	Replace outdated equipment which are at the end of service life, and improve efficiency of overall system	
19-147	R	Robertson School Flat Roof Maintenance	50,000	Address roofing deficiency, and maintain building envelope	
19-187	SI	Carlisle St. Parking Garage-Corporate Accommodation	300,000	Relocation of specific departmental staff to improve service offering	
20-153	SI	Sunset Beach Washroom Full Accessibility	250,800	Replace existing washroom which is at end of life and does not meet accessibility requirements. Work will improve level of service at park (PRCS-149-2019)	A
20-157	SI	Centennial Library-Garage Security Doors/ Fencing	20,000	Address public safety concerns at Central Branch	
20-159	R	Meridian Centre Chiller Regasketing	100,000	Preventative maintenance on equipment to prolong service life	
P20-162	R	Meridian Centre - Front Sliding Door Replacement	25,000	Replenish budget for project to mitigate on-going repairs	
<b>Subtotal</b>			<b>\$ 1,470,800</b>		

2021 CAPITAL BUDGET  
BUILDINGS AND FACILITIES- INCLUDING ACCESSIBILITY (SCHEDULE M)

Project No.	Project Type	Project Name	Gross Cost	Details	Notes
<b>New Projects</b>					
<b>Administrative and Operational Centres</b>					
P21-142	R	Buchanan House Green House Demolition	\$ 150,000	Demolition of partial asset which is unsuitable for current use, and would require significant capital funding to satisfy code compliance. Improve building envelope, and reduce future maintenance	
<b>Administrative and Operational Centres</b>			<b>\$ 150,000</b>		
<b>PRCS - Arenas and Recreation Facilities</b>					
P21-136	R	Roofing Replacements - Haig Bowl Arena and St. Catharines Municipal Golf Course	\$ 80,000	Address roofing deficiencies, and maintain building envelopes	
P21-137	SI	Arena LED Lighting Refit - Bill Burgoyne Arena, Seymour Hannah & Merritton Arena	225,000	Full and partial lighting retrofits to improve energy efficiency in line with the Conservation and Demand Management Plan, and to minimize future maintenance	
P21-138	SI	Kiwanis Aquatics Centre - Waste Heat Recovery	50,000	Equipment upgrades to improve energy efficiency in line with the Conservation and Demand Management Plan	
P21-139	R	Kiwanis Aquatics Centre - Window/Flashing	50,000	Address building envelope deficiency	
P21-140	R	Merritton Arena Replace Floor, Boards, Header and Mains	1,200,000	Replace ice slab and boards which are approaching end of service life, and to improve efficiency/performance of ice plant	
P21-141	R	Garden City and Bill Burgoyne Arenas Capital Maintenance	110,000	Replacement and repair of select equipment which is beyond service life	
<b>PRCS - Arenas and Recreation Facilities</b>			<b>\$ 1,715,000</b>		



2021 CAPITAL BUDGET  
BUILDINGS AND FACILITIES- INCLUDING ACCESSIBILITY (SCHEDULE M)

Project No.	Project Type	Project Name	Gross Cost	Details	Notes
<b>PRCS - Parks Structures and Facilities</b>					
P21-143	R	Burgoyne Woods Site Paving	\$ 500,000	Address deficient pavement condition, and to improve service levels	
P21-144	R	Burgoyne Woods Washroom Roof	15,000	Address roofing deficiency, and maintain building envelope	
P21-145	SI	Lakeside Park - New Parking Lot	25,000	Preliminary design of new parking lot to improve user experience and service offering	
<b>PRCS - Parks Structures and Facilities</b>			<b>\$ 540,000</b>		
<b>Other Special Purpose Facilities</b>					
P21-146	R	Centennial Library Recaulk Exterior Panels	\$ 150,000	Address building envelope deficiency	
P21-147	R	Performing Arts Ctr. Sump pump replacements	20,000	Replacement of deficient equipment, and to minimize future maintenance	
P21-148	R	Performing Arts Centre Exterior Door Repairs	10,000	Address ongoing maintenance concerns	
P21-149	SI	Meridian Centre Life Safety Lines	45,000	Address shortcomings of existing system, to provide full coverage over the interior, and will remove costs for temporary rigging for specific events	

2021 CAPITAL BUDGET  
BUILDINGS AND FACILITIES- INCLUDING ACCESSIBILITY (SCHEDULE M)

Project No.	Project Type	Project Name	Gross Cost	Details	Notes
21-150-1	SI	Robertson School Add Elevator	\$ 800,000		A
21-150-2	SI	Robertson School Universal Washrooms	350,000	Ensure the facility is fully barrier-free, and in compliance with accessibility requirements	A
21-150-3	SI	Robertson School Accessibility Upgrades	600,000		A
21-150-4	SI	Robertson School - Accessibility in Existing Washrooms	450,000		A
21-150-5	R	Robertson School - Annex Foundation Repairs	400,000	Necessary foundation repairs identified during the design phase of Annex project	
<b>Other Special Purpose Facilities</b>			<b>\$ 2,825,000</b>		
<b>New Projects Subtotal</b>			<b>\$ 5,230,000</b>		
			<b>\$ 6,700,800</b>		

Notes:

A- Accessibility Upgrades

Total Accessibility Upgrades Included in Above Projects

Proj.#	Location/Name	Accessibility Budget
P20-153	Sunset Beach Washroom Full Accessibility	250,800
P21-150-1	Robertson School Add Elevator	800,000
P21-150-2	Robertson School Universal Washrooms	350,000
P21-150-3	Robertson School Accessibility Upgrades	600,000
P21-150-4	Robertson School - Accessibility in Existing Washrooms	450,000
		<b>\$ 2,450,800</b>

Project Type:

Renewal, SI=Service Improvement, G=Growth

2020 CAPITALBUDGET  
PARKING SERVICES (SCHEDULE N)

Project No.	Project Type	Project Name	Gross Cost	Details
<b>New Projects</b>				
P21-151	R	Ontario St. Parking Garage Waterproofing Repairs and Security	\$ 100,000	Address identified deficiency, and to improve user experience and site safety
			<u><b>\$ 100,000</b></u>	

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2021 CAPITAL BUDGET  
FIRE SERVICES ( SCHEDULE O)

Project No.	Project Type	Project Name	Gross Cost	Details
<b>New Projects</b>				
<b>PFR21-01</b>	SI	City's share of Consultants Fees - NG911 Implementation	\$ 30,000	City of St. Catharines portion of a shared consulting fee to review design, purchase and implementation of NG911 equipment and software for Dispatch Centre. Consulting fee to be shared amongst stakeholders including; Region of Niagara, Niagara Regional Police, Niagara Emergency Medical Services, St.Catharines Fire Services and Niagara Parks Commission
<b>P21-133</b>	R	Fire Hall #1 - Geneva St. Design of headquarters	250,000	Design of new station headquarters based on recommendation from feasibility study and to improve service offering
<b>P21-134</b>	R	Fire Hall #1 - Geneva St. Replace Roof Top Unit (HVAC) -admin area	40,000	Replacement of HVAC equipment which has reached end of serviceable life
<b>P21-135</b>	R	Fire Hall #6 - Scott St. Roofing Replacement	50,000	Address roofing deficiency and to maintain building envelope
<b>PFR21-02</b>	R	Replacement of Pumper Truck	1,000,000	Replacement of 2001 Pumper Truck (Unit 19) that has reached end of life, consistent with National Fire Protection Association Standards
<b>Subtotal</b>			<b>\$ 1,370,000</b>	

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2021 CAPITAL BUDGET  
CORPORATE INFRASTRUCTURE (SCHEDULE P)

Project No.	Project Type	Project Name	Gross Cost	Details
<b>New Projects</b>				
PCI21-01	R	Water and Tax System Replacement	\$ 1,000,000	Replace the existing water and tax billing system. Current system is extremely old and running on old infrastructure. Vendor support is very limited
ST21-10	R	Phase 1 Asset Management Implementation	500,000	Implementation of systems and tools to support ongoing asset management (includes process reviews & mapping related to financial systems & Work Manager)
Subtotal			<u>\$ 1,500,000</u>	

Project Type:

R=Renewal, SI=Service Improvement, G=Growth

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2021 CAPITAL BUDGET  
TRANSIT COMMISSION SERVICES (SCHEDULE Q)

Project No.	Project Type	Project Name	Gross Cost	Details	Notes
PTC20-001	R	2021 Transit Funding Replenishment	\$ 600,000	Portion of Transit Commission 2021 Facility budget	1
			<u>\$ 600,000</u>		

## NOTE:

- 1 Budget established to provide the City's portion of funding for facility renewal. Upper levels of government provide the largest share of the required funding. Budget will be funded by debt serviced by the Transit Commission and 10% revenue contribution from the Transit Commission.

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2021 CAPITAL BUDGET  
NIAGARA DISTRICT AIRPORT (SCHEDULE R)

Project No.	Project Name	Gross Cost	Details
PNA21-01	2021 Municipal Working Capital Grant	\$ 178,500	As per request submitted by the Niagara District Airport
		<u>\$ 178,500</u>	

Niagara Region is developing a Master Plan which it anticipates will be completed by the end of 2021, which may result in significant changes in future year capital requirements.

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**Co-ordinated Projects  
Schedule S**

For asset categories within the road allowance (roads, sidewalks, sewers, water mains), coordination with other construction activities is taken into consideration to take advantage of economies of scale and reduce the impact of construction on abutting property owners and the travelling public.

Determination of the final construction program for all of the assets for a particular year is the result of an iterative effort by staff in reviewing all of the asset categories. Schedule S reports on the new and continuing projects included within the 2020 Capital Budget. For each project in the schedule, each of the asset categories previously reported in Schedule B to R is shown.

2021 CAPITAL BUDGET  
COORDINATED PROJECTS (SCHEDULE S)

PROJECT NO	SCH	DESCRIPTION	GROSS COST	COMMENTS
<b>P17-067</b>		<b>St. David's Rd./Townline Reconstruction</b>		
	B	Roads	\$ 1,807,500	Additional funds for road reconstruction, existing sidewalks
	C	Sidewalks	356,000	upgrade, installation of new sidewalks and storm sewer , and
	D	Storm Sewer Collection System	250,000	replacement of sanitary sewer in conjunction with Thorold Rd.
	E	Sanitary Sewer Collection System	695,000	Project
			<b>\$ 3,108,500</b>	
<b>P18-061</b>		<b>Gale Cres. Road and Underground Improvements</b>		
	B	Roads	252,000	Engineering services for detailed design for future road
	C	Sidewalks	19,000	reconstruction, storm sewer installation, and sidewalk and sanitary
	D	Storm Sewer Collection System	159,150	sewer replacement
	E	Sanitary Sewer Collection System	113,000	
			<b>\$ 543,150</b>	
<b>P18-062</b>		<b>Lake St. Road and Underground Improvements</b>		
	B	Roads	180,000	Engineering services for future road reconstruction, storm sewer
	D	Storm Sewer Collection System	29,850	installation, and for replacement of existing cast iron watermain
	E	Sanitary Sewer Collection System	502,720	and sanitary sewer
	G	Water Distribution System	169,000	
			<b>\$ 881,570</b>	
<b>P18-063</b>		<b>Merritt St. Road and Underground Improvements</b>		
	B	Roads	228,000	Engineering services for detailed design for future road
	G	Water Distribution System	60,000	reconstruction and replacement of exiting cast iron watermain
			<b>\$ 288,000</b>	
<b>P20-062</b>		<b>Scarth Rd. Reconstruction</b>		
	B	Roads	100,000	Additional funds for road reconstruction, existing sidewalk
	C	Sidewalks	23,000	replacement, ductile iron watermain replacement, and installation
	D	Storm Sewer Collection System	59,000	of catch basins and catch basin leads to improve drainage
	G	Water Distribution System	131,000	
			<b>\$ 313,000</b>	

2021 CAPITAL BUDGET  
COORDINATED PROJECTS (SCHEDULE S)

PROJECT NO	SCH	DESCRIPTION	GROSS COST	COMMENTS
<b>P21-001</b>		<b>Princess / Westchester Underground Improvements</b>		
D	D	Storm Sewer Collection System	250,000	Replacement/upgrades of sanitary sewer, cast iron watermain, and installation of new storm sewer
E	E	Sanitary Sewer Collection System	848,000	
G	G	Water Distribution System	778,000	
			<b>\$ 1,876,000</b>	
<b>P21-004</b>		<b>Forest Hill / Hillcrest / Rockcliffe Underground Improvements</b>		
	D	Storm Sewer Collection System	118,200	Replacement/upgrades of cast iron watermain, installation of new storm sewer, and design for sanitary sewer section replacement
	E	Sanitary Sewer Collection System	159,000	
	G	Water Distribution System	127,000	
			<b>\$ 404,200</b>	
<b>P21-007</b>		<b>Glendale/Merritt/Northwood/Wiley</b>		
	D	Storm Sewer Collection System	92,000	Replacement/upgrades of storm and sanitary sewers
	E	Sanitary Sewer Collection System	460,000	
			<b>\$ 552,000</b>	
<b>P21-061</b>		<b>Pelham Rd. (bike lanes)</b>		
	B	Roads	469,000	Road and sidewalk improvements to accommodate bike lines
	C	Sidewalks	104,000	
			<b>\$ 573,000</b>	
<b>P21-062</b>		<b>Eleanordale / Helm / Rochelle / Tavistock / Viking Road and Underground Improvements</b>		
	B	Roads	516,359	Milling, spot curb repairs and asphalt overlay in conjunction with underground service improvements, and replacement of existing ductile iron watermain
	G	Water Distribution System	2,277,000	
			<b>\$ 2,793,359</b>	

2021 CAPITAL BUDGET  
COORDINATED PROJECTS (SCHEDULE S)

PROJECT NO	SCH	DESCRIPTION	GROSS COST	COMMENTS
<b>P21-064</b>		<b>Hasting St.</b>		
	B	Roads	1,303,000	City share of development agreement for road reconstruction,
	C	Sidewalks	126,000	sidewalks replacement and installation of new sidewalks in
	D	Storm Sewer Collection System	286,000	conjunction with storm and sanitary sewer works
	E	Sanitary Sewer Collection System	29,000	
			<b>\$ 1,744,000</b>	
<b>P21-101</b>		<b>Greenmeadow / Wood Underground Improvements</b>		
	B	Roads	394,000	Road repair, installation of new storm sewer, and replacement of
	D	Storm Sewer Collection System	284,000	ductile iron or cast iron watermain
	G	Water Distribution System	1,551,000	
			<b>\$ 2,229,000</b>	
<b>RN20-stp</b>		<b>Region - St. Paul St. W (RR#81) Bridge Over CN Tracks</b>		
K	K	Sidewalks	18,000	Replacement/upgrades of sanitary sewer, cast iron watermain and
K	K	Storm Sewers	20,000	sidewalks in conjunction with Regional replacement of bridge and
K	K	Watermains	51,000	bridge approaches
			<b>\$ 89,000</b>	



CITY OF ST.CATHARINES  
2022 CAPITAL FORECAST (SCHEDULE T)

DESCRIPTION	GROSS COSTS	GAS TAX	OTHER EXTERNAL/ RESERVES	TAX/RATE PAYER	DEBT
<b>ROADS</b>					
2022 Priority Program	7,801,000	400,000	-	1,438,400	5,962,600
Active Transportation	250,000	250,000	-	-	-
Traffic Signals (including pedestrian crossings)	140,000	-	-	140,000	-
	<b>\$ 8,191,000</b>	<b>\$ 650,000</b>	<b>\$ -</b>	<b>\$ 1,578,400</b>	<b>\$ 5,962,600</b>
<b>SIDEWALKS AND WALKWAYS</b>					
Lake Street Road and Underground Improvements	112,200	-	-	102,700	9,500
2022 Sidewalk Replacement	757,000	-	-	272,700	484,300
2022 New Sidewalks	345,000	-	-	16,900	328,100
2022 Walkway Improvements	50,000	-	-	50,000	-
	<b>1,264,200</b>	<b>-</b>	<b>-</b>	<b>442,300</b>	<b>821,900</b>
<b>STORM SEWER - 2022 Priorities</b>	<b>4,610,800</b>	<b>55,699</b>	<b>550,000</b>	<b>196,200</b>	<b>3,808,901</b>
<b>SANITARY SEWER - 2022 Priorities</b>	<b>3,903,954</b>	<b>1,000,000</b>	<b>-</b>	<b>1,884,060</b>	<b>1,019,894</b>
<b>POLLUTION CONTROL- 2022 Priorities</b>	<b>800,000</b>	<b>-</b>	<b>-</b>	<b>800,000</b>	<b>-</b>
<b>WATERMAINS -2022 Priorities</b>	<b>9,165,906</b>	<b>1,352,000</b>	<b>-</b>	<b>5,655,078</b>	<b>2,158,828</b>
<b>BRIDGES AND MAJOR CULVERTS</b>					
First Ave. Louth s/o Pelham 12 Mile Creek - Construction	902,500	-	-	44,200	858,300
South Service Road Bridge (B011S)	805,000	-	-	39,400	765,600
	<b>1,707,500</b>	<b>-</b>	<b>-</b>	<b>83,600</b>	<b>1,623,900</b>
<b>SHORELINE PROTECTION</b>					
Belmont Park (Beachview Drive East) Shoreline Protection	11,000	-	-	500	10,500
	<b>11,000</b>	<b>-</b>	<b>-</b>	<b>500</b>	<b>10,500</b>
	<b>1,430,000</b>	<b>-</b>	<b>-</b>	<b>70,100</b>	<b>1,359,900</b>

CITY OF ST.CATHARINES  
2022 CAPITAL FORECAST (SCHEDULE T)

DESCRIPTION	GROSS COSTS	GAS TAX	OTHER EXTERNAL/ RESERVES	TAX/RATE PAYER	DEBT
<b>REGIONAL</b>	-	-			
Regional - Burleigh Hill Drive (RR#36)	1,380,000	382,000	-	48,900	949,100
Region - Niagara Street (RR48) Reconstruction	1,668,000	732,000	-	526,100	409,900
Region - Glendale Avenue RR89 improvements	450,000	450,000	-	-	-
	<b>\$ 3,498,000</b>	<b>\$ 1,564,000</b>	<b>\$ -</b>	<b>\$ 575,000</b>	<b>\$ 1,359,000</b>
<b>PARKS, RECREATION AND CULTURE SERVICES</b>					
Parks Renewal- Burgoyne Woods Playground & Tennis/Pickleball	480,000	-	-	65,400	414,600
Tree Planting Program	375,000	-	-	375,000	-
Memorial Bench Program - 50 benches (Year 3 of 6)	80,000	-	-	80,000	-
Parks Legacy Fund	125,000	-	-	125,000	-
Restoration of William Hamilton Merritt Statue	135,000	-	-	135,000	-
Pathway - Hydro Corridor (P7)	760,000	-	760,000	-	-
	<b>1,955,000</b>	<b>-</b>	<b>760,000</b>	<b>780,400</b>	<b>414,600</b>
<b>BUILDING AND FACILITIES</b>					
Administrative and Operational Facilities	870,000	-	110,000	37,200	722,800
PRCS Arenas and Recreational Facilities	1,955,000	-	370,000	401,100	1,183,900
PRCS Parks Structure and Facilities	70,000	-	70,000	-	-
Special Purpose Facilities	595,000	-	95,000	267,000	233,000
	<b>3,490,000</b>	<b>-</b>	<b>645,000</b>	<b>705,300</b>	<b>2,139,700</b>
<b>FIRE SERVICE</b>	<b>6,500,000</b>	<b>-</b>	<b>-</b>	<b>313,350</b>	<b>6,186,650</b>
<b>PARKING SERVICE</b>	<b>55,000</b>	<b>-</b>	<b>55,000</b>	<b>-</b>	<b>-</b>
Enterprise Resource Planning System, Financials replacement	4,000,000	-	-	196,000	3,804,000
Asset Management - Phase 2	1,300,000	-	-	161,850	1,138,150
<b>CORPORATE INFRASTRUCTURE</b>	<b>5,300,000</b>	<b>-</b>	<b>-</b>	<b>357,850</b>	<b>4,942,150</b>
<b>TRANSIT COMMISSION SERVICES</b>	<b>600,000</b>	<b>-</b>	<b>-</b>	<b>60,000</b>	<b>540,000</b>
<b>NIAGARA DISTRICT AIRPORT</b>	<b>178,500</b>	<b>-</b>	<b>-</b>	<b>8,700</b>	<b>169,800</b>
<b>TOTALS 2022 CAPITAL FORECAST</b>	<b>\$ 52,660,860</b>	<b>\$ 4,621,699</b>	<b>\$ 2,010,000</b>	<b>\$ 13,510,838</b>	<b>\$ 32,518,323</b>

CITY OF ST. CATHARINES  
2021 CAPITAL BUDGET AND FOUR YEAR FORECAST (SCHEDULE U)

	2021	2022	2023	2024	2025
<b>CAPITAL EXPENDITURES</b>					
Roads	7,660,859	8,191,000	11,831,000	7,851,951	8,720,001
Sidewalks and Walkways	764,000	1,264,200	710,000	710,000	710,000
Storm Sewer Collection System (including Sewer Separation)	2,533,200	4,610,800	2,375,168	3,815,100	3,970,000
Sanitary Sewer Collection System	4,091,720	3,903,954	3,694,133	6,473,376	7,346,844
Pollution Control	500,000	800,000	1,000,000	1,000,000	1,000,000
Water Distribution System (Watermain)	7,928,320	9,165,906	4,031,225	13,760,749	14,250,964
Bridges and Major Culverts	1,290,000	1,707,500	-	805,000	517,500
Shoreline Protection	1,546,500	11,000	489,000	3,224,000	41,000
Watercourses	380,000	1,430,000	6,730,000	1,800,000	580,000
Regional Projects	339,000	3,498,000	10,466,000	-	1,962,000
Community, Recreation and Culture Services	10,881,000	1,955,000	1,545,000	1,115,000	965,000
Buildings and Facilities (including Accessibility)	6,700,800	3,490,000	7,840,000	7,857,619	5,473,400
Parking Services	100,000	55,000	200,000	850,000	-
Fire Services	1,370,000	6,500,000	7,720,000	7,292,727	9,125,509
Corporate Infrastructure	1,500,000	5,300,000	4,300,000	-	-
Transit Commission	600,000	600,000	600,000	600,000	600,000
Niagara Region Airport	178,500	178,500	178,500	178,500	178,500
	<u>\$ 48,363,899</u>	<u>\$ 52,660,860</u>	<u>\$ 63,710,026</u>	<u>\$ 57,334,022</u>	<u>\$ 55,440,718</u>
<b>SOURCES OF FINANCING</b>					
Gas Tax	4,971,699	4,621,699	4,405,251	4,405,251	4,405,251
Other External Funding (including Grants)	9,182,500	550,000	550,000	550,000	550,000
Reserve Funds (including D.C)	1,725,000	1,460,000	2,791,520	1,296,363	1,312,754
<b>TOTAL GRANTS/ 3rd PARTY/ RESERVES</b>	<u>\$ 15,879,199</u>	<u>\$ 6,631,699</u>	<u>\$ 7,746,771</u>	<u>\$ 6,251,614</u>	<u>\$ 6,268,005</u>
Infrastructure Levy	1,694,000	1,694,000	1,569,000	1,569,000	1,569,000
Tax Support	1,150,000	1,350,000	1,700,000	2,100,000	2,272,000
Water/Wastewater	6,224,250	7,001,758	7,663,693	8,205,747	8,728,982
Capital Out of Revenue (1)	1,778,000	3,465,080	4,947,800	7,398,190	9,093,900
<b>TOTAL TAX/ RATE PAYER</b>	<u>\$ 10,846,250</u>	<u>\$ 13,510,838</u>	<u>\$ 15,880,493</u>	<u>\$ 19,272,937</u>	<u>\$ 21,663,882</u>
<b>DEBENTURE (2)</b>	21,638,450	32,518,323	40,082,762	31,809,471	27,508,831
<b>TOTAL</b>	<u>\$ 48,363,899</u>	<u>\$ 52,660,860</u>	<u>\$ 63,710,026</u>	<u>\$ 57,334,022</u>	<u>\$ 55,440,718</u>

CITY OF ST. CATHARINES  
2021 CAPITAL BUDGET AND FOUR YEAR FORECAST (SCHEDULE U)

	2021	2022	2023	2024	2025
Note (1)					
Capital out of Revenue Allocation					
Tax Supported	1,000,000	1,450,200	1,750,000	2,000,000	2,250,000
Water/Wastewater	718,000	1,954,880	3,137,800	5,338,190	6,783,900
Transit Commission	60,000	60,000	60,000	60,000	60,000
Total Capital out of Revenue	1,778,000	3,465,080	4,947,800	7,398,190	9,093,900
Note(2)					
Debenture Allocation					
Tax Supported	17,751,660	28,612,101	35,707,897	25,931,283	21,016,905
Water/Wastewater	3,346,790	3,366,222	3,834,865	5,338,188	5,951,926
Transit Commission	540,000	540,000	540,000	540,000	540,000
Total Debenture	21,638,450	32,518,323	40,082,762	31,809,471	27,508,831

OTHER POTENTIAL CAPITAL PROJECTS - 2026 and BEYOND  
SCHEDULE V

The intent of the list below is to highlight projects that have been raised to Council or discussed by Council. As these projects have not been included in the forecast at this time they would be considered in years six through ten (2026- 2030). However, some of these items represent underfunding of current programs, and should funding become available the expenditures could be accelerated. The costs provided are based on high level estimates. Costs are expected to change as the scope is refined and project planning proceeds. This list does not include the regular ongoing annual replacement of linear assets, and buildings and facilities that are being accommodated in the annual Capital Budget. Also, Sidewalks and Roads underfunding has not been included on this list, as they are currently under review.

Project Type	Asset	Facility/location	Description	Estimated Cost (\$000)	Supporting reports plans/strategy	Estimated Year
SI	Road/ Bridge	Moffat Street Secondary Access	High level estimate to be confirmed once location is determined	\$ 6,500	Environmental Assessment funding approved 2019	2026-29
R	Road	First Road West	(associated with development of s/o CNR lands)	1,295	2009 Development Charges (D.C.) Study	2026-30
R	Shoreline	Newport ROW Shoreline	Shoreline Protection	985	2018 Shoreline Protection Review	2026-27
R	Watercourses	Lock Wall Rehabilitation	Various lock wall locations identified as medium rating to be completed within 1-5 years	590	2018 Lock Wall Inspections	2026
R	Bridges	Bridges	Replacements -Costs over \$500k annual budget	1,900	2018 Bridge and Culvert Inspection	2026-30
R	Watercourses	Dick's Creek	Erosion control- Various locations Spring Garden Creek & other locations	4,000	2011 Inspection/2014 Priority Report	2026
R	Shoreline	Lakefront Park	2024 budget deferrals	1,000		2026
R	Arena	Bill Burgoyne Arena	Twin Arena (option 1)	21,800	PRCS-124-2019 - Arena Strategy	2029
R	Heritage	Old Courthouse	Address Accessibility / Deficiencies	2,700		2026
R	Arena	Merritton Arena	Replace floor and boards	1,100		2026
R	Park	Jaycee Park	New indoor equipment storage facility	1,000		2026-30
R	Aquatics	Not yet determined	Aquatics facilities	10,000	Aquatics Facility Strategy	2026
SI	Park	Sunset Beach	Park Improvements phase 3 including Playground	1,400	PRCS-149-2019	2026-30
R	Playgrounds	Playground Replacements	57 playground replacements as planned from 2020-29	9,360		2026-29
R	Tennis Courts	Tennis Court Replacements	10 tennis courts replacements as planned from 2020-29	2,075		
R	Basketball Courts	Basketball Courts	18 basketball courts replacements as planned from 2020 -29	1,350	PRCS-B002-2018 - Parks Renewal Plan	
SI	Park	Not yet determined	Skateboard Park (north of the QEW)	500	Recreation Facility & Programming Master Plan Recommendation #28 / Recreation Master Plan Advisory Committee's highest prioritized recommendation	2026-30
<b>2025-2029 identified unfunded projects</b>				<b>\$ 67,555</b>		

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2021 CAPITAL BUDGET  
PROJECT FUNDING (SCHEDULE W)

			FUNDING SOURCES								
			GRANTS/DEV. CHRGS/RESERVES			RATE/TAX PAYER SUPPORT					
Project No.	Facility/Project Name	Gross Cost	Reserves & Other External Budget Funding Transfers			Infrastruct. Levy	Tax Support	Water/ Wastewater	Capital out of Revenue	Debenture	Notes
			Gas Tax								
P17-067	St. David's Rd./Townline Reconstruction	1,807,500	375,000	-	-	-	-	-	75,000	1,357,500	
P18-061	Gale Cres. Road and Underground Improvements	252,000	-	-	-	-	-	-	15,200	236,800	
P18-062	Lake St. Road and Underground Improvements	180,000	-	-	-	-	-	-	10,800	169,200	
P18-063	Merritt St. Road and Underground Improvements	228,000	-	-	-	-	-	-	13,700	214,300	
P20-062	Scarth Rd. Reconstruction	100,000	-	-	-	-	-	-	6,000	94,000	
P21-061	Pelham Rd. (bike lanes)	469,000	-	125,000	-	-	-	-	20,700	323,300	2
P21-062	Eleanordale / Helm / Rochelle / Tavistock / Viking Road and Underground Improvements	516,359	369,699	-	-	-	-	-	8,800	137,860	
P21-063	Tremont Drive Retaining Wall Rehab	125,000	-	-	-	-	-	-	7,500	117,500	
P21-064	Hasting St.	1,303,000	-	-	-	-	-	-	78,200	1,224,800	
P21-069	Active Transportation	250,000		-	-	-	-	-	15,000	235,000	10
P21-080	2021 Road Resurfacing Program	1,736,000	1,075,000	-	-		600,000		3,700	57,300	
P21-097	Traffic Signals (including pedestrian crossings)	300,000	-	-	-	300,000	-	-	-	-	
P21-101	Greenmeadow / Wood Underground Improvements	394,000	300,000	-	-	-	-	-	5,700	88,300	
P17-067	St. David's/Townline Reconstruction	356,000	-	-	-	-	252,000	-	6,300	97,700	
P18-061	Gale Cres. Rd and Underground Improvements	19,000	-	-	-	-	19,000	-	-	-	
P20-062	Scarth Rd. Reconstruction	23,000	-	-	-	-	23,000	-	-	-	
P21-040	2021 Walkway and Sidewalk Improvements	50,000	-	-	-	50,000	-	-	-	-	
P21-042	2021 New Sidewalks	86,000	-	-	-	-	-	-	5,200	80,800	10
P21-061	Pelham Rd. (bike lanes)	104,000	-	-	-	-	40,000	-	3,800	60,200	
P21-064	Hasting St.	126,000	-	-	-	-	16,000	-	6,600	103,400	
P17-067	St. David's/Townline Reconstruction	250,000	250,000	-	-	-	-	-	-	-	
P18-061	Gale Cres. Road and Underground Improvements	159,150	-	-	-	-	-	-	9,600	149,550	
P18-062	Lake St. Road and Underground Improvements	29,850	-	-	-	-	-	-	1,800	28,050	
P20-062	Scarth Rd. Reconstruction	59,000	-	-	-	-	-	-	3,600	55,400	
P21-001	Princess / Westchester Underground Improvements	250,000	-	125,000	-	-	-	-	7,500	117,500	1
P21-004	Forest Hill / Hillcrest / Rockcliffe Underground Improvements	118,200	-	-	-	-	-	-	7,100	111,100	

2021 CAPITAL BUDGET  
PROJECT FUNDING (SCHEDULE W)

Project No.	Facility/Project Name	Gross Cost	FUNDING SOURCES								Notes
			GRANTS/DEV. CHRGS/RESERVES			RATE/TAX PAYER SUPPORT				Debenture	
			Gas Tax	Other External Funding	Reserves & Budget Transfers	Infrastruct. Levy	Tax Support	Water/ Wastewater	Capital out of Revenue		
P21-006	Catch Basins and Storm Service Installations	100,000	-	-	-	-	-	-	6,000	94,000	
P21-007	Glendale/Merritt/Northwood/Wiley	92,000	-	-	-	-	-	-	5,600	86,400	
P21-014	Storm CCTV Sewer Inspections	100,000	-	-	-	-	-	-	6,000	94,000	
P21-015	Design for Possible Future Storm Sewer Projects	50,000	-	-	-	-	-	-	3,000	47,000	
P21-016	Storm Sewer Spot Repairs	250,000	-	-	-	-	-	-	15,000	235,000	
P21-064	Hasting St.	286,000	-	-	-	-	-	-	17,200	268,800	
P21-101	Greenmeadow / Wood Underground Improvements	284,000	-	142,000	-	-	-	-	8,600	133,400	1
ST21-12	Storm System Master Servicing Study	300,000	-	-	-	-	-	-	18,000	282,000	
ST21-13	Carlton St. Storm Sewer Study	75,000	-	-	-	-	-	-	4,500	70,500	
ST21-14	Ontario St. CSO Reduction Study	30,000	-	-	-	-	-	-	1,800	28,200	
ST21-15	Port Dalhousie Area Storm Servicing Study	100,000	-	-	-	-	-	-	6,000	94,000	
P17-067	St. David's/Townline Reconstruction	695,000	-	-	-	-	-	273,500	110,500	311,000	
P18-061	Gale Cres. Road and Underground Improvements	113,000	-	-	-	-	-	113,000	-	-	
P18-062	Lake St. Road and Underground Improvements	502,720	287,500	-	-	-	-	-	57,000	158,220	
P19-065	Ridley Rd. Re-Alignment and Improvement	350,000	-	-	-	-	-	-	92,800	257,200	
P21-001	Princess / Westchester Underground Improvements	848,000	805,000	-	-	-	-	43,000	-	-	
P21-004	Forest Hill / Hillcrest / Rockcliffe Underground Improvements	159,000	-	-	-	-	-	159,000	-	-	
P21-007	Glendale/Merritt/Northwood/Wiley	460,000	157,500	-	-	-	-	302,500	-	-	
P21-010	2021 Extraneous Flow Elimination	50,000	-	-	-	-	-	50,000	-	-	
P21-011	Sanitary Sewer Spot Repairs	500,000	-	-	-	-	-	500,000	-	-	
P21-012	Sanitary Sewer Flushing & Reaming	25,000	-	-	-	-	-	25,000	-	-	
P21-014	Sanitary CCTV Sewer Inspections	300,000	-	-	-	-	-	300,000	-	-	
P21-015	Design for Future Sanitary Sewer Projects	50,000	-	-	-	-	-	50,000	-	-	
P21-019	Sewershed Analysis	10,000	-	-	-	-	-	10,000	-	-	
P21-064	Hasting St.	29,000	-	-	-	-	-	29,000	-	-	
ST21-11	2021 Pollution Control Priority	500,000	-	-	-	-	-	-	132,700	367,300	
P18-062	Lake St. Road and Underground Improvements	169,000	-	-	-	-	-	169,000	-	-	



2021 CAPITAL BUDGET  
PROJECT FUNDING (SCHEDULE W)

			FUNDING SOURCES								
			GRANTS/DEV. CHRGS/RESERVES			RATE/TAX PAYER SUPPORT					
Project				Reserves &							
Facility/Project Name	Gross Cost	Gas Tax	Other External Funding	Budget Transfers	Infrastruct. Levy	Tax Support	Water/ Wastewater	Capital out of Revenue	Debenture	Notes	
P18-063	Merritt St. Road and Underground Improvements	60,000	-	-	-	-	60,000	-	-		
P20-062	Scarth Rd. Reconstruction	131,000	-	-	-	-	131,000	-	-		
P20-100	Edinburgh Dr./ Tamarack Ave.	632,000	-	-	-	-	-	79,000	553,000		
P20-102	Lakeshore Rd. at Welland Canal Watermain Replacement	107,000	-	-	-	-	107,000	-	-		
P20-116	Storz Hydrant Port Conversions	212,320	-	-	-	-	212,320	-	-		
P21-001	Princess / Westchester Underground Improvements	778,000	287,000	-	-	-	491,000	-	-		
P21-002	Bartlett / Perma/ Underground Improvements	724,000	-	-	-	-	724,000	-	-		
P21-003	Ontario St. (RR#42) Underground improvement	300,000	-	-	-	-	300,000	-	-		
P21-004	Forest Hill / Hillcrest / Rockcliffe Underground Improvements	127,000	-	-	-	-	127,000	-	-		
P21-062	Eleanordale / Helm / Rochelle / Tavistock / Viking Rd. & Underground Improvements	2,277,000	488,000	-	-	-	438,000	171,000	1,180,000		
P21-100	Flanders Watermain Improvements	560,000	-	-	-	-	560,000	-	-		
P21-101	Greenmeadow / Wood Underground Improvements	1,551,000	577,000	-	-	-	378,930	75,000	520,070		
P21-118	Valves, Hydrants & Services	50,000	-	-	-	-	50,000	-	-		
P21-119	Design for 2022 Projects	50,000	-	-	-	-	50,000	-	-		
ST21 - 17	Water Master Servicing Plan	200,000	-	-	-	-	200,000	-	-		
H P17-121	Third Ave. Louth / Glass Ave Bridge @ 15 Mile Creek	1,215,000	-	412,500	-	-	-	48,200	754,300	3	
H P17-125	South Service Rd. Bridge (B011S) Engineering Assessment	75,000	-	-	-	-	-	4,500	70,500		
I P20-132	Westgate Park (8-14 Shore Blvd)	1,546,500	-	-	-	-	-	93,200	1,453,300		
J ST21-16	Watercourse Flooding & Erosion Control Priority Study	150,000	-	-	-	-	-	9,000	141,000		
J P21-129	Spring Garden Creek EA / Design	230,000	-	-	-	-	-	13,800	216,200		
K RN20-stp	Region - St. Paul St. W (RR#81) Bridge Over CN Tracks	51,000	-	-	-	-	51,000	-	-		
K RN20-stp	Region - St. Paul St. W (RR#81) Bridge Over CN Tracks	20,000	-	-	-	-	20,000	-	-		
K RN20-stp	Region - St. Paul St. W (RR#81) Bridge Over CN Tracks	18,000	-	-	-	-	-	1,100	16,900		

2021 CAPITAL BUDGET  
PROJECT FUNDING (SCHEDULE W)

			FUNDING SOURCES									
			GRANTS/DEV. CHRGS/RESERVES			RATE/TAX PAYER SUPPORT						
Project	Facility/Project Name	Gross Cost	Gas Tax	Other External Funding	Reserves & Budget Transfers	Infrastruct. Levy	Tax Support	Water/ Wastewater	Capital out of Revenue	Debenture	Notes	
RN21-dow	Region - Downing Trunk Watermain Replacement and ancillary works	250,000	-	-	-	-	-	-	15,000	235,000		
PRC18-01	Canada Summer Games (year 4 of 4)	320,000	-	-	-	-	-	-	19,200	300,800	PA	
PRC21-01	Tree Planting Program	368,000	-	-	-	368,000	-	-	-	-		
PRC21-02	Park Renewal Plan - Montebello Park Playground	330,000	-	-	-	330,000	-	-	-	-		
PRC21-03	Memorial Bench Program - 50 benches	80,000	-	-	-	80,000	-	-	-	-		
PRC21-04	Park Renewal Plan - Bogart St. Park Basketball/Tennis/Pickleball Court & Playground	380,000	-	264,000	-	116,000	-	-	-	-	7	
PRC21-05	Parks Legacy Fund - Happy Rolph's	179,000	-	84,000	-	95,000	-	-	-	-	4 PA	
PRC21-05-1	Parks Legacy Fund	60,000	-	30,000	-	30,000	-	-	-	-	4	
ICIP Project Trails & parks renewal - ICIP Funded		9,164,000	-	8,000,000	-	-	-	-	-	1,164,000	9 10	
P16-163	Bill Burgoyne Arena Roof Replacement - Low Roof (NW Corner)	25,000	-	-	25,000	-	-	-	-	-	5	
P18-181	Museum HVAC	700,000	-	-	-	-	-	-	42,000	658,000		
P19-147	Robertson School Flat Roof Maintenance	50,000	-	-	-	-	-	-	3,000	47,000		
P19-187	Carlisle St. Parking Garage-Corporate Accommodation	300,000	-	-	300,000	-	-	-	-	-	6	
P20-153	Sunset Beach Washroom Full Accessibility	250,800	-	-	-	-	-	-	15,100	235,700		
P20-157	Centennial Library-Garage Security Doors/ Fencing	20,000	-	-	20,000	-	-	-	-	-	5	
P20-159	Meridian Centre Chiller Regasketing	100,000	-	-	-	-	-	-	6,000	94,000		
P20-162	Meridian Centre - Front Sliding Door Replacement	25,000	-	-	25,000	-	-	-	-	-	5	
P21-142	Buchanan House Green House Demolition	150,000	-	-	150,000	-	-	-	-	-	5	
P21-136	Roofing Replacements (2 locations)	80,000	-	-	-	80,000	-	-	-	-		
P21-137	Arena LED Lighting Refit (3 arenas)	225,000	-	-	-	-	-	-	13,500	211,500		
P21-138	Kiwanis Aquatics Centre - Waste Heat Recovery	50,000	-	-	50,000	-	-	-	-	-	5	
P21-139	Kiwanis Aquatics Centre - Window/Flashing	50,000	-	-	50,000	-	-	-	-	-	5	
P21-140	Merritton Arena Replace Floor, Boards, Header and Mains	1,200,000	-	-	-	-	-	-	72,000	1,128,000		
P21-141	Garden City & Bill Burgoyne Arenas Capital Maintenance	110,000	-	-	65,000	-	-	-	2,700	42,300		
P21-143	Burgoyne Woods Site Paving	500,000	-	-	-	200,000	-	-	18,000	282,000	10	
P21-144	Burgoyne Woods Washroom Roof	15,000	-	-	15,000	-	-	-	-	-	5	

2021 CAPITAL BUDGET  
PROJECT FUNDING (SCHEDULE W)

			FUNDING SOURCES								
			GRANTS/DEV. CHRGS/RESERVES			RATE/TAX PAYER SUPPORT					
Project No.	Facility/Project Name	Gross Cost	Gas Tax	Other External Funding	Reserves & Budget Transfers	Infrastruct. Levy	Tax Support	Water/ Wastewater	Capital out of Revenue	Debenture	Notes
P21-145	Lakeside Park - New Parking Lot	25,000	-	-	25,000	-	-	-	-	-	5
P21-146	Centennial Library Recaulk Exterior Panels	150,000	-	-	-	-	-	-	9,000	141,000	
P21-147	Performing Arts Centre Sump Pump Replacements	20,000	-	-	20,000	-	-	-	-	-	5
P21-148	Performing Arts Centre Exterior Door Repairs	10,000	-	-	10,000	-	-	-	-	-	5
P21-149	Meridian Centre Life Safety Lines	45,000	-	-	-	45,000	-	-	-	-	
P21-150-1	Robertson School Add Elevator	800,000	-	-	-	-	-	-	38,000	762,000	
P21-150-2	Robertson School Universal Washrooms	350,000	-	-	-	-	-	-	21,000	329,000	
P21-150-3	Robertson School Accessibility Upgrades	600,000	-	-	-	-	-	-	30,900	569,100	
P21-150-4	Robertson School FADS for Existing Washrooms	450,000	-	-	-	-	-	-	27,000	423,000	
P21-150-5	Robertson School - Annex Foundation Repairs	400,000	-	-	-	-	-	-	24,000	376,000	
P21-151	Ontario St. Parking Garage Waterproofing Repairs and Security	100,000	-	-	100,000	-	-	-	-	-	5
PFR21-01	City's share of Consultants Fees - NG911 Implementation (additional)	30,000	-	-	30,000	-	-	-	-	-	6
P21-133	Firehall #1 - Geneva St. Design of Headquarters	250,000	-	-	250,000	-	-	-	-	-	6
P21-134	Firehall #1 - Geneva St. Replace RTU-Admin area	40,000	-	-	40,000	-	-	-	-	-	6
P21-135	Fire Hall #6 - Scott St. Roofing Replacement	50,000	-	-	50,000	-	-	-	-	-	6
PFR21-02	Replacement of Pumper Truck	1,000,000	-	-	500,000	-	-	-	-	500,000	8
PCI21-01	Water and Tax System Replacement	1,000,000	-	-	-	-	-	-	60,000	940,000	
ST21-10	Phase 1 Asset Management Implementation	500,000	-	-	-	-	200,000	300,000	-	-	
PTC21-01	2021 Transit Funding Replenishment	600,000	-	-	-	-	-	-	60,000	540,000	
PNA21-01	2021 Municipal Working Capital Grant	\$178,500	-	-	-	-	-	-	10,300	168,200	
TOTAL		\$ 48,363,899	\$ 4,971,699	\$ 9,182,500	\$ 1,725,000	\$ 1,694,000	\$ 1,150,000	\$ 6,224,250	\$ 1,778,000	\$ 21,638,450	
Less Amount Previously Approved by Council		\$ 499,000	\$ -	\$ 84,000	\$ -	\$ 95,000	\$ -	\$ -	\$ 19,200	\$ 300,800	
Capital Budget Requiring Council Approval		\$ 47,864,899	\$ 4,971,699	\$ 9,098,500	\$ 1,725,000	\$ 1,599,000	\$ 1,150,000	\$ 6,224,250	\$ 1,758,800	\$ 21,337,650	

Notes:

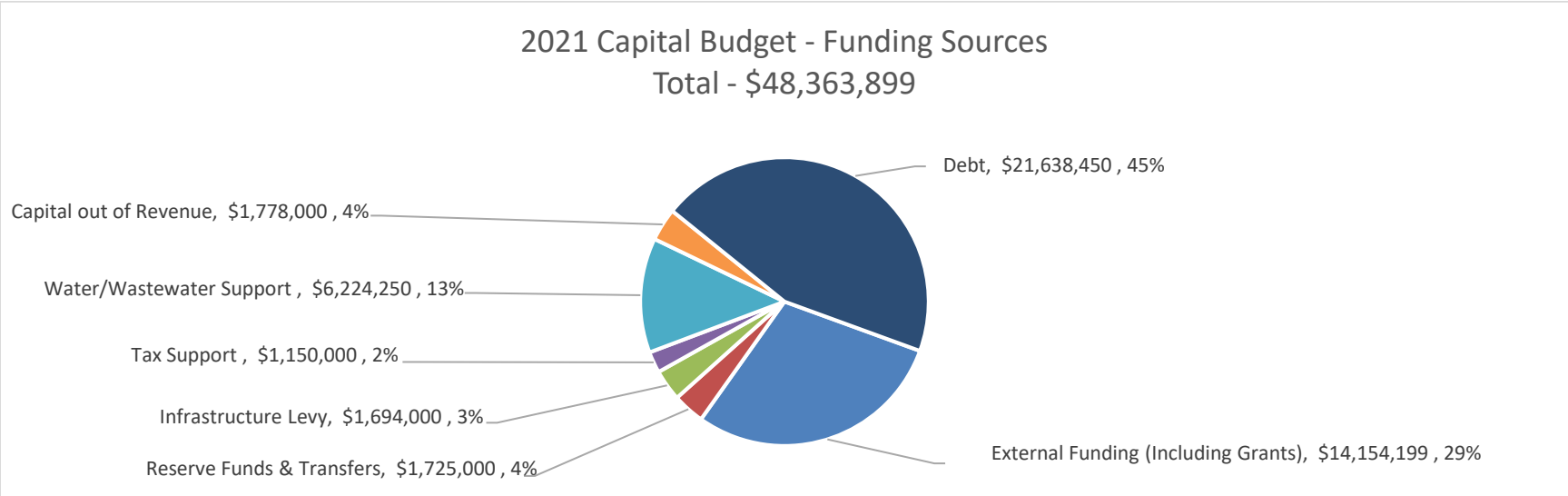
- 1- Niagara CSO Map Grant Funding
- 2- Regional Bike Grant
- 3 - Cost Sharing with Town of Lincoln
- 4 - Rotary Club Funding to be matched by the City
- 5 -Building Reserve

- 6 - Transfer of surplus funding from prior year projects
- 7 - Investing in Canada Infrastructure Program (ICIP)
- 8 - Firefighting Equipment Reserve
- 9 - Project contingent upon receipt of funding from ICIP COVID19 Grant
- 10 - Component of ICIP COVID19 Project



Funding Our Capital Assets  
Schedule X

Seven different sources of funding for the 2021 capital Budget for the City of St. Catharines are shown below:



**External Funding (Including Grants) - \$14,154,199**

The 2021 Budget includes the \$8 million grant the City will submit for funding within Infrastructure Canada’s Investing In Canada Plan (ICIP) COVID19 tranche. The budget also includes an anticipated grant from a prior year ICIP application for \$264,000 for the Bogart Street Court and Playground Renewal Project. Should the City be unsuccessful in securing these grants the related projects could not continue in 2021 as planned.

The Federal Gas Tax Program (FGT) is the largest of the recurring grants received by the City for Capital projects. The City’s Gas Tax funding for 2021 of \$4,971,699 includes annual funding of \$4,221,699 and \$750,000 of surplus funding from projects

completed under budget or funded from additional sources. As in prior years the regular annual amount funds various linear projects that are discussed in further detail in Schedule Y.

The 2021 grant funding also includes anticipated grants of \$392,000 from the Niagara Region, through the Combined Sewer Overflow Control Policy Funding Program (CSO Map Fund) for \$267,000, and the Bike Grant (\$125,000). Should the Region not approve the applications, the related projects will be removed from the 2021 capital budget. In 2021, there is \$412,500 for 50/50 project cost sharing with the Town of Lincoln for a bridge replacement. Finally, The Parks Legacy Fund projects rely upon donor contributions of \$114,000.

### Infrastructure Levy - \$1,694,000

The Infrastructure Levy was established in 2016 to address the infrastructure deficit. The funds are being utilized to fund renewal. Any funds not allocated in the year will be maintained in a reserve for use in future years for eligible projects. The annual funding has been set at 1% of the City's portion of the current year tax levy, providing \$1,569,000. For 2021, an \$125,000 of available funding resulting from favorable variances in previous projects has been utilized to provide the City's funding portion of the Legacy Parks Projects. The projects funded by the 2021 infrastructure levy are shown below.

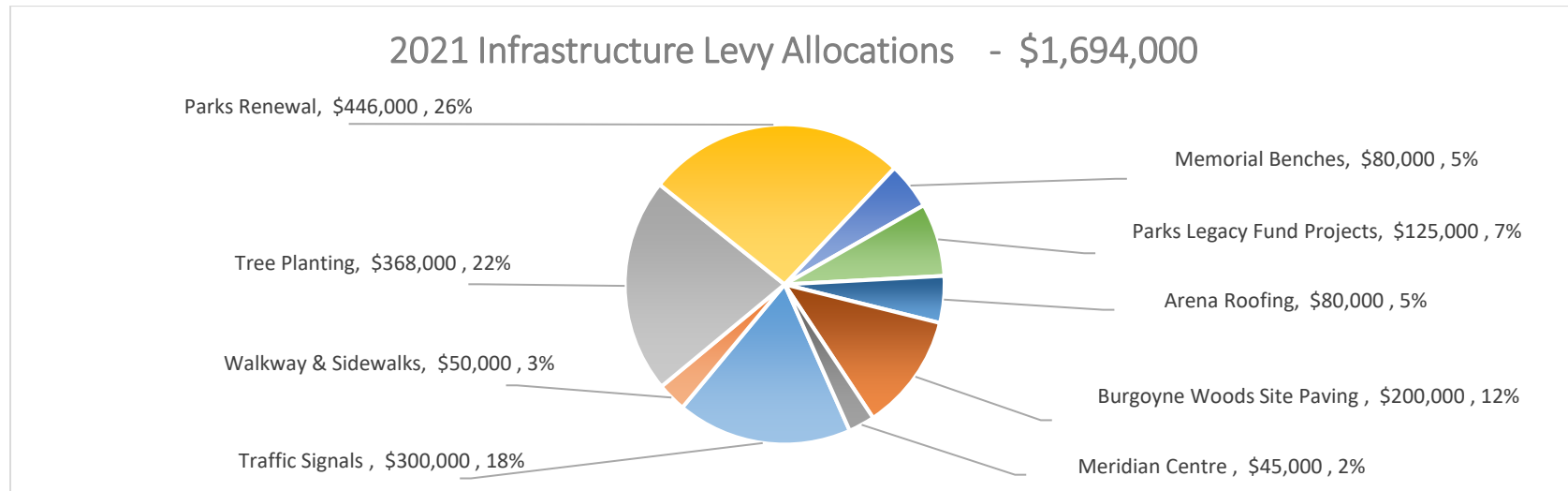
### Reserves & Project Transfers - \$1,725,000

The City of St. Catharines also uses reserves to fund capital works. The Building Reserve Fund is providing funding of \$555,000 for works related to building and facilities infrastructure. This contribution is lower than the prior years' annual contribution of

\$650,000 to reduce the operating budget funding. Also \$670,000 of funds have been transferred from existing approved Fire projects to fund other Fire projects and provide additional funding for the Carlisle St Parking Garage Corporate Accommodations Project. Commencing with 2021, Fire Services larger vehicle and equipment purchases have been included within the capital budget and are 50% funded by the Firefighting Equipment Reserve (\$500,000) and 50% funded by debt.

### Tax Support - \$1,150,000

Consistent with prior years, rehabilitation projects for roads, sidewalks, bridges and major culverts, are included in the Capital budget and funded from the operating budget. Recognizing the immediate financial challenges facing the City as a result of COVID19, the annual funding from the operating budget has been reduced by \$1,156,000 and has been replaced with increased FGT and debt.



### **Utilities Rate Support - \$6,224,250**

In 2019 Council approved the 10-year Financial Plan for Water and Wastewater (Water/Wastewater Plan) that included a significant increase in capital renewal, funded from rates. The Water/Wastewater Plan includes annual increases of no more than 6.5% on a typical residential household bill. The Water/Wastewater Plan was guided by the following principles (FMS-057-2019);

- 1) to reduce existing funding gaps, and
- 2) moving towards a sustainable replacement level of capital spending year over year.

The capital spending and funding amounts from rates, capital out of revenue, and debt that were included in The Water/Wastewater Plan, have been adjusted in the 2021 budget in response to the financial and operational challenges facing the City caused by COVID19. The 2021 budget and 2022-2025 forecast reflects a reallocation of the investment in Water and Wastewater. Decreased spending in years 2021-2023 is offset by increases in spending in the years 2024 - 2026, resulting in the same net investment in infrastructure over the next 6 years. However, in the short term the spending deferrals will continue to contribute to the widening infrastructure gap.

### **Capital out of Revenue - \$1,778,000**

Capital out of revenue is the portion of the project cost that is funded from the operating budget. This Council supported strategy, sets the contribution rate at 10% of the project costs not funded from other identified sources. The capital out of revenue contribution approximates one years' worth of debenture costs of the project.

For 2021 the capital out of revenue contribution percentage has been reduced to 5% to provide relief to the operating budget,

significantly impacted by COVID19. These funding reductions have been offset by higher Federal Gas Tax funding and debentures.

Where the City is issuing debt for water, wastewater or Transit Commission, a separate capital out of revenue payment is required from the respective area. The capital out of revenue contribution rates for Water and Wastewater set out in the Water/Wastewater Plan range from 40% to 60%, so as to manage debt levels while increasing investment in capital. For 2021 the capital out of revenue contribution percentage has been reduced to a blended rate of 18% to provide relief to the 2021 Water/Wastewater budget, which will be impacted by COVID19. These funding reductions have been offset by higher Federal Gas Tax funding and debentures.

### **Debt - \$21,638,450**

Debt is the most significant funding source for the annual Capital Budget and is utilized after all other funding has been applied. Debenture financing allows the City to spread the costs of Capital over the term of debt, rather than requiring funding in the year of construction. Using debt also facilitates paying for the assets over a period that approximates the asset life. Debt Management is necessary to ensure that the City maintains an appropriate debt level. The Council Approved Debt Management Strategy is outlined in schedule AB.

Debenture funding has been increased to reduce tax and rate supported funding 2021, to respond to the current financial situation. Also, a significant portion (\$1,164,000) of the City's 20% portion of the ICIP COVID19 project grant will be provided through debt. However, at 45%, the debt funding percentage is still comparable to debt funding rates in prior years

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### Funding from Federal Gas Tax - \$4,971,699 Schedule Y

Council endorsed a five-year capital investment plan for FGT revenues in 2009 which identified continued funding for combined sewer system upgrades (storm sewer separations) and watermain replacement in conjunction with the combined sewer system upgrade and various road resurfacing projects. Council subsequently shifted focus away from underground infrastructure to include facility energy related initiatives and non-resurfacing roadwork. One of the requirements of the FGTP is that the expenditures are incremental, meaning that the funds cannot be used to displace current capital investment or reduce municipal taxes.

The City's use of \$4,971,699 of Gas Tax funding includes annual funding of \$4,221,699 and \$750,000 of surplus funding from

projects completed under budget and/or funded from additional sources. The additional funding has been utilized to reduce the 2021 tax and rate payer support.

Below is a list of the 2021 capital projects funded by FGT:

B	2021 Road Resurfacing	1,075,000
B	Road Construction	1,044,699
C	Storm Sewer Collection	250,000
E	Sanitary Sewer Collection	1,092,500
G	Water Distribution	1,509,500
	<b>TOTAL</b>	<b>\$ 4,971,699</b>

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## Debt Management Strategy Schedule Z

The currently established Debt Management Strategy, with Council's ongoing support, has the following criteria:

- 1) Eligibility: Not all capital projects are suited for debt financing. The City's strategy is to recommend debt financing only for infrastructure purposes. Large projects that provide assets with well-defined benefits to the community, have long asset lives and the ability to leverage additional financing elsewhere are eligible for debt financing.
- 2) Sustainable level of borrowing: For debt management purposes, the City has adopted a policy aimed at containing debt charges at approximately 10% of the City's total own expenditures. This constraint ensures that the debt service costs will not become an increasing burden and a larger portion of the City's budget, as it is essential the City ensure debt levels are sustainable within the Operating Budget.
- 3) Debt repayment: The City has a 10% down payment strategy which reduces the amount to be borrowed and at the same time, bringing the approximate costs of one year's debt service to the year of decision. As a result, Council will raise, through property taxes, an amount which will be equivalent of future annual debt charges for each project. Debentures are taken for shorter timeframes versus longer timeframe which are typically five or ten years.

The Water/Wastewater Plan includes increasing capital out of revenue percentages, over the next 10 years. The targets of at least a 40/60 split are intended to balance asset renewal and debt levels.

The capital out of revenue contributions of 6% for tax supported projects included in the 2021 Capital Budget are outside of the current Debt Management Strategy's guidance. These reduced rates will provide temporary relief to the 2021 operating budget. The debt funded projects still remain in compliance with Criteria 1 listed above.

While the debt charges for 2021 will remain below 10% of the City's own expenditures, in compliance with criteria 2 of the Strategy, the future year forecasts outlined below indicate that the debt charge ratio will move above 10%. These forecasts will be updated and the debt servicing ratios will continue to be monitored and reviewed with Council on a regular basis.

## Debt Management Strategy Schedule Z

The Municipal Act requires that a Municipality have a five-year capital financing forecast. Ontario Regulation 403/02 limits annual debt charges to no more than 25% of the City's net revenue fund revenues. Using this guideline, the City could increase its debt (approximately) by a further \$80.36 million based on an interest rate of 7%, which is the rate the Ministry of Municipal Affairs uses for illustrative purposes. (Calculation is provided on Schedule AA). Using a lower estimated borrowing rate of 5%, the City's additional debt capacity would be \$90.34 million.

The additional debt capacity has decreased from prior years (2019 - \$194 million) as a result of the change in accounting treatment for the City's commitment to fund the Niagara Health System Hospital. The Ontario Regulation 403/02 requires the inclusion of the total remaining outstanding principal and interest on this type of obligation, which has reduced the current year borrowing capacity by \$108 million. This debt capacity adjustment will reduce to nil by 2026 when the obligation is fully settled.

The City Treasurer has updated the Debt Repayment Limit for the City, and the debenture amount proposed in the 2021 Capital Budget will not cause the City to exceed its limit.

In 2019, the City's debt charges were 8.56% of the City's total estimated expenditures. Each year, the Ministry of Municipal Affairs

produces a financial indicator review that states that debt costs between 5% and 10% are considered moderate risk – which is where the City of St Catharines currently resides. Table 1 below reports the estimated impact of increased borrowing activities for the next five years.

Table 1 below shows the total debt charges as a percentage of operating budget exceeding the 10% upper limit in 2022. There are many assumptions to determine this percentage, including the amount of debt to be issued, timing of the debt issuances and total amount of expenditures. The assumptions made are conservative. This projection assumes all future debt being issued for a period of 10 years is at an interest rate of 4%. The interest rate on recent debentures issues has been much lower (2019-2.37%, 2020 -1.57%). Any changes made to any of the assumptions – whether that is timing, term or interest rate for debt issuances, or the level of capital spending supported by debt, will have an impact on, the debt charges as a percentage of expenditures, projected debt balance and future tax levy impacts.

As the City continues to refine its Asset Management Plan and formulate its future debt needs these forecasts will be updated and the debt servicing will continue to be monitored and reviewed on a regular basis, for compliance with Council set limits.

**TABLE 1**

	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Outstanding Debt</b>	\$122.9m	\$126.9m	\$132.0m	\$139.5m	\$150.2m	\$164.1m
<b>Debt Per Household</b>	\$2,053	\$2,119	\$2,204	\$2,329	\$2,517	\$2,741
<b>Total Annual Debt Servicing</b>	\$17.3m	\$18.5 m	\$20.8 m	\$21.6m	\$23.4 m	\$25.3m
<b>As % of Operating Budget</b>	9.11%	9.48%	10.41%	10.53%	11.14%	11.74 %

## 2021 CAPITAL BUDGET -MUNICIPAL ACT DEBT LIMITS (SCHEDULE AA)

Calculation of Debt Charges:		(Per 2019 FIR schedule 81 )		
Total Principal			\$	24,764,757
Total Interest				6,413,246
NET DEBT CHARGES			A	<u>\$ 31,178,003</u>
Calculation of Annual Repayment Limit:				
Total Revenue Fund Revenue (sch10 9910)			\$	223,142,785
<b>Excluded Revenue Amounts</b>				
Ontario Grants - incl. Grants for TCAs (SLC 10 0699 01+SLC 10 0810 01+ SLC10 0815 01)				667,113
Canada Grants - incl. Grants for TCAs (SLC 10 0820 01+SLC 10 0825 01)				(453,773)
Deferred Revenue Earned (Provincial Gas Tax) (SLC 10 830 01)				(2,524,717)
Deferred Revenue Earned (Canada Gas Tax) (SLC 10 831 01)				(5,138,713)
Other Municipalities including revenue for TCA (SLC 10 1098 01+SLC 101099 01)				(7,036,786)
Gain/Loss on sale of land & capital assets (SLC 10 1811 01)				(37,800)
Deferred revenue earned (Recreation Land the planning act) (SLC 10 1813 01)				(1,335)
Other Deferred revenue earned (SLC 10 1814 01)				(231,161)
Donated Tangible Capital Assets (SLC 53 0610 01)				(887,424)
Increase/Decrease in Gov't Business Enterprise equity (SLC 10 1905 01)				(1,837,057)
NET REVENUE FUND REVENUES				<u>\$ 205,661,132</u>
25% OF NET REVENUE FUND REVENUE			B	<u>\$ 51,415,283</u>
Adjustments to Annual Repayment Limit				
ANNUAL REPAYMENT LIMIT UNDER REGULATION			C (B - A)	<u>\$ 20,237,280</u>
Unfinanced prior year capital projects/unissued debt (details in AA-1)		\$		41,801,153
Capitalized Annual Repayment	Years	Rate	Factor	
	10	7.00%	0.1424	D
				(5,951,544)
ADJUSTED ANNUAL REPAYMENT LIMIT			(C - D)	<u>\$ 14,285,736</u>
Remaining Debt Capacity				
Capitalized Debt Capacity				100,337,033
2020 Capital Budget				(19,974,450)
REMAINING DEBT CAPACITY				<u>80,362,583</u>

## 2021 CAPITAL BUDGET - SCHEDULE AA-1

## MUNICIPAL ACT DEBT LIMITS

UNFINANCED PRIOR YEAR CAPITAL PROJECTS/UNISSUED DEBT  
(INCLUDES 2020 CAPITAL PROJECTS)

	Debt Amount
Roads	\$ 9,277,143
Sidewalks & Walkways	1,469,000
Storm Sewer Collection (incl. Separation)	7,517,300
Pollution Control Plan	1,934,500
Water Distribution System	348,250
Shoreline Protection	1,452,000
Canada Summer Games Commitment	864,000
Arenas Improvement Program	2,403,000
Merritton Park	940,000
Senior and Community Centres	238,460
PRCS Other Buildings & Facilities	2,165,000
Heritage Buildings	2,029,000
Fire	4,401,000
Parking Operations	270,000
Lock III Complex	1,485,000
Administrative & Operational Workspace	1,906,500
Corporate Infrastructure	3,101,000
TOTAL	<u>\$ 41,801,153</u>

Capital Budget and Debt – Municipal Comparators  
Schedule AB

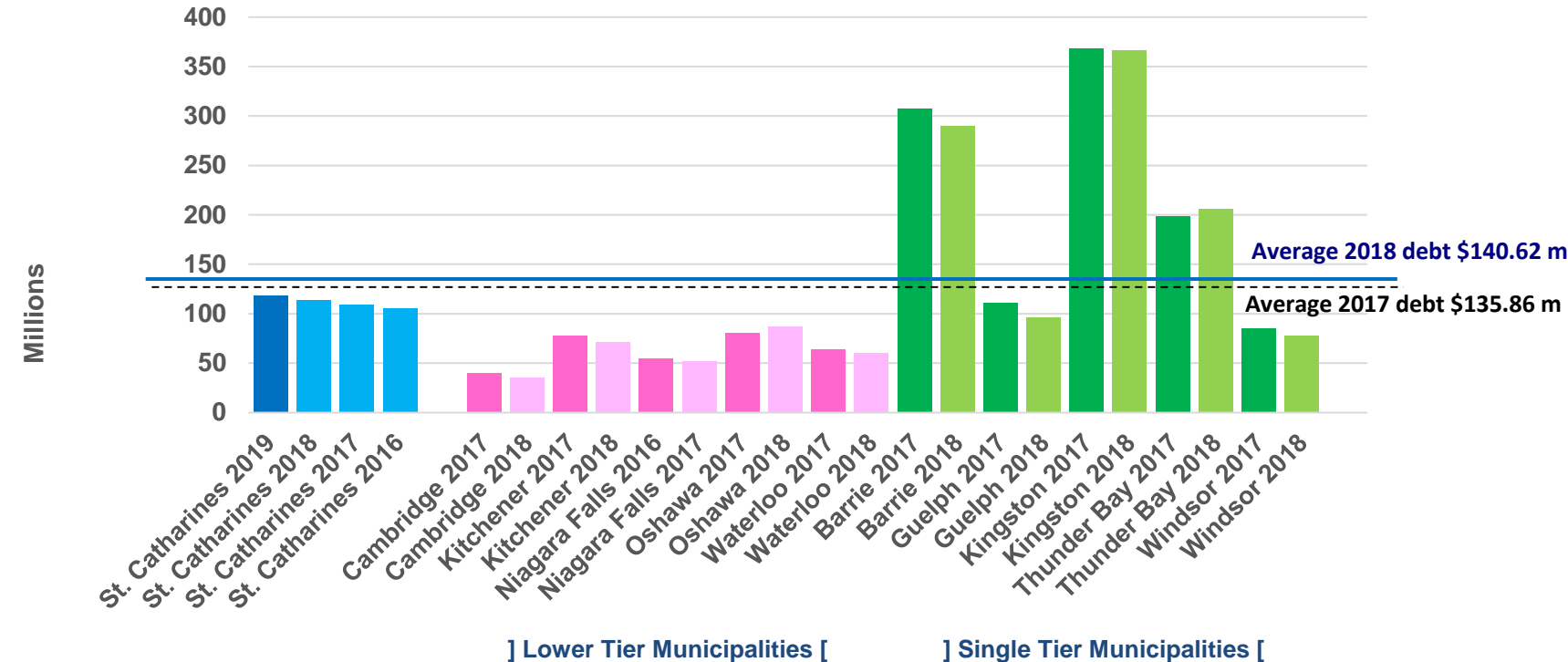
Unlike Federal and Provincial budgets, municipal budgets are very capital intensive. Borrowing for capital projects provides many economic benefits for the future of the municipality, especially so, as choosing to be debt-free would result in substantially less infrastructure being renewed and available to the public. City Council has identified five single-tier and five lower-tier municipalities with similar characteristics to the City of St. Catharines, which are shown in Graph 1 below.

Table 2 below shows the City of St. Catharines debt burden for the last four years (including internal debt).

TABLE 2

City of St. Catharines Outstanding Debt (\$Millions)	
2016	\$111.3
2017	\$114.6
2018	\$119.3
2019	\$122.9

Graph 1. Debt levels: Comparator Municipalities

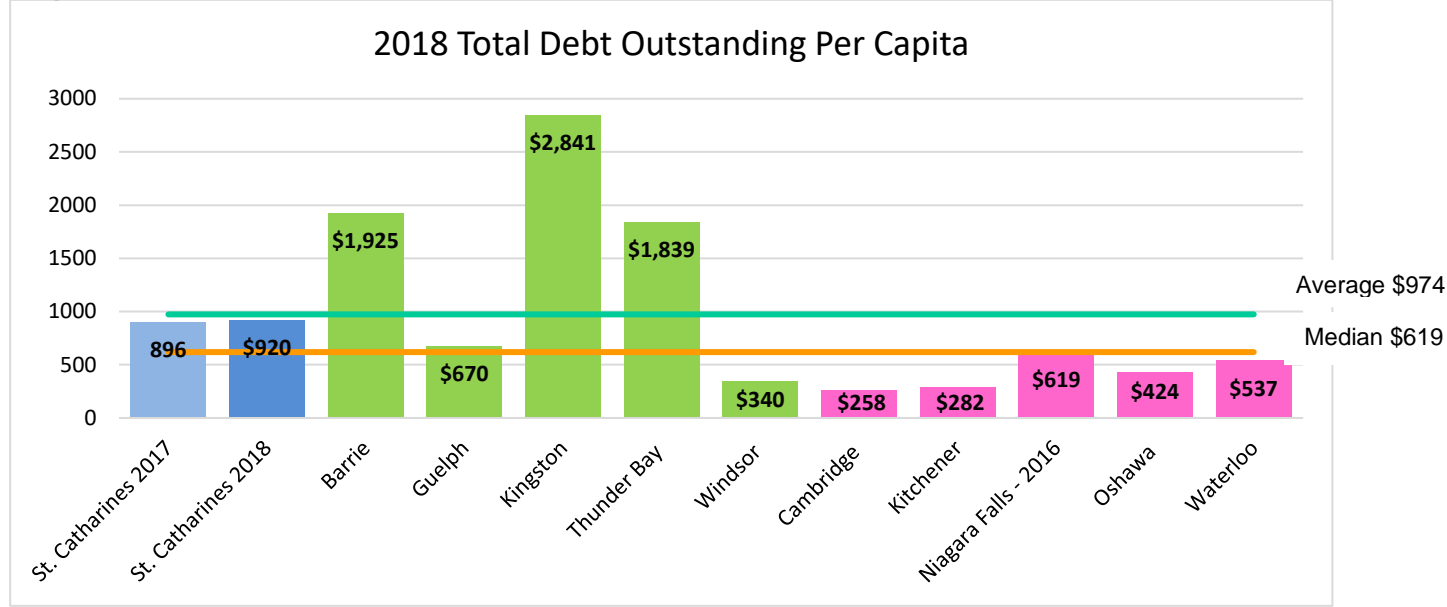


**Capital Budget and Debt – Municipal Comparators**  
**Schedule AB (continued)**

Debt per capita is another common debt ratio. The latest data available from the 2019 BMA Study based on 2018 FIR data is shown in the Graph 2 below. The City of St. Catharines total debt outstanding per capita for 2018 was \$920, which is above the average for all reporting municipalities in the BMA study. The 2018 average for municipalities in the 2019 BMA Study was \$758 and the median was \$550. Looking amongst our ten comparators the data is a bit different. The eleven comparator municipalities’ average for 2018 was \$974 and the median

was \$619. St. Catharines outstanding debt per capita of \$920 for 2018 (\$896– 2017) is below the average for the Council approved municipal comparators. While the City of St. Catharines debt is at the higher end of the comparators, it is still at a reasonable level in comparison to other municipalities, particularly older cities with similar aged infrastructure.

**Graph 2.**





2021 CAPITAL BUDGET  
REPRIORITIZED PRIOR FOUR YEAR FORECASTS (SCHEDULE AC)

This summary of capital expenditures compares the projected four year forecast (2021-2025) and capital budget completed in 2020 with the new figures projected in 2021 for the same forecast time period.

	2021			2022			2023			2024		
	2020 Forecast	2021 Forecast	Variance \$	2020 Forecast	2022 Forecast	Variance \$	2020 Forecast	2023 Forecast	Variance \$	2020 Forecast	2024 Forecast	Variance \$
CAPITAL EXPENDITURES												
Roads	7,861,000	7,660,859	(200,141)	8,031,000	8,191,000	160,000	8,391,000	11,831,000	3,440,000	8,402,000	7,851,951	(550,049)
Sidewalks and Walkways	474,000	764,000	290,000	50,000	1,264,200	1,214,200	211,000	710,000	499,000	735,000	710,000	(25,000)
Storm Sewer Collection System (Incl. Sewer Sep.)	2,825,168	2,533,200	(291,968)	1,840,000	4,610,800	2,770,800	2,375,168	2,375,168	-	3,815,168	3,815,100	(68)
Sanitary Sewer Collection System	4,036,720	4,091,720	55,000	4,208,954	3,903,954	(305,000)	5,077,133	3,694,133	(1,383,000)	6,173,376	6,473,376	300,000
Pollution Control	500,000	500,000	-	800,000	800,000	-	1,000,000	1,000,000	-	1,000,000	1,000,000	-
Water Distribution System (Watermains)	8,589,320	7,928,320	(661,000)	8,415,906	9,165,906	750,000	7,979,225	4,031,225	(3,948,000)	12,960,749	13,760,749	800,000
Bridges and Major Culverts	1,100,000	1,290,000	190,000	420,000	1,707,500	1,287,500	450,000	-	(450,000)	674,000	805,000	131,000
Shoreline Protection	1,845,000	1,546,500	(298,500)	35,000	11,000	(24,000)	640,000	489,000	(151,000)	1,910,000	3,224,000	1,314,000
Watercourses	800,000	380,000	(420,000)	1,400,000	1,430,000	30,000	4,050,000	6,730,000	2,680,000	1,600,000	1,800,000	200,000
Regional Projects	2,236,000	339,000	(1,897,000)	7,425,000	3,498,000	(3,927,000)	4,998,000	10,466,000	5,468,000	-	-	-
Parks, Recreation and Culture Services	4,264,101	10,881,000	6,616,899	2,027,800	1,955,000	(72,800)	1,387,000	1,545,000	158,000	1,739,600	1,115,000	(624,600)
Buildings and Facilities (Including Accessibility)	6,500,000	6,700,800	200,800	3,975,000	3,490,000	(485,000)	4,627,000	7,840,000	3,213,000	4,910,000	7,857,619	2,947,619
Parking Services	-	100,000	100,000	1,095,000	55,000	(1,040,000)	400,000	200,000	(200,000)	-	850,000	850,000
Fire Services	330,000	1,370,000	1,040,000	1,420,000	6,500,000	5,080,000	4,420,000	7,720,000	3,300,000	3,850,000	7,292,727	3,442,727
Corporate Infrastructure	700,000	1,500,000	800,000	500,000	5,300,000	4,800,000	500,000	4,300,000	3,800,000	500,000	-	(500,000)
Transit Commission	600,000	600,000	-	600,000	600,000	-	600,000	600,000	-	600,000	600,000	-
Nagara District Airport (NDA)	-	178,500	178,500	-	178,500	178,500	-	178,500	178,500	-	178,500	178,500
	42,661,309	48,363,899	5,702,590	42,243,660	52,660,860	10,417,200	47,105,526	63,710,026	16,604,500	48,869,893	57,334,022	8,464,129

Projects Added/Increased		Projects Added/Increased		Projects Added/Increased		Projects Added/Increased	
Sidewalks Increased	290,000	Roads Increased	160,000	Other Roads Prj. Increased	520,000	Sanitary Sewer Increased	300,000
Sanitary Sewer Increased	55,000	Sidewalks -Lake St./ Gale St./ Facer St./		First Street Louth Road Impr.Added	2,920,000	Water Distribution Increased	800,000
Bridges and Major Culverts Increased	190,000	Burleigh Hill Dr. Prj. Added	1,214,200	Sidewalks Increased	499,000	Bridges & Culverts Increased	131,000
Region- Downing Trunk		Storm Sewer Increased	2,770,800				
Watermain/Storm Sewer Repl.Added	250,000	Water Distribution Increased	750,000	Dick's Creek Watercourse Added	600,000	Shoreline Prtctn -Lakefront Park Incrs	1,107,500
Ontario St. Parking Grge Waterproof	100,000	Other Bridges & Culverts Increased	482,500	Watercourses Impr. Added	2,080,000	Other Shoreline Protection Prj. Incrs	206,500
Fire - Pumper Replacement Added	1,000,000	South Service Road Bridge Added	805,000	Regional Projects Increased	864,000	Watercourses Increased	200,000
Fire Services Added	40,000	Watercourses Increased	30,000	Regional - St Paul St. W Added	2,365,000	Sunset Beach Prj. Prior Yr Deferral	926,087
				Regional - Ontario St delayed from 2022	3,650,000	Other Buildings & Facilities Proj. Incr.	1,594,932
Corp. Infra.- Asset Mgmt Project	500,000	Regional Projects Increased	233,000	Parking - Ontario St.Garage Security	200,000	Park Legacy Fund Added	250,000
Corporate Infra. Other increases	300,000	Park Renewal Plan Increased	155,000	Parks Legacy Fund Added	250,000	Memorial Benches Added	80,000
Park Renewal Plan -Bogart St. Added	380,000			Park Renewal Plan Increased	515,000	Park Renewal Plan Increased	85,000
Parks Legacy Fund Added	239,000	Parks Legacy Fund Added	125,000	Building & Facilities Increased	3,213,000	Garden Park	850,000
PRCS Increased	5,000	William Hamilton Merritt Statue	135,000				
Capital Renewal for Trails & Parks				Fire Services Increased	6,800,000	Fire Hall Projects ( Fire Hall #1)	2,350,000
Facilities Added	9,164,000	Fire Hall Projects ( Fire Hall #1)	5,080,000	Fire - Breathing Apparatus Added	900,000	Fire - Pumper Replace Vehicle unit #17	1,092,727
Airport Added	178,500	Corp.Inf. - ERPS project	3,800,000	Corporate Infrastructure Increased	3,800,000	Airport Added	178,500
		Corp. Inf.- Asset Mgmt Project	1,000,000	Airport Added	178,500		
		Airport Added	178,500				
	\$ 12,691,500		\$ 16,919,000		\$ 29,354,500		\$ 10,152,246
Less: Projects Decreased/Deferred		Less: Projects Decreased/Deferred		Less: Projects Decreased/Deferred		Less: Projects Deferred/Decreased	
Roads Decreased	200,141	Sanitary Sewer Decreased	305,000	Sanitary Sewer Decreased	1,383,000	Roads Decreased	550,049
Storm Sewer Decreased	291,968	Shoreline Protection Decreased	24,000	Water Distribution Decreased	3,948,000	Sidewalks Decreased	25,000
Water Distribution Decreased	661,000	Regional- Ontario St. Prj. Delayed	4,160,000	Bridges & Culverts Deferred	450,000	Storm Sewer Decreased	68
Buildings and Facilities Deferred	50,000	Buildings and Facilities Deferred	485,000	Shoreline Protection Decreased	151,000	Tree Planting Program Decreased	13,000
Shoreline Protection Decreased	298,500	Other Parking Service Prj.Decreased	245,000	Region - Louth Street Delayed	1,411,000	Welland Canal advanced to 2021	600,000
Watercourses Decreased	420,000	Garden Park Prkg Lot Recons. Prj. Deferr	795,000	William St. Parking Lot Deferred	400,000	Corporate Infrastructure Deferred	500,000
Region-St. Paul St. W delayed to later yr	2,147,000	Sunset Beach Boat Ramp Deferred	486,800	Tree Planting Program Decreased	7,000		
Sunset Beach Deferral	2,670,301	Tree Planting Program Decreased	1,000	Welland Canal advanced to 2021	600,000		
Sunset Beach Washrm Cost Reduction	250,000			Fire Hall #1 Project Advanced	4,400,000		
	\$ 6,988,910		\$ 6,501,800		\$ 12,750,000		\$ 1,688,117
	\$ 5,702,590		\$ 10,417,200		\$ 16,604,500		\$ 8,464,129

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2021 CAPITAL BUDGET SORTED BY WARD-LINEAR PROJECTS  
(SCHEDULE AD)

Schedule	Project No.	Project Name/ Location	Details	WARD
B	P17-067	St. David's Rd./Townline Reconstruction	Road reconstruction in conjunction with underground improvements	1
B	P18-061	Gale Cres. Road and Underground Improvements	Engineering services for detailed design following for future road reconstruction	1
B	P18-063	Merritt St. Road and Underground Improvements	Detailed design for future road reconstruction	1
B	P21-063	Tremont Drive Retaining Wall Rehab	Address identified deficiencies in steel bin retaining wall nearing life expectancy	1
B	P21-064	Hasting St.	City share of development agreement for road reconstruction and relocation of lighting and poles	1
B	P21-080	2021 Road Resurfacing Program - Dunkirk Rd.	Mill full depth road repairs and asphalt overlay	1
B	P21-080	2021 Road Resurfacing Program - Admiral Rd.	Semi urban road resurfacing	1
B	P21-080	2021 Road Resurfacing Program - Park Ave.	Semi urban road resurfacing	1
B	P21-080	2021 Road Resurfacing Program - Page St.	Full width mill, curb and base repairs, and 50mm asphalt overlay	1
C	P17-067	St. David's/Townline Reconstruction	New north side sidewalk in conjunction with Thorold Road reconstruction and upgrade existing sidewalks	1
C	P18-061	Gale Cres. Road and Underground Improvements	Engineering services for detailed design or sidewalk replacements in conjunction with road reconstruction	1
C	P21-064	Hasting St.	City share of development agreement for sidewalks replacement and installation of new sidewalks in conjunction road reconstruction	1
D	P17-067	St. David's/Townline Reconstruction	City share of storm sewer construction in conjunction with Thorold Road reconstruction	1
D	P18-061	Gale Cres. Road and Underground Improvements	Engineering services for detailed design for storm sewer installation in conjunction with road reconstruction	1
D	P21-064	Hasting St.	City share of storm sewer works in conjunction of new development	1

2021 CAPITAL BUDGET SORTED BY WARD-LINEAR PROJECTS  
(SCHEDULE AD)

Schedule	Project No.	Project Name/ Location	Details	WARD
D	P21-001	Princess / Westchester Underground Improvements	Installation of new storm sewer in conjunction with watermain replacement	1
E	P17-067	St. David's/Townline Reconstruction	Rebudgeted & additional funds for replacement of existing sanitary sewers in conjunction with Thorold Road reconstruction project	1
E	P18-061	Gale Cres. Road and Underground Improvements	Engineering services for detailed design for replacement of sanitary sewer sections in conjunction with road reconstruction	1
E	P21-064	Hasting St.	City share of costs for sanitary works in conjunction with development servicing agreement	1
E	P21-001	Princess / Westchester Underground Improvements	Replacement of existing sanitary sewers in conjunction with watermain replacement (Gas Tax)	1
E	P21-007	Glendale/Merritt/Northwood/Wiley	Replacement of a deteriorated sanitary sewer section	1
G	P18-063	Merritt St. Road and Underground Improvements	Engineering services for detailed design for replacement of existing cast iron watermain in conjunction with road works	1
G	P21-001	Princess / Westchester Underground Improvements	Replacement of existing cast iron watermain in conjunction with sanitary and storm sewer replacement	1
G	P21-002	Bartlett / Perma/ Underground Improvements	Replacement of existing ductile iron watermain	1
H	P17-125	South Service Rd. Bridge (B011S) Engineering Assessment	Engineering Assessment for Condition Survey and Analysis (rehabilitation, replacement or removal)	1
B	P20-062	Scarth Rd. Reconstruction	Road reconstruction	2
B	P21-061	Pelham Rd. (bike lanes)	Road improvements to accommodate bike lanes	2
C	P20-062	Scarth Rd. Reconstruction	Sidewalk replacement in conjunction with road	2
C	P21-061	Pelham Rd. (bike lanes)	Sidewalk improvements to accommodate bike lanes	2
D	P20-062	Scarth Rd. Reconstruction	Funds for installation of catch basins & catch basin leads to improve drainage in conjunction with road reconstruction	2

2021 CAPITAL BUDGET SORTED BY WARD-LINEAR PROJECTS  
(SCHEDULE AD)

Schedule	Project No.	Project Name/ Location	Details	WARD
D	P21-004	Forest Hill / Hillcrest / Rockcliffe Underground Improvements	Engineering services for new storm sewer sections in conjunction with sanitary sewer and road works	2
D	P21-007	Glendale/Merritt/Northwood/Wiley	Replacement of a collapsed storm sewer section across Glendale Avenue	2
E	P19-065	Ridley Rd. Re-Alignment and Improvement	Council Approval PBS-108-2019, additional funds for the replacement of sanitary sewer sections in conjunction with watermain and road works	2
E	P21-004	Forest Hill / Hillcrest / Rockcliffe Underground Improvements	Design for sanitary sewer sections replacement in conjunction with storm sewer and road works	2
G	P20-062	Scarth Rd. Reconstruction	Funds for replacement of existing cast iron watermain in conjunction with road reconstruction	2
G	P21-004	Forest Hill / Hillcrest / Rockcliffe Underground Improvements	Engineering services for replacement of existing cast iron watermain in conjunction with sanitary and storm sewers work and road resurfacing	2
K	RN20-stp	Region - St. Paul St. W (RR#81) Bridge Over CN Tracks	Additional funds for new sidewalks in conjunction with Regional bridge replacement project	2
K	RN20-stp	Region - St. Paul St. W (RR#81) Bridge Over CN Tracks	Additional funds for new sanitary sewer sections in conjunction with Regional bridge replacement project	2
K	RN20-stp	Region - St. Paul St. W (RR#81) Bridge Over CN Tracks	Replacement of existing cast iron watermain in conjunction with Regional bridge replacement project	2
K	RN21-dow	Region - Downing Trunk Watermain Replacement and ancillary works	New storm relief sewer for combined sewer separation in conjunction with Regional trunk watermain replacement	2
B	P21-101	Greenmeadow / Wood Underground Improvements	Road repairs in conjunction with underground service improvements	3
D	P21-101	Greenmeadow / Wood Underground Improvements	Installation of new storm sewer sections in conjunction with watermain road resurfacing	3
D	P21-007	Glendale/Merritt/Northwood/Wiley	Replacement of a deteriorated sanitary sewer section	3

2021 CAPITAL BUDGET SORTED BY WARD-LINEAR PROJECTS  
(SCHEDULE AD)

Schedule	Project No.	Project Name/ Location	Details	WARD
G	P21-002	Bartlett / Perma/ Underground Improvements	Replacement of existing cast iron watermain in conjunction with possible sanitary sewer spot repairs	3
G	P21-100	Flanders Watermain Improvements	Replacement of existing cast iron watermain in conjunction with sanitary sewer spot repairs and road resurfacing	3
G	P21-101	Greenmeadow / Wood Underground Improvements	Replacement of ductile iron or cast iron watermains in conjunction with roadworks and storm sewer works	3
B	P18-062	Lake St. Road and Underground Improvements	Engineering services for detailed design following for future road reconstruction	4
B	P21-080	2021 Road Resurfacing Program - Catharine St.	Full width mill, curb and base repairs, and 50mm asphalt overlay	4
D	P18-062	Lake St. Road and Underground Improvements	Engineering services for detailed design for installation of storm sewers in conjunction with road reconstruction	4
D	ST21-13	Carlton St. Storm Sewer Study	Study to determine storm sewer separation possibilities for a larger area that drains towards Carlton Street sewers	4
D	ST21-14	Ontario St. CSO Reduction Study	Study to review existing sewer systems in order to possibly reduce instances of combined sewer overflows	4
E	P18-062	Lake St. Road and Underground Improvements	Engineering services and partial construction funding for replacement of sanitary sewer sections in conjunction with road reconstruction	4
G	P18-062	Lake St. Road and Underground Improvements	Engineering services for detailed design for replacement of existing cast iron watermain in conjunction with road reconstruction	4
G	P21-003	Ontario St. (RR#42) Underground improvement	Design for the replacement of existing cast iron watermains in conjunction with possible sanitary and storm sewer spot repairs	4

2021 CAPITAL BUDGET SORTED BY WARD-LINEAR PROJECTS  
(SCHEDULE AD)

Schedule	Project No.	Project Name/ Location	Details	WARD
H	P17-121	Third Ave. Louth / Glass Ave Bridge @ 15 Mile Creek	Additional funds for replacement of bridge with load restrictions. Costs shared with Town of Lincoln	4
B	P21-062	Eleanordale / Helm / Rochelle / Tavistock / Viking Rd. and Underground Improvements	Milling, spot curb repairs and asphalt overlay in conjunction with underground service improvements	5
G	P20-102	Lakeshore Rd. at Welland Canal Watermain Replacement	Additional funds for construction to be coordinated with St. Lawrence Seaway Corporation	5
G	P21-062	Eleanordale / Helm / Rochelle / Tavistock / Viking Rd. & Underground Improvements	Replacement of existing ductile iron watermain in conjunction with storm sewer spot repairs and road works	5
G	P20-100	Edinburgh/ Tamarack	Funding to replace 2020 budget reallocation; replace / upgrade of existing cast iron watermain with very high break rate in conjunction with roadworks	5
T	P21-129	Spring Garden Creek EA / Design	Engineering Services to address previously identified deficiencies & to coordinate with sanitary sewer repairs	5
B	P21-080	2021 Road Resurfacing Program - Lake St.	Full width mill, curb and base repairs, and 50mm asphalt overlay	6
D	ST21-15	Port Dalhousie Area Storm Servicing Study	Study to review possible drainage options for the Port Dalhousie Area to reduce instances of floodings	6
I	P20-132	Westgate Park (8-14 Shore Blvd) - construction	Engineering services & construction to address shoreline protection priorities	6
B	P21-069	Active Transportation	Annual - priority location(s) to be determined	City Wide
B	P21-097	Traffic Signals (including pedestrian crossings)	Annual - priority location(s) to be determined	City Wide
C	P21-040	2021 Walkway and Sidewalk Improvements	Annual walkway repair program locations to be determined	City Wide
C	P21-042	2021 New Sidewalks	Annual - priority location(s) to be determined	City Wide
D	P21-006	Catch Basins and Storm Service Installations	Installation of catch basins, catch basin leads, & storm laterals to alleviate isolated surface flooding	City Wide
P	P21-014	Storm CCTV Sewer Inspections	CCTV inspections of existing sewers to identify condition & future works	City Wide

2021 CAPITAL BUDGET SORTED BY WARD-LINEAR PROJECTS  
(SCHEDULE AD)

Schedule	Project No.	Project Name/ Location	Details	WARD
D	P21-015	Design for Possible Future Storm Sewer Projects	Engineering services for possible future projects	City Wide
D	P21-016	Storm Sewer Spot Repairs	Storm sewer spot repairs in conjunction with other projects or on an as needed basis	City Wide
D	ST21-12	Storm System Master Servicing Study	Storm master servicing study	City Wide
E	P21-011	Sanitary Sewer Spot Repairs	Sanitary sewer spot repairs in conjunction with other projects or on an as needed basis	City Wide
E	P21-012	Sanitary Sewer Flushing & Reaming	Sewer flushing & reaming for physical cleaning of selected sewer sections with operational issues	City Wide
E	P21-014	Sanitary CCTV Sewer Inspections	CCTV inspections of existing sewers to identify condition & future works	City Wide
E	P21-015	Design for Future Sanitary Sewer Projects	Engineering services for possible 2022 projects	City Wide
E	P21-019	Sewershed Analysis	Engineering services required for analysis of sewer capacities as needed	City Wide
E	P21-010	2021 Extraneous Flow Elimination	Study to determine sources of inflow & infiltration into sanitary sewer system	City Wide
F	ST21-11	2021 Pollution Control Priority	Engineering Services to implement recommendations of updated Pollution Control Plan 2020	City Wide
G	P20-116	Storz Hydrant Port Conversions	Multi-year conversion of existing hydrant ports to Storz type connections in priority areas	City Wide
G	P21-118	Valves, Hydrants & Services	Replacement of existing valves, hydrants, & services etc. in conjunction with other works	City Wide
G	P21-119	Design for 2022 Projects	Engineering services for possible 2022 projects	City Wide
G	ST21 - 17	Water Master Servicing Plan	Undertake master servicing plan / EA including pressure zone boundary adjustment recommendations	City Wide
J	ST21-16	Watercourse Flooding & Erosion Control Priority Study	Update 2011 fieldwork & priority study for natural creeks within the City's urban boundary, including culvert condition data	City Wide



2021 CAPITAL BUDGET SORTED BY WARD-FACILITIES PROJECTS  
(SCHEDULE AE)

Schedule	Prj. No.	Project Name/ Location	Details	WARD
M	P18-181	Museum HVAC	Replace outdated equipment which are at the end of service life, and improve efficiency of overall system	1
M	P21-140	Merritton Arena Replace Floor, Boards, Header and Mains	Replace ice slab and boards which are approaching end of service life, and to improve efficiency/performance of ice plant	1
M	P21-133	Firehall #1 - Geneva St. Design of headquarters	Design of new station headquarters based on recommendation from feasibility study and to improve service offering	1
M	P21-134	Firehall #1 - Geneva St. Replace RTU-admin area	Replacement of HVAC equipment which has reached end of serviceable life	1
M	P21-143	Burgoyne Woods Site Paving	Address deficient pavement condition, and to improve user experience	2
M	P21-144	Burgoyne Woods Washroom Roof	Address roofing deficiency, and maintain building envelope	2
M	P21-142	Buchanan House Green House Demolition	Demolition of partial asset which is unsuitable for current use, and would require significant capital funding to satisfy code compliance. Improve building envelope, and reduce future maintenance	3
M	P21-138	Kiwanis Aquatics Centre - Waste Heat Recovery	Equipment upgrades to improve energy efficiency in line with the Conservation and Demand Management Plan	3
M	P21-139	Kiwanis Aquatics Centre - Window/Flashing	Address building envelope deficiency	3
M	P19-147	Robertson School Flat Roof Maintenance	Address roofing deficiency, and maintain building envelope	4
M	P19-187	Carlisle St. Parking Garage-Corporate Accommodation	Relocation of specific departmental staff to improve service offering	4
M	P20-157	Centennial Library-Garage Security Doors/Fencing	Address public safety concerns at Central Branch	4

2021 CAPITAL BUDGET SORTED BY WARD-FACILITIES PROJECTS  
(SCHEDULE AE)

Schedule	Prj. No.	Project Name/ Location	Details	WARD
M	P20-159	Meridian Centre Chiller Regasketing	Preventative maintenance on equipment to prolong service life	4
M	P20-162	Meridian Centre - Front Sliding Door Replacement	Replenish budget for project to mitigate on-going repairs	4
M	P21-146	Centennial Library Recaulk Exterior Panels	Address building envelope deficiency	4
M	P21-147	Performing Arts Centre Sump Pump Replacements	Replacement of deficient equipment, and to minimize future maintenance	4
M	P21-148	Performing Arts Centre Exterior Door Repairs	Address ongoing maintenance concerns	4
M	P21-149	Meridian Centre Life Safety Lines	Address shortcomings of existing system, to provide full coverage over the interior, and will remove costs for temporary rigging for specific events	4
M	P21-150-1	Robertson School Add Elevator	Ensure the facility is fully barrier-free, and in compliance with accessibility requirements	4
M	P21-150-2	Robertson School Universal Washrooms	Ensure the facility is fully barrier-free, and in compliance with accessibility requirements	4
M	P21-150-3	Robertson School Accessibility Upgrades	Ensure the facility is fully barrier-free, and in compliance with accessibility requirements	4
M	P21-150-4	Robertson School FADS for Existing Washrooms	Ensure the facility is fully barrier-free, and in compliance with accessibility requirements	4
M	P21-150-5	Robertson School - Annex Foundation Repairs	Necessary foundation repairs identified during the design phase of Annex project	4
N	P21-151	Ontario St. Parking Garage Waterproofing Repairs and Security	Address identified deficiency, and to improve user experience and site safety	4
M	P20-153	Sunset Beach Washroom Full Accessibility	Replace existing washroom which is at end of life and does not meet accessibility requirements. Work will improve level of service at park (PRCS-149-2019)	5

2021 CAPITAL BUDGET SORTED BY WARD-FACILITIES PROJECTS  
(SCHEDULE AE)

Schedule	Prj. No.	Project Name/ Location	Details	WARD
M	P21-135	Fire Hall #6 - Scott St .Roofing Replacement	Address roofing deficiency and to maintain building envelope	5
M	P16-163	Bill Burgoyne Arena Roof Replacement - Low Roof (NW Corner)	Address roofing deficiency, and maintain building envelope	6
M	P21-145	Lakeside Park - New Parking Lot	Preliminary design of new parking lot to improve user experience and service offering	6
M	P21-136	Roofing Replacements (2 locations)	Address roofing deficiencies, and maintain building envelopes	1,4
M	P21-141	Garden City & Bill Burgoyne Arenas Capital Maintenance	Replacement and repair of select equipment which are beyond service life	1,6
M	P21-137	Arena LED Lighting Refit (3 arenas)	Full and partial lighting retrofits to improve energy efficiency in line with the CDMP, and to minimize future maintenance	1,2,6
	ICIP Projects	ICIP Project for additional capital renewal for Trails and Parks Facilities	Improvements to the city-wide active transportation network for trail creation and renewal and park connection points. Funded by ICIP COVID19 grant.	ALL

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**2021 Deferrals (in \$000s)**

	2021	2022	2023	2024	2025	2026	total
Park Renewal Plan - Pic Leeson Park Ball Diamond #2	(280)	-	280	-	-	-	-
Buchanan House Security	(50)	-	50	-	-	-	-
Seymour Hannah Arena Improvements - Dehumidification systems RealICE technology & washroom partitions	(515)	450	65	-	-	-	-
Water Bottle Filling Stations	(50)	-	50	-	-	-	-
Museum Replace Paving	(80)	80	-	-	-	-	-
Sunset Beach, Parking Vehicular access parking, accessibility and park features, trails, beach and sand mitigation,	(1,352)	-	(487)	926	913	-	-
Total Deferrals for Buildings, Facilities and Parks	<u>\$ (2,327)</u>	<u>\$ 530</u>	<u>\$ (42)</u>	<u>\$ 926</u>	<u>\$ 913</u>		-
<b>Water/Wastewater</b>							-
Water/Wastewater Financial Plan	14,691	16,475	18,288	20,134	22,017	23,937	115,542
2021 Capital budget	12,891	14,675	16,988	21,234	23,817	25,937	115,542
Replenished (Deferred) Capital Investment	<u>\$ (1,800)</u>	<u>\$ (1,800)</u>	<u>\$ (1,300)</u>	<u>\$ 1,100</u>	<u>\$ 1,800</u>	<u>\$ 2,000</u>	-
Total 2021 Deferral	<u>\$ (4,127)</u>						

**Sources of Funding to Reduce the Tax and Rate Support for the 2021 Capital Budget**

(in \$000s)

	<u>2021</u>
<b>Tax Supported Operations</b>	
2020 Capital out of Revenue	\$ 1,751
2020 Roads & sidewalks operational support	2,306
Reduced by:	
Decreased capital spending	(54)
Federal Gas Tax (prior year funding)	(500)
Reallocation of prior budgets	(670)
Increased debt	<u>(683)</u>
	<u>\$ 2,150</u>

**Water/Wastewater Rate Supported Operations**

2020 Capital Out of Revenue	\$ 968
2020 Rate support	8,299
Reduced by:	
Decreased capital spending	(1,800)
Federal Gas Tax (prior year funding)	(250)
Increased debt	<u>(275)</u>
	<u>\$ 6,942</u>

Required contributions to the Building Reserve Have also been reduced by \$95,000  
 Required contributions to the Firefighting Equipment Reserve have also been reduced  
 by \$500,000 and replaced with debt.

(1) Calculated by Changing Current COOR rate from 5% to 10%

**ICIP Capital Project (preliminary proposed)**

BDGT Sch.	Project No.	Facility/Project Name	Gross Cost	ICIP Grant Funding – 80%	City funding – 20%		
					Infrastruct. Levy	Capital out of Rev.	Debenture
B	P21-069	Active Transportation	250,000	-	-	15,000	235,000
C	P21-042	2021 New Sidewalks	86,000	-	-	5,200	80,800
L	ICIP Projects	Trails & parks renewal - ICIP Funded	9,164,000	8,000,000	-	-	1,164,000
M	P21-143	Burgoyne Woods Site Paving	500,000	-	200,000	18,000	282,000
TOTAL			<b>\$10,000,000</b>	<b>\$8,000,000</b>	<b>\$200,000</b>	<b>\$38,200</b>	<b>\$1,761,800</b>

## Notes

1. The projects listed above are funded in total with a 20% City contribution and 80% from the ICIP grant. If necessary, upon approval of the ICIP grant, funding may be reallocated to ensure that the 80%- 20% split is maintained for the total approved project.
2. Should any portion of the grant application be denied, then a corresponding portion of the project will be removed from the Capital Budget, so that the City's portion of debt funding for this project is not in total increased.



## Corporate Report City Council

**Report from:** Financial Management Services, Director

**Report Date:** October 15, 2020      **Meeting Date:** October 21, 2020

**Report Number:** FMS-143-2020      **File:** 10.57.12

**Subject:** Draft 2021 City Departmental Expenditure and Non-Tax Revenue Budget, Parking Meter Reserve Update

**Strategic Pillar:**



### Recommendation

That Report FMS-143-2020 regarding the Draft 2021 City Departmental Expenditure and Non-Tax Revenue Budget, as well as Parking Meter Reserve update, be received for information purposes. FORTHWITH

### Summary

This report provides the Draft 2021 City Departmental Expenditure and Non-Tax Revenue budget for the General Committee's consideration. It also provides an update on the City's parking operations and its Parking Meter Reserve.

### Relationship to Strategic Plan

**Economic Prosperity** is supported through:

- Fiscal responsibility and debt management strategy which guides and informs financial decisions and investments.
- Optimize capital infrastructure through effective asset management and sustainable investment balanced with affordability.

### Background

At the Budget Standing Committee (BSC) meeting of April 27, 2020, the following motion was approved regarding the 2021 Operating Budget guidance:

"That the BSC provide staff with guidance of an overall 0% tax increase for the 2021 Operating Budget; and

That staff also report back on 0%, 1% and 2% operating budget increases for 2021; and

That the rates and fees for 2021 remain the same as the 2020 rates and fees."



This budget guidance was since approved by Council in May 2020. From May to September 2020, staff in Financial Management Services (FMS) have worked closely with all City departments in developing the 2021 departmental budgets. The Senior Leadership Team (SLT) has met three times in September to review and deliberate – departmental budgets, including the significant impact that COVID-19 has on the City's operations. During this same time, staff have been working together in providing Council with regular COVID-19 updates and the impact on the 2020 operating budgets.

## Report

Attached as Appendix 1 is the 2021 Draft City Departmental Expenditure and Non-Tax Revenue budget prepared by staff. This budget does not include outside agencies, boards and commissions. The outside agencies, boards and commissions will present their 2021 budgets at the General Committee meeting scheduled for Monday October 26, 2020.

Therefore, the 2021 budget increases referenced throughout this report would not represent the 2021 tax increases. The tax increases will be calculated at the consolidated level including the outside agencies, boards and commissions and will be presented to General Committee on its meeting on Monday November 9, 2020.

Table 1 below provides an overview of the Draft 2021 City Departmental Expenditure and Non-Tax Revenue Budget.

**Table 1 – Draft City Budget Overview**

	<b>2021 Draft Budget</b>	<b>2020 Approved Budget</b>	<b>Change \$</b>	<b>Change %</b>
City Departmental Expenditures	\$102,345,508	\$98,600,030	\$3,745,478	3.80%
Non-Tax Revenue	(9,684,800)	(10,704,500)	1,019,700	(9.53%)
<b>Total City Net Expenditures</b>	<b>\$92,660,708</b>	<b>\$87,895,530</b>	<b>\$4,765,178</b>	<b>5.42%</b>

Summarized below in Table 2 is the analysis of changes for 2021 (more detail on Page 2 in Appendix 1).

**Table 2 – Draft City Budget Changes Summary 2020 to 2021**

<b>Category</b>	<b>Change Amount</b>	<b>Percentage</b>
Base Budget Changes	(\$1,102,973)	(1.26%)
Non-Discretionary Changes	1,306,015	1.49%
COVID-19 Related Changes	4,244,035	4.83%
<b>Subtotal</b>	<b>\$4,447,077</b>	<b>5.06%</b>
Discretionary Changes	318,101	0.36%
<b>Total</b>	<b>\$4,765,178</b>	<b>5.42%</b>

In preparation of the budget, staff efforts were focused on meeting the BSC guidance while also mitigating the significant impacts of the anticipated challenges in the 2021 Budget, primarily due to COVID-19.

Prior to SLT review, the draft budget came in with an increase of 6.97%. SLT met three times to review the departmental budgets and successfully identified \$1.4 million in reductions. These reductions were determined with full consideration given to budget actuals and service/program levels. As a result, staff is able to present a base budget decrease of 1.26% with an overall increase of 5.42% to the 2021 draft City Departmental Expenditure and Non-Tax Revenue budget for the General Committee's consideration.

## **Item that BSC recommended inclusion for 2021 budget**

### **Records and Information Analyst**

At its meeting on September 21, 2020, BSC approved that the funding for a full-time, permanent Records and Information Analyst position be included in the Draft 2021 Operating Budget for consideration, and that staff be directed to place this report on the agenda for the General Committee Budget Meeting for discussion.

This position has been included in the draft 2021 budget as directed by the Budget Standing Committee. The report is included as a separate agenda item for the October 21, 2020 meeting.

## **Pressure on Base and Beyond Base Budget**

The City's SLT understands that the presented budget exceeds the 0% guidance provided by BSC; however, there are several areas that continue to apply pressure on the City's annual operating budget. In addition, there are various new challenges related to COVID-19.

### **Insurance Renewal**

The City's insurance services provider, advised that 2019 saw the hardening of the insurance market with insurers withdrawing from certain classes of business, increasing premiums and deductibles and placing limits and restrictions on coverage in order to minimize risk. There was increasing pressure to not write business at a loss and municipal business is a class that sustains claims. The trend of claims and settlements increasing while premiums are decreasing is not sustainable. This trend has continued into 2020 and with the pandemic it is not anticipated to soften the market in the short term as it is too early to determine what the impact of COVID-19 will have on the insurance markets.

The insurance policy renewal for the 2020-2021 imposed significant premium increases for the City and therefore has caused approximately \$472,000 increase in the City's 2021 base budget.

## COVID-19

Overall, the projected revenue loss and cost increases due to the COVID-19 pandemic is estimated at \$4.24M which is 4.83% budget increase in comparison with the 2020 City operating budget.

Summarized below in Table 3 is the detail of the COVID-19 impact.

**Table 3 – COVID-19 Related Budget Impact**

Category	Amount	Percentage
Tax Support of Parking Services Budget	\$1,250,000	1.42%
Reduction of Investment Income & Penalties and Interests on outstanding Taxes	945,000	1.08%
Additional Cost of Security & Enhanced Cleaning Services	573,950	0.65%
Revenue Reduction in City Arenas	516,700	0.59%
Other Revenue Reduction (Supplemental Tax, POA Revenue, Planning & Tourism Revenue)	373,500	0.43%
Budget Increase of Meridian Centre	353,485	0.40%
Other Fees Reduction**	100,000	0.11%
Revenue Reduction in Other City Facilities*	78,000	0.09%
Additional support of SCCIP Arts Development Fund required due to PAC Ticket Surcharge reduction	53,400	0.06%
<b>Total COVID-19 Budget Increase</b>	<b>\$4,244,035</b>	<b>4.83%</b>

\*-Kiwanis Aquatics Centre and Municipal Golf Course

\*\*-Bingo, Parks and Cemeteries

## Parking Operations

Included in Appendix 1 (Page 293) is a summary of the 2021 parking operating budget by function as well as the projected balance of Parking Meter Reserve Fund.

The net revenue from the operation of all parking facilities is deposited into the Parking Meter Reserve Fund. These funds are then used for the payment of day to day operations of the City's parking system, all outstanding debentures on parking facilities, maintenance of existing facilities and for the acquisition and establishment of future parking equipment and facilities.

During the COVID-19 pandemic in 2020, the City removed the parking enforcement on a temporary basis except for safety violations and waived payment for on-street parking or in municipal parking lots or garages. The City resumed charging for all parking as of July 1, 2020.

The estimated 2020-year end position for parking services is a deficit of \$562,000.

As of December 31, 2019, the Parking Meter Reserve Fund had an uncommitted balance of \$742,000. By the end of 2020, the estimated ending balance of the Parking Meter Reserve Fund is \$180,000.

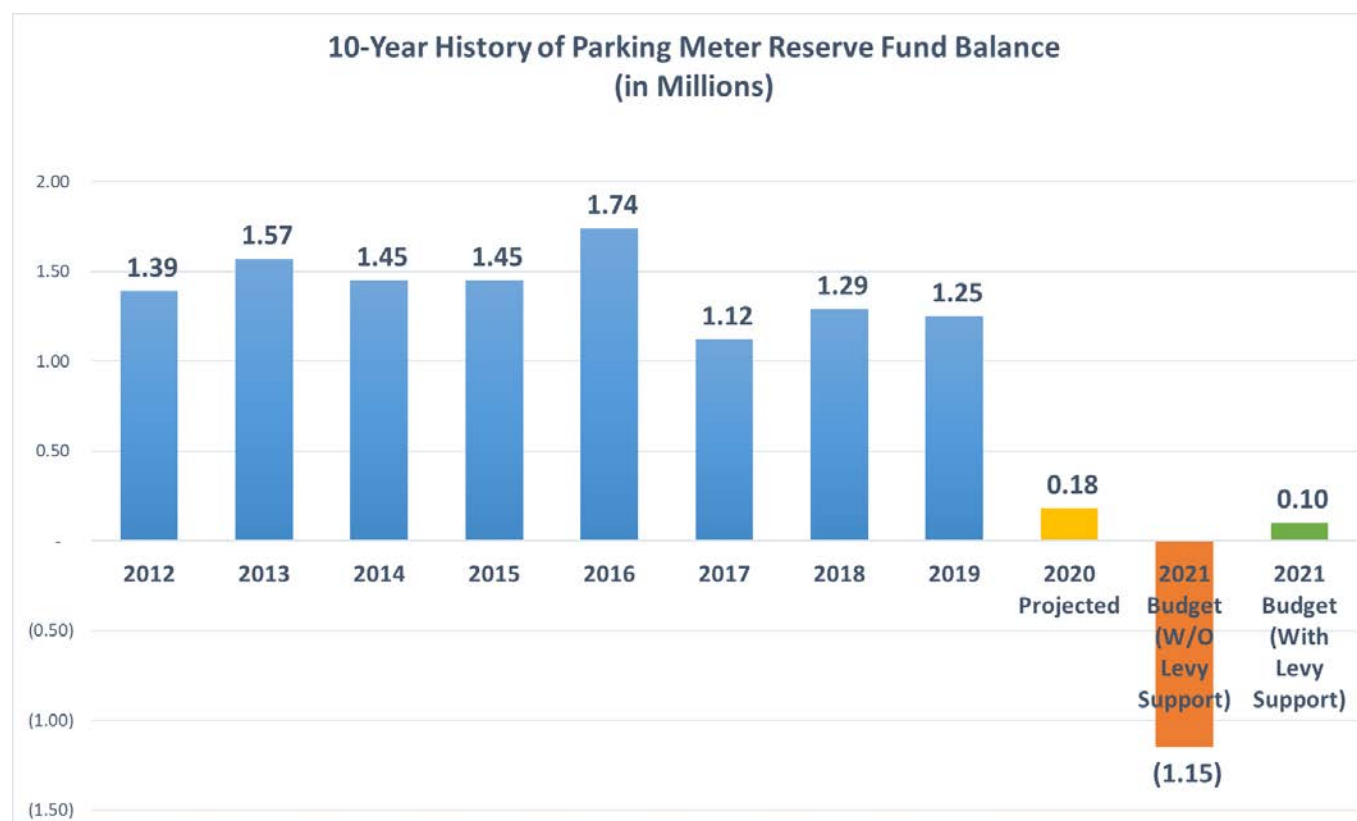
In preparation of the 2021 parking operating budget, staff have estimated the parking revenue lines based on the assumption that in Q1, Q2 and Q3 2021, revenue level would be similar to July and August 2020; in Q4 2021, revenue level would be similar to Q4 2019.

The drafted 2021 parking operating budget is at a net expenditure of \$1,328,000.

Therefore, the 2021 parking services budget needs to be supported by the tax levy for \$1,250,000 due to the depleted parking reserve.

The ten-year history of the Parking Meter Reserve Fund Balance is demonstrated in the Graph A below.

**Graph A – Ten-Year History of Parking Meter Reserve Fund Balance (in Millions)**



### Non-Tax Revenue

Each year as part of the budget process staff determine the amount of non-tax revenues expected to be generated during the budget year. The amount of non-tax revenues is deducted from the City's net expenditures to determine the amount of the net tax levy.

In recent years, there were a number of decreases in non-tax revenues. In 2021, a decrease of \$1,019,700 in non-tax revenues is expected in comparison with the 2020 budget. The following are the main reasons for the decrease.

### **Supplemental Taxes**

The average supplemental tax revenues for the last ten years are \$638,451. The City is expected to continue experiencing unfavourable building permit activity in 2021 due to COVID-19. Therefore, supplemental tax revenues are expected to decline by 25% from 2020. The estimated supplemental tax revenue for 2021 is \$522,000, a decrease of \$173,000 from \$695,000 in 2020.

### **Regular Hydro Dividend**

Each year the City receives dividends related to its holdings in Alectra Utility Corporation. These are pass through dividends and not special dividends. Based on the Hydro's business plan for 2020 this pass-through dividend is expected to be \$4,028,000 which is a decrease of \$76,000 from 2020.

### **Investment Income**

During 2020 Bank of Canada has reduced the interest rate three times during the COVID-19 pandemic. Although the City has invested its excess cash at favourable rates, the average interest rate for the general bank account is estimated below 1% throughout 2021. Therefore, a decrease in investment income of \$379,000 is estimated based on the trending actuals in 2020 and expected investment levels in 2021.

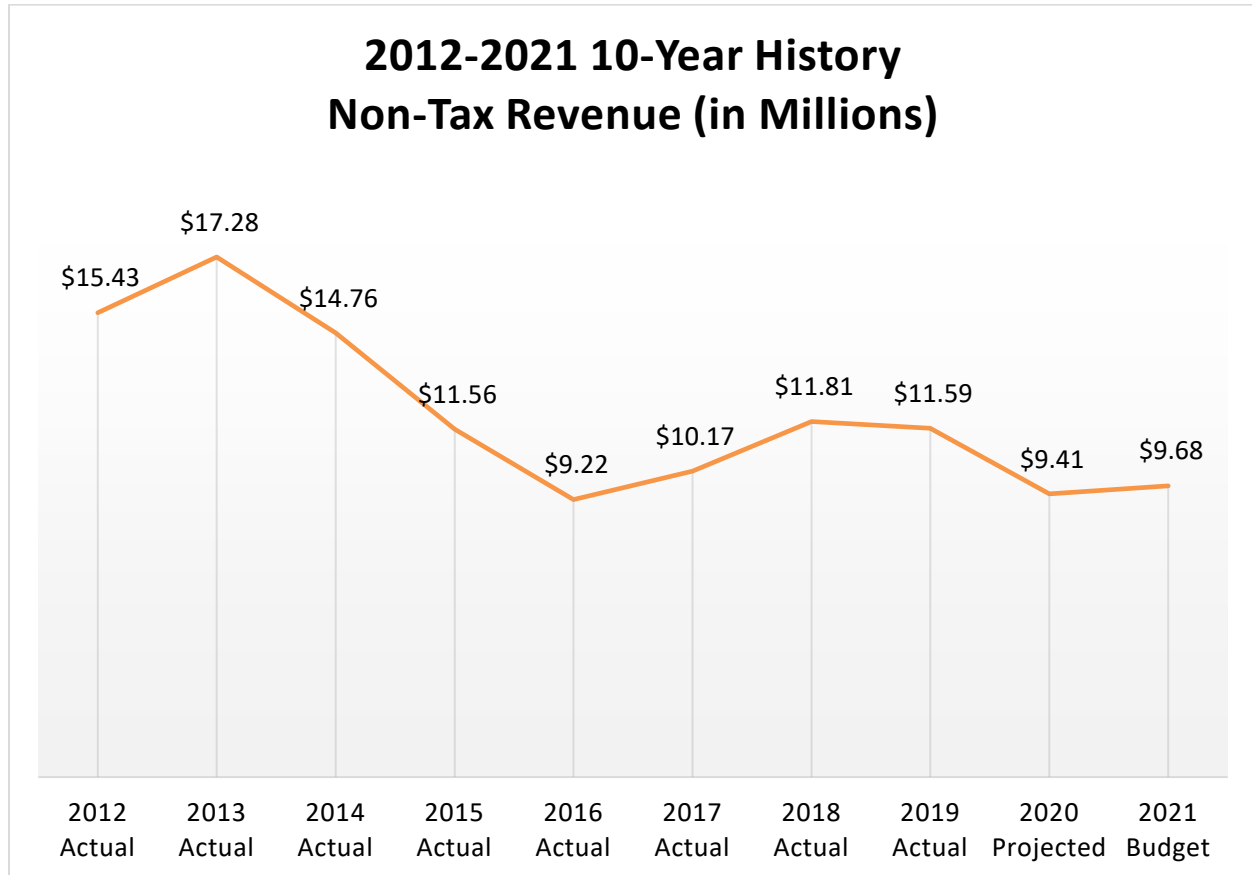
### **Fines**

The City's share of fines from Provincial Offences (POA) from the Niagara Region is expected to decrease by \$125,000 in 2021 from 2020. This is due to COVID-19 and its ongoing impact on the court operations and volume of fines collected.

### **Contributions from other governments – Ontario Municipal Partnership Fund (OMPF)**

In 2021, the City is anticipating receiving \$365,000 which is 85% of the amount of its 2020 OMPF. This is an estimated decrease of \$64,200 from 2020. The City receives this grant under the "Transitional Assistance" portion of this program. This grant has been on a steady decline since 2011 when the City received \$1,755,400 grant amount. This is a 79% decline since 2011.

The ten-year history of the total non-tax revenue is demonstrated in the Graph B below.

**Graph B – Ten-Year History of Non-Tax Revenues (in Millions)**

The higher amount of revenue in 2012 to 2014 was largely due to the contribution from the prior year surplus. During the 2016 budget process the Budget Standing Committee and Council approved the creation of a tax stabilization reserve and further that a maximum of 1% of the previous year's tax levy budget be contributed to the following year's budget.

### **Strategic Mitigation Measures Implemented**

Considering the COVID-19 financial impact, City staff have implemented several strategic mitigation measures in order to maintain the level of 2021 budget increase.

**Table 4 – Strategic Budget Mitigation Measures**

Items	Amount	Percentage
Reduction in Capital Program Funding	(\$1,917,000)	-2.18%
Increase in Transfer from Building Code Reserve	(80,000)	-0.09%
Reduction in Streetlighting Improvements	(75,000)	-0.09%
Reduction in Building Improvements & Equipment Investment	(59,030)	-0.06%
Reduction in Trees Service Contracts	(45,000)	-0.05%
Reduction in Fire Services Training & Education Costs	(40,000)	-0.05%
<b>Total Strategic Mitigation Measures</b>	<b>(\$2,216,030)</b>	<b>-2.52%</b>

In addition, during the SLT meetings, staff have discussed a few potential opportunities in terms of alternative service delivery or service level changes in order to provide further budget efficiencies and to potential reduce the 2021 operation budget increase to less than 5.42% and to be closer to 0%, 1% or 2% guidance. Those items can be found in Appendix 2 of this report.

## Usage of Reserves

Reserves and Reserve Funds are an important component for future planning and financial sustainability. They are established to set aside funding for special purposes and reduce the impact of any unbudgeted items.

## Civic Project Fund (CPF)

The CPF was established with proceeds from the St. Catharines Hydro Inc. /Hamilton Hydro Inc. merger in 2005. Annual sources of income for this reserve are interest income and the proceeds from sale of excess City lands (excluding parking lands).

Due to financial constraints, the following items continue to be funded through the CPF in the 2021 draft City Departmental Expenditures budget.

**Table 5 – Usage of CPF**

Projects/Initiatives	2021 Budget	2020 Budget
Physician Recruitment Program	\$25,000	\$25,000
Civic Reception – Canada Day Festival	30,000	30,000
Civic Reception – Holiday Celebration	20,000	20,000
Civic Celebrations – Lions Club of Port Dalhousie	8,000	8,000
Civic Celebrations – Lions Club of Merritton	6,000	6,000
Culture – Art Awards	16,577	16,577
SCCIP	295,000	295,000

City Grant Program	15,000	15,000
Ethno Cultural Organization	38,785	38,785
Festivals	116,100	116,100
Safe Swimming Initiative***	-	7,254
101 South Drive***	-	130,000
Additional DC and CBC Background studies and Inclusionary Zoning***	-	175,000
Labyrinth Project***	-	35,000
Pilot Needle Pickup Program***	-	350,000
<b>TOTAL</b>	<b>\$570,462</b>	<b>\$1,267,716</b>

\*\*\*-These items were one-time items included in the 2020 operating budget.

The usage of the CPF as a funding source of the 2021 operating budget in the amount of \$570,462 is a decrease of \$697,254 from the 2020 operating budget.

### **Tax Stabilization Reserve**

In the 2021 draft City Departmental Expenditure Budget, \$55,291 is to be funded from the Tax Stabilization Reserve for half (50%) of the Government Relations position that was temporarily created in Economic Development and Tourism as per the EDTS report of June 25, 2018.

### **Building Code Reserve**

In the 2021 draft City Departmental Expenditure Budget, \$109,418 is to be funded from the Building Code Reserve for half (50%) of the two permanent full-time Building Inspectors created in Building and Plumbing Services in 2019; \$75,000 is to fund the Comprehensive Fees Review; and \$80,000 is to fund the operations of Building and Plumbing Services due to the projected stagnant permit revenues.

### **Financial Implications**

There are no financial implications involved with the General Committee receiving the Draft 2021 City Departmental Expenditure and Non-Tax Revenue Budget for information purposes. It is intended, however, to allow the General Committee to continue budget deliberations which will assist with the approval of the 2021 Operating Budget.

### **Environmental Sustainability Implications**

The 2021 draft budget reflects the plan to integrate green and sustainable technologies in municipal infrastructure and program delivery.



## **Conclusion**

The COVID-19 pandemic has attacked the City's financial resiliency and sustainability. The financial recovery path will take a number of years for the City to fully recover. City staff have assessed all lines of services and programs in identifying risks and seeking opportunities during the budget development process. In balancing the City's responsibilities to the taxpayers and its economic interest, staff believe the draft 2021 budget represents the reality of the economic environment and the significant fiscal challenges faced by the City in the upcoming year.

### **Prepared by**

Lucia Chen, Manager, Budgets and Procurement

### **Submitted by**

Kristine Douglas, Director, Financial Management Services / City Treasurer

### **Approved by**

David Oakes, Deputy Chief Administrative Officer

Shelley Chemnitz, Chief Administrative Officer

## **Appendices**

Appendix 1 – Draft 2021 City Departmental Expenditure, Non-Tax Revenue Budget and Parking Budget

Appendix 2 – 2021 Potential Budget Reductions and Alternative Service Delivery



# 2021 Draft Operating Budget

October 21, 2020

The City of St. Catharines

**CITY OF ST. CATHARINES**  
**2021 DRAFT OPERATING BUDGET**  
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## City of St Catharines

## 2021 Operating Budget - Expenditures by Department, Board or Committee

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Office of Mayor and Members of Council	860,335	829,662	796,861	699,206	30,673	3.70%
Grants and Committees	21,000	21,000	20,480	10,192	0	0.00%
<b>City Departments</b>						
<b>COVID-19</b>	1,673,000				1,673,000	100.00%
CAO	1,817,339	1,751,636	1,366,414	1,234,205	65,703	3.75%
Legal Services and Clerks	1,766,438	1,667,751	1,653,585	1,464,715	98,687	5.92%
Planning and Building Services	2,347,156	2,364,661	1,590,174	1,331,568	-17,505	-0.74%
Fire Services	26,578,475	26,250,428	25,004,493	24,808,536	328,047	1.25%
Economic Development & Tourism	1,347,663	1,321,580	1,091,542	1,063,184	26,083	1.97%
Engineering, Facilities and Environmental Services	10,831,459	10,880,981	9,967,480	10,106,416	-49,522	-0.46%
Municipal Works	20,276,206	19,728,090	18,152,500	18,262,943	548,116	2.78%
Community, Recreation and Culture Services	7,111,619	6,858,878	6,495,063	5,794,312	252,741	3.68%
Meridian Centre	1,071,994	700,449	655,003	673,943	371,545	53.04%
Financial Management Services	3,847,336	3,768,034	3,679,406	3,272,034	79,302	2.10%
Corporate Support Services	6,164,504	5,891,793	5,816,517	5,573,180	272,711	4.63%
Contribution to Capital	1,000,000	1,751,000	1,553,000	1,641,000	-751,000	-42.89%
<b>Total City Departments and Elected Officials</b>	<b>86,714,524</b>	<b>83,785,943</b>	<b>77,842,518</b>	<b>75,935,434</b>	<b>2,928,581</b>	<b>3.50%</b>
Debt Repayment	15,630,984	14,814,087	14,305,066	13,577,101	816,897	5.51%
<b>Total City Expenditures</b>	<b>102,345,508</b>	<b>98,600,030</b>	<b>92,147,584</b>	<b>89,512,535</b>	<b>3,745,478</b>	<b>3.80%</b>
Non-Tax Revenues	-9,684,800	-10,704,500	-11,585,103	-11,369,376	1,019,700	-9.53%
<b>Total Net Expenditures</b>	<b>92,660,708</b>	<b>87,895,530</b>	<b>80,562,481</b>	<b>78,143,159</b>	<b>4,765,178</b>	<b>5.42%</b>

**City of St. Catharines****2021 Draft Operating Budget (excl. Outside Boards and Agencies)****Analysis of Budget Changes from 2020 to 2021**

<b>Changes</b>	<b>Amount</b>	<b>Oper Bud %</b>
<b>Base Budget Change</b>	<b>2,193,010</b>	<b>2.495%</b>
- includes increases of negotiated salary & benefits, utilities, and insurance		
<b>Mitigation Measures (Strategic and Incidental)</b>		
Reduction in Capital Program Funding	(1,917,000)	-2.181%
Change in Non-Tax Revenues (Vacancy Rebate Decrease, PIL Increase)	(285,000)	-0.324%
FS - Reduction in Communication Service Contracts	(218,953)	-0.249%
FS - Increase in WSIB Cost Recovery	(215,000)	-0.245%
FMS - HST Recoverable 2019/20	(150,000)	-0.171%
Reduction in Licenses and Permit Revenue (Clerks, Planning)	(136,000)	-0.155%
PBS - Increase in transfer from Building Code Reserve	(80,000)	-0.091%
FMS - Other Benefits Reduction	(75,000)	-0.085%
EFES - Reduction in Streetlighting Improvements	(75,000)	-0.085%
Reduction in building improvement and equipment investment	(59,030)	-0.067%
MW - Reduction in Trees - Rentals & Service Contracts	(45,000)	-0.051%
FS - Reduction in Fire Services Training and Education Costs	(40,000)	-0.046%
<b>Subtotal of Base Budget Change</b>	<b>(1,102,973)</b>	<b>-1.255%</b>
<b>Non-Discretionary Changes</b>		
Increase in Debenture Payments	816,897	0.929%
Service Contracts (IT & MW)	229,094	0.261%
EFES - BBA revenue loss due to closure Jan - Mar 2021	98,178	0.112%
FS Communication - CAD Revenue Reduction	72,646	0.083%
Non-Tax Revenue - Ontario Municipal Partnership Funding	64,200	0.073%
FMS Finance - Reduction in cost recovery from FOPAC	25,000	0.028%
<b>Subtotal of Non-Discretionary Changes</b>	<b>1,306,015</b>	<b>1.486%</b>
<b>COVID-19 Related Changes</b>		
Transfer to Parking Budget	1,250,000	1.422%
Investment Income & Penalty, Interest on Taxes Decline	945,000	1.075%
Additional Cost for Security & Cleaning	573,950	0.653%
Revenue Reduction in Arenas	516,700	0.588%
Other Revenue Decline (Supplemental Tax, POA, Planning & Tourism Revenue)	373,500	0.425%
Meridian Centre Budget Increase	353,485	0.402%
Other Revenue Reduction (LCS & MW)	100,000	0.114%
Revenue Reduction in Other Facilities	78,000	0.089%
CRCS SCCIP - Arts Development Fund (PAC Ticket Surcharge Reduction)	53,400	0.061%
<b>Subtotal of COVID-19 Increases</b>	<b>4,244,035</b>	<b>4.828%</b>
<b>Subtotal: Base Budget &amp; Non-Discretionary &amp; COVID-19 Related Changes</b>	<b>4,447,077</b>	<b>5.060%</b>
<b>Discretionary Changes</b>		
LCS - RIM Analyst & Computer Equipment Cost	103,101	0.117%
Building Improvement (Cemetery, Semour Hannah Complex)	65,000	0.074%
EFES Building Repairs - Study/Consulting Fees- Update Accessibility Audit	75,000	0.085%
MW Equipment Acquisitions - Equipment Reserve Provision	50,000	0.057%
Mayor & Council Office of the Mayor - Meetings-Gt Lakes Mayors	25,000	0.028%
<b>Subtotal of Discretionary Increases</b>	<b>318,101</b>	<b>0.362%</b>
<b>Total Net Expenditure Increase - City Departments Only (includes Non-Tax Revenues)</b>	<b>4,765,178</b>	<b>5.421%</b>

## City of St Catharines

## 2021 Operating Budget - Revenue

	2021 Budget	2020 Budget	\$ Change 2020 Budget	% Change 2020 Budget
<b>REVENUES:</b>				
Investment in CIP	(1,250,000)	(1,250,000)	0	0.00%
Tax Appeals and Write offs	(920,000)	(920,000)	0	0.00%
Commercial/Industrial Vacancy Rebate	(170,000)	(320,000)	150,000	(46.88%)
Supplemental Taxes	522,000	695,000	(173,000)	(24.89%)
Municipal Utilities	536,000	527,000	9,000	1.71%
Universities and Hospitals	700,000	676,000	24,000	3.55%
<b>Total Taxation Revenue (excl. Tax Levy)</b>	<b>(582,000)</b>	<b>(592,000)</b>	<b>10,000</b>	<b>(1.69%)</b>
Contributions from Other Governments	2,021,000	1,972,700	48,300	2.45%
Rents, Concessions, Franchises	38,000	41,000	(3,000)	(7.32%)
Fines	125,000	250,000	(125,000)	(50.00%)
Penalties and Interest	1,981,000	2,476,000	(495,000)	(19.99%)
Income from Investment Miscellaneous	4,899,000	5,354,000	(455,000)	(8.50%)
Revenue	54,800	54,800	0	0.00%
Transfer from Reserve/Surplus from prior year	1,148,000	1,148,000	0	0.00%
<b>Total Other Revenues</b>	<b>10,266,800</b>	<b>11,296,500</b>	<b>1,029,700</b>	<b>(9.12%)</b>
<b>Total REVENUES:</b>	<b>9,684,800</b>	<b>10,704,500</b>	<b>(1,019,700)</b>	<b>(9.53%)</b>

## City of St Catharines

## 2021 Operating Budget - Revenue

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	% Change 2020 Budget
<b>Other Taxation</b>					
Investment in CIP					
601.100.295 Investment in CIP	(1,250,000)	(1,250,000)	(1,200,000)	(1,100,000)	0.00%
<b>Total Investment in CIP</b>	<b>(1,250,000)</b>	<b>(1,250,000)</b>	<b>(1,200,000)</b>	<b>(1,100,000)</b>	<b>0.00%</b>
Tax Appeals and Write offs					
601.100.280 Adjustments-City	(800,000)	(800,000)	(1,203,316)	(1,276,147)	0.00%
601.105.280 Adjustments-USA	(120,000)	(120,000)	(157,924)	(167,663)	0.00%
<b>Total Tax Appeals and Write offs</b>	<b>(920,000)</b>	<b>(920,000)</b>	<b>(1,361,240)</b>	<b>(1,443,810)</b>	<b>0.00%</b>
Commercial/Industrial Vacancy Rebates					
601.100.250 Vacancy Rebates - City	(150,000)	(280,000)	(284,925)	(329,363)	(46.43%)
601.105.250 Vacancy Rebates - USA	(20,000)	(40,000)	(36,738)	(43,121)	(50.00%)
<b>Total Commercial/Industrial Vacancy Rebates</b>	<b>(170,000)</b>	<b>(320,000)</b>	<b>(321,663)</b>	<b>(372,484)</b>	<b>(46.88%)</b>
Supplemental Taxes					
601.100.230 Supplementals-City	469,000	625,000	814,296	871,196	(24.96%)
601.105.230 Supplementals - USA	53,000	70,000	109,246	107,133	(24.29%)
<b>Total Supplemental Taxes</b>	<b>522,000</b>	<b>695,000</b>	<b>923,542</b>	<b>978,329</b>	<b>(24.89%)</b>
Municipal Utilities					
602.105.000 Utility Tax-hydro/trans	297,000	285,000	292,256	287,078	4.21%
602.110.000 Utilities Taxes - Region	264,000	267,000	266,855	290,688	(1.12%)
602.115.000 Tax Rebates-Charities	(100,000)	(100,000)	(78,264)	(83,226)	0.00%
602.120.000 CNR - Right of Ways	75,000	75,000	75,404	75,372	0.00%
<b>Total Municipal Utilities</b>	<b>536,000</b>	<b>527,000</b>	<b>556,251</b>	<b>569,912</b>	<b>1.71%</b>
University and Hospitals					
604.100.000 Universities/Hospitals	700,000	676,000	676,102	668,356	3.55%
<b>Total University and Hospitals</b>	<b>700,000</b>	<b>676,000</b>	<b>676,102</b>	<b>668,356</b>	<b>3.55%</b>
<b>Total Taxation Revenue</b>	<b>(582,000)</b>	<b>(592,000)</b>	<b>(727,008)</b>	<b>(699,697)</b>	<b>(1.69%)</b>

ESTIMATE 2021

OTHER TAXATION

URBAN SERVICE AREA

LEVY FOR PROPERTIES WITHIN THE URBAN BOUNDARY FOR STREET LIGHTING, TRANSIT,  
(CONVENTIONAL, EXCLUDES PARATRANSIT).

TAX APPEALS AND WRITE-OFFS

THIS IS A GENERAL PROVISION FOR SUCCESSFUL ASSESSMENT APPEALS OF  
THE CURRENT VALUE REASSESSMENT.

COMMERCIAL /INDUSTRIAL VACANCY REBATES

<u>PROPERTY CLASS</u>	<u>REBATE RATE</u>
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COMMERCIAL	10% REBATE
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INDUSTRIAL	10% REBATE
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EFFECTIVE IN 2001 THERE WILL NO LONGER BE ANY RECOGNITION OF VACANT UNITS ON THE  
ASSESSMENT ROLL. ALL VACANT UNITS WILL BE CODED AS OCCUPIED AND TAXED AT  
THE FULL RATE. HOWEVER, A REBATE WILL BE PROVIDED.

ONUS ON PROPERTY OWNERS TO APPLY. APPLICATIONS ACCEPTED DURING YEAR  
AND UP TO FEBRUARY 28TH OF THE FOLLOWING YEAR.

TAXPAYERS HAVE RIGHT OF APPEAL TO ASSESSMENT REVIEW BOARD.



## City of St Catharines

## 2021 Operating Budget - Revenue

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	% Change 2020 Budget
<b>Contributions from Other Governments</b>					
<b>Payments in Lieu of Taxes</b>					
Canada					
610.100.000 Crown Properties	155,000	150,000	154,244	151,077	3.33%
<b>Total Canada</b>	<b>155,000</b>	<b>150,000</b>	<b>154,244</b>	<b>151,077</b>	<b>3.33%</b>
Canada Enterprises					
610.105.000 St Lawrence Seaway Auth	220,000	209,000	210,360	211,816	5.26%
<b>Total Canada Enterprises</b>	<b>220,000</b>	<b>209,000</b>	<b>210,360</b>	<b>211,816</b>	<b>5.26%</b>
Ontario					
610.200.000 Municipal Tax Assistance	530,000	435,000	519,151	515,022	21.84%
610.210.000 Liquor Control Board	10,000	8,500	9,926	8,051	17.65%
<b>Total Ontario</b>	<b>540,000</b>	<b>443,500</b>	<b>529,077</b>	<b>523,073</b>	<b>21.76%</b>
Ontario Enterprise					
610.300.000 Ontario Hydro	741,000	741,000	756,977	752,208	0.00%
<b>Total Ontario Enterprise</b>	<b>741,000</b>	<b>741,000</b>	<b>756,977</b>	<b>752,208</b>	<b>0.00%</b>
<b>Total Payment in Lieu</b>	<b>1,656,000</b>	<b>1,543,500</b>	<b>1,650,658</b>	<b>1,638,174</b>	<b>7.29%</b>
Ontario Grants					
610.401.000 Ont Mun Partnership Fund	365,000	429,200	504,900	593,900	-14.96%
610.420.801 Provincial Grant	0	0	0	0	0.00%
<b>Total Ontario Grants</b>	<b>365,000</b>	<b>429,200</b>	<b>504,900</b>	<b>593,900</b>	<b>-14.96%</b>
<b>Total Payments from Other Governments</b>	<b>2,021,000</b>	<b>1,972,700</b>	<b>2,155,558</b>	<b>2,232,074</b>	<b>2.45%</b>

ESTIMATE 2021

CONTRIBUTIONS FROM OTHER GOVERNMENTS

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**REVENUE ACCOUNT**

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PAYMENT IN LIEU OF TAXES (P.I.L.)

PER THE FEBRUARY 5, 1998 CORRESPONDENCE FROM THE ASSISTANT DEPUTY MINISTER OF PROPERTY ASSESSMENT, "MUNICIPALITIES WILL BE ABLE TO MAINTAIN THE STATUS QUO FOR SHARING OF P.I.L.S., BASED ON EDUCATION TAX RATES. THE GOVERNMENT WILL CONTINUE TO REVIEW FAIRNESS AND IMPACTS OF LOWER TIER MUNICIPALITIES SHARING SCHOOL BOARD P.I.L.S. FOR FUTURE YEARS". THE IMPACT OF THIS STATEMENT IS, THE CITY IS ALLOWED TO RETAIN \$767,302 (2021) IN P.I.L. REVENUE.

ONTARIO GRANTS

ONTARIO MUNICIPAL PARTNERSHIP FUND (OMPF)

THE CITY IS ANTICIPATING THAT THE 2021 OMPF ALLOCATION WILL BE FURTHER REDUCED BY 15% AS PER PREVIOUS YEARS.

## City of St Catharines

## 2021 Operating Budget - Revenue

	2021 Budget	2020 Budget	2020 Actuals	2018 Actuals	2017 Actuals	% Change 2020 Budget
Rents, Concessions, Franchises						
620.100.000 Sundry City Properties	38,000	41,000	29,114	31,950	36,720	-7.32%
<b>Total Rents, Concessions, Franchises</b>	<b>38,000</b>	<b>41,000</b>	<b>29,114</b>	<b>31,950</b>	<b>36,720</b>	<b>-7.32%</b>
Fines						
625.110.000 POA revenue sharing	125,000	250,000	66,753	105,177	61,894	-50.00%
<b>Total Fines</b>	<b>125,000</b>	<b>250,000</b>	<b>66,753</b>	<b>105,177</b>	<b>61,894</b>	<b>-50.00%</b>
Penalties and Interest on Taxes						
635.100.000 Interest on Arrears Tax	1,040,000	1,300,000	658,582	1,343,011	1,489,277	-20.00%
635.105.000 Penalty on Current Tax	920,000	1,150,000	573,216	1,164,522	1,126,447	-20.00%
636.100.000 Interest -Vailtech AR	21,000	26,000	18,321	27,448	16,182	-19.23%
<b>Total Penalties and Interest on Taxes</b>	<b>1,981,000</b>	<b>2,476,000</b>	<b>1,250,119</b>	<b>2,534,981</b>	<b>2,631,906</b>	<b>-19.99%</b>
Income from Investments						
640.100.000 Interest Income - Banks	420,000	750,000	637,940	870,748	517,006	-44.00%
640.106.448 Transfer to Reserve	0	0	-60,266	-71,781	-36,160	0.00%
640.106.449 Transfr to Oblig Reserves	0	0	-144,645	-126,091	-48,208	0.00%
640.106.804 Income from Investments	451,000	500,000	425,145	748,932	464,370	-9.80%
640.111.448 Transfer to Reserve	0	0	0	-1,750,217	-4,100,000	0.00%
640.111.804 Investment Income	4,028,000	4,104,000	3,655,574	5,245,277	7,629,876	-1.85%
<b>Total Income from Investments</b>	<b>4,899,000</b>	<b>5,354,000</b>	<b>4,513,748</b>	<b>4,916,868</b>	<b>4,426,884</b>	<b>-8.50%</b>
Miscellaneous Revenue						
650.100.000 Tile Drain Loans - Levy	0	0	16	0	0	0.00%
650.110.000 Discount Earned	4,500	4,500	1,688	4,976	6,241	0.00%
650.115.000 Public Telephones	300	300	8	274	375	0.00%
650.130.000 Miscellaneous Rev-general	50,000	50,000	4,254	1,140,773	85,905	0.00%
<b>Total Miscellaneous Revenue</b>	<b>54,800</b>	<b>54,800</b>	<b>5,966</b>	<b>1,146,023</b>	<b>92,521</b>	<b>0.00%</b>

ESTIMATE 2021

PROVINCIAL OFFENSES ACT REVENUE SHARING

THE PROVINCIAL OFFENSES ACT REVENUE REFLECTS THE CITY'S SHARE OF POA REVENUE. THE PROVINCIAL OFFENCES COURT WAS DOWNLOADED TO THE MUNICIPAL LEVEL IN 2000 AND THE REGION ACTS AS THE AGENT. THE NET REVENUE IS SHARED BETWEEN THE MUNICIPALITIES AND THE REGION, WHEREBY THE MUNICIPALITIES RECEIVE 50% AND THE REGION RECEIVES 50%. THE REVENUE IS GENERATED THROUGH INSPECTIONS, NRP TRAFFIC AND MUNICIPAL BY LAWS.

HYDRO INC. INVESTMENT

THE CITY HOLDS ONE (1) NOTE RECEIVABLE FROM ST. CATHARINES HYDRO INC. THE INTEREST PAID ON THIS NOTE IS \$554,000.

INTEREST ON NOTE FROM ST. CATHARINES HYDRO INC.	\$554,000
DIVIDENDS FROM ALECTRA UTILITIES (ESTIMATED)	3,474,000
	<u>\$4,028,000</u>

## City of St Catharines

## 2021 Operating Budget - Expenditures by Department, Board or Committee

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Office of Mayor and Members of Council	860,335	829,662	796,861	699,206	30,673	3.70%
Grants and Committees	21,000	21,000	20,480	10,192	0	0.00%
<b>City Departments</b>						
<b>COVID-19</b>	1,673,000				1,673,000	100.00%
CAO	1,817,339	1,751,636	1,366,414	1,234,205	65,703	3.75%
Legal Services and Clerks	1,766,438	1,667,751	1,653,585	1,464,715	98,687	5.92%
Planning and Building Services	2,347,156	2,364,661	1,590,174	1,331,568	-17,505	-0.74%
Fire Services	26,578,475	26,250,428	25,004,493	24,808,536	328,047	1.25%
Economic Development & Tourism	1,347,663	1,321,580	1,091,542	1,063,184	26,083	1.97%
Engineering, Facilities and Environmental Services	10,831,459	10,880,981	9,967,480	10,106,416	-49,522	-0.46%
Municipal Works	20,276,206	19,728,090	18,152,500	18,262,943	548,116	2.78%
Community, Recreation and Culture Services	7,111,619	6,858,878	6,495,063	5,794,312	252,741	3.68%
Meridian Centre	1,071,994	700,449	655,003	673,943	371,545	53.04%
Financial Management Services	3,847,336	3,768,034	3,679,406	3,272,034	79,302	2.10%
Corporate Support Services	6,164,504	5,891,793	5,816,517	5,573,180	272,711	4.63%
Contribution to Capital	1,000,000	1,751,000	1,553,000	1,641,000	-751,000	-42.89%
<b>Total City Departments and Elected Officials</b>	<b>86,714,524</b>	<b>83,785,943</b>	<b>77,842,518</b>	<b>75,935,434</b>	<b>2,928,581</b>	<b>3.50%</b>
Debt Repayment	15,630,984	14,814,087	14,305,066	13,577,101	816,897	5.51%
<b>Total City Expenditures</b>	<b>102,345,508</b>	<b>98,600,030</b>	<b>92,147,584</b>	<b>89,512,535</b>	<b>3,745,478</b>	<b>3.80%</b>

**City of St Catharines**

**2021 Operating Budget - Expenditures by Department, Board or Committee**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Office of Mayor and Members of Council							
Office of the Mayor (p. 13)	400,112	369,890	357,459	313,818	292,462	30,222	8.17%
City Council (p. 15)	326,196	315,905	302,619	271,884	262,817	10,291	3.26%
Other Council Expenses (p. 16)	73,777	75,867	72,095	59,046	96,003	-2,090	-2.75%
General City Memberships (p. 18)	31,250	31,650	25,836	29,368	27,955	-400	-1.26%
Council Messages (p. 19)	4,700	4,700	3,453	4,841	6,046	0	0.00%
Council Plans/Studies (p. 20)	10,000	10,000	10,000	2,152	3,398	0	0.00%
Civic Receptions (p. 21)	5,300	12,650	16,399	9,097	8,403	-7,350	-58.10%
Civic Celebrations (p. 22)	9,000	9,000	9,000	9,000	0	0	0.00%
<b>Total Office of Mayor and Members of Council</b>	<b>860,335</b>	<b>829,662</b>	<b>796,861</b>	<b>699,206</b>	<b>697,084</b>	<b>30,673</b>	<b>3.70%</b>

## ESTIMATE 2021

EXPENDITURE ACCOUNT		2021 BUDGET
703.115		
<b><u>CIVIC RECEPTIONS</u></b> (2020 - \$12,650)		
CANADA DAY		\$30,000
HOLIDAY CELEBRATIONS		20,000
ATHLETE/SPORTSPERSON OF YEAR		600
NEW YEARS EVE LEVY		3,000
MAYOR'S POETRY CONTEST		200
CIVIC CAROL SING		1,500
CIVIC PROJECT FUND FUNDING - CANADA DAY/ HOLIDAY CELEBRATION (2020 - \$50,000)		(50,000)
		<b><u>\$5,300</u></b>
703.116		
<b><u>CIVIC CELEBRATIONS</u></b> (2020 - \$9,000)		
LIONS CLUB OF MERRITTON		\$15,000
LIONS CLUB OF PORT DALHOUSIE		8,000
CIVIC PROJECT FUND FUNDING (2020 - \$14,000)		(14,000)
		<b><u>\$9,000</u></b>

**City of St Catharines**  
**Office of the Mayor**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
701.100.001 Salaries/Wages-Regular	178,722	174,233	135,613	142,592	128,332	4,489	2.58%
701.100.002 Salaries/Wages-Overtime	0	0	539	0	0	0	0.00%
701.100.003 Salaries/Wages-Ext Svce	80,140	78,920	98,956	67,803	73,870	1,220	1.55%
701.100.006 Sick Pay	0	0	2,851	292	0	0	0.00%
701.100.007 Holiday/Vacation Pay	0	0	11,035	12,313	4,374	0	0.00%
701.100.009 Doctors Appointments	0	0	94	0	0	0	0.00%
<b>Total Salaries and Wages</b>	<b>258,862</b>	<b>253,153</b>	<b>249,088</b>	<b>223,000</b>	<b>206,576</b>	<b>5,709</b>	<b>2.26%</b>
<b>Benefits</b>							
701.100.030 Pensions	44,140	42,924	36,436	32,690	30,729	1,216	2.83%
701.100.031 Other Benefits	19,712	18,100	15,070	13,686	13,007	1,612	8.91%
701.100.032 Workers Compensation	5,286	4,704	4,326	4,211	3,715	582	12.37%
701.100.033 Employment Insurance	2,577	2,359	2,296	2,294	2,217	218	9.24%
<b>Total Benefits</b>	<b>71,715</b>	<b>68,087</b>	<b>58,128</b>	<b>52,881</b>	<b>49,668</b>	<b>3,628</b>	<b>5.33%</b>
<b>Equipment Operations</b>							
701.100.067 Car Allowance/Mileage	14,600	14,600	16,233	12,920	15,189	0	0.00%
<b>Total Equipment Operations</b>	<b>14,600</b>	<b>14,600</b>	<b>16,233</b>	<b>12,920</b>	<b>15,189</b>	<b>0</b>	<b>0.00%</b>
<b>Office and Related Expenses</b>							
701.100.303 Courier Charges	0	20	0	0	4	-20	-100.00%
701.100.304 Postage	400	400	258	546	412	0	0.00%
701.100.306 Cellular Phones	1,950	1,950	3,997	1,997	1,804	0	0.00%
701.100.307 Printing	1,250	1,500	536	1,188	1,665	-250	-16.67%
701.100.310 Office Supplies	700	1,000	592	600	594	-300	-30.00%
701.100.312 Books and Publications	0	0	159	0	0	0	0.00%
701.100.314 Software	585	1,200	147	0	0	-615	-51.25%
701.100.323 Internet Charges	550	550	518	556	530	0	0.00%
701.100.330 Furniture/Equipment NTCA	0	500	0	0	0	-500	-100.00%
<b>Total Office and Related Expenses</b>	<b>5,435</b>	<b>7,120</b>	<b>6,207</b>	<b>4,887</b>	<b>5,009</b>	<b>-1,685</b>	<b>-23.67%</b>
<b>Other Service Charges</b>							
701.100.400 Travelling	250	200	292	99	183	50	25.00%
701.100.401 Conferences/Conventions	4,500	5,300	5,341	1,409	677	-800	-15.09%
701.100.402 Training	0	0	229	0	0	0	0.00%
701.100.404 Meetings-Gt Lakes Mayors	30,000	5,000	4,470	1,110	3,946	25,000	500.00%



## City of St Catharines

## Office of the Mayor

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
701.100.405 Subscriptions/Memb'ships	950	1,330	1,422	1,074	961	-380	-28.57%
701.100.433 CC Programs	4,000	5,000	3,842	5,830	4,704	-1,000	-20.00%
701.100.446 Government Relations	0	1,000	0	1,883	21	-1,000	-100.00%
701.100.450 Miscellaneous	500	500	549	172	496	0	0.00%
701.100.451 Business Expenses	3,500	2,500	3,695	5,491	2,541	1,000	40.00%
701.100.457 Community Engagement	3,300	3,600	2,963	3,062	2,491	-300	-8.33%
701.100.458 LUMCO Expenses	2,500	2,500	5,000	0	0	0	0.00%
<b>Total Other Service Charges</b>	<b>49,500</b>	<b>26,930</b>	<b>27,803</b>	<b>20,130</b>	<b>16,020</b>	<b>22,570</b>	<b>83.81%</b>
<b>Total Expenditures</b>	<b>400,112</b>	<b>369,890</b>	<b>357,459</b>	<b>313,818</b>	<b>292,462</b>	<b>30,222</b>	<b>8.17%</b>
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Net Expenditures</b>	<b>400,112</b>	<b>369,890</b>	<b>357,459</b>	<b>313,818</b>	<b>292,462</b>	<b>30,222</b>	<b>8.17%</b>

## City of St Catharines

## City Council

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Salaries and Wages							
701.105.000 City Council	0	0	0	0	262,817	0	0.00%
701.106.001 Salaries/Wages Regular	307,586	298,627	283,567	247,451	0	8,959	3.00%
<b>Total Salaries and Wages</b>	<b>307,586</b>	<b>298,627</b>	<b>283,567</b>	<b>247,451</b>	<b>262,817</b>	<b>8,959</b>	<b>3.00%</b>
Benefits							
701.106.030 Pensions	12,237	11,081	10,288	8,512	0	1,156	10.43%
701.106.031 Other Benefits	6,373	6,197	5,530	4,686	0	176	2.84%
<b>Total Benefits</b>	<b>18,610</b>	<b>17,278</b>	<b>15,818</b>	<b>13,198</b>	<b>0</b>	<b>1,332</b>	<b>7.71%</b>
Equipment Operations							
701.106.067 Car Allowance/Mileage	0	0	3,234	2,473	0	0	0.00%
<b>Total Equipment Operations</b>	<b>0</b>	<b>0</b>	<b>3,234</b>	<b>2,473</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
Other Service Charges							
701.106.450 Miscellaneous	0	0	0	8,762	0	0	0.00%
<b>Total Other Service Charges</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,762</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Expenditures</b>	<b>326,196</b>	<b>315,905</b>	<b>302,619</b>	<b>271,884</b>	<b>262,817</b>	<b>10,291</b>	<b>3.26%</b>
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Net Expenditures</b>	<b>326,196</b>	<b>315,905</b>	<b>302,619</b>	<b>271,884</b>	<b>262,817</b>	<b>10,291</b>	<b>3.26%</b>

**City of St Catharines**  
**Other Council Expenses**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Salaries and Wages							
701.110.001 Council Extra Services	0	0	1,818	2,663	0	0	0.00%
701.110.003 Sergeant at Arms	3,431	3,504	0	83	4,505	-73	-2.08%
<b>Total Salaries and Wages</b>	<b>3,431</b>	<b>3,504</b>	<b>1,818</b>	<b>2,746</b>	<b>4,505</b>	<b>-73</b>	<b>-2.08%</b>
Benefits							
701.110.030 Pensions	248	223	129	359	0	25	11.21%
701.110.031 Other Benefits	317	276	166	291	0	41	14.86%
701.110.032 Workers Compensation	120	111	58	86	0	9	8.11%
701.110.033 Employment Insurance	76	72	38	47	0	4	5.56%
<b>Total Benefits</b>	<b>761</b>	<b>682</b>	<b>391</b>	<b>783</b>	<b>0</b>	<b>79</b>	<b>11.58%</b>
Equipment Operations							
701.110.053 Service Contracts	0	0	5,214	7,938	1,985	0	0.00%
<b>Total Equipment Operations</b>	<b>0</b>	<b>0</b>	<b>5,214</b>	<b>7,938</b>	<b>1,985</b>	<b>0</b>	<b>0.00%</b>
Contracts							
701.110.200 Contract-Org'l Effective	0	0	0	0	30,000	0	0.00%
701.110.205 Security	2,000	2,000	346	0	0	0	0.00%
<b>Total Contracts</b>	<b>2,000</b>	<b>2,000</b>	<b>346</b>	<b>0</b>	<b>30,000</b>	<b>0</b>	<b>0.00%</b>
Office and Related Expenses							
701.110.302 Insurance-Accid'l death	3,610	3,681	3,574	3,574	3,371	-71	-1.93%
701.110.303 Courier Charges	0	0	17	13	13	0	0.00%
701.110.306 Cellular Phones	10,800	10,800	6,515	7,423	11,192	0	0.00%
701.110.307 Printing	175	250	68	52	689	-75	-30.00%
701.110.310 Office Supplies	200	500	944	96	838	-300	-60.00%
701.110.314 Software	0	500	0	275	367	-500	-100.00%
701.110.323 Internet charges	4,000	6,000	3,339	4,416	5,036	-2,000	-33.33%
<b>Total Office and Related Expenses</b>	<b>18,785</b>	<b>21,731</b>	<b>14,457</b>	<b>15,849</b>	<b>21,506</b>	<b>-2,946</b>	<b>-13.56%</b>
Other Service Charges							
701.110.401 Conferences/Conventions	16,000	15,000	11,718	7,079	10,323	1,000	6.67%
701.110.405 Subscriptions/Memberships	250	400	217	339	92	-150	-37.50%
701.110.417 Consulting-Tele Townhall	9,050	9,050	7,221	8,951	8,213	0	0.00%
701.110.433 Women in Gov't Init'ive	0	0	139	1,000	0	0	0.00%
701.110.446 Integrity Commissioner	5,000	5,000	18,448	0	0	0	0.00%
701.110.450 Council Meeting Amenities	5,000	5,000	4,063	3,540	8,673	0	0.00%

**City of St Catharines**  
**Other Council Expenses**  
**2021 Operating Budget - Expenditures by Object**

	2021	2020	2019	2018	2017	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
701.110.461 City Awards/Gifts/Etc	7,500	7,500	6,338	7,386	7,839	0	0.00%
701.110.462 Expenses-Elected Official	6,000	6,000	1,864	3,435	2,867	0	0.00%
<b>Total Other Service Charges</b>	<b>48,800</b>	<b>47,950</b>	<b>50,008</b>	<b>31,730</b>	<b>38,007</b>	<b>850</b>	<b>1.77%</b>
<b>Total Expenditures</b>	<b>73,777</b>	<b>75,867</b>	<b>72,234</b>	<b>59,046</b>	<b>96,003</b>	<b>-2,090</b>	<b>-2.75%</b>
Revenue							
701.110.803 Other Grants	0	0	-139	0	0	0	0.00%
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>-139</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>-139</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Net Expenditures</b>	<b>73,777</b>	<b>75,867</b>	<b>72,095</b>	<b>59,046</b>	<b>96,003</b>	<b>-2,090</b>	<b>-2.75%</b>

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## City of St Catharines

## Council Messages

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Office and Related Expenses							
701.120.000 Council Messages	4,700	4,700	3,453	4,841	6,046	0	0.00%
<b>Total Office and Related Expenses</b>	<b>4,700</b>	<b>4,700</b>	<b>3,453</b>	<b>4,841</b>	<b>6,046</b>	<b>0</b>	<b>0.00%</b>
Total Expenditures	4,700	4,700	3,453	4,841	6,046	0	0.00%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	4,700	4,700	3,453	4,841	6,046	0	0.00%

**City of St Catharines**  
**Council Plans/Studies**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Materials							
701.125.101 Corporate Plan	10,000	10,000	10,000	2,152	3,398	0	0.00%
<b>Total Materials</b>	10,000	10,000	10,000	2,152	3,398	0	0.00%
Office and Related Expenses							
701.125.100 Long Term Strategic Plan	0	0	28,222	0	0	0	0.00%
<b>Total Office and Related Expenses</b>	0	0	28,222	0	0	0	0.00%
Total Expenditures	10,000	10,000	38,222	2,152	3,398	0	0.00%
Transfer from Reserve							
701.125.900 Transfer from Reserve	0	0	-28,222	0	0	0	0.00%
<b>Total Transfer from Reserve</b>	0	0	-28,222	0	0	0	0.00%
Total Revenue	0	0	-28,222	0	0	0	0.00%
Total Net Expenditures	10,000	10,000	10,000	2,152	3,398	0	0.00%

## City of St Catharines

## Civic Receptions

## 2021 Operating Budget - Expenditures by Object

		2021	2020	2019	2018	2017	\$ Change	% Change
		Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
Object of Expenditure								
Materials								
703.114.135	Community Development	0	0	0	61,317	68,573	0	0.00%
<b>Total Materials</b>		0	0	0	61,317	68,573	0	0.00%
Other Service Charges								
703.115.000	Civic Receptions	55,300	14,150	80,463	0	0	41,150	290.81%
<b>Total Other Service Charges</b>		55,300	14,150	80,463	0	0	41,150	290.81%
<b>Total Expenditures</b>		55,300	14,150	80,463	61,317	68,573	41,150	290.81%
Revenue								
703.114.800	Miscellaneous Revenue	0	-1,500	0	-2,220	-2,170	1,500	-100.00%
703.114.802	Federal Grants	0	0	-14,064	0	-8,000	0	0.00%
<b>Total Revenue</b>		0	-1,500	-14,064	-2,220	-10,170	1,500	-100.00%
Transfer from Reserve								
703.114.900	Transfer from Reserve	-50,000	0	-50,000	-50,000	-50,000	-50,000	0.00%
<b>Total Transfer from Reserve</b>		-50,000	0	-50,000	-50,000	-50,000	-50,000	0.00%
<b>Total Revenue</b>		-50,000	-1,500	-64,064	-52,220	-60,170	-48,500	3,233.33%
<b>Total Net Expenditures</b>		5,300	12,650	16,399	9,097	8,403	-7,350	-58.10%



## City of St Catharines

## Civic Celebrations

## 2021 Operating Budget - Expenditures by Object

		2021	2020	2019	2018	2017	\$ Change	% Change
		Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
Object of Expenditure								
Materials								
703.117.135	Community Development	0	0	0	0	14,000	0	0.00%
<b>Total Materials</b>		0	0	0	0	14,000	0	0.00%
Other Service Charges								
703.116.000	Civic Celebrations	23,000	23,000	23,000	23,000	0	0	0.00%
<b>Total Other Service Charges</b>		23,000	23,000	23,000	23,000	0	0	0.00%
Total Expenditures		23,000	23,000	23,000	23,000	14,000	0	0.00%
Transfer from Reserve								
703.117.900	Transfer from Reserve	-14,000	-14,000	-14,000	-14,000	-14,000	0	0.00%
<b>Total Transfer from Reserve</b>		-14,000	-14,000	-14,000	-14,000	-14,000	0	0.00%
Total Revenue		-14,000	-14,000	-14,000	-14,000	-14,000	0	0.00%
Total Net Expenditures		9,000	9,000	9,000	9,000	0	0	0.00%

**City of St Catharines**

**2021 Operating Budget - Expenditures by Department, Board or Committee**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Grants and Committees							
Grants	5,000	5,000	2,868	5,000	0	0	0.00%
Advisory Comm for Youth	3,000	3,000	3,043	2,900	1,606	0	0.00%
Accessibility Committee	3,000	3,000	4,091	331	1,825	0	0.00%
Clean City Committee	10,000	10,000	10,478	1,961	0	0	0.00%
<b>Total Grants and Committees</b>	<b>21,000</b>	<b>21,000</b>	<b>20,480</b>	<b>10,192</b>	<b>3,450</b>	<b>0</b>	<b>0.00%</b>

**City of St Catharines**

**2021 Operating Budget - Expenditures by Department, Board or Committee**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
COVID-19							
COVID-19 (p. 26)	1,673,000	0	0	0	0	1,673,000	0.00%
<b>Total COVID-19</b>	<b>1,673,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,673,000</b>	<b>0.00%</b>

ESTIMATE 2021

COVID-19

EXPENDITURE ACCOUNT		2021 BUDGET
710.201	<b><u>COVID-19</u></b>	
	<u>104 - GENERAL SUPPLIES</u>	
	HAND SANITIZER & WIPES	\$66,000
	PPE MASKS	63,000
	PPE ADDITIONAL REUSABLE MASKS FOR STAFF	9,000
		<u>\$138,000</u>
	<u>109 - SAFETY EQUIPMENT</u>	
	COVID-19 SIGNAGE	<u>\$12,000</u>
	<u>150 - CLEANING SERVICES</u>	
	(2) CONTRACTED CUSTODIANS	<u>\$153,000</u>
	<u>205 - CONTRACT-SECURITY</u>	
	SECURITY AT PUBLIC BEACHES	<u>\$120,000</u>

## City of St Catharines

## COVID-19

## 2021 Operating Budget - Expenditures by Object

		2021	2020	2019	2018	2017	\$ Change	% Change
		Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
<b>Object of Expenditure</b>								
<b>Materials</b>								
710.201.104	General Supplies	138,000	0	0	0	0	138,000	0.00%
710.201.109	Safety Equipment	12,000	0	0	0	0	12,000	0.00%
<b>Total Materials</b>		150,000	0	0	0	0	150,000	0.00%
<b>Building and Maintenance</b>								
710.201.150	Cleaning Services	153,000	0	0	0	0	153,000	0.00%
<b>Total Building and Maintenance</b>		153,000	0	0	0	0	153,000	0.00%
<b>Contracts</b>								
710.201.205	Contract-Security	120,000	0	0	0	0	120,000	0.00%
<b>Total Contracts</b>		120,000	0	0	0	0	120,000	0.00%
<b>Other Service Charges</b>								
710.201.449	TRFR to Parking Budget	1,250,000	0	0	0	0	1,250,000	0.00%
<b>Total Other Service Charges</b>		1,250,000	0	0	0	0	1,250,000	0.00%
<b>Total Expenditures</b>		1,673,000	0	0	0	0	1,673,000	0.00%
<b>Total Revenue</b>								
<b>Total Revenue</b>		0	0	0	0	0	0	0.00%
<b>Total Net Expenditures</b>		1,673,000	0	0	0	0	1,673,000	0.00%

## City of St Catharines

## 2021 Operating Budget - Expenditures by Department, Board or Committee

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
CAO							
CAO's Office (p. 28)	996,433	962,423	747,189	655,578	827,640	34,010	3.53%
Communications (p. 30)	384,657	368,291	309,848	336,376	377,696	16,366	4.44%
Print Centre (p. 32)	303,524	284,482	257,900	227,732	203,869	19,042	6.69%
Emergency Planning (p. 34)	132,725	136,440	51,477	14,519	8,196	-3,715	-2.72%
<b>Total CAO</b>	<b>1,817,339</b>	<b>1,751,636</b>	<b>1,366,414</b>	<b>1,234,205</b>	<b>1,417,401</b>	<b>65,703</b>	<b>3.75%</b>

## City of St Catharines

## CAO's Office

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Salaries and Wages							
702.100.001 Salaries/Wages-Regular	700,609	688,243	529,127	619,781	641,669	12,366	1.80%
702.100.002 Salaries/Wages-Over	0	0	1,597	968	0	0	0.00%
702.100.003 Salaries/Wages-Extra Serv	77,500	59,703	3,294	0	0	17,797	29.81%
702.100.006 Sick Pay	0	0	4,683	3,236	0	0	0.00%
702.100.007 Holiday/Vacation Pay	0	0	96,883	63,183	3,652	0	0.00%
702.100.009 Doctor's Appointments	0	0	985	412	0	0	0.00%
<b>Total Salaries and Wages</b>	<b>778,109</b>	<b>747,946</b>	<b>636,569</b>	<b>687,580</b>	<b>645,321</b>	<b>30,163</b>	<b>4.03%</b>
Benefits							
702.100.030 Pensions	110,380	106,861	89,678	77,398	87,639	3,519	3.29%
702.100.031 Other Benefits	66,583	65,048	55,446	40,884	58,260	1,535	2.36%
702.100.032 Workers Compensation	18,020	14,474	11,800	9,771	10,763	3,546	24.50%
702.100.033 Employment Insurance	8,002	6,019	5,295	5,493	5,210	1,983	32.95%
<b>Total Benefits</b>	<b>202,985</b>	<b>192,402</b>	<b>162,219</b>	<b>133,546</b>	<b>161,872</b>	<b>10,583</b>	<b>5.50%</b>
Equipment Operations							
702.100.053 Service Contracts	2,450	1,300	1,216	0	0	1,150	88.46%
702.100.067 Car Allowance/Mileage	13,500	13,400	10,841	8,825	10,127	100	0.75%
<b>Total Equipment Operations</b>	<b>15,950</b>	<b>14,700</b>	<b>12,057</b>	<b>8,825</b>	<b>10,127</b>	<b>1,250</b>	<b>8.50%</b>
Office and Related Expenses							
702.100.306 Cellular Phones	2,200	2,150	1,862	402	639	50	2.33%
702.100.307 Printing	125	125	383	8	6	0	0.00%
702.100.310 Office Supplies	500	950	404	658	779	-450	-47.37%
702.100.314 Computer Software	385	0	0	0	0	385	0.00%
702.100.323 Internet Charges	0	0	78	187	368	0	0.00%
702.100.330 Furniture/Equipment NTCA	0	0	53	0	0	0	0.00%
<b>Total Office and Related Expenses</b>	<b>3,210</b>	<b>3,225</b>	<b>2,780</b>	<b>1,255</b>	<b>1,792</b>	<b>-15</b>	<b>-0.47%</b>
Properties							
702.100.350 Office Equipmt/Furniture	0	0	1,342	0	0	0	0.00%
<b>Total Properties</b>	<b>0</b>	<b>0</b>	<b>1,342</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
Other Service Charges							
702.100.400 TRAVELLING	0	0	70	0	0	0	0.00%
702.100.401 Conferences/Conventions	6,800	11,800	4,680	2,381	1,940	-5,000	-42.37%
702.100.402 Training	1,100	1,100	229	0	0	0	0.00%

## City of St Catharines

## CAO's Office

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
702.100.405 Subscriptions/Memb'ships	2,710	2,650	1,825	1,650	2,743	60	2.26%
702.100.417 Consulting-CAO search	0	0	210,074	27,852	0	0	0.00%
702.100.433 Accessibility Programs	0	0	0	0	3,092	0	0.00%
702.100.450 Miscellaneous	500	500	324	315	249	0	0.00%
702.100.451 Business Expenses	1,100	1,100	792	551	504	0	0.00%
<b>Total Other Service Charges</b>	<b>12,210</b>	<b>17,150</b>	<b>217,994</b>	<b>32,749</b>	<b>8,528</b>	<b>-4,940</b>	<b>-28.80%</b>
<b>Total Expenditures</b>	<b>1,012,464</b>	<b>975,423</b>	<b>1,032,961</b>	<b>863,955</b>	<b>827,640</b>	<b>37,041</b>	<b>3.80%</b>
Revenue							
702.100.801 Provincial Grant	0	0	-210,074	0	0	0	0.00%
702.100.815 Hydro Recoverable	-16,031	-13,000	-75,698	-13,596	0	-3,031	23.32%
<b>Total Revenue</b>	<b>-16,031</b>	<b>-13,000</b>	<b>-285,772</b>	<b>-13,596</b>	<b>0</b>	<b>-3,031</b>	<b>23.32%</b>
Transfer from Reserve							
702.100.900 Transfer from Reserve	0	0	0	-194,781	0	0	0.00%
<b>Total Transfer from Reserve</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-194,781</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Revenue</b>	<b>-16,031</b>	<b>-13,000</b>	<b>-285,772</b>	<b>-208,377</b>	<b>0</b>	<b>-3,031</b>	<b>23.32%</b>
<b>Total Net Expenditures</b>	<b>996,433</b>	<b>962,423</b>	<b>747,189</b>	<b>655,578</b>	<b>827,640</b>	<b>34,010</b>	<b>3.53%</b>



## City of St Catharines

## Communications

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
702.120.001 Salaries/Wages-Regular	217,274	213,551	175,188	187,543	201,030	3,723	1.74%
702.120.002 Salaries/Wages-overtime	0	0	968	477	0	0	0.00%
702.120.003 Salaries/Wages - Extra	31,537	30,980	32,928	32,526	23,059	557	1.80%
702.120.006 Sick Pay	0	0	1,445	2,463	0	0	0.00%
702.120.007 Holiday/Vacation Pay	1,256	1,234	19,893	18,529	3,159	22	1.78%
702.120.009 Doctor's Appointments	0	0	688	87	0	0	0.00%
<b>Total Salaries and Wages</b>	<b>250,067</b>	<b>245,765</b>	<b>231,110</b>	<b>241,625</b>	<b>227,248</b>	<b>4,302</b>	<b>1.75%</b>
<b>Benefits</b>							
702.120.030 Pensions	37,650	37,509	31,664	30,818	29,935	141	0.38%
702.120.031 Other Benefits	31,100	23,203	16,733	17,545	16,767	7,897	34.03%
702.120.032 Workers Compensation	9,723	8,260	7,170	7,875	7,044	1,463	17.71%
702.120.033 Employment Insurance	4,917	4,294	3,969	4,404	3,693	623	14.51%
<b>Total Benefits</b>	<b>83,390</b>	<b>73,266</b>	<b>59,536</b>	<b>60,642</b>	<b>57,439</b>	<b>10,124</b>	<b>13.82%</b>
<b>Equipment Operations</b>							
702.120.053 Service Contracts	86,450	84,510	69,286	42,615	50,511	1,940	2.30%
702.120.067 Car Allowance/Mileage	300	300	165	208	167	0	0.00%
<b>Total Equipment Operations</b>	<b>86,750</b>	<b>84,810</b>	<b>69,451</b>	<b>42,823</b>	<b>50,678</b>	<b>1,940</b>	<b>2.29%</b>
<b>Office and Related Expenses</b>							
702.120.306 Cell Phone	2,000	2,000	1,781	1,639	1,679	0	0.00%
702.120.307 Printing and distribution	600	600	558	387	440	0	0.00%
702.120.309 Advertising	17,500	17,000	5,827	13,090	21,298	500	2.94%
702.120.310 Office Supplies	250	250	176	159	184	0	0.00%
702.120.323 Internet Charges	0	0	0	0	694	0	0.00%
702.120.330 Equipment/Furniture NTCA	500	1,000	0	0	0	-500	-50.00%
<b>Total Office and Related Expenses</b>	<b>20,850</b>	<b>20,850</b>	<b>8,342</b>	<b>15,275</b>	<b>24,295</b>	<b>0</b>	<b>0.00%</b>
<b>Other Service Charges</b>							
702.120.401 Conferences/Conventions	1,800	1,800	1,598	1,273	1,509	0	0.00%
702.120.417 Study/Consulting Fees	0	0	0	0	15,000	0	0.00%
702.120.438 Remuneration-Town Crier	1,500	1,500	1,500	1,500	1,500	0	0.00%
702.120.450 Miscellaneous	300	300	0	209	27	0	0.00%
<b>Total Other Service Charges</b>	<b>3,600</b>	<b>3,600</b>	<b>3,098</b>	<b>2,982</b>	<b>18,036</b>	<b>0</b>	<b>0.00%</b>

## City of St Catharines

## Communications

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Total Expenditures	444,657	428,291	371,537	363,347	377,696	16,366	3.82%
Revenue							
702.120.801 Provincial Grant	0	0	-2,481	0	0	0	0.00%
702.120.850 Advertising Revenue	-60,000	-60,000	-59,208	-26,971	0	0	0.00%
<b>Total Revenue</b>	<b>-60,000</b>	<b>-60,000</b>	<b>-61,689</b>	<b>-26,971</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
Total Revenue	-60,000	-60,000	-61,689	-26,971	0	0	0.00%
Total Net Expenditures	384,657	368,291	309,848	336,376	377,696	16,366	4.44%

## City of St Catharines

## Print Centre

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
702.230.001 Salaries/Wages-Regular	187,336	174,481	127,504	124,062	120,611	12,855	7.37%
702.230.002 Salaries/Wages-Overtime	0	0	-42	380	0	0	0.00%
702.230.003 Salaries/Wages-Extra	0	0	2,017	3,200	1,055	0	0.00%
702.230.006 Sick Pay	0	0	24,198	2,334	0	0	0.00%
702.230.007 Vacation Pay	0	0	18,256	11,273	809	0	0.00%
702.230.009 Doctor's Appointments	0	0	804	313	0	0	0.00%
<b>Total Salaries and Wages</b>	<b>187,336</b>	<b>174,481</b>	<b>172,737</b>	<b>141,562</b>	<b>122,475</b>	<b>12,855</b>	<b>7.37%</b>
<b>Benefits</b>							
702.230.030 Pensions	29,350	28,381	24,191	19,154	17,022	969	3.41%
702.230.031 Other Benefits	24,800	21,837	19,792	15,561	12,559	2,963	13.57%
702.230.032 Workers Compensation	7,444	5,879	5,480	4,538	3,827	1,565	26.62%
702.230.033 Employment Insurance	4,133	3,418	3,348	2,489	2,133	715	20.92%
702.230.040 Meal Allowance	0	0	0	9	0	0	0.00%
<b>Total Benefits</b>	<b>65,727</b>	<b>59,515</b>	<b>52,811</b>	<b>41,751</b>	<b>35,541</b>	<b>6,212</b>	<b>10.44%</b>
<b>Equipment Operations</b>							
702.230.053 Service Contracts	6,300	6,290	0	1,502	0	10	0.16%
702.230.054 Repairs-equipment	800	800	4,032	2,493	3,576	0	0.00%
702.230.067 Car Allowance/Mileage	0	0	0	4	0	0	0.00%
<b>Total Equipment Operations</b>	<b>7,100</b>	<b>7,090</b>	<b>4,032</b>	<b>3,999</b>	<b>3,576</b>	<b>10</b>	<b>0.14%</b>
<b>Materials</b>							
702.230.102 Small Tools/Equipment	250	250	0	0	0	0	0.00%
702.230.105 Printing Supplies	20,000	20,000	22,800	20,817	17,488	0	0.00%
<b>Total Materials</b>	<b>20,250</b>	<b>20,250</b>	<b>22,800</b>	<b>20,817</b>	<b>17,488</b>	<b>0</b>	<b>0.00%</b>
<b>Office and Related Expenses</b>							
702.230.308 Photocopying	50,000	50,000	43,388	42,958	41,999	0	0.00%
702.230.310 Office Supplies	350	350	575	493	292	0	0.00%
702.230.312 Books and Publications	0	250	0	0	0	-250	-100.00%
702.230.314 Software	7,950	7,950	6,207	9,779	5,768	0	0.00%
<b>Total Office and Related Expenses</b>	<b>58,300</b>	<b>58,550</b>	<b>50,170</b>	<b>53,230</b>	<b>48,059</b>	<b>-250</b>	<b>-0.43%</b>
<b>Other Service Charges</b>							
702.230.402 Technical Training	400	500	0	0	0	-100	-20.00%
<b>Total Other Service Charges</b>	<b>400</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-100</b>	<b>-20.00%</b>

## City of St Catharines

## Print Centre

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Total Expenditures	339,113	320,386	302,550	261,359	227,139	18,727	5.85%
Revenue							
702.230.800 Miscellaneous-toners	0	0	0	0	-408	0	0.00%
702.230.813 Other Departments	-24,000	-24,500	-35,010	-33,627	-22,862	500	-2.04%
702.230.834 Misc Recoverables	-2,150	-2,150	-3,759	0	0	0	0.00%
702.230.955 Allocation Bldg Indirect	-9,439	-9,254	-5,881	0	0	-185	2.00%
<b>Total Revenue</b>	<b>-35,589</b>	<b>-35,904</b>	<b>-44,650</b>	<b>-33,627</b>	<b>-23,270</b>	<b>315</b>	<b>-0.88%</b>
Total Revenue	-35,589	-35,904	-44,650	-33,627	-23,270	315	-0.88%
Total Net Expenditures	303,524	284,482	257,900	227,732	203,869	19,042	6.69%

**City of St Catharines**  
**Emergency Planning**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Salaries and Wages							
710.110.003 Salaries/Wages-Extra	93,390	91,739	29,969	0	0	1,651	1.80%
710.110.007 Vacation Pay	3,736	3,670	6,322	0	0	66	1.80%
<b>Total Salaries and Wages</b>	<b>97,126</b>	<b>95,409</b>	<b>36,291</b>	<b>0</b>	<b>0</b>	<b>1,717</b>	<b>1.80%</b>
Benefits							
710.110.030 Pensions	13,246	12,928	1,433	0	0	318	2.46%
710.110.031 Other Benefits	5,850	8,841	1,442	0	0	-2,991	-33.83%
710.110.032 Workers Compensation	3,269	2,890	923	0	0	379	13.11%
710.110.033 Employment Insurance	1,199	1,092	650	0	0	107	9.80%
<b>Total Benefits</b>	<b>23,564</b>	<b>25,751</b>	<b>4,448</b>	<b>0</b>	<b>0</b>	<b>-2,187</b>	<b>-8.49%</b>
Equipment Operations							
710.110.067 Car Allowance/Mileage	600	600	228	0	0	0	0.00%
<b>Total Equipment Operations</b>	<b>600</b>	<b>600</b>	<b>228</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
Materials							
710.110.102 Small Tools & Equipment	500	500	0	4	0	0	0.00%
710.110.104 General Supplies	1,000	1,000	15	93	430	0	0.00%
710.110.111 Protective Clothing	0	0	0	0	742	0	0.00%
<b>Total Materials</b>	<b>1,500</b>	<b>1,500</b>	<b>15</b>	<b>97</b>	<b>1,172</b>	<b>0</b>	<b>0.00%</b>
Office and Related Expenses							
710.110.306 Cellular Phones	600	720	489	0	0	-120	-16.67%
710.110.307 Printing	700	700	309	10	1,318	0	0.00%
710.110.309 Advertising	2,000	2,000	0	0	0	0	0.00%
710.110.310 Office Supplies	100	100	-196	8,627	0	0	0.00%
710.110.314 Software	385	0	0	0	0	385	0.00%
710.110.323 Internet Charges	1,000	1,400	1,520	1,432	1,361	-400	-28.57%
710.110.330 Equipment/Furniture NTCA	0	0	1,927	0	0	0	0.00%
<b>Total Office and Related Expenses</b>	<b>4,785</b>	<b>4,920</b>	<b>4,049</b>	<b>10,069</b>	<b>2,679</b>	<b>-135</b>	<b>-2.74%</b>
Other Service Charges							
710.110.401 Educational Conferences	1,500	1,610	76	76	65	-110	-6.83%
710.110.402 Training	3,000	6,000	6,278	3,975	3,501	-3,000	-50.00%
710.110.405 Subscriptions/Memberships	150	150	0	0	0	0	0.00%
710.110.450 Miscellaneous	500	500	92	302	779	0	0.00%
<b>Total Other Service Charges</b>	<b>5,150</b>	<b>8,260</b>	<b>6,446</b>	<b>4,353</b>	<b>4,345</b>	<b>-3,110</b>	<b>-37.65%</b>

**City of St Catharines  
Emergency Planning  
2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Total Expenditures	132,725	136,440	51,477	14,519	8,196	-3,715	-2.72%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	132,725	136,440	51,477	14,519	8,196	-3,715	-2.72%

## City of St Catharines

## 2021 Operating Budget - Expenditures by Department, Board or Committee

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Legal Services and Clerks Department							
Legal Services (p. 37)	824,766	818,082	858,374	832,321	788,439	6,684	0.82%
City Clerks (p. 39)	472,735	394,448	486,806	334,922	335,996	78,287	19.85%
Elections (p. 41)	5,000	5,000	25,387	6,282	82,600	0	0.00%
Licences general (p. 43)	44,914	-17,570	-109,506	-111,670	-88,078	62,484	-355.63%
Canine/Humane Control (p. 45)	419,023	467,791	392,524	402,860	442,785	-48,768	-10.43%
<b>Total Legal Services and Clerks Department</b>	<b>1,766,438</b>	<b>1,667,751</b>	<b>1,653,585</b>	<b>1,464,715</b>	<b>1,561,742</b>	<b>98,687</b>	<b>5.92%</b>

## City of St Catharines

## Legal Services

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
702.105.001 Salaries/Wages-Regular	605,678	594,987	436,468	415,137	491,338	10,691	1.80%
702.105.002 Salaries/Wages-Overtime	0	0	8,027	482	0	0	0.00%
702.105.003 Salaries/Wages-Ext Svce	17,180	12,000	11,522	20,113	0	5,180	43.17%
702.105.006 Sick Pay	0	0	2,338	30,780	0	0	0.00%
702.105.007 Holiday/Vacation Pay	488	482	73,728	67,451	2,062	6	1.24%
702.105.009 Doctor's Appointments	0	0	1,337	2,109	0	0	0.00%
<b>Total Salaries and Wages</b>	<b>623,346</b>	<b>607,469</b>	<b>533,420</b>	<b>536,072</b>	<b>493,400</b>	<b>15,877</b>	<b>2.61%</b>
<b>Benefits</b>							
702.105.030 Pensions	98,300	91,040	70,558	72,400	73,528	7,260	7.97%
702.105.031 Other Benefits	59,650	56,271	48,852	43,343	41,681	3,379	6.00%
702.105.032 Workers Compensation	19,959	16,615	13,898	14,361	13,246	3,344	20.13%
702.105.033 Employment Insurance	9,199	7,465	6,086	6,724	6,851	1,734	23.23%
<b>Total Benefits</b>	<b>187,108</b>	<b>171,391</b>	<b>139,394</b>	<b>136,828</b>	<b>135,306</b>	<b>15,717</b>	<b>9.17%</b>
<b>Equipment Operations</b>							
702.105.067 Car Allowance/Mileage	550	1,300	1,121	1,072	737	-750	-57.69%
<b>Total Equipment Operations</b>	<b>550</b>	<b>1,300</b>	<b>1,121</b>	<b>1,072</b>	<b>737</b>	<b>-750</b>	<b>-57.69%</b>
<b>Office and Related Expenses</b>							
702.105.303 Courier Charges	400	400	439	604	709	0	0.00%
702.105.306 Cell Phones	750	550	778	376	352	200	36.36%
702.105.307 Printing	1,300	1,000	1,602	818	643	300	30.00%
702.105.310 Office Supplies	3,000	3,500	3,130	4,683	2,037	-500	-14.29%
702.105.312 Books and Publications	30,000	30,000	29,267	36,562	33,517	0	0.00%
702.105.323 Internet charges	150	240	61	187	187	-90	-37.50%
702.105.330 Furniture/Equip't Non TCA	1,000	1,000	0	112	0	0	0.00%
<b>Total Office and Related Expenses</b>	<b>36,600</b>	<b>36,690</b>	<b>35,277</b>	<b>43,342</b>	<b>37,445</b>	<b>-90</b>	<b>-0.25%</b>
<b>Properties</b>							
702.105.350 Office Equip't/Furniture	0	0	508	0	0	0	0.00%
<b>Total Properties</b>	<b>0</b>	<b>0</b>	<b>508</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Other Service Charges</b>							
702.105.400 Travelling	0	0	0	0	253	0	0.00%
702.105.401 Conferences/Conventions	4,000	6,000	6,400	3,383	3,464	-2,000	-33.33%
702.105.405 Subscriptions/Memb'ships	10,000	10,000	10,185	7,618	7,655	0	0.00%



## City of St Catharines

## Legal Services

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
702.105.420 Legal and Court Costs	50,000	70,000	270,042	138,289	124,097	-20,000	-28.57%
702.105.446 OMB Hearings	0	0	7,103	43,827	11,255	0	0.00%
702.105.450 Miscellaneous	200	200	115	113	79	0	0.00%
<b>Total Other Service Charges</b>	<b>64,200</b>	<b>86,200</b>	<b>293,845</b>	<b>193,230</b>	<b>146,803</b>	<b>-22,000</b>	<b>-25.52%</b>
<b>Total Expenditures</b>	<b>911,804</b>	<b>903,050</b>	<b>1,003,565</b>	<b>910,544</b>	<b>813,691</b>	<b>8,754</b>	<b>0.97%</b>
<b>Revenue</b>							
702.105.800 Fees and Services	0	0	-3,982	-2,824	-6,270	0	0.00%
702.105.801 Provincial Grant	0	0	-4,574	0	0	0	0.00%
702.105.815 Hydro Recoverable	-11,036	-9,966	0	-10,031	0	-1,070	10.74%
702.105.834 Miscellaneous Recoverable	0	0	-59,891	0	0	0	0.00%
702.105.955 Allocation Bldg Indirect	-51,002	-50,002	-42,475	0	0	-1,000	2.00%
702.105.970 Agreement Fees	-25,000	-25,000	-27,166	-21,541	-7,727	0	0.00%
<b>Total Revenue</b>	<b>-87,038</b>	<b>-84,968</b>	<b>-138,088</b>	<b>-34,396</b>	<b>-13,997</b>	<b>-2,070</b>	<b>2.44%</b>
<b>Transfer from Reserve</b>							
702.105.900 Transfer from Reserve	0	0	-7,103	-43,827	-11,255	0	0.00%
<b>Total Transfer from Reserve</b>	<b>0</b>	<b>0</b>	<b>-7,103</b>	<b>-43,827</b>	<b>-11,255</b>	<b>0</b>	<b>0.00%</b>
<b>Total Revenue</b>	<b>-87,038</b>	<b>-84,968</b>	<b>-145,191</b>	<b>-78,223</b>	<b>-25,252</b>	<b>-2,070</b>	<b>2.44%</b>
<b>Total Net Expenditures</b>	<b>824,766</b>	<b>818,082</b>	<b>858,374</b>	<b>832,321</b>	<b>788,439</b>	<b>6,684</b>	<b>0.82%</b>

## City of St Catharines

## City Clerks

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
702.200.001 Salaries/Wages-Regular	383,295	304,273	304,816	244,895	318,148	79,022	25.97%
702.200.002 Salaries/Wages-Overtime	10,000	10,000	6,680	13,164	8,680	0	0.00%
702.200.003 Salaries/Wages-Ext Svce	5,090	5,000	0	0	0	90	1.80%
702.200.006 Sick Pay	0	0	6,930	3,441	0	0	0.00%
702.200.007 Holiday/Vacation Pay	204	200	37,499	39,569	1,004	4	2.00%
702.200.009 Doctor's Appointments	0	0	1,522	1,285	53	0	0.00%
<b>Total Salaries and Wages</b>	<b>398,589</b>	<b>319,473</b>	<b>357,447</b>	<b>302,354</b>	<b>327,885</b>	<b>79,116</b>	<b>24.76%</b>
<b>Benefits</b>							
702.200.030 Pensions	67,500	54,318	51,651	39,036	44,915	13,182	24.27%
702.200.031 Other Benefits	59,400	44,347	41,397	32,436	36,855	15,053	33.94%
702.200.032 Workers Compensation	14,638	9,831	10,850	8,345	9,103	4,807	48.90%
702.200.033 Employment Insurance	7,427	4,931	5,146	4,119	4,693	2,496	50.62%
702.200.040 Meal Allowance	0	0	0	0	46	0	0.00%
<b>Total Benefits</b>	<b>148,965</b>	<b>113,427</b>	<b>109,044</b>	<b>83,936</b>	<b>95,612</b>	<b>35,538</b>	<b>31.33%</b>
<b>Equipment Operations</b>							
702.200.053 Service Contracts	6,000	6,000	32,644	11,571	7,709	0	0.00%
702.200.054 Repairs-equipment	1,000	2,000	0	0	1,609	-1,000	-50.00%
702.200.067 Car Allowance/Mileage	350	350	465	450	444	0	0.00%
<b>Total Equipment Operations</b>	<b>7,350</b>	<b>8,350</b>	<b>33,109</b>	<b>12,021</b>	<b>9,762</b>	<b>-1,000</b>	<b>-11.98%</b>
<b>Materials</b>							
702.200.112 Resale Items	40,000	40,000	38,880	38,928	38,640	0	0.00%
<b>Total Materials</b>	<b>40,000</b>	<b>40,000</b>	<b>38,880</b>	<b>38,928</b>	<b>38,640</b>	<b>0</b>	<b>0.00%</b>
<b>Contracts</b>							
702.200.200 Contracts-General	0	0	0	0	1,200	0	0.00%
<b>Total Contracts</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,200</b>	<b>0</b>	<b>0.00%</b>
<b>Office and Related Expenses</b>							
702.200.303 Courier Charges	0	0	0	0	29	0	0.00%
702.200.306 Cellular Phones	550	550	649	364	457	0	0.00%
702.200.307 Printing	400	1,200	2,090	2,002	1,276	-800	-66.67%
702.200.309 Advertising	0	1,000	833	1,391	0	-1,000	-100.00%
702.200.310 Office Supplies	2,000	3,000	3,087	2,631	4,245	-1,000	-33.33%
702.200.312 Books and Publications	400	400	183	385	139	0	0.00%
702.200.314 Software	400	400	0	0	0	0	0.00%
702.200.318 Cash Processing Fees	2,700	2,200	2,727	2,366	2,075	500	22.73%
702.200.330 Equipment/Furniture NTCA	4,500	21,000	558	0	0	-16,500	-78.57%
<b>Total Office and Related Expenses</b>	<b>10,950</b>	<b>29,750</b>	<b>10,127</b>	<b>9,139</b>	<b>8,221</b>	<b>-18,800</b>	<b>-63.19%</b>

## City of St Catharines

## City Clerks

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Other Service Charges							
702.200.400 Travelling	0	0	0	0	30	0	0.00%
702.200.401 Conferences/Conventions	1,500	3,000	2,987	1,377	1,186	-1,500	-50.00%
702.200.402 Training	2,000	2,000	540	505	2,385	0	0.00%
702.200.405 Subscriptions/Memb'ships	1,000	1,200	868	0	435	-200	-16.67%
702.200.417 Study/Consulting Fees	0	0	60,000	0	0	0	0.00%
702.200.425 Registry Office Fees	6,000	5,000	8,730	6,206	10,472	1,000	20.00%
702.200.450 Miscellaneous	250	250	274	205	116	0	0.00%
<b>Total Other Service Charges</b>	<b>10,750</b>	<b>11,450</b>	<b>73,399</b>	<b>8,293</b>	<b>14,624</b>	<b>-700</b>	<b>-6.11%</b>
<b>Total Expenditures</b>	<b>616,604</b>	<b>522,450</b>	<b>622,006</b>	<b>454,671</b>	<b>495,944</b>	<b>94,154</b>	<b>18.02%</b>
Revenue							
702.200.807 Service Charges	-45,000	-45,000	-45,904	-46,738	-45,476	0	0.00%
702.200.815 Hydro Recoverable	-8,869	-8,002	0	-8,077	0	-867	10.83%
702.200.834 Civil Ceremonies	-90,000	-75,000	-89,296	-64,934	-58,372	-15,000	20.00%
702.200.951 Salary Alloc'n-License	0	0	0	0	-42,075	0	0.00%
702.200.952 Salary alloc-Canine Cont	0	0	0	0	-14,025	0	0.00%
<b>Total Revenue</b>	<b>-143,869</b>	<b>-128,002</b>	<b>-135,200</b>	<b>-119,749</b>	<b>-159,948</b>	<b>-15,867</b>	<b>12.40%</b>
<b>Total Revenue</b>	<b>-143,869</b>	<b>-128,002</b>	<b>-135,200</b>	<b>-119,749</b>	<b>-159,948</b>	<b>-15,867</b>	<b>12.40%</b>
<b>Total Net Expenditures</b>	<b>472,735</b>	<b>394,448</b>	<b>486,806</b>	<b>334,922</b>	<b>335,996</b>	<b>78,287</b>	<b>19.85%</b>

## City of St Catharines

## Elections

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Salaries and Wages							
702.205.001 Salaries/Wages-Regular	0	0	4	53,810	10,207	0	0.00%
702.205.002 Salaries/Wages-Overtime	0	0	0	13,302	0	0	0.00%
702.205.003 Salaries/Wages-Ext Svce	0	0	0	67,296	0	0	0.00%
702.205.006 Sick Pay	0	0	0	504	0	0	0.00%
702.205.007 Holiday/Vacation Pay	0	0	0	10,921	499	0	0.00%
702.205.009 Doctor's Appointments	0	0	0	360	0	0	0.00%
<b>Total Salaries and Wages</b>	<b>0</b>	<b>0</b>	<b>4</b>	<b>146,193</b>	<b>10,706</b>	<b>0</b>	<b>0.00%</b>
Benefits							
702.205.030 Pensions	0	0	0	10,631	1,094	0	0.00%
702.205.031 Other Benefits	0	0	0	8,209	686	0	0.00%
702.205.032 Workers Compensation	0	0	0	2,928	333	0	0.00%
702.205.033 Employment Insurance	0	0	0	1,449	0	0	0.00%
702.205.040 Meal Allowance	0	0	0	509	0	0	0.00%
<b>Total Benefits</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>23,726</b>	<b>2,113</b>	<b>0</b>	<b>0.00%</b>
Equipment Operations							
702.205.050 Rentals	0	0	14,650	104,642	0	0	0.00%
702.205.067 Car Allowance/Mileage	0	0	0	382	352	0	0.00%
<b>Total Equipment Operations</b>	<b>0</b>	<b>0</b>	<b>14,650</b>	<b>105,024</b>	<b>352</b>	<b>0</b>	<b>0.00%</b>
Materials							
702.205.104 General Supplies	0	0	443	15,957	0	0	0.00%
<b>Total Materials</b>	<b>0</b>	<b>0</b>	<b>443</b>	<b>15,957</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
Office and Related Expenses							
702.205.304 Postage	0	0	0	39,669	0	0	0.00%
702.205.306 Cell Phones	0	0	0	230	0	0	0.00%
702.205.307 Printing	0	0	0	24,209	13	0	0.00%
702.205.309 Advertising	0	0	0	4,007	0	0	0.00%
702.205.310 Office Supplies	0	0	0	2,853	0	0	0.00%
702.205.314 Software	5,000	5,000	5,088	9,896	4,198	0	0.00%
<b>Total Office and Related Expenses</b>	<b>5,000</b>	<b>5,000</b>	<b>5,088</b>	<b>80,864</b>	<b>4,211</b>	<b>0</b>	<b>0.00%</b>
Other Service Charges							
702.205.401 Conferences/Conventions	0	0	0	1,172	382	0	0.00%
702.205.431 Inaugural Meetings	0	0	0	9,849	0	0	0.00%

City of St Catharines

Elections

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
702.205.448 Annual allocation	0	0	0	0	65,000	0	0.00%
702.205.450 Miscellaneous	0	0	2	7,143	-164	0	0.00%
<b>Total Other Service Charges</b>	0	0	2	18,164	65,218	0	0.00%
<b>Total Expenditures</b>	5,000	5,000	20,187	389,928	82,600	0	0.00%
Revenue							
702.205.810 Nomination Fee	0	0	5,200	-6,219	0	0	0.00%
<b>Total Revenue</b>	0	0	5,200	-6,219	0	0	0.00%
Transfer from Reserve							
702.205.900 Transfer from Reserve	0	0	0	-377,427	0	0	0.00%
<b>Total Transfer from Reserve</b>	0	0	0	-377,427	0	0	0.00%
<b>Total Revenue</b>	0	0	5,200	-383,646	0	0	0.00%
<b>Total Net Expenditures</b>	5,000	5,000	25,387	6,282	82,600	0	0.00%

## City of St Catharines

## Licences general

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Salaries and Wages							
711.120.001 Salaries/Wages-Regular	269,951	265,344	161,528	163,078	178,103	4,607	1.74%
711.120.002 Salaries/Wages-Overtime	7,998	7,998	8,129	8,294	5,584	0	0.00%
711.120.003 Salaries/Wages-extra	0	0	0	0	5,292	0	0.00%
711.120.006 Sick Pay	0	0	29,355	12,509	713	0	0.00%
711.120.007 Vacation/Holiday Pay	0	0	29,116	20,529	1,468	0	0.00%
711.120.008 Modified Work Program	0	0	0	3,090	0	0	0.00%
711.120.009 Doctor's Appointments	0	0	952	636	13	0	0.00%
711.120.012 Allocation-Clerks	0	0	0	0	42,075	0	0.00%
<b>Total Salaries and Wages</b>	<b>277,949</b>	<b>273,342</b>	<b>229,080</b>	<b>208,136</b>	<b>233,248</b>	<b>4,607</b>	<b>1.69%</b>
Benefits							
711.120.030 Pensions	41,900	37,509	29,719	26,106	24,664	4,391	11.71%
711.120.031 Other Benefits	28,700	27,404	21,432	20,721	18,248	1,296	4.73%
711.120.032 Workers Compensation	10,207	8,559	6,757	6,614	5,962	1,648	19.25%
711.120.033 Employment Insurance	5,458	4,606	3,826	3,701	3,678	852	18.50%
711.120.040 Meal Allowance	0	0	0	0	19	0	0.00%
<b>Total Benefits</b>	<b>86,265</b>	<b>78,078</b>	<b>61,734</b>	<b>57,142</b>	<b>52,571</b>	<b>8,187</b>	<b>10.49%</b>
Equipment Operations							
711.120.067 Car Allowance/Mileage	0	800	1,159	965	565	-800	-100.00%
<b>Total Equipment Operations</b>	<b>0</b>	<b>800</b>	<b>1,159</b>	<b>965</b>	<b>565</b>	<b>-800</b>	<b>-100.00%</b>
<b>Total Expenditures</b>	<b>364,214</b>	<b>352,220</b>	<b>291,973</b>	<b>266,243</b>	<b>286,384</b>	<b>11,994</b>	<b>3.41%</b>
Revenue							
615.120.000 Marriage Licences	-125,000	-120,000	-123,832	-124,461	-121,553	-5,000	4.17%
615.125.000 Break Open Licence Fees	-15,000	-15,000	-15,623	-16,544	-16,009	0	0.00%
615.130.000 Bingo Licence Fees	-75,000	-130,000	-157,551	-130,265	-131,578	55,000	-42.31%
615.135.000 Raffle Licence Fees	-13,000	-13,000	-13,984	-13,805	-13,248	0	0.00%
615.140.000 Business Prof License	-90,000	-90,000	-90,489	-92,838	-92,074	0	0.00%
615.141.000 General Licence Fees	-1,300	-1,790	0	0	0	490	-27.37%
<b>Total Revenue</b>	<b>-319,300</b>	<b>-369,790</b>	<b>-401,479</b>	<b>-377,913</b>	<b>-374,462</b>	<b>50,490</b>	<b>-13.65%</b>
<b>Total Revenue</b>	<b>-319,300</b>	<b>-369,790</b>	<b>-401,479</b>	<b>-377,913</b>	<b>-374,462</b>	<b>50,490</b>	<b>-13.65%</b>

**City of St Catharines**

**Licences general**

**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Total Net Expenditures	44,914	-17,570	-109,506	-111,670	-88,078	62,484	-355.63%

**City of St Catharines**  
**Canine/Humane Control**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
713.100.001 Salaries/Wages - Regular	31,387	30,832	16,800	13,174	0	555	1.80%
713.100.012 Allocation-Clerks	0	0	0	0	14,025	0	0.00%
713.100.013 Allocation-Finance	0	0	0	0	6,100	0	0.00%
<b>Total Salaries and Wages</b>	<b>31,387</b>	<b>30,832</b>	<b>16,800</b>	<b>13,174</b>	<b>20,125</b>	<b>555</b>	<b>1.80%</b>
<b>Benefits</b>							
713.100.030 Pensions	3,550	3,151	1,983	2,006	0	399	12.66%
713.100.031 Other Benefits	1,880	1,779	1,153	1,345	0	101	5.68%
713.100.032 Workers Compensation	767	643	342	396	0	124	19.28%
713.100.033 Employment Insurance	294	241	135	164	0	53	21.99%
<b>Total Benefits</b>	<b>6,491</b>	<b>5,814</b>	<b>3,613</b>	<b>3,911</b>	<b>0</b>	<b>677</b>	<b>11.64%</b>
<b>Contracts</b>							
713.100.200 DocuPet Contract Fees	30,000	30,000	38,131	37,746	13,368	0	0.00%
713.100.232 Niag Reg Animal Services	589,795	589,795	567,139	567,139	567,139	0	0.00%
713.100.233 Sales Com'n/Royalty	60,000	60,000	55,370	32,030	0	0	0.00%
<b>Total Contracts</b>	<b>679,795</b>	<b>679,795</b>	<b>660,640</b>	<b>636,915</b>	<b>580,507</b>	<b>0</b>	<b>0.00%</b>
<b>Office and Related Expenses</b>							
713.100.307 Printing	1,350	1,350	0	0	1,029	0	0.00%
<b>Total Office and Related Expenses</b>	<b>1,350</b>	<b>1,350</b>	<b>0</b>	<b>0</b>	<b>1,029</b>	<b>0</b>	<b>0.00%</b>
<b>Total Expenditures</b>							
	719,023	717,791	681,053	654,000	601,661	1,232	0.17%
<b>Revenue</b>							
615.150.000 Dog Licences	-300,000	-250,000	-288,529	-251,140	-158,876	-50,000	20.00%
<b>Total Revenue</b>	<b>-300,000</b>	<b>-250,000</b>	<b>-288,529</b>	<b>-251,140</b>	<b>-158,876</b>	<b>-50,000</b>	<b>20.00%</b>
<b>Total Revenue</b>							
	-300,000	-250,000	-288,529	-251,140	-158,876	-50,000	20.00%
<b>Total Net Expenditures</b>							
	419,023	467,791	392,524	402,860	442,785	-48,768	-10.43%



## City of St Catharines

## 2021 Operating Budget - Expenditures by Department, Board or Committee

	2021	2020	2019	2018	2017	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
Planning and Building Services							
Planning (p. 48)	1,018,289	1,019,918	773,782	666,979	493,835	-1,629	-0.16%
PBS Administration (p. 50)	525,261	574,540	580,398	585,114	519,750	-49,279	-8.58%
Committee of Adjustment (p. 52)	-58,464	-24,708	-156,422	-212,770	-101,620	-33,756	136.62%
Community Improvement Plan (p. 54)	166,757	163,417	62,344	69,133	201,715	3,340	2.04%
Heritage Committee (p. 56)	4,230	4,100	-7,021	-1,258	190	130	3.17%
Building and Plumbing (p. 58)	3,700	-48,704	-321,813	-390,132	-336,789	52,404	-107.60%
Property Standards (p. 60)	538,836	531,836	524,973	483,909	426,610	7,000	1.32%
Zoning (p. 62)	148,547	144,262	133,933	130,593	126,070	4,285	2.97%
<b>Total Planning and Building Services</b>	<b>2,347,156</b>	<b>2,364,661</b>	<b>1,590,174</b>	<b>1,331,568</b>	<b>1,329,761</b>	<b>-17,505</b>	<b>-0.74%</b>

ESTIMATE 2021

PLANNING AND BUILDING

EXPENDITURE ACCOUNT		2021 BUDGET
<hr/>		
711.100	<b><u>BUILDING AND PLUMBING</u></b> <b><u>417 - STUDY / CONSULTING FEES</u></b>	<u>\$75,000</u>
	Comprehensive Fees Review (Funded by Building Code Reserve)	
760.100	<b><u>PLANNING SERVICES</u></b> <b><u>NEW CONTRACT POSITION (First Full Year)</u></b> SENIOR PROJECT MANAGER-PLANNING (2020 8-month)	<u>\$144,862</u>
760.106	<b><u>426 - COMMUNITY IMPROVEMENT PROGRAM</u></b> Grant Program [Façades, Accessory Dwelling Units] (2020 - \$60,000)	<u>\$60,000</u>
760.141	<b><u>HERITAGE GRANT PROGRAM</u></b> HERITAGE GRANT PROGRAM (FUNDED BY CIVIC PROJECT FUND)	<u>\$40,000</u>
711.110	<b><u>446 - RAT CONTROL REBATE PROGRAM (2020 - \$10,000)</u></b>	<u>\$10,000</u>

## City of St Catharines

## Planning

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
760.100.001 Salaries/Wages-Regular	821,360	771,192	590,511	566,693	656,874	50,168	6.51%
760.100.002 Salaries/Wages-Overtime	35,001	35,001	45,375	55,855	26,361	0	0.00%
760.100.003 Salaries/Wages-Ext Svce	110,065	106,036	83,455	88,653	70,474	4,029	3.80%
760.100.006 Sick Pay	0	0	8,855	30,071	0	0	0.00%
760.100.007 Holiday/Vacation Pay	4,317	4,247	84,856	88,458	6,706	70	1.65%
760.100.009 Doctor's Appointments	0	0	2,527	3,237	37	0	0.00%
760.100.012 Allocation	0	0	0	0	35,380	0	0.00%
<b>Total Salaries and Wages</b>	<b>970,743</b>	<b>916,476</b>	<b>815,579</b>	<b>832,967</b>	<b>795,832</b>	<b>54,267</b>	<b>5.92%</b>
<b>Benefits</b>							
760.100.030 Pensions	134,400	130,855	102,006	104,416	102,136	3,545	2.71%
760.100.031 Other Benefits	94,450	87,665	63,573	63,888	73,643	6,785	7.74%
760.100.032 Workers Compensation	36,105	29,524	24,792	25,359	23,051	6,581	22.29%
760.100.033 Employment Insurance	16,491	13,770	12,097	12,032	11,031	2,721	19.76%
760.100.040 Meal Allowance	250	250	249	412	194	0	0.00%
760.100.041 Safety Shoes	0	0	153	0	0	0	0.00%
<b>Total Benefits</b>	<b>281,696</b>	<b>262,064</b>	<b>202,870</b>	<b>206,107</b>	<b>210,055</b>	<b>19,632</b>	<b>7.49%</b>
<b>Equipment Operations</b>							
760.100.067 Car Allowance/Mileage	1,250	1,250	2,875	1,746	1,522	0	0.00%
<b>Total Equipment Operations</b>	<b>1,250</b>	<b>1,250</b>	<b>2,875</b>	<b>1,746</b>	<b>1,522</b>	<b>0</b>	<b>0.00%</b>
<b>Building and Maintenance</b>							
760.100.156 Room Rentals	1,000	1,000	435	739	870	0	0.00%
<b>Total Building and Maintenance</b>	<b>1,000</b>	<b>1,000</b>	<b>435</b>	<b>739</b>	<b>870</b>	<b>0</b>	<b>0.00%</b>
<b>Contracts</b>							
760.100.200 Contract - General	0	0	0	16,824	37,185	0	0.00%
<b>Total Contracts</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,824</b>	<b>37,185</b>	<b>0</b>	<b>0.00%</b>
<b>Office and Related Expenses</b>							
760.100.306 Cell Phones	700	700	1,139	346	935	0	0.00%
760.100.307 Printing	250	250	29	3,061	1,300	0	0.00%
760.100.312 Books and Publications	3,675	3,435	3,670	3,820	2,907	240	6.99%
760.100.314 Software	2,425	1,000	901	0	0	1,425	142.50%
760.100.330 Equipment/Furniture NTCA	500	15,093	427	0	0	-14,593	-96.69%
<b>Total Office and Related Expenses</b>	<b>7,550</b>	<b>20,478</b>	<b>6,166</b>	<b>7,227</b>	<b>5,142</b>	<b>-12,928</b>	<b>-63.13%</b>
<b>Properties</b>							
760.100.350 Office Equip/Furniture	0	3,000	420	3,040	0	-3,000	-100.00%
<b>Total Properties</b>	<b>0</b>	<b>3,000</b>	<b>420</b>	<b>3,040</b>	<b>0</b>	<b>-3,000</b>	<b>-100.00%</b>

## City of St Catharines

## Planning

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Other Service Charges							
760.100.400 Travelling	6,350	11,525	5,386	2,943	4,667	-5,175	-44.90%
760.100.401 Conferences/Conventions	3,000	4,600	4,778	2,643	2,937	-1,600	-34.78%
760.100.402 Technical Training	1,400	1,400	3,592	1,559	388	0	0.00%
760.100.405 Subscriptions/Memb'ships	8,300	8,125	6,285	6,222	3,588	175	2.15%
760.100.417 Study and Consulting fees	50,000	150,000	45,149	48,437	69,079	-100,000	-66.67%
<b>Total Other Service Charges</b>	<b>69,050</b>	<b>175,650</b>	<b>65,190</b>	<b>61,804</b>	<b>80,659</b>	<b>-106,600</b>	<b>-60.69%</b>
<b>Total Expenditures</b>	<b>1,331,289</b>	<b>1,379,918</b>	<b>1,093,535</b>	<b>1,130,454</b>	<b>1,131,265</b>	<b>-48,629</b>	<b>-3.52%</b>
Revenue							
760.100.803 Regional Cost Share	0	0	0	-44,832	-64,127	0	0.00%
760.100.835 Sale of Maps	0	0	-37	-330	-72	0	0.00%
760.100.953 Allocation-Comm'ty improv	0	0	0	0	-100,947	0	0.00%
760.100.970 Planning Agreements	-163,000	-160,000	-163,562	-201,757	-190,134	-3,000	1.88%
760.100.971 Planning Applications	-150,000	-200,000	-133,763	-216,557	-273,704	50,000	-25.00%
<b>Total Revenue</b>	<b>-313,000</b>	<b>-360,000</b>	<b>-297,362</b>	<b>-463,476</b>	<b>-628,984</b>	<b>47,000</b>	<b>-13.06%</b>
Transfer from Reserve							
760.100.900 Transfer from Reserve	0	0	-22,391	0	-8,446	0	0.00%
<b>Total Transfer from Reserve</b>	<b>0</b>	<b>0</b>	<b>-22,391</b>	<b>0</b>	<b>-8,446</b>	<b>0</b>	<b>0.00%</b>
<b>Total Revenue</b>	<b>-313,000</b>	<b>-360,000</b>	<b>-319,753</b>	<b>-463,476</b>	<b>-637,430</b>	<b>47,000</b>	<b>-13.06%</b>
<b>Total Net Expenditures</b>	<b>1,018,289</b>	<b>1,019,918</b>	<b>773,782</b>	<b>666,978</b>	<b>493,835</b>	<b>-1,629</b>	<b>-0.16%</b>

**City of St Catharines**  
**PBS Administration**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
760.102.001 Salaries/Wages-Regular	374,061	413,404	216,642	236,898	486,837	-39,343	-9.52%
760.102.002 Salaries/Wages - Overtime	11,586	11,586	16,280	13,345	6,170	0	0.00%
760.102.003 Salaries/Wages - Ext Svce	8,714	8,540	150,482	79,360	59,009	174	2.04%
760.102.006 Sick Pay	0	0	11,979	12,767	0	0	0.00%
760.102.007 Holiday/Vacation Pay	347	342	71,259	86,300	5,103	5	1.46%
760.102.009 Doctor's Appointments	0	0	371	754	19	0	0.00%
<b>Total Salaries and Wages</b>	<b>394,708</b>	<b>433,872</b>	<b>467,013</b>	<b>429,424</b>	<b>557,138</b>	<b>-39,164</b>	<b>-9.03%</b>
<b>Benefits</b>							
760.102.030 Pensions	61,820	65,072	49,569	44,379	74,587	-3,252	-5.00%
760.102.031 Other Benefits	52,120	56,397	55,876	34,080	67,090	-4,277	-7.58%
760.102.032 Workers Compensation	12,754	12,100	13,734	10,257	15,700	654	5.40%
760.102.033 Employment Insurance	6,176	6,064	7,917	5,188	9,189	112	1.85%
760.102.040 Meal Allowance	0	0	0	28	0	0	0.00%
760.102.041 Safety Shoes	200	200	0	350	175	0	0.00%
<b>Total Benefits</b>	<b>133,070</b>	<b>139,833</b>	<b>127,096</b>	<b>94,282</b>	<b>166,741</b>	<b>-6,763</b>	<b>-4.84%</b>
<b>Equipment Operations</b>							
760.102.053 Service Contracts	0	1,250	1,092	0	0	-1,250	-100.00%
760.102.054 Repairs - Equipment	400	250	951	634	0	150	60.00%
760.102.067 Car Allowance/Mileage	1,200	1,200	462	28	572	0	0.00%
<b>Total Equipment Operations</b>	<b>1,600</b>	<b>2,700</b>	<b>2,505</b>	<b>662</b>	<b>572</b>	<b>-1,100</b>	<b>-40.74%</b>
<b>Contracts</b>							
760.102.206 Contract-Recycl'g/Garbage	200	200	0	0	0	0	0.00%
<b>Total Contracts</b>	<b>200</b>	<b>200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Office and Related Expenses</b>							
760.102.303 Courier Charges	7,622	7,622	11,185	16,447	6,815	0	0.00%
760.102.306 Cell Phones	700	600	1,359	858	290	100	16.67%
760.102.307 Printing	4,500	4,500	9,400	7,564	5,552	0	0.00%
760.102.310 Office Supplies	14,000	15,320	9,023	12,147	13,521	-1,320	-8.62%
760.102.312 Books and Publications	150	150	0	91	50	0	0.00%
760.102.318 Cash Processing Fees	15,000	15,000	15,769	12,739	14,381	0	0.00%
760.102.323 Internet Charges	216	216	180	329	189	0	0.00%
760.102.330 Furniture/Equipment NTCA	0	0	0	3,571	148	0	0.00%
<b>Total Office and Related Expenses</b>	<b>42,188</b>	<b>43,408</b>	<b>46,916</b>	<b>53,746</b>	<b>40,946</b>	<b>-1,220</b>	<b>-2.81%</b>
<b>Properties</b>							
760.102.351 Replacements - Micros	0	0	0	0	2,153	0	0.00%

**City of St Catharines**  
**PBS Administration**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Total Properties</b>	0	0	0	0	2,153	0	0.00%
Other Service Charges							
760.102.400 Travelling	3,200	3,200	940	2,364	3,071	0	0.00%
760.102.401 Conferences/Conventions	1,300	1,300	1,863	916	1,823	0	0.00%
760.102.402 Technical Training	0	0	-8,700	0	-47	0	0.00%
760.102.405 Subscriptions/Memb'ships	1,550	1,545	622	968	1,486	5	0.32%
760.102.450 Miscellaneous	300	300	431	2,753	294	0	0.00%
<b>Total Other Service Charges</b>	6,350	6,345	-4,844	7,001	6,627	5	0.08%
<b>Total Expenditures</b>	578,116	626,358	638,686	585,115	774,177	-48,242	-7.70%
Revenue							
760.102.952 Allocation-Planning	0	0	0	0	-254,427	0	0.00%
760.102.955 Allocation Bldg Indirect	-52,855	-51,818	-58,288	0	0	-1,037	2.00%
<b>Total Revenue</b>	-52,855	-51,818	-58,288	0	-254,427	-1,037	2.00%
<b>Total Revenue</b>	-52,855	-51,818	-58,288	0	-254,427	-1,037	2.00%
<b>Total Net Expenditures</b>	525,261	574,540	580,398	585,115	519,750	-49,279	-8.58%

**City of St Catharines**  
**Committee of Adjustment**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
760.105.001 Salaries/Wages-Regular	171,599	168,726	101,523	59,486	103,470	2,873	1.70%
760.105.002 Salaries/Wages-Overtime	5,720	5,720	6,869	4,725	5,539	0	0.00%
760.105.003 Salaries/Wages-Ext Svce	0	0	0	4,556	0	0	0.00%
760.105.006 Sick Pay	0	0	1,350	630	0	0	0.00%
760.105.007 Holiday/Vacation Pay	0	0	8,286	6,353	373	0	0.00%
760.105.009 Doctor's Appointment	0	0	2,592	36	0	0	0.00%
<b>Total Salaries and Wages</b>	<b>177,319</b>	<b>174,446</b>	<b>120,620</b>	<b>75,786</b>	<b>109,382</b>	<b>2,873</b>	<b>1.65%</b>
<b>Benefits</b>							
760.105.030 Pensions	20,450	21,392	15,994	9,429	14,582	-942	-4.40%
760.105.031 Other Benefits	17,250	18,261	13,867	7,347	10,766	-1,011	-5.54%
760.105.032 Workers Compensation	6,976	5,947	3,795	2,449	3,402	1,029	17.30%
760.105.033 Employment Insurance	3,615	3,205	1,911	1,205	1,881	410	12.79%
760.105.040 Meal Allowance	120	120	105	93	102	0	0.00%
<b>Total Benefits</b>	<b>48,411</b>	<b>48,925</b>	<b>35,672</b>	<b>20,523</b>	<b>30,733</b>	<b>-514</b>	<b>-1.05%</b>
<b>Equipment Operations</b>							
760.105.067 Car Allowance/Mileage	1,900	1,200	1,471	1,122	1,199	700	58.33%
<b>Total Equipment Operations</b>	<b>1,900</b>	<b>1,200</b>	<b>1,471</b>	<b>1,122</b>	<b>1,199</b>	<b>700</b>	<b>58.33%</b>
<b>Contracts</b>							
760.105.200 Contract-CofA members	6,475	5,000	4,755	3,875	4,425	1,475	29.50%
<b>Total Contracts</b>	<b>6,475</b>	<b>5,000</b>	<b>4,755</b>	<b>3,875</b>	<b>4,425</b>	<b>1,475</b>	<b>29.50%</b>
<b>Office and Related Expenses</b>							
760.105.307 Printing	0	0	0	3	0	0	0.00%
760.105.308 Copying and Prints	1,366	1,366	1,225	2,578	1,403	0	0.00%
760.105.310 Office Supplies	1,200	1,200	1,935	1,220	220	0	0.00%
760.105.330 Furniture/Equipment NTCA	0	0	0	0	1,070	0	0.00%
<b>Total Office and Related Expenses</b>	<b>2,566</b>	<b>2,566</b>	<b>3,160</b>	<b>3,801</b>	<b>2,693</b>	<b>0</b>	<b>0.00%</b>
<b>Other Service Charges</b>							
760.105.400 Travelling	3,750	3,750	2,361	334	418	0	0.00%
760.105.401 Conferences/Conventions	3,650	3,650	2,850	2,550	7,274	0	0.00%
760.105.402 Training	500	850	1,777	0	31	-350	-41.18%
760.105.405 Subscriptions/Memb'ships	1,965	1,905	1,265	1,565	1,486	60	3.15%
<b>Total Other Service Charges</b>	<b>9,865</b>	<b>10,155</b>	<b>8,253</b>	<b>4,449</b>	<b>9,209</b>	<b>-290</b>	<b>-2.86%</b>

**City of St Catharines**  
**Committee of Adjustment**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Total Expenditures	246,536	242,292	173,931	109,556	157,641	4,244	1.75%
Revenue							
760.105.972 Minor Variance Appl'n	-305,000	-267,000	-330,353	-322,326	-259,261	-38,000	14.23%
<b>Total Revenue</b>	<b>-305,000</b>	<b>-267,000</b>	<b>-330,353</b>	<b>-322,326</b>	<b>-259,261</b>	<b>-38,000</b>	<b>14.23%</b>
Total Revenue	-305,000	-267,000	-330,353	-322,326	-259,261	-38,000	14.23%
Total Net Expenditures	-58,464	-24,708	-156,422	-212,770	-101,620	-33,756	136.62%



**City of St Catharines**  
**Community Improvement Plan**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Salaries and Wages							
760.106.001 Salaries/Wages - regular	81,515	80,151	46,031	58,513	0	1,364	1.70%
760.106.007 Vacation/Holiday Pay	0	0	0	85	0	0	0.00%
760.106.012 Allocation-Planning	0	0	0	0	100,947	0	0.00%
<b>Total Salaries and Wages</b>	<b>81,515</b>	<b>80,151</b>	<b>46,031</b>	<b>58,598</b>	<b>100,947</b>	<b>1,364</b>	<b>1.70%</b>
Benefits							
760.106.030 Pensions	11,750	10,751	6,889	10,019	0	999	9.29%
760.106.031 Other Benefits	7,931	7,553	6,427	7,186	0	378	5.00%
760.106.032 Workers Compensation	3,229	2,712	1,488	2,238	0	517	19.06%
760.106.033 Employment Insurance	1,432	1,200	833	1,092	0	232	19.33%
<b>Total Benefits</b>	<b>24,342</b>	<b>22,216</b>	<b>15,637</b>	<b>20,535</b>	<b>0</b>	<b>2,126</b>	<b>9.57%</b>
Equipment Operations							
760.106.067 Car Allowance/Mileage	200	200	20	0	0	0	0.00%
<b>Total Equipment Operations</b>	<b>200</b>	<b>200</b>	<b>20</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
Office and Related Expenses							
760.106.309 Advertising/Brochure	0	0	656	0	0	0	0.00%
<b>Total Office and Related Expenses</b>	<b>0</b>	<b>0</b>	<b>656</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
Other Service Charges							
760.106.401 Conferences/Conventions	700	850	0	0	769	-150	-17.65%
760.106.417 Study/Consulting Fees	0	0	0	-10,000	0	0	0.00%
760.106.426 Grant Program	60,000	60,000	65,884	0	99,999	0	0.00%
760.107.426 Comm'ty Imprvmt Grants	0	0	1,311,389	1,054,754	1,159,248	0	0.00%
<b>Total Other Service Charges</b>	<b>60,700</b>	<b>60,850</b>	<b>1,377,273</b>	<b>1,044,754</b>	<b>1,260,016</b>	<b>-150</b>	<b>-0.25%</b>
<b>Total Expenditures</b>	<b>166,757</b>	<b>163,417</b>	<b>1,439,617</b>	<b>1,123,887</b>	<b>1,360,963</b>	<b>3,340</b>	<b>2.04%</b>
Revenue							
760.106.803 Region-facade commitment	0	0	-82,088	0	0	0	0.00%
760.107.803 Region/Other Municipality	0	0	-597,877	-596,131	-291,047	0	0.00%
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>-679,965</b>	<b>-596,131</b>	<b>-291,047</b>	<b>0</b>	<b>0.00%</b>
Transfer from Reserve							
760.106.900 Transfer from Reserve	0	0	16,204	0	0	0	0.00%
760.107.900 Transfer from Reserve	0	0	-713,512	-458,623	-868,201	0	0.00%

City of St Catharines  
Community Improvement Plan  
2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Total Transfer from Reserve	0	0	-697,308	-458,623	-868,201	0	0.00%
Total Revenue	0	0	-1,377,273	-1,054,754	-1,159,248	0	0.00%
Total Net Expenditures	166,757	163,417	62,344	69,133	201,715	3,340	2.04%

**City of St Catharines**  
**Heritage Committee**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Office and Related Expenses							
760.130.312 Photo and Publications	500	500	166	571	83	0	0.00%
<b>Total Office and Related Expenses</b>	<b>500</b>	<b>500</b>	<b>166</b>	<b>571</b>	<b>83</b>	<b>0</b>	<b>0.00%</b>
Other Service Charges							
760.130.400 Travelling	1,800	1,800	37	171	29	0	0.00%
760.130.401 Conferences/Conventions	500	500	884	0	54	0	0.00%
760.130.405 Subscriptions/Memb'ships	680	500	386	687	206	180	36.00%
760.130.450 Miscellaneous	300	300	154	30	0	0	0.00%
760.130.461 Heritage Recognition	5,000	5,000	102	1,257	2,968	0	0.00%
<b>Total Other Service Charges</b>	<b>8,280</b>	<b>8,100</b>	<b>1,563</b>	<b>2,145</b>	<b>3,257</b>	<b>180</b>	<b>2.22%</b>
<b>Total Expenditures</b>	<b>8,780</b>	<b>8,600</b>	<b>1,729</b>	<b>2,716</b>	<b>3,340</b>	<b>180</b>	<b>2.09%</b>
Revenue							
760.130.800 Miscellaneous Revenue	0	0	0	0	-300	0	0.00%
760.130.971 Heritage Applications	-4,550	-4,500	-8,750	-3,974	-2,850	-50	1.11%
<b>Total Revenue</b>	<b>-4,550</b>	<b>-4,500</b>	<b>-8,750</b>	<b>-3,974</b>	<b>-3,150</b>	<b>-50</b>	<b>1.11%</b>
<b>Total Revenue</b>	<b>-4,550</b>	<b>-4,500</b>	<b>-8,750</b>	<b>-3,974</b>	<b>-3,150</b>	<b>-50</b>	<b>1.11%</b>
<b>Total Net Expenditures</b>	<b>4,230</b>	<b>4,100</b>	<b>-7,021</b>	<b>-1,258</b>	<b>190</b>	<b>130</b>	<b>3.17%</b>

**City of St Catharines**  
**Heritage Grant Program**  
**2021 Operating Budget - Expenditures by Object**

		2021	2020	2019	2018	2017	\$ Change	% Change
		Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
<b>Object of Expenditure</b>								
Materials								
760.141.135	Community Development	0	0	8,955	0	0	0	0.00%
<b>Total Materials</b>		0	0	8,955	0	0	0	0.00%
Total Expenditures		0	0	8,955	0	0	0	0.00%
Transfer from Reserve								
760.141.900	Transfer from Reserve	0	0	-8,955	0	0	0	0.00%
<b>Total Transfer from Reserve</b>		0	0	-8,955	0	0	0	0.00%
Total Revenue		0	0	-8,955	0	0	0	0.00%
Total Net Expenditures		0	0	0	0	0	0	0.00%

**City of St Catharines**  
**Building and Plumbing**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
711.100.001 Salaries/Wages-Regular	1,687,185	1,584,114	1,061,953	970,567	893,441	103,071	6.51%
711.100.002 Salaries/Wages-Overtime	50,000	50,000	149,007	108,332	51,714	0	0.00%
711.100.003 Salaries/Wages-Ext Svce	58,301	52,533	0	66,747	7,919	5,768	10.98%
711.100.006 Sick Pay	0	0	34,271	32,147	1,650	0	0.00%
711.100.007 Holiday and Vacation Pay	467	461	121,782	112,411	5,025	6	1.30%
711.100.009 Doctor's Appointments	0	0	5,544	5,223	21	0	0.00%
711.100.012 Allocation	0	0	0	0	134,227	0	0.00%
<b>Total Salaries and Wages</b>	<b>1,795,953</b>	<b>1,687,108</b>	<b>1,372,557</b>	<b>1,295,427</b>	<b>1,093,997</b>	<b>108,845</b>	<b>6.45%</b>
<b>Benefits</b>							
711.100.030 Pensions	264,700	244,698	174,267	159,921	129,874	20,002	8.17%
711.100.031 Other Benefits	197,500	165,192	131,096	117,131	110,523	32,308	19.56%
711.100.032 Workers Compensation	69,113	56,099	41,844	40,776	29,409	13,014	23.20%
711.100.033 Employment Insurance	31,505	24,688	17,190	17,817	14,364	6,817	27.61%
711.100.040 Meal Allowance	500	500	674	328	74	0	0.00%
711.100.041 Safety Shoes	3,425	3,000	3,675	2,275	2,450	425	14.17%
<b>Total Benefits</b>	<b>566,743</b>	<b>494,177</b>	<b>368,746</b>	<b>338,248</b>	<b>286,694</b>	<b>72,566</b>	<b>14.68%</b>
<b>Equipment Operations</b>							
711.100.053 Service Contracts	0	0	30,990	10,520	0	0	0.00%
711.100.067 Car Allowance/Mileage	53,400	53,400	57,876	51,946	48,845	0	0.00%
<b>Total Equipment Operations</b>	<b>53,400</b>	<b>53,400</b>	<b>88,866</b>	<b>62,466</b>	<b>48,845</b>	<b>0</b>	<b>0.00%</b>
<b>Materials</b>							
711.100.110 Uniform clothing	1,500	1,500	952	1,766	1,557	0	0.00%
<b>Total Materials</b>	<b>1,500</b>	<b>1,500</b>	<b>952</b>	<b>1,766</b>	<b>1,557</b>	<b>0</b>	<b>0.00%</b>
<b>Contracts</b>							
711.100.200 Contracts -general	0	0	33,133	0	0	0	0.00%
<b>Total Contracts</b>	<b>0</b>	<b>0</b>	<b>33,133</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Office and Related Expenses</b>							
711.100.306 Telephone	11,900	8,400	14,898	11,847	10,659	3,500	41.67%
711.100.307 Printing	400	400	674	732	81	0	0.00%
711.100.310 Office Supplies	300	300	808	114	37	0	0.00%
711.100.312 Books and Publications	1,275	1,275	1,561	2,749	2,176	0	0.00%
711.100.314 Software licences	31,387	31,000	4,655	34,810	31,000	387	1.25%
711.100.323 Internet Charges	3,360	3,360	0	0	0	0	0.00%
711.100.330 Furniture/Equipment NTCA	1,000	1,000	6,980	363	0	0	0.00%
<b>Total Office and Related Expenses</b>	<b>49,622</b>	<b>45,735</b>	<b>29,576</b>	<b>50,615</b>	<b>43,953</b>	<b>3,887</b>	<b>8.50%</b>
<b>Properties</b>							

**City of St Catharines**  
**Building and Plumbing**  
**2021 Operating Budget - Expenditures by Object**

	2021	2020	2019	2018	2017	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
711.100.350 Office Equip/Furniture	0	0	840	0	0	0	0.00%
<b>Total Properties</b>	0	0	840	0	0	0	0.00%
Other Service Charges							
711.100.400 Travelling	13,100	13,100	13,936	7,703	4,468	0	0.00%
711.100.401 Conferences/Conventions	8,100	8,100	4,377	3,690	4,895	0	0.00%
711.100.402 Training	8,400	8,400	12,554	10,910	13,117	0	0.00%
711.100.405 Subscriptions/Memb'ships	12,580	13,370	12,071	10,333	10,642	-790	-5.91%
711.100.417 Study/Consulting Fees	80,000	5,000	26,892	8,037	6,165	75,000	1,500.00%
711.100.421 Title Searches/Regist'ns	1,000	1,000	88	0	222	0	0.00%
711.100.426 Grant Program	0	0	39,779	0	0	0	0.00%
711.100.447 Indirect Prgm Costs	357,000	350,000	300,000	0	0	7,000	2.00%
711.100.448 Alloc'n to Bldg reserve	0	0	1,461,664	156,578	686,626	0	0.00%
711.100.450 Miscellaneous	400	400	1,137	668	0	0	0.00%
<b>Total Other Service Charges</b>	480,580	399,370	1,872,498	197,919	726,135	81,210	20.33%
Total Expenditures	2,947,798	2,681,290	3,767,168	1,946,441	2,201,181	266,508	9.94%
Revenue							
615.105.000 Building Permits	-2,573,000	-2,525,000	-3,867,525	-2,230,152	-2,421,350	-48,000	1.90%
615.110.000 Plumbing Permits	-60,650	-59,550	-92,146	-57,303	-70,804	-1,100	1.85%
615.115.000 Sign Permits	-41,800	-41,000	-47,503	-45,015	-41,909	-800	1.95%
711.100.800 Miscellaneous Revenue	-4,230	-4,155	-2,249	-4,103	-3,581	-75	1.81%
<b>Total Revenue</b>	-2,679,680	-2,629,705	-4,009,423	-2,336,573	-2,537,644	-49,975	1.90%
Transfer from Reserve							
711.100.900 Transfer from Reserve	-264,418	-100,289	-39,779	0	0	-164,129	163.66%
<b>Total Transfer from Reserve</b>	-264,418	-100,289	-39,779	0	0	-164,129	163.66%
Total Revenue	-2,944,098	-2,729,994	-4,049,202	-2,336,573	-2,537,644	-214,104	7.84%
Total Net Expenditures	3,700	-48,704	-282,034	-390,132	-336,463	52,404	-107.60%

## City of St Catharines

## Property Standards

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
711.110.001 Salaries/Wages-Regular	359,157	353,144	308,743	282,339	245,258	6,013	1.70%
711.110.002 Salaries/Wages-Overtime	0	0	4,539	11,493	3,157	0	0.00%
711.110.006 Sick Pay	0	0	6,291	8,124	0	0	0.00%
711.110.007 Holiday/Vacation Pay	0	0	30,878	27,149	687	0	0.00%
711.110.009 Doctor's Appointments	0	0	1,095	1,107	0	0	0.00%
711.110.012 Allocation-Administr'n	0	0	0	0	67,150	0	0.00%
<b>Total Salaries and Wages</b>	<b>359,157</b>	<b>353,144</b>	<b>351,546</b>	<b>330,212</b>	<b>316,252</b>	<b>6,013</b>	<b>1.70%</b>
<b>Benefits</b>							
711.110.030 Pensions	55,600	56,086	47,862	45,257	33,355	-486	-0.87%
711.110.031 Other Benefits	43,900	45,706	39,101	35,008	25,537	-1,806	-3.95%
711.110.032 Workers Compensation	14,250	11,856	11,022	10,765	7,676	2,394	20.19%
711.110.033 Employment Insurance	7,024	6,000	5,285	5,355	3,904	1,024	17.07%
711.110.040 Meal Allowance	0	0	0	19	28	0	0.00%
711.110.041 Safety Shoes	700	800	1,000	700	700	-100	-12.50%
<b>Total Benefits</b>	<b>121,474</b>	<b>120,448</b>	<b>104,270</b>	<b>97,104</b>	<b>71,200</b>	<b>1,026</b>	<b>0.85%</b>
<b>Equipment Operations</b>							
711.110.067 Car Allowance/Mileage	23,000	23,000	27,711	24,126	22,831	0	0.00%
<b>Total Equipment Operations</b>	<b>23,000</b>	<b>23,000</b>	<b>27,711</b>	<b>24,126</b>	<b>22,831</b>	<b>0</b>	<b>0.00%</b>
<b>Materials</b>							
711.110.110 Uniform Clothing	2,000	2,000	1,310	703	2,754	0	0.00%
<b>Total Materials</b>	<b>2,000</b>	<b>2,000</b>	<b>1,310</b>	<b>703</b>	<b>2,754</b>	<b>0</b>	<b>0.00%</b>
<b>Office and Related Expenses</b>							
711.110.306 Cellular Phones	2,400	2,400	4,307	2,983	2,927	0	0.00%
711.110.312 Books and Publications	500	500	205	0	38	0	0.00%
711.110.323 Internet Charges	1,920	1,920	0	0	0	0	0.00%
<b>Total Office and Related Expenses</b>	<b>4,820</b>	<b>4,820</b>	<b>4,512</b>	<b>2,983</b>	<b>2,965</b>	<b>0</b>	<b>0.00%</b>
<b>Other Service Charges</b>							
711.110.400 Travelling	3,900	3,900	4,222	1,918	584	0	0.00%
711.110.401 Conferences/Conventions	500	500	0	0	0	0	0.00%
711.110.402 Training	5,033	5,034	6,276	2,847	1,620	-1	-0.02%
711.110.405 Subscriptions/Memb'ships	2,490	2,490	1,491	1,386	526	0	0.00%
711.110.417 Study/Consulting Fees	0	0	463	1,094	0	0	0.00%

City of St Catharines

Property Standards

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
711.110.421 Title Searches/Regist'ns	8,500	8,500	7,780	7,597	8,358	0	0.00%
711.110.446 Rat Control Rebate Prgm	10,000	10,000	16,773	16,300	0	0	0.00%
711.110.450 Miscellaneous	0	0	0	0	1,040	0	0.00%
<b>Total Other Service Charges</b>	<b>30,423</b>	<b>30,424</b>	<b>37,005</b>	<b>31,142</b>	<b>12,128</b>	<b>-1</b>	<b>0.00%</b>
<b>Total Expenditures</b>	<b>540,874</b>	<b>533,836</b>	<b>526,354</b>	<b>486,270</b>	<b>428,130</b>	<b>7,038</b>	<b>1.32%</b>
Revenue							
711.110.834 Recoveries-contracts	0	0	0	-469	0	0	0.00%
711.110.858 Reg'n/Discharge PS Orders	-2,038	-2,000	-1,381	-1,892	-1,846	-38	1.90%
<b>Total Revenue</b>	<b>-2,038</b>	<b>-2,000</b>	<b>-1,381</b>	<b>-2,361</b>	<b>-1,846</b>	<b>-38</b>	<b>1.90%</b>
<b>Total Revenue</b>	<b>-2,038</b>	<b>-2,000</b>	<b>-1,381</b>	<b>-2,361</b>	<b>-1,846</b>	<b>-38</b>	<b>1.90%</b>
<b>Total Net Expenditures</b>	<b>538,836</b>	<b>531,836</b>	<b>524,973</b>	<b>483,909</b>	<b>426,284</b>	<b>7,000</b>	<b>1.32%</b>



## City of St Catharines

## Zoning

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Salaries and Wages							
711.115.001 Salaries/Wages-Regular	137,797	135,490	97,961	105,436	128,635	2,307	1.70%
711.115.002 Salaries/Wages-Overtime	0	0	0	0	1,994	0	0.00%
711.115.003 Salaries/Wages Extra	0	0	3,904	0	0	0	0.00%
711.115.006 Sick Pay	0	0	21,573	12,218	252	0	0.00%
711.115.007 Vacation/Holiday Pay	0	0	15,638	18,296	499	0	0.00%
711.115.009 Doctor's Appointments	0	0	403	198	0	0	0.00%
<b>Total Salaries and Wages</b>	<b>137,797</b>	<b>135,490</b>	<b>139,479</b>	<b>136,148</b>	<b>131,380</b>	<b>2,307</b>	<b>1.70%</b>
Benefits							
711.115.030 Pensions	21,200	22,710	18,833	18,316	18,069	-1,510	-6.65%
711.115.031 Other Benefits	17,994	15,083	12,949	11,729	10,538	2,911	19.30%
711.115.032 Workers Compensation	5,434	4,378	4,253	4,250	4,058	1,056	24.12%
711.115.033 Employment Insurance	2,792	2,571	2,209	2,185	2,131	221	8.60%
<b>Total Benefits</b>	<b>47,420</b>	<b>44,742</b>	<b>38,244</b>	<b>36,480</b>	<b>34,796</b>	<b>2,678</b>	<b>5.99%</b>
Equipment Operations							
711.115.067 Car Allowance/Mileage	0	0	90	0	0	0	0.00%
<b>Total Equipment Operations</b>	<b>0</b>	<b>0</b>	<b>90</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
Other Service Charges							
711.115.401 Conferences/Conventions	850	850	0	0	0	0	0.00%
711.115.405 Subscriptions/Memb'ships	430	430	0	0	0	0	0.00%
<b>Total Other Service Charges</b>	<b>1,280</b>	<b>1,280</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Expenditures</b>	<b>186,497</b>	<b>181,512</b>	<b>177,813</b>	<b>172,628</b>	<b>166,176</b>	<b>4,985</b>	<b>2.75%</b>
Revenue							
711.115.820 Mortgage Clearances	-37,950	-37,250	-43,880	-42,035	-40,106	-700	1.88%
<b>Total Revenue</b>	<b>-37,950</b>	<b>-37,250</b>	<b>-43,880</b>	<b>-42,035</b>	<b>-40,106</b>	<b>-700</b>	<b>1.88%</b>
<b>Total Revenue</b>	<b>-37,950</b>	<b>-37,250</b>	<b>-43,880</b>	<b>-42,035</b>	<b>-40,106</b>	<b>-700</b>	<b>1.88%</b>
<b>Total Net Expenditures</b>	<b>148,547</b>	<b>144,262</b>	<b>133,933</b>	<b>130,593</b>	<b>126,070</b>	<b>4,285</b>	<b>2.97%</b>

## City of St Catharines

## 2021 Operating Budget - Expenditures by Department, Board or Committee

	2021	2020	2019	2018	2017	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
Fire Services							
FS Administration (p. 66)	809,842	791,847	0	0	0	17,995	2.27%
Fire Prevention (p. 68)	1,141,549	1,228,337	0	0	0	-86,788	-7.07%
FS Training (p. 70)	816,534	831,966	0	0	0	-15,432	-1.85%
FS Suppression (p. 72)	21,364,927	20,824,080	0	0	0	540,847	2.60%
FS Communication (p. 74)	1,218,227	1,149,361	0	0	0	68,866	5.99%
FS Building & Facility (p. 76)	388,995	395,173	0	0	0	-6,178	-1.56%
FS Fleet & Equipment (p. 77)	838,401	1,029,664	0	0	0	-191,263	-18.58%
FS Legacy Accounts*	0	0	25,004,493	24,808,536	24,581,062	0	0.00%
<b>Total Fire Services</b>	<b>26,578,475</b>	<b>26,250,428</b>	<b>25,004,493</b>	<b>24,808,536</b>	<b>24,581,062</b>	<b>328,047</b>	<b>1.25%</b>

\* During 2020 it was determined that a clearer understanding of the City's Fire Service operations could be gained through the addition of divisions to this department. Therefore as shown above, Fire Services annual operating budget was allocated into seven divisions.

ESTIMATE 2021

PROTECTION TO PERSONS AND PROPERTY

EXPENDITURE ACCOUNT	2021 BUDGET	2020 BUDGET	2020-2021 BUDGET CHANGE
<b><u>FIRE SERVICES:</u></b>			
AMINISTRATION	\$809,842	\$791,847	2.27%
PREVENTION	1,141,549	1,228,337	-7.07%
TRAINING	816,534	831,966	-1.85%
SUPPRESSION	21,364,927	20,824,080	2.60%
COMMUNICATION	1,218,227	1,149,361	5.99%
BUILDING & FACILITIES	388,995	395,173	-1.56%
FLEET & EQUIPMENT	838,401	1,029,664	-18.58%
<b>TOTAL FIRE SERVICES:</b>	<b><u>\$26,578,475</u></b>	<b><u>\$26,250,428</u></b>	<b><u>1.25%</u></b>

UNDER SICK LEAVE BENEFIT PLANS FOR FIREFIGHTERS, UNUSED SICK LEAVE CAN ACCUMULATE AND EMPLOYEES MAY BECOME ENTITLED TO A CASH PAYMENT WHEN THEY LEAVE THE MUNICIPALITY'S EMPLOYMENT. THE UNUSED SICK DAYS FOR OTHER EMPLOYEES HAVE BEEN FROZEN AND THE GRATUITY RELATING TO THESE UNUSED DAYS IS TO BE PAID OUT BY INSTALMENTS OR UPON RETIREMENT.

THE LIABILITY FOR THESE ACCUMULATED DAYS, TO THE EXTENT THAT THEY HAVE VESTED AND COULD BE TAKEN IN CASH BY AN EMPLOYEE ON TERMINATION, AMOUNTED TO \$4,102,400 AT DECEMBER 31, 2019. NO AMOUNT HAS BEEN PROVIDED FOR THIS PAST SERVICE LIABILITY. THE ACCUMULATED SICK LEAVE RESERVE AT DECEMBER 31, 2019 IS \$2,988,000 (73%)

OUR ACTUARY ALSO IDENTIFIED A NON-VESTED SICK LEAVE LIABILITY THAT WE NEED TO ACCOUNT FOR, IT WAS \$1,577,500 AT DECEMBER 31, 2019.

**180- IMPROVEMENTS-NonTCA** (2020 - \$28,030)

STATION 5 - EAVES AND DOWNSPROUTS TO TOWER

10,000
<u>\$10,000</u>

ESTIMATE 2021

PROTECTION TO PERSONS AND PROPERTY

2021  
BUDGET

310.111 **FIRE FIGHTING EQUIPMENT RESERVE:**

OPENING BALANCE	1,834,225
ANNUAL RESERVE PROVISION (710.100.069)	400,000
EXPENDITURES (2021)	(789,545)
EXPENDITURES (PRIOR YEAR COMMITMENTS)	(930,455)
CLOSING BALANCE	514,225

**EXPENDITURE DETAILS:**

**REPLACEMENT COST FUNDED BY DEBT\* FUNDED BY RESERVE**

ONE (1) FORD RANGER INSPECTOR (REPLACE UNIT #FPO6)	50,000	-	50,000
ONE(1) FREIGHTLINER FL80 PUMP/TANKER	1,000,000	500,000	500,000
ADDITIONAL FUNDING FOR ONE(1) FREIGHTLINER FL80 PUMP/TANKER (REPLACE UNIT #019)	239,545	-	239,545
	1,289,545	500,000	789,545

**PRIOR YEAR COMMITMENTS:**

THREE (3) DODGE CALIBER SX (REPLACE UNITS #032, #033 & #037)	105,000
ONE (1) FORD RANGER PICKUP TRUCK (REPLACE UNIT #FF-035-09)	35,000
ONE(1) FREIGHTLINER FL80 PUMP/TANKER (REPLACE UNIT #019)	790,455
	930,455

\* As of 2020 a determination was made as a response to managing the financial impact of COVID-19 that larger fire fighting vehicles would be partially funded by debt, due to the greater service life these assets provide to the corporation.

## City of St Catharines

## FS Administration

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Salaries and Wages							
710.120.001 Salaries/Wages-Regular	622,217	603,928	0	0	0	18,289	3.03%
710.120.005 Service Pay	500	500	0	0	0	0	0.00%
<b>Total Salaries and Wages</b>	<b>622,717</b>	<b>604,428</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,289</b>	<b>3.03%</b>
Benefits							
710.120.030 Pensions	58,400	57,415	0	0	0	985	1.72%
710.120.031 Other Benefits	58,600	54,618	0	0	0	3,982	7.29%
710.120.032 Workers Compensation	17,994	15,673	0	0	0	2,321	14.81%
710.120.033 Employment Insurance	8,197	7,464	0	0	0	733	9.82%
<b>Total Benefits</b>	<b>143,191</b>	<b>135,170</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,021</b>	<b>5.93%</b>
Equipment Operations							
710.120.067 Car Allowance/Mileage	100	100	0	0	0	0	0.00%
<b>Total Equipment Operations</b>	<b>100</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
Contracts							
710.120.206 Contracts-garbage coll'n	7,600	7,599	0	0	0	1	0.01%
710.120.235 Contract-Pest Control	765	765	0	0	0	0	0.00%
<b>Total Contracts</b>	<b>8,365</b>	<b>8,364</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>0.01%</b>
Office and Related Expenses							
710.120.302 Insurance-Liability	21,968	18,519	0	0	0	3,449	18.62%
710.120.303 Courier Charges	3,876	3,876	0	0	0	0	0.00%
710.120.304 Postage	25	25	0	0	0	0	0.00%
710.120.306 Cellular Phones	1,591	1,592	0	0	0	-1	-0.06%
710.120.307 Printing	300	304	0	0	0	-4	-1.32%
710.120.308 Copying and Prints	1,050	1,048	0	0	0	2	0.19%
710.120.309 Advertising	40	40	0	0	0	0	0.00%
710.120.310 Office Supplies	1,200	1,224	0	0	0	-24	-1.96%
710.120.311 Record Maintenance	500	500	0	0	0	0	0.00%
710.120.330 Furniture/Equipment NTCA	1,000	1,000	0	0	0	0	0.00%
<b>Total Office and Related Expenses</b>	<b>31,550</b>	<b>28,128</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,422</b>	<b>12.17%</b>
Other Service Charges							
710.120.400 Travelling	384	816	0	0	0	-432	-52.94%
710.120.401 Conferences/Conventions	950	10,214	0	0	0	-9,264	-90.70%
710.120.405 Subscriptions/Memberships	835	2,877	0	0	0	-2,042	-70.98%

City of St Catharines

FS Administration

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
710.120.446 Cost Share-Municipalities	1,250	1,250	0	0	0	0	0.00%
710.120.450 Miscellaneous	500	500	0	0	0	0	0.00%
<b>Total Other Service Charges</b>	<b>3,919</b>	<b>15,657</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-11,738</b>	<b>-74.97%</b>
<b>Total Expenditures</b>	<b>809,842</b>	<b>791,847</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,995</b>	<b>2.27%</b>
 Total Revenue	 0	 0	 0	 0	 0	 0	 0.00%
 Total Net Expenditures	 809,842	 791,847	 0	 0	 0	 17,995	 2.27%

## City of St Catharines

## Fire Prevention

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Salaries and Wages							
710.130.001 Salaries/Wages-Regular	868,007	927,483	0	0	0	-59,476	-6.41%
710.130.002 Salaries/Wages-Overtime	22,000	22,000	0	0	0	0	0.00%
710.130.004 Salaries-Acting Rank	4,500	4,600	0	0	0	-100	-2.17%
710.130.006 Sick Pay	22,000	22,000	0	0	0	0	0.00%
<b>Total Salaries and Wages</b>	<b>916,507</b>	<b>976,083</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-59,576</b>	<b>-6.10%</b>
Benefits							
710.130.030 Pensions	144,200	155,433	0	0	0	-11,233	-7.23%
710.130.031 Other Benefits	88,000	90,261	0	0	0	-2,261	-2.50%
710.130.032 Workers Compensation	28,788	28,030	0	0	0	758	2.70%
710.130.033 Employment Insurance	12,133	12,365	0	0	0	-232	-1.88%
<b>Total Benefits</b>	<b>273,121</b>	<b>286,089</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-12,968</b>	<b>-4.53%</b>
Materials							
710.130.112 Resale-Alarm Awareness Pr	23,000	23,000	0	0	0	0	0.00%
<b>Total Materials</b>	<b>23,000</b>	<b>23,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
Office and Related Expenses							
710.130.306 Cellular Phones	4,243	4,243	0	0	0	0	0.00%
710.130.307 Printing	675	689	0	0	0	-14	-2.03%
710.130.308 Copying and Prints	2,363	2,363	0	0	0	0	0.00%
710.130.309 Advertising	90	92	0	0	0	-2	-2.17%
710.130.310 Office Supplies	2,700	2,754	0	0	0	-54	-1.96%
710.130.312 Books and Publications	4,550	4,550	0	0	0	0	0.00%
<b>Total Office and Related Expenses</b>	<b>14,621</b>	<b>14,691</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-70</b>	<b>-0.48%</b>
Other Service Charges							
710.130.401 Conferences/Conventions	0	2,786	0	0	0	-2,786	-100.00%
710.130.405 Subscriptions/Memberships	800	1,438	0	0	0	-638	-44.37%
710.130.427 Fire Preventn Activities	39,000	39,000	0	0	0	0	0.00%
<b>Total Other Service Charges</b>	<b>39,800</b>	<b>43,224</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-3,424</b>	<b>-7.92%</b>
<b>Total Expenditures</b>	<b>1,267,049</b>	<b>1,343,087</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-76,038</b>	<b>-5.66%</b>
Revenue							
710.130.800 Miscellaneous Revenue	-8,000	-8,000	0	0	0	0	0.00%
710.130.807 Fire Prevention Billings	-45,000	-45,000	0	0	0	0	0.00%

City of St Catharines

Fire Prevention

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
710.130.817 Workers Comp Recovery	-17,500	-6,750	0	0	0	-10,750	159.26%
710.130.940 Smoke/CO Alarm Program	-20,000	-20,000	0	0	0	0	0.00%
710.130.941 Preventable False Alarms	-35,000	-35,000	0	0	0	0	0.00%
<b>Total Revenue</b>	-125,500	-114,750	0	0	0	-10,750	9.37%
 Total Revenue	 -125,500	 -114,750	 0	 0	 0	 -10,750	 9.37%
 Total Net Expenditures	 1,141,549	 1,228,337	 0	 0	 0	 -86,788	 -7.07%



## City of St Catharines

## FS Training

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Salaries and Wages							
710.140.001 Salaries/Wages-Regular	374,192	363,679	0	0	0	10,513	2.89%
710.140.002 Salaries/Wages-Overtime	11,000	11,000	0	0	0	0	0.00%
710.140.006 Sick Pay	11,000	11,000	0	0	0	0	0.00%
<b>Total Salaries and Wages</b>	<b>396,192</b>	<b>385,679</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,513</b>	<b>2.73%</b>
Benefits							
710.140.030 Pensions	62,800	61,736	0	0	0	1,064	1.72%
710.140.031 Other Benefits	37,700	35,094	0	0	0	2,606	7.43%
710.140.032 Workers Compensation	11,556	10,066	0	0	0	1,490	14.80%
710.140.033 Employment Insurance	4,697	4,277	0	0	0	420	9.82%
<b>Total Benefits</b>	<b>116,753</b>	<b>111,173</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,580</b>	<b>5.02%</b>
Equipment Operations							
710.140.053 Service Contracts	1,200	2,655	0	0	0	-1,455	-54.80%
710.140.059 Repairs-Fire Fightg Equip	20,000	20,000	0	0	0	0	0.00%
710.140.060 Testing and Inspection	64,350	54,350	0	0	0	10,000	18.40%
710.140.070 Fire Fight'g Equipment	160,450	160,450	0	0	0	0	0.00%
<b>Total Equipment Operations</b>	<b>246,000</b>	<b>237,455</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,545</b>	<b>3.60%</b>
Office and Related Expenses							
710.140.306 Cellular Phones	1,591	1,591	0	0	0	0	0.00%
710.140.307 Printing	675	689	0	0	0	-14	-2.03%
710.140.308 Copying and Prints	2,363	2,363	0	0	0	0	0.00%
710.140.309 Advertising	90	92	0	0	0	-2	-2.17%
710.140.310 Office Supplies	2,700	2,754	0	0	0	-54	-1.96%
<b>Total Office and Related Expenses</b>	<b>7,419</b>	<b>7,489</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-70</b>	<b>-0.93%</b>
Other Service Charges							
710.140.430 Fire Fighting Training	50,170	90,170	0	0	0	-40,000	-44.36%
<b>Total Other Service Charges</b>	<b>50,170</b>	<b>90,170</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-40,000</b>	<b>-44.36%</b>
<b>Total Expenditures</b>	<b>816,534</b>	<b>831,966</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-15,432</b>	<b>-1.85%</b>
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>

**City of St Catharines**

**FS Training**

**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Total Net Expenditures	816,534	831,966	0	0	0	-15,432	-1.85%

## City of St Catharines

## FS Suppression

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
710.150.001 Salaries/Wages-Regular	14,316,937	13,853,340	0	0	0	463,597	3.35%
710.150.002 Salaries/Wages-Overtime	1,011,998	1,011,998	0	0	0	0	0.00%
710.150.004 Salaries-Acting Rank	85,500	87,400	0	0	0	-1,900	-2.17%
710.150.006 Sick Pay	1,011,999	1,011,999	0	0	0	0	0.00%
710.150.007 Holiday/Vacation Pay	62,387	36,288	0	0	0	26,099	71.92%
710.150.010 Sick Leave Payout	173,290	143,510	0	0	0	29,780	20.75%
710.150.011 Supp'y Retirement	1,895	1,895	0	0	0	0	0.00%
<b>Total Salaries and Wages</b>	<b>16,664,006</b>	<b>16,146,430</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>517,576</b>	<b>3.21%</b>
<b>Benefits</b>							
710.150.030 Pensions	2,456,900	2,431,268	0	0	0	25,632	1.05%
710.150.031 Other Benefits	1,588,300	1,481,886	0	0	0	106,414	7.18%
710.150.032 Workers Compensation	516,819	450,169	0	0	0	66,650	14.81%
710.150.033 Employment Insurance	210,973	192,100	0	0	0	18,873	9.82%
710.150.043 Negotiations/Arbitration	24,500	24,500	0	0	0	0	0.00%
<b>Total Benefits</b>	<b>4,797,492</b>	<b>4,579,923</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>217,569</b>	<b>4.75%</b>
<b>Equipment Operations</b>							
710.150.053 Service Contracts	10,798	11,526	0	0	0	-728	-6.32%
710.150.073 Medical Supplies	12,750	12,750	0	0	0	0	0.00%
<b>Total Equipment Operations</b>	<b>23,548</b>	<b>24,276</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-728</b>	<b>-3.00%</b>
<b>Materials</b>							
710.150.110 Uniform Clothing	83,200	83,200	0	0	0	0	0.00%
710.150.111 Protective Clothing	131,500	131,500	0	0	0	0	0.00%
<b>Total Materials</b>	<b>214,700</b>	<b>214,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Office and Related Expenses</b>							
710.150.306 Cellular Phones	4,243	4,243	0	0	0	0	0.00%
710.150.307 Printing	675	689	0	0	0	-14	-2.03%
710.150.308 Copying and Prints	2,363	2,363	0	0	0	0	0.00%
710.150.309 Advertising	90	92	0	0	0	-2	-2.17%
710.150.310 Office Supplies	2,700	2,754	0	0	0	-54	-1.96%
710.150.330 Furniture/Equipment NTCA	5,030	5,030	0	0	0	0	0.00%
<b>Total Office and Related Expenses</b>	<b>15,101</b>	<b>15,171</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-70</b>	<b>-0.46%</b>
<b>Properties</b>							
710.150.350 Office Equip/Furniture	4,080	4,080	0	0	0	0	0.00%
<b>Total Properties</b>	<b>4,080</b>	<b>4,080</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>

City of St Catharines

FS Suppression

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Other Service Charges							
710.150.447 Fire Ground Rehab	1,000	1,000	0	0	0	0	0.00%
<b>Total Other Service Charges</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Expenditures</b>	<b>21,719,927</b>	<b>20,985,580</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>734,347</b>	<b>3.50%</b>
Revenue							
710.150.817 Workers Comp Recovery	-315,000	-121,500	0	0	0	-193,500	159.26%
710.150.818 MTO Emergency Recovery	-40,000	-40,000	0	0	0	0	0.00%
<b>Total Revenue</b>	<b>-355,000</b>	<b>-161,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-193,500</b>	<b>119.81%</b>
<b>Total Revenue</b>	<b>-355,000</b>	<b>-161,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-193,500</b>	<b>119.81%</b>
<b>Total Net Expenditures</b>	<b>21,364,927</b>	<b>20,824,080</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>540,847</b>	<b>2.60%</b>

## City of St Catharines

## FS Communication

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Salaries and Wages							
710.160.001 Salaries/Wages-Regular	1,392,634	1,354,124	0	0	0	38,510	2.84%
710.160.002 Salaries/Wages-Overtime	55,000	55,000	0	0	0	0	0.00%
710.160.006 Sick Pay	55,000	55,000	0	0	0	0	0.00%
<b>Total Salaries and Wages</b>	<b>1,502,634</b>	<b>1,464,124</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>38,510</b>	<b>2.63%</b>
Benefits							
710.160.030 Pensions	233,100	229,298	0	0	0	3,802	1.66%
710.160.031 Other Benefits	138,300	129,039	0	0	0	9,261	7.18%
710.160.032 Workers Compensation	51,679	45,014	0	0	0	6,665	14.81%
710.160.033 Employment Insurance	20,917	19,046	0	0	0	1,871	9.82%
710.160.043 Negotiations/Arbitration	500	500	0	0	0	0	0.00%
<b>Total Benefits</b>	<b>444,496</b>	<b>422,897</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>21,599</b>	<b>5.11%</b>
Equipment Operations							
710.160.053 Service Contracts	126,972	345,925	0	0	0	-218,953	-63.29%
710.160.058 Radio Sys-Repr/Upgrades	30,150	28,800	0	0	0	1,350	4.69%
710.160.061 Licenses	9,180	9,180	0	0	0	0	0.00%
<b>Total Equipment Operations</b>	<b>166,302</b>	<b>383,905</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-217,603</b>	<b>-56.68%</b>
Office and Related Expenses							
710.160.305 Telephone	64,775	63,500	0	0	0	1,275	2.01%
710.160.306 Cellular Phones	1,591	1,591	0	0	0	0	0.00%
710.160.307 Printing	675	689	0	0	0	-14	-2.03%
710.160.308 Copying and Prints	2,363	2,363	0	0	0	0	0.00%
710.160.309 Advertising	90	92	0	0	0	-2	-2.17%
710.160.310 Office Supplies	2,700	2,754	0	0	0	-54	-1.96%
710.160.323 Internet Charges	2,400	2,400	0	0	0	0	0.00%
710.160.330 Furniture/Equipment NTCA	1,000	1,000	0	0	0	0	0.00%
<b>Total Office and Related Expenses</b>	<b>75,594</b>	<b>74,389</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,205</b>	<b>1.62%</b>
Other Service Charges							
710.160.405 Subscriptions/Memberships	490	881	0	0	0	-391	-44.38%
710.160.428 Communications Division	7,000	8,350	0	0	0	-1,350	-16.17%
710.160.446 Cost Share-Municipalities	1,250	1,250	0	0	0	0	0.00%
<b>Total Other Service Charges</b>	<b>8,740</b>	<b>10,481</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-1,741</b>	<b>-16.61%</b>

## City of St Catharines

## FS Communication

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Total Expenditures	2,197,766	2,355,796	0	0	0	-158,030	-6.71%
Revenue							
710.160.804 CAD Revenue	-962,039	-1,034,685	0	0	0	72,646	-7.02%
710.160.817 Workers Comp Recovery	-17,500	-6,750	0	0	0	-10,750	159.26%
<b>Total Revenue</b>	<b>-979,539</b>	<b>-1,041,435</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>61,896</b>	<b>-5.94%</b>
Transfer from Reserve							
710.160.900 Transfer from Reserve	0	-165,000	0	0	0	165,000	-100.00%
<b>Total Transfer from Reserve</b>	<b>0</b>	<b>-165,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>165,000</b>	<b>-100.00%</b>
Total Revenue	-979,539	-1,206,435	0	0	0	226,896	-18.81%
Total Net Expenditures	1,218,227	1,149,361	0	0	0	68,866	5.99%

**City of St Catharines**  
**FS Building & Facility**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Equipment Operations							
710.170.053 Service Contracts	37,727	32,156	0	0	0	5,571	17.32%
<b>Total Equipment Operations</b>	<b>37,727</b>	<b>32,156</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,571</b>	<b>17.32%</b>
Materials							
710.170.102 Small Tools/Equipment	3,468	3,468	0	0	0	0	0.00%
710.170.104 General Supplies	1,020	1,020	0	0	0	0	0.00%
<b>Total Materials</b>	<b>4,488</b>	<b>4,488</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
Building and Maintenance							
710.170.150 Cleaning Service	1,650	1,530	0	0	0	120	7.84%
710.170.151 Cleaning Supplies	10,000	10,200	0	0	0	-200	-1.96%
710.170.152 Gen Bldg Mtnce Supplies	10,000	10,200	0	0	0	-200	-1.96%
710.170.162 Repairs	97,406	99,394	0	0	0	-1,988	-2.00%
710.170.163 Heat,Light,Power,Water	202,500	199,950	0	0	0	2,550	1.28%
710.170.173 Insurance-Bldg/Contents	15,224	9,225	0	0	0	5,999	65.03%
710.170.180 Improvements-Non TCA	10,000	28,030	0	0	0	-18,030	-64.32%
<b>Total Building and Maintenance</b>	<b>346,780</b>	<b>358,529</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-11,749</b>	<b>-3.28%</b>
Other Service Charges							
710.170.417 Study/Consulting Fees	0	50,000	0	0	0	-50,000	-100.00%
<b>Total Other Service Charges</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-50,000</b>	<b>-100.00%</b>
<b>Total Expenditures</b>	<b>388,995</b>	<b>445,173</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-56,178</b>	<b>-12.62%</b>
Transfer from Reserve							
710.170.900 Transfer from Reserve	0	-50,000	0	0	0	50,000	-100.00%
<b>Total Transfer from Reserve</b>	<b>0</b>	<b>-50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>-100.00%</b>
<b>Total Revenue</b>	<b>0</b>	<b>-50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>-100.00%</b>
<b>Total Net Expenditures</b>	<b>388,995</b>	<b>395,173</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-6,178</b>	<b>-1.56%</b>

**City of St Catharines**  
**FS Fleet & Equipment**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Equipment Operations							
710.180.050 Rentals	200	200	0	0	0	0	0.00%
710.180.053 Service Contracts	26,024	25,000	0	0	0	1,024	4.10%
710.180.054 Repairs-equipment	1,600	1,664	0	0	0	-64	-3.85%
710.180.055 Repairs-Auto	290,000	290,000	0	0	0	0	0.00%
710.180.061 Licenses	2,880	2,880	0	0	0	0	0.00%
710.180.064 Insurance-motor vehicle	19,777	22,000	0	0	0	-2,223	-10.10%
710.180.065 Motor Vehicle Supplies	1,020	1,020	0	0	0	0	0.00%
710.180.066 Fuel-Gasoline,Diesel	96,900	96,900	0	0	0	0	0.00%
710.180.069 Equipment Allocation	400,000	590,000	0	0	0	-190,000	-32.20%
<b>Total Equipment Operations</b>	<b>838,401</b>	<b>1,029,664</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-191,263</b>	<b>-18.58%</b>
Total Expenditures	838,401	1,029,664	0	0	0	-191,263	-18.58%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	838,401	1,029,664	0	0	0	-191,263	-18.58%



## City of St Catharines

## 2021 Operating Budget - Expenditures by Department, Board or Committee

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Economic Development & Tourism							
Economic Development (p. 79)	853,399	837,160	739,862	660,059	604,915	16,239	1.94%
Enterprise Centre (p. 81)	128,899	122,243	66,673	88,538	22,779	6,656	5.44%
Tourism Promotion (p. 83)	330,526	294,177	245,243	272,050	268,177	36,349	12.36%
Physician Recruitment (p. 85)	0	30,000	200	0	0	-30,000	-100.00%
Grape and Wine Festival (p. 86)	34,839	38,000	39,564	42,537	32,076	-3,161	-8.32%
<b>Total Economic Development &amp; Tourism</b>	<b>1,347,663</b>	<b>1,321,580</b>	<b>1,091,542</b>	<b>1,063,184</b>	<b>927,947</b>	<b>26,083</b>	<b>1.97%</b>

**City of St Catharines**  
**Economic Development**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
761.100.001 Salaries/Wages-Regular	537,245	442,875	374,037	295,639	314,490	94,370	21.31%
761.100.002 Salaries/Wages-Overtime	0	0	1,035	1,820	75	0	0.00%
761.100.003 Salaries/Wages-Ext Svce	85,692	166,764	121,674	80,072	58,148	-81,072	-48.61%
761.100.006 Sick Pay	0	0	4,453	3,017	0	0	0.00%
761.100.007 Holiday/Vacation Pay	0	0	66,261	60,325	5,055	0	0.00%
761.100.009 Doctor's Appointments	0	0	898	156	0	0	0.00%
761.107.001 Salaries/Wages-Regular	0	0	206	0	0	0	0.00%
761.107.002 Salaries/Wages-Overtime	0	0	55	0	0	0	0.00%
761.107.003 Salaries/Wages-Ext Svce	0	0	12,723	0	0	0	0.00%
761.107.007 Holiday/Vacation Pay	0	0	519	0	0	0	0.00%
<b>Total Salaries and Wages</b>	<b>622,937</b>	<b>609,639</b>	<b>581,861</b>	<b>441,029</b>	<b>377,768</b>	<b>13,298</b>	<b>2.18%</b>
<b>Benefits</b>							
761.100.030 Pensions	85,900	92,979	69,940	57,013	60,013	-7,079	-7.61%
761.100.031 Other Benefits	55,045	52,424	44,388	34,812	28,195	2,621	5.00%
761.100.032 Workers Compensation	21,491	17,301	15,608	12,041	10,128	4,190	24.22%
761.100.033 Employment Insurance	9,332	7,730	7,252	5,813	5,508	1,602	20.72%
761.100.040 Meal Allowance	0	0	0	14	0	0	0.00%
761.107.030 Pensions	0	0	534	0	0	0	0.00%
761.107.031 Other Benefits	0	0	228	0	0	0	0.00%
761.107.032 Workers Compensation	0	0	368	0	0	0	0.00%
761.107.033 Employment Insurance	0	0	265	0	0	0	0.00%
<b>Total Benefits</b>	<b>171,768</b>	<b>170,434</b>	<b>138,583</b>	<b>109,693</b>	<b>103,844</b>	<b>1,334</b>	<b>0.78%</b>
<b>Equipment Operations</b>							
761.100.067 Car Allowance/Mileage	4,500	5,000	6,302	3,112	4,610	-500	-10.00%
761.107.067 Mileage	0	0	700	0	0	0	0.00%
<b>Total Equipment Operations</b>	<b>4,500</b>	<b>5,000</b>	<b>7,002</b>	<b>3,112</b>	<b>4,610</b>	<b>-500</b>	<b>-10.00%</b>
<b>Materials</b>							
761.100.113 Obsolete Items	0	0	0	0	4,213	0	0.00%
<b>Total Materials</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,213</b>	<b>0</b>	<b>0.00%</b>
<b>Office and Related Expenses</b>							
761.100.303 Courier Services	100	150	31	30	22	-50	-33.33%
761.100.306 Cellular Phones	4,000	4,000	6,444	3,693	4,349	0	0.00%
761.100.307 Printing	600	600	1,001	838	403	0	0.00%
761.100.310 Office Supplies	300	600	464	283	431	-300	-50.00%
761.100.312 Books and Publications	100	250	68	240	188	-150	-60.00%
761.100.330 Furniture/Equipment NTCA	0	500	527	571	500	-500	-100.00%

**City of St Catharines**  
**Economic Development**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Total Office and Related Expenses</b>	5,100	6,100	8,535	5,655	5,893	-1,000	-16.39%
<b>Properties</b>							
761.100.350 Office Equipmt/Furniture	0	0	3,849	0	0	0	0.00%
761.107.354 Other Equipment	0	0	3,364	0	0	0	0.00%
<b>Total Properties</b>	0	0	7,213	0	0	0	0.00%
<b>Other Service Charges</b>							
761.100.400 Travelling	150	300	95	-42	525	-150	-50.00%
761.100.401 Conferences/Conventions	1,500	1,750	1,345	1,738	3,498	-250	-14.29%
761.100.402 Education/training	500	1,500	916	1,022	1,868	-1,000	-66.67%
761.100.405 Subscriptions/Memb'ships	4,735	4,785	4,487	4,456	8,584	-50	-1.04%
761.100.406 Promotion and Publicity	60,500	60,500	57,776	64,847	63,701	0	0.00%
761.100.426 Grants	0	0	10,000	0	0	0	0.00%
761.100.431 Civic Recptions/Dinners	2,000	3,000	2,249	2,690	3,446	-1,000	-33.33%
761.100.446 Downtown Program	25,000	25,000	25,000	25,859	26,965	0	0.00%
761.100.450 Miscellaneous	10,000	10,000	8,947	0	0	0	0.00%
761.107.406 Promotion & Publicity	0	0	136	0	0	0	0.00%
<b>Total Other Service Charges</b>	104,385	106,835	110,951	100,570	108,587	-2,450	-2.29%
<b>Total Expenditures</b>	908,690	898,008	854,145	660,059	604,915	10,682	1.19%
<b>Revenue</b>							
761.100.800 Miscellaneous Revenue	0	0	-50	0	0	0	0.00%
761.100.950 Allocations	0	0	-7,500	0	0	0	0.00%
761.107.803 Other Grants	0	0	-19,097	0	0	0	0.00%
<b>Total Revenue</b>	0	0	-26,647	0	0	0	0.00%
<b>Transfer from Reserve</b>							
761.100.900 Transfer from Reserve	-55,291	-60,848	-87,636	0	0	5,557	-9.13%
<b>Total Transfer from Reserve</b>	-55,291	-60,848	-87,636	0	0	5,557	-9.13%
<b>Total Revenue</b>	-55,291	-60,848	-114,283	0	0	5,557	-9.13%
<b>Total Net Expenditures</b>	853,399	837,160	739,862	660,059	604,915	16,239	1.94%

**City of St Catharines**  
**Enterprise Centre**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
761.105.001 Salaries/Wages Regular	86,507	84,980	76,594	73,474	62,243	1,527	1.80%
761.105.003 Salaries/Wages-Ext Svce	80,508	79,616	63,703	67,528	49,206	892	1.12%
761.105.006 Sick Pay	0	0	480	1,099	0	0	0.00%
761.105.007 Holiday/Vacation Pay	3,220	3,183	11,936	13,619	2,964	37	1.16%
<b>Total Salaries and Wages</b>	<b>170,235</b>	<b>167,779</b>	<b>152,713</b>	<b>155,720</b>	<b>114,413</b>	<b>2,456</b>	<b>1.46%</b>
<b>Benefits</b>							
761.105.030 Pensions	22,734	19,586	15,182	14,810	15,397	3,148	16.07%
761.105.031 Other Benefits	15,050	13,873	11,252	10,148	8,975	1,177	8.48%
761.105.032 Workers Compensation	6,207	5,378	4,851	5,018	3,614	829	15.41%
761.105.033 Employment Insurance	3,219	2,940	2,621	2,802	2,518	279	9.49%
<b>Total Benefits</b>	<b>47,210</b>	<b>41,777</b>	<b>33,906</b>	<b>32,778</b>	<b>30,504</b>	<b>5,433</b>	<b>13.00%</b>
<b>Equipment Operations</b>							
761.105.053 Service Contracts	325	100	50	125,000	183,240	225	225.00%
761.105.054 Repairs - equipment	0	150	0	0	0	-150	-100.00%
761.105.067 Car Allowance/Mileage	2,000	2,000	2,044	2,041	2,379	0	0.00%
<b>Total Equipment Operations</b>	<b>2,325</b>	<b>2,250</b>	<b>2,094</b>	<b>127,041</b>	<b>185,619</b>	<b>75</b>	<b>3.33%</b>
<b>Building and Maintenance</b>							
761.105.150 Cleaning Services	4,500	3,000	2,480	0	0	1,500	50.00%
761.105.156 Room Rentals	500	500	0	0	153	0	0.00%
761.105.157 Rent	13,000	17,500	12,113	17,808	15,630	-4,500	-25.71%
761.105.162 Site repairs	500	612	0	0	0	-112	-18.30%
761.105.173 Insurance-Bldg/Contents	4	0	1	1	1	4	0.00%
<b>Total Building and Maintenance</b>	<b>18,504</b>	<b>21,612</b>	<b>14,594</b>	<b>17,809</b>	<b>15,784</b>	<b>-3,108</b>	<b>-14.38%</b>
<b>Contracts</b>							
761.105.200 Contracts - General	0	0	0	10,176	13,229	0	0.00%
<b>Total Contracts</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,176</b>	<b>13,229</b>	<b>0</b>	<b>0.00%</b>
<b>Office and Related Expenses</b>							
761.105.303 Courier Services	0	25	0	0	20	-25	-100.00%
761.105.306 Cellular Phones	900	800	869	1,016	1,020	100	12.50%
761.105.307 Printing	900	1,000	128	1,306	983	-100	-10.00%
761.105.308 Copying Fees	1,000	1,200	1,023	1,090	1,023	-200	-16.67%
761.105.309 Advertising	3,000	4,500	2,206	2,672	10,528	-1,500	-33.33%
761.105.310 Office Supplies	600	750	496	413	703	-150	-20.00%
761.105.312 Books and Publications	0	800	1,923	792	3	-800	-100.00%
761.105.314 Computer Software	0	0	0	0	161	0	0.00%
761.105.330 Equipment/Furniture NTCA	0	0	28	0	0	0	0.00%

**City of St Catharines**  
**Enterprise Centre**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Total Office and Related Expenses</b>	6,400	9,075	6,673	7,289	14,441	-2,675	-29.48%
Other Service Charges							
761.105.400 Travelling	400	1,000	274	332	109	-600	-60.00%
761.105.401 Conferences/Seminars	11,650	8,500	2,042	9,766	5,629	3,150	37.06%
761.105.402 Education/Training	3,000	3,000	3,427	2,218	2,869	0	0.00%
761.105.405 Subscriptions/Memberships	5,300	3,200	3,140	2,583	790	2,100	65.63%
761.105.406 Promotion and Publicity	11,000	12,075	10,801	20,115	21,524	-1,075	-8.90%
761.105.426 Summer Company Grant Pr	24,000	24,000	22,500	0	0	0	0.00%
761.105.427 Starter Co. Grant Program	45,000	45,000	0	0	0	0	0.00%
761.105.431 Civic Receptions	400	2,500	1,692	2,519	1,087	-2,100	-84.00%
761.105.450 Miscellaneous	0	0	9,215	0	3,080	0	0.00%
<b>Total Other Service Charges</b>	100,750	99,275	53,091	37,533	35,088	1,475	1.49%
<b>Total Expenditures</b>	345,424	341,768	263,071	388,346	409,078	3,656	1.07%
Revenue							
761.105.800 Seminar Fees	0	-3,000	0	0	0	3,000	-100.00%
761.105.801 Provincial Contribution	-206,525	-206,525	-188,898	-288,808	-371,275	0	0.00%
761.105.805 Corp Contribut'ns, Donat'n	-10,000	-10,000	-10,000	-11,000	-15,000	0	0.00%
761.105.834 Special Recoverables	0	0	0	0	-24	0	0.00%
761.105.950 Allocation	0	0	2,500	0	0	0	0.00%
<b>Total Revenue</b>	-216,525	-219,525	-196,398	-299,808	-386,299	3,000	-1.37%
<b>Total Revenue</b>	-216,525	-219,525	-196,398	-299,808	-386,299	3,000	-1.37%
<b>Total Net Expenditures</b>	128,899	122,243	66,673	88,538	22,779	6,656	5.44%

**City of St Catharines**  
**Tourism Promotion**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
761.115.001 Salaries/Wages-Regular	155,839	138,668	82,680	99,406	112,523	17,171	12.38%
761.115.002 Salaries/Wages-Overtime	0	0	1,462	4,254	0	0	0.00%
761.115.006 Sick Pay	0	0	746	1,238	0	0	0.00%
761.115.007 Holiday/Vacation Pay	0	0	9,711	10,695	862	0	0.00%
761.115.009 Doctor's Appointments	0	0	114	153	0	0	0.00%
<b>Total Salaries and Wages</b>	<b>155,839</b>	<b>138,668</b>	<b>94,713</b>	<b>115,746</b>	<b>113,385</b>	<b>17,171</b>	<b>12.38%</b>
<b>Benefits</b>							
761.115.030 Pensions	23,299	20,673	12,949	15,632	15,873	2,626	12.70%
761.115.031 Other Benefits	15,945	15,521	10,317	12,556	10,873	424	2.73%
761.115.032 Workers Compensation	6,160	4,669	2,960	3,646	3,533	1,491	31.93%
761.115.033 Employment Insurance	2,843	2,406	1,402	2,087	2,131	437	18.16%
<b>Total Benefits</b>	<b>48,247</b>	<b>43,269</b>	<b>27,628</b>	<b>33,921</b>	<b>32,410</b>	<b>4,978</b>	<b>11.50%</b>
<b>Equipment Operations</b>							
761.115.067 Car Allowance/Mileage	1,300	1,500	2,402	2,992	2,873	-200	-13.33%
<b>Total Equipment Operations</b>	<b>1,300</b>	<b>1,500</b>	<b>2,402</b>	<b>2,992</b>	<b>2,873</b>	<b>-200</b>	<b>-13.33%</b>
<b>Office and Related Expenses</b>							
761.115.303 Courier Services	400	600	98	460	536	-200	-33.33%
761.115.306 Cellular Phones	1,440	1,440	1,222	827	1,275	0	0.00%
761.115.308 Copying and Prints	300	500	94	47	497	-200	-40.00%
761.115.309 Advertising	71,250	71,250	66,156	74,409	67,515	0	0.00%
761.115.310 Office Supplies	200	200	228	55	5	0	0.00%
761.115.330 Equipment/Furniture NTCA	0	0	102	0	0	0	0.00%
<b>Total Office and Related Expenses</b>	<b>73,590</b>	<b>73,990</b>	<b>67,900</b>	<b>75,798</b>	<b>69,828</b>	<b>-400</b>	<b>-0.54%</b>
<b>Other Service Charges</b>							
761.115.402 Education/Training	0	1,800	0	1,796	1,868	-1,800	-100.00%
761.115.404 Trade Shows/Meetings	10,000	14,250	11,201	12,522	19,978	-4,250	-29.82%
761.115.405 Subscriptions/Memb'ships	1,570	2,620	3,806	1,601	3,102	-1,050	-40.08%
761.115.406 Publicity and Promotion	0	0	0	0	426	0	0.00%
761.115.407 Brochure Development	54,100	56,100	56,674	64,905	65,267	-2,000	-3.57%
761.115.408 Brochure Distribution	15,000	33,500	34,085	31,117	32,399	-18,500	-55.22%
761.115.426 Sports Tourism Grant	10,000	10,000	8,500	7,000	0	0	0.00%
761.115.431 Civic Receptions	400	500	257	354	79	-100	-20.00%

## City of St Catharines

## Tourism Promotion

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
761.115.450 Miscellaneous	480	480	263	0	0	0	0.00%
761.115.457 Cdn Experiences Fund Exp	0	0	17,706	0	0	0	0.00%
<b>Total Other Service Charges</b>	<b>91,550</b>	<b>119,250</b>	<b>132,492</b>	<b>119,295</b>	<b>123,119</b>	<b>-27,700</b>	<b>-23.23%</b>
<b>Total Expenditures</b>	<b>370,526</b>	<b>376,677</b>	<b>325,135</b>	<b>347,752</b>	<b>341,615</b>	<b>-6,151</b>	<b>-1.63%</b>
<b>Revenue</b>							
761.115.800 Miscellaneous Revenue	0	0	0	-1,000	0	0	0.00%
761.115.802 Federal Grants	0	0	-15,417	0	0	0	0.00%
761.115.803 Cdn Experiences Grant	0	0	-2,290	0	0	0	0.00%
761.115.835 Visitors Guide	-25,000	-50,500	-46,435	-48,850	-46,353	25,500	-50.50%
761.115.850 Co-op Advertising	-15,000	-32,000	-15,750	-25,852	-27,086	17,000	-53.13%
<b>Total Revenue</b>	<b>-40,000</b>	<b>-82,500</b>	<b>-79,892</b>	<b>-75,702</b>	<b>-73,439</b>	<b>42,500</b>	<b>-51.52%</b>
<b>Total Revenue</b>	<b>-40,000</b>	<b>-82,500</b>	<b>-79,892</b>	<b>-75,702</b>	<b>-73,439</b>	<b>42,500</b>	<b>-51.52%</b>
<b>Total Net Expenditures</b>	<b>330,526</b>	<b>294,177</b>	<b>245,243</b>	<b>272,050</b>	<b>268,176</b>	<b>36,349</b>	<b>12.36%</b>

**City of St Catharines**  
**Physician Recruitment**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Other Service Charges							
761.100.465 Physician Recruitment	25,000	55,000	29,943	34,739	43,595	-30,000	-54.55%
<b>Total Other Service Charges</b>	25,000	55,000	29,943	34,739	43,595	-30,000	-54.55%
<b>Total Expenditures</b>	25,000	55,000	29,943	34,739	43,595	-30,000	-54.55%
Revenue							
761.100.951 Transfer from CPF	-25,000	-25,000	-29,743	-34,739	-43,595	0	0.00%
<b>Total Revenue</b>	-25,000	-25,000	-29,743	-34,739	-43,595	0	0.00%
<b>Total Revenue</b>	-25,000	-25,000	-29,743	-34,739	-43,595	0	0.00%
<b>Total Net Expenditures</b>	0	30,000	200	0	0	-30,000	-100.00%



**City of St Catharines**  
**Grape and Wine Festival**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Materials							
761.128.130 In Kind Services	45,300	45,300	0	0	0	0	0.00%
761.128.135 Community Development	60,000	55,000	0	0	0	5,000	9.09%
<b>Total Materials</b>	<b>105,300</b>	<b>100,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>4.99%</b>
Other Service Charges							
783.130.000 Grape and Wine Festival	0	0	39,564	42,537	32,076	0	0.00%
<b>Total Other Service Charges</b>	<b>0</b>	<b>0</b>	<b>39,564</b>	<b>42,537</b>	<b>32,076</b>	<b>0</b>	<b>0.00%</b>
<b>Total Expenditures</b>	<b>105,300</b>	<b>100,300</b>	<b>39,564</b>	<b>42,537</b>	<b>32,076</b>	<b>5,000</b>	<b>4.99%</b>
Transfer from Reserve							
761.128.900 Transfer from Reserve	-70,461	-62,300	0	0	0	-8,161	13.10%
<b>Total Transfer from Reserve</b>	<b>-70,461</b>	<b>-62,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-8,161</b>	<b>13.10%</b>
<b>Total Revenue</b>	<b>-70,461</b>	<b>-62,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-8,161</b>	<b>13.10%</b>
<b>Total Net Expenditures</b>	<b>34,839</b>	<b>38,000</b>	<b>39,564</b>	<b>42,537</b>	<b>32,076</b>	<b>-3,161</b>	<b>-8.32%</b>

## City of St Catharines

## 2021 Operating Budget - Expenditures by Department, Board or Committee

	2021	2020	2019	2018	2017	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
Engineering, Facilities and Environmental Services							
Building Maintenance (p. 90)	289,391	279,815	281,777	274,636	460,734	9,576	3.42%
Building Repairs (p. 92)	1,119,812	991,673	887,676	936,151	942,574	128,139	12.92%
City Hall (p. 94)	893,173	854,243	711,015	700,080	650,407	38,930	4.56%
6-8 Academy St (p. 96)	38,742	37,162	30,890	33,079	29,160	1,580	4.25%
85 Church St (p. 97)	0	0	0	1	0	0	0.00%
Courthouse (p. 98)	71,149	67,911	63,403	65,074	47,553	3,238	4.77%
350 Niagara St (p. 99)	87,167	82,325	61,305	52,227	62,070	4,842	5.88%
Other Historical Properties (p. 100)	7,951	7,801	6,223	6,217	5,827	150	1.92%
Sundry City Properties (p. 101)	16,835	16,440	9,703	-7,367	4,949	395	2.40%
Utility and Safety (p. 102)	94,568	90,993	89,563	85,724	83,695	3,575	3.93%
Street lighting (p. 103)	1,351,000	1,426,000	1,283,304	1,754,418	2,336,852	-75,000	-5.26%
Sidewalk Replacement (p. 104)	350,000	360,000	474,649	286,292	238,761	-10,000	-2.78%
EFES Administration (p. 105)	692,241	719,592	653,985	630,954	677,990	-27,351	-3.80%
Bridges and Culverts (detail in Capital)	149,000	149,000	149,001	97,767	110,255	0	0.00%
Road Improvement Program (detail in Capital)	1,270,000	2,331,000	1,980,157	2,160,303	2,216,029	-1,061,000	-45.52%
Signals (p. 107)	235,300	230,500	277,305	210,727	185,427	4,800	2.08%
Traffic Control Administration (p. 108)	332,482	308,768	285,593	279,372	292,714	23,714	7.68%
School Crossing Guards (p. 110)	659,376	667,301	564,001	613,907	617,339	-7,925	-1.19%
Railway Crossings (p. 111)	28,000	27,000	28,266	21,724	23,730	1,000	3.70%
Environmental Monitoring (p. 112)	270,466	288,164	190,747	170,826	171,147	-17,698	-6.14%
Queen Elizabeth Centre (p. 114)	8,596	7,334	2,262	3,490	2,683	1,262	17.21%
Skate board park (p. 115)	1,964	1,926	712	458	1,127	38	1.97%
Merritton Community Centre (p. 116)	23,788	21,036	26,198	30,365	11,714	2,752	13.08%
Garden City Arena Operations (p. 117)	1,257,215	1,140,218	806,461	677,740	970,125	116,997	10.26%
Bill Burgoyne Arena (p. 120)	405,546	257,668	242,536	212,400	211,565	147,878	57.39%
Haig Bowl Arena (p. 122)	19,515	14,177	12,268	12,560	11,762	5,338	37.65%
Merritton Arena (p. 124)	113,490	81,370	46,497	47,928	38,211	32,120	39.47%
Seymour Hannah Complex (p. 126)	1,044,692	421,564	762,204	586,695	422,979	623,128	147.81%
<b>Total EFES</b>	<b>10,831,459</b>	<b>10,880,981</b>	<b>9,927,701</b>	<b>10,106,416</b>	<b>10,827,379</b>	<b>-49,522</b>	<b>-0.46%</b>

ESTIMATE 2021

ENGINEERING, FACILITIES AND ENVIRONMENTAL SERVICES

EXPENDITURE ACCOUNT		2021 BUDGET
702.415	<b><u>417 - BUILDING REPAIR</u></b> (2020 - \$135,000)	
	CONDITION ASSESSMENTS-PHASE 2	\$100,000
	UPDATE ACCESSIBILITY AUDIT	75,000
	ASBESTOS REVIEW INSPECTIONS	15,000
	ENERGY AUDITS	15,000
	ROOF REVIEWS	15,000
	FALL ARREST INSPECTIONS	5,000
		<u>\$225,000</u>
712.XXX	<b><u>STREET LIGHTING:</u></b>	
	HYDRO (2020 - \$1,000,000)	\$1,000,000
	MAINTENANCE (2020 - \$250,000)	250,000
	IMPROVEMENTS - STREET LIGHTING UPGRADES (2020 - \$175,000)	100,000
	LOCATES (2020 - \$1,000)	1,000
		<u>\$1,351,000</u>
721.XXX	<b><u>BRIDGE/CULVERT REHABILITATION PROGRAM</u></b> (2020 - \$149,000)	
	2021 PROGRAM	<u>\$149,000</u>
722.XXX	<b><u>ROAD &amp; DRAINAGE IMPROVEMENT PROGRAMS</u></b> (2020 - \$2,331,000)	
	2021 PROGRAM	<u>\$1,270,000</u>
750.600	<b><u>GARDEN CITY ARENA COMPLEX</u></b>	
	<b><u>102 - SMALL TOOLS AND EQUIPMENT</u></b> (2020 - \$4,950)	
	MISCELLANEOUS TOOLS	\$1,799
	HOCKEY NET MESH	1,500
	RINK GLASS	1,000
	POWDER COAT AND REPAIR 2 NETS	750
		<u>\$5,049</u>

ESTIMATE 2021

ENGINEERING, FACILITIES AND ENVIRONMENTAL SERVICES

EXPENDITURE ACCOUNT	2021 BUDGET
750.605 <b><u>BILL BURGOYNE ARENA</u></b>	
<u>102 - SMALL TOOLS AND EQUIPMENT (2020 - \$11,200)</u>	
INSTALL CO SENSORS (PHASE 2)	\$7,500
TABLES AND CHAIRS	1,500
SMALL HAND TOOLS	1,000
HOCKEY NET MESH	800
ZAMBONI BLADES	400
MISCELLANEOUS TOOLS	224
	<u>\$11,424</u>
750.620 <b><u>SEYMOUR HANNAH SPORTS AND ENTERTAINMENT COMPLEX</u></b>	
<u>102 - SMALL TOOLS AND EQUIPMENT (2020 - \$29,250)</u>	
TABLES AND CHAIRS	\$7,500
STEAM CLEANER	7,000
RINK GLASS	6,500
MESH FOR NETS	5,500
ZAMBONI/OLYMPIA BLADES	1,150
MAINTENANCE TOOLS	1,000
BACK PACK VACUUM	600
MISCELLANEOUS TOOLS	585
	<u>\$29,835</u>
<u>180 - IMPROVEMENTS-NON TCA (2020 - \$10,000)</u>	
ELECTRIC CART FOR ICE MAKING	<u>\$35,000</u>

**City of St Catharines**  
**Building Maintenance**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
702.410.001 Salaries/Wages-Regular	91,760	90,617	91,118	91,353	99,714	1,143	1.26%
702.410.002 Salaries/Wages-Overtime	17,004	17,004	16,687	17,278	14,603	0	0.00%
702.410.003 Salaries/Wages-Ext Svce	7,788	5,719	0	571	0	2,069	36.18%
702.410.006 Sick Pay	7,002	7,002	24,639	11,731	25,929	0	0.00%
702.410.007 Holiday/Vacation Pay	60,674	60,594	71,774	82,989	79,228	80	0.13%
702.410.009 Doctor's Appointments	0	0	750	1,120	661	0	0.00%
<b>Total Salaries and Wages</b>	<b>184,228</b>	<b>180,936</b>	<b>204,968</b>	<b>205,042</b>	<b>220,135</b>	<b>3,292</b>	<b>1.82%</b>
<b>Benefits</b>							
702.410.030 Pensions	25,130	23,468	16,861	16,087	84,734	1,662	7.08%
702.410.031 Other Benefits	55,647	52,454	42,051	37,422	101,167	3,193	6.09%
702.410.032 Workers Compensation	7,106	6,644	6,365	5,814	32,156	462	6.95%
702.410.033 Employment Insurance	3,571	3,332	3,267	2,886	14,148	239	7.17%
702.410.040 Meal Allowance	401	401	603	426	370	0	0.00%
702.410.041 Safety Shoes	2,056	2,000	3,425	2,100	2,975	56	2.80%
<b>Total Benefits</b>	<b>93,911</b>	<b>88,299</b>	<b>72,572</b>	<b>64,735</b>	<b>235,550</b>	<b>5,612</b>	<b>6.36%</b>
<b>Equipment Operations</b>							
702.410.050 Rentals	1,000	500	802	621	62	500	100.00%
702.410.053 Service Contracts	1,305	1,280	1,099	1,099	1,099	25	1.95%
<b>Total Equipment Operations</b>	<b>2,305</b>	<b>1,780</b>	<b>1,901</b>	<b>1,720</b>	<b>1,161</b>	<b>525</b>	<b>29.49%</b>
<b>Materials</b>							
702.410.102 Small Tools/Equipment	510	500	259	373	424	10	2.00%
702.410.110 Uniform Clothing	1,500	1,500	0	341	2,409	0	0.00%
<b>Total Materials</b>	<b>2,010</b>	<b>2,000</b>	<b>259</b>	<b>714</b>	<b>2,833</b>	<b>10</b>	<b>0.50%</b>
<b>Office and Related Expenses</b>							
702.410.306 Cellular Phones	2,601	2,550	1,558	1,034	-227	51	2.00%
702.410.330 Office Furniture NTCA	0	0	505	0	0	0	0.00%
<b>Total Office and Related Expenses</b>	<b>2,601</b>	<b>2,550</b>	<b>2,063</b>	<b>1,034</b>	<b>-227</b>	<b>51</b>	<b>2.00%</b>
<b>Other Service Charges</b>							
702.410.401 Conferences/Conventions	765	750	0	51	0	15	2.00%
702.410.402 Training	3,571	3,500	14	1,340	1,282	71	2.03%
<b>Total Other Service Charges</b>	<b>4,336</b>	<b>4,250</b>	<b>14</b>	<b>1,391</b>	<b>1,282</b>	<b>86</b>	<b>2.02%</b>
<b>Total Expenditures</b>	<b>289,391</b>	<b>279,815</b>	<b>281,777</b>	<b>274,636</b>	<b>460,734</b>	<b>9,576</b>	<b>3.42%</b>

City of St Catharines  
 Building Maintenance  
 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	289,391	279,815	281,777	274,636	460,734	9,576	3.42%

**City of St Catharines**  
**Building Repairs**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
702.415.001 Salaries/Wages-Regular	409,469	403,323	273,058	263,661	294,198	6,146	1.52%
702.415.002 Salaries/Wages-Overtime	20,004	20,004	26,839	27,029	17,715	0	0.00%
702.415.003 Salaries/Wages-Ext Svce	0	0	0	413	0	0	0.00%
702.415.006 Sick Pay	20,002	20,002	64,071	73,729	38,923	0	0.00%
702.415.007 Holiday/Vacation Pay	109,075	109,021	134,821	153,835	109,241	54	0.05%
702.415.009 Doctor's Appointments	0	0	2,677	2,017	2,108	0	0.00%
<b>Total Salaries and Wages</b>	<b>558,550</b>	<b>552,350</b>	<b>501,466</b>	<b>520,684</b>	<b>462,185</b>	<b>6,200</b>	<b>1.12%</b>
<b>Benefits</b>							
702.415.030 Pensions	65,236	62,130	64,785	62,586	146,786	3,106	5.00%
702.415.031 Other Benefits	109,511	104,296	90,403	83,794	151,060	5,215	5.00%
702.415.032 Workers Compensation	13,371	12,734	14,677	14,756	33,092	637	5.00%
702.415.033 Employment Insurance	5,474	5,213	7,171	6,749	17,372	261	5.01%
702.415.040 Meal Allowance	0	0	66	120	176	0	0.00%
702.415.041 Safety Shoes	3,325	3,400	4,225	2,975	2,800	-75	-2.21%
<b>Total Benefits</b>	<b>196,917</b>	<b>187,773</b>	<b>181,327</b>	<b>170,980</b>	<b>351,286</b>	<b>9,144</b>	<b>4.87%</b>
<b>Equipment Operations</b>							
702.415.050 Rentals	1,020	1,000	0	8	23	20	2.00%
702.415.053 Service Contracts	48,969	48,000	42,939	42,279	40,897	969	2.02%
702.415.054 Repairs-equipment	510	500	0	0	0	10	2.00%
702.415.067 Car Allowance/Mileage	1,530	1,500	1,090	1,871	1,993	30	2.00%
<b>Total Equipment Operations</b>	<b>52,029</b>	<b>51,000</b>	<b>44,029</b>	<b>44,158</b>	<b>42,913</b>	<b>1,029</b>	<b>2.02%</b>
<b>Materials</b>							
702.415.102 Small Tools/Equipment	7,141	7,000	6,318	6,220	8,071	141	2.01%
702.415.104 General Supplies	17,280	17,000	17,769	18,436	19,048	280	1.65%
702.415.109 Safety/Protective Equip't	0	0	29	0	244	0	0.00%
702.415.110 Uniform Clothing	0	4,000	3,679	2,119	2,509	-4,000	-100.00%
702.415.113 Damage/Obsolescence	0	0	0	-3,046	0	0	0.00%
<b>Total Materials</b>	<b>24,421</b>	<b>28,000</b>	<b>27,795</b>	<b>23,729</b>	<b>29,872</b>	<b>-3,579</b>	<b>-12.78%</b>
<b>Building and Maintenance</b>							
702.415.162 Repairs	2,000	0	1,503	0	107	2,000	0.00%
702.415.173 Insurance-Tools/Equipt	22,592	0	14,694	0	0	22,592	0.00%
<b>Total Building and Maintenance</b>	<b>24,592</b>	<b>0</b>	<b>16,197</b>	<b>0</b>	<b>107</b>	<b>24,592</b>	<b>0.00%</b>
<b>Office and Related Expenses</b>							
702.415.306 Cellular Phones	7,549	7,400	4,684	4,190	2,322	149	2.01%
702.415.307 Printing	0	0	380	384	258	0	0.00%
702.415.312 Books and Publications	765	750	603	259	122	15	2.00%

## City of St Catharines

## Building Repairs

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
702.415.330 Furniture/Equipment NTCA	0	0	505	0	0	0	0.00%
<b>Total Office and Related Expenses</b>	<b>8,314</b>	<b>8,150</b>	<b>6,172</b>	<b>4,833</b>	<b>2,702</b>	<b>164</b>	<b>2.01%</b>
Other Service Charges							
702.415.401 Conferences/Conventions	5,100	5,000	1,350	3,237	3,352	100	2.00%
702.415.402 Training	20,400	20,000	12,246	19,116	12,718	400	2.00%
702.415.405 Subscriptions/Memb'ship	4,489	4,400	5,492	2,260	2,274	89	2.02%
702.415.417 Study/Consulting Fees	225,000	135,000	92,367	147,154	35,165	90,000	66.67%
<b>Total Other Service Charges</b>	<b>254,989</b>	<b>164,400</b>	<b>111,455</b>	<b>171,767</b>	<b>53,509</b>	<b>90,589</b>	<b>55.10%</b>
Total Expenditures	1,119,812	991,673	888,441	936,151	942,574	128,139	12.92%
Revenue							
702.415.800 Miscellaneous Revenue	0	0	-765	0	0	0	0.00%
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>-765</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
Total Revenue	0	0	-765	0	0	0	0.00%
Total Net Expenditures	1,119,812	991,673	887,676	936,151	942,574	128,139	12.92%



## City of St Catharines

## City Hall

## 2021 Operating Budget - Expenditures by Object

		2021	2020	2019	2018	2017	\$ Change	% Change
		Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
<b>Object of Expenditure</b>								
Salaries and Wages								
702.425.001	Salaries/Wages-Regular	281,650	275,984	206,405	220,484	264,222	5,666	2.05%
702.425.002	Salaries/Wages-Overtime	7,504	7,504	11,484	8,022	7,731	0	0.00%
702.425.003	Salaries/Wages - Extra	62,213	62,404	49,023	54,334	0	-191	-0.31%
702.425.008	Modified Work	0	0	0	0	3,090	0	0.00%
<b>Total Salaries and Wages</b>		<b>351,367</b>	<b>345,892</b>	<b>266,912</b>	<b>282,840</b>	<b>275,043</b>	<b>5,475</b>	<b>1.58%</b>
Benefits								
702.425.030	Pensions	51,950	46,830	32,388	35,410	473	5,120	10.93%
702.425.031	Other Benefits	55,802	41,458	29,655	34,598	407	14,344	34.60%
702.425.032	Workers Compensation	13,201	11,613	8,518	9,183	99	1,588	13.67%
702.425.033	Employment Insurance	8,510	7,816	5,434	5,849	65	694	8.88%
<b>Total Benefits</b>		<b>129,463</b>	<b>107,717</b>	<b>75,995</b>	<b>85,040</b>	<b>1,044</b>	<b>21,746</b>	<b>20.19%</b>
Equipment Operations								
702.425.050	Rentals	784	800	1,022	1,251	655	-16	-2.00%
702.425.053	Service Contracts	59,874	58,500	30,864	43,000	57,158	1,374	2.35%
702.425.054	Repairs-equipment	2,040	2,000	373	27	778	40	2.00%
<b>Total Equipment Operations</b>		<b>62,698</b>	<b>61,300</b>	<b>32,259</b>	<b>44,278</b>	<b>58,591</b>	<b>1,398</b>	<b>2.28%</b>
Materials								
702.425.102	Small Tools/Equipment	1,020	1,000	788	1,306	1,064	20	2.00%
702.425.104	General Supplies	5,100	5,000	3,117	3,200	5,013	100	2.00%
<b>Total Materials</b>		<b>6,120</b>	<b>6,000</b>	<b>3,905</b>	<b>4,506</b>	<b>6,077</b>	<b>120</b>	<b>2.00%</b>
Building and Maintenance								
702.425.150	Cleaning Serv-contract	5,610	5,000	2,169	3,405	4,031	610	12.20%
702.425.151	Cleaning Supplies	8,000	5,000	4,383	4,373	5,060	3,000	60.00%
702.425.152	Gen Bldg Mtnce Supplies	20,000	16,000	18,702	18,921	17,271	4,000	25.00%
702.425.153	Snow Removal	3,060	3,000	2,677	793	666	60	2.00%
702.425.161	Vandalism-Graffiti	0	0	336	0	0	0	0.00%
702.425.162	Repairs	96,974	95,057	115,910	91,225	79,660	1,917	2.02%
702.425.163	Heat,Light,Power,Water	171,750	170,450	145,050	150,543	160,714	1,300	0.76%
702.425.173	Insurance-Bldg/Contents	19,031	11,777	11,045	11,346	11,133	7,254	61.59%
702.425.180	Improvements-Non TCA	0	0	29,500	13,601	13,053	0	0.00%
<b>Total Building and Maintenance</b>		<b>324,425</b>	<b>306,284</b>	<b>329,772</b>	<b>294,207</b>	<b>291,588</b>	<b>18,141</b>	<b>5.92%</b>
Contracts								
702.425.205	Contract-Security	37,939	46,500	46,293	45,769	43,192	-8,561	-18.41%
702.425.206	Contracts-Waste Disp'l	10,200	10,000	6,585	6,611	6,426	200	2.00%
702.425.235	Contracts-Pest Control	306	300	0	183	0	6	2.00%
<b>Total Contracts</b>		<b>48,445</b>	<b>56,800</b>	<b>52,878</b>	<b>52,563</b>	<b>49,618</b>	<b>-8,355</b>	<b>-14.71%</b>

## City of St Catharines

## City Hall

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Office and Related Expenses							
702.425.306 Cell Phones	255	250	0	0	0	5	2.00%
<b>Total Office and Related Expenses</b>	<b>255</b>	<b>250</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5</b>	<b>2.00%</b>
Properties							
702.425.350 Office Equipmt/Furniture	0	0	0	0	15,182	0	0.00%
702.425.354 Other Equipment	0	0	0	0	4,385	0	0.00%
<b>Total Properties</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>19,567</b>	<b>0</b>	<b>0.00%</b>
Other Service Charges							
702.425.417 Study/Consulting Fees	0	0	148	148	131	0	0.00%
702.425.450 Miscellaneous	20,400	20,000	0	0	0	400	2.00%
<b>Total Other Service Charges</b>	<b>20,400</b>	<b>20,000</b>	<b>148</b>	<b>148</b>	<b>131</b>	<b>400</b>	<b>2.00%</b>
<b>Total Expenditures</b>	<b>943,173</b>	<b>904,243</b>	<b>761,869</b>	<b>763,582</b>	<b>701,659</b>	<b>38,930</b>	<b>4.31%</b>
Revenue							
702.425.860 Vending Machines	0	0	-1,307	-1,393	-1,251	0	0.00%
702.425.950 Allocation-Waterworks	-50,000	-50,000	-50,000	-50,000	-50,000	0	0.00%
<b>Total Revenue</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-51,307</b>	<b>-51,393</b>	<b>-51,251</b>	<b>0</b>	<b>0.00%</b>
Transfer from Reserve							
702.425.900 Transfer from reserve	0	0	0	-12,109	0	0	0.00%
<b>Total Transfer from Reserve</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-12,109</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Revenue</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-51,307</b>	<b>-63,502</b>	<b>-51,251</b>	<b>0</b>	<b>0.00%</b>
<b>Total Net Expenditures</b>	<b>893,173</b>	<b>854,243</b>	<b>710,562</b>	<b>700,080</b>	<b>650,408</b>	<b>38,930</b>	<b>4.56%</b>

## City of St Catharines

## 6-8 Academy St

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Equipment Operations							
702.445.053 Service Contracts	1,938	1,900	2,351	759	655	38	2.00%
<b>Total Equipment Operations</b>	<b>1,938</b>	<b>1,900</b>	<b>2,351</b>	<b>759</b>	<b>655</b>	<b>38</b>	<b>2.00%</b>
Building and Maintenance							
702.445.150 Cleaning Services	6,732	6,000	5,961	7,269	5,404	732	12.20%
702.445.152 Genl Bldg Mntce Supplies	0	0	0	47	77	0	0.00%
702.445.153 Snow Removal	1,400	700	1,704	204	108	700	100.00%
702.445.162 Repairs	6,259	6,136	3,241	6,275	1,831	123	2.00%
702.445.163 Heat,Light,Power,Water	18,250	19,052	15,187	15,284	17,898	-802	-4.21%
702.445.173 Insurance-Bldg/Contents	1,919	1,174	1,107	1,144	1,136	745	63.46%
<b>Total Building and Maintenance</b>	<b>34,560</b>	<b>33,062</b>	<b>27,200</b>	<b>30,223</b>	<b>26,454</b>	<b>1,498</b>	<b>4.53%</b>
Office and Related Expenses							
702.445.305 Telephone	2,244	2,200	1,339	2,097	2,051	44	2.00%
<b>Total Office and Related Expenses</b>	<b>2,244</b>	<b>2,200</b>	<b>1,339</b>	<b>2,097</b>	<b>2,051</b>	<b>44</b>	<b>2.00%</b>
Total Expenditures	38,742	37,162	30,890	33,079	29,160	1,580	4.25%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	38,742	37,162	30,890	33,079	29,160	1,580	4.25%

## City of St Catharines

85 Church St

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Equipment Operations							
702.450.053 Service Contracts	4,789	4,700	4,719	4,034	4,301	89	1.89%
<b>Total Equipment Operations</b>	<b>4,789</b>	<b>4,700</b>	<b>4,719</b>	<b>4,034</b>	<b>4,301</b>	<b>89</b>	<b>1.89%</b>
Building and Maintenance							
702.450.161 Graffiti Removal	0	0	168	0	0	0	0.00%
702.450.162 Repairs	17,328	16,988	25,803	17,455	8,756	340	2.00%
702.450.173 Insurance-Bldg/Contents	7,251	4,443	4,187	4,327	4,293	2,808	63.20%
702.450.180 Improvements-Non TCA	30,000	20,000	3,000	0	0	10,000	50.00%
<b>Total Building and Maintenance</b>	<b>54,579</b>	<b>41,431</b>	<b>33,158</b>	<b>21,782</b>	<b>13,049</b>	<b>13,148</b>	<b>31.73%</b>
Other Service Charges							
702.450.448 Allocation to Capital	103,799	117,036	125,290	137,352	145,817	-13,237	-11.31%
<b>Total Other Service Charges</b>	<b>103,799</b>	<b>117,036</b>	<b>125,290</b>	<b>137,352</b>	<b>145,817</b>	<b>-13,237</b>	<b>-11.31%</b>
<b>Total Expenditures</b>	<b>163,167</b>	<b>163,167</b>	<b>163,167</b>	<b>163,168</b>	<b>163,167</b>	<b>0</b>	<b>0.00%</b>
Revenue							
702.450.814 Rent Receivable	-163,167	-163,167	-163,167	-163,167	-163,167	0	0.00%
<b>Total Revenue</b>	<b>-163,167</b>	<b>-163,167</b>	<b>-163,167</b>	<b>-163,167</b>	<b>-163,167</b>	<b>0</b>	<b>0.00%</b>
<b>Total Revenue</b>	<b>-163,167</b>	<b>-163,167</b>	<b>-163,167</b>	<b>-163,167</b>	<b>-163,167</b>	<b>0</b>	<b>0.00%</b>
<b>Total Net Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>

## City of St Catharines

## Courthouse

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Equipment Operations							
702.456.053 Service Contracts	4,080	4,000	3,529	4,420	3,787	80	2.00%
<b>Total Equipment Operations</b>	<b>4,080</b>	<b>4,000</b>	<b>3,529</b>	<b>4,420</b>	<b>3,787</b>	<b>80</b>	<b>2.00%</b>
Building and Maintenance							
702.456.150 Cleaning/Custodian	9,250	5,000	2,371	7,043	2,872	4,250	85.00%
702.456.152 Building Mntce Supplies	0	0	43	36	25	0	0.00%
702.456.153 Snow/Yard Mntce	0	1,000	0	275	0	-1,000	-100.00%
702.456.162 Repairs Building	18,408	18,408	12,563	19,087	8,670	0	0.00%
702.456.163 Heat,light,power,water	31,550	31,000	28,257	29,089	17,941	550	1.77%
702.456.169 Courthouse Clock	0	3,500	0	-3,400	0	-3,500	-100.00%
702.456.173 Insurance-Bldg,Contents	7,351	4,503	4,243	4,386	4,351	2,848	63.25%
702.456.180 Improvements-Non TCA	0	0	16,350	8,916	9,907	0	0.00%
<b>Total Building and Maintenance</b>	<b>66,559</b>	<b>63,411</b>	<b>63,827</b>	<b>65,432</b>	<b>43,766</b>	<b>3,148</b>	<b>4.96%</b>
Contracts							
702.456.235 Contract-Pest Control	510	500	0	0	0	10	2.00%
<b>Total Contracts</b>	<b>510</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10</b>	<b>2.00%</b>
<b>Total Expenditures</b>	<b>71,149</b>	<b>67,911</b>	<b>67,356</b>	<b>69,852</b>	<b>47,553</b>	<b>3,238</b>	<b>4.77%</b>
Revenue							
702.456.800 Miscellaneous Revenue	0	0	-2,230	0	0	0	0.00%
702.456.814 Rental Fees	0	0	-1,723	-4,778	0	0	0.00%
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>-3,953</b>	<b>-4,778</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>-3,953</b>	<b>-4,778</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Net Expenditures</b>	<b>71,149</b>	<b>67,911</b>	<b>63,403</b>	<b>65,074</b>	<b>47,553</b>	<b>3,238</b>	<b>4.77%</b>

## City of St Catharines

350 Niagara St

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Equipment Operations							
702.461.053 Service Contracts	4,590	4,500	4,110	3,703	1,792	90	2.00%
702.461.054 Equipment - repairs	0	150	72	0	0	-150	-100.00%
<b>Total Equipment Operations</b>	<b>4,590</b>	<b>4,650</b>	<b>4,182</b>	<b>3,703</b>	<b>1,792</b>	<b>-60</b>	<b>-1.29%</b>
Building and Maintenance							
702.461.150 Cleaning Service	22,440	20,000	16,958	16,523	15,002	2,440	12.20%
702.461.152 Maintenance Supplies	1,400	1,000	995	801	807	400	40.00%
702.461.162 Repairs	19,648	19,260	11,336	9,010	13,136	388	2.01%
702.461.163 Heat,Light,Power,Water	22,950	22,683	17,731	18,410	18,610	267	1.18%
702.461.173 Insurance-Bldg/Contents	2,879	1,732	1,646	1,687	1,673	1,147	66.22%
702.461.180 Improvements Non TCA	0	0	0	-6,141	0	0	0.00%
<b>Total Building and Maintenance</b>	<b>69,317</b>	<b>64,675</b>	<b>48,666</b>	<b>40,290</b>	<b>49,228</b>	<b>4,642</b>	<b>7.18%</b>
Contracts							
702.461.205 Contracts-Security	8,150	7,500	7,971	7,617	6,976	650	8.67%
702.461.206 Contracts - Garbage	4,600	5,000	486	536	523	-400	-8.00%
702.461.235 Contracts-Pest Control	510	500	0	81	422	10	2.00%
<b>Total Contracts</b>	<b>13,260</b>	<b>13,000</b>	<b>8,457</b>	<b>8,234</b>	<b>7,921</b>	<b>260</b>	<b>2.00%</b>
Properties							
702.461.350 Furniture/Equipment TCA	0	0	0	0	3,129	0	0.00%
<b>Total Properties</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,129</b>	<b>0</b>	<b>0.00%</b>
<b>Total Expenditures</b>	<b>87,167</b>	<b>82,325</b>	<b>61,305</b>	<b>52,227</b>	<b>62,070</b>	<b>4,842</b>	<b>5.88%</b>
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Net Expenditures</b>	<b>87,167</b>	<b>82,325</b>	<b>61,305</b>	<b>52,227</b>	<b>62,070</b>	<b>4,842</b>	<b>5.88%</b>

**City of St Catharines**  
**Other Historical Properties**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Equipment Operations							
702.462.053 Service Contracts	816	800	3	431	218	16	2.00%
<b>Total Equipment Operations</b>	<b>816</b>	<b>800</b>	<b>3</b>	<b>431</b>	<b>218</b>	<b>16</b>	<b>2.00%</b>
Building and Maintenance							
702.462.162 Repairs	2,446	2,426	2,368	2,128	1,999	20	0.82%
702.462.163 Heat,light,power,water	3,750	4,000	3,310	3,097	3,053	-250	-6.25%
702.462.173 Insurance-Ppty/Contents	939	575	542	561	557	364	63.30%
<b>Total Building and Maintenance</b>	<b>7,135</b>	<b>7,001</b>	<b>6,220</b>	<b>5,786</b>	<b>5,609</b>	<b>134</b>	<b>1.91%</b>
Total Expenditures	7,951	7,801	6,223	6,217	5,827	150	1.92%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	7,951	7,801	6,223	6,217	5,827	150	1.92%

**City of St Catharines**  
**Sundry City Properties**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Equipment Operations							
702.465.053 Service Contracts	0	0	175	225	178	0	0.00%
<b>Total Equipment Operations</b>	0	0	175	225	178	0	0.00%
Building and Maintenance							
702.465.162 Repairs	13,097	12,840	4,732	8,261	23,208	257	2.00%
702.465.163 Heat,Light,Power,Water	3,738	3,600	3,321	3,722	2,911	138	3.83%
702.465.180 Improvements-Non TCA	0	0	8,000	0	0	0	0.00%
<b>Total Building and Maintenance</b>	16,835	16,440	16,053	11,983	26,119	395	2.40%
Other Service Charges							
702.465.417 Study/Consulting Fees	0	0	0	0	-3,540	0	0.00%
<b>Total Other Service Charges</b>	0	0	0	0	-3,540	0	0.00%
<b>Total Expenditures</b>	16,835	16,440	16,228	12,208	22,757	395	2.40%
Revenue							
702.465.834 Miscellaneous recoverable	0	0	-6,525	-19,575	0	0	0.00%
<b>Total Revenue</b>	0	0	-6,525	-19,575	0	0	0.00%
Transfer from Reserve							
702.465.900 Transfer from Reserve	0	0	0	0	-17,808	0	0.00%
<b>Total Transfer from Reserve</b>	0	0	0	0	-17,808	0	0.00%
<b>Total Revenue</b>	0	0	-6,525	-19,575	-17,808	0	0.00%
<b>Total Net Expenditures</b>	16,835	16,440	9,703	-7,367	4,949	395	2.40%



**City of St Catharines**  
**Utility and Safety**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Salaries and Wages							
711.105.001 Salaries/Wages-Regular	68,898	67,745	59,306	59,648	64,320	1,153	1.70%
711.105.002 Salaries/Wages-Overtime	0	255	0	0	0	-255	-100.00%
711.105.006 Sick Pay	0	0	1,793	0	0	0	0.00%
711.105.007 Holiday/Vacation Pay	0	0	7,610	6,923	373	0	0.00%
711.105.009 Doctors Appointment	0	0	37	0	0	0	0.00%
<b>Total Salaries and Wages</b>	<b>68,898</b>	<b>68,000</b>	<b>68,746</b>	<b>66,571</b>	<b>64,693</b>	<b>898</b>	<b>1.32%</b>
Benefits							
711.105.030 Pensions	11,182	10,915	9,472	9,228	9,105	267	2.45%
711.105.031 Other Benefits	8,019	5,982	5,089	4,583	4,046	2,037	34.05%
711.105.032 Workers Compensation	2,742	2,455	2,201	2,188	2,055	287	11.69%
711.105.033 Employment Insurance	1,402	1,291	1,092	1,093	1,065	111	8.60%
711.105.041 Safety Shoes	175	200	250	175	175	-25	-12.50%
<b>Total Benefits</b>	<b>23,520</b>	<b>20,843</b>	<b>18,104</b>	<b>17,267</b>	<b>16,446</b>	<b>2,677</b>	<b>12.84%</b>
Equipment Operations							
711.105.067 Car Allowance/Mileage	1,750	1,750	1,995	1,540	1,820	0	0.00%
<b>Total Equipment Operations</b>	<b>1,750</b>	<b>1,750</b>	<b>1,995</b>	<b>1,540</b>	<b>1,820</b>	<b>0</b>	<b>0.00%</b>
Office and Related Expenses							
711.105.306 Cellular Phones	400	400	718	346	520	0	0.00%
<b>Total Office and Related Expenses</b>	<b>400</b>	<b>400</b>	<b>718</b>	<b>346</b>	<b>520</b>	<b>0</b>	<b>0.00%</b>
Other Service Charges							
711.105.405 Subscriptions/Memberships	0	0	0	0	217	0	0.00%
<b>Total Other Service Charges</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>217</b>	<b>0</b>	<b>0.00%</b>
<b>Total Expenditures</b>	<b>94,568</b>	<b>90,993</b>	<b>89,563</b>	<b>85,724</b>	<b>83,696</b>	<b>3,575</b>	<b>3.93%</b>
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Net Expenditures</b>	<b>94,568</b>	<b>90,993</b>	<b>89,563</b>	<b>85,724</b>	<b>83,696</b>	<b>3,575</b>	<b>3.93%</b>

## City of St Catharines

## Street lighting

## 2021 Operating Budget - Expenditures by Object

		2021	2020	2019	2018	2017	\$ Change	% Change
		Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
Object of Expenditure								
Properties								
712.100.000	Street Lighting-Energy	1,000,000	1,000,000	936,343	1,068,039	1,914,830	0	0.00%
712.105.000	St Lighting-Improvements	100,000	175,000	115,455	349,499	101,221	-75,000	-42.86%
712.110.000	Street Lighting-Mtce	250,000	250,000	231,507	342,382	327,930	0	0.00%
712.111.000	Street Light-Locates	1,000	1,000	0	0	0	0	0.00%
<b>Total Properties</b>		<b>1,351,000</b>	<b>1,426,000</b>	<b>1,283,305</b>	<b>1,759,920</b>	<b>2,343,981</b>	<b>-75,000</b>	<b>-5.26%</b>
Total Expenditures								
		1,351,000	1,426,000	1,283,305	1,759,920	2,343,981	-75,000	-5.26%
Revenue								
712.115.000	Street Light Recoverables	0	0	0	-5,502	-7,129	0	0.00%
<b>Total Revenue</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>-5,502</b>	<b>-7,129</b>	<b>0</b>	<b>0.00%</b>
Total Revenue								
		0	0	0	-5,502	-7,129	0	0.00%
Total Net Expenditures								
		1,351,000	1,426,000	1,283,305	1,754,418	2,336,852	-75,000	-5.26%

**City of St Catharines**  
**Sidewalk Replacement**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Contracts							
720.100.500 Construction Contract	350,000	360,000	323,646	268,149	244,313	-10,000	-2.78%
720.100.501 Walkway Repair	0	0	110,000	0	0	0	0.00%
720.100.505 Engineering Services	0	0	32,561	10,663	-4,237	0	0.00%
720.100.510 Testing/Inspection	0	0	752	469	526	0	0.00%
720.100.514 City Inspection	0	0	690	11	159	0	0.00%
720.100.520 Engineering - Allocation	0	0	7,000	7,000	-2,000	0	0.00%
<b>Total Contracts</b>	<b>350,000</b>	<b>360,000</b>	<b>474,649</b>	<b>286,292</b>	<b>238,761</b>	<b>-10,000</b>	<b>-2.78%</b>
Total Expenditures	350,000	360,000	474,649	286,292	238,761	-10,000	-2.78%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	350,000	360,000	474,649	286,292	238,761	-10,000	-2.78%

**City of St Catharines**  
**EFES Administration**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
715.100.001 Salaries/Wages-Regular	421,930	414,623	279,242	301,425	476,309	7,307	1.76%
715.100.002 Salaries/Wages-Overtime	1,004	1,004	103	92	0	0	0.00%
715.100.003 Salaries/Wages-Ext Svce	4,646	4,564	23,862	0	0	82	1.80%
715.100.006 Sick Pay	0	0	2,286	4,798	0	0	0.00%
715.100.007 Holiday/Vacation Pay	186	183	73,847	66,464	4,283	3	1.64%
715.100.009 Doctor's Appointments	0	0	1,007	939	0	0	0.00%
<b>Total Salaries and Wages</b>	<b>427,766</b>	<b>420,374</b>	<b>380,347</b>	<b>373,718</b>	<b>480,592</b>	<b>7,392</b>	<b>1.76%</b>
<b>Benefits</b>							
715.100.030 Pensions	66,750	65,366	41,964	49,426	70,434	1,384	2.12%
715.100.031 Other Benefits	60,800	56,120	44,992	42,435	39,953	4,680	8.34%
715.100.032 Workers Compensation	13,499	12,012	9,963	9,522	11,990	1,487	12.38%
715.100.033 Employment Insurance	7,055	6,498	5,067	4,944	6,127	557	8.57%
715.100.041 Safety Shoes	200	200	175	175	350	0	0.00%
<b>Total Benefits</b>	<b>148,304</b>	<b>140,196</b>	<b>102,161</b>	<b>106,502</b>	<b>128,854</b>	<b>8,108</b>	<b>5.78%</b>
<b>Equipment Operations</b>							
715.100.067 Car Allowance/Mileage	1,000	1,000	191	0	137	0	0.00%
<b>Total Equipment Operations</b>	<b>1,000</b>	<b>1,000</b>	<b>191</b>	<b>0</b>	<b>137</b>	<b>0</b>	<b>0.00%</b>
<b>Office and Related Expenses</b>							
715.100.303 Courier Charges	50	50	40	0	17	0	0.00%
715.100.304 Postage	500	500	597	580	289	0	0.00%
715.100.306 Cell phones	2,160	2,160	2,117	1,947	2,055	0	0.00%
715.100.307 Printing	1,250	1,250	3,501	2,440	2,013	0	0.00%
715.100.308 Photocopying	3,500	7,000	3,439	3,773	4,650	-3,500	-50.00%
715.100.309 Advertising	0	0	0	907	0	0	0.00%
715.100.310 Office Supplies	8,000	9,000	2,586	4,549	7,946	-1,000	-11.11%
715.100.312 Books and Publications	900	900	0	254	910	0	0.00%
715.100.318 Cash Processing Fees	600	600	786	963	892	0	0.00%
715.100.323 Internet Charges	450	450	687	573	378	0	0.00%
715.100.330 Equipment/Furniture NTCA	500	500	0	307	638	0	0.00%
<b>Total Office and Related Expenses</b>	<b>17,910</b>	<b>22,410</b>	<b>13,753</b>	<b>16,293</b>	<b>19,788</b>	<b>-4,500</b>	<b>-20.08%</b>
<b>Other Service Charges</b>							
715.100.400 Travelling	100	100	0	0	38	0	0.00%

**City of St Catharines**  
**EFES Administration**  
**2021 Operating Budget - Expenditures by Object**

	2021	2020	2019	2018	2017	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
715.100.401 Conferences/Conventions	3,000	3,000	2,163	-391	2,572	0	0.00%
715.100.402 Technical training	1,000	1,000	0	25	175	0	0.00%
715.100.405 Subscriptions/Memb'ships	5,150	5,150	3,447	4,256	5,005	0	0.00%
715.100.448 Building Reserve Alloc'n	195,000	225,000	225,000	200,000	200,000	-30,000	-13.33%
715.100.450 Miscellaneous	750	750	0	162	101	0	0.00%
<b>Total Other Service Charges</b>	<b>205,000</b>	<b>235,000</b>	<b>230,610</b>	<b>204,052</b>	<b>207,891</b>	<b>-30,000</b>	<b>-12.77%</b>
<b>Total Expenditures</b>	<b>799,980</b>	<b>818,980</b>	<b>727,062</b>	<b>700,565</b>	<b>837,262</b>	<b>-19,000</b>	<b>-2.32%</b>
<b>Revenue</b>							
715.100.800 Miscellaneous Revenue	0	0	0	0	-2	0	0.00%
715.100.815 Hydro Recoverable	-36,534	-29,900	0	-32,812	0	-6,634	22.19%
715.100.821 Contract Tender Documents	0	0	0	-3,376	-10,121	0	0.00%
715.100.950 Alloc-Water Operations	-36,108	-35,079	-33,423	-33,423	-33,423	-1,029	2.93%
715.100.954 Allocation-RCS	0	0	0	0	-115,726	0	0.00%
715.100.955 Allocation Bldg Indirect	-35,097	-34,409	-39,654	0	0	-688	2.00%
<b>Total Revenue</b>	<b>-107,739</b>	<b>-99,388</b>	<b>-73,077</b>	<b>-69,611</b>	<b>-159,272</b>	<b>-8,351</b>	<b>8.40%</b>
<b>Total Revenue</b>	<b>-107,739</b>	<b>-99,388</b>	<b>-73,077</b>	<b>-69,611</b>	<b>-159,272</b>	<b>-8,351</b>	<b>8.40%</b>
<b>Total Net Expenditures</b>	<b>692,241</b>	<b>719,592</b>	<b>653,985</b>	<b>630,954</b>	<b>677,990</b>	<b>-27,351</b>	<b>-3.80%</b>

## City of St Catharines

## Signals

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Building and Maintenance							
726.105.162 Repairs	142,800	140,000	172,861	136,143	97,888	2,800	2.00%
726.105.163 Heat,Light,Power,Water	92,500	90,500	74,444	74,584	87,539	2,000	2.21%
<b>Total Building and Maintenance</b>	<b>235,300</b>	<b>230,500</b>	<b>247,305</b>	<b>210,727</b>	<b>185,427</b>	<b>4,800</b>	<b>2.08%</b>
Contracts							
726.105.215 Install'ns/modify-traffic	0	0	30,000	0	0	0	0.00%
<b>Total Contracts</b>	<b>0</b>	<b>0</b>	<b>30,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
Total Expenditures	235,300	230,500	277,305	210,727	185,427	4,800	2.08%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	235,300	230,500	277,305	210,727	185,427	4,800	2.08%

**City of St Catharines**  
**Traffic Control Administration**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Salaries and Wages							
726.115.001 Salaries/Wages-Regular	263,840	259,332	218,329	205,842	246,156	4,508	1.74%
726.115.002 Salaries/Wages-Overtime	905	905	2,808	899	325	0	0.00%
726.115.006 Sick Pay	0	0	749	17,740	0	0	0.00%
726.115.007 Holiday/Vacation Pay	0	0	28,769	25,835	1,076	0	0.00%
726.115.009 Doctor's Appointments	0	0	150	488	0	0	0.00%
<b>Total Salaries and Wages</b>	<b>264,745</b>	<b>260,237</b>	<b>250,805</b>	<b>250,804</b>	<b>247,557</b>	<b>4,508</b>	<b>1.73%</b>
Benefits							
726.115.030 Pensions	42,100	41,907	34,887	35,576	35,101	193	0.46%
726.115.031 Other Benefits	27,850	26,208	22,350	20,694	18,665	1,642	6.27%
726.115.032 Workers Compensation	10,230	9,120	7,569	7,890	7,423	1,110	12.17%
726.115.033 Employment Insurance	4,372	4,036	3,230	3,277	3,196	336	8.33%
726.115.040 Meal Allowance	0	0	28	9	0	0	0.00%
726.115.041 Safety Shoes	525	600	750	525	525	-75	-12.50%
<b>Total Benefits</b>	<b>85,077</b>	<b>81,871</b>	<b>68,814</b>	<b>67,971</b>	<b>64,910</b>	<b>3,206</b>	<b>3.92%</b>
Equipment Operations							
726.115.054 Repairs-equipment	100	100	0	0	0	0	0.00%
726.115.067 Car Allowance/Mileage	1,000	1,000	1,129	821	1,646	0	0.00%
<b>Total Equipment Operations</b>	<b>1,100</b>	<b>1,100</b>	<b>1,129</b>	<b>821</b>	<b>1,646</b>	<b>0</b>	<b>0.00%</b>
Contracts							
726.115.214 Contract-Pavement Marking	61,000	55,000	44,971	39,506	41,767	6,000	10.91%
<b>Total Contracts</b>	<b>61,000</b>	<b>55,000</b>	<b>44,971</b>	<b>39,506</b>	<b>41,767</b>	<b>6,000</b>	<b>10.91%</b>
Office and Related Expenses							
726.115.303 Courier Charges	0	0	0	0	4	0	0.00%
726.115.306 Cellular Phones	760	760	906	722	961	0	0.00%
726.115.307 Printing	900	900	344	2,341	809	0	0.00%
726.115.309 Advertising	0	0	0	967	0	0	0.00%
726.115.310 Office Supplies	100	100	40	46	128	0	0.00%
726.115.312 Books and Publications	200	200	0	180	180	0	0.00%
<b>Total Office and Related Expenses</b>	<b>1,960</b>	<b>1,960</b>	<b>1,290</b>	<b>4,256</b>	<b>2,082</b>	<b>0</b>	<b>0.00%</b>
Other Service Charges							
726.115.401 Conferences/Conventions	900	900	273	458	822	0	0.00%
726.115.402 Training	500	500	0	0	157	0	0.00%

**City of St Catharines**  
**Traffic Control Administration**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
726.115.405 Subscriptions/Memb'ships	4,200	4,200	4,483	3,356	3,712	0	0.00%
726.115.416 Traffic Count Program	10,000	10,000	13,967	7,337	883	0	0.00%
726.115.433 Traffic Calming Measures	10,000	0	10,000	15,421	34,999	10,000	0.00%
<b>Total Other Service Charges</b>	<b>25,600</b>	<b>15,600</b>	<b>28,723</b>	<b>26,572</b>	<b>40,573</b>	<b>10,000</b>	<b>64.10%</b>
<b>Total Expenditures</b>	<b>439,482</b>	<b>415,768</b>	<b>395,732</b>	<b>389,930</b>	<b>398,535</b>	<b>23,714</b>	<b>5.70%</b>
<b>Revenue</b>							
726.115.801 Provincial Grant	0	0	0	-1,500	0	0	0.00%
726.115.886 Miscellaneous Permits	-7,000	-7,000	-10,139	-9,058	-5,821	0	0.00%
726.115.950 Parking Meters	-25,000	-25,000	-25,000	-25,000	-25,000	0	0.00%
726.115.951 Off Street Parking	-25,000	-25,000	-25,000	-25,000	-25,000	0	0.00%
726.115.952 Ont St Parking Garage	-25,000	-25,000	-25,000	-25,000	-25,000	0	0.00%
726.115.953 Garden City Pking Garage	-25,000	-25,000	-25,000	-25,000	-25,000	0	0.00%
<b>Total Revenue</b>	<b>-107,000</b>	<b>-107,000</b>	<b>-110,139</b>	<b>-110,558</b>	<b>-105,821</b>	<b>0</b>	<b>0.00%</b>
<b>Total Revenue</b>	<b>-107,000</b>	<b>-107,000</b>	<b>-110,139</b>	<b>-110,558</b>	<b>-105,821</b>	<b>0</b>	<b>0.00%</b>
<b>Total Net Expenditures</b>	<b>332,482</b>	<b>308,768</b>	<b>285,593</b>	<b>279,372</b>	<b>292,714</b>	<b>23,714</b>	<b>7.68%</b>



**City of St Catharines**  
**School Crossing Guards**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
726.120.001 Salaries/Wages-Regular	8,426	8,277	8,284	523,085	520,449	149	1.80%
726.120.003 Salaries/Wages Extra Svce	552,118	562,654	484,583	0	0	-10,536	-1.87%
726.120.006 Sick Pay	0	0	3,369	4,960	0	0	0.00%
726.120.007 Holiday/Vacation Pay	45,850	46,762	27,014	42,287	42,985	-912	-1.95%
<b>Total Salaries and Wages</b>	<b>606,394</b>	<b>617,693</b>	<b>523,250</b>	<b>570,332</b>	<b>563,434</b>	<b>-11,299</b>	<b>-1.83%</b>
<b>Benefits</b>							
726.120.030 Pensions	5,222	8,216	6,311	7,027	6,183	-2,994	-36.44%
726.120.031 Other Benefits	11,696	12,158	10,181	10,589	22,412	-462	-3.80%
726.120.032 Workers Compensation	20,454	19,208	16,448	17,908	17,991	1,246	6.49%
726.120.033 Employment Insurance	12,860	12,476	11,843	12,958	12,233	384	3.08%
<b>Total Benefits</b>	<b>50,232</b>	<b>52,058</b>	<b>44,783</b>	<b>48,482</b>	<b>58,819</b>	<b>-1,826</b>	<b>-3.51%</b>
<b>Materials</b>							
726.120.104 General Supplies	6,700	1,500	337	432	612	5,200	346.67%
726.120.110 Uniform Clothing	3,000	3,000	2,478	2,995	2,000	0	0.00%
<b>Total Materials</b>	<b>9,700</b>	<b>4,500</b>	<b>2,815</b>	<b>3,427</b>	<b>2,612</b>	<b>5,200</b>	<b>115.56%</b>
<b>Other Service Charges</b>							
726.120.402 Training	300	300	0	0	0	0	0.00%
726.120.434 Employee Recognition	250	250	0	0	226	0	0.00%
726.120.450 Miscellaneous	500	500	451	0	301	0	0.00%
<b>Total Other Service Charges</b>	<b>1,050</b>	<b>1,050</b>	<b>451</b>	<b>0</b>	<b>527</b>	<b>0</b>	<b>0.00%</b>
<b>Total Expenditures</b>	<b>667,376</b>	<b>675,301</b>	<b>571,299</b>	<b>622,241</b>	<b>625,392</b>	<b>-7,925</b>	<b>-1.17%</b>
<b>Revenue</b>							
726.120.803 Other Municipalities	-8,000	-8,000	-7,298	-8,334	-8,053	0	0.00%
<b>Total Revenue</b>	<b>-8,000</b>	<b>-8,000</b>	<b>-7,298</b>	<b>-8,334</b>	<b>-8,053</b>	<b>0</b>	<b>0.00%</b>
<b>Total Revenue</b>	<b>-8,000</b>	<b>-8,000</b>	<b>-7,298</b>	<b>-8,334</b>	<b>-8,053</b>	<b>0</b>	<b>0.00%</b>
<b>Total Net Expenditures</b>	<b>659,376</b>	<b>667,301</b>	<b>564,001</b>	<b>613,907</b>	<b>617,339</b>	<b>-7,925</b>	<b>-1.19%</b>

## City of St Catharines

## Railway Crossings

## 2021 Operating Budget - Expenditures by Object

		2021	2020	2019	2018	2017	\$ Change	% Change
		Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
Object of Expenditure								

**City of St Catharines**  
**Environmental Monitoring**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Salaries and Wages							
735.105.001 Salaries/Wages-regular	65,212	64,120	57,287	57,117	76,099	1,092	1.70%
735.105.002 Salaries/Wages-Overtime	1,503	1,503	130	371	2,271	0	0.00%
735.105.006 Sick Pay	0	0	909	596	0	0	0.00%
735.105.007 Holiday/Vacation Pay	0	0	7,099	6,852	294	0	0.00%
735.105.009 Doctor's Appointments	0	0	0	85	0	0	0.00%
<b>Total Salaries and Wages</b>	<b>66,715</b>	<b>65,623</b>	<b>65,425</b>	<b>65,021</b>	<b>78,664</b>	<b>1,092</b>	<b>1.66%</b>
Benefits							
735.105.030 Pensions	10,619	10,378	9,057	8,862	10,724	241	2.32%
735.105.031 Other Benefits	7,908	8,246	6,935	6,241	6,865	-338	-4.10%
735.105.032 Workers Compensation	2,635	2,359	2,057	2,051	2,411	276	11.70%
735.105.033 Employment Insurance	1,179	1,088	900	874	1,065	91	8.36%
735.105.041 Safety shoes	140	200	250	175	175	-60	-30.00%
<b>Total Benefits</b>	<b>22,481</b>	<b>22,271</b>	<b>19,199</b>	<b>18,203</b>	<b>21,240</b>	<b>210</b>	<b>0.94%</b>
Equipment Operations							
735.105.050 Rentals	1,000	1,000	1,703	1,579	1,873	0	0.00%
735.105.067 Car Allowance/Mileage	0	0	136	31	95	0	0.00%
<b>Total Equipment Operations</b>	<b>1,000</b>	<b>1,000</b>	<b>1,839</b>	<b>1,610</b>	<b>1,968</b>	<b>0</b>	<b>0.00%</b>
Materials							
735.105.104 General Supplies	1,000	1,000	30	1,400	1,851	0	0.00%
<b>Total Materials</b>	<b>1,000</b>	<b>1,000</b>	<b>30</b>	<b>1,400</b>	<b>1,851</b>	<b>0</b>	<b>0.00%</b>
Contracts							
735.105.200 Contracts-other	98,000	92,000	49,059	84,325	41,234	6,000	6.52%
735.105.218 Operations Activities	4,000	29,000	571	2,217	1,965	-25,000	-86.21%
<b>Total Contracts</b>	<b>102,000</b>	<b>121,000</b>	<b>49,630</b>	<b>86,542</b>	<b>43,199</b>	<b>-19,000</b>	<b>-15.70%</b>
Office and Related Expenses							
735.105.306 Cell Phones	720	720	1,415	936	308	0	0.00%
<b>Total Office and Related Expenses</b>	<b>720</b>	<b>720</b>	<b>1,415</b>	<b>936</b>	<b>308</b>	<b>0</b>	<b>0.00%</b>
Other Service Charges							
735.105.405 Subscriptions/Memberships	1,550	1,550	989	1,151	963	0	0.00%
735.105.417 Study/Consulting Fees	75,000	75,000	52,220	-4,037	45,805	0	0.00%
<b>Total Other Service Charges</b>	<b>76,550</b>	<b>76,550</b>	<b>53,209</b>	<b>-2,886</b>	<b>46,768</b>	<b>0</b>	<b>0.00%</b>
<b>Total Expenditures</b>	<b>270,466</b>	<b>288,164</b>	<b>190,747</b>	<b>170,826</b>	<b>193,998</b>	<b>-17,698</b>	<b>-6.14%</b>

**City of St Catharines**  
**Environmental Monitoring**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Revenue							
735.105.805 Donations	0	0	0	0	-2,814	0	0.00%
735.105.950 Allocation-water	0	0	0	0	-20,037	0	0.00%
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-22,851</b>	<b>0</b>	<b>0.00%</b>
Total Revenue	0	0	0	0	-22,851	0	0.00%
Total Net Expenditures	270,466	288,164	190,747	170,826	171,147	-17,698	-6.14%

**City of St Catharines**  
**Queen Elizabeth Centre**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Equipment Operations							
750.535.053 Service Contracts	499	499	462	462	462	0	0.00%
<b>Total Equipment Operations</b>	499	499	462	462	462	0	0.00%
Materials							
750.535.104 General Program Supplies	0	0	0	0	73	0	0.00%
<b>Total Materials</b>	0	0	0	0	73	0	0.00%
Building and Maintenance							
750.535.162 Repairs	5,100	5,000	70	1,240	375	100	2.00%
750.535.173 Insurance-Bldg/Contents	2,997	1,835	1,730	1,788	1,773	1,162	63.32%
<b>Total Building and Maintenance</b>	8,097	6,835	1,800	3,028	2,148	1,262	18.46%
 Total Expenditures	 8,596	 7,334	 2,262	 3,490	 2,683	 1,262	 17.21%
 Total Revenue	 0	 0	 0	 0	 0	 0	 0.00%
 Total Net Expenditures	 8,596	 7,334	 2,262	 3,490	 2,683	 1,262	 17.21%

		2021	2020	2019	2018	2017	\$ Change	% Change
		Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
<b>Object of Expenditure</b>								
Building and Maintenance								
750.555.162	Site repairs	1,964	1,926	712	458	1,127	38	1.97%
<b>Total Building and Maintenance</b>		1,964	1,926	712	458	1,127	38	1.97%
Total Expenditures		1,964	1,926	712	458	1,127	38	1.97%
Total Revenue		0	0	0	0	0	0	0.00%
Total Net Expenditures		1,964	1,926	712	458	1,127	38	1.97%

**City of St Catharines**  
**Merritton Community Centre**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Equipment Operations							
750.800.053 Service Contracts	5,056	4,957	4,959	4,405	3,418	99	2.00%
<b>Total Equipment Operations</b>	<b>5,056</b>	<b>4,957</b>	<b>4,959</b>	<b>4,405</b>	<b>3,418</b>	<b>99</b>	<b>2.00%</b>
Building and Maintenance							
750.800.152 Gen Bldg Mntce Supplies	0	0	254	131	48	0	0.00%
750.800.162 Repairs	12,517	12,272	17,397	22,120	5,207	245	2.00%
750.800.173 Insurance-Bldg/Contents	6,215	3,807	3,588	3,709	3,680	2,408	63.25%
<b>Total Building and Maintenance</b>	<b>18,732</b>	<b>16,079</b>	<b>21,239</b>	<b>25,960</b>	<b>8,935</b>	<b>2,653</b>	<b>16.50%</b>
Total Expenditures	23,788	21,036	26,198	30,365	12,353	2,752	13.08%
Revenue							
750.800.834 Misc Recoverables	0	0	0	0	-639	0	0.00%
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-639</b>	<b>0</b>	<b>0.00%</b>
Total Revenue	0	0	0	0	-639	0	0.00%
Total Net Expenditures	23,788	21,036	26,198	30,365	11,714	2,752	13.08%

**City of St Catharines**  
**Garden City Arena Operations**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
750.600.001 Salaries/Wages-Regular	446,023	437,761	251,486	255,096	484,328	8,262	1.89%
750.600.002 Salaries/Wages-Overtime	20,004	20,004	36,048	37,782	33,895	0	0.00%
750.600.003 Salaries/Wages-Ext Svce	61,114	60,020	38,671	45,754	41,208	1,094	1.82%
750.600.006 Sick Pay	0	0	35,221	22,463	28,583	0	0.00%
750.600.007 Holiday/Vacation Pay	57,427	62,268	68,957	82,434	76,942	-4,841	-7.77%
750.600.009 Doctor's Appointments	0	300	142	322	278	-300	-100.00%
<b>Total Salaries and Wages</b>	<b>584,568</b>	<b>580,353</b>	<b>430,525</b>	<b>443,851</b>	<b>665,234</b>	<b>4,215</b>	<b>0.73%</b>
<b>Benefits</b>							
750.600.030 Pensions	78,500	82,006	54,207	51,273	94,273	-3,506	-4.28%
750.600.031 Other Benefits	115,500	104,941	68,245	62,737	105,862	10,559	10.06%
750.600.032 Workers Compensation	21,781	20,206	13,488	13,018	145,788	1,575	7.79%
750.600.033 Employment Insurance	12,101	12,262	7,481	7,303	12,995	-161	-1.31%
750.600.040 Meal Allowance	204	200	228	222	93	4	2.00%
750.600.041 Safety Shoes	1,470	1,575	1,750	1,575	1,575	-105	-6.67%
<b>Total Benefits</b>	<b>229,556</b>	<b>221,190</b>	<b>145,399</b>	<b>136,128</b>	<b>360,586</b>	<b>8,366</b>	<b>3.78%</b>
<b>Equipment Operations</b>							
750.600.050 Rentals	4,500	4,500	1,157	1,638	4,454	0	0.00%
750.600.053 Service Contracts	41,564	40,750	24,327	25,824	38,425	814	2.00%
750.600.054 Repairs-equipment	16,674	16,347	1,879	269	1,568	327	2.00%
750.600.066 Fuel-Gasoline/Diesel	510	500	0	0	0	10	2.00%
750.600.072 Equipment Expense	26,520	26,000	26,734	22,889	28,996	520	2.00%
<b>Total Equipment Operations</b>	<b>89,768</b>	<b>88,097</b>	<b>54,097</b>	<b>50,620</b>	<b>73,443</b>	<b>1,671</b>	<b>1.90%</b>
<b>Materials</b>							
750.600.102 Small Tools /Equipment	5,049	4,950	3,012	1,967	975	99	2.00%
750.600.109 Safety/Protective Equipmt	1,500	1,500	625	693	902	0	0.00%
750.600.110 UniformClothing	2,000	2,000	2,186	1,999	1,400	0	0.00%
<b>Total Materials</b>	<b>8,549</b>	<b>8,450</b>	<b>5,823</b>	<b>4,659</b>	<b>3,277</b>	<b>99</b>	<b>1.17%</b>
<b>Building and Maintenance</b>							
750.600.152 Gen Bldg Mtnce Supplies	20,400	20,000	11,145	17,667	23,202	400	2.00%
750.600.153 Snow Removal	5,100	5,000	8,267	4,704	3,872	100	2.00%
750.600.161 Vandalism - Graffiti	0	0	168	0	0	0	0.00%
750.600.162 Repairs	76,465	74,966	73,466	81,062	90,098	1,499	2.00%
750.600.163 Heat Light,Power,Water	353,009	340,000	306,062	327,520	412,683	13,009	3.83%
750.600.173 Insurance-Bldg/Contents	20,496	12,362	11,739	12,136	12,136	8,134	65.80%
750.600.180 Improvements-Non TCA	0	2,000	0	4,000	0	-2,000	-100.00%
<b>Total Building and Maintenance</b>	<b>475,470</b>	<b>454,328</b>	<b>410,847</b>	<b>447,089</b>	<b>541,991</b>	<b>21,142</b>	<b>4.65%</b>
<b>Contracts</b>							

Contracts



**City of St Catharines**  
**Garden City Arena Operations**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
750.600.205 Contracts-Security	48,960	48,000	20,611	0	0	960	2.00%
750.600.206 Contracts-Garbage	4,916	4,820	3,507	5,221	4,784	96	1.99%
750.600.235 Contract-Pest Control	612	600	478	468	418	12	2.00%
<b>Total Contracts</b>	<b>54,488</b>	<b>53,420</b>	<b>24,596</b>	<b>5,689</b>	<b>5,202</b>	<b>1,068</b>	<b>2.00%</b>
<b>Office and Related Expenses</b>							
750.600.301 Advertising Production	500	500	0	0	0	0	0.00%
750.600.302 Insurance-Liability	13,203	10,920	11,120	11,065	11,494	2,283	20.91%
750.600.306 Cellular Phones	1,326	1,300	1,428	706	937	26	2.00%
750.600.310 Office Supplies	102	100	62	0	0	2	2.00%
750.600.330 Furniture/Equipment NTCA	510	500	720	1,750	0	10	2.00%
<b>Total Office and Related Expenses</b>	<b>15,641</b>	<b>13,320</b>	<b>13,330</b>	<b>13,521</b>	<b>12,431</b>	<b>2,321</b>	<b>17.42%</b>
<b>Properties</b>							
750.600.353 Motor Vehicles	0	0	0	33,802	0	0	0.00%
<b>Total Properties</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>33,802</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Other Service Charges</b>							
750.600.402 Technical Training	5,100	5,000	729	1,369	1,578	100	2.00%
750.600.405 Subscriptions/Memb'ships	765	750	496	855	487	15	2.00%
750.600.417 Consulting fees	0	0	0	0	-674	0	0.00%
750.600.448 Transfer to Reserve	0	0	0	16,894	0	0	0.00%
750.600.450 Miscellaneous	0	0	0	1,396	0	0	0.00%
<b>Total Other Service Charges</b>	<b>5,865</b>	<b>5,750</b>	<b>1,225</b>	<b>20,514</b>	<b>1,391</b>	<b>115</b>	<b>2.00%</b>
<b>Total Expenditures</b>	<b>1,463,905</b>	<b>1,424,908</b>	<b>1,085,842</b>	<b>1,155,873</b>	<b>1,663,555</b>	<b>38,997</b>	<b>2.74%</b>
<b>Revenue</b>							
750.600.807 Meeting Room Rentals	-1,200	-1,200	0	-279	-1,214	0	0.00%
750.600.814 Rent-various users	-17,000	-35,000	-61,302	-31,668	-9,730	18,000	-51.43%
750.600.836 Obsolete Veh/Machinery Sale	0	0	0	-18,290	0	0	0.00%
750.600.840 Rentals-Special Events	0	0	0	-108	0	0	0.00%
750.600.850 Advertising	0	0	0	0	-1,021	0	0.00%
750.600.869 Practice Rentals	-180,990	-240,990	-217,930	-390,298	-477,520	60,000	-24.90%
750.600.870 Public Skating	-7,500	-7,500	-149	-3,687	-7,503	0	0.00%
750.600.950 Allocn-Bill Burgoyne	0	0	0	0	-18,149	0	0.00%
750.600.953 Allocation-Pools/Beaches	0	0	0	0	-72,597	0	0.00%
750.600.955 Allocation-Sportsplex	0	0	0	0	-102,847	0	0.00%
<b>Total Revenue</b>	<b>-206,690</b>	<b>-284,690</b>	<b>-279,381</b>	<b>-444,330</b>	<b>-690,581</b>	<b>78,000</b>	<b>-27.40%</b>
<b>Transfer from Reserve</b>							
750.600.900 Transfer from Reserve	0	0	0	-33,802	-2,849	0	0.00%

## City of St Catharines

## Garden City Arena Operations

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Total Transfer from Reserve	0	0	0	-33,802	-2,849	0	0.00%
Total Revenue	-206,690	-284,690	-279,381	-478,132	-693,430	78,000	-27.40%
Total Net Expenditures	1,257,215	1,140,218	806,461	677,741	970,125	116,997	10.26%

## City of St Catharines

## Bill Burgoyne Arena

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
750.605.001 Salaries/Wages-Regular	167,383	127,336	119,554	120,003	103,991	40,047	31.45%
750.605.002 Salaries/Wages-Overtime	9,001	9,001	15,408	23,399	12,477	0	0.00%
750.605.003 Salaries/Wages-Ext Svce	28,211	38,917	28,965	26,269	21,798	-10,706	-27.51%
750.605.006 Sick Pay	0	0	17,500	8,559	12,227	0	0.00%
750.605.007 Holiday/Vacation Pay	27,097	23,108	11,938	27,299	31,946	3,989	17.26%
750.605.008 Modified Work	0	0	15	0	0	0	0.00%
750.605.009 Doctor's Appointments	0	200	131	168	178	-200	-100.00%
750.605.012 Allocation-Complex	0	0	0	0	18,149	0	0.00%
<b>Total Salaries and Wages</b>	<b>231,692</b>	<b>198,562</b>	<b>193,511</b>	<b>205,697</b>	<b>200,766</b>	<b>33,130</b>	<b>16.68%</b>
<b>Benefits</b>							
750.605.030 Pensions	29,450	25,366	23,753	22,578	22,829	4,084	16.10%
750.605.031 Other Benefits	41,900	36,850	32,770	30,923	27,372	5,050	13.70%
750.605.032 Workers Compensation	9,238	6,795	6,290	6,345	5,279	2,443	35.95%
750.605.033 Employment Insurance	5,549	4,217	3,670	3,530	3,313	1,332	31.59%
750.605.040 Meal Allowance	0	0	37	120	56	0	0.00%
750.605.041 Safety Shoes	650	525	675	525	525	125	23.81%
<b>Total Benefits</b>	<b>86,787</b>	<b>73,753</b>	<b>67,195</b>	<b>64,021</b>	<b>59,374</b>	<b>13,034</b>	<b>17.67%</b>
<b>Equipment Operations</b>							
750.605.050 Rentals	1,530	1,500	51	725	2,678	30	2.00%
750.605.053 Service Contracts	16,933	16,601	9,266	9,043	9,189	332	2.00%
750.605.054 Repairs-equipment	5,100	5,000	1,594	4,359	0	100	2.00%
750.605.072 Equipment Expense	11,220	11,000	10,983	9,585	12,154	220	2.00%
<b>Total Equipment Operations</b>	<b>34,783</b>	<b>34,101</b>	<b>21,894</b>	<b>23,712</b>	<b>24,021</b>	<b>682</b>	<b>2.00%</b>
<b>Materials</b>							
750.605.102 Small Tools/Equipment	11,424	11,200	12,130	1,587	772	224	2.00%
750.605.109 Safety/Protective Equipmt	510	500	356	259	446	10	2.00%
750.605.110 Uniform Clothing	1,000	1,000	1,000	1,000	800	0	0.00%
<b>Total Materials</b>	<b>12,934</b>	<b>12,700</b>	<b>13,486</b>	<b>2,846</b>	<b>2,018</b>	<b>234</b>	<b>1.84%</b>
<b>Building and Maintenance</b>							
750.605.152 Gen Bldg Mtnce Supplies	6,441	6,315	5,775	7,492	5,622	126	2.00%
750.605.153 Contract-Snow Removal	3,315	3,250	6,536	2,824	2,050	65	2.00%
750.605.162 Repairs	50,939	49,941	44,881	33,367	31,898	998	2.00%
750.605.163 Heat,Light,Power,Water	70,872	113,168	122,235	117,218	103,422	-42,296	-37.37%
750.605.173 Insurance-Bldg/Contents	5,537	3,393	3,197	3,305	3,279	2,144	63.19%
750.605.180 Improvements - non TCA	0	15,000	2,000	5,745	0	-15,000	-100.00%
<b>Total Building and Maintenance</b>	<b>137,104</b>	<b>191,067</b>	<b>184,624</b>	<b>169,951</b>	<b>146,271</b>	<b>-53,963</b>	<b>-28.24%</b>

**City of St Catharines**  
**Bill Burgoyne Arena**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Contracts</b>							
750.605.200 Contracts-General	1,020	1,000	1,009	975	875	20	2.00%
750.605.206 Contracts-Garbage Coll'n	2,142	2,100	1,910	1,936	2,057	42	2.00%
750.605.235 Contract-Pest Control	469	460	424	348	380	9	1.96%
<b>Total Contracts</b>	<b>3,631</b>	<b>3,560</b>	<b>3,343</b>	<b>3,259</b>	<b>3,312</b>	<b>71</b>	<b>1.99%</b>
<b>Office and Related Expenses</b>							
750.605.301 Advertising Production	500	500	0	0	0	0	0.00%
750.605.302 Insurance Liability	8,804	7,465	7,504	7,467	7,663	1,339	17.94%
750.605.310 Office Supplies	153	150	0	94	7	3	2.00%
<b>Total Office and Related Expenses</b>	<b>9,457</b>	<b>8,115</b>	<b>7,504</b>	<b>7,561</b>	<b>7,670</b>	<b>1,342</b>	<b>16.54%</b>
<b>Properties</b>							
750.605.353 Motor Vehicles	0	0	0	88,222	0	0	0.00%
<b>Total Properties</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>88,222</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Other Service Charges</b>							
750.605.402 Training	3,570	3,500	0	525	0	70	2.00%
750.605.417 Study/Consulting Fees	0	0	0	0	-419	0	0.00%
750.605.448 Transfer to Reserve	0	0	0	15,332	0	0	0.00%
750.605.450 Miscellaneous	0	0	0	1,268	0	0	0.00%
<b>Total Other Service Charges</b>	<b>3,570</b>	<b>3,500</b>	<b>0</b>	<b>17,125</b>	<b>-419</b>	<b>70</b>	<b>2.00%</b>
<b>Total Expenditures</b>	<b>519,958</b>	<b>525,358</b>	<b>491,557</b>	<b>582,394</b>	<b>443,013</b>	<b>-5,400</b>	<b>-1.03%</b>
<b>Revenue</b>							
750.605.814 Rent	-6,136	-13,700	-15,189	-14,754	-14,590	7,564	-55.21%
750.605.834 Special Recoverables	0	0	-359	0	0	0	0.00%
750.605.836 Obsolete Eq't Sales	0	0	-637	-16,600	0	0	0.00%
750.605.850 Advertising	0	0	0	0	-1,250	0	0.00%
750.605.869 Practice Rentals	-101,762	-245,990	-225,739	-247,156	-208,700	144,228	-58.63%
750.605.870 Public Skating	-6,514	-8,000	-7,096	-3,262	-6,908	1,486	-18.58%
<b>Total Revenue</b>	<b>-114,412</b>	<b>-267,690</b>	<b>-249,020</b>	<b>-281,772</b>	<b>-231,448</b>	<b>153,278</b>	<b>-57.26%</b>
<b>Transfer from Reserve</b>							
750.605.900 Transfer from Reserve	0	0	0	-88,222	0	0	0.00%
<b>Total Transfer from Reserve</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-88,222</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Revenue</b>	<b>-114,412</b>	<b>-267,690</b>	<b>-249,020</b>	<b>-369,994</b>	<b>-231,448</b>	<b>153,278</b>	<b>-57.26%</b>
<b>Total Net Expenditures</b>	<b>405,546</b>	<b>257,668</b>	<b>242,537</b>	<b>212,400</b>	<b>211,565</b>	<b>147,878</b>	<b>57.39%</b>

## City of St Catharines

## Haig Bowl Arena

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Salaries and Wages							
750.610.001 Salaries/Wages-Regular	0	0	346	0	344	0	0.00%
<b>Total Salaries and Wages</b>	0	0	346	0	344	0	0.00%
Benefits							
750.610.030 Pensions	0	0	18	0	0	0	0.00%
750.610.031 Other Benefits	0	0	49	0	0	0	0.00%
750.610.032 Workers Compensation	0	0	9	0	0	0	0.00%
<b>Total Benefits</b>	0	0	76	0	0	0	0.00%
Equipment Operations							
750.610.050 Rentals	0	0	24	0	32	0	0.00%
750.610.053 Service Contracts	2,765	2,711	2,208	2,143	1,935	54	1.99%
<b>Total Equipment Operations</b>	2,765	2,711	2,232	2,143	1,967	54	1.99%
Building and Maintenance							
750.610.152 Gen Bldg Mtncce Supplies	0	0	21	31	14	0	0.00%
750.610.161 Graffiti Removal	0	0	0	809	0	0	0.00%
750.610.162 Repairs	3,639	3,568	652	1,690	1,776	71	1.99%
750.610.163 Heat,Light,Power,Water	0	0	10	0	0	0	0.00%
750.610.173 Insurance-Bldg/Contents	4,300	433	1,413	420	417	3,867	893.07%
<b>Total Building and Maintenance</b>	7,939	4,001	2,096	2,950	2,207	3,938	98.43%
Office and Related Expenses							
750.610.302 Insurance-Liability	8,811	7,465	7,507	7,467	7,663	1,346	18.03%
<b>Total Office and Related Expenses</b>	8,811	7,465	7,507	7,467	7,663	1,346	18.03%
Other Service Charges							
750.610.417 Study/Consulting Fees	0	0	0	0	-419	0	0.00%
750.610.448 Transfer to Reserves	0	0	0	134	0	0	0.00%
750.610.450 Miscellaneous	0	0	11	11	0	0	0.00%
<b>Total Other Service Charges</b>	0	0	11	145	-419	0	0.00%
<b>Total Expenditures</b>	19,515	14,177	12,268	12,705	11,762	5,338	37.65%
Revenue							
750.610.835 Obsolete Vehicle Sales	0	0	0	-145	0	0	0.00%
<b>Total Revenue</b>	0	0	0	-145	0	0	0.00%

**City of St Catharines**

**Haig Bowl Arena**

**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Total Revenue	0	0	0	-145	0	0	0.00%
Total Net Expenditures	19,515	14,177	12,268	12,560	11,762	5,338	37.65%

## City of St Catharines

## Merritton Arena

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Salaries and Wages							
750.615.001 Salaries, Wages-regular	0	0	404	0	0	0	0.00%
750.615.003 Salaries/Wages-Extra	22,680	0	0	0	0	22,680	0.00%
<b>Total Salaries and Wages</b>	<b>22,680</b>	<b>0</b>	<b>404</b>	<b>0</b>	<b>0</b>	<b>22,680</b>	<b>0.00%</b>
Benefits							
750.615.030 Pensions	0	0	69	0	0	0	0.00%
750.615.031 Other Benefits	0	0	65	0	0	0	0.00%
750.615.032 Workers Compensation	0	0	15	0	0	0	0.00%
750.615.033 Employment Insurance	0	0	10	0	0	0	0.00%
<b>Total Benefits</b>	<b>0</b>	<b>0</b>	<b>159</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
Equipment Operations							
750.615.050 Equipment Rental	0	0	96	0	0	0	0.00%
750.615.053 Service Contracts	9,001	8,824	10,143	12,195	9,291	177	2.01%
750.615.054 Equipment Repairs	7,300	7,300	0	158	0	0	0.00%
<b>Total Equipment Operations</b>	<b>16,301</b>	<b>16,124</b>	<b>10,239</b>	<b>12,353</b>	<b>9,291</b>	<b>177</b>	<b>1.10%</b>
Materials							
750.615.102 Small Tools/Equipment	0	0	42	0	0	0	0.00%
<b>Total Materials</b>	<b>0</b>	<b>0</b>	<b>42</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
Building and Maintenance							
750.615.152 Bldg Maintenance Supplies	0	0	61	0	49	0	0.00%
750.615.153 Contract - Snow Removal	7,000	5,500	8,078	6,986	4,037	1,500	27.27%
750.615.162 Repairs-building	37,262	36,532	24,485	35,551	18,148	730	2.00%
750.615.173 Insurance-Bldg,Contents	5,247	3,214	3,029	3,130	3,105	2,033	63.25%
750.615.180 Improvements-Non TCA	0	20,000	0	-10,092	4,000	-20,000	-100.00%
<b>Total Building and Maintenance</b>	<b>49,509</b>	<b>65,246</b>	<b>35,653</b>	<b>35,575</b>	<b>29,339</b>	<b>-15,737</b>	<b>-24.12%</b>
Contracts							
750.615.200 Contracts-General	25,000	0	0	0	0	25,000	0.00%
<b>Total Contracts</b>	<b>25,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>0.00%</b>
Other Service Charges							
750.615.417 Study/Consulting Fees	0	0	0	0	-419	0	0.00%
<b>Total Other Service Charges</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-419</b>	<b>0</b>	<b>0.00%</b>
<b>Total Expenditures</b>	<b>113,490</b>	<b>81,370</b>	<b>46,497</b>	<b>47,928</b>	<b>38,211</b>	<b>32,120</b>	<b>39.47%</b>

## City of St Catharines

## Merritton Arena

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	113,490	81,370	46,497	47,928	38,211	32,120	39.47%



**City of St Catharines**  
**Seymour Hannah Complex**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
750.620.001 Salaries,Wages-regular	643,866	631,318	566,933	564,837	455,933	12,548	1.99%
750.620.002 Salaries/Wages-Overtime	35,001	35,001	82,389	74,122	48,731	0	0.00%
750.620.003 Salaries,Wages-Extra	159,470	161,672	164,702	188,068	137,047	-2,202	-1.36%
750.620.006 Sick Pay	0	0	35,023	22,651	16,423	0	0.00%
750.620.007 Holiday/Vacation Pay	87,675	85,486	99,338	111,923	83,246	2,189	2.56%
750.620.008 Modified Work	0	0	0	9	370	0	0.00%
750.620.009 Doctor's Appointments	0	900	1,641	1,294	857	-900	-100.00%
750.620.012 Allocations	0	0	0	0	102,847	0	0.00%
<b>Total Salaries and Wages</b>	<b>926,012</b>	<b>914,377</b>	<b>950,026</b>	<b>962,904</b>	<b>845,454</b>	<b>11,635</b>	<b>1.27%</b>
<b>Benefits</b>							
750.620.030 Pensions	111,150	122,535	105,248	103,712	83,538	-11,385	-9.29%
750.620.031 Other Benefits	141,600	148,940	131,722	118,186	100,278	-7,340	-4.93%
750.620.032 Workers Compensation	35,099	30,905	29,164	29,346	22,997	4,194	13.57%
750.620.033 Employment Insurance	20,585	18,680	16,510	16,948	13,666	1,905	10.20%
750.620.040 Meal Allowance	502	502	545	574	296	0	0.00%
750.620.041 Safety shoes	2,349	2,074	2,825	1,925	1,925	275	13.26%
<b>Total Benefits</b>	<b>311,285</b>	<b>323,636</b>	<b>286,014</b>	<b>270,691</b>	<b>222,700</b>	<b>-12,351</b>	<b>-3.82%</b>
<b>Equipment Operations</b>							
750.620.050 Equipment Rental	2,349	2,000	1,877	36	2,288	349	17.45%
750.620.053 Service Contracts	63,405	62,162	57,286	43,369	52,603	1,243	2.00%
750.620.054 Equipment Repairs	31,926	31,300	31,175	37,439	18,163	626	2.00%
750.620.072 Equipment Expense	54,000	51,000	69,121	62,116	46,960	3,000	5.88%
<b>Total Equipment Operations</b>	<b>151,680</b>	<b>146,462</b>	<b>159,459</b>	<b>142,960</b>	<b>120,014</b>	<b>5,218</b>	<b>3.56%</b>
<b>Materials</b>							
750.620.102 Small tools and equipment	29,835	29,250	27,426	27,239	6,238	585	2.00%
750.620.109 Protective Clothing	2,000	2,000	1,715	1,133	2,071	0	0.00%
750.620.110 Uniforms	5,000	5,000	3,827	3,547	2,891	0	0.00%
<b>Total Materials</b>	<b>36,835</b>	<b>36,250</b>	<b>32,968</b>	<b>31,919</b>	<b>11,200</b>	<b>585</b>	<b>1.61%</b>
<b>Building and Maintenance</b>							
750.620.150 Clean'g Service/Custodian	0	600	0	0	0	-600	-100.00%
750.620.152 Bldg Maintenance Supplies	33,453	32,797	25,290	27,914	29,060	656	2.00%
750.620.153 Snow Removal	2,550	2,500	715	2,376	1,348	50	2.00%
750.620.157 Taxes	30,300	29,680	28,146	27,144	26,505	620	2.09%
750.620.162 Bldg Repairs	150,806	147,824	136,607	167,197	151,821	2,982	2.02%
750.620.163 Heat,Light,Power,Water	788,323	759,271	790,780	762,440	683,533	29,052	3.83%
750.620.164 Signage	1,100	1,000	125	180	1,235	100	10.00%
750.620.173 Insurance-Bldg,Contents	19,653	12,057	11,355	11,735	11,635	7,596	63.00%
750.620.180 Improvements-Non TCA	35,000	10,000	9,938	19,618	-2,228	25,000	250.00%

**City of St Catharines**  
**Seymour Hannah Complex**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Total Building and Maintenance</b>	1,061,185	995,729	1,002,956	1,018,604	902,909	65,456	6.57%
<b>Contracts</b>							
750.620.200 Contract-General	3,366	3,300	2,019	1,850	1,750	66	2.00%
750.620.201 Contract-garbage	7,650	7,500	5,353	7,917	7,490	150	2.00%
750.620.205 Contracts-Security	116,770	1,500	0	4,198	9,534	115,270	7,684.67%
750.620.235 Contracts-Pest Control	612	600	475	520	488	12	2.00%
<b>Total Contracts</b>	128,398	12,900	7,847	14,485	19,262	115,498	895.33%
<b>Office and Related Expenses</b>							
750.620.301 Advertising Production	7,500	7,500	75	3,144	4,986	0	0.00%
750.620.302 Insurance-Liability	21,191	10,920	11,120	11,671	11,403	10,271	94.06%
750.620.306 Cellular Phones	1,469	1,440	1,900	1,204	1,648	29	2.01%
750.620.307 Printing	153	150	1,023	237	194	3	2.00%
750.620.308 Copying and Prints	1,530	1,500	1,163	1,213	1,267	30	2.00%
750.620.310 Office Supplies	612	600	597	676	568	12	2.00%
750.620.330 Furniture/Equipment NTCA	0	0	0	0	538	0	0.00%
<b>Total Office and Related Expenses</b>	32,455	22,110	15,878	18,145	20,604	10,345	46.79%
<b>Properties</b>							
750.620.353 Motor Vehicles	0	0	0	88,222	0	0	0.00%
750.620.354 Other Equipment	0	0	0	6,100	0	0	0.00%
750.620.356 Buildings/Improvements	0	0	0	13,100	43,199	0	0.00%
<b>Total Properties</b>	0	0	0	107,422	43,199	0	0.00%
<b>Other Service Charges</b>							
750.620.401 Conferences/Conventions	0	0	0	0	785	0	0.00%
750.620.402 Training	6,120	6,000	3,109	1,523	5,551	120	2.00%
750.620.405 Subscriptions/Memberships	1,122	1,100	1,229	598	834	22	2.00%
750.620.417 Study/Consulting Fees	0	0	1,497	8,435	16,819	0	0.00%
750.620.448 Transfer to Reserve	0	0	933	0	27,493	0	0.00%
750.620.450 Miscellaneous	0	0	77	0	402	0	0.00%
<b>Total Other Service Charges</b>	7,242	7,100	6,845	10,556	51,884	142	2.00%
<b>Total Expenditures</b>	2,655,092	2,458,564	2,461,993	2,577,686	2,237,226	196,528	7.99%
<b>Revenue</b>							
750.620.800 Miscellaneous Revenue	0	0	-26	-2,496	-27,545	0	0.00%
750.620.814 Rent-various	-111,500	-142,000	-122,548	-123,392	-123,641	30,500	-21.48%
750.620.834 Miscellaneous Recoverable	0	0	-173	-368	0	0	0.00%
750.620.836 Obsolete Veh/Eq't Sales	0	0	-1,010	0	0	0	0.00%
750.620.840 Rentals-Special Events	-10,800	-15,000	-15,867	-14,296	-12,446	4,200	-28.00%

**City of St Catharines**  
**Seymour Hannah Complex**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
750.620.850 Advertising Revenue	0	0	0	-10,539	-26,323	0	0.00%
750.620.860 Vending Machines	-23,600	-25,000	-23,009	-30,005	-22,415	1,400	-5.60%
750.620.869 Practice Rentals	-1,280,000	-1,620,000	-1,352,780	-1,505,149	-1,358,646	340,000	-20.99%
750.620.870 Public Skating Revenue	-54,500	-70,000	-63,716	-64,203	-59,187	15,500	-22.14%
750.620.877 Special Fee-surcharges	-130,000	-165,000	-120,658	-139,220	-140,846	35,000	-21.21%
<b>Total Revenue</b>	<b>-1,610,400</b>	<b>-2,037,000</b>	<b>-1,699,787</b>	<b>-1,889,668</b>	<b>-1,771,049</b>	<b>426,600</b>	<b>-20.94%</b>
Transfer from Reserve							
750.620.900 Transfer from Reserve	0	0	0	-101,322	-43,199	0	0.00%
<b>Total Transfer from Reserve</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-101,322</b>	<b>-43,199</b>	<b>0</b>	<b>0.00%</b>
<b>Total Revenue</b>	<b>-1,610,400</b>	<b>-2,037,000</b>	<b>-1,699,787</b>	<b>-1,990,990</b>	<b>-1,814,248</b>	<b>426,600</b>	<b>-20.94%</b>
<b>Total Net Expenditures</b>	<b>1,044,692</b>	<b>421,564</b>	<b>762,206</b>	<b>586,696</b>	<b>422,978</b>	<b>623,128</b>	<b>147.81%</b>

## City of St Catharines

## 2021 Operating Budget - Expenditures by Department, Board or Committee

	2021	2020	2019	2018	2017	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
<b>Municipal Works</b>							
Stores (p. 132)	329,104	318,600	285,559	270,756	300,508	10,504	3.30%
Equipment Maintenance (p. 134)	744,891	695,825	702,912	588,480	822,371	49,066	7.05%
Lake St Service Centre (p. 136)	663,073	639,919	550,785	454,569	433,401	23,154	3.62%
Sidewalk Maintenance (p. 138)	435,882	429,376	299,189	406,341	322,617	6,506	1.52%
Sidewalk Overhead (p. 180)	184,195	181,280	143,457	165,111	150,372	2,915	1.61%
Roadways General (p. 140)	1,437,807	1,407,329	1,239,893	1,310,303	1,124,690	30,478	2.17%
Roads Overhead (p. 180)	2,454,677	2,339,615	1,877,216	1,886,739	1,882,292	115,062	4.92%
Winter Control (p. 142)	1,962,897	1,945,627	2,174,366	2,016,969	1,782,496	17,270	0.89%
Winter Control Overhead (p. 180)	469,840	417,944	345,371	503,538	506,107	51,896	12.42%
Street Cleaning (p. 144)	436,903	435,183	345,432	387,679	316,878	1,720	0.40%
Street Cleaning Overhead (p. 180)	125,664	111,152	91,791	105,679	129,840	14,512	13.06%
Drainage General (p. 145)	390,269	338,453	215,964	133,686	165,984	51,816	15.31%
Driveway and Culverts (p. 146)	0	549	468	-7,639	827	-549	-100.00%
Watercourse Cleaning (p. 147)	94,686	91,549	58,228	57,813	98,381	3,137	3.43%
Drainage Overhead (p. 180)	424,905	470,068	406,270	291,413	404,331	-45,163	-9.61%
Safety Signals (p. 148)	275,367	276,341	243,821	265,763	221,599	-974	-0.35%
Street and Sundry Signs (p. 149)	50,645	46,613	48,351	24,284	8,847	4,032	8.65%
Services Rendered (p. 150)	0	-100	10,285	-2,222	-1,018	100	-100.00%
Miscellaneous Recoverable (p. 151)	0	913	-3,377	-2,899	4,407	-913	-100.00%
Meeting and Training (p. 152)	276,712	269,296	259,812	206,659	221,122	7,416	2.75%
Other Public Work Overhead (p. 180)	214,687	185,094	152,940	184,985	269,025	29,593	15.99%
Cemetery (p. 154)	522,970	485,405	379,796	275,416	261,299	37,565	7.74%
Trees - General (p. 157)	1,955,705	2,075,778	1,806,628	1,916,671	2,005,902	-120,073	-5.78%
Tree planting/Horticulture (p. 159)	1,957,958	1,878,905	1,975,390	2,101,489	1,925,605	79,053	4.21%
Parks Division Overhead (p. 161)	538,279	584,579	864,661	1,067,110	1,211,171	-46,300	-7.92%
Parks Operations (p. 163)	2,774,292	2,748,812	2,273,118	2,266,336	1,775,955	25,480	0.93%
Passive Parks Maintenance (p. 167)	553,827	532,826	500,308	464,751	484,399	21,001	3.94%
Kiwanis Sport Field (p. 165)	68,599	63,139	65,336	69,509	44,786	5,460	8.65%
Parks Maintenance (p. 168)	324,122	317,730	394,494	383,624	421,394	6,392	2.01%
Happy Rolph's Bird Sanctuary (p. 170)	252,946	269,057	285,554	232,861	201,474	-16,111	-5.99%
Equipment Acquisitions (p. 172)	317,237	250,000	251,983	223,556	-48,147	67,237	26.89%
Equipment Maintenance (p. 173)	14,000	14,000	12,125	12,834	13,919	0	0.00%
Equipment Operation Surplus (p. 174)	-420,000	-462,000	-418,970	-358,255	0	42,000	-9.09%
Municipal Golf Course (p. 175)	382,067	307,233	256,504	295,041	220,188	74,834	24.36%
Greening/Naturalization program (p. 178)	38,000	38,000	21,288	38,073	38,000	0	0.00%
Holiday Lighting (p. 179)	24,000	24,000	35,551	25,920	27,883	0	0.00%
<b>Total Municipal Works</b>	<b>20,276,206</b>	<b>19,728,090</b>	<b>18,152,500</b>	<b>18,262,943</b>	<b>17,748,905</b>	<b>548,116</b>	<b>2.78%</b>

ESTIMATE 2021

MUNICIPAL WORKS

EXPENDITURE ACCOUNT		2021 BUDGET
720.100	<b><u>SIDEWALK MAINTENANCE:</u></b> SIDEWALK REHABILITATION (2020 - \$161,250)	<u>\$161,250</u>
721.100	<b><u>ROADWAYS CONTRACTS</u></b> (2020 - \$112,560) CURB CUTS CURB REPAIRS HIRED EQUIPMENT SHEET TOP REPAIR CATCH BASIN CLEANING	 \$6,500 12,250 14,500 23,000 56,310 <u>\$112,560</u>
724.100	<b><u>STREET SWEEPING CONTRACT</u></b> (2020 - \$89,306) FALL LEAF PICKUP STREET SWEEPING CONTRACT HAULING SWEEPINGS	 \$52,460 33,960 7,000 <u>\$93,420</u>
725.100	<b><u>DRAINAGE</u></b> (2020 - \$185,270) STORM SEWER SPOT REPAIR STORM SEWER TV INSPECTION STORM SEWER REAMING DITCHING CONTRACT HIRED EQUIPMENT	 \$105,000 70,000 29,000 24,000 7,270 <u>235,270</u>
750.240	<b><u>PARKS MAINTENANCE</u></b> <b><u>162 - FACILITY REPAIRS</u></b> GENERAL MAINTENANCE (2020 - \$258,608)	  <u>\$265,000</u>

ESTIMATE 2021 MUNICIPAL WORKS

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**2021  
BUDGET**


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310.114

**MUNICIPAL WORKS EQUIPMENT RESERVE:****(Previously Parks, Recreation & Cultrual Services Equipment Reserve)**

RESERVE BALANCE	2,425,223
ANNUAL RESERVE PROVISIONS:	
MUNICIPAL WORKS (750.405.069)	300,000
CEMETERY DIVISION (740.100.069)	20,000
EXPENDITURES (2021)	(1,893,000)
PRIOR YEARS COMMITMENTS	(548,000)
CLOSING BALANCE	<u>304,223</u>

**EXPENDITURE DETAILS:**

ONE (1) HAUL ALL/GARBAGE TRUCK - NEW UNIT	150,000
ONE (1) CREW CAB PICKUP TRUCK - REPLACE UNIT #444	60,000
ONE (1) 3/4 TON QUAD CAB PICKUP TRUCK - REPLACE UNIT #843	60,000
ONE (1) 3/4 TON QUAD CAB PICKUP TRUCK - NEW UNIT	60,000
ONE (1) SMALL DUMP/STAKE TRUCK WITH WINTER CONTROL ATTACHMENTS - REPLACE UNIT #488	120,000
ONE (1) LOADER EQUIPPED WITH WEIGH SCALE AND ATTACHMENTS - REPLACE UNIT #98	275,000
ONE (1) SINGLE AXLE DUMP TRUCK EQUIPPED WITH WINTER CONTROL ATTACHMENTS - REPLACE UNIT #79	320,000
ONE (1) SINGLE AXLE DUMP TRUCK EQUIPPED WITH WINTER CONTROL ATTACHMENTS - REPLACE UNIT #200	320,000
ONE (1) SINGLE AXLE DUMP TRUCK EQUIPPED WITH WINTER CONTROL ATTACHMENTS - REPLACE UNIT #203	320,000
ONE (1) SIDEWALK PLOW - REPLACE UNIT #87	85,000
ONE (1) SIDEWALK PLOW - REPLACE UNIT #88	85,000
ONE (1) RETROREFLECTOMETER - NEW UNIT	18,000
ADDITIONAL BUDGET REQUIRED FOR LEAF AND DEBRIS LOADER ORIGINALLY BUDGETED IN 2020 - ADDITIONAL BUDGET	20,000
	<u>1,893,000</u>

**PRIOR YEARS COMMITMENTS:**

ONE (1) 104" RIDE ON MOWER (REPLACE UNIT #803) - 2019	40,000
ONE (1) 48# STAND UP MOWER (REPLACE UNIT #804) - 2019	15,000
ONE (1) ONE TON STAKE DUMP TRUCK (REPLACE UNIT #428) - 2019	50,000
TWO (2) RIDE ON MOWERS (REPLACE UNITS #836,837) *J. THOMPSON ADVISED THAT REQUIREMENTS - 2019	36,000
ONE (1) CHEVROLET VENTURE (REPLACE UNIT #403)	30,000
ONE (1) CHEVROLET STAKE DUMP (REPLACE UNIT #418)	50,000
ONE (1) FORD F250 PICKUP (REPLACE UNIT #420)	40,000
ONE (1) WALK BEHIND MOWER (REPLACE UNIT #407)	10,000
ONE (1) KUBOTA RTU 900 (REPLACE UNIT #434)	28,000
ONE (1) KUBOTA F2880 (REPLACE UNIT #455)	34,000
ONE (1) JOHN DEERE RIDE ON MOWER (REPLACE UNIT #838 WITH MORE EFFICIENT VENTRAC)	75,000
ONE (1) JOHN DEERE GATOR (REPLACE UNIT #818)	28,000
ONE (1) DODGE 1500 PICKUP (REPLACE UNIT #844)	40,000
ONE (1) TORO HOVERPRO 550 (NEW)	2,000
THREE (3) V-PLOW AND SALTER FOR UNITS 494, 571, 574 (NEW)	60,000
ONE (1) LEAF AND DREBRIS LOADER (NEW)	10,000
	<u>548,000</u>

## City of St Catharines

## Stores

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
702.400.001 Salaries/Wages-Regular	216,096	212,478	184,330	150,028	202,647	3,618	1.70%
702.400.002 Salaries/Wages-Overtime	16,999	16,999	11,810	14,648	13,890	0	0.00%
702.400.003 Salaries/Wages - Extra	0	0	0	8,140	0	0	0.00%
702.400.006 Sick Pay	0	0	2,062	9,690	0	0	0.00%
702.400.007 Holiday/Vacation Pay	0	0	16,632	22,004	306	0	0.00%
702.400.009 Doctor's Appointments	0	0	0	133	0	0	0.00%
<b>Total Salaries and Wages</b>	<b>233,095</b>	<b>229,477</b>	<b>214,834</b>	<b>204,643</b>	<b>216,843</b>	<b>3,618</b>	<b>1.58%</b>
<b>Benefits</b>							
702.400.030 Pensions	33,500	30,182	28,745	26,068	28,256	3,318	10.99%
702.400.031 Other Benefits	35,790	30,173	22,594	22,815	26,484	5,617	18.62%
702.400.032 Workers Compensation	9,168	7,699	6,768	6,554	6,651	1,469	19.08%
702.400.033 Employment Insurance	5,651	4,619	4,167	4,250	4,164	1,032	22.34%
702.400.040 Meal Allowance	0	0	40	37	204	0	0.00%
702.400.041 Safety Shoes	800	800	1,000	875	700	0	0.00%
<b>Total Benefits</b>	<b>84,909</b>	<b>73,473</b>	<b>63,314</b>	<b>60,599</b>	<b>66,459</b>	<b>11,436</b>	<b>15.56%</b>
<b>Equipment Operations</b>							
702.400.054 Repairs-equipment	1,000	2,500	0	542	1,600	-1,500	-60.00%
<b>Total Equipment Operations</b>	<b>1,000</b>	<b>2,500</b>	<b>0</b>	<b>542</b>	<b>1,600</b>	<b>-1,500</b>	<b>-60.00%</b>
<b>Materials</b>							
702.400.102 Small Tools/Equipment	100	250	0	0	0	-150	-60.00%
702.400.104 General Supplies	750	750	229	975	391	0	0.00%
702.400.110 Uniform Clothing	100	750	468	174	391	-650	-86.67%
702.400.113 Damage/Obsolescence	4,000	4,000	2,676	6,790	1,839	0	0.00%
702.400.114 Freight/EHC Charges	2,200	2,200	1,944	1,952	2,028	0	0.00%
<b>Total Materials</b>	<b>7,150</b>	<b>7,950</b>	<b>5,317</b>	<b>9,891</b>	<b>4,649</b>	<b>-800</b>	<b>-10.06%</b>
<b>Office and Related Expenses</b>							
702.400.306 Cellular Phone	1,000	1,000	986	928	258	0	0.00%
702.400.307 Printing	1,500	1,500	1,367	163	125	0	0.00%
702.400.308 Photocopying	150	500	50	59	0	-350	-70.00%
702.400.310 Office Supplies	600	600	307	1,059	641	0	0.00%
702.400.330 Furniture/Equipment NTCA	200	500	0	220	483	-300	-60.00%
<b>Total Office and Related Expenses</b>	<b>3,450</b>	<b>4,100</b>	<b>2,710</b>	<b>2,429</b>	<b>1,507</b>	<b>-650</b>	<b>-15.85%</b>
<b>Properties</b>							
702.400.350 Office Equip/Furniture	0	0	0	0	4,407	0	0.00%
<b>Total Properties</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,407</b>	<b>0</b>	<b>0.00%</b>

## City of St Catharines

## Stores

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Other Service Charges							
702.400.402 Training	0	600	443	193	504	-600	-100.00%
702.400.454 Disp'l Hazardous Waste	2,500	2,500	2,664	1,043	3,511	0	0.00%
702.400.455 Inventory Adjustment	0	0	2,197	0	0	0	0.00%
<b>Total Other Service Charges</b>	<b>2,500</b>	<b>3,100</b>	<b>5,304</b>	<b>1,236</b>	<b>4,015</b>	<b>-600</b>	<b>-19.35%</b>
Total Expenditures	332,104	320,600	291,479	279,340	299,480	11,504	3.59%
Revenue							
702.400.834 Inventory Adjustment	0	0	0	0	2,073	0	0.00%
702.400.835 Obsolete Equip't Sales	-3,000	-2,000	-5,920	-8,584	-1,045	-1,000	50.00%
<b>Total Revenue</b>	<b>-3,000</b>	<b>-2,000</b>	<b>-5,920</b>	<b>-8,584</b>	<b>1,028</b>	<b>-1,000</b>	<b>50.00%</b>
Total Revenue	-3,000	-2,000	-5,920	-8,584	1,028	-1,000	50.00%
Total Net Expenditures	329,104	318,600	285,559	270,756	300,508	10,504	3.30%



**City of St Catharines**  
**Equipment Maintenance**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
702.405.001 Salaries/Wages-Regular	290,234	279,272	265,285	219,280	285,930	10,962	3.93%
702.405.002 Salaries/Wages-Overtime	2,500	2,500	6,482	2,356	2,902	0	0.00%
702.405.006 Sick Pay	20,000	20,000	35,156	26,179	37,125	0	0.00%
702.405.007 Holiday/Vacation Pay	134,143	111,468	138,145	130,249	91,177	22,675	20.34%
702.405.009 Doctor's Appointments	1,500	1,500	2,184	1,536	1,903	0	0.00%
<b>Total Salaries and Wages</b>	<b>448,377</b>	<b>414,740</b>	<b>447,252</b>	<b>379,600</b>	<b>419,037</b>	<b>33,637</b>	<b>8.11%</b>
<b>Benefits</b>							
702.405.030 Pensions	82,412	80,344	66,466	52,555	135,514	2,068	2.57%
702.405.031 Other Benefits	71,597	69,800	62,602	43,534	123,093	1,797	2.57%
702.405.032 Workers Compensation	18,871	18,397	14,930	12,039	31,400	474	2.58%
702.405.033 Employment Insurance	9,174	8,944	6,705	5,015	16,091	230	2.57%
702.405.040 Meal Allowance	540	400	577	222	204	140	35.00%
702.405.041 Safety Shoes	3,000	3,000	3,750	2,450	2,800	0	0.00%
702.405.044 Tool Allowance	18,720	12,500	18,720	12,034	12,240	6,220	49.76%
<b>Total Benefits</b>	<b>204,314</b>	<b>193,385</b>	<b>173,750</b>	<b>127,849</b>	<b>321,342</b>	<b>10,929</b>	<b>5.65%</b>
<b>Equipment Operations</b>							
702.405.050 Rentals	20,000	17,500	15,798	15,612	19,935	2,500	14.29%
702.405.053 Service Contracts	5,600	5,600	2,430	6,439	1,841	0	0.00%
702.405.054 Repairs-equipment	1,000	1,000	0	0	958	0	0.00%
702.405.067 Car Allowance/Mileage	0	0	0	0	540	0	0.00%
<b>Total Equipment Operations</b>	<b>26,600</b>	<b>24,100</b>	<b>18,228</b>	<b>22,051</b>	<b>23,274</b>	<b>2,500</b>	<b>10.37%</b>
<b>Materials</b>							
702.405.102 Small Tools/Equipment	6,000	6,000	6,716	6,243	6,007	0	0.00%
702.405.104 General Supplies	16,500	16,500	15,280	13,250	10,890	0	0.00%
702.405.110 Uniform Clothing	14,000	12,500	13,414	12,026	13,195	1,500	12.00%
<b>Total Materials</b>	<b>36,500</b>	<b>35,000</b>	<b>35,410</b>	<b>31,519</b>	<b>30,092</b>	<b>1,500</b>	<b>4.29%</b>
<b>Building and Maintenance</b>							
702.405.172 Disp'l Hazardous Mat'ls	2,000	2,000	0	1,718	0	0	0.00%
<b>Total Building and Maintenance</b>	<b>2,000</b>	<b>2,000</b>	<b>0</b>	<b>1,718</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Office and Related Expenses</b>							
702.405.306 Cellular Phones	2,500	2,500	2,926	2,323	2,599	0	0.00%
702.405.307 Printing	0	0	20	17	20	0	0.00%
<b>Total Office and Related Expenses</b>	<b>2,500</b>	<b>2,500</b>	<b>2,946</b>	<b>2,340</b>	<b>2,619</b>	<b>0</b>	<b>0.00%</b>
<b>Properties</b>							
702.405.350 Office Equip't/Furniture	500	500	0	0	0	0	0.00%
702.405.354 Other Equipment	0	0	0	0	6,606	0	0.00%

**City of St Catharines**  
**Equipment Maintenance**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Total Properties</b>	500	500	0	0	6,606	0	0.00%
Other Service Charges							
702.405.401 Conferences/Conventions	600	600	39	959	463	0	0.00%
702.405.402 Technical Training	15,000	15,000	16,480	19,127	13,856	0	0.00%
702.405.405 Subscriptions/Memb'ships	4,000	4,000	4,809	3,877	3,368	0	0.00%
702.405.440 Audit Fees-MTO	4,500	4,500	4,579	0	2,442	0	0.00%
<b>Total Other Service Charges</b>	24,100	24,100	25,907	23,963	20,129	0	0.00%
<b>Total Expenditures</b>	744,891	696,325	703,493	589,040	823,099	48,566	6.97%
Revenue							
702.405.834 Miscellaneous Recoverable	0	-500	-581	-560	-728	500	-100.00%
<b>Total Revenue</b>	0	-500	-581	-560	-728	500	-100.00%
<b>Total Revenue</b>	0	-500	-581	-560	-728	500	-100.00%
<b>Total Net Expenditures</b>	744,891	695,825	702,912	588,480	822,371	49,066	7.05%

**City of St Catharines**  
**Lake St Service Centre**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Salaries and Wages							
702.430.001 Salaries/Wages-Regular	140,265	137,443	98,849	70,788	132,388	2,822	2.05%
702.430.002 Salaries/Wages-Overtime	5,002	5,002	9,069	7,303	6,064	0	0.00%
702.430.003 Salaries/Wages-extra	31,106	31,202	30,748	29,070	0	-96	-0.31%
<b>Total Salaries and Wages</b>	<b>176,373</b>	<b>173,647</b>	<b>138,666</b>	<b>107,161</b>	<b>138,452</b>	<b>2,726</b>	<b>1.57%</b>
Benefits							
702.430.030 Pensions	23,650	21,614	17,417	13,940	153	2,036	9.42%
702.430.031 Other Benefits	27,968	24,595	19,888	13,348	171	3,373	13.71%
702.430.032 Workers Compensation	6,644	5,826	4,341	3,384	34	818	14.04%
702.430.033 Employment Insurance	4,283	3,921	2,780	2,069	22	362	9.23%
<b>Total Benefits</b>	<b>62,545</b>	<b>55,956</b>	<b>44,426</b>	<b>32,741</b>	<b>380</b>	<b>6,589</b>	<b>11.78%</b>
Equipment Operations							
702.430.050 Rentals	500	500	142	76	447	0	0.00%
702.430.053 Service Contracts	55,000	55,000	13,397	7,538	15,461	0	0.00%
702.430.054 Repairs-equipment	1,500	2,000	675	1,265	907	-500	-25.00%
<b>Total Equipment Operations</b>	<b>57,000</b>	<b>57,500</b>	<b>14,214</b>	<b>8,879</b>	<b>16,815</b>	<b>-500</b>	<b>-0.87%</b>
Materials							
702.430.102 Small Tools/Equipment	3,000	3,000	3,234	60	282	0	0.00%
702.430.104 General Supplies	25,000	25,000	23,151	19,732	16,830	0	0.00%
<b>Total Materials</b>	<b>28,000</b>	<b>28,000</b>	<b>26,385</b>	<b>19,792</b>	<b>17,112</b>	<b>0</b>	<b>0.00%</b>
Building and Maintenance							
702.430.152 Gen Bldg Mtnce Supplies	0	1,000	217	247	128	-1,000	-100.00%
702.430.162 Repairs	120,000	120,562	142,453	117,064	71,278	-562	-0.47%
702.430.163 Heat,Light,Power,Water	227,750	221,110	209,766	196,102	208,914	6,640	3.00%
702.430.173 Insurance-Bldg/Contents	27,705	16,544	15,788	16,117	15,992	11,161	67.46%
<b>Total Building and Maintenance</b>	<b>375,455</b>	<b>359,216</b>	<b>368,224</b>	<b>329,530</b>	<b>296,312</b>	<b>16,239</b>	<b>4.52%</b>
Contracts							
702.430.206 Contract-Waste Coll'n	13,000	15,000	8,177	11,221	9,342	-2,000	-13.33%
702.430.235 Contracts - Pest Control	700	600	692	246	603	100	16.67%
<b>Total Contracts</b>	<b>13,700</b>	<b>15,600</b>	<b>8,869</b>	<b>11,467</b>	<b>9,945</b>	<b>-1,900</b>	<b>-12.18%</b>
Properties							
702.430.354 Other Equipment	0	0	0	0	4,385	0	0.00%
<b>Total Properties</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,385</b>	<b>0</b>	<b>0.00%</b>

**City of St Catharines**  
**Lake St Service Centre**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Other Service Charges							
702.430.417 Study/Consulting Fees	0	0	0	-5,000	0	0	0.00%
<b>Total Other Service Charges</b>	0	0	0	-5,000	0	0	0.00%
<b>Total Expenditures</b>	713,073	689,919	600,784	504,570	483,401	23,154	3.36%
Revenue							
702.430.950 Allocation-Waterworks	-50,000	-50,000	-50,000	-50,000	-50,000	0	0.00%
<b>Total Revenue</b>	-50,000	-50,000	-50,000	-50,000	-50,000	0	0.00%
<b>Total Revenue</b>	-50,000	-50,000	-50,000	-50,000	-50,000	0	0.00%
<b>Total Net Expenditures</b>	663,073	639,919	550,784	454,570	433,401	23,154	3.62%

**City of St Catharines**  
**Sidewalk Maintenance**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Salaries and Wages							
720.100.001 Salaries/Wages-Regular	152,520	148,220	100,004	90,045	114,108	4,300	2.90%
720.100.002 Salaries/Wages-Overtime	2,440	2,413	0	163	182	27	1.12%
720.100.003 Salaries/Wages-extra	0	0	25,781	65,483	0	0	0.00%
720.100.008 Modified Work Program	0	0	51	0	785	0	0.00%
<b>Total Salaries and Wages</b>	<b>154,960</b>	<b>150,633</b>	<b>125,836</b>	<b>155,691</b>	<b>115,075</b>	<b>4,327</b>	<b>2.87%</b>
Benefits							
720.100.030 Pensions	18,800	17,735	9,230	15,514	0	1,065	6.01%
720.100.031 Other Benefits	22,414	22,045	10,090	12,604	0	369	1.67%
720.100.032 Workers Compensation	4,398	4,314	2,609	3,740	0	84	1.95%
720.100.033 Employment Insurance	2,530	2,669	1,729	2,584	0	-139	-5.21%
<b>Total Benefits</b>	<b>48,142</b>	<b>46,763</b>	<b>23,658</b>	<b>34,442</b>	<b>0</b>	<b>1,379</b>	<b>2.95%</b>
Equipment Operations							
720.100.050 Rentals	51,780	51,780	34,561	59,352	30,357	0	0.00%
<b>Total Equipment Operations</b>	<b>51,780</b>	<b>51,780</b>	<b>34,561</b>	<b>59,352</b>	<b>30,357</b>	<b>0</b>	<b>0.00%</b>
Materials							
720.100.101 Construction-General	28,750	27,950	19,577	26,937	18,224	800	2.86%
720.100.102 Small Tools/Equipment	3,000	3,000	3,677	2,833	2,372	0	0.00%
<b>Total Materials</b>	<b>31,750</b>	<b>30,950</b>	<b>23,254</b>	<b>29,770</b>	<b>20,596</b>	<b>800</b>	<b>2.58%</b>
Building and Maintenance							
720.100.161 Graffiti Removal	0	0	0	544	0	0	0.00%
<b>Total Building and Maintenance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>544</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
Contracts							
720.100.200 Contract-sidewalk reprs	161,250	161,250	99,522	137,286	160,488	0	0.00%
720.100.219 Sidewalk Clearing-seniors	0	0	59	-67	4,163	0	0.00%
<b>Total Contracts</b>	<b>161,250</b>	<b>161,250</b>	<b>99,581</b>	<b>137,219</b>	<b>164,651</b>	<b>0</b>	<b>0.00%</b>
<b>Total Expenditures</b>	<b>447,882</b>	<b>441,376</b>	<b>306,890</b>	<b>417,018</b>	<b>330,679</b>	<b>6,506</b>	<b>1.47%</b>
Revenue							
720.100.822 Sidewalk Reprs-Recovery	-6,000	-6,000	-1,419	-4,589	-4,676	0	0.00%
720.100.823 Reinstatements	-6,000	-6,000	-6,282	-6,088	-3,386	0	0.00%
<b>Total Revenue</b>	<b>-12,000</b>	<b>-12,000</b>	<b>-7,701</b>	<b>-10,677</b>	<b>-8,062</b>	<b>0</b>	<b>0.00%</b>

**City of St Catharines**  
**Sidewalk Maintenance**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Total Revenue	-12,000	-12,000	-7,701	-10,677	-8,062	0	0.00%
Total Net Expenditures	435,882	429,376	299,189	406,341	322,617	6,506	1.52%

**City of St Catharines**  
**Roadways General**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Salaries and Wages							
721.100.001 Salaries/Wages-Regular	765,950	752,940	558,369	544,217	664,920	13,010	1.73%
721.100.002 Salaries/Wages-Overtime	31,200	30,659	48,611	40,871	27,553	541	1.76%
721.100.003 Salaries/Wages-Extra	0	0	111,801	174,824	0	0	0.00%
721.100.008 Modified Work Program	0	0	0	0	6,886	0	0.00%
<b>Total Salaries and Wages</b>	<b>797,150</b>	<b>783,599</b>	<b>718,781</b>	<b>759,912</b>	<b>699,359</b>	<b>13,551</b>	<b>1.73%</b>
Benefits							
721.100.030 Pensions	98,900	93,640	64,682	65,383	16	5,260	5.62%
721.100.031 Other Benefits	110,500	104,510	67,221	66,439	13,744	5,990	5.73%
721.100.032 Workers Compensation	22,752	22,497	17,257	17,671	5	255	1.13%
721.100.033 Employment Insurance	13,122	13,934	10,175	10,834	3	-812	-5.83%
<b>Total Benefits</b>	<b>245,274</b>	<b>234,581</b>	<b>159,335</b>	<b>160,327</b>	<b>13,768</b>	<b>10,693</b>	<b>4.56%</b>
Equipment Operations							
721.100.050 Rentals	195,980	195,980	184,533	202,149	198,493	0	0.00%
<b>Total Equipment Operations</b>	<b>195,980</b>	<b>195,980</b>	<b>184,533</b>	<b>202,149</b>	<b>198,493</b>	<b>0</b>	<b>0.00%</b>
Materials							
721.100.101 Construction-General	85,390	84,360	70,287	82,192	82,114	1,030	1.22%
721.100.102 Small Tools/Equipment	5,000	5,000	4,248	4,744	3,305	0	0.00%
<b>Total Materials</b>	<b>90,390</b>	<b>89,360</b>	<b>74,535</b>	<b>86,936</b>	<b>85,419</b>	<b>1,030</b>	<b>1.15%</b>
Building and Maintenance							
721.100.161 Graffiti Removal	0	0	0	0	-580	0	0.00%
721.100.163 Heat,light,power,water	1,050	1,200	719	792	0	-150	-12.50%
721.100.173 Insurance - bridges	16,403	10,049	9,470	9,936	9,919	6,354	63.23%
<b>Total Building and Maintenance</b>	<b>17,453</b>	<b>11,249</b>	<b>10,189</b>	<b>10,728</b>	<b>9,339</b>	<b>6,204</b>	<b>55.15%</b>
Contracts							
721.100.200 Contracts-general	112,560	112,560	105,337	104,417	141,115	0	0.00%
<b>Total Contracts</b>	<b>112,560</b>	<b>112,560</b>	<b>105,337</b>	<b>104,417</b>	<b>141,115</b>	<b>0</b>	<b>0.00%</b>
Properties							
721.100.350 Street Furniture	0	1,000	0	139	1,054	-1,000	-100.00%
<b>Total Properties</b>	<b>0</b>	<b>1,000</b>	<b>0</b>	<b>139</b>	<b>1,054</b>	<b>-1,000</b>	<b>-100.00%</b>
<b>Total Expenditures</b>	<b>1,458,807</b>	<b>1,428,329</b>	<b>1,252,710</b>	<b>1,324,608</b>	<b>1,148,547</b>	<b>30,478</b>	<b>2.13%</b>

**City of St Catharines**  
**Roadways General**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Revenue							
721.100.800 Catch Basin Sales	0	0	-500	0	0	0	0.00%
721.100.824 Curb Cuts/Reinstatements	-20,000	-20,000	-11,800	-14,305	-17,699	0	0.00%
721.100.834 Recoverables-carts/cafes	-1,000	-1,000	-517	0	-6,158	0	0.00%
<b>Total Revenue</b>	<b>-21,000</b>	<b>-21,000</b>	<b>-12,817</b>	<b>-14,305</b>	<b>-23,857</b>	<b>0</b>	<b>0.00%</b>
Total Revenue	-21,000	-21,000	-12,817	-14,305	-23,857	0	0.00%
Total Net Expenditures	1,437,807	1,407,329	1,239,893	1,310,303	1,124,690	30,478	2.17%



## City of St Catharines

## Winter Control

## 2021 Operating Budget - Expenditures by Object

		2021	2020	2019	2018	2017	\$ Change	% Change
		Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
<b>Object of Expenditure</b>								
Salaries and Wages								
723.100.001	Salaries/Wages-Regular	484,890	487,460	379,731	362,007	372,618	-2,570	-0.53%
723.100.002	Salaries/Wages-Overtime	255,500	260,468	363,916	303,296	263,393	-4,968	-1.91%
723.100.003	Salaries/Wages - Extra	10,000	10,000	22,999	109,962	331	0	0.00%
723.100.008	Modified Work Program	0	0	0	125	3,732	0	0.00%
<b>Total Salaries and Wages</b>		<b>750,390</b>	<b>757,928</b>	<b>766,646</b>	<b>775,390</b>	<b>640,074</b>	<b>-7,538</b>	<b>-0.99%</b>
Benefits								
723.100.030	Pensions	75,446	75,354	61,795	66,431	8,060	92	0.12%
723.100.031	Other Benefits	84,465	91,832	72,188	65,731	6,504	-7,367	-8.02%
723.100.032	Workers Compensation	22,654	22,144	17,563	18,134	2,664	510	2.30%
723.100.033	Employment Insurance	13,522	13,968	9,556	11,104	1,757	-446	-3.19%
<b>Total Benefits</b>		<b>196,087</b>	<b>203,298</b>	<b>161,102</b>	<b>161,400</b>	<b>18,985</b>	<b>-7,211</b>	<b>-3.55%</b>
Equipment Operations								
723.100.050	Rentals	387,800	387,835	614,626	630,620	546,360	-35	-0.01%
<b>Total Equipment Operations</b>		<b>387,800</b>	<b>387,835</b>	<b>614,626</b>	<b>630,620</b>	<b>546,360</b>	<b>-35</b>	<b>-0.01%</b>
Materials								
723.100.101	Construction-General	516,220	501,390	621,693	427,727	516,386	14,830	2.96%
723.100.102	Small Tools/Equipment	6,000	6,000	1,913	4,981	6,965	0	0.00%
<b>Total Materials</b>		<b>522,220</b>	<b>507,390</b>	<b>623,606</b>	<b>432,708</b>	<b>523,351</b>	<b>14,830</b>	<b>2.92%</b>
Contracts								
723.100.200	Contracts-various	332,330	326,396	295,523	286,837	185,092	5,934	1.82%
723.100.218	Sidewalk clear'g cancel	0	0	0	83	0	0	0.00%
723.100.219	Sidewalk Clearing-seniors	75,000	75,000	50,277	52,283	36,949	0	0.00%
<b>Total Contracts</b>		<b>407,330</b>	<b>401,396</b>	<b>345,800</b>	<b>339,203</b>	<b>222,041</b>	<b>5,934</b>	<b>1.48%</b>
Other Service Charges								
723.100.448	Transfer to Reserve	0	0	0	0	150,000	0	0.00%
<b>Total Other Service Charges</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150,000</b>	<b>0</b>	<b>0.00%</b>
<b>Total Expenditures</b>		<b>2,263,827</b>	<b>2,257,847</b>	<b>2,511,780</b>	<b>2,339,321</b>	<b>2,100,811</b>	<b>5,980</b>	<b>0.26%</b>
Revenue								
723.100.803	Region-winter control	-290,930	-302,220	-337,414	-311,047	-318,316	11,290	-3.74%
723.100.834	Sidewalk Clear'g Recover	-10,000	-10,000	0	-11,305	0	0	0.00%
<b>Total Revenue</b>		<b>-300,930</b>	<b>-312,220</b>	<b>-337,414</b>	<b>-322,352</b>	<b>-318,316</b>	<b>11,290</b>	<b>-3.62%</b>

**City of St Catharines**

**Winter Control**

**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Total Revenue	-300,930	-312,220	-337,414	-322,352	-318,316	11,290	-3.62%
Total Net Expenditures	1,962,897	1,945,627	2,174,366	2,016,969	1,782,495	17,270	0.89%

## City of St Catharines

## Street Cleaning

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Salaries and Wages							
724.100.001 Salaries/Wages-Regular	200,040	200,930	122,232	120,535	161,718	-890	-0.44%
724.100.002 Salaries/Wages-Overtime	660	640	5,174	711	2,491	20	3.13%
724.100.003 Salary/Wages - extra	0	0	7,692	41,488	0	0	0.00%
<b>Total Salaries and Wages</b>	<b>200,700</b>	<b>201,570</b>	<b>135,098</b>	<b>162,734</b>	<b>164,209</b>	<b>-870</b>	<b>-0.43%</b>
Benefits							
724.100.030 Pensions	25,971	23,546	17,590	17,026	71	2,425	10.30%
724.100.031 Other Benefits	27,250	30,812	19,798	20,644	66	-3,562	-11.56%
724.100.032 Workers Compensation	5,680	5,766	4,185	4,883	23	-86	-1.49%
724.100.033 Employment Insurance	3,262	3,563	2,603	3,041	15	-301	-8.45%
<b>Total Benefits</b>	<b>62,163</b>	<b>63,687</b>	<b>44,176</b>	<b>45,594</b>	<b>175</b>	<b>-1,524</b>	<b>-2.39%</b>
Equipment Operations							
724.100.050 Rentals	77,870	77,870	46,161	61,728	62,383	0	0.00%
<b>Total Equipment Operations</b>	<b>77,870</b>	<b>77,870</b>	<b>46,161</b>	<b>61,728</b>	<b>62,383</b>	<b>0</b>	<b>0.00%</b>
Materials							
724.100.101 Construction-General	2,750	2,750	1,221	2,486	2,692	0	0.00%
<b>Total Materials</b>	<b>2,750</b>	<b>2,750</b>	<b>1,221</b>	<b>2,486</b>	<b>2,692</b>	<b>0</b>	<b>0.00%</b>
Contracts							
724.100.200 Contract-sweep'g/leaves	93,420	89,306	118,776	115,137	87,419	4,114	4.61%
<b>Total Contracts</b>	<b>93,420</b>	<b>89,306</b>	<b>118,776</b>	<b>115,137</b>	<b>87,419</b>	<b>4,114</b>	<b>4.61%</b>
<b>Total Expenditures</b>	<b>436,903</b>	<b>435,183</b>	<b>345,432</b>	<b>387,679</b>	<b>316,878</b>	<b>1,720</b>	<b>0.40%</b>
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Net Expenditures</b>	<b>436,903</b>	<b>435,183</b>	<b>345,432</b>	<b>387,679</b>	<b>316,878</b>	<b>1,720</b>	<b>0.40%</b>

## City of St Catharines

## Drainage General

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Salaries and Wages							
725.100.001 Salaries/Wages-Regular	72,310	71,700	41,565	31,143	85,426	610	0.85%
725.100.002 Salaries/Wages-Overtime	0	0	209	469	488	0	0.00%
725.100.003 Salaries/Wages - Extra	0	0	26,899	20,751	0	0	0.00%
725.100.008 Modified Work Program	0	0	0	0	702	0	0.00%
<b>Total Salaries and Wages</b>	<b>72,310</b>	<b>71,700</b>	<b>68,673</b>	<b>52,363</b>	<b>86,616</b>	<b>610</b>	<b>0.85%</b>
Benefits							
725.100.030 Pensions	8,380	7,083	5,197	5,022	0	1,297	18.31%
725.100.031 Other Benefits	8,500	9,053	5,511	5,218	0	-553	-6.11%
725.100.032 Workers Compensation	2,045	2,050	1,793	1,518	0	-5	-0.24%
725.100.033 Employment Insurance	1,174	1,267	1,153	910	0	-93	-7.34%
<b>Total Benefits</b>	<b>20,099</b>	<b>19,453</b>	<b>13,654</b>	<b>12,668</b>	<b>0</b>	<b>646</b>	<b>3.32%</b>
Equipment Operations							
725.100.050 Rentals	36,290	36,290	26,394	19,816	34,351	0	0.00%
<b>Total Equipment Operations</b>	<b>36,290</b>	<b>36,290</b>	<b>26,394</b>	<b>19,816</b>	<b>34,351</b>	<b>0</b>	<b>0.00%</b>
Materials							
725.100.101 Construction-General	25,800	25,240	25,438	13,357	10,938	560	2.22%
725.100.102 Small Tools/Equipment	500	500	530	138	33	0	0.00%
<b>Total Materials</b>	<b>26,300</b>	<b>25,740</b>	<b>25,968</b>	<b>13,495</b>	<b>10,971</b>	<b>560</b>	<b>2.18%</b>
Contracts							
725.100.200 Contracts-general	235,270	185,270	81,276	35,345	34,046	50,000	26.99%
<b>Total Contracts</b>	<b>235,270</b>	<b>185,270</b>	<b>81,276</b>	<b>35,345</b>	<b>34,046</b>	<b>50,000</b>	<b>26.99%</b>
<b>Total Expenditures</b>	<b>390,269</b>	<b>338,453</b>	<b>215,965</b>	<b>133,687</b>	<b>165,984</b>	<b>51,816</b>	<b>15.31%</b>
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Net Expenditures</b>	<b>390,269</b>	<b>338,453</b>	<b>215,965</b>	<b>133,687</b>	<b>165,984</b>	<b>51,816</b>	<b>15.31%</b>

**City of St Catharines**  
**Driveway and Culverts**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Salaries and Wages							
725.105.001 Salaries/Wages-Regular	3,390	3,330	2,544	5,171	7,477	60	1.80%
725.105.003 Wages/Salaries-Extra	0	0	1,399	2,335	0	0	0.00%
<b>Total Salaries and Wages</b>	<b>3,390</b>	<b>3,330</b>	<b>3,943</b>	<b>7,506</b>	<b>7,477</b>	<b>60</b>	<b>1.80%</b>
Benefits							
725.105.030 Pensions	440	797	397	797	0	-357	-44.79%
725.105.031 Other Benefits	495	742	397	928	0	-247	-33.29%
725.105.032 Workers Compensation	96	95	125	241	0	1	1.05%
725.105.033 Employment Insurance	55	59	77	144	0	-4	-6.78%
<b>Total Benefits</b>	<b>1,086</b>	<b>1,693</b>	<b>996</b>	<b>2,110</b>	<b>0</b>	<b>-607</b>	<b>-35.85%</b>
Equipment Operations							
725.105.050 Rentals	3,090	3,090	2,336	5,522	6,179	0	0.00%
<b>Total Equipment Operations</b>	<b>3,090</b>	<b>3,090</b>	<b>2,336</b>	<b>5,522</b>	<b>6,179</b>	<b>0</b>	<b>0.00%</b>
Materials							
725.105.101 Construction-General	4,100	4,000	3,433	4,039	7,056	100	2.50%
<b>Total Materials</b>	<b>4,100</b>	<b>4,000</b>	<b>3,433</b>	<b>4,039</b>	<b>7,056</b>	<b>100</b>	<b>2.50%</b>
<b>Total Expenditures</b>	<b>11,666</b>	<b>12,113</b>	<b>10,708</b>	<b>19,177</b>	<b>20,712</b>	<b>-447</b>	<b>-3.69%</b>
Revenue							
725.105.825 Installations	-11,666	-11,564	-10,240	-26,816	-19,885	-102	0.88%
<b>Total Revenue</b>	<b>-11,666</b>	<b>-11,564</b>	<b>-10,240</b>	<b>-26,816</b>	<b>-19,885</b>	<b>-102</b>	<b>0.88%</b>
<b>Total Revenue</b>	<b>-11,666</b>	<b>-11,564</b>	<b>-10,240</b>	<b>-26,816</b>	<b>-19,885</b>	<b>-102</b>	<b>0.88%</b>
<b>Total Net Expenditures</b>	<b>0</b>	<b>549</b>	<b>468</b>	<b>-7,639</b>	<b>827</b>	<b>-549</b>	<b>-100.00%</b>

**City of St Catharines**  
**Watercourse Cleaning**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Salaries and Wages							
725.110.001 Salaries/Wages-Regular	38,170	37,130	14,059	11,482	30,451	1,040	2.80%
725.110.002 Salaries/Wages-Overtime	1,600	1,591	698	244	1,437	9	0.57%
725.110.003 Salaries/Wages-Extra Svce	0	0	6,478	17,608	339	0	0.00%
<b>Total Salaries and Wages</b>	<b>39,770</b>	<b>38,721</b>	<b>21,235</b>	<b>29,334</b>	<b>32,227</b>	<b>1,049</b>	<b>2.71%</b>
Benefits							
725.110.030 Pensions	4,956	3,630	2,142	2,307	0	1,326	36.53%
725.110.031 Other Benefits	5,100	4,327	2,089	1,914	0	773	17.86%
725.110.032 Workers Compensation	1,135	1,112	651	831	0	23	2.07%
725.110.033 Employment Insurance	655	689	419	559	0	-34	-4.93%
<b>Total Benefits</b>	<b>11,846</b>	<b>9,758</b>	<b>5,301</b>	<b>5,611</b>	<b>0</b>	<b>2,088</b>	<b>21.40%</b>
Equipment Operations							
725.110.050 Rentals	11,470	11,470	4,427	6,565	9,140	0	0.00%
<b>Total Equipment Operations</b>	<b>11,470</b>	<b>11,470</b>	<b>4,427</b>	<b>6,565</b>	<b>9,140</b>	<b>0</b>	<b>0.00%</b>
Materials							
725.110.101 Construction-General	2,000	2,000	645	1,497	3,390	0	0.00%
725.110.102 Small Tools/Equipment	500	500	0	71	0	0	0.00%
<b>Total Materials</b>	<b>2,500</b>	<b>2,500</b>	<b>645</b>	<b>1,568</b>	<b>3,390</b>	<b>0</b>	<b>0.00%</b>
Contracts							
725.110.200 Contracts-Other	29,100	29,100	26,620	14,735	53,624	0	0.00%
<b>Total Contracts</b>	<b>29,100</b>	<b>29,100</b>	<b>26,620</b>	<b>14,735</b>	<b>53,624</b>	<b>0</b>	<b>0.00%</b>
<b>Total Expenditures</b>	<b>94,686</b>	<b>91,549</b>	<b>58,228</b>	<b>57,813</b>	<b>98,381</b>	<b>3,137</b>	<b>3.43%</b>
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Net Expenditures</b>	<b>94,686</b>	<b>91,549</b>	<b>58,228</b>	<b>57,813</b>	<b>98,381</b>	<b>3,137</b>	<b>3.43%</b>

## City of St Catharines

## Safety Signals

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Salaries and Wages							
726.100.001 Salaries/Wages-Regular	99,680	96,960	85,307	98,622	106,079	2,720	2.81%
726.100.002 Salaries/Wages-Overtime	2,620	2,543	1,652	1,348	702	77	3.03%
726.100.003 Salaries/Wages-Ext Svce	0	0	3,704	3,929	0	0	0.00%
<b>Total Salaries and Wages</b>	<b>102,300</b>	<b>99,503</b>	<b>90,663</b>	<b>103,899</b>	<b>106,781</b>	<b>2,797</b>	<b>2.81%</b>
Benefits							
726.100.030 Pensions	11,900	12,524	8,670	10,715	0	-624	-4.98%
726.100.031 Other Benefits	13,700	16,366	11,060	13,453	63	-2,666	-16.29%
726.100.032 Workers Compensation	2,911	2,853	2,091	2,670	0	58	2.03%
726.100.033 Employment Insurance	1,676	1,765	1,255	1,580	0	-89	-5.04%
<b>Total Benefits</b>	<b>30,187</b>	<b>33,508</b>	<b>23,076</b>	<b>28,418</b>	<b>63</b>	<b>-3,321</b>	<b>-9.91%</b>
Equipment Operations							
726.100.050 Rentals	22,880	22,880	15,786	19,640	19,511	0	0.00%
<b>Total Equipment Operations</b>	<b>22,880</b>	<b>22,880</b>	<b>15,786</b>	<b>19,640</b>	<b>19,511</b>	<b>0</b>	<b>0.00%</b>
Materials							
726.100.101 Construction-General	70,000	70,450	67,826	65,557	53,454	-450	-0.64%
<b>Total Materials</b>	<b>70,000</b>	<b>70,450</b>	<b>67,826</b>	<b>65,557</b>	<b>53,454</b>	<b>-450</b>	<b>-0.64%</b>
Contracts							
726.100.200 Contct-Regulatory Marking	50,000	50,000	46,470	48,249	42,290	0	0.00%
<b>Total Contracts</b>	<b>50,000</b>	<b>50,000</b>	<b>46,470</b>	<b>48,249</b>	<b>42,290</b>	<b>0</b>	<b>0.00%</b>
<b>Total Expenditures</b>	<b>275,367</b>	<b>276,341</b>	<b>243,821</b>	<b>265,763</b>	<b>222,099</b>	<b>-974</b>	<b>-0.35%</b>
Revenue							
726.100.834 Miscellaneous Recoverable	0	0	0	0	-500	0	0.00%
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-500</b>	<b>0</b>	<b>0.00%</b>
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-500</b>	<b>0</b>	<b>0.00%</b>
<b>Total Net Expenditures</b>	<b>275,367</b>	<b>276,341</b>	<b>243,821</b>	<b>265,763</b>	<b>221,599</b>	<b>-974</b>	<b>-0.35%</b>

**City of St Catharines**  
**Street and Sundry Signs**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Salaries and Wages							
726.110.001 Salaries/Wages-Regular	19,400	18,780	23,457	7,188	6,112	620	3.30%
726.110.002 Salaries/Wages-Overtime	900	868	0	288	406	32	3.69%
726.110.003 Salaries/Wages - Extra	0	0	759	750	0	0	0.00%
<b>Total Salaries and Wages</b>	<b>20,300</b>	<b>19,648</b>	<b>24,216</b>	<b>8,226</b>	<b>6,518</b>	<b>652</b>	<b>3.32%</b>
Benefits							
726.110.030 Pensions	3,200	2,068	3,053	977	0	1,132	54.74%
726.110.031 Other Benefits	4,600	3,103	4,375	1,275	0	1,497	48.24%
726.110.032 Workers Compensation	580	564	774	262	0	16	2.84%
726.110.033 Employment Insurance	335	350	399	186	0	-15	-4.29%
<b>Total Benefits</b>	<b>8,715</b>	<b>6,085</b>	<b>8,601</b>	<b>2,700</b>	<b>0</b>	<b>2,630</b>	<b>43.22%</b>
Equipment Operations							
726.110.050 Rentals	2,330	2,330	4,674	1,481	1,361	0	0.00%
<b>Total Equipment Operations</b>	<b>2,330</b>	<b>2,330</b>	<b>4,674</b>	<b>1,481</b>	<b>1,361</b>	<b>0</b>	<b>0.00%</b>
Materials							
726.110.101 Construction-General	10,700	9,950	5,410	5,085	-2,814	750	7.54%
<b>Total Materials</b>	<b>10,700</b>	<b>9,950</b>	<b>5,410</b>	<b>5,085</b>	<b>-2,814</b>	<b>750</b>	<b>7.54%</b>
Contracts							
726.110.200 Cont't-Parking Stall Mark	8,600	8,600	5,450	6,792	3,782	0	0.00%
<b>Total Contracts</b>	<b>8,600</b>	<b>8,600</b>	<b>5,450</b>	<b>6,792</b>	<b>3,782</b>	<b>0</b>	<b>0.00%</b>
<b>Total Expenditures</b>	<b>50,645</b>	<b>46,613</b>	<b>48,351</b>	<b>24,284</b>	<b>8,847</b>	<b>4,032</b>	<b>8.65%</b>
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Net Expenditures</b>	<b>50,645</b>	<b>46,613</b>	<b>48,351</b>	<b>24,284</b>	<b>8,847</b>	<b>4,032</b>	<b>8.65%</b>



**City of St Catharines**  
**Services Rendered**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Salaries and Wages							
727.100.001 Salaries/Wages-Regular	5,360	5,310	3,611	2,014	3,320	50	0.94%
727.100.002 Salaries/Wages-Overtime	1,040	1,030	2,156	954	2,004	10	0.97%
727.100.003 Salaries/Wages-Ext Svce	0	0	0	228	0	0	0.00%
<b>Total Salaries and Wages</b>	<b>6,400</b>	<b>6,340</b>	<b>5,767</b>	<b>3,196</b>	<b>5,324</b>	<b>60</b>	<b>0.95%</b>
Benefits							
727.100.030 Pensions	696	686	505	402	0	10	1.46%
727.100.031 Other Benefits	838	848	638	419	0	-10	-1.18%
727.100.032 Workers Compensation	188	185	147	109	0	3	1.62%
727.100.033 Employment Insurance	110	115	57	61	0	-5	-4.35%
<b>Total Benefits</b>	<b>1,832</b>	<b>1,834</b>	<b>1,347</b>	<b>991</b>	<b>0</b>	<b>-2</b>	<b>-0.11%</b>
Equipment Operations							
727.100.050 Rentals	2,450	2,450	1,676	1,578	1,958	0	0.00%
<b>Total Equipment Operations</b>	<b>2,450</b>	<b>2,450</b>	<b>1,676</b>	<b>1,578</b>	<b>1,958</b>	<b>0</b>	<b>0.00%</b>
Materials							
727.100.101 Construction-General	1,500	1,500	1,006	2,173	420	0	0.00%
<b>Total Materials</b>	<b>1,500</b>	<b>1,500</b>	<b>1,006</b>	<b>2,173</b>	<b>420</b>	<b>0</b>	<b>0.00%</b>
Contracts							
727.100.200 Contract-Repair Priv Lat	0	0	9,381	204	1,364	0	0.00%
<b>Total Contracts</b>	<b>0</b>	<b>0</b>	<b>9,381</b>	<b>204</b>	<b>1,364</b>	<b>0</b>	<b>0.00%</b>
<b>Total Expenditures</b>	<b>12,182</b>	<b>12,124</b>	<b>19,177</b>	<b>8,142</b>	<b>9,066</b>	<b>58</b>	<b>0.48%</b>
Revenue							
727.100.834 Misc. Recov. Work	-12,182	-12,224	-8,892	-10,364	-10,084	42	-0.34%
<b>Total Revenue</b>	<b>-12,182</b>	<b>-12,224</b>	<b>-8,892</b>	<b>-10,364</b>	<b>-10,084</b>	<b>42</b>	<b>-0.34%</b>
<b>Total Revenue</b>	<b>-12,182</b>	<b>-12,224</b>	<b>-8,892</b>	<b>-10,364</b>	<b>-10,084</b>	<b>42</b>	<b>-0.34%</b>
<b>Total Net Expenditures</b>	<b>0</b>	<b>-100</b>	<b>10,285</b>	<b>-2,222</b>	<b>-1,018</b>	<b>100</b>	<b>-100.00%</b>

**City of St Catharines**  
**Miscellaneous Recoverable**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Salaries and Wages							
727.105.001 Salaries/Wages-Regular	6,610	6,470	6,839	5,639	5,904	140	2.16%
727.105.002 Salaries/Wages-Overtime	990	972	2,337	3,236	2,133	18	1.85%
727.105.003 Salaries/Wages-Extra	0	0	3,448	1,872	0	0	0.00%
<b>Total Salaries and Wages</b>	<b>7,600</b>	<b>7,442</b>	<b>12,624</b>	<b>10,747</b>	<b>8,037</b>	<b>158</b>	<b>2.12%</b>
Benefits							
727.105.030 Pensions	858	1,153	1,293	1,153	0	-295	-25.59%
727.105.031 Other Benefits	1,019	1,735	1,442	1,157	0	-716	-41.27%
727.105.032 Workers Compensation	222	216	380	344	0	6	2.78%
727.105.033 Employment Insurance	129	134	237	225	0	-5	-3.73%
<b>Total Benefits</b>	<b>2,228</b>	<b>3,238</b>	<b>3,352</b>	<b>2,879</b>	<b>0</b>	<b>-1,010</b>	<b>-31.19%</b>
Equipment Operations							
727.105.050 Rentals	3,300	3,300	4,374	5,364	2,864	0	0.00%
<b>Total Equipment Operations</b>	<b>3,300</b>	<b>3,300</b>	<b>4,374</b>	<b>5,364</b>	<b>2,864</b>	<b>0</b>	<b>0.00%</b>
Materials							
727.105.101 Construction General	3,750	3,750	2,433	3,246	1,277	0	0.00%
<b>Total Materials</b>	<b>3,750</b>	<b>3,750</b>	<b>2,433</b>	<b>3,246</b>	<b>1,277</b>	<b>0</b>	<b>0.00%</b>
Contracts							
727.105.200 Contracts-general	4,000	4,000	7,012	9,721	11,134	0	0.00%
<b>Total Contracts</b>	<b>4,000</b>	<b>4,000</b>	<b>7,012</b>	<b>9,721</b>	<b>11,134</b>	<b>0</b>	<b>0.00%</b>
<b>Total Expenditures</b>	<b>20,878</b>	<b>21,730</b>	<b>29,795</b>	<b>31,957</b>	<b>23,312</b>	<b>-852</b>	<b>-3.92%</b>
Revenue							
727.105.800 Miscellaneous Revenue	-20,878	-20,817	-33,172	-34,856	-15,188	-61	0.29%
727.105.834 Recoverables	0	0	0	0	-3,717	0	0.00%
<b>Total Revenue</b>	<b>-20,878</b>	<b>-20,817</b>	<b>-33,172</b>	<b>-34,856</b>	<b>-18,905</b>	<b>-61</b>	<b>0.29%</b>
<b>Total Revenue</b>	<b>-20,878</b>	<b>-20,817</b>	<b>-33,172</b>	<b>-34,856</b>	<b>-18,905</b>	<b>-61</b>	<b>0.29%</b>
<b>Total Net Expenditures</b>	<b>0</b>	<b>913</b>	<b>-3,377</b>	<b>-2,899</b>	<b>4,407</b>	<b>-913</b>	<b>-100.00%</b>

**City of St Catharines**  
**Meeting and Training**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Salaries and Wages							
727.110.001 Salaries/Wages-Regular	201,420	197,950	177,161	136,972	201,555	3,470	1.75%
727.110.002 Salaries/Wages-Overtime	4,860	4,779	6,038	6,512	8,116	81	1.69%
727.110.003 Salaries/Wages Extra	0	0	15,124	15,302	384	0	0.00%
727.110.008 Modified Work Program	0	0	0	0	3,521	0	0.00%
<b>Total Salaries and Wages</b>	<b>206,280</b>	<b>202,729</b>	<b>198,323</b>	<b>158,786</b>	<b>213,576</b>	<b>3,551</b>	<b>1.75%</b>
Benefits							
727.110.030 Pensions	24,200	22,434	20,343	16,963	0	1,766	7.87%
727.110.031 Other Benefits	27,600	24,835	23,625	18,376	0	2,765	11.13%
727.110.032 Workers Compensation	5,866	5,812	5,263	4,312	0	54	0.93%
727.110.033 Employment Insurance	3,376	3,596	2,738	2,330	0	-220	-6.12%
<b>Total Benefits</b>	<b>61,042</b>	<b>56,677</b>	<b>51,969</b>	<b>41,981</b>	<b>0</b>	<b>4,365</b>	<b>7.70%</b>
Equipment Operations							
727.110.050 Rentals	3,650	3,650	4,361	2,219	1,619	0	0.00%
727.110.061 License fees-MTO	400	400	0	210	240	0	0.00%
<b>Total Equipment Operations</b>	<b>4,050</b>	<b>4,050</b>	<b>4,361</b>	<b>2,429</b>	<b>1,859</b>	<b>0</b>	<b>0.00%</b>
Materials							
727.110.100 Materials	2,340	2,340	4,530	492	4,101	0	0.00%
<b>Total Materials</b>	<b>2,340</b>	<b>2,340</b>	<b>4,530</b>	<b>492</b>	<b>4,101</b>	<b>0</b>	<b>0.00%</b>
Contracts							
727.110.200 Contract - Training	1,500	2,000	629	1,430	1,312	-500	-25.00%
<b>Total Contracts</b>	<b>1,500</b>	<b>2,000</b>	<b>629</b>	<b>1,430</b>	<b>1,312</b>	<b>-500</b>	<b>-25.00%</b>
Office and Related Expenses							
727.110.307 Printing	1,500	1,500	0	1,526	0	0	0.00%
<b>Total Office and Related Expenses</b>	<b>1,500</b>	<b>1,500</b>	<b>0</b>	<b>1,526</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
Other Service Charges							
727.110.450 Miscellaneous	0	0	0	15	213	0	0.00%
<b>Total Other Service Charges</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15</b>	<b>213</b>	<b>0</b>	<b>0.00%</b>
<b>Total Expenditures</b>	<b>276,712</b>	<b>269,296</b>	<b>259,812</b>	<b>206,659</b>	<b>221,061</b>	<b>7,416</b>	<b>2.75%</b>
Revenue							
727.110.800 Miscellaneous Revenue	0	0	0	0	61	0	0.00%
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>61</b>	<b>0</b>	<b>0.00%</b>

**City of St Catharines**  
**Meeting and Training**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Total Revenue	0	0	0	0	61	0	0.00%
Total Net Expenditures	276,712	269,296	259,812	206,659	221,122	7,416	2.75%

## City of St Catharines

## Cemetery

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
740.100.001 Salaries/Wages-Regular	680,003	694,360	637,469	590,860	586,265	-14,357	-2.07%
740.100.002 Salaries/Wages-Overtime	25,012	25,012	42,210	39,348	30,513	0	0.00%
740.100.003 Salaries/Wages-Ext Svce	293,380	283,352	263,408	265,137	221,506	10,028	3.54%
740.100.006 Sick Pay	0	0	16,343	28,012	14,823	0	0.00%
740.100.007 Holiday/Vacation Pay	76,168	74,504	107,100	109,118	96,272	1,664	2.23%
740.100.009 Doctor's Appointments	2,500	2,500	2,225	1,952	2,384	0	0.00%
<b>Total Salaries and Wages</b>	<b>1,077,063</b>	<b>1,079,728</b>	<b>1,068,755</b>	<b>1,034,427</b>	<b>951,763</b>	<b>-2,665</b>	<b>-0.25%</b>
<b>Benefits</b>							
740.100.030 Pensions	141,400	140,315	119,385	114,519	110,740	1,085	0.77%
740.100.031 Other Benefits	168,500	155,968	135,000	122,399	117,104	12,532	8.03%
740.100.032 Workers Compensation	40,308	36,052	33,665	32,746	27,733	4,256	11.81%
740.100.033 Employment Insurance	23,519	21,590	19,830	19,335	17,301	1,929	8.93%
740.100.040 Meal Allowance	0	0	67	56	9	0	0.00%
740.100.041 Safety Shoes	2,400	2,675	2,825	2,450	2,275	-275	-10.28%
<b>Total Benefits</b>	<b>376,127</b>	<b>356,600</b>	<b>310,772</b>	<b>291,505</b>	<b>275,162</b>	<b>19,527</b>	<b>5.48%</b>
<b>Equipment Operations</b>							
740.100.050 Rentals	225,000	225,000	231,329	233,958	225,834	0	0.00%
740.100.053 Service Contracts	17,500	18,100	10,062	10,560	11,830	-600	-3.31%
740.100.054 Repairs-equipment	1,000	1,544	0	179	293	-544	-35.23%
740.100.064 Insurance-Motor Vehicles	2,489	2,775	2,178	2,774	0	-286	-10.31%
740.100.066 Fuel-Gasoline,Diesel	33,000	33,000	29,471	31,642	25,827	0	0.00%
740.100.067 Car Allowance/Mileage	100	100	0	15	220	0	0.00%
740.100.068 Equipm't Operat'n Surplus	-128,000	-128,000	-127,463	-111,308	-131,695	0	0.00%
740.100.069 Equip't Reserve Prov'n	20,000	20,000	17,500	15,000	15,000	0	0.00%
<b>Total Equipment Operations</b>	<b>171,089</b>	<b>172,519</b>	<b>163,077</b>	<b>182,820</b>	<b>147,309</b>	<b>-1,430</b>	<b>-0.83%</b>
<b>Materials</b>							
740.100.101 Construction-General	8,000	8,000	9,523	10,325	5,860	0	0.00%
740.100.102 Small Tools/Equipment	3,471	3,471	3,343	5,401	1,802	0	0.00%
740.100.104 General Supplies	23,000	25,000	30,818	24,278	22,606	-2,000	-8.00%
740.100.109 Safety/Protective Equipt	5,500	5,500	6,164	4,223	6,609	0	0.00%
740.100.110 Uniform Clothing	2,000	2,000	1,651	2,279	2,302	0	0.00%
740.100.112 Resale Items	40,000	50,000	79,588	54,381	48,999	-10,000	-20.00%
<b>Total Materials</b>	<b>81,971</b>	<b>93,971</b>	<b>131,087</b>	<b>100,887</b>	<b>88,178</b>	<b>-12,000</b>	<b>-12.77%</b>
<b>Building and Maintenance</b>							
740.100.150 Cleaning Services	17,500	14,500	15,000	15,968	14,280	3,000	20.69%
740.100.152 Gen Bldg Mtncce Supplies	2,000	2,000	2,694	3,655	2,225	0	0.00%
740.100.162 Repairs	25,279	24,784	12,154	13,367	17,166	495	2.00%
740.100.163 Heat,Light,Power,Water	44,900	42,000	51,065	38,902	38,849	2,900	6.90%

## City of St Catharines

## Cemetery

## 2021 Operating Budget - Expenditures by Object

	2021	2020	2019	2018	2017	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
740.100.165 Monument Restoration	4,000	4,000	4,470	3,903	4,547	0	0.00%
740.100.173 Insurance-Bldg/Contents	9,741	4,478	4,900	4,362	4,328	5,263	117.53%
740.100.180 Improvements-Non TCA	40,000	0	5,000	0	-1,734	40,000	0.00%
<b>Total Building and Maintenance</b>	<b>143,420</b>	<b>91,762</b>	<b>95,283</b>	<b>80,157</b>	<b>79,661</b>	<b>51,658</b>	<b>56.30%</b>
<b>Contracts</b>							
740.100.200 Contracts-general	2,600	2,600	659	184	254	0	0.00%
740.100.221 Social Services - burials	7,000	4,000	11,322	5,863	3,778	3,000	75.00%
740.100.228 Vegetation Disposal	4,000	3,500	4,500	3,965	3,790	500	14.29%
740.100.235 Contract-Pest Control	750	1,000	334	375	418	-250	-25.00%
<b>Total Contracts</b>	<b>14,350</b>	<b>11,100</b>	<b>16,815</b>	<b>10,387</b>	<b>8,240</b>	<b>3,250</b>	<b>29.28%</b>
<b>Office and Related Expenses</b>							
740.100.303 Courier Services	150	150	68	110	94	0	0.00%
740.100.305 Telephone	650	650	517	564	564	0	0.00%
740.100.306 Cellular Phones	2,000	2,000	2,276	1,263	1,446	0	0.00%
740.100.307 Printing	400	400	1,030	671	355	0	0.00%
740.100.308 Copying and Prints	1,300	1,300	1,278	1,308	1,255	0	0.00%
740.100.309 Advertising	3,300	7,300	4,175	10,449	6,959	-4,000	-54.79%
740.100.310 Office Supplies	1,250	1,250	1,593	2,248	900	0	0.00%
740.100.318 Cash Processing Fees	14,000	14,000	15,343	13,823	13,749	0	0.00%
<b>Total Office and Related Expenses</b>	<b>23,050</b>	<b>27,050</b>	<b>26,280</b>	<b>30,436</b>	<b>25,322</b>	<b>-4,000</b>	<b>-14.79%</b>
<b>Properties</b>							
740.100.350 Office Equip/Furniture	0	0	0	10,405	0	0	0.00%
740.100.356 Bldg & Improvements	0	0	0	0	4,579	0	0.00%
<b>Total Properties</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,405</b>	<b>4,579</b>	<b>0</b>	<b>0.00%</b>
<b>Other Service Charges</b>							
740.100.401 Conferences/Conventions	1,400	1,000	672	2,030	43	400	40.00%
740.100.405 Subscriptions/Memb'ships	1,000	1,000	1,039	0	706	0	0.00%
740.100.410 Provincial Licence	8,000	7,600	7,947	7,263	6,831	400	5.26%
740.100.448 Transfer to Reserve	80,000	75,025	115,730	90,519	74,960	4,975	6.63%
740.100.450 Miscellaneous	0	0	372	12	39	0	0.00%
<b>Total Other Service Charges</b>	<b>90,400</b>	<b>84,625</b>	<b>125,760</b>	<b>99,824</b>	<b>82,579</b>	<b>5,775</b>	<b>6.82%</b>
<b>Total Expenditures</b>	<b>1,977,470</b>	<b>1,917,355</b>	<b>1,937,829</b>	<b>1,840,848</b>	<b>1,662,793</b>	<b>60,115</b>	<b>3.14%</b>
<b>Revenue</b>							
740.100.802 Federal Grant	0	0	-14,976	0	0	0	0.00%
740.100.806 Administration Fees	0	0	0	170	0	0	0.00%
740.100.835 Columbarium Sales	-25,000	-20,700	-35,712	-32,875	-28,417	-4,300	20.77%

## City of St Catharines

## Cemetery

## 2021 Operating Budget - Expenditures by Object

	2021	2020	2019	2018	2017	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
740.100.836 Obsolete Veh/Eq't Sales	0	0	-4,551	0	0	0	0.00%
740.100.874 Mausoleum Sales	-320,000	-300,100	-343,906	-358,981	-279,351	-19,900	6.63%
740.100.876 Burial Fees	-465,000	-464,650	-467,618	-502,823	-464,595	-350	0.08%
740.100.877 Special Fees	-155,000	-155,000	-172,202	-165,247	-155,182	0	0.00%
740.100.878 Foundation Work	-75,000	-75,000	-89,095	-71,883	-78,970	0	0.00%
740.100.879 Use of Burial Equipment	-500	-500	-1,462	-1,150	-732	0	0.00%
740.100.880 Care/mntce Fund Earning	-205,000	-230,000	-203,429	-202,988	-195,748	25,000	-10.87%
740.100.881 Sale of Concrete Boxes	-8,000	-8,000	-10,206	-11,132	-7,805	0	0.00%
740.100.882 Sale of Lots and Graves	-187,000	-162,000	-198,332	-192,042	-164,754	-25,000	15.43%
740.100.883 Marker Fund Earnings	-14,000	-14,000	-16,525	-15,835	-15,153	0	0.00%
740.100.945 Wreaths - Cemetery	0	-2,000	-18	-241	-1,913	2,000	-100.00%
<b>Total Revenue</b>	<b>-1,454,500</b>	<b>-1,431,950</b>	<b>-1,558,032</b>	<b>-1,555,027</b>	<b>-1,392,620</b>	<b>-22,550</b>	<b>1.57%</b>
Transfer from Reserve							
740.100.900 Transfer from Reserve	0	0	0	-10,405	-8,874	0	0.00%
<b>Total Transfer from Reserve</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-10,405</b>	<b>-8,874</b>	<b>0</b>	<b>0.00%</b>
Total Revenue							
	-1,454,500	-1,431,950	-1,558,032	-1,565,432	-1,401,494	-22,550	1.57%
Total Net Expenditures							
	522,970	485,405	379,797	275,416	261,299	37,565	7.74%

## City of St Catharines

## Trees - General

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
750.205.001 Salaries/Wages-Regular	670,576	687,278	501,666	504,981	619,957	-16,702	-2.43%
750.205.002 Salaries/Wages-overtime	35,001	35,001	29,218	25,338	17,204	0	0.00%
750.205.003 Salaries/Wages-Extra	0	50,029	45,631	35,150	8,639	-50,029	-100.00%
750.205.006 Sick Pay	0	0	21,595	57,760	36,628	0	0.00%
750.205.007 Vacation/Holiday Pay	86,040	93,015	91,668	89,102	81,699	-6,975	-7.50%
750.205.008 Modified Duties	0	0	0	0	13,724	0	0.00%
750.205.009 Doctor's Appointments	950	950	1,286	1,580	1,425	0	0.00%
<b>Total Salaries and Wages</b>	<b>792,567</b>	<b>866,273</b>	<b>691,064</b>	<b>713,911</b>	<b>779,276</b>	<b>-73,706</b>	<b>-8.51%</b>
<b>Benefits</b>							
750.205.030 Pensions	119,900	130,103	86,443	91,197	102,757	-10,203	-7.84%
750.205.031 Other Benefits	138,100	126,485	93,215	98,297	107,256	11,615	9.18%
750.205.032 Workers Compensation	30,869	30,998	20,962	22,851	23,569	-129	-0.42%
750.205.033 Employment Insurance	16,128	16,953	10,776	11,748	13,332	-825	-4.87%
750.205.040 Meal Allowance	601	601	464	157	120	0	0.00%
750.205.041 Safety Shoes	2,200	4,025	5,328	4,239	3,693	-1,825	-45.34%
<b>Total Benefits</b>	<b>307,798</b>	<b>309,165</b>	<b>217,188</b>	<b>228,489</b>	<b>250,727</b>	<b>-1,367</b>	<b>-0.44%</b>
<b>Equipment Operations</b>							
750.205.050 Rentals	300,000	330,000	273,436	311,623	351,811	-30,000	-9.09%
750.205.053 Service Contracts	63,600	73,600	61,487	92,811	115,334	-10,000	-13.59%
750.205.067 Car Allowance/Mileage	0	0	0	0	264	0	0.00%
<b>Total Equipment Operations</b>	<b>363,600</b>	<b>403,600</b>	<b>334,923</b>	<b>404,434</b>	<b>467,409</b>	<b>-40,000</b>	<b>-9.91%</b>
<b>Materials</b>							
750.205.102 Small Tools/Equipment	10,000	10,000	12,392	9,926	5,809	0	0.00%
750.205.104 General Supplies	25,000	30,000	26,735	18,217	30,013	-5,000	-16.67%
750.205.109 Safety/Protective Equip't	25,000	25,000	25,264	20,861	17,343	0	0.00%
<b>Total Materials</b>	<b>60,000</b>	<b>65,000</b>	<b>64,391</b>	<b>49,004</b>	<b>53,165</b>	<b>-5,000</b>	<b>-7.69%</b>
<b>Contracts</b>							
750.205.200 Contracts-trees	315,000	315,000	357,064	355,061	358,878	0	0.00%
750.205.201 Contract-stumping/related	120,000	120,000	121,964	151,556	90,254	0	0.00%
<b>Total Contracts</b>	<b>435,000</b>	<b>435,000</b>	<b>479,028</b>	<b>506,617</b>	<b>449,132</b>	<b>0</b>	<b>0.00%</b>
<b>Office and Related Expenses</b>							
750.205.306 Cellular Phones	2,640	2,640	2,028	2,160	466	0	0.00%
750.205.307 Printing	600	600	2,332	930	677	0	0.00%
<b>Total Office and Related Expenses</b>	<b>3,240</b>	<b>3,240</b>	<b>4,360</b>	<b>3,090</b>	<b>1,143</b>	<b>0</b>	<b>0.00%</b>
<b>Properties</b>							
750.205.353 Motor Vehicles	0	0	531,465	0	0	0	0.00%



## City of St Catharines

## Trees - General

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Total Properties</b>	0	0	531,465	0	0	0	0.00%
Other Service Charges							
750.205.401 Conferences/Conventions	0	0	0	219	132	0	0.00%
750.205.402 Training	10,000	10,000	10,429	10,448	9,430	0	0.00%
750.205.405 Subscriptions/Memberships	8,500	8,500	7,802	547	652	0	0.00%
750.205.417 Study/Consulting Fees	0	0	0	0	-3,720	0	0.00%
750.205.450 Miscellaneous	0	0	0	75	0	0	0.00%
<b>Total Other Service Charges</b>	18,500	18,500	18,231	11,289	6,494	0	0.00%
<b>Total Expenditures</b>	1,980,705	2,100,778	2,340,650	1,916,834	2,007,346	-120,073	-5.72%
Revenue							
750.205.834 Special Recoverables	0	0	-2,557	-163	-1,444	0	0.00%
750.205.950 Allocation	-25,000	-25,000	0	0	0	0	0.00%
<b>Total Revenue</b>	-25,000	-25,000	-2,557	-163	-1,444	0	0.00%
Transfer from Reserve							
750.205.900 Transfer from Reserve	0	0	-531,465	0	0	0	0.00%
<b>Total Transfer from Reserve</b>	0	0	-531,465	0	0	0	0.00%
<b>Total Revenue</b>	-25,000	-25,000	-534,022	-163	-1,444	0	0.00%
<b>Total Net Expenditures</b>	1,955,705	2,075,778	1,806,628	1,916,671	2,005,902	-120,073	-5.78%

## City of St Catharines

## Tree planting/Horticulture

## 2021 Operating Budget - Expenditures by Object

	2021	2020	2019	2018	2017	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
750.210.001 Salaries/Wages-regular	539,568	542,296	545,509	557,667	564,680	-2,728	-0.50%
750.210.002 Salaries/Wages-Overtime	6,001	6,001	50,442	64,484	45,266	0	0.00%
750.210.003 Salaries/Wages-extra	595,857	516,962	490,753	515,955	467,546	78,895	15.26%
750.210.006 Sick Pay	0	0	39,142	84,535	49,709	0	0.00%
750.210.007 Holiday/Vacation Pay	83,929	84,633	135,820	149,091	109,953	-704	-0.83%
750.210.009 Doctor's Appointments	1,200	1,200	2,570	2,511	1,382	0	0.00%
<b>Total Salaries and Wages</b>	<b>1,226,555</b>	<b>1,151,092</b>	<b>1,264,236</b>	<b>1,374,243</b>	<b>1,238,536</b>	<b>75,463</b>	<b>6.56%</b>
<b>Benefits</b>							
750.210.030 Pensions	159,750	160,718	134,360	150,334	141,666	-968	-0.60%
750.210.031 Other Benefits	165,200	175,749	159,472	137,570	133,599	-10,549	-6.00%
750.210.032 Workers Compensation	44,557	40,711	40,865	42,896	51,387	3,846	9.45%
750.210.033 Employment Insurance	26,003	24,434	25,911	26,655	24,713	1,569	6.42%
750.210.040 Meal Allowance	93	51	403	74	19	42	82.35%
750.210.041 Safety shoes	4,600	4,400	5,375	3,150	3,325	200	4.55%
<b>Total Benefits</b>	<b>400,203</b>	<b>406,063</b>	<b>366,386</b>	<b>360,679</b>	<b>354,709</b>	<b>-5,860</b>	<b>-1.44%</b>
<b>Equipment Operations</b>							
750.210.050 Equipment Rental	280,000	280,000	302,125	304,752	272,559	0	0.00%
750.210.067 Car Allowance/Mileage	500	700	-309	67	787	-200	-28.57%
<b>Total Equipment Operations</b>	<b>280,500</b>	<b>280,700</b>	<b>301,816</b>	<b>304,819</b>	<b>273,346</b>	<b>-200</b>	<b>-0.07%</b>
<b>Materials</b>							
750.210.102 Small Tools/Equipment	4,200	4,510	4,272	4,314	4,416	-310	-6.87%
750.210.104 General supplies	36,000	37,500	36,146	39,768	37,368	-1,500	-4.00%
750.210.109 Safety/Protective Equip't	7,500	7,500	7,240	5,906	5,933	0	0.00%
750.210.110 Uniform clothing	0	0	110	87	28	0	0.00%
<b>Total Materials</b>	<b>47,700</b>	<b>49,510</b>	<b>47,768</b>	<b>50,075</b>	<b>47,745</b>	<b>-1,810</b>	<b>-3.66%</b>
<b>Building and Maintenance</b>							
750.210.162 Repairs	1,000	0	1,447	0	66	1,000	0.00%
750.210.177 Identifiable Repairs	0	0	0	20,000	19,947	0	0.00%
<b>Total Building and Maintenance</b>	<b>1,000</b>	<b>0</b>	<b>1,447</b>	<b>20,000</b>	<b>20,013</b>	<b>1,000</b>	<b>0.00%</b>
<b>Contracts</b>							
750.210.200 Contracts	0	0	482	0	0	0	0.00%
<b>Total Contracts</b>	<b>0</b>	<b>0</b>	<b>482</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Office and Related Expenses</b>							
750.210.306 Cellular Phones	2,000	2,040	3,755	2,174	2,506	-40	-1.96%
<b>Total Office and Related Expenses</b>	<b>2,000</b>	<b>2,040</b>	<b>3,755</b>	<b>2,174</b>	<b>2,506</b>	<b>-40</b>	<b>-1.96%</b>

City of St Catharines

Tree planting/Horticulture

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Total Expenditures	1,957,958	1,889,405	1,985,890	2,111,990	1,936,855	68,553	3.63%
Revenue							
750.210.834 Misc Recoverables	0	-10,500	-10,500	-10,500	-11,250	10,500	-100.00%
<b>Total Revenue</b>	0	-10,500	-10,500	-10,500	-11,250	10,500	-100.00%
Total Revenue	0	-10,500	-10,500	-10,500	-11,250	10,500	-100.00%
Total Net Expenditures	1,957,958	1,878,905	1,975,390	2,101,490	1,925,605	79,053	4.21%

**City of St Catharines**  
**Parks Division Overhead**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
750.225.001 Salaries/Wages-Regular	117,483	115,402	218,528	343,328	314,803	2,081	1.80%
750.225.002 Salaries/Wages-Overtime	0	0	12,453	21,635	1,838	0	0.00%
750.225.003 Salaries/Wages-Ext Svce	75,657	73,182	55,799	63,396	32,205	2,475	3.38%
750.225.006 Sick Pay	0	0	20,943	27,234	44,779	0	0.00%
750.225.007 Holiday/Vacation Pay	3,021	2,930	176,890	170,133	138,208	91	3.11%
750.225.009 Doctor's Appointments	0	700	1,711	978	1,070	-700	-100.00%
<b>Total Salaries and Wages</b>	<b>196,161</b>	<b>192,214</b>	<b>486,324</b>	<b>626,704</b>	<b>532,903</b>	<b>3,947</b>	<b>2.05%</b>
<b>Benefits</b>							
750.225.030 Pensions	21,995	21,426	48,530	71,463	174,985	569	2.66%
750.225.031 Other Benefits	60,500	90,324	57,829	68,298	150,817	-29,824	-33.02%
750.225.032 Workers Compensation	6,458	5,684	13,789	17,860	54,565	774	13.62%
750.225.033 Employment Insurance	2,734	2,514	7,488	10,745	35,356	220	8.75%
750.225.040 Meal Allowance	100	250	351	56	9	-150	-60.00%
750.225.041 Safety Shoes	7,000	5,400	11,325	6,125	6,953	1,600	29.63%
<b>Total Benefits</b>	<b>98,787</b>	<b>125,598</b>	<b>139,312</b>	<b>174,547</b>	<b>422,685</b>	<b>-26,811</b>	<b>-21.35%</b>
<b>Equipment Operations</b>							
750.225.053 Service Contracts	22,500	22,500	24,736	15,994	12,967	0	0.00%
750.225.061 Licenses-pesticide	1,200	1,200	770	960	270	0	0.00%
750.225.067 Car Allowance/Mileage	750	750	-3,983	2,313	773	0	0.00%
<b>Total Equipment Operations</b>	<b>24,450</b>	<b>24,450</b>	<b>21,523</b>	<b>19,267</b>	<b>14,010</b>	<b>0</b>	<b>0.00%</b>
<b>Building and Maintenance</b>							
750.225.173 Insurance-Bldg/Contents	20,389	12,232	11,646	11,658	11,383	8,157	66.69%
<b>Total Building and Maintenance</b>	<b>20,389</b>	<b>12,232</b>	<b>11,646</b>	<b>11,658</b>	<b>11,383</b>	<b>8,157</b>	<b>66.69%</b>
<b>Office and Related Expenses</b>							
750.225.302 Insurance-Liability	14,457	12,500	12,439	12,390	12,609	1,957	15.66%
750.225.306 Cellular Phones	5,000	2,160	11,624	9,908	5,229	2,840	131.48%
750.225.307 Printing	1,200	1,200	1,980	1,240	1,432	0	0.00%
750.225.310 Office Supplies	0	0	17	0	0	0	0.00%
750.225.314 Software	0	0	0	941	0	0	0.00%
750.225.330 Furniture/Equipment-NTCA	0	0	0	241	0	0	0.00%
<b>Total Office and Related Expenses</b>	<b>20,657</b>	<b>15,860</b>	<b>26,060</b>	<b>24,720</b>	<b>19,270</b>	<b>4,797</b>	<b>30.25%</b>

**City of St Catharines**  
**Parks Division Overhead**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Other Service Charges							
750.225.401 Conferences/Conventions	0	0	1,347	-4	1,007	0	0.00%
750.225.402 Training	9,785	9,785	6,576	7,997	6,023	0	0.00%
750.225.405 Subscriptions/Memb'ships	1,050	2,440	1,646	2,627	2,278	-1,390	-56.97%
750.225.434 Employee Recognition	2,000	2,000	2,595	1,554	1,811	0	0.00%
750.225.448 Building Reserve Alloc'n	165,000	200,000	200,000	200,000	200,000	-35,000	-17.50%
<b>Total Other Service Charges</b>	<b>177,835</b>	<b>214,225</b>	<b>212,164</b>	<b>212,174</b>	<b>211,119</b>	<b>-36,390</b>	<b>-16.99%</b>
<b>Total Expenditures</b>	<b>538,279</b>	<b>584,579</b>	<b>897,029</b>	<b>1,069,070</b>	<b>1,211,370</b>	<b>-46,300</b>	<b>-7.92%</b>
Revenue							
750.225.801 Federal Grant	0	0	-30,918	0	0	0	0.00%
750.225.805 Donations	0	0	-200	0	0	0	0.00%
750.225.834 Special Recoverables	0	0	-250	0	0	0	0.00%
750.225.850 Advertising Revenue	0	0	0	-960	-200	0	0.00%
750.225.950 Allocation - Various	0	0	0	-1,000	0	0	0.00%
750.225.952 Interdepartment Transfer	0	0	-1,000	0	0	0	0.00%
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>-32,368</b>	<b>-1,960</b>	<b>-200</b>	<b>0</b>	<b>0.00%</b>
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>-32,368</b>	<b>-1,960</b>	<b>-200</b>	<b>0</b>	<b>0.00%</b>
<b>Total Net Expenditures</b>	<b>538,279</b>	<b>584,579</b>	<b>864,661</b>	<b>1,067,110</b>	<b>1,211,170</b>	<b>-46,300</b>	<b>-7.92%</b>

## City of St Catharines

## Parks Operations

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
750.230.001 Salaries/Wages-Regular	587,555	603,301	446,724	368,656	304,957	-15,746	-2.61%
750.230.002 Salaries/Wages-Overtime	29,016	29,016	45,498	40,617	26,195	0	0.00%
750.230.003 Salaries/Wages-Ext Svce	644,935	969,889	749,780	729,964	605,448	-324,954	-33.50%
750.230.007 Holiday/Vacation Pay	94,273	102,405	2,433	267	5	-8,132	-7.94%
750.230.009 Doctor's Appointments	0	0	75	0	0	0	0.00%
<b>Total Salaries and Wages</b>	<b>1,355,779</b>	<b>1,704,611</b>	<b>1,244,510</b>	<b>1,139,504</b>	<b>936,605</b>	<b>-348,832</b>	<b>-20.46%</b>
<b>Benefits</b>							
750.230.030 Pensions	159,200	166,313	106,063	95,013	770	-7,113	-4.28%
750.230.031 Other Benefits	145,700	121,655	98,693	82,473	556	24,045	19.76%
750.230.032 Workers Compensation	49,292	46,657	39,420	36,241	271	2,635	5.65%
750.230.033 Employment Insurance	29,975	29,254	26,191	24,667	191	721	2.46%
750.230.040 Meal Allowance	93	0	0	0	0	93	0.00%
<b>Total Benefits</b>	<b>384,260</b>	<b>363,879</b>	<b>270,367</b>	<b>238,394</b>	<b>1,788</b>	<b>20,381</b>	<b>5.60%</b>
<b>Equipment Operations</b>							
750.230.050 Rentals	340,000	340,000	316,315	289,497	276,195	0	0.00%
750.230.053 Service Contracts	25,400	29,400	25,984	37,650	29,588	-4,000	-13.61%
<b>Total Equipment Operations</b>	<b>365,400</b>	<b>369,400</b>	<b>342,299</b>	<b>327,147</b>	<b>305,783</b>	<b>-4,000</b>	<b>-1.08%</b>
<b>Materials</b>							
750.230.102 Small tools/equipment	4,433	4,433	4,154	4,384	4,376	0	0.00%
750.230.104 General Supplies	190,000	190,000	140,460	167,980	223,263	0	0.00%
750.230.109 Safety/Protective Equip't	7,500	7,500	13,883	8,540	9,104	0	0.00%
750.230.110 Uniform Clothing	5,500	5,500	4,022	5,830	5,426	0	0.00%
<b>Total Materials</b>	<b>207,433</b>	<b>207,433</b>	<b>162,519</b>	<b>186,734</b>	<b>242,169</b>	<b>0</b>	<b>0.00%</b>
<b>Building and Maintenance</b>							
750.230.160 Leased Land for Parks	14,000	14,000	12,561	11,129	11,976	0	0.00%
750.230.163 Heat,Light,Power,Water	662,200	649,369	457,621	528,359	407,631	12,831	1.98%
750.230.180 Improvements	0	0	0	3,308	0	0	0.00%
<b>Total Building and Maintenance</b>	<b>676,200</b>	<b>663,369</b>	<b>470,182</b>	<b>542,796</b>	<b>419,607</b>	<b>12,831</b>	<b>1.93%</b>
<b>Contracts</b>							
750.230.200 Contracts-General	40,000	35,000	48,300	47,621	43,861	5,000	14.29%
750.230.201 Contract-tree mntce	40,000	80,000	14,152	83,625	92,212	-40,000	-50.00%
750.230.206 Contract- garbage coll'n	7,000	7,000	3,595	3,304	3,593	0	0.00%
750.230.218 Operations-graffiti	15,000	15,000	15,000	14,466	15,201	0	0.00%
750.230.235 Contract - Pest Control	0	0	0	81	137	0	0.00%
<b>Total Contracts</b>	<b>102,000</b>	<b>137,000</b>	<b>81,047</b>	<b>149,097</b>	<b>155,004</b>	<b>-35,000</b>	<b>-25.55%</b>

## City of St Catharines

## Parks Operations

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Other Service Charges							
750.230.439 Volunteers/Partnerships	0	0	5,500	17,032	16,855	0	0.00%
<b>Total Other Service Charges</b>	<b>0</b>	<b>0</b>	<b>5,500</b>	<b>17,032</b>	<b>16,855</b>	<b>0</b>	<b>0.00%</b>
<b>Total Expenditures</b>	<b>3,091,072</b>	<b>3,445,692</b>	<b>2,576,424</b>	<b>2,600,704</b>	<b>2,077,811</b>	<b>-354,620</b>	<b>-10.29%</b>
Revenue							
750.230.805 Donations	0	0	-1,000	0	0	0	0.00%
750.230.834 Special Recoverables	-30,000	-50,000	-52,813	-54,392	-27,690	20,000	-40.00%
750.230.839 Service Club Signs	-1,280	-1,280	-1,243	0	0	0	0.00%
750.230.840 Special Events in Parks	-15,000	-15,000	-9,555	-10,670	-9,157	0	0.00%
750.230.845 Picnic Permits	-50,000	-50,000	-39,949	-48,243	-42,281	0	0.00%
750.230.846 Sports Parks Rates	-200,000	-210,000	-174,755	-185,778	-192,858	10,000	-4.76%
750.230.928 Tournament Fees	-8,000	-8,000	-7,221	-8,841	-8,289	0	0.00%
750.230.929 Misc Recoverables	-12,500	-12,600	-16,770	-14,044	-12,442	100	-0.79%
<b>Total Revenue</b>	<b>-316,780</b>	<b>-346,880</b>	<b>-303,306</b>	<b>-321,968</b>	<b>-292,717</b>	<b>30,100</b>	<b>-8.68%</b>
Transfer from Reserve							
750.230.900 Transfer from Reserve	0	-350,000	0	-12,400	-9,139	350,000	-100.00%
<b>Total Transfer from Reserve</b>	<b>0</b>	<b>-350,000</b>	<b>0</b>	<b>-12,400</b>	<b>-9,139</b>	<b>350,000</b>	<b>-100.00%</b>
<b>Total Revenue</b>	<b>-316,780</b>	<b>-696,880</b>	<b>-303,306</b>	<b>-334,368</b>	<b>-301,856</b>	<b>380,100</b>	<b>-54.54%</b>
<b>Total Net Expenditures</b>	<b>2,774,292</b>	<b>2,748,812</b>	<b>2,273,118</b>	<b>2,266,336</b>	<b>1,775,955</b>	<b>25,480</b>	<b>0.93%</b>

**City of St Catharines**  
**Kiwanis Sport Field**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
750.238.001 Salaries/Wages-Regular	0	0	1,306	2,170	7,124	0	0.00%
750.238.002 Salaries/Wages - Over	754	754	4,424	310	866	0	0.00%
750.238.003 Salaries/Wages-extra	69,822	68,752	47,186	55,881	44,157	1,070	1.56%
750.238.006 Sick Pay	0	0	630	619	0	0	0.00%
750.238.007 Holiday/Vacation Pay	2,794	2,750	1,171	3,380	1,440	44	1.60%
750.238.009 Doctor's Appointments	0	0	79	26	0	0	0.00%
<b>Total Salaries and Wages</b>	<b>73,370</b>	<b>72,256</b>	<b>54,796</b>	<b>62,386</b>	<b>53,587</b>	<b>1,114</b>	<b>1.54%</b>
<b>Benefits</b>							
750.238.030 Pensions	7,530	6,442	5,349	4,001	206	1,088	16.89%
750.238.031 Other Benefits	5,300	4,867	2,309	2,800	198	433	8.90%
750.238.032 Workers Compensation	2,470	2,189	1,692	1,963	66	281	12.84%
750.238.033 Employment Insurance	1,561	1,429	1,203	1,397	46	132	9.24%
750.238.040 Meal Allowance	0	0	28	0	0	0	0.00%
750.238.041 Safety Shoes	400	400	175	0	0	0	0.00%
<b>Total Benefits</b>	<b>17,261</b>	<b>15,327</b>	<b>10,756</b>	<b>10,161</b>	<b>516</b>	<b>1,934</b>	<b>12.62%</b>
<b>Equipment Operations</b>							
750.238.050 Rentals	4,000	4,000	6,640	2,311	1,512	0	0.00%
750.238.053 Service Contracts	350	350	-50	135	338	0	0.00%
750.238.068 Equip't Operation Surplus	-2,000	-2,000	-1,241	-695	-743	0	0.00%
<b>Total Equipment Operations</b>	<b>2,350</b>	<b>2,350</b>	<b>5,349</b>	<b>1,751</b>	<b>1,107</b>	<b>0</b>	<b>0.00%</b>
<b>Materials</b>							
750.238.102 Small Tools/Equipment	500	500	0	0	3	0	0.00%
750.238.104 General Supplies	750	1,115	269	460	830	-365	-32.74%
<b>Total Materials</b>	<b>1,250</b>	<b>1,615</b>	<b>269</b>	<b>460</b>	<b>833</b>	<b>-365</b>	<b>-22.60%</b>
<b>Building and Maintenance</b>							
750.238.162 Repairs	7,500	7,704	6,603	7,806	4,302	-204	-2.65%
750.238.163 Heat,light,power,water	13,100	11,576	12,806	10,159	9,303	1,524	13.17%
750.238.173 Insurance-Bldg/Contents	3,768	2,311	2,177	2,250	2,232	1,457	63.05%
<b>Total Building and Maintenance</b>	<b>24,368</b>	<b>21,591</b>	<b>21,586</b>	<b>20,215</b>	<b>15,837</b>	<b>2,777</b>	<b>12.86%</b>
<b>Contracts</b>							
750.238.205 Contract - Security	0	0	22,449	22,820	19,782	0	0.00%
<b>Total Contracts</b>	<b>0</b>	<b>0</b>	<b>22,449</b>	<b>22,820</b>	<b>19,782</b>	<b>0</b>	<b>0.00%</b>



City of St Catharines  
 Kiwanis Sport Field  
 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Total Expenditures	118,599	113,139	115,205	117,793	91,662	5,460	4.83%
Revenue							
750.238.846 Turf Field Rates	-50,000	-50,000	-49,869	-48,284	-46,876	0	0.00%
<b>Total Revenue</b>	-50,000	-50,000	-49,869	-48,284	-46,876	0	0.00%
Total Revenue	-50,000	-50,000	-49,869	-48,284	-46,876	0	0.00%
Total Net Expenditures	68,599	63,139	65,336	69,509	44,786	5,460	8.65%

**City of St Catharines**  
**Passive Parks Maintenance**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Salaries and Wages							
750.233.001 Salaries/Wages-Regular	0	0	11,984	46,174	44,235	0	0.00%
750.233.002 Salaries/Wages-Overtime	0	0	19,340	3,831	5,478	0	0.00%
750.233.003 Salaries/Wages - Extra	391,995	382,970	281,321	57,681	56,390	9,025	2.36%
750.233.007 Holiday/Vacation Pay	15,666	15,348	0	0	0	318	2.07%
<b>Total Salaries and Wages</b>	<b>407,661</b>	<b>398,318</b>	<b>312,645</b>	<b>107,686</b>	<b>106,103</b>	<b>9,343</b>	<b>2.35%</b>
Benefits							
750.233.030 Pensions	49,650	43,876	18,652	10,165	0	5,774	13.16%
750.233.031 Other Benefits	30,925	24,695	12,492	8,828	0	6,230	25.23%
750.233.032 Workers Compensation	13,720	12,064	9,937	3,511	0	1,656	13.73%
750.233.033 Employment Insurance	8,671	7,873	7,110	1,989	0	798	10.14%
750.233.041 Safety shoes	2,200	2,000	0	0	0	200	10.00%
<b>Total Benefits</b>	<b>105,166</b>	<b>90,508</b>	<b>48,191</b>	<b>24,493</b>	<b>0</b>	<b>14,658</b>	<b>16.20%</b>
Equipment Operations							
750.233.050 Rentals	40,000	43,000	139,472	43,508	53,384	-3,000	-6.98%
<b>Total Equipment Operations</b>	<b>40,000</b>	<b>43,000</b>	<b>139,472</b>	<b>43,508</b>	<b>53,384</b>	<b>-3,000</b>	<b>-6.98%</b>
Materials							
750.233.102 Small Tools/Equipment	500	500	0	0	0	0	0.00%
750.233.104 General Supplies	500	500	0	0	0	0	0.00%
<b>Total Materials</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
Contracts							
750.233.200 Contracts-Grass Cutting	0	0	0	289,064	324,912	0	0.00%
<b>Total Contracts</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>289,064</b>	<b>324,912</b>	<b>0</b>	<b>0.00%</b>
<b>Total Expenditures</b>	<b>553,827</b>	<b>532,826</b>	<b>500,308</b>	<b>464,751</b>	<b>484,399</b>	<b>21,001</b>	<b>3.94%</b>
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Net Expenditures</b>	<b>553,827</b>	<b>532,826</b>	<b>500,308</b>	<b>464,751</b>	<b>484,399</b>	<b>21,001</b>	<b>3.94%</b>

**City of St Catharines**  
**Parks Maintenance**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Equipment Operations							
750.240.053 Service Contracts	4,300	4,300	-135	135	269	0	0.00%
<b>Total Equipment Operations</b>	<b>4,300</b>	<b>4,300</b>	<b>-135</b>	<b>135</b>	<b>269</b>	<b>0</b>	<b>0.00%</b>
Building and Maintenance							
750.240.152 General Mtce and Supplies	1,322	1,322	0	5	222	0	0.00%
750.240.161 Repairs - vandalism	20,000	20,000	17,460	29,889	20,076	0	0.00%
750.240.162 Facility Repairs	265,000	258,608	314,064	292,664	303,369	6,392	2.47%
750.240.177 Identifiable Repairs	0	0	5	59,323	29,677	0	0.00%
<b>Total Building and Maintenance</b>	<b>286,322</b>	<b>279,930</b>	<b>331,529</b>	<b>381,881</b>	<b>353,344</b>	<b>6,392</b>	<b>2.28%</b>
Contracts							
750.240.200 Contracts-various	28,000	28,000	13,608	40,687	28,614	0	0.00%
750.240.201 Contract-Beach Cleaning	5,000	5,000	0	4,203	15,116	0	0.00%
<b>Total Contracts</b>	<b>33,000</b>	<b>33,000</b>	<b>13,608</b>	<b>44,890</b>	<b>43,730</b>	<b>0</b>	<b>0.00%</b>
Office and Related Expenses							
750.240.306 Phone Lines-Realty Park	500	500	402	531	491	0	0.00%
<b>Total Office and Related Expenses</b>	<b>500</b>	<b>500</b>	<b>402</b>	<b>531</b>	<b>491</b>	<b>0</b>	<b>0.00%</b>
Properties							
750.240.354 Other Equipment	0	0	1,335	0	0	0	0.00%
<b>Total Properties</b>	<b>0</b>	<b>0</b>	<b>1,335</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
Other Service Charges							
750.240.417 Study/Consulting Fees	0	0	50,000	-3,537	30,000	0	0.00%
<b>Total Other Service Charges</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>-3,537</b>	<b>30,000</b>	<b>0</b>	<b>0.00%</b>
<b>Total Expenditures</b>	<b>324,122</b>	<b>317,730</b>	<b>396,739</b>	<b>423,900</b>	<b>427,834</b>	<b>6,392</b>	<b>2.01%</b>
Revenue							
750.240.834 Recoverables-chargebacks	0	0	-911	-276	-1,495	0	0.00%
750.240.965 Transfer frm Deferred Rev	0	0	-1,335	0	0	0	0.00%
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>-2,246</b>	<b>-276</b>	<b>-1,495</b>	<b>0</b>	<b>0.00%</b>
Transfer from Reserve							
750.240.900 Transfer from Reserve	0	0	0	-40,000	-4,946	0	0.00%
<b>Total Transfer from Reserve</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-40,000</b>	<b>-4,946</b>	<b>0</b>	<b>0.00%</b>

**City of St Catharines**

**Parks Maintenance**

**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Total Revenue	0	0	-2,246	-40,276	-6,441	0	0.00%
Total Net Expenditures	324,122	317,730	394,493	383,624	421,393	6,392	2.01%

**City of St Catharines**  
**Happy Rolph's Bird Sanctuary**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
750.245.001 Salaries/Wages-Regular	52,633	51,641	37,435	27,413	1,091	992	1.92%
750.245.002 Salaries/Wages-Overtime	1,004	1,004	5,967	4,750	19	0	0.00%
750.245.003 Salaries/Wages-Ext Svce	70,232	68,832	87,082	80,023	97,018	1,400	2.03%
750.245.006 Sick Pay	0	0	220	0	0	0	0.00%
750.245.007 Holiday and Vacation Pay	9,393	9,348	9,804	7,729	6,385	45	0.48%
<b>Total Salaries and Wages</b>	<b>133,262</b>	<b>130,825</b>	<b>140,508</b>	<b>119,915</b>	<b>104,513</b>	<b>2,437</b>	<b>1.86%</b>
<b>Benefits</b>							
750.245.030 Pensions	12,668	12,264	12,812	10,392	7,326	404	3.29%
750.245.031 Other Benefits	11,900	11,897	11,038	8,467	3,462	3	0.03%
750.245.032 Workers Compensation	4,814	4,277	4,405	3,916	2,837	537	12.56%
750.245.033 Employment Insurance	2,944	2,694	3,007	2,733	1,915	250	9.28%
750.245.040 Meal Allowance	0	0	30	0	0	0	0.00%
750.245.041 Safety Shoes	200	0	0	0	0	200	0.00%
<b>Total Benefits</b>	<b>32,526</b>	<b>31,132</b>	<b>31,292</b>	<b>25,508</b>	<b>15,540</b>	<b>1,394</b>	<b>4.48%</b>
<b>Equipment Operations</b>							
750.245.050 Rentals	12,000	12,000	17,244	10,996	9,790	0	0.00%
750.245.053 Service Contracts	800	800	781	800	454	0	0.00%
<b>Total Equipment Operations</b>	<b>12,800</b>	<b>12,800</b>	<b>18,025</b>	<b>11,796</b>	<b>10,244</b>	<b>0</b>	<b>0.00%</b>
<b>Materials</b>							
750.245.102 Small Tools/Equipment	3,000	3,000	2,861	2,681	3,034	0	0.00%
750.245.104 General Supplies	6,500	6,615	8,587	7,336	6,440	-115	-1.74%
750.245.116 Animals	16,000	16,000	12,666	11,520	11,011	0	0.00%
<b>Total Materials</b>	<b>25,500</b>	<b>25,615</b>	<b>24,114</b>	<b>21,537</b>	<b>20,485</b>	<b>-115</b>	<b>-0.45%</b>
<b>Building and Maintenance</b>							
750.245.150 Custodial Duties	1,150	1,150	48	1,315	1,104	0	0.00%
750.245.162 Repairs	12,000	10,720	31,960	14,667	15,284	1,280	11.94%
750.245.163 Heat,Light,Power,Water	9,850	9,653	7,858	8,335	8,938	197	2.04%
750.245.164 Signage-Memorial walk	200	200	183	92	183	0	0.00%
750.245.173 Insurance-Bldg/Contents	918	562	529	491	432	356	63.35%
750.245.180 Improvements-Non TCA	0	10,000	0	0	0	-10,000	-100.00%
<b>Total Building and Maintenance</b>	<b>24,118</b>	<b>32,285</b>	<b>40,578</b>	<b>24,900</b>	<b>25,941</b>	<b>-8,167</b>	<b>-25.30%</b>
<b>Contracts</b>							
750.245.200 Contracts-general	2,000	2,000	1,554	1,781	1,679	0	0.00%
750.245.205 Contract-security	25,000	25,000	33,097	28,440	24,387	0	0.00%
750.245.235 Contract - Pest Control	500	2,160	0	0	0	-1,660	-76.85%
<b>Total Contracts</b>	<b>27,500</b>	<b>29,160</b>	<b>34,651</b>	<b>30,221</b>	<b>26,066</b>	<b>-1,660</b>	<b>-5.69%</b>

**City of St Catharines**  
**Happy Rolph's Bird Sanctuary**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Office and Related Expenses							
750.245.306 Cell Phones	240	240	853	414	86	0	0.00%
<b>Total Office and Related Expenses</b>	<b>240</b>	<b>240</b>	<b>853</b>	<b>414</b>	<b>86</b>	<b>0</b>	<b>0.00%</b>
Properties							
750.245.356 Bldg & Improvements	0	0	842	971	0	0	0.00%
<b>Total Properties</b>	<b>0</b>	<b>0</b>	<b>842</b>	<b>971</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
Other Service Charges							
750.245.417 Study/Consulting Fees	0	10,000	0	0	0	-10,000	-100.00%
<b>Total Other Service Charges</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-10,000</b>	<b>-100.00%</b>
<b>Total Expenditures</b>	<b>255,946</b>	<b>272,057</b>	<b>290,863</b>	<b>235,262</b>	<b>202,875</b>	<b>-16,111</b>	<b>-5.92%</b>
Revenue							
750.245.868 Animal Feed Dispenser	-3,000	-3,000	-5,309	-1,430	-1,401	0	0.00%
<b>Total Revenue</b>	<b>-3,000</b>	<b>-3,000</b>	<b>-5,309</b>	<b>-1,430</b>	<b>-1,401</b>	<b>0</b>	<b>0.00%</b>
Transfer from Reserve							
750.245.900 Transfer from Reserve	0	0	0	-971	0	0	0.00%
<b>Total Transfer from Reserve</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-971</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Revenue</b>	<b>-3,000</b>	<b>-3,000</b>	<b>-5,309</b>	<b>-2,401</b>	<b>-1,401</b>	<b>0</b>	<b>0.00%</b>
<b>Total Net Expenditures</b>	<b>252,946</b>	<b>269,057</b>	<b>285,554</b>	<b>232,861</b>	<b>201,474</b>	<b>-16,111</b>	<b>-5.99%</b>

**City of St Catharines**  
**Equipment Acquisitions**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Equipment Operations							
750.405.064 Insurance-Motor Vehicles	17,237	0	14,983	16,555	16,067	17,237	0.00%
750.405.069 Equipm't Reserve Prov'n	300,000	250,000	450,000	207,000	232,000	50,000	20.00%
<b>Total Equipment Operations</b>	<b>317,237</b>	<b>250,000</b>	<b>464,983</b>	<b>223,555</b>	<b>248,067</b>	<b>67,237</b>	<b>26.89%</b>
Office and Related Expenses							
750.405.330 Furniture/Equipment NTCA	0	0	18,885	0	0	0	0.00%
<b>Total Office and Related Expenses</b>	<b>0</b>	<b>0</b>	<b>18,885</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
Properties							
750.405.353 Motor Vehicles	0	0	54,265	379,814	309,934	0	0.00%
750.405.354 Other Equipment	0	0	231,325	0	0	0	0.00%
<b>Total Properties</b>	<b>0</b>	<b>0</b>	<b>285,590</b>	<b>379,814</b>	<b>309,934</b>	<b>0</b>	<b>0.00%</b>
Other Service Charges							
750.405.448 Eq't Reserve Allocation	0	0	6,015	58,498	204,875	0	0.00%
750.405.450 Miscellaneous Expense	0	0	497	4,332	0	0	0.00%
<b>Total Other Service Charges</b>	<b>0</b>	<b>0</b>	<b>6,512</b>	<b>62,830</b>	<b>204,875</b>	<b>0</b>	<b>0.00%</b>
<b>Total Expenditures</b>	<b>317,237</b>	<b>250,000</b>	<b>775,970</b>	<b>666,199</b>	<b>762,876</b>	<b>67,237</b>	<b>26.89%</b>
Revenue							
750.405.835 Obsolete Vehicle Sales	0	0	-6,512	-56,724	-24,875	0	0.00%
750.405.888 Equipm't Operat'n Surplus	0	0	0	0	-476,214	0	0.00%
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>-6,512</b>	<b>-56,724</b>	<b>-501,089</b>	<b>0</b>	<b>0.00%</b>
Transfer from Reserve							
750.405.900 Transfer from Reserve	0	0	-517,475	-385,919	-309,934	0	0.00%
<b>Total Transfer from Reserve</b>	<b>0</b>	<b>0</b>	<b>-517,475</b>	<b>-385,919</b>	<b>-309,934</b>	<b>0</b>	<b>0.00%</b>
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>-523,987</b>	<b>-442,643</b>	<b>-811,023</b>	<b>0</b>	<b>0.00%</b>
<b>Total Net Expenditures</b>	<b>317,237</b>	<b>250,000</b>	<b>251,983</b>	<b>223,556</b>	<b>-48,147</b>	<b>67,237</b>	<b>26.89%</b>

**City of St Catharines**  
**Equipment Maintenance**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Equipment Operations							
750.410.050 Rentals	14,000	14,000	12,125	12,834	13,919	0	0.00%
<b>Total Equipment Operations</b>	<b>14,000</b>	<b>14,000</b>	<b>12,125</b>	<b>12,834</b>	<b>13,919</b>	<b>0</b>	<b>0.00%</b>
Total Expenditures	14,000	14,000	12,125	12,834	13,919	0	0.00%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	14,000	14,000	12,125	12,834	13,919	0	0.00%



City of St Catharines  
Equipment Operation Surplus  
2021 Operating Budget - Expenditures by Object

		2021	2020	2019	2018	2017	\$ Change	% Change
		Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
Object of Expenditure								
Properties								
750.415.000	Equipment-Oper'ns Surplus	-420,000	-462,000	-418,970	-358,255	0	42,000	-9.09%
<b>Total Properties</b>		-420,000	-462,000	-418,970	-358,255	0	42,000	-9.09%
Total Expenditures		-420,000	-462,000	-418,970	-358,255	0	42,000	-9.09%
Total Revenue		0	0	0	0	0	0	0.00%
Total Net Expenditures		-420,000	-462,000	-418,970	-358,255	0	42,000	-9.09%

**City of St Catharines**  
**Municipal Golf Course**  
**2021 Operating Budget - Expenditures by Object**

	2021	2020	2019	2018	2017	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
750.700.001 Salaries/Wages-Regular	52,318	51,352	76,884	40,810	51,637	966	1.88%
750.700.002 Salaries/Wages-Overtime	5,002	5,002	4,700	4,468	2,893	0	0.00%
750.700.003 Salaries/Wages-extra	241,961	231,896	155,703	191,312	169,486	10,065	4.34%
750.700.006 Sick Pay	0	0	670	633	659	0	0.00%
750.700.007 Holiday/Vacation Pay	15,055	14,628	11,771	26,707	17,830	427	2.92%
750.700.009 Doctor's Appointments	0	50	0	0	78	-50	-100.00%
<b>Total Salaries and Wages</b>	<b>314,336</b>	<b>302,928</b>	<b>249,728</b>	<b>263,930</b>	<b>242,583</b>	<b>11,408</b>	<b>3.77%</b>
<b>Benefits</b>							
750.700.030 Pensions	24,250	22,055	18,111	16,677	17,739	2,195	9.95%
750.700.031 Other Benefits	22,412	22,142	16,553	20,968	11,691	270	1.22%
750.700.032 Workers Compensation	10,903	9,485	7,941	8,485	5,906	1,418	14.95%
750.700.033 Employment Insurance	6,827	6,124	5,457	5,884	4,093	703	11.48%
750.700.040 Meal Allowance	51	51	0	0	0	0	0.00%
750.700.041 Safety Shoes	800	800	425	350	175	0	0.00%
<b>Total Benefits</b>	<b>65,243</b>	<b>60,657</b>	<b>48,487</b>	<b>52,364</b>	<b>39,604</b>	<b>4,586</b>	<b>7.56%</b>
<b>Equipment Operations</b>							
750.700.050 Rentals	50,000	50,000	51,939	52,892	49,608	0	0.00%
750.700.053 Service Contracts	4,000	4,500	3,687	4,400	3,433	-500	-11.11%
750.700.054 Repairs-equipment	500	1,115	0	145	464	-615	-55.16%
750.700.066 Fuel-Gasoline, Diesel	10,000	10,000	10,234	10,809	8,109	0	0.00%
750.700.068 Equipm't Operat'n Surplus	-12,000	-12,000	-10,039	-6,893	-21,161	0	0.00%
750.700.071 Irrigation Repairs	6,000	6,000	9,039	7,929	3,643	0	0.00%
<b>Total Equipment Operations</b>	<b>58,500</b>	<b>59,615</b>	<b>64,860</b>	<b>69,282</b>	<b>44,096</b>	<b>-1,115</b>	<b>-1.87%</b>
<b>Materials</b>							
750.700.101 Construction General	5,500	5,500	259	4,656	5,510	0	0.00%
750.700.102 Small Tools/Equipment	1,200	1,203	1,090	2,069	1,575	-3	-0.25%
750.700.104 General Supplies	25,000	25,000	34,410	23,614	25,119	0	0.00%
750.700.109 Safety/Protective Equip't	400	300	662	134	576	100	33.33%
750.700.110 Uniform Clothing	900	1,000	647	1,083	819	-100	-10.00%
750.700.112 Resale Items	1,500	1,500	1,843	772	738	0	0.00%
750.700.127 Concession Purchases	10,000	10,000	6,981	6,887	7,874	0	0.00%
750.700.139 Concession purch- liquor	19,000	19,000	14,529	16,117	18,453	0	0.00%
750.700.140 Concession supplies	100	100	0	0	0	0	0.00%
<b>Total Materials</b>	<b>63,600</b>	<b>63,603</b>	<b>60,421</b>	<b>55,332</b>	<b>60,664</b>	<b>-3</b>	<b>0.00%</b>
<b>Building and Maintenance</b>							
750.700.152 Gen Bldg Mtnce Supplies	500	500	25	20	1,111	0	0.00%
750.700.159 CNR Leases	100	100	0	0	0	0	0.00%
750.700.162 Repairs	12,000	10,272	6,138	8,440	19,832	1,728	16.82%

**City of St Catharines**  
**Municipal Golf Course**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
750.700.163 Heat,Light,Power,Water	106,100	105,082	44,995	68,117	69,141	1,018	0.97%
750.700.173 Insurance-Bldg/Contents	1,496	882	847	862	858	614	69.61%
<b>Total Building and Maintenance</b>	<b>120,196</b>	<b>116,836</b>	<b>52,005</b>	<b>77,439</b>	<b>90,942</b>	<b>3,360</b>	<b>2.88%</b>
<b>Contracts</b>							
750.700.200 Contracts-golf carts	21,500	21,500	23,393	20,716	21,993	0	0.00%
750.700.206 Contract-Garbage Coll'n	720	720	672	712	695	0	0.00%
750.700.235 Contract - Pest Control	300	300	265	0	0	0	0.00%
<b>Total Contracts</b>	<b>22,520</b>	<b>22,520</b>	<b>24,330</b>	<b>21,428</b>	<b>22,688</b>	<b>0</b>	<b>0.00%</b>
<b>Office and Related Expenses</b>							
750.700.302 Insurance-Liability	5,702	4,754	4,821	4,782	4,934	948	19.94%
750.700.305 Telephone	1,800	1,800	1,528	2,051	1,769	0	0.00%
750.700.306 Cellular Phones	1,920	1,920	1,389	1,102	858	0	0.00%
750.700.307 Printing	350	350	585	650	981	0	0.00%
750.700.309 Advertising	10,000	11,000	8,828	5,266	11,000	-1,000	-9.09%
750.700.310 Office Supplies	250	100	425	0	0	150	150.00%
750.700.318 Cash Processing fees	3,900	2,900	3,164	2,862	2,910	1,000	34.48%
<b>Total Office and Related Expenses</b>	<b>23,922</b>	<b>22,824</b>	<b>20,740</b>	<b>16,713</b>	<b>22,452</b>	<b>1,098</b>	<b>4.81%</b>
<b>Properties</b>							
750.700.354 Other Equipment	0	0	83,901	1,875	0	0	0.00%
<b>Total Properties</b>	<b>0</b>	<b>0</b>	<b>83,901</b>	<b>1,875</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Other Service Charges</b>							
750.700.401 Conferences/Conventions	0	0	80	0	0	0	0.00%
750.700.402 Training	500	500	239	465	380	0	0.00%
750.700.405 Subscriptions/Memb'ships	850	850	800	800	800	0	0.00%
750.700.417 Study/Consulting Fees	0	0	1,307	1,313	1,219	0	0.00%
750.700.443 Discounts	-700	-700	54	62	457	0	0.00%
750.700.445 Gift Certificates	-1,200	-1,200	-405	-188	-171	0	0.00%
750.700.446 Rainchecks	0	0	-1,076	-1,441	-1,714	0	0.00%
750.700.448 Transfer to Reserve	0	0	596	0	0	0	0.00%
750.700.450 Miscellaneous	0	0	49	0	89	0	0.00%
<b>Total Other Service Charges</b>	<b>-550</b>	<b>-550</b>	<b>1,644</b>	<b>1,011</b>	<b>1,060</b>	<b>0</b>	<b>0.00%</b>
<b>Total Expenditures</b>	<b>667,767</b>	<b>648,433</b>	<b>606,116</b>	<b>559,374</b>	<b>524,089</b>	<b>19,334</b>	<b>2.98%</b>
<b>Revenue</b>							
750.700.800 Misc Revenue	0	0	-78	-154	-250	0	0.00%
750.700.814 Pro Shop Rentals	-60,000	-62,000	-52,781	-55,738	-58,498	2,000	-3.23%
750.700.830 Memberships	-12,000	-12,500	-10,127	-9,304	-12,390	500	-4.00%

**City of St Catharines**  
**Municipal Golf Course**  
**2021 Operating Budget - Expenditures by Object**

	2021	2020	2019	2018	2017	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
750.700.834 Special Recoverables	0	0	-65	0	0	0	0.00%
750.700.836 Sale of Equip/Vehicle	0	0	-645	0	0	0	0.00%
750.700.856 Green Fees	-135,000	-160,000	-131,523	-124,714	-142,944	25,000	-15.63%
750.700.857 Concession Sales	-10,000	-15,000	-8,258	-8,422	-9,791	5,000	-33.33%
750.700.860 Vending Machines	-8,200	-8,200	-8,711	-8,751	-8,128	0	0.00%
750.700.861 Liquor Sales	-30,000	-45,000	-29,748	-28,682	-33,727	15,000	-33.33%
750.700.928 Activity Pack Fees	-27,500	-35,000	-21,574	-26,208	-23,117	7,500	-21.43%
750.700.940 Pro Shop Sales	-3,000	-3,500	-2,201	-2,360	-2,357	500	-14.29%
<b>Total Revenue</b>	<b>-285,700</b>	<b>-341,200</b>	<b>-265,711</b>	<b>-264,333</b>	<b>-291,202</b>	<b>55,500</b>	<b>-16.27%</b>
Transfer from Reserve							
750.700.900 Transfer from Reserve	0	0	-83,901	0	-12,699	0	0.00%
<b>Total Transfer from Reserve</b>	<b>0</b>	<b>0</b>	<b>-83,901</b>	<b>0</b>	<b>-12,699</b>	<b>0</b>	<b>0.00%</b>
Total Revenue	-285,700	-341,200	-349,612	-264,333	-303,901	55,500	-16.27%
Total Net Expenditures	382,067	307,233	256,504	295,041	220,188	74,834	24.36%

**City of St Catharines**  
**Greening/Naturalization program**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Building and Maintenance							
750.807.000 Green'g/Naturaliz'n Prgm	38,000	38,000	21,288	38,073	38,000	0	0.00%
<b>Total Building and Maintenance</b>	<b>38,000</b>	<b>38,000</b>	<b>21,288</b>	<b>38,073</b>	<b>38,000</b>	<b>0</b>	<b>0.00%</b>
Total Expenditures	38,000	38,000	21,288	38,073	38,000	0	0.00%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	38,000	38,000	21,288	38,073	38,000	0	0.00%

## City of St Catharines

## Holiday Lighting

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Other Service Charges							
783.135.000 Holiday Lighting	24,000	24,000	35,551	25,920	27,883	0	0.00%
<b>Total Other Service Charges</b>	<b>24,000</b>	<b>24,000</b>	<b>35,551</b>	<b>25,920</b>	<b>27,883</b>	<b>0</b>	<b>0.00%</b>
Total Expenditures	24,000	24,000	35,551	25,920	27,883	0	0.00%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	24,000	24,000	35,551	25,920	27,883	0	0.00%

## City of St Catharines

## 2021 Operating Budget - Expenditures Reconciliations

	2021	2020	2019	2018	2017	% Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Actuals
<b>MW/SEWER Overhead Allocated</b>							
Sanitary Sewers Overhead	943,700	764,414	621,129	635,658	810,478	179,286	23.45%
Pollution Control Overhead	265,843	251,029	208,973	327,035	318,446	14,814	5.90%
Sidewalk Overhead	184,195	181,280	143,457	165,111	150,372	2,915	1.61%
Roads Overhead	2,454,677	2,339,615	1,877,216	1,886,739	1,882,292	115,062	4.92%
Winter Control Overhead	469,840	417,944	345,371	503,538	506,107	51,896	12.42%
Street Cleaning Overhead	125,664	111,152	91,791	105,679	129,840	14,512	13.06%
Drainage Overhead	424,905	470,068	406,270	291,413	404,331	(45,163)	(9.61%)
Other Public Work Overhead	214,687	185,094	152,940	184,985	269,025	29,593	15.99%
<b>Total MW/SEWER Overhead Allocated</b>	<b>5,083,511</b>	<b>4,720,596</b>	<b>3,847,147</b>	<b>4,100,158</b>	<b>4,470,891</b>	<b>362,915</b>	<b>7.69%</b>
<b>MW/EFES Overhead</b>							
Operations (p. 182)	2,214,698	2,100,755	1,877,093	2,100,079	2,516,336	113,943	5.42%
Municipal Surveys (p. 184)	888,144	910,472	726,315	625,460	655,281	(22,328)	(2.45%)
Engineering (p. 186)	711,230	546,111	392,797	517,504	646,902	165,119	30.24%
Construction Inspection (p. 188)	167,845	209,516	180,256	144,873	95,701	(41,671)	(19.89%)
Development Coordination (p. 190)	413,969	403,621	297,022	347,245	338,716	10,348	2.56%
Works, Building and Yard (p. 192)	394,198	350,865	435,504	370,951	346,379	43,333	12.35%
Tools (p. 193)	18,938	23,292	12,737	17,388	17,999	(4,354)	(18.69%)
New Equipment (p. 194)	550,000	550,000	550,000	248,000	0	0	0.00%
Equipment Servicing (p. 195)	187,137	190,964	183,098	156,101	120,825	(3,827)	(2.00%)
Operating Surplus Equipment (p. 196)	(462,648)	(565,000)	(807,667)	(427,446)	(267,243)	102,352	(18.12%)
<b>Total MW/EFES Overhead</b>	<b>5,083,511</b>	<b>4,720,596</b>	<b>3,847,155</b>	<b>4,100,155</b>	<b>4,470,896</b>	<b>362,915</b>	<b>7.69%</b>

ESTIMATE 2021

OVERHEAD

		2021 BUDGET
310.113	<b><u>MW/EFES OVERHEAD EQUIPMENT RESERVE:</u></b> <b>(Previously TES Equipment Reserve)</b>	
	RESERVE BALANCE	1,044,782
	ANNUAL RESERVE PROVISION (715.200.000)	550,000
	EXPENDITURES (2020)	(355,000)
	EXPENDITURES (PRIOR YEAR COMMITMENTS)	(406,000)
	CLOSING BALANCE	<u>833,782</u>
	<b>EXPENDITURE DETAILS:</b>	
	ONE (1) HYBRID CAR - REPLACE UNIT #7	55,000
	ONE (1) SPORT UTILITY VEHICLE - REPLACE UNIT #314	40,000
	ONE (1) SPORT UTILITY VEHICLE - REPLACE UNIT #315	40,000
	ONE (1) ICE RESURFACER - REPLACE UNIT #591	110,000
	ONE (1) ICE RESURFACER - REPLACE UNIT #593	110,000
		<u>355,000</u>
	<b>PRIOR YEAR COMMITMENTS:</b>	
	ONE (1) QUAD CAB PICK-UP TRUCK (REPLACE UNIT #26)	40,000
	ONE (1) SUPER DUTY CREW CAB PICK-UP TRUCK (REPLACE UNIT #67)	50,000
	ONE (1) 3/4 TON PICK-UP TRUCK (REPLACE UNIT #76)	40,000
	ONE (1) UTILITY/SERVICE TRUCK (REPLACE UNIT #618)	75,000
	ONE (1) HYBRID SPORT UTILITY VEHICLE (REPLACE UNIT #51)	58,000
	ONE (1) HYBRID SPORT UTILITY VEHICLE (REPLACE UNIT #78)	58,000
	ONE (1) SIDEWALK PLOW (REPLACE UNIT #92)	85,000
		<u>406,000</u>



## City of St Catharines

## Operations

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
715.105.001 Salaries/Wages-Regular	1,113,027	1,030,338	724,124	761,409	815,733	82,689	8.03%
715.105.002 Salaries/Wages-Overtime	26,000	26,000	36,757	38,372	9,436	0	0.00%
715.105.003 Salaries/Wages-Ext Svce	26,696	3,437	1,096	8,010	477	23,259	676.72%
715.105.006 Sick Pay	275,000	275,000	264,583	340,852	256,321	0	0.00%
715.105.007 Holiday/Vacation Pay	600,304	571,736	797,557	784,994	621,052	28,568	5.00%
715.105.009 Doctor's Appointments	10,000	10,000	13,372	11,764	11,029	0	0.00%
<b>Total Salaries and Wages</b>	<b>2,051,027</b>	<b>1,916,511</b>	<b>1,837,489</b>	<b>1,945,401</b>	<b>1,714,048</b>	<b>134,516</b>	<b>7.02%</b>
<b>Benefits</b>							
715.105.030 Pensions	435,950	420,940	307,389	300,169	786,574	15,010	3.57%
715.105.031 Other Benefits	557,500	461,461	403,426	336,781	844,807	96,039	20.81%
715.105.032 Workers Compensation	114,757	96,510	72,542	74,934	287,933	18,247	18.91%
715.105.033 Employment Insurance	63,296	52,794	36,395	36,768	108,398	10,502	19.89%
715.105.040 Meal Allowance	5,000	5,000	6,873	4,440	4,431	0	0.00%
715.105.041 Safety Shoes	20,200	20,200	24,600	18,025	17,133	0	0.00%
<b>Total Benefits</b>	<b>1,196,703</b>	<b>1,056,905</b>	<b>851,225</b>	<b>771,117</b>	<b>2,049,276</b>	<b>139,798</b>	<b>13.23%</b>
<b>Equipment Operations</b>							
715.105.050 Rentals	6,000	6,000	2,710	2,489	6,290	0	0.00%
715.105.053 Service Contracts	124,500	89,500	89,245	80,960	77,398	35,000	39.11%
715.105.067 Car Allowance/Mileage	0	0	170	419	132	0	0.00%
<b>Total Equipment Operations</b>	<b>130,500</b>	<b>95,500</b>	<b>92,125</b>	<b>83,868</b>	<b>83,820</b>	<b>35,000</b>	<b>36.65%</b>
<b>Materials</b>							
715.105.110 Uniform Clothing	55,000	55,000	57,922	49,241	49,526	0	0.00%
<b>Total Materials</b>	<b>55,000</b>	<b>55,000</b>	<b>57,922</b>	<b>49,241</b>	<b>49,526</b>	<b>0</b>	<b>0.00%</b>
<b>Building and Maintenance</b>							
715.105.054 Repairs - equipment	1,000	1,200	0	1,231	0	-200	-16.67%
715.105.164 Signage	7,500	7,500	3,829	6,807	2,164	0	0.00%
<b>Total Building and Maintenance</b>	<b>8,500</b>	<b>8,700</b>	<b>3,829</b>	<b>8,038</b>	<b>2,164</b>	<b>-200</b>	<b>-2.30%</b>
<b>Office and Related Expenses</b>							
715.105.306 Telephone	13,000	13,000	15,212	11,562	14,307	0	0.00%
715.105.307 Printing	5,000	5,000	5,818	3,165	2,759	0	0.00%
715.105.310 Office Supplies	3,500	3,500	3,354	3,698	2,942	0	0.00%
715.105.312 Books and Publications	500	500	0	0	0	0	0.00%
715.105.314 Software/Licenses	1,000	1,000	0	0	0	0	0.00%
715.105.330 Equipment/Furniture NTCA	2,000	2,000	716	102	0	0	0.00%
<b>Total Office and Related Expenses</b>	<b>25,000</b>	<b>25,000</b>	<b>25,100</b>	<b>18,527</b>	<b>20,008</b>	<b>0</b>	<b>0.00%</b>
<b>Properties</b>							

## City of St Catharines

## Operations

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Properties							
715.105.350 Office Equip't/Furniture	2,000	2,000	1,580	0	0	0	0.00%
<b>Total Properties</b>	2,000	2,000	1,580	0	0	0	0.00%
Other Service Charges							
715.105.401 Conferences/Conventions	9,800	9,800	9,594	9,102	5,657	0	0.00%
715.105.402 Training	2,000	2,000	87	0	71	0	0.00%
715.105.405 Subscriptions/Memb'ships	3,685	3,685	1,354	2,097	2,907	0	0.00%
715.105.435 Staff Appr'n BBQ	1,000	1,000	1,000	0	0	0	0.00%
715.105.450 Miscellaneous	250	250	140	86	949	0	0.00%
<b>Total Other Service Charges</b>	16,735	16,735	12,175	11,285	9,584	0	0.00%
Total Expenditures	3,485,465	3,176,351	2,881,445	2,887,477	3,928,426	309,114	9.73%
Revenue							
715.105.923 OH Chgs-Subdividers	0	0	0	0	-6,235	0	0.00%
715.105.924 Overhead Chgs-Other Muni	-25,000	-25,000	-41,135	-37,736	-36,935	0	0.00%
715.105.950 Alloc-Water Operations	-1,245,767	-1,050,596	-963,217	-749,662	-1,368,920	-195,171	18.58%
<b>Total Revenue</b>	-1,270,767	-1,075,596	-1,004,352	-787,398	-1,412,090	-195,171	18.15%
Total Revenue	-1,270,767	-1,075,596	-1,004,352	-787,398	-1,412,090	-195,171	18.15%
Total Net Expenditures	2,214,698	2,100,755	1,877,093	2,100,079	2,516,336	113,943	5.42%

**City of St Catharines**  
**Municipal Surveys**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
715.110.001 Salaries/Wages-Regular	727,247	716,693	469,165	462,724	550,712	10,554	1.47%
715.110.002 Salaries/Wages-Overtime	0	0	1,912	1,519	306	0	0.00%
715.110.003 Salaries/Wages-Extra Svce	0	0	82,020	4,514	19,451	0	0.00%
715.110.006 Sick Pay	0	0	5,476	17,154	0	0	0.00%
715.110.007 Holiday/Vacation Pay	0	0	77,356	73,218	4,481	0	0.00%
715.110.009 Doctor's Appointments	0	0	408	229	0	0	0.00%
<b>Total Salaries and Wages</b>	<b>727,247</b>	<b>716,693</b>	<b>636,337</b>	<b>559,358</b>	<b>574,950</b>	<b>10,554</b>	<b>1.47%</b>
<b>Benefits</b>							
715.110.030 Pensions	105,650	102,530	78,831	75,875	79,326	3,120	3.04%
715.110.031 Other Benefits	85,494	81,423	66,950	57,890	68,563	4,071	5.00%
715.110.032 Workers Compensation	28,216	23,737	19,397	17,171	17,495	4,479	18.87%
715.110.033 Employment Insurance	14,073	12,006	9,905	8,834	9,399	2,067	17.22%
715.110.041 Safety Shoes	1,000	1,000	925	875	700	0	0.00%
<b>Total Benefits</b>	<b>234,433</b>	<b>220,696</b>	<b>176,008</b>	<b>160,645</b>	<b>175,483</b>	<b>13,737</b>	<b>6.22%</b>
<b>Equipment Operations</b>							
715.110.050 Equipment Rentals	26,488	26,488	26,390	16,252	18,433	0	0.00%
715.110.054 Repairs-equipment	3,000	3,000	162	814	371	0	0.00%
<b>Total Equipment Operations</b>	<b>29,488</b>	<b>29,488</b>	<b>26,552</b>	<b>17,066</b>	<b>18,804</b>	<b>0</b>	<b>0.00%</b>
<b>Materials</b>							
715.110.100 Other	2,250	2,250	0	1,780	0	0	0.00%
715.110.104 General Supplies	4,000	4,000	1,859	892	996	0	0.00%
<b>Total Materials</b>	<b>6,250</b>	<b>6,250</b>	<b>1,859</b>	<b>2,672</b>	<b>996</b>	<b>0</b>	<b>0.00%</b>
<b>Contracts</b>							
715.110.211 Contract-Surveys	4,000	4,000	0	8,395	0	0	0.00%
715.110.216 Aerial Mapping & Photog	3,000	3,000	0	7,500	0	0	0.00%
<b>Total Contracts</b>	<b>7,000</b>	<b>7,000</b>	<b>0</b>	<b>15,895</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Office and Related Expenses</b>							
715.110.306 Cell Phones	1,320	1,320	1,283	901	1,098	0	0.00%
715.110.308 Copying and Prints	200	500	338	0	3	-300	-60.00%
715.110.312 Books and Publications	250	250	0	0	0	0	0.00%
715.110.314 Software Support	23,500	23,100	16,048	463	26,356	400	1.73%
715.110.323 Internet Charges	720	720	263	0	0	0	0.00%
715.110.330 Equipment/Furniture NTCA	0	0	205	611	0	0	0.00%
<b>Total Office and Related Expenses</b>	<b>25,990</b>	<b>25,890</b>	<b>18,137</b>	<b>1,975</b>	<b>27,457</b>	<b>100</b>	<b>0.39%</b>
<b>Properties</b>							
715.110.350 Office Equip/Furniture	0	0	-3,451	0	0	0	0.00%

**City of St Catharines**  
**Municipal Surveys**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
715.110.354 Other Equipment	0	0	0	0	13,850	0	0.00%
<b>Total Properties</b>	0	0	-3,451	0	13,850	0	0.00%
Other Service Charges							
715.110.401 Conferences/Conventions	1,500	1,500	1,051	801	458	0	0.00%
715.110.402 Training	4,000	4,000	1,862	0	734	0	0.00%
715.110.405 Subscriptions/Memb'ships	4,086	4,084	2,860	2,750	2,673	2	0.05%
715.110.420 Legal and Court Costs	4,000	4,000	502	975	836	0	0.00%
<b>Total Other Service Charges</b>	13,586	13,584	6,275	4,526	4,701	2	0.01%
<b>Total Expenditures</b>	1,043,994	1,019,601	861,717	762,137	816,241	24,393	2.39%
Revenue							
715.110.835 Sale of Maps/Prints	-250	-250	-86	-125	-418	0	0.00%
715.110.950 Roads - Allocation	-6,000	0	-1,000	0	0	-6,000	0.00%
715.110.952 Sewer Allocation	-18,000	-5,566	-25,000	-27,000	-41,000	-12,434	223.39%
715.110.953 Waterworks Allocation	-130,000	-102,713	-109,000	-109,000	-119,000	-27,287	26.57%
715.110.954 Sidewalks Allocation	-1,000	0	0	0	0	-1,000	0.00%
715.110.970 Encroachment Agreements	-600	-600	-316	-552	-542	0	0.00%
<b>Total Revenue</b>	-155,850	-109,129	-135,402	-136,677	-160,960	-46,721	42.81%
<b>Total Revenue</b>	-155,850	-109,129	-135,402	-136,677	-160,960	-46,721	42.81%
<b>Total Net Expenditures</b>	888,144	910,472	726,315	625,460	655,281	-22,328	-2.45%

## City of St Catharines

## Engineering

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
715.115.001 Salaries/Wages-Regular	1,007,659	990,177	716,404	727,742	774,135	17,482	1.77%
715.115.002 Salaries/Wages-Overtime	6,001	6,001	4,228	5,863	3,882	0	0.00%
715.115.003 Salaries/Wages-Ext Svce	35,053	34,434	29,600	28,529	102,429	619	1.80%
715.115.006 Sick Pay	0	0	4,874	14,363	0	0	0.00%
715.115.007 Holiday/Vacation Pay	1,401	1,383	95,866	94,731	15,157	18	1.30%
715.115.009 Doctor's Appointments	0	0	2,611	2,082	0	0	0.00%
<b>Total Salaries and Wages</b>	<b>1,050,114</b>	<b>1,031,995</b>	<b>853,583</b>	<b>873,310</b>	<b>895,603</b>	<b>18,119</b>	<b>1.76%</b>
<b>Benefits</b>							
715.115.030 Pensions	164,500	152,121	117,143	120,760	114,862	12,379	8.14%
715.115.031 Other Benefits	101,525	96,283	70,021	73,492	83,623	5,242	5.44%
715.115.032 Workers Compensation	37,512	31,646	24,479	25,965	25,961	5,866	18.54%
715.115.033 Employment Insurance	15,784	12,891	10,719	10,538	11,500	2,893	22.44%
715.115.040 Meal Allowance	0	0	59	9	0	0	0.00%
715.115.041 Safety Shoes	1,925	1,925	2,350	1,575	1,575	0	0.00%
<b>Total Benefits</b>	<b>321,246</b>	<b>294,866</b>	<b>224,771</b>	<b>232,339</b>	<b>237,521</b>	<b>26,380</b>	<b>8.95%</b>
<b>Equipment Operations</b>							
715.115.067 Car Allowance/Mileage	6,500	6,500	4,779	5,756	3,651	0	0.00%
<b>Total Equipment Operations</b>	<b>6,500</b>	<b>6,500</b>	<b>4,779</b>	<b>5,756</b>	<b>3,651</b>	<b>0</b>	<b>0.00%</b>
<b>Materials</b>							
715.115.109 Safety/Protective Equip't	500	500	57	28	68	0	0.00%
715.115.110 Uniform Clothing	990	990	0	0	205	0	0.00%
<b>Total Materials</b>	<b>1,490</b>	<b>1,490</b>	<b>57</b>	<b>28</b>	<b>273</b>	<b>0</b>	<b>0.00%</b>
<b>Office and Related Expenses</b>							
715.115.306 Cell Phones	9,720	9,720	7,439	5,385	6,624	0	0.00%
715.115.310 Office Supplies	100	100	0	0	0	0	0.00%
715.115.312 Books and Publications	1,000	1,000	0	0	1,075	0	0.00%
715.115.314 Computer software	13,600	0	0	0	11,143	13,600	0.00%
715.115.330 Equipment/Furniture NTCA	750	750	427	615	266	0	0.00%
<b>Total Office and Related Expenses</b>	<b>25,170</b>	<b>11,570</b>	<b>7,866</b>	<b>6,000</b>	<b>19,108</b>	<b>13,600</b>	<b>117.55%</b>
<b>Properties</b>							
715.115.350 Office Equip't/Furniture	0	0	719	0	0	0	0.00%
715.115.351 Replacement-micros	0	0	1,815	0	0	0	0.00%
<b>Total Properties</b>	<b>0</b>	<b>0</b>	<b>2,534</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>

## City of St Catharines

## Engineering

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Other Service Charges							
715.115.401 Conferences/Conventions	6,800	6,800	5,919	2,972	4,516	0	0.00%
715.115.402 Training	14,900	14,900	11,459	-10,567	26,008	0	0.00%
715.115.405 Subscriptions/Memb'ships	7,380	7,360	3,977	4,393	3,645	20	0.27%
715.115.417 Study/Consulting Fees	75,000	15,000	15,000	9,933	9,931	60,000	400.00%
715.115.450 Miscellaneous	0	0	3	0	0	0	0.00%
<b>Total Other Service Charges</b>	<b>104,080</b>	<b>44,060</b>	<b>36,358</b>	<b>6,731</b>	<b>44,100</b>	<b>60,020</b>	<b>136.22%</b>
<b>Total Expenditures</b>	<b>1,508,600</b>	<b>1,390,481</b>	<b>1,129,948</b>	<b>1,124,164</b>	<b>1,200,256</b>	<b>118,119</b>	<b>8.49%</b>
Revenue							
715.115.819 Inspection	-2,370	-2,370	-9,152	-6,296	-14,354	0	0.00%
715.115.950 Charg'ble Water Oper'ns	-362,000	-395,000	-304,000	-236,682	-236,000	33,000	-8.35%
715.115.951 Recovery-Bridge Program	-7,000	-3,000	-3,000	-3,000	-3,000	-4,000	133.33%
715.115.952 Recovery-Roads Program	-56,000	-110,000	-110,000	-117,000	-59,000	54,000	-49.09%
715.115.953 Recov'y-Sanitary/Comb'd	-362,000	-327,000	-304,000	-236,682	-236,000	-35,000	10.70%
715.115.954 Recovery-Sidewalks	-8,000	-7,000	-7,000	-7,000	-5,000	-1,000	14.29%
<b>Total Revenue</b>	<b>-797,370</b>	<b>-844,370</b>	<b>-737,152</b>	<b>-606,660</b>	<b>-553,354</b>	<b>47,000</b>	<b>-5.57%</b>
<b>Total Revenue</b>	<b>-797,370</b>	<b>-844,370</b>	<b>-737,152</b>	<b>-606,660</b>	<b>-553,354</b>	<b>47,000</b>	<b>-5.57%</b>
<b>Total Net Expenditures</b>	<b>711,230</b>	<b>546,111</b>	<b>392,796</b>	<b>517,504</b>	<b>646,902</b>	<b>165,119</b>	<b>30.24%</b>

**City of St Catharines**  
**Construction Inspection**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
715.120.001 Salaries/Wages-Regular	331,670	326,117	246,143	252,909	302,118	5,553	1.70%
715.120.002 Salaries/Wages-Overtime	31,002	31,002	27,635	42,240	27,846	0	0.00%
715.120.003 Salaries/Wages-Ext Svce	12,614	11,921	9,456	8,397	9,856	693	5.81%
715.120.006 Sick Pay	0	0	26,220	8,345	0	0	0.00%
715.120.007 Holiday/Vacation Pay	502	479	40,013	45,410	4,776	23	4.80%
715.120.009 Doctor's Appointments	0	0	909	373	0	0	0.00%
<b>Total Salaries and Wages</b>	<b>375,788</b>	<b>369,519</b>	<b>350,376</b>	<b>357,674</b>	<b>344,596</b>	<b>6,269</b>	<b>1.70%</b>
<b>Benefits</b>							
715.120.030 Pensions	53,750	50,880	45,321	44,153	43,680	2,870	5.64%
715.120.031 Other Benefits	37,350	38,945	32,461	31,156	27,640	-1,595	-4.10%
715.120.032 Workers Compensation	14,606	12,323	11,082	11,318	10,939	2,283	18.53%
715.120.033 Employment Insurance	6,700	5,098	4,590	4,576	4,502	1,602	31.42%
715.120.040 Meal Allowance	1,101	1,101	459	611	759	0	0.00%
715.120.041 Safety Shoes	700	800	1,000	700	700	-100	-12.50%
<b>Total Benefits</b>	<b>114,207</b>	<b>109,147</b>	<b>94,913</b>	<b>92,514</b>	<b>88,220</b>	<b>5,060</b>	<b>4.64%</b>
<b>Equipment Operations</b>							
715.120.067 Car Allowance/Mileage	22,500	22,500	20,515	21,485	23,779	0	0.00%
<b>Total Equipment Operations</b>	<b>22,500</b>	<b>22,500</b>	<b>20,515</b>	<b>21,485</b>	<b>23,779</b>	<b>0</b>	<b>0.00%</b>
<b>Materials</b>							
715.120.104 General Supplies	1,100	1,100	931	973	-683	0	0.00%
715.120.109 Safety/Protective Equipm'	150	150	46	43	0	0	0.00%
715.120.110 Uniform Clothing	900	900	191	344	515	0	0.00%
<b>Total Materials</b>	<b>2,150</b>	<b>2,150</b>	<b>1,168</b>	<b>1,360</b>	<b>-168</b>	<b>0</b>	<b>0.00%</b>
<b>Office and Related Expenses</b>							
715.120.306 Cellular Phones	3,800	5,240	5,472	3,739	3,913	-1,440	-27.48%
715.120.307 Printing	200	200	0	111	8	0	0.00%
715.120.312 Books and Publications	150	150	0	0	0	0	0.00%
715.120.314 Software	10,000	10,000	10,000	0	0	0	0.00%
715.120.323 Internet Charges	1,440	0	0	0	0	1,440	0.00%
<b>Total Office and Related Expenses</b>	<b>15,590</b>	<b>15,590</b>	<b>15,472</b>	<b>3,850</b>	<b>3,921</b>	<b>0</b>	<b>0.00%</b>
<b>Other Service Charges</b>							
715.120.402 Training	15,900	15,900	263	4,388	3,898	0	0.00%

**City of St Catharines**  
**Construction Inspection**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
715.120.405 Subscriptions/Memb'ships	1,710	1,710	1,050	1,032	768	0	0.00%
<b>Total Other Service Charges</b>	17,610	17,610	1,313	5,420	4,666	0	0.00%
<b>Total Expenditures</b>	547,845	536,516	483,757	482,303	465,014	11,329	2.11%
Revenue							
715.120.819 Wages Allocated	-380,000	-327,000	-303,501	-337,430	-369,313	-53,000	16.21%
<b>Total Revenue</b>	-380,000	-327,000	-303,501	-337,430	-369,313	-53,000	16.21%
<b>Total Revenue</b>	-380,000	-327,000	-303,501	-337,430	-369,313	-53,000	16.21%
<b>Total Net Expenditures</b>	167,845	209,516	180,256	144,873	95,701	-41,671	-19.89%



**City of St Catharines**  
**Development Coordination**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
715.125.001 Salaries/Wages-Regular	324,935	319,360	207,526	244,103	256,107	5,575	1.75%
715.125.002 Salaries/Wages-Overtime	0	0	747	2,498	442	0	0.00%
715.125.006 Sick Pay	0	0	1,486	1,124	0	0	0.00%
715.125.007 Holiday/Vacation Pay	0	0	29,928	30,296	849	0	0.00%
715.125.009 Doctor's Appointments	0	0	281	468	0	0	0.00%
715.125.012 Allocation-administration	0	0	0	0	17,670	0	0.00%
<b>Total Salaries and Wages</b>	<b>324,935</b>	<b>319,360</b>	<b>239,968</b>	<b>278,489</b>	<b>275,068</b>	<b>5,575</b>	<b>1.75%</b>
<b>Benefits</b>							
715.125.030 Pensions	34,800	33,278	22,686	28,367	36,293	1,522	4.57%
715.125.031 Other Benefits	24,562	23,392	14,963	18,447	18,626	1,170	5.00%
715.125.032 Workers Compensation	10,950	9,064	7,384	8,326	7,324	1,886	20.81%
715.125.033 Employment Insurance	4,827	3,907	3,608	3,524	3,196	920	23.55%
715.125.041 Safety Shoes	525	600	675	525	700	-75	-12.50%
<b>Total Benefits</b>	<b>75,664</b>	<b>70,241</b>	<b>49,316</b>	<b>59,189</b>	<b>66,139</b>	<b>5,423</b>	<b>7.72%</b>
<b>Equipment Operations</b>							
715.125.067 Car Allowance/Mileage	2,500	2,500	459	2,218	2,643	0	0.00%
<b>Total Equipment Operations</b>	<b>2,500</b>	<b>2,500</b>	<b>459</b>	<b>2,218</b>	<b>2,643</b>	<b>0</b>	<b>0.00%</b>
<b>Materials</b>							
715.125.102 Small Tools & Equipment	0	0	0	0	127	0	0.00%
715.125.110 Uniform Clothing	200	300	19	231	158	-100	-33.33%
<b>Total Materials</b>	<b>200</b>	<b>300</b>	<b>19</b>	<b>231</b>	<b>285</b>	<b>-100</b>	<b>-33.33%</b>
<b>Office and Related Expenses</b>							
715.125.306 Cellular Phones	2,100	2,100	2,093	1,827	2,361	0	0.00%
715.125.330 Equipment/Furniture NTCA	0	0	512	0	0	0	0.00%
<b>Total Office and Related Expenses</b>	<b>2,100</b>	<b>2,100</b>	<b>2,605</b>	<b>1,827</b>	<b>2,361</b>	<b>0</b>	<b>0.00%</b>
<b>Other Service Charges</b>							
715.125.400 Travelling	2,900	2,900	394	720	1,375	0	0.00%
715.125.401 Conferences/conventions	1,000	1,000	0	100	855	0	0.00%
715.125.402 Training	3,000	3,135	2,552	2,157	3,393	-135	-4.31%
715.125.405 Subscriptions/Memb'ships	1,670	2,085	1,709	2,314	1,515	-415	-19.90%
<b>Total Other Service Charges</b>	<b>8,570</b>	<b>9,120</b>	<b>4,655</b>	<b>5,291</b>	<b>7,138</b>	<b>-550</b>	<b>-6.03%</b>
<b>Total Expenditures</b>	<b>413,969</b>	<b>403,621</b>	<b>297,022</b>	<b>347,245</b>	<b>353,634</b>	<b>10,348</b>	<b>2.56%</b>

## City of St Catharines

## Development Coordination

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Revenue							
715,125,950 Alloc-Water Operations	0	0	0	0	-14,918	0	0.00%
<b>Total Revenue</b>	0	0	0	0	-14,918	0	0.00%
Total Revenue	0	0	0	0	-14,918	0	0.00%
Total Net Expenditures	413,969	403,621	297,022	347,245	338,716	10,348	2.56%

**City of St Catharines**  
**Works,Building,Yards**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Salaries and Wages							
715.130.001 Salaries/Wages-Regular	141,770	136,310	142,307	119,901	112,431	5,460	4.01%
715.130.002 Salaries/Wages-Overtime	0	0	387	350	1,803	0	0.00%
715.130.003 Salaries/Wages - Extra	0	0	5,449	9,110	0	0	0.00%
715.130.008 Modified Work Program	0	0	175	207	32,341	0	0.00%
<b>Total Salaries and Wages</b>	<b>141,770</b>	<b>136,310</b>	<b>148,318</b>	<b>129,568</b>	<b>146,575</b>	<b>5,460</b>	<b>4.01%</b>
Benefits							
715.130.030 Pensions	18,405	17,606	17,820	14,818	41	799	4.54%
715.130.031 Other Benefits	20,713	21,093	18,179	15,949	27	-380	-1.80%
715.130.032 Workers Compensation	4,009	3,898	4,690	4,153	13	111	2.85%
715.130.033 Employment Insurance	2,301	2,408	2,540	2,248	9	-107	-4.44%
<b>Total Benefits</b>	<b>45,428</b>	<b>45,005</b>	<b>43,229</b>	<b>37,168</b>	<b>90</b>	<b>423</b>	<b>0.94%</b>
Equipment Operations							
715.130.050 Rentals	119,660	110,210	134,482	108,094	119,183	9,450	8.57%
<b>Total Equipment Operations</b>	<b>119,660</b>	<b>110,210</b>	<b>134,482</b>	<b>108,094</b>	<b>119,183</b>	<b>9,450</b>	<b>8.57%</b>
Materials							
715.130.101 Construction-General	3,340	3,340	1,194	2,087	1,192	0	0.00%
715.130.102 Small Tools/Equipment	0	0	45	33	1	0	0.00%
<b>Total Materials</b>	<b>3,340</b>	<b>3,340</b>	<b>1,239</b>	<b>2,120</b>	<b>1,193</b>	<b>0</b>	<b>0.00%</b>
Contracts							
715.130.200 Contracts-miscellaneous	84,000	56,000	108,236	94,001	79,338	28,000	50.00%
<b>Total Contracts</b>	<b>84,000</b>	<b>56,000</b>	<b>108,236</b>	<b>94,001</b>	<b>79,338</b>	<b>28,000</b>	<b>50.00%</b>
Total Expenditures	394,198	350,865	435,504	370,951	346,379	43,333	12.35%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	394,198	350,865	435,504	370,951	346,379	43,333	12.35%

## City of St Catharines

## Tools

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Salaries and Wages							
715.135.001 Salaries/Wages Regular	0	0	10,438	9,359	1,490	0	0.00%
715.135.002 Salaries/Wages - Overtime	0	0	93	37	0	0	0.00%
715.135.008 Modified Work Program	14,040	16,815	44	3,558	16,509	-2,775	-16.50%
<b>Total Salaries and Wages</b>	<b>14,040</b>	<b>16,815</b>	<b>10,575</b>	<b>12,954</b>	<b>17,999</b>	<b>-2,775</b>	<b>-16.50%</b>
Benefits							
715.135.030 Pensions	1,822	2,172	1,376	1,795	0	-350	-16.11%
715.135.031 Other Benefits	2,051	2,827	242	1,869	0	-776	-27.45%
715.135.032 Workers Compensation	397	481	332	463	0	-84	-17.46%
715.135.033 Employment Insurance	228	297	212	304	0	-69	-23.23%
<b>Total Benefits</b>	<b>4,498</b>	<b>5,777</b>	<b>2,162</b>	<b>4,431</b>	<b>0</b>	<b>-1,279</b>	<b>-22.14%</b>
Equipment Operations							
715.135.050 Rentals	100	200	0	0	0	-100	-50.00%
715.135.054 Repairs-equipment	100	100	0	0	0	0	0.00%
<b>Total Equipment Operations</b>	<b>200</b>	<b>300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-100</b>	<b>-33.33%</b>
Materials							
715.135.101 Construction-general	100	200	0	0	0	-100	-50.00%
715.135.102 Small Tools/Equipment	100	200	0	3	0	-100	-50.00%
<b>Total Materials</b>	<b>200</b>	<b>400</b>	<b>0</b>	<b>3</b>	<b>0</b>	<b>-200</b>	<b>-50.00%</b>
<b>Total Expenditures</b>	<b>18,938</b>	<b>23,292</b>	<b>12,737</b>	<b>17,388</b>	<b>17,999</b>	<b>-4,354</b>	<b>-18.69%</b>
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Net Expenditures</b>	<b>18,938</b>	<b>23,292</b>	<b>12,737</b>	<b>17,388</b>	<b>17,999</b>	<b>-4,354</b>	<b>-18.69%</b>

## City of St Catharines

## New Equipment

## 2021 Operating Budget - Expenditures by Object

		2021	2020	2019	2018	2017	\$ Change	% Change
		Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
Object of Expenditure								
Properties								
715.200.000	Transfer to Eq't Reserve	550,000	550,000	550,000	248,000	0	0	0.00%
<b>Total Properties</b>		<b>550,000</b>	<b>550,000</b>	<b>550,000</b>	<b>248,000</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
Total Expenditures		550,000	550,000	550,000	248,000	0	0	0.00%
Total Revenue		0	0	0	0	0	0	0.00%
Total Net Expenditures		550,000	550,000	550,000	248,000	0	0	0.00%

**City of St Catharines**  
**Equipment Servicing**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Salaries and Wages							
715.205.001 Salaries/Wages-Regular	133,010	132,150	125,957	99,629	116,096	860	0.65%
715.205.002 Salaries/Wages-Overtime	6,770	6,750	4,553	3,098	1,740	20	0.30%
715.205.003 Salary/Wages - Extra	0	0	4,597	14,459	8	0	0.00%
715.205.008 Modified Work Program	0	0	0	0	463	0	0.00%
<b>Total Salaries and Wages</b>	<b>139,780</b>	<b>138,900</b>	<b>135,107</b>	<b>117,186</b>	<b>118,307</b>	<b>880</b>	<b>0.63%</b>
Benefits							
715.205.030 Pensions	17,440	19,958	16,946	15,146	119	-2,518	-12.62%
715.205.031 Other Benefits	21,750	23,780	20,793	16,513	110	-2,030	-8.54%
715.205.032 Workers Compensation	3,998	3,992	4,355	3,771	38	6	0.15%
715.205.033 Employment Insurance	2,309	2,474	2,310	2,172	25	-165	-6.67%
<b>Total Benefits</b>	<b>45,497</b>	<b>50,204</b>	<b>44,404</b>	<b>37,602</b>	<b>292</b>	<b>-4,707</b>	<b>-9.38%</b>
Equipment Operations							
715.205.050 Rentals	1,360	1,360	2,252	1,072	1,031	0	0.00%
<b>Total Equipment Operations</b>	<b>1,360</b>	<b>1,360</b>	<b>2,252</b>	<b>1,072</b>	<b>1,031</b>	<b>0</b>	<b>0.00%</b>
Materials							
715.205.102 Small Tools/Equipment	500	500	1,335	241	1,195	0	0.00%
<b>Total Materials</b>	<b>500</b>	<b>500</b>	<b>1,335</b>	<b>241</b>	<b>1,195</b>	<b>0</b>	<b>0.00%</b>
<b>Total Expenditures</b>	<b>187,137</b>	<b>190,964</b>	<b>183,098</b>	<b>156,101</b>	<b>120,825</b>	<b>-3,827</b>	<b>-2.00%</b>
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Net Expenditures</b>	<b>187,137</b>	<b>190,964</b>	<b>183,098</b>	<b>156,101</b>	<b>120,825</b>	<b>-3,827</b>	<b>-2.00%</b>

**City of St Catharines**  
**Operating Surplus Equipment**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Equipment Operations							
715.209.064 Insurance-Motor Vehicles	64,352	0	57,204	63,459	0	64,352	0.00%
715.209.069 Equipment Reserve Alloc'n	0	0	0	0	248,000	0	0.00%
<b>Total Equipment Operations</b>	<b>64,352</b>	<b>0</b>	<b>57,204</b>	<b>63,459</b>	<b>248,000</b>	<b>64,352</b>	<b>0.00%</b>
Properties							
715.209.353 Motor Vehicles	0	0	1,652,150	697,912	497,302	0	0.00%
715.209.354 Other Equipment	0	0	245,060	0	0	0	0.00%
715.210.000 Equip-Operating Surplus	-527,000	-565,000	-562,872	-490,905	-515,242	38,000	-6.73%
<b>Total Properties</b>	<b>-527,000</b>	<b>-565,000</b>	<b>1,334,338</b>	<b>207,007</b>	<b>-17,940</b>	<b>38,000</b>	<b>-6.73%</b>
Other Service Charges							
715.209.448 Transfer to Reserve	0	0	129,397	23,557	47,977	0	0.00%
715.209.450 Miscellaneous Expense	0	0	10,691	1,946	0	0	0.00%
<b>Total Other Service Charges</b>	<b>0</b>	<b>0</b>	<b>140,088</b>	<b>25,503</b>	<b>47,977</b>	<b>0</b>	<b>0.00%</b>
<b>Total Expenditures</b>	<b>-462,648</b>	<b>-565,000</b>	<b>1,531,630</b>	<b>295,969</b>	<b>278,037</b>	<b>102,352</b>	<b>-18.12%</b>
Revenue							
715.209.836 Obsolete Vehicle Sales	0	0	-140,088	-25,503	-47,977	0	0.00%
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>-140,088</b>	<b>-25,503</b>	<b>-47,977</b>	<b>0</b>	<b>0.00%</b>
Transfer from Reserve							
715.209.900 Transfer from Reserve	0	0	-2,199,210	-697,912	-497,302	0	0.00%
<b>Total Transfer from Reserve</b>	<b>0</b>	<b>0</b>	<b>-2,199,210</b>	<b>-697,912</b>	<b>-497,302</b>	<b>0</b>	<b>0.00%</b>
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>-2,339,298</b>	<b>-723,415</b>	<b>-545,279</b>	<b>0</b>	<b>0.00%</b>
<b>Total Net Expenditures</b>	<b>-462,648</b>	<b>-565,000</b>	<b>-807,668</b>	<b>-427,446</b>	<b>-267,242</b>	<b>102,352</b>	<b>-18.12%</b>

## City of St Catharines

## 2021 Operating Budget - Expenditures by Department, Board or Committee

	2021	2020	2019	2018	2017	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
Community, Recreation and Culture Services							
Port Dalhousie Seniors Centre (p. 200)	54,469	41,000	43,328	33,085	37,544	13,469	32.85%
Dunlop Drive Seniors Centre (p. 202)	78,616	47,345	43,304	54,375	39,088	31,271	66.05%
West St Catharines Senior Centre (p. 204)	81,007	63,316	57,588	59,423	36,386	17,691	27.94%
CRCS Administration (p. 206)	1,421,346	1,445,815	1,448,204	966,607	1,073,597	-24,469	-1.69%
Memorial Forest (p. 208)	0	0	1	0	0	0	0.00%
Recreation Overhead (p. 209)	1,020,909	1,045,858	955,286	949,861	947,550	-24,949	-2.39%
Special Events (p. 211)	54,533	51,532	54,992	41,390	59,206	3,001	5.82%
SCCIP (p. 213)	57,400	4,000	7,087	4,988	0	53,400	1,335.00%
Culture (p. 214)	270,876	273,899	196,568	181,339	212,787	-3,023	-1.10%
Swimming Pools and Beaches (p. 216)	408,495	449,761	432,379	409,794	453,434	-41,266	-9.18%
Kiwanis Aquatic Centre (p. 218)	1,817,906	1,675,505	1,510,341	1,565,935	1,349,159	142,401	8.50%
Port Weller Centre (p. 221)	63,168	49,258	73,359	63,823	28,630	13,910	28.24%
Russell Ave Community Centre (p. 223)	185,515	167,081	158,391	182,498	113,700	18,434	11.03%
Carousel (p. 225)	130,376	122,722	94,388	77,590	103,152	7,654	6.24%
Port Dalhousie Harbour (p. 227)	-63,837	-59,683	19,024	-39,280	-45,551	-4,154	6.96%
Harriet Tubman Programming (p. 228)	100	-9,250	-11,758	-1,739	17,595	9,350	-101.08%
Concessions (p. 229)	-16,270	-17,158	-15,351	-17,162	-16,494	888	-5.18%
Grantham Lions/Optimist (p. 230)	29,593	29,593	29,289	29,289	29,550	0	0.00%
Welland Canal Centre Gift Shop (p. 231)	-63,338	-78,300	-49,789	-63,549	-64,019	14,962	-19.11%
Museum (p. 232)	712,902	714,602	500,266	473,007	554,393	-1,700	-0.24%
Welland Canal Centre (p. 235)	656,844	619,126	729,916	668,490	549,042	37,718	6.09%
Morningstar Mill (p. 237)	105,805	111,291	98,657	88,758	100,264	-5,486	-4.93%
Festivals (p. 240)	0	5,339	0	0	0	-5,339	-100.00%
Events/Market Operations (p. 241)	98,004	99,026	110,539	57,102	81,668	-1,022	-1.03%
Labour Day Parade (p. 239)	7,200	7,200	9,054	8,688	7,188	0	0.00%
<b>Total Community, Recreation and Culture Services</b>	<b>7,111,619</b>	<b>6,858,878</b>	<b>6,495,063</b>	<b>5,794,312</b>	<b>5,667,672</b>	<b>252,741</b>	<b>3.68%</b>



## ESTIMATE 2021 COMMUNITY, RECREATION AND CULTURE SERVICES

EXPENDITURE ACCOUNT		2021 BUDGET
750.512	<b><u>CULTURE</u></b>	
	<u>118 - INDOOR ART EXHIBITS (2020 - \$8,607)</u>	
	CITY HALL - JURIED SHOW	\$4,502
	CENTENNIAL GARDENS	2,350
	FOPAC - JOY WILLIAMS LOBBY	963
	CITY HALL - PARTNER SHOW	792
		<u>\$8,607</u>
	 <u>135 - COMMUNITY DEVELOPMENT (2020 - \$22,412)</u>	
	ARTS AWARDS	\$18,912
	cNIAGARA	3,500
	Note: Arts Awards to be partially funded through Civic Project Fund in 2020.	<u>\$22,412</u>
750.515	<b><u>POOLS AND BEACHES</u></b>	
	<u>102 - SMALL TOOLS AND EQUIPMENT (2020 - \$21,100)</u>	
	PUMP/FILTER ROOM REPAIRS	\$5,000
	SAFE SWIMMING INITIATIVE-LAKESIDE PARK BEACH	4,000
	MAINTENANCE HAND TOOLS	1,000
	VACUUM, POLES AND EQUIPMENT	500
		<u>\$10,500</u>
750.518	<b><u>KIWANIS AQUATIC CENTRE</u></b>	
	<u>102 - SMALL TOOLS AND EQUIPMENT (2020 - \$8,250)</u>	
	PUMP ROOM FILTER ANNUAL MAINTENANCE	\$2,000
	VARIOUS SMALL TOOLS AND EQUIPMENT	1,000
		<u>\$3,000</u>
750.545	<b><u>RUSSELL AVENUE COMMUNITY CENTRE</u></b>	
	<u>102 - SMALL TOOLS AND EQUIPMENT (2020 - \$1,000)</u>	
	REPLACEMENT TABLE AND CHAIRS	<u>\$1,000</u>

## ESTIMATE 2021      COMMUNITY, RECREATION AND CULTURE SERVICES

EXPENDITURE ACCOUNT		2021 BUDGET
752.105	<b><u>MUSEUM</u></b>	
	<u>118 - SPECIAL EXHIBITS (2020 - \$26,000)</u>	
	INTERPRETIVE PLAN, IMPLEMENTATION - PHASE 4	\$12,000
	INTERPRETIVE PLAN, IMPLEMENTATION - PHASE 5	<u>14,000</u>
	Note: Partially funded through Civic Project Fund (CPF) in 2019 (Not funded through CPF in 2020)	<u>\$26,000</u>
752.120	<b><u>WELLAND CANAL CENTRE</u></b>	
	<u>180 - IMPROVEMENTS - NON TCA (2020 - \$0)</u>	<u>\$25,000</u>
761.129	<b><u>135 - FESTIVALS</u></b> (2020 - \$5,339)	
	FOLK ARTS COUNCIL	41,000
	FOLK ARTS - IN KIND	4,639
	900 FUNDING FROM CIVIC PROJECT FUND	<u>-45,639</u>
		<u>\$0</u>

**City of St Catharines**  
**Port Dalhousie Seniors Centre**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
745.100.001 Salaries/Wages - Regular	28,700	28,194	26,671	21,895	0	506	1.79%
745.100.003 Salaries/Wages-Ext Svce	20,605	20,241	21,541	20,489	15,725	364	1.80%
745.100.006 Sick Pay	0	0	25	0	0	0	0.00%
745.100.007 Holiday/Vacation Pay	819	806	4,129	1,433	2,754	13	1.61%
745.100.012 Allocation-Prog Super	0	0	4,484	0	24,743	0	0.00%
<b>Total Salaries and Wages</b>	<b>50,124</b>	<b>49,241</b>	<b>56,850</b>	<b>43,817</b>	<b>43,222</b>	<b>883</b>	<b>1.79%</b>
<b>Benefits</b>							
745.100.030 Pensions	5,250	5,300	4,881	4,439	3,943	-50	-0.94%
745.100.031 Other Benefits	4,153	4,246	3,535	3,328	1,056	-93	-2.19%
745.100.032 Workers Compensation	1,846	1,643	1,546	1,410	1,651	203	12.36%
745.100.033 Employment Insurance	1,137	1,043	1,002	972	1,235	94	9.01%
<b>Total Benefits</b>	<b>12,386</b>	<b>12,232</b>	<b>10,964</b>	<b>10,149</b>	<b>7,885</b>	<b>154</b>	<b>1.26%</b>
<b>Equipment Operations</b>							
745.100.053 Service Contracts	1,578	1,578	1,321	1,217	1,428	0	0.00%
745.100.054 Repairs - Equipment	475	475	317	51	308	0	0.00%
<b>Total Equipment Operations</b>	<b>2,053</b>	<b>2,053</b>	<b>1,638</b>	<b>1,268</b>	<b>1,736</b>	<b>0</b>	<b>0.00%</b>
<b>Materials</b>							
745.100.104 General Supplies	1,000	1,000	1,354	807	987	0	0.00%
745.100.110 Uniform Clothing	150	150	154	155	158	0	0.00%
<b>Total Materials</b>	<b>1,150</b>	<b>1,150</b>	<b>1,508</b>	<b>962</b>	<b>1,145</b>	<b>0</b>	<b>0.00%</b>
<b>Building and Maintenance</b>							
745.100.150 Cleaning/custodian	5,930	5,200	5,623	6,002	5,014	730	14.04%
745.100.152 Gen Bldg Mntce Supplies	615	615	325	430	309	0	0.00%
745.100.162 Repairs	7,548	7,704	6,701	5,376	5,507	-156	-2.02%
745.100.163 Heat,Light,Power,Water	8,650	8,475	6,102	7,070	7,430	175	2.06%
745.100.173 Insurance-Bldg/Contents	993	610	574	594	1,539	383	62.79%
<b>Total Building and Maintenance</b>	<b>23,736</b>	<b>22,604</b>	<b>19,325</b>	<b>19,472</b>	<b>19,799</b>	<b>1,132</b>	<b>5.01%</b>
<b>Contracts</b>							
745.100.229 Instructor Fees	1,200	1,200	987	465	0	0	0.00%
745.100.235 Garbage/Pest Control	50	50	0	0	0	0	0.00%
<b>Total Contracts</b>	<b>1,250</b>	<b>1,250</b>	<b>987</b>	<b>465</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Office and Related Expenses</b>							
745.100.307 Printing	120	120	112	147	185	0	0.00%
<b>Total Office and Related Expenses</b>	<b>120</b>	<b>120</b>	<b>112</b>	<b>147</b>	<b>185</b>	<b>0</b>	<b>0.00%</b>
<b>Properties</b>							
745.100.354 Other Equipment	0	0	10,027	8,807	13,118	0	0.00%

**City of St Catharines**  
**Port Dalhousie Seniors Centre**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Total Properties</b>	0	0	10,027	8,807	13,118	0	0.00%
Total Expenditures	90,819	88,650	101,411	85,087	87,090	2,169	2.45%
Revenue							
745.100.801 Provincial Grant	-32,700	-41,850	-52,727	-46,578	-45,010	9,150	-21.86%
745.100.830 Memberships	-2,500	-4,500	-4,797	-4,684	-4,443	2,000	-44.44%
745.100.832 Casual Rentals	-100	-100	0	-174	-93	0	0.00%
745.100.858 Registration Fees	-1,050	-1,200	-559	-566	0	150	-12.50%
<b>Total Revenue</b>	<b>-36,350</b>	<b>-47,650</b>	<b>-58,083</b>	<b>-52,002</b>	<b>-49,546</b>	<b>11,300</b>	<b>-23.71%</b>
Total Revenue	-36,350	-47,650	-58,083	-52,002	-49,546	11,300	-23.71%
Total Net Expenditures	54,469	41,000	43,328	33,085	37,544	13,469	32.85%

**City of St Catharines**  
**Dunlop Drive Seniors Centre**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
745.105.001 Salaries/Wages-Regular	0	0	-79	291	0	0	0.00%
745.105.003 Salaries/Wages-Ext Svce	54,904	53,935	55,714	54,594	44,693	969	1.80%
745.105.007 Holiday/Vacation Pay	2,182	2,148	2,709	3,586	3,262	34	1.58%
<b>Total Salaries and Wages</b>	<b>57,086</b>	<b>56,083</b>	<b>58,344</b>	<b>58,471</b>	<b>47,955</b>	<b>1,003</b>	<b>1.79%</b>
<b>Benefits</b>							
745.105.030 Pensions	2,533	3,723	2,864	3,815	3,793	-1,190	-31.96%
745.105.031 Other Benefits	1,071	1,380	1,158	1,077	674	-309	-22.39%
745.105.032 Workers Compensation	1,922	1,699	1,850	1,867	1,054	223	13.13%
745.105.033 Employment Insurance	1,214	1,109	1,337	1,355	789	105	9.47%
<b>Total Benefits</b>	<b>6,740</b>	<b>7,911</b>	<b>7,209</b>	<b>8,114</b>	<b>6,310</b>	<b>-1,171</b>	<b>-14.80%</b>
<b>Equipment Operations</b>							
745.105.053 Service Contracts	3,268	3,268	3,394	2,536	3,021	0	0.00%
745.105.054 Repairs - Equipment	550	550	1,107	596	553	0	0.00%
<b>Total Equipment Operations</b>	<b>3,818</b>	<b>3,818</b>	<b>4,501</b>	<b>3,132</b>	<b>3,574</b>	<b>0</b>	<b>0.00%</b>
<b>Materials</b>							
745.105.104 General Supplies	1,750	1,750	2,325	1,854	1,848	0	0.00%
745.105.110 Uniforms	300	300	302	291	258	0	0.00%
<b>Total Materials</b>	<b>2,050</b>	<b>2,050</b>	<b>2,627</b>	<b>2,145</b>	<b>2,106</b>	<b>0</b>	<b>0.00%</b>
<b>Building and Maintenance</b>							
745.105.150 Cleaning/Custodian	21,450	19,500	19,502	19,652	19,917	1,950	10.00%
745.105.152 Gen Bldg Mtncce Supplies	1,500	1,558	1,602	1,826	1,779	-58	-3.72%
745.105.162 Repairs	12,580	12,840	10,296	15,160	6,700	-260	-2.02%
745.105.163 Heat,Light,Power,Water	25,500	24,950	20,456	22,130	24,070	550	2.20%
745.105.173 Insurance-Bldg/Contents	3,247	1,990	1,874	1,937	972	1,257	63.17%
745.105.180 Improvements-Non TCA	0	0	2,000	0	0	0	0.00%
<b>Total Building and Maintenance</b>	<b>64,277</b>	<b>60,838</b>	<b>55,730</b>	<b>60,705</b>	<b>53,438</b>	<b>3,439</b>	<b>5.65%</b>
<b>Contracts</b>							
745.105.229 Instructor Fees	2,500	2,500	4,329	3,600	1,964	0	0.00%
745.105.235 Garbage/Pest Control	975	975	1,016	927	1,015	0	0.00%
<b>Total Contracts</b>	<b>3,475</b>	<b>3,475</b>	<b>5,345</b>	<b>4,527</b>	<b>2,979</b>	<b>0</b>	<b>0.00%</b>
<b>Office and Related Expenses</b>							
745.105.307 Printing	470	470	300	704	262	0	0.00%
745.105.323 Internet Charges	400	400	480	480	-293	0	0.00%
<b>Total Office and Related Expenses</b>	<b>870</b>	<b>870</b>	<b>780</b>	<b>1,184</b>	<b>-31</b>	<b>0</b>	<b>0.00%</b>
<b>Properties</b>							
745.105.354 Other Equipment	0	0	10,027	11,185	14,454	0	0.00%
<b>Total Properties</b>	<b>0</b>	<b>0</b>	<b>10,027</b>	<b>11,185</b>	<b>14,454</b>	<b>0</b>	<b>0.00%</b>

**City of St Catharines**  
**Dunlop Drive Seniors Centre**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Total Expenditures	138,316	135,045	144,563	149,463	130,785	3,271	2.42%
Revenue							
745.105.801 Provincial Grant	-33,700	-45,000	-52,727	-52,060	-57,154	11,300	-25.11%
745.105.830 Memberships	-17,000	-30,000	-27,746	-25,597	-21,926	13,000	-43.33%
745.105.832 Casual Rentals	-7,000	-10,000	-14,268	-14,198	-10,153	3,000	-30.00%
745.105.850 Advertising Revenue	0	0	0	0	-102	0	0.00%
745.105.858 Registration Fees	-2,000	-2,700	-6,518	-3,233	-2,363	700	-25.93%
<b>Total Revenue</b>	<b>-59,700</b>	<b>-87,700</b>	<b>-101,259</b>	<b>-95,088</b>	<b>-91,698</b>	<b>28,000</b>	<b>-31.93%</b>
Total Revenue	-59,700	-87,700	-101,259	-95,088	-91,698	28,000	-31.93%
Total Net Expenditures	78,616	47,345	43,304	54,375	39,087	31,271	66.05%

**City of St Catharines**  
**West St Catharines Senior Centre**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
745.110.001 Salaries/Wages - Regular	28,700	28,194	26,016	22,126	0	506	1.79%
745.110.003 Salaries/Wages-Ext Svce	42,858	42,101	38,948	39,653	34,613	757	1.80%
745.110.006 Sick Pay	0	0	25	0	0	0	0.00%
745.110.007 Holiday/Vacation Pay	1,704	1,676	4,831	3,001	1,408	28	1.67%
745.110.012 Allocation-Prog Super	0	0	0	0	24,743	0	0.00%
<b>Total Salaries and Wages</b>	<b>73,262</b>	<b>71,971</b>	<b>69,820</b>	<b>64,780</b>	<b>60,764</b>	<b>1,291</b>	<b>1.79%</b>
<b>Benefits</b>							
745.110.030 Pensions	6,545	6,328	5,803	5,856	0	217	3.43%
745.110.031 Other Benefits	4,587	4,683	3,909	3,674	0	-96	-2.05%
745.110.032 Workers Compensation	2,624	2,332	2,152	2,107	0	292	12.52%
745.110.033 Employment Insurance	1,630	1,492	1,434	1,476	0	138	9.25%
<b>Total Benefits</b>	<b>15,386</b>	<b>14,835</b>	<b>13,298</b>	<b>13,113</b>	<b>0</b>	<b>551</b>	<b>3.71%</b>
<b>Equipment Operations</b>							
745.110.053 Service Contracts	2,636	2,636	1,979	2,228	2,257	0	0.00%
745.110.054 Equipment Repairs	475	475	464	388	1,080	0	0.00%
745.110.067 Car Allowance/Mileage	0	0	85	147	0	0	0.00%
<b>Total Equipment Operations</b>	<b>3,111</b>	<b>3,111</b>	<b>2,528</b>	<b>2,763</b>	<b>3,337</b>	<b>0</b>	<b>0.00%</b>
<b>Materials</b>							
745.110.104 General Supplies	1,300	1,300	1,615	1,573	973	0	0.00%
745.110.110 Uniform Clothing	300	300	289	293	301	0	0.00%
<b>Total Materials</b>	<b>1,600</b>	<b>1,600</b>	<b>1,904</b>	<b>1,866</b>	<b>1,274</b>	<b>0</b>	<b>0.00%</b>
<b>Building and Maintenance</b>							
745.110.150 Cleaning/Custodian	7,362	6,402	6,236	6,660	4,835	960	15.00%
745.110.152 Gen Bldg Mntce Supplies	1,000	1,246	1,172	461	607	-246	-19.74%
745.110.161 Vandalsim-Graffiti	0	0	168	0	0	0	0.00%
745.110.162 Repairs	6,290	6,420	5,173	9,036	4,055	-130	-2.02%
745.110.163 Heat,Light,Power,Water	8,250	8,127	6,970	7,244	7,742	123	1.51%
745.110.173 Insurance-Bldg/Contents	886	544	511	529	524	342	62.87%
<b>Total Building and Maintenance</b>	<b>23,788</b>	<b>22,739</b>	<b>20,230</b>	<b>23,930</b>	<b>17,763</b>	<b>1,049</b>	<b>4.61%</b>
<b>Contracts</b>							
745.110.229 Instructor Fees	6,000	6,000	6,689	7,357	7,473	0	0.00%
745.110.235 Garbage/Pest Control	100	100	0	0	0	0	0.00%
<b>Total Contracts</b>	<b>6,100</b>	<b>6,100</b>	<b>6,689</b>	<b>7,357</b>	<b>7,473</b>	<b>0</b>	<b>0.00%</b>
<b>Office and Related Expenses</b>							
745.110.307 Printing	160	160	147	50	69	0	0.00%
745.110.323 Internet Charges	700	700	345	795	271	0	0.00%
<b>Total Office and Related Expenses</b>	<b>860</b>	<b>860</b>	<b>492</b>	<b>845</b>	<b>340</b>	<b>0</b>	<b>0.00%</b>

**City of St Catharines**  
**West St Catharines Senior Centre**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Properties							
745.110.354 Other Equipment	0	0	10,027	8,539	13,246	0	0.00%
<b>Total Properties</b>	0	0	10,027	8,539	13,246	0	0.00%
Total Expenditures	124,107	121,216	124,988	123,193	104,197	2,891	2.38%
Revenue							
745.110.801 Provincial Grant	-33,700	-45,000	-52,727	-51,239	-54,825	11,300	-25.11%
745.110.830 Memberships	-4,000	-6,500	-6,394	-5,489	-6,494	2,500	-38.46%
745.110.832 Casual Rentals	-600	-600	-1,577	-910	-619	0	0.00%
745.110.858 Registration Fees	-4,800	-5,800	-6,703	-6,132	-5,873	1,000	-17.24%
<b>Total Revenue</b>	-43,100	-57,900	-67,401	-63,770	-67,811	14,800	-25.56%
Total Revenue	-43,100	-57,900	-67,401	-63,770	-67,811	14,800	-25.56%
Total Net Expenditures	81,007	63,316	57,587	59,423	36,386	17,691	27.94%



**City of St Catharines**  
**CRCS Administration**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
750.100.001 Salaries/Wages-Regular	816,870	836,586	753,552	424,596	486,803	-19,716	-2.36%
750.100.002 Salaries/Wages-Overtime	499	499	8,943	5,453	2,573	0	0.00%
750.100.003 Salaries/Wages-Ext Svce	30,165	49,617	70,942	62,184	79,560	-19,452	-39.20%
750.100.006 Sick Pay	0	0	7,142	5,773	502	0	0.00%
750.100.007 Holiday/Vacation Pay	1,200	1,979	93,930	66,819	6,251	-779	-39.36%
750.100.009 Doctor's Appointments	0	0	1,691	1,948	24	0	0.00%
750.100.012 Allocation-Operations	0	0	0	0	115,726	0	0.00%
<b>Total Salaries and Wages</b>	<b>848,734</b>	<b>888,681</b>	<b>936,200</b>	<b>566,773</b>	<b>691,439</b>	<b>-39,947</b>	<b>-4.50%</b>
<b>Benefits</b>							
750.100.030 Pensions	129,570	130,360	120,830	74,093	76,029	-790	-0.61%
750.100.031 Other Benefits	105,700	98,175	96,231	81,865	79,344	7,525	7.66%
750.100.032 Workers Compensation	31,565	28,828	25,642	18,022	15,923	2,737	9.49%
750.100.033 Employment Insurance	15,675	14,880	13,224	7,071	9,299	795	5.34%
750.100.040 Meal Allowance	0	0	0	0	9	0	0.00%
750.100.041 Safety Shoes	700	1,200	1,250	175	175	-500	-41.67%
<b>Total Benefits</b>	<b>283,210</b>	<b>273,443</b>	<b>257,177</b>	<b>181,226</b>	<b>180,779</b>	<b>9,767</b>	<b>3.57%</b>
<b>Equipment Operations</b>							
750.100.053 Service Contracts	5,180	5,000	2,530	5,070	5,806	180	3.60%
750.100.054 Repairs-equipment	0	0	0	83	329	0	0.00%
750.100.067 Car Allowance/Mileage	3,000	3,000	9,240	2,093	3,188	0	0.00%
<b>Total Equipment Operations</b>	<b>8,180</b>	<b>8,000</b>	<b>11,770</b>	<b>7,246</b>	<b>9,323</b>	<b>180</b>	<b>2.25%</b>
<b>Materials</b>							
750.210.115 Bulbs/Flowers	85,000	85,000	95,907	88,535	81,140	0	0.00%
750.240.137 Memorial Benches	20,000	20,000	25,960	36,526	10,789	0	0.00%
<b>Total Materials</b>	<b>105,000</b>	<b>105,000</b>	<b>121,867</b>	<b>125,061</b>	<b>91,929</b>	<b>0</b>	<b>0.00%</b>
<b>Building and Maintenance</b>							
750.100.150 Cleaning serv-RCS	9,250	9,250	8,670	8,670	9,554	0	0.00%
750.100.162 Repairs	7,549	7,704	8,117	6,520	3,322	-155	-2.01%
750.100.163 Heat,Light,Power,Water	24,023	23,137	25,518	24,916	26,552	886	3.83%
750.100.173 Insurance-Bldg/Contents	2,350	1,440	1,356	1,402	1,391	910	63.19%
<b>Total Building and Maintenance</b>	<b>43,172</b>	<b>41,531</b>	<b>43,661</b>	<b>41,508</b>	<b>40,819</b>	<b>1,641</b>	<b>3.95%</b>
<b>Contracts</b>							
750.100.206 Contracts-Recycling	1,500	1,500	0	1,376	1,287	0	0.00%
750.100.235 Contracts-Pest Control	550	550	820	432	514	0	0.00%
<b>Total Contracts</b>	<b>2,050</b>	<b>2,050</b>	<b>820</b>	<b>1,808</b>	<b>1,801</b>	<b>0</b>	<b>0.00%</b>

**City of St Catharines**  
**CRCS Administration**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Office and Related Expenses</b>							
750.100.303 Courier Service	100	100	196	39	29	0	0.00%
750.100.306 Cellular Phones	7,500	7,500	2,272	1,866	1,493	0	0.00%
750.100.307 Printing	900	900	1,363	1,340	865	0	0.00%
750.100.308 Copying and Prints	4,880	4,880	2,789	4,593	4,186	0	0.00%
750.100.309 Advertising	15,000	15,000	15,019	18,796	12,112	0	0.00%
750.100.310 Office Supplies	4,900	4,900	4,286	5,130	5,498	0	0.00%
750.100.312 Books and Publications	150	150	134	265	0	0	0.00%
750.100.314 Software	55,000	50,000	0	-1,225	1,225	5,000	10.00%
750.100.318 Cash Processing fees	12,000	10,000	15,904	11,822	7,818	2,000	20.00%
750.100.322 Eplay On-line Reg Fees	27,000	27,000	25,939	25,790	25,784	0	0.00%
750.100.323 Internet Charges	240	240	88	203	222	0	0.00%
750.100.330 Furniture/Equipment NTCA	0	0	0	0	461	0	0.00%
<b>Total Office and Related Expenses</b>							
<b>Other Service Charges</b>							
750.100.400 Travelling	50	50	0	35	35	0	0.00%
750.100.401 Conferences/Conventions	3,000	4,800	2,960	2,123	1,773	-1,800	-37.50%
750.100.402 Training	2,400	4,400	2,167	2,061	1,823	-2,000	-45.45%
750.100.405 Subscriptions/Memb'ships	3,280	2,590	752	0	46	690	26.64%
750.100.431 Civic Receptions/Dinners	1,000	1,000	1,232	0	0	0	0.00%
750.100.434 Staff/meeting costs	250	250	50	78	0	0	0.00%
750.100.443 Subsidy Discounts	6,750	6,750	8,147	6,333	6,439	0	0.00%
750.100.450 Miscellaneous	100	100	304	460	82	0	0.00%
750.225.436 Trillium Awards	8,500	8,500	8,971	4,815	-491	0	0.00%
<b>Total Other Service Charges</b>	25,330	28,440	24,583	15,905	9,707	-3,110	-10.94%
<b>Total Expenditures</b>	1,443,346	1,467,815	1,464,068	1,008,146	1,085,490	-24,469	-1.67%
<b>Revenue</b>							
750.100.800 Miscellaneous	0	0	0	0	-2,360	0	0.00%
750.100.806 Administrative Fees	-2,000	-2,000	-3,444	-2,462	-1,874	0	0.00%
750.100.950 Allocations-various admin	0	0	5,000	0	0	0	0.00%
750.240.805 Donations - Park Benches	-20,000	-20,000	-17,420	-39,077	-7,659	0	0.00%
<b>Total Revenue</b>	-22,000	-22,000	-15,864	-41,539	-11,893	0	0.00%
<b>Total Revenue</b>	-22,000	-22,000	-15,864	-41,539	-11,893	0	0.00%
<b>Total Net Expenditures</b>	1,421,346	1,445,815	1,448,204	966,607	1,073,597	-24,469	-1.69%

## City of St Catharines

## Memorial Forest

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Salaries and Wages							
750.220.001 Salaries/Wages-Regular	0	0	227	0	0	0	0.00%
<b>Total Salaries and Wages</b>	0	0	227	0	0	0	0.00%
Benefits							
750.220.030 Pensions	0	0	22	0	0	0	0.00%
750.220.031 Other Benefits	0	0	42	0	0	0	0.00%
750.220.032 Workers Compensation	0	0	7	0	0	0	0.00%
750.220.033 Employment Insurance	0	0	5	0	0	0	0.00%
<b>Total Benefits</b>	0	0	76	0	0	0	0.00%
Materials							
750.220.104 General Supplies	0	0	836	0	0	0	0.00%
<b>Total Materials</b>	0	0	836	0	0	0	0.00%
Contracts							
750.220.200 Contracts-Memorial Forest	2,500	2,500	9,923	5,398	4,185	0	0.00%
<b>Total Contracts</b>	2,500	2,500	9,923	5,398	4,185	0	0.00%
<b>Total Expenditures</b>	2,500	2,500	11,062	5,398	4,185	0	0.00%
Revenue							
750.220.837 Memorial Tree	-2,500	-2,500	-11,061	-5,398	-4,185	0	0.00%
<b>Total Revenue</b>	-2,500	-2,500	-11,061	-5,398	-4,185	0	0.00%
<b>Total Revenue</b>	-2,500	-2,500	-11,061	-5,398	-4,185	0	0.00%
<b>Total Net Expenditures</b>	0	0	1	0	0	0	0.00%

**City of St Catharines**  
**Recreation Overhead**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
750.505.001 Salaries/Wages-Regular	600,329	591,518	482,196	440,506	457,224	8,811	1.49%
750.505.002 Salaries/Wages-Overtime	0	0	1,036	1,509	0	0	0.00%
750.505.003 Salaries/Wages-Ext Svce	0	0	5,813	54,557	51,816	0	0.00%
750.505.006 Sick Pay	0	0	11,420	5,721	146	0	0.00%
750.505.007 Holiday/Vacation Pay	0	0	53,490	74,876	5,617	0	0.00%
750.505.009 Doctor's Appointments	0	0	962	782	0	0	0.00%
<b>Total Salaries and Wages</b>	<b>600,329</b>	<b>591,518</b>	<b>554,917</b>	<b>577,951</b>	<b>514,803</b>	<b>8,811</b>	<b>1.49%</b>
<b>Benefits</b>							
750.505.030 Pensions	89,800	92,547	69,568	67,613	68,691	-2,747	-2.97%
750.505.031 Other Benefits	65,628	62,503	48,740	48,095	49,360	3,125	5.00%
750.505.032 Workers Compensation	23,064	20,604	15,665	15,735	65,678	2,460	11.94%
750.505.033 Employment Insurance	11,311	10,427	7,841	9,679	9,273	884	8.48%
750.505.041 Safety Shoes	0	500	228	317	142	-500	-100.00%
<b>Total Benefits</b>	<b>189,803</b>	<b>186,581</b>	<b>142,042</b>	<b>141,439</b>	<b>193,144</b>	<b>3,222</b>	<b>1.73%</b>
<b>Equipment Operations</b>							
750.505.053 Service Contracts	0	0	0	0	1,094	0	0.00%
750.505.067 Car Allowance/Mileage	2,500	5,000	4,453	5,070	5,052	-2,500	-50.00%
750.505.068 Equipment Oper'n Surplus	0	1,000	310	319	1,128	-1,000	-100.00%
<b>Total Equipment Operations</b>	<b>2,500</b>	<b>6,000</b>	<b>4,763</b>	<b>5,389</b>	<b>7,274</b>	<b>-3,500</b>	<b>-58.33%</b>
<b>Materials</b>							
750.505.104 General Prgm Supplies	2,600	2,600	1,548	2,923	1,020	0	0.00%
750.505.135 Community Development	2,500	500	530	-161	499	2,000	400.00%
<b>Total Materials</b>	<b>5,100</b>	<b>3,100</b>	<b>2,078</b>	<b>2,762</b>	<b>1,519</b>	<b>2,000</b>	<b>64.52%</b>
<b>Contracts</b>							
750.505.229 Instructor Fees	10,000	10,000	1,106	8,945	7,730	0	0.00%
<b>Total Contracts</b>	<b>10,000</b>	<b>10,000</b>	<b>1,106</b>	<b>8,945</b>	<b>7,730</b>	<b>0</b>	<b>0.00%</b>
<b>Office and Related Expenses</b>							
750.505.302 Insurance-Liability	9,673	8,055	8,174	8,126	8,406	1,618	20.09%
750.505.306 Cellular Phones	6,270	6,270	7,390	5,721	4,065	0	0.00%
750.505.308 Copying and Prints	400	400	52	82	232	0	0.00%
750.505.310 Office Supplies	300	300	365	106	142	0	0.00%
750.505.330 Furniture/Equipment NTCA	0	0	0	137	0	0	0.00%
<b>Total Office and Related Expenses</b>	<b>16,643</b>	<b>15,025</b>	<b>15,981</b>	<b>14,172</b>	<b>12,845</b>	<b>1,618</b>	<b>10.77%</b>

**City of St Catharines**  
**Recreation Overhead**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Other Service Charges							
750.505.401 Conferences/Conventions	3,500	6,750	7,281	5,771	7,594	-3,250	-48.15%
750.505.402 Training	4,650	9,750	9,260	1,206	36	-5,100	-52.31%
750.505.405 Subscriptions/Memb'ships	7,134	7,134	7,134	6,151	6,463	0	0.00%
750.505.417 Consulting Fees	0	0	55,975	0	75,000	0	0.00%
750.505.448 Building Reserve Alloc'n	195,000	225,000	225,000	200,000	200,000	-30,000	-13.33%
750.505.449 Transfer to Reserve	0	0	0	1,238	0	0	0.00%
750.505.450 Miscellaneous	1,500	1,500	0	102	0	0	0.00%
<b>Total Other Service Charges</b>	<b>211,784</b>	<b>250,134</b>	<b>304,650</b>	<b>214,468</b>	<b>289,093</b>	<b>-38,350</b>	<b>-15.33%</b>
<b>Total Expenditures</b>	<b>1,036,159</b>	<b>1,062,358</b>	<b>1,025,537</b>	<b>965,126</b>	<b>1,026,408</b>	<b>-26,199</b>	<b>-2.47%</b>
Revenue							
750.505.800 Leaders in Training Fee	0	0	-155	0	0	0	0.00%
750.505.803 Other-Comm'ty Initiatives	-1,750	-2,000	-24,781	-2,674	-1,914	250	-12.50%
750.505.833 Program Revenue	-13,500	-14,500	-4,808	-11,251	-13,529	1,000	-6.90%
750.505.835 Obsolete Equipment Sales	0	0	0	-1,340	0	0	0.00%
750.505.950 Allocations-various	0	0	0	0	-63,414	0	0.00%
<b>Total Revenue</b>	<b>-15,250</b>	<b>-16,500</b>	<b>-29,744</b>	<b>-15,265</b>	<b>-78,857</b>	<b>1,250</b>	<b>-7.58%</b>
Transfer from Reserve							
750.505.900 Transfer from Reserve	0	0	-40,507	0	0	0	0.00%
<b>Total Transfer from Reserve</b>	<b>0</b>	<b>0</b>	<b>-40,507</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Revenue</b>	<b>-15,250</b>	<b>-16,500</b>	<b>-70,251</b>	<b>-15,265</b>	<b>-78,857</b>	<b>1,250</b>	<b>-7.58%</b>
<b>Total Net Expenditures</b>	<b>1,020,909</b>	<b>1,045,858</b>	<b>955,286</b>	<b>949,861</b>	<b>947,551</b>	<b>-24,949</b>	<b>-2.39%</b>

## City of St Catharines

## Special Events

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Salaries and Wages							
750.510.001 Salaries/Wages-Regular	0	0	718	132	0	0	0.00%
750.510.002 Salaries/Wages-Overtime	1,004	1,004	169	-869	993	0	0.00%
750.510.003 Salaries/Wages-Ext Svce	19,673	19,766	29,408	13,511	12,893	-93	-0.47%
750.510.007 Holiday/Vacation Pay	788	577	752	863	1,217	211	36.57%
<b>Total Salaries and Wages</b>	<b>21,465</b>	<b>21,347</b>	<b>31,047</b>	<b>13,637</b>	<b>15,103</b>	<b>118</b>	<b>0.55%</b>
Benefits							
750.510.030 Pensions	900	474	850	512	764	426	89.87%
750.510.031 Other Benefits	437	334	390	258	346	103	30.84%
750.510.032 Workers Compensation	724	485	612	423	540	239	49.28%
750.510.033 Employment Insurance	457	317	427	307	397	140	44.16%
<b>Total Benefits</b>	<b>2,518</b>	<b>1,610</b>	<b>2,279</b>	<b>1,500</b>	<b>2,047</b>	<b>908</b>	<b>56.40%</b>
Equipment Operations							
750.510.050 Rentals	5,975	4,000	4,354	4,277	3,235	1,975	49.38%
750.510.053 Service Contracts	9,725	9,725	8,721	9,964	9,529	0	0.00%
750.510.067 Car Allowance/Mileage	100	100	330	557	0	0	0.00%
<b>Total Equipment Operations</b>	<b>15,800</b>	<b>13,825</b>	<b>13,405</b>	<b>14,798</b>	<b>12,764</b>	<b>1,975</b>	<b>14.29%</b>
Materials							
750.510.104 General Supplies	4,000	4,000	6,172	3,585	13,774	0	0.00%
750.510.110 Uniforms	500	500	344	1,818	0	0	0.00%
750.510.135 Community Development	1,500	1,500	13,032	40,370	45,206	0	0.00%
<b>Total Materials</b>	<b>6,000</b>	<b>6,000</b>	<b>19,548</b>	<b>45,773</b>	<b>58,980</b>	<b>0</b>	<b>0.00%</b>
Contracts							
750.510.205 Contract - Security	1,200	1,200	437	960	8,200	0	0.00%
750.510.226 Band Concerts	12,100	12,100	12,167	13,823	9,753	0	0.00%
750.510.227 Contracts-Performers	0	0	5,172	0	0	0	0.00%
<b>Total Contracts</b>	<b>13,300</b>	<b>13,300</b>	<b>17,776</b>	<b>14,783</b>	<b>17,953</b>	<b>0</b>	<b>0.00%</b>
Office and Related Expenses							
750.510.306 Cellular Phones	300	300	380	414	244	0	0.00%
750.510.307 Printing	650	650	682	664	387	0	0.00%
<b>Total Office and Related Expenses</b>	<b>950</b>	<b>950</b>	<b>1,062</b>	<b>1,078</b>	<b>631</b>	<b>0</b>	<b>0.00%</b>
<b>Total Expenditures</b>	<b>60,033</b>	<b>57,032</b>	<b>85,117</b>	<b>91,569</b>	<b>107,478</b>	<b>3,001</b>	<b>5.26%</b>

## City of St Catharines

## Special Events

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Revenue							
750.510.800 Miscellaneous Revenue	0	0	0	-21,401	-7,281	0	0.00%
750.510.801 Provincial Grant	0	0	-2,618	-7,985	0	0	0.00%
750.510.803 Region - Cost sharing	0	0	-17,513	-9,889	-36,656	0	0.00%
750.510.805 Donations-Spec'l Events	-5,500	-5,500	-7,480	-4,355	-4,335	0	0.00%
750.510.840 Rentals - Special Events	0	0	-764	-1,549	0	0	0.00%
750.510.852 Band Concerts	0	0	-1,750	-5,000	0	0	0.00%
<b>Total Revenue</b>	<b>-5,500</b>	<b>-5,500</b>	<b>-30,125</b>	<b>-50,179</b>	<b>-48,272</b>	<b>0</b>	<b>0.00%</b>
Total Revenue	-5,500	-5,500	-30,125	-50,179	-48,272	0	0.00%
Total Net Expenditures	54,533	51,532	54,992	41,390	59,206	3,001	5.82%

## City of St Catharines

## SCCIP

## 2021 Operating Budget - Expenditures by Object

		2021	2020	2019	2018	2017	\$ Change	% Change
		Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
Object of Expenditure								
Materials								
750.511.135	Community Development	400,000	400,000	339,587	337,488	329,131	0	0.00%
<b>Total Materials</b>		400,000	400,000	339,587	337,488	329,131	0	0.00%
Other Service Charges								
750.511.448	Transfer to Reserve	0	0	0	0	75,065	0	0.00%
<b>Total Other Service Charges</b>		0	0	0	0	75,065	0	0.00%
Total Expenditures		400,000	400,000	339,587	337,488	404,196	0	0.00%
Revenue								
750.511.845	Arts Development Fund	-342,600	-396,000	-87,780	-68,457	-75,065	53,400	-13.48%
750.511.905	Inter-Department Transfer	0	0	-17,894	0	0	0	0.00%
<b>Total Revenue</b>		-342,600	-396,000	-105,674	-68,457	-75,065	53,400	-13.48%
Transfer from Reserve								
750.511.900	Transfer from Reserve	0	0	-226,826	-264,043	-329,131	0	0.00%
<b>Total Transfer from Reserve</b>		0	0	-226,826	-264,043	-329,131	0	0.00%
Total Revenue		-342,600	-396,000	-332,500	-332,500	-404,196	53,400	-13.48%
Total Net Expenditures		57,400	4,000	7,087	4,988	0	53,400	1,335.00%



## City of St Catharines

## Culture

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Salaries and Wages							
750.512.001 Salaries or wages/regular	185,753	78,723	625	28,059	74,874	107,030	135.96%
750.512.002 Salaries/Wages-Overtime	0	0	0	306	76	0	0.00%
750.512.003 Salaries/Wages extra	0	115,880	135,269	97,118	91,251	-115,880	-100.00%
750.512.007 Vacation and Holiday Pay	0	476	7,627	9,013	3,802	-476	-100.00%
<b>Total Salaries and Wages</b>	<b>185,753</b>	<b>195,079</b>	<b>143,521</b>	<b>134,496</b>	<b>170,003</b>	<b>-9,326</b>	<b>-4.78%</b>
Benefits							
750.512.030 Pensions	25,150	21,327	10,222	9,749	17,637	3,823	17.93%
750.512.031 Other Benefits	19,250	16,364	13,111	11,925	8,583	2,886	17.64%
750.512.032 Worker's Compensation	7,701	6,458	4,523	4,104	5,311	1,243	19.25%
750.512.033 Employment Insurance	4,347	3,699	3,236	2,908	3,252	648	17.52%
<b>Total Benefits</b>	<b>56,448</b>	<b>47,848</b>	<b>31,092</b>	<b>28,686</b>	<b>34,783</b>	<b>8,600</b>	<b>17.97%</b>
Equipment Operations							
750.512.054 Outdoor/Memorial Mntce	1,200	1,200	1,175	1,221	331	0	0.00%
750.512.067 Car Allowance/Mileage	1,700	2,500	665	1,074	2,910	-800	-32.00%
<b>Total Equipment Operations</b>	<b>2,900</b>	<b>3,700</b>	<b>1,840</b>	<b>2,295</b>	<b>3,241</b>	<b>-800</b>	<b>-21.62%</b>
Materials							
750.512.100 Art Coll'n Material/Mntce	2,000	2,000	6,699	1,007	1,815	0	0.00%
750.512.104 General Supplies	600	600	0	177	560	0	0.00%
750.512.118 Indoor Art Exhibits	8,610	8,607	8,432	7,283	50	3	0.03%
750.512.119 Art Collect'n Acquisition	5,000	5,000	5,000	4,711	7,999	0	0.00%
750.512.121 Restoration/Conservation	1,500	1,500	1,400	1,229	281	0	0.00%
750.512.135 Community Development	22,412	22,412	22,148	19,865	17,990	0	0.00%
<b>Total Materials</b>	<b>40,122</b>	<b>40,119</b>	<b>43,679</b>	<b>34,272</b>	<b>28,695</b>	<b>3</b>	<b>0.01%</b>
Office and Related Expenses							
750.512.303 Courier Service	50	50	11	0	5	0	0.00%
750.512.306 Cellular Phones	720	720	0	378	236	0	0.00%
750.512.307 Printing	1,300	1,300	1,314	1,237	617	0	0.00%
750.512.310 Office Supplies	150	150	155	75	0	0	0.00%
750.512.330 Furniture/Equipment NTCA	0	0	461	454	0	0	0.00%
<b>Total Office and Related Expenses</b>	<b>2,220</b>	<b>2,220</b>	<b>1,941</b>	<b>2,144</b>	<b>858</b>	<b>0</b>	<b>0.00%</b>
Other Service Charges							
750.512.401 Conferences/Conventions	1,000	1,000	969	381	1,052	0	0.00%

## City of St Catharines

## Culture

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
750.512.402 Training	0	1,500	0	876	0	-1,500	-100.00%
750.512.405 Subscriptions,Memberships	2,415	2,415	1,694	1,765	1,420	0	0.00%
750.512.406 Promotion/Publicity	5,700	5,700	6,007	5,168	4,642	0	0.00%
750.512.439 Evaluations/Assessments	1,000	1,000	1,048	1,000	1,000	0	0.00%
750.512.450 Miscellaneous	0	0	0	0	50	0	0.00%
750.512.466 Committees of Council	220	220	155	-421	-500	0	0.00%
<b>Total Other Service Charges</b>	<b>10,335</b>	<b>11,835</b>	<b>9,873</b>	<b>8,769</b>	<b>7,664</b>	<b>-1,500</b>	<b>-12.67%</b>
<b>Total Expenditures</b>	<b>297,778</b>	<b>300,801</b>	<b>231,946</b>	<b>210,662</b>	<b>245,244</b>	<b>-3,023</b>	<b>-1.00%</b>
Revenue							
750.512.802 Federal Grants	0	0	-11,000	0	0	0	0.00%
750.512.834 Recoverables	-700	-700	0	0	-740	0	0.00%
750.512.835 Sponsorship Revenue	-7,000	-7,000	-6,465	-5,807	-7,000	0	0.00%
750.512.845 Event Revenue	-2,625	-2,625	-1,031	-859	-2,497	0	0.00%
<b>Total Revenue</b>	<b>-10,325</b>	<b>-10,325</b>	<b>-18,496</b>	<b>-6,666</b>	<b>-10,237</b>	<b>0</b>	<b>0.00%</b>
Transfer from Reserve							
750.512.900 Transfer from Reserve	-16,577	-16,577	-16,882	-22,657	-22,220	0	0.00%
<b>Total Transfer from Reserve</b>	<b>-16,577</b>	<b>-16,577</b>	<b>-16,882</b>	<b>-22,657</b>	<b>-22,220</b>	<b>0</b>	<b>0.00%</b>
<b>Total Revenue</b>	<b>-26,902</b>	<b>-26,902</b>	<b>-35,378</b>	<b>-29,323</b>	<b>-32,457</b>	<b>0</b>	<b>0.00%</b>
<b>Total Net Expenditures</b>	<b>270,876</b>	<b>273,899</b>	<b>196,568</b>	<b>181,339</b>	<b>212,787</b>	<b>-3,023</b>	<b>-1.10%</b>

**City of St Catharines**  
**Swimming Pools and Beaches**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
750.515.001 Salaries/Wages-Regular	65,380	77,931	67,924	53,688	48,476	-12,551	-16.11%
750.515.002 Salaries/Wages-Overtime	4,004	4,004	17,778	14,332	4,018	0	0.00%
750.515.003 Salaries/Wages-Ext Svce	193,087	189,669	171,596	173,235	150,864	3,418	1.80%
750.515.007 Holiday/Vacation Pay	14,608	15,847	20,240	7,961	12,578	-1,239	-7.82%
750.515.012 Allocations	0	0	0	0	24,199	0	0.00%
<b>Total Salaries and Wages</b>	<b>277,079</b>	<b>287,451</b>	<b>277,538</b>	<b>249,216</b>	<b>240,135</b>	<b>-10,372</b>	<b>-3.61%</b>
<b>Benefits</b>							
750.515.030 Pensions	20,388	22,067	18,447	18,367	6,778	-1,679	-7.61%
750.515.031 Other Benefits	16,194	19,030	14,351	11,552	3,040	-2,836	-14.90%
750.515.032 Workers Compensation	9,702	9,143	8,276	8,042	4,755	559	6.11%
750.515.033 Employment Insurance	5,861	5,691	5,612	5,580	3,557	170	2.99%
<b>Total Benefits</b>	<b>52,145</b>	<b>55,931</b>	<b>46,686</b>	<b>43,541</b>	<b>18,130</b>	<b>-3,786</b>	<b>-6.77%</b>
<b>Equipment Operations</b>							
750.515.050 Rentals	150	150	14,393	24	25	0	0.00%
750.515.053 Service Contracts	1,300	1,300	848	3,965	731	0	0.00%
750.515.067 Car Allowance/Mileage	800	800	49	323	0	0	0.00%
750.515.068 Equipment Oper'n Surplus	-16,000	-13,000	-5,983	-5,656	-11,853	-3,000	23.08%
<b>Total Equipment Operations</b>	<b>-13,750</b>	<b>-10,750</b>	<b>9,307</b>	<b>-1,344</b>	<b>-11,097</b>	<b>-3,000</b>	<b>27.91%</b>
<b>Materials</b>							
750.515.102 Small Tools/Equipment	10,500	21,100	14,218	659	1,456	-10,600	-50.24%
750.515.104 General Supplies	9,700	9,700	6,989	9,586	1,271	0	0.00%
750.515.106 Water Treatment Supplies	12,550	12,550	18,678	5,336	17,587	0	0.00%
750.515.110 Uniform Clothing	3,200	3,200	2,944	2,873	3,106	0	0.00%
750.515.124 Red Cross	750	750	800	0	800	0	0.00%
<b>Total Materials</b>	<b>36,700</b>	<b>47,300</b>	<b>43,629</b>	<b>18,454</b>	<b>24,220</b>	<b>-10,600</b>	<b>-22.41%</b>
<b>Building and Maintenance</b>							
750.515.152 Gen Bldg Mtncs Supplies	5,080	5,345	2,427	2,095	5,023	-265	-4.96%
750.515.162 Repairs	40,140	40,967	30,117	39,285	163,900	-827	-2.02%
750.515.163 Heat,Light,Power,Water	42,450	42,130	36,316	36,370	37,715	320	0.76%
750.515.173 Insurance-Bldg/Contents	5,126	2,742	2,766	3,110	3,826	2,384	86.94%
750.515.178 Rent-Seaway Lands	0	120	119	117	115	-120	-100.00%
750.515.180 Improvements-Non TCA	0	15,000	0	-1,000	10,000	-15,000	-100.00%
<b>Total Building and Maintenance</b>	<b>92,796</b>	<b>106,304</b>	<b>71,745</b>	<b>79,977</b>	<b>220,579</b>	<b>-13,508</b>	<b>-12.71%</b>
<b>Contracts</b>							
750.515.200 Contract - General	3,840	3,840	5,505	3,485	3,930	0	0.00%
750.515.205 Contract- Security	16,500	16,500	18,148	17,638	16,164	0	0.00%
750.515.206 Contract-Garbage Coll'n	2,160	2,160	1,910	1,973	2,077	0	0.00%

**City of St Catharines**  
**Swimming Pools and Beaches**  
**2021 Operating Budget - Expenditures by Object**

	2021	2020	2019	2018	2017	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
750.515.229 Instructor Fees	1,000	1,000	0	0	0	0	0.00%
750.515.235 Contract-Pest Control	120	120	298	0	0	0	0.00%
<b>Total Contracts</b>	<b>23,620</b>	<b>23,620</b>	<b>25,861</b>	<b>23,096</b>	<b>22,171</b>	<b>0</b>	<b>0.00%</b>
Office and Related Expenses							
750.515.305 Telephone	575	575	472	613	563	0	0.00%
750.515.306 Cellular Phones	1,680	1,680	1,424	1,018	-89	0	0.00%
750.515.307 Printing	150	150	20	10	121	0	0.00%
750.515.310 Office Supplies	0	0	0	0	81	0	0.00%
<b>Total Office and Related Expenses</b>	<b>2,405</b>	<b>2,405</b>	<b>1,916</b>	<b>1,641</b>	<b>676</b>	<b>0</b>	<b>0.00%</b>
Other Service Charges							
750.515.402 Training	1,000	1,000	511	-1,753	1,771	0	0.00%
750.515.417 Studies/Consulting Fees	0	0	0	50,000	0	0	0.00%
750.515.450 Miscellaneous	2,000	2,000	295	-6	134	0	0.00%
<b>Total Other Service Charges</b>	<b>3,000</b>	<b>3,000</b>	<b>806</b>	<b>48,241</b>	<b>1,905</b>	<b>0</b>	<b>0.00%</b>
<b>Total Expenditures</b>	<b>473,995</b>	<b>515,261</b>	<b>477,488</b>	<b>462,822</b>	<b>516,719</b>	<b>-41,266</b>	<b>-8.01%</b>
Revenue							
750.515.832 Beach Rentals	-13,000	-13,000	-4,425	-10,686	-9,773	0	0.00%
750.515.936 Lessons-Pt Dalhousie Pool	-14,000	-14,000	-9,108	-9,111	-14,341	0	0.00%
750.515.937 Admissions-Pt Dalhousie	-12,000	-12,000	-6,403	-10,172	-12,269	0	0.00%
750.515.956 Lessons-Lion SchooleyPool	-13,000	-13,000	-5,628	-9,755	-13,213	0	0.00%
750.515.957 Admissions Lion Schooley	-13,500	-13,500	-14,485	-13,304	-13,689	0	0.00%
<b>Total Revenue</b>	<b>-65,500</b>	<b>-65,500</b>	<b>-40,049</b>	<b>-53,028</b>	<b>-63,285</b>	<b>0</b>	<b>0.00%</b>
Transfer from Reserve							
750.515.900 Transfer from Reserve	0	0	-5,060	0	0	0	0.00%
<b>Total Transfer from Reserve</b>	<b>0</b>	<b>0</b>	<b>-5,060</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Revenue</b>	<b>-65,500</b>	<b>-65,500</b>	<b>-45,109</b>	<b>-53,028</b>	<b>-63,285</b>	<b>0</b>	<b>0.00%</b>
<b>Total Net Expenditures</b>	<b>408,495</b>	<b>449,761</b>	<b>432,379</b>	<b>409,794</b>	<b>453,434</b>	<b>-41,266</b>	<b>-9.18%</b>

**City of St Catharines**  
**Kiwanis Aquatic Centre**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
750.518.001 Salaries/Wages-regular	296,721	261,986	226,776	184,294	199,282	34,735	13.26%
750.518.002 Salaries/Wages-overtime	19,999	19,999	55,300	52,592	24,627	0	0.00%
750.518.003 Salaries/Wages-Ext Svce	1,103,200	1,083,625	1,068,600	1,043,237	783,661	19,575	1.81%
750.518.006 Sick Pay	0	0	29,934	29,546	24,681	0	0.00%
750.518.007 Holiday/Vacation Pay	75,084	70,638	78,769	116,023	91,642	4,446	6.29%
750.518.009 Doctor's Appointments	0	300	351	161	268	-300	-100.00%
750.518.012 Allocations	0	0	0	0	48,398	0	0.00%
<b>Total Salaries and Wages</b>	<b>1,495,004</b>	<b>1,436,548</b>	<b>1,459,730</b>	<b>1,425,853</b>	<b>1,172,559</b>	<b>58,456</b>	<b>4.07%</b>
<b>Benefits</b>							
750.518.030 Pensions	99,200	101,476	89,220	88,631	83,739	-2,276	-2.24%
750.518.031 Other Benefits	75,200	72,588	64,413	60,982	53,920	2,612	3.60%
750.518.032 Workers Compensation	52,094	45,013	45,919	44,694	35,231	7,081	15.73%
750.518.033 Employment Insurance	32,257	28,778	31,504	30,239	24,799	3,479	12.09%
750.518.040 Meal Allowance	200	200	261	194	120	0	0.00%
750.518.041 Safety Shoes	1,070	1,200	1,925	1,400	875	-130	-10.83%
<b>Total Benefits</b>	<b>260,021</b>	<b>249,255</b>	<b>233,242</b>	<b>226,140</b>	<b>198,684</b>	<b>10,766</b>	<b>4.32%</b>
<b>Equipment Operations</b>							
750.518.050 Rentals	500	500	81	64	76	0	0.00%
750.518.053 Service Contracts	42,406	46,340	15,054	19,015	22,787	-3,934	-8.49%
750.518.054 Equipment Repairs	3,000	3,230	1,615	3,460	3,084	-230	-7.12%
750.518.067 Car Allowance/Mileage	1,500	1,500	490	733	2,564	0	0.00%
<b>Total Equipment Operations</b>	<b>47,406</b>	<b>51,570</b>	<b>17,240</b>	<b>23,272</b>	<b>28,511</b>	<b>-4,164</b>	<b>-8.07%</b>
<b>Materials</b>							
750.518.102 Small Tools/Equipment	3,000	8,250	80	3,923	2,744	-5,250	-63.64%
750.518.104 General Program Supplies	9,850	9,850	9,337	5,877	10,720	0	0.00%
750.518.106 Water Treatment Supplies	30,000	30,000	32,263	26,338	11,927	0	0.00%
750.518.109 Safety/Protective Equip	1,500	1,500	1,464	1,668	1,274	0	0.00%
750.518.110 Uniform Clothing	3,909	3,909	4,099	4,115	3,745	0	0.00%
750.518.112 Resale Items	8,000	8,000	7,917	7,406	7,177	0	0.00%
750.518.114 Freight Charges	0	100	0	0	0	-100	-100.00%
750.518.124 Red Cross	14,500	16,500	11,999	8,903	16,500	-2,000	-12.12%
750.518.136 Lifesaving Society	11,000	11,000	10,847	10,642	6,436	0	0.00%
<b>Total Materials</b>	<b>81,759</b>	<b>89,109</b>	<b>78,006</b>	<b>68,872</b>	<b>60,523</b>	<b>-7,350</b>	<b>-8.25%</b>
<b>Building and Maintenance</b>							
750.518.150 Cleaning services	88,000	80,000	28,885	0	0	8,000	10.00%
750.518.151 Cleaning Supplies	0	0	430	0	14,886	0	0.00%
750.518.152 Gen Bldg Mtnce Supplies	34,000	34,000	27,249	39,603	18,429	0	0.00%
750.518.153 Snow Removal	2,000	2,000	3,787	2,174	2,238	0	0.00%

**City of St Catharines**  
**Kiwanis Aquatic Centre**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
750.518.162 Repairs	106,886	109,068	75,429	117,386	71,784	-2,182	-2.00%
750.518.163 Heat,Light,Power,Water	386,500	375,812	352,910	403,459	322,405	10,688	2.84%
750.518.164 Signage	325	325	0	290	521	0	0.00%
750.518.173 Insurance-Bldg/Contents	21,710	12,998	12,535	12,956	12,855	8,712	67.03%
<b>Total Building and Maintenance</b>	<b>639,421</b>	<b>614,203</b>	<b>501,225</b>	<b>575,868</b>	<b>443,118</b>	<b>25,218</b>	<b>4.11%</b>
<b>Contracts</b>							
750.518.205 Contracts - Security	7,100	7,100	7,462	1,721	20,839	0	0.00%
750.518.206 Contracts-Garbage	2,000	2,000	2,077	1,939	1,970	0	0.00%
750.518.229 Instructor Fees	15,300	15,300	11,804	14,945	11,480	0	0.00%
750.518.235 Contracts-Pest Control	200	200	0	80	130	0	0.00%
750.518.520 Transfer to WIP	0	0	13,961	0	0	0	0.00%
<b>Total Contracts</b>	<b>24,600</b>	<b>24,600</b>	<b>35,304</b>	<b>18,685</b>	<b>34,419</b>	<b>0</b>	<b>0.00%</b>
<b>Office and Related Expenses</b>							
750.518.306 Cellular Phones	720	720	976	619	652	0	0.00%
750.518.307 Printing	1,400	1,400	645	574	739	0	0.00%
750.518.308 Copying and prints	400	400	3,857	2,015	1,580	0	0.00%
750.518.309 Advertising	0	0	0	45	0	0	0.00%
750.518.310 Office Supplies	2,500	2,500	2,195	2,773	4,661	0	0.00%
750.518.318 Cash Processing Fees	5,000	4,500	5,482	4,789	3,877	500	11.11%
750.518.330 Furniture/Equipment NTCA	0	2,400	1,967	1,308	4,568	-2,400	-100.00%
<b>Total Office and Related Expenses</b>	<b>10,020</b>	<b>11,920</b>	<b>15,122</b>	<b>12,123</b>	<b>16,077</b>	<b>-1,900</b>	<b>-15.94%</b>
<b>Other Service Charges</b>							
750.518.402 Training	3,850	3,850	4,943	7,354	477	0	0.00%
750.518.417 Study/Consulting Fees	0	25,000	145	146	128	-25,000	-100.00%
750.518.446 Transfer to WIP	0	0	0	14,387	0	0	0.00%
750.518.450 Miscellaneous	0	0	72	17	146	0	0.00%
<b>Total Other Service Charges</b>	<b>3,850</b>	<b>28,850</b>	<b>5,160</b>	<b>21,904</b>	<b>751</b>	<b>-25,000</b>	<b>-86.66%</b>
<b>Total Expenditures</b>	<b>2,562,081</b>	<b>2,506,055</b>	<b>2,345,029</b>	<b>2,372,717</b>	<b>1,954,642</b>	<b>56,026</b>	<b>2.24%</b>
<b>Revenue</b>							
750.518.800 Miscellaneous Revenue	0	0	-980	-256	-71	0	0.00%
750.518.814 Program Room Rentals	-16,625	-18,000	-12,793	-14,136	-14,371	1,375	-7.64%
750.518.831 Admissions-general	-74,250	-85,000	-84,701	-75,033	-64,229	10,750	-12.65%
750.518.832 Private Rentals	0	0	-1,575	0	0	0	0.00%
750.518.833 Programmes-Leadership	-42,375	-48,000	-47,726	-45,532	-30,202	5,625	-11.72%
750.518.849 Lessons	-244,250	-273,000	-297,994	-288,567	-215,799	28,750	-10.53%
750.518.850 Advertising Revenue	0	0	0	0	-1,021	0	0.00%

**City of St Catharines**  
**Kiwanis Aquatic Centre**  
**2021 Operating Budget - Expenditures by Object**

	2021	2020	2019	2018	2017	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
750.518.860 Vending Machine Revenue	-3,250	-3,500	-3,550	-3,495	-3,186	250	-7.14%
750.518.877 Special Fees-Surcharges	0	0	-13,961	-14,387	0	0	0.00%
750.518.930 Pool Rental Revenue	-59,125	-60,000	-55,305	-66,021	-57,988	875	-1.46%
750.518.939 Private Lessons	-83,375	-95,000	-86,751	-84,460	-58,629	11,625	-12.24%
750.518.940 Resale Items	-15,675	-17,550	-15,603	-13,631	-11,667	1,875	-10.68%
750.518.959 Clip Cards & Passes	-176,250	-200,500	-197,268	-190,243	-136,501	24,250	-12.09%
750.518.960 Aquatic programmes	-29,000	-30,000	-16,481	-11,021	-11,819	1,000	-3.33%
<b>Total Revenue</b>	<b>-744,175</b>	<b>-830,550</b>	<b>-834,688</b>	<b>-806,782</b>	<b>-605,483</b>	<b>86,375</b>	<b>-10.40%</b>
Total Revenue	-744,175	-830,550	-834,688	-806,782	-605,483	86,375	-10.40%
Total Net Expenditures	1,817,906	1,675,505	1,510,341	1,565,935	1,349,159	142,401	8.50%

**City of St Catharines**  
**Port Weller Centre**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
750.540.001 Salaries/Wages-Regular	0	0	1,997	-443	0	0	0.00%
750.540.002 Salaries/Wages-Overtime	0	0	0	106	0	0	0.00%
750.540.003 Salaries/Wages-Ext Svce	48,645	47,786	44,655	48,185	34,605	859	1.80%
750.540.007 Holiday/Vacation Pay	1,938	1,903	1,821	3,784	951	35	1.84%
<b>Total Salaries and Wages</b>	<b>50,583</b>	<b>49,689</b>	<b>48,473</b>	<b>51,632</b>	<b>35,556</b>	<b>894</b>	<b>1.80%</b>
<b>Benefits</b>							
750.540.030 Pensions	3,300	1,859	3,201	3,101	8	1,441	77.51%
750.540.031 Other Benefits	948	1,206	1,254	963	8	-258	-21.39%
750.540.032 Workers Compensation	1,702	1,505	1,553	1,662	13	197	13.09%
750.540.033 Employment Insurance	1,076	982	1,118	1,207	10	94	9.57%
<b>Total Benefits</b>	<b>7,026</b>	<b>5,552</b>	<b>7,126</b>	<b>6,933</b>	<b>39</b>	<b>1,474</b>	<b>26.55%</b>
<b>Equipment Operations</b>							
750.540.050 Rentals	0	0	46	0	0	0	0.00%
750.540.053 Service Contracts	2,960	3,022	1,731	2,175	2,572	-62	-2.05%
750.540.067 Mileage	0	0	0	3	0	0	0.00%
<b>Total Equipment Operations</b>	<b>2,960</b>	<b>3,022</b>	<b>1,777</b>	<b>2,178</b>	<b>2,572</b>	<b>-62</b>	<b>-2.05%</b>
<b>Materials</b>							
750.540.104 General Program Supplies	3,100	3,100	3,827	3,204	2,955	0	0.00%
750.540.108 Themed Party Supplies	0	0	0	0	-889	0	0.00%
750.540.110 Uniform Clothing	500	500	500	336	500	0	0.00%
<b>Total Materials</b>	<b>3,600</b>	<b>3,600</b>	<b>4,327</b>	<b>3,540</b>	<b>2,566</b>	<b>0</b>	<b>0.00%</b>
<b>Building and Maintenance</b>							
750.540.150 Building Custodian	12,100	11,000	10,200	10,243	10,233	1,100	10.00%
750.540.152 Gen Bldg Mtnce Supplies	1,000	1,000	467	508	335	0	0.00%
750.540.161 Vandalism-graffiti	1,500	1,500	504	1,917	0	0	0.00%
750.540.162 Repairs	7,549	7,704	8,117	12,504	4,844	-155	-2.01%
750.540.163 Heat,Light,Power,Water	13,750	13,518	12,033	12,168	11,388	232	1.72%
750.540.173 Insurance-Bldg/Contents	1,750	1,073	1,012	1,046	1,037	677	63.09%
<b>Total Building and Maintenance</b>	<b>37,649</b>	<b>35,795</b>	<b>32,333</b>	<b>38,386</b>	<b>27,837</b>	<b>1,854</b>	<b>5.18%</b>
<b>Contracts</b>							
750.540.229 Instructor Fees	37,000	37,000	44,520	34,529	37,159	0	0.00%
750.540.235 Contract - Pest Control	400	400	424	308	380	0	0.00%
<b>Total Contracts</b>	<b>37,400</b>	<b>37,400</b>	<b>44,944</b>	<b>34,837</b>	<b>37,539</b>	<b>0</b>	<b>0.00%</b>
<b>Office and Related Expenses</b>							
750.540.310 Office Supplies	500	500	578	70	0	0	0.00%
750.540.323 Internet Charges	700	700	803	781	683	0	0.00%
<b>Total Office and Related Expenses</b>	<b>1,200</b>	<b>1,200</b>	<b>1,381</b>	<b>851</b>	<b>683</b>	<b>0</b>	<b>0.00%</b>



## City of St Catharines

## Port Weller Centre

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Total Expenditures	140,418	136,258	140,361	138,357	106,792	4,160	3.05%
Revenue							
750.540.830 Memberships/Activity Card	0	0	-12	0	-71	0	0.00%
750.540.832 Casual Rentals	-16,000	-17,000	-8,178	-9,820	-10,861	1,000	-5.88%
750.540.833 Programmes	-61,250	-70,000	-58,812	-64,714	-67,230	8,750	-12.50%
<b>Total Revenue</b>	<b>-77,250</b>	<b>-87,000</b>	<b>-67,002</b>	<b>-74,534</b>	<b>-78,162</b>	<b>9,750</b>	<b>-11.21%</b>
Total Revenue	-77,250	-87,000	-67,002	-74,534	-78,162	9,750	-11.21%
Total Net Expenditures	63,168	49,258	73,359	63,823	28,630	13,910	28.24%

**City of St Catharines**  
**Russell Ave Community Centre**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
750.545.001 Salaries/Wages - Regular	0	0	1,522	-1,051	0	0	0.00%
750.545.002 Salaries/Wages-Overtime	0	0	625	1,666	280	0	0.00%
750.545.003 Salaries/Wages-Ext Svce	139,385	136,930	129,228	133,006	65,438	2,455	1.79%
750.545.007 Holiday/Vacation Pay	5,575	5,455	6,989	9,565	8,652	120	2.20%
<b>Total Salaries and Wages</b>	<b>144,960</b>	<b>142,385</b>	<b>138,364</b>	<b>143,186</b>	<b>74,370</b>	<b>2,575</b>	<b>1.81%</b>
<b>Benefits</b>							
750.545.030 Pensions	8,900	11,043	10,979	10,229	4,343	-2,143	-19.41%
750.545.031 Other Benefits	2,718	3,126	2,797	2,652	2,752	-408	-13.05%
750.545.032 Workers Compensation	4,879	4,313	4,411	4,558	4,303	566	13.12%
750.545.033 Employment Insurance	3,083	2,815	3,181	3,308	3,215	268	9.52%
<b>Total Benefits</b>	<b>19,580</b>	<b>21,297</b>	<b>21,368</b>	<b>20,747</b>	<b>14,613</b>	<b>-1,717</b>	<b>-8.06%</b>
<b>Equipment Operations</b>							
750.545.050 Rentals	0	0	0	0	-177	0	0.00%
750.545.053 Service Contracts Various	5,473	5,585	4,909	4,149	4,924	-112	-2.01%
750.545.067 Car Allowance/Mileage	300	300	1,725	712	791	0	0.00%
<b>Total Equipment Operations</b>	<b>5,773</b>	<b>5,885</b>	<b>6,634</b>	<b>4,861</b>	<b>5,538</b>	<b>-112</b>	<b>-1.90%</b>
<b>Materials</b>							
750.545.102 Small Tools/Equipment	1,000	1,000	2,477	1,013	930	0	0.00%
750.545.104 General Program Supplies	4,325	4,325	4,585	2,480	1,496	0	0.00%
750.545.110 Uniform Clothing	1,200	1,200	1,552	29	1,229	0	0.00%
<b>Total Materials</b>	<b>6,525</b>	<b>6,525</b>	<b>8,614</b>	<b>3,522</b>	<b>3,655</b>	<b>0</b>	<b>0.00%</b>
<b>Building and Maintenance</b>							
750.545.150 Cleaning Serv-Russell ave	17,600	16,000	14,700	14,839	15,415	1,600	10.00%
750.545.152 Gen Bldg Mntce Supplies	2,680	2,730	1,775	2,282	1,778	-50	-1.83%
750.545.161 Vandalism-Graffiti	0	0	336	0	0	0	0.00%
750.545.162 Repairs	2,504	2,556	11,193	10,727	8,051	-52	-2.03%
750.545.163 Heat,Light,Power,Water	20,100	19,851	15,522	15,752	17,324	249	1.25%
750.545.173 Insurance-Bldg/Contents	4,243	2,602	2,451	2,533	2,513	1,641	63.07%
750.545.180 Improvements-Non TCA	10,000	0	0	-21	11,637	10,000	0.00%
<b>Total Building and Maintenance</b>	<b>57,127</b>	<b>43,739</b>	<b>45,977</b>	<b>46,112</b>	<b>56,718</b>	<b>13,388</b>	<b>30.61%</b>
<b>Contracts</b>							
750.545.200 Contracts	0	0	0	4,000	5,500	0	0.00%
750.545.206 Contract-Waste Coll'n	550	550	627	527	514	0	0.00%
750.545.229 Instructor Fees	40,000	40,000	39,519	34,199	36,427	0	0.00%
750.545.235 Contract-Pest Control	200	200	0	0	195	0	0.00%
<b>Total Contracts</b>	<b>40,750</b>	<b>40,750</b>	<b>40,146</b>	<b>38,726</b>	<b>42,636</b>	<b>0</b>	<b>0.00%</b>

**City of St Catharines**  
**Russell Ave Community Centre**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Office and Related Expenses							
750.545.307 Printing	1,000	1,000	993	778	719	0	0.00%
750.545.308 Photocopying	2,000	2,000	1,358	1,112	1,370	0	0.00%
750.545.310 Office Supplies	1,000	1,000	873	1,270	169	0	0.00%
750.545.330 Furniture/Equipment NTCA	0	0	0	81	0	0	0.00%
<b>Total Office and Related Expenses</b>	<b>4,000</b>	<b>4,000</b>	<b>3,224</b>	<b>3,241</b>	<b>2,258</b>	<b>0</b>	<b>0.00%</b>
Properties							
750.545.350 Office Equipmt,Furniture	0	0	0	7,325	0	0	0.00%
<b>Total Properties</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,325</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
Other Service Charges							
750.545.417 Study/Consulting Fees	0	0	0	-6,888	-1,637	0	0.00%
750.545.450 Miscellaneous	0	0	6	-1	0	0	0.00%
<b>Total Other Service Charges</b>	<b>0</b>	<b>0</b>	<b>6</b>	<b>-6,889</b>	<b>-1,637</b>	<b>0</b>	<b>0.00%</b>
<b>Total Expenditures</b>	<b>278,715</b>	<b>264,581</b>	<b>264,333</b>	<b>260,831</b>	<b>198,151</b>	<b>14,134</b>	<b>5.34%</b>
Revenue							
750.545.814 Rent	0	0	-7,410	0	0	0	0.00%
750.545.830 Memberships	-3,325	-3,500	-4,061	-3,794	-3,315	175	-5.00%
750.545.832 Casual Rentals	-23,625	-24,000	-25,845	-25,718	-19,860	375	-1.56%
750.545.833 Programmes	-66,250	-70,000	-68,625	-48,820	-61,276	3,750	-5.36%
<b>Total Revenue</b>	<b>-93,200</b>	<b>-97,500</b>	<b>-105,941</b>	<b>-78,332</b>	<b>-84,451</b>	<b>4,300</b>	<b>-4.41%</b>
<b>Total Revenue</b>	<b>-93,200</b>	<b>-97,500</b>	<b>-105,941</b>	<b>-78,332</b>	<b>-84,451</b>	<b>4,300</b>	<b>-4.41%</b>
<b>Total Net Expenditures</b>	<b>185,515</b>	<b>167,081</b>	<b>158,392</b>	<b>182,499</b>	<b>113,700</b>	<b>18,434</b>	<b>11.03%</b>

## City of St Catharines

## Carousel

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
750.560.001 Salaries/Wages-Regular	0	0	261	-1,837	244	0	0.00%
750.560.002 Salaries/Wages-over	0	0	2,784	4,104	0	0	0.00%
750.560.003 Salaries/Wages-Ext Svce	74,681	66,927	46,332	59,574	36,193	7,754	11.59%
750.560.007 Holiday/Vacation Pay	2,997	2,669	2,116	2,994	2,737	328	12.29%
<b>Total Salaries and Wages</b>	<b>77,678</b>	<b>69,596</b>	<b>51,493</b>	<b>64,835</b>	<b>39,174</b>	<b>8,082</b>	<b>11.61%</b>
<b>Benefits</b>							
750.560.030 Pensions	2,750	2,927	2,282	2,528	674	-177	-6.05%
750.560.031 Other Benefits	1,456	1,430	1,023	1,357	508	26	1.82%
750.560.032 Workers Compensation	2,614	2,108	1,616	2,106	799	506	24.00%
750.560.033 Employment Insurance	1,652	1,376	1,163	1,523	585	276	20.06%
<b>Total Benefits</b>	<b>8,472</b>	<b>7,841</b>	<b>6,084</b>	<b>7,514</b>	<b>2,566</b>	<b>631</b>	<b>8.05%</b>
<b>Equipment Operations</b>							
750.560.050 Equipment Rental	0	0	9	106	8	0	0.00%
750.560.053 Service Contracts	13,583	13,583	3,779	3,708	2,691	0	0.00%
750.560.061 License-Carousel	528	528	528	528	528	0	0.00%
750.560.067 Car Allowance/Mileage	150	300	0	0	107	-150	-50.00%
<b>Total Equipment Operations</b>	<b>14,261</b>	<b>14,411</b>	<b>4,316</b>	<b>4,342</b>	<b>3,334</b>	<b>-150</b>	<b>-1.04%</b>
<b>Materials</b>							
750.560.102 Small Tools/Equipment	300	515	0	0	0	-215	-41.75%
750.560.104 General Supplies	1,185	1,185	436	279	521	0	0.00%
750.560.110 Uniform Clothing	1,000	1,000	898	390	431	0	0.00%
750.560.121 Restoration	0	0	0	14,000	0	0	0.00%
<b>Total Materials</b>	<b>2,485</b>	<b>2,700</b>	<b>1,334</b>	<b>14,669</b>	<b>952</b>	<b>-215</b>	<b>-7.96%</b>
<b>Building and Maintenance</b>							
750.560.162 Repairs	49,894	50,913	30,894	2,722	74,507	-1,019	-2.00%
750.560.163 Heat,Light,Power,Water	8,500	8,500	5,578	5,359	6,793	0	0.00%
750.560.173 Insurance-Bldg/Contents	836	511	482	498	494	325	63.60%
<b>Total Building and Maintenance</b>	<b>59,230</b>	<b>59,924</b>	<b>36,954</b>	<b>8,579</b>	<b>81,794</b>	<b>-694</b>	<b>-1.16%</b>
<b>Office and Related Expenses</b>							
750.560.307 Printing	500	500	454	448	134	0	0.00%
<b>Total Office and Related Expenses</b>	<b>500</b>	<b>500</b>	<b>454</b>	<b>448</b>	<b>134</b>	<b>0</b>	<b>0.00%</b>

## City of St Catharines

## Carousel

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Other Service Charges							
750.560.417 Condition Assessment	0	0	0	0	-5,000	0	0.00%
750.560.444 ReSale Items	7,250	7,250	4,193	8,477	4,631	0	0.00%
750.560.450 Miscellaneous	0	0	17	81	-32	0	0.00%
<b>Total Other Service Charges</b>	<b>7,250</b>	<b>7,250</b>	<b>4,210</b>	<b>8,558</b>	<b>-401</b>	<b>0</b>	<b>0.00%</b>
<b>Total Expenditures</b>	<b>169,876</b>	<b>162,222</b>	<b>104,845</b>	<b>108,945</b>	<b>127,553</b>	<b>7,654</b>	<b>4.72%</b>
Revenue							
750.560.805 Donations	-2,500	-2,500	-2,109	-2,184	-3,328	0	0.00%
750.560.831 Admissions	-20,000	-20,000	-6,098	-14,272	-10,657	0	0.00%
750.560.832 Carousel Rental	-5,000	-5,000	-293	-2,301	-1,366	0	0.00%
750.560.835 Sales - Retail Items	-12,000	-12,000	-1,957	-12,598	-8,841	0	0.00%
750.560.860 Vending Machine revenue	0	0	0	0	-209	0	0.00%
<b>Total Revenue</b>	<b>-39,500</b>	<b>-39,500</b>	<b>-10,457</b>	<b>-31,355</b>	<b>-24,401</b>	<b>0</b>	<b>0.00%</b>
<b>Total Revenue</b>	<b>-39,500</b>	<b>-39,500</b>	<b>-10,457</b>	<b>-31,355</b>	<b>-24,401</b>	<b>0</b>	<b>0.00%</b>
<b>Total Net Expenditures</b>	<b>130,376</b>	<b>122,722</b>	<b>94,388</b>	<b>77,590</b>	<b>103,152</b>	<b>7,654</b>	<b>6.24%</b>

**City of St Catharines**  
**Port Dalhousie Harbour**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Benefits</b>							
750.565.030 Pensions	0	0	38	0	0	0	0.00%
750.565.031 Other Benefits	0	0	47	0	0	0	0.00%
750.565.032 Workers Compensation	0	0	8	0	0	0	0.00%
750.565.033 Employment Insurance	0	0	5	0	0	0	0.00%
<b>Total Benefits</b>	<b>0</b>	<b>0</b>	<b>98</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Equipment Operations</b>							
750.565.053 Service Contracts	0	0	2	0	0	0	0.00%
<b>Total Equipment Operations</b>	<b>0</b>	<b>0</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Materials</b>							
750.565.102 Small Tools/Equipment	0	0	0	1,238	0	0	0.00%
<b>Total Materials</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,238</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Building and Maintenance</b>							
750.565.158 Share Federal Fees	22,000	22,000	18,359	19,990	23,063	0	0.00%
750.565.162 Repairs	12,583	12,840	82,715	13,845	37,543	-257	-2.00%
750.565.163 Heat,Light,Power,Water	4,080	4,000	568	504	2,299	80	2.00%
750.565.180 Improvements - NonTCA	0	0	13,000	0	0	0	0.00%
<b>Total Building and Maintenance</b>	<b>38,663</b>	<b>38,840</b>	<b>114,642</b>	<b>34,339</b>	<b>62,905</b>	<b>-177</b>	<b>-0.46%</b>
<b>Contracts</b>							
750.565.206 Cont-Garb/portable	0	2,016	0	0	0	-2,016	-100.00%
<b>Total Contracts</b>	<b>0</b>	<b>2,016</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-2,016</b>	<b>-100.00%</b>
<b>Other Service Charges</b>							
750.565.417 Study/Consulting Fees	0	10,000	0	10,000	0	-10,000	-100.00%
750.565.450 Miscellaneous	0	0	0	0	25	0	0.00%
<b>Total Other Service Charges</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	<b>10,000</b>	<b>25</b>	<b>-10,000</b>	<b>-100.00%</b>
<b>Total Expenditures</b>	<b>38,663</b>	<b>50,856</b>	<b>114,742</b>	<b>45,577</b>	<b>62,930</b>	<b>-12,193</b>	<b>-23.98%</b>
<b>Revenue</b>							
750.565.814 Pt Dalh Pier Inc-Marina	-85,000	-85,000	-72,694	-59,963	-85,457	0	0.00%
750.565.864 Seasonal Dockage	0	-2,515	0	-1,870	0	2,515	-100.00%
750.565.866 Upland Leases	-17,500	-23,024	-23,024	-23,024	-23,024	5,524	-23.99%
<b>Total Revenue</b>	<b>-102,500</b>	<b>-110,539</b>	<b>-95,718</b>	<b>-84,857</b>	<b>-108,481</b>	<b>8,039</b>	<b>-7.27%</b>
<b>Total Revenue</b>	<b>-102,500</b>	<b>-110,539</b>	<b>-95,718</b>	<b>-84,857</b>	<b>-108,481</b>	<b>8,039</b>	<b>-7.27%</b>
<b>Total Net Expenditures</b>	<b>-63,837</b>	<b>-59,683</b>	<b>19,024</b>	<b>-39,280</b>	<b>-45,551</b>	<b>-4,154</b>	<b>6.96%</b>

**City of St Catharines**  
**Harriet Tubman Programming**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Salaries and Wages							
750.570.003 Salaries/Wages-Ext Svce	0	0	0	0	6,817	0	0.00%
750.570.007 Holiday/Vacation Pay	0	0	0	0	214	0	0.00%
750.570.012 Allocation	0	0	0	0	13,928	0	0.00%
<b>Total Salaries and Wages</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,959</b>	<b>0</b>	<b>0.00%</b>
Benefits							
750.570.030 Pensions	0	0	0	0	6	0	0.00%
750.570.031 Other Benefits	0	0	0	0	11	0	0.00%
750.570.032 Workers Compensation	0	0	0	0	18	0	0.00%
750.570.033 Employment Insurance	0	0	0	0	13	0	0.00%
<b>Total Benefits</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>48</b>	<b>0</b>	<b>0.00%</b>
Equipment Operations							
750.570.054 Repairs - Equipment	0	0	0	0	72	0	0.00%
<b>Total Equipment Operations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>72</b>	<b>0</b>	<b>0.00%</b>
Materials							
750.570.104 General Program Supplies	750	750	971	1,752	454	0	0.00%
<b>Total Materials</b>	<b>750</b>	<b>750</b>	<b>971</b>	<b>1,752</b>	<b>454</b>	<b>0</b>	<b>0.00%</b>
Contracts							
750.570.229 Instructor Fees	11,850	15,000	14,796	17,094	11,878	-3,150	-21.00%
<b>Total Contracts</b>	<b>11,850</b>	<b>15,000</b>	<b>14,796</b>	<b>17,094</b>	<b>11,878</b>	<b>-3,150</b>	<b>-21.00%</b>
<b>Total Expenditures</b>	<b>12,600</b>	<b>15,750</b>	<b>15,767</b>	<b>18,846</b>	<b>33,411</b>	<b>-3,150</b>	<b>-20.00%</b>
Revenue							
750.570.833 Program Revenue	-12,500	-25,000	-27,525	-20,585	-15,816	12,500	-50.00%
<b>Total Revenue</b>	<b>-12,500</b>	<b>-25,000</b>	<b>-27,525</b>	<b>-20,585</b>	<b>-15,816</b>	<b>12,500</b>	<b>-50.00%</b>
<b>Total Revenue</b>	<b>-12,500</b>	<b>-25,000</b>	<b>-27,525</b>	<b>-20,585</b>	<b>-15,816</b>	<b>12,500</b>	<b>-50.00%</b>
<b>Total Net Expenditures</b>	<b>100</b>	<b>-9,250</b>	<b>-11,758</b>	<b>-1,739</b>	<b>17,595</b>	<b>9,350</b>	<b>-101.08%</b>

## City of St Catharines

## Concessions

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Equipment Operations							
750.705.053 Service Contracts	500	500	0	0	20	0	0.00%
<b>Total Equipment Operations</b>	500	500	0	0	20	0	0.00%
Building and Maintenance							
750.705.162 Repairs-building	500	112	115	0	0	388	346.43%
<b>Total Building and Maintenance</b>	500	112	115	0	0	388	346.43%
Other Service Charges							
750.705.417 Study/Consulting Fees	0	0	1,887	1,896	1,925	0	0.00%
<b>Total Other Service Charges</b>	0	0	1,887	1,896	1,925	0	0.00%
<b>Total Expenditures</b>	1,000	612	2,002	1,896	1,945	388	63.40%
Revenue							
750.705.814 Rent-conc'n booth various	-2,000	-2,000	-276	-1,750	0	0	0.00%
750.705.860 Vending Machines	-15,270	-15,770	-17,077	-17,308	-18,439	500	-3.17%
<b>Total Revenue</b>	-17,270	-17,770	-17,353	-19,058	-18,439	500	-2.81%
<b>Total Revenue</b>	-17,270	-17,770	-17,353	-19,058	-18,439	500	-2.81%
<b>Total Net Expenditures</b>	-16,270	-17,158	-15,351	-17,162	-16,494	888	-5.18%



2021 DRAFTED OPERATING BUDGET  
Management Services, Director Draft 2021 City Departmental Exp...

**City of St Catharines**  
**Welland Canal Centre Gift Shop**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Building and Maintenance</b>							
752.100.152 General Supplies	250	250	165	245	143	0	0.00%
752.100.162 Other Building Maintenance	0	0	145	0	0	0	0.00%
<b>Total Building and Maintenance</b>	<b>250</b>	<b>250</b>	<b>310</b>	<b>245</b>	<b>143</b>	<b>0</b>	<b>0.00%</b>
<b>Contracts</b>							
752.100.205 Contracts-Cash Pick-up	1,862	1,900	1,525	1,472	1,570	-38	-2.00%
<b>Total Contracts</b>	<b>1,862</b>	<b>1,900</b>	<b>1,525</b>	<b>1,472</b>	<b>1,570</b>	<b>-38</b>	<b>-2.00%</b>
<b>Office and Related Expenses</b>							
752.100.304 Postage and Courier	700	700	911	766	674	0	0.00%
752.100.311 Freight	2,000	2,000	2,517	1,866	2,238	0	0.00%
752.100.318 Cash Processing Fees	1,800	1,800	1,696	1,840	1,819	0	0.00%
<b>Total Office and Related Expenses</b>	<b>4,500</b>	<b>4,500</b>	<b>5,124</b>	<b>4,472</b>	<b>4,731</b>	<b>0</b>	<b>0.00%</b>
<b>Other Service Charges</b>							
752.100.439 Special Projects	0	0	56	2,372	375	0	0.00%
752.100.442 Selling Expenses	1,400	1,400	1,660	1,428	1,272	0	0.00%
752.100.443 Discounts + Other Charges	5,500	5,500	3,915	4,899	5,844	0	0.00%
752.100.444 Cost of Goods Sold	75,000	75,000	73,748	76,078	81,028	0	0.00%
752.100.450 Miscellaneous	50	50	0	0	74	0	0.00%
752.100.454 Consignment-cost of Sales	2,700	2,700	145	70	1,328	0	0.00%
752.100.455 Class-Over/shBreak/Shrink	400	400	309	612	1,478	0	0.00%
<b>Total Other Service Charges</b>	<b>85,050</b>	<b>85,050</b>	<b>79,833</b>	<b>85,459</b>	<b>91,399</b>	<b>0</b>	<b>0.00%</b>
<b>Total Expenditures</b>	<b>91,662</b>	<b>91,700</b>	<b>86,792</b>	<b>91,648</b>	<b>97,843</b>	<b>-38</b>	<b>-0.04%</b>
<b>Revenue</b>							
752.100.800 Miscellaneous Revenue	0	0	-2	-10	-32	0	0.00%
752.100.803 Other Grants	0	0	12,000	0	0	0	0.00%
752.100.835 Merchandise Sales	-155,000	-170,000	-148,099	-155,187	-161,830	15,000	-8.82%
752.100.838 Book Preorders	0	0	-480	0	0	0	0.00%
<b>Total Revenue</b>	<b>-155,000</b>	<b>-170,000</b>	<b>-136,581</b>	<b>-155,197</b>	<b>-161,862</b>	<b>15,000</b>	<b>-8.82%</b>
<b>Total Revenue</b>	<b>-155,000</b>	<b>-170,000</b>	<b>-136,581</b>	<b>-155,197</b>	<b>-161,862</b>	<b>15,000</b>	<b>-8.82%</b>
<b>Total Net Expenditures</b>	<b>-63,338</b>	<b>-78,300</b>	<b>-49,789</b>	<b>-63,549</b>	<b>-64,019</b>	<b>14,962</b>	<b>-19.11%</b>

## City of St Catharines

## Museum

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
752.105.001 Salaries/Wages-Regular	509,568	516,706	326,585	326,290	411,987	-7,138	-1.38%
752.105.002 Salaries/Wages-Overtime	0	0	807	1,680	751	0	0.00%
752.105.003 Salaries/Wages-Ext Svce	59,180	58,116	64,584	58,204	64,676	1,064	1.83%
752.105.006 Sick Pay	0	0	3,502	2,873	0	0	0.00%
752.105.007 Holiday/Vacation Pay	2,367	2,333	37,077	39,741	6,251	34	1.46%
752.105.009 Doctor's Appointments	0	0	934	1,785	0	0	0.00%
<b>Total Salaries and Wages</b>	<b>571,115</b>	<b>577,155</b>	<b>433,489</b>	<b>430,573</b>	<b>483,665</b>	<b>-6,040</b>	<b>-1.05%</b>
<b>Benefits</b>							
752.105.030 Pensions	74,600	72,933	51,810	51,851	59,290	1,667	2.29%
752.105.031 Other Benefits	65,200	63,068	37,691	37,010	36,156	2,132	3.38%
752.105.032 Workers Compensation	3,983	3,743	1,238	1,570	1,738	240	6.41%
752.105.033 Employment Insurance	13,719	13,001	8,610	8,846	9,978	718	5.52%
752.105.041 Boot Allowance	400	400	177	299	85	0	0.00%
<b>Total Benefits</b>	<b>157,902</b>	<b>153,145</b>	<b>99,526</b>	<b>99,576</b>	<b>107,247</b>	<b>4,757</b>	<b>3.11%</b>
<b>Equipment Operations</b>							
752.105.053 Service Contracts	350	0	0	0	0	350	0.00%
752.105.054 Exhibit Maintenance	5,750	5,750	4,563	3,947	5,504	0	0.00%
752.105.067 Car Allowance/Mileage	1,200	1,200	1,787	1,615	2,245	0	0.00%
<b>Total Equipment Operations</b>	<b>7,300</b>	<b>6,950</b>	<b>6,350</b>	<b>5,562</b>	<b>7,749</b>	<b>350</b>	<b>5.04%</b>
<b>Materials</b>							
752.105.100 Exhibit Materials	1,200	1,200	1,181	1,213	567	0	0.00%
752.105.104 Special Events Supplies	5,500	5,500	4,540	4,158	4,478	0	0.00%
752.105.110 Uniform Clothing	750	750	748	0	729	0	0.00%
752.105.118 Special Exhibits	26,000	26,000	26,042	25,831	27,500	0	0.00%
752.105.119 Collection Acquisition	1,000	1,000	900	1,008	829	0	0.00%
752.105.120 Curatorial	3,000	3,000	3,694	2,992	3,217	0	0.00%
752.105.121 Conservation	5,500	5,500	5,458	5,276	5,081	0	0.00%
752.105.122 Programs & Kits	8,750	9,100	9,791	6,189	7,518	-350	-3.85%
752.105.123 Reg'n-catalogu'g supplies	8,700	8,700	8,371	8,774	8,680	0	0.00%
752.105.124 Reg'n-Prevent Supplies	5,000	5,000	4,748	5,011	5,153	0	0.00%
752.105.135 Community Development	1,650	1,650	0	0	3,937	0	0.00%
<b>Total Materials</b>	<b>67,050</b>	<b>67,400</b>	<b>65,473</b>	<b>60,452</b>	<b>67,689</b>	<b>-350</b>	<b>-0.52%</b>
<b>Building and Maintenance</b>							
752.105.152 General Maintenance	430	2,173	318	0	229	-1,743	-80.21%
<b>Total Building and Maintenance</b>	<b>430</b>	<b>2,173</b>	<b>318</b>	<b>0</b>	<b>229</b>	<b>-1,743</b>	<b>-80.21%</b>

## City of St Catharines

## Museum

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Office and Related Expenses							
752.105.302 Insurance-Accident/Bond'g	583	457	479	436	467	126	27.57%
752.105.303 Courier charges	160	160	62	4	106	0	0.00%
752.105.304 Postage	350	350	175	258	369	0	0.00%
752.105.307 Printing	400	400	460	496	305	0	0.00%
752.105.308 Copying and Prints	7,300	7,300	7,899	7,243	8,734	0	0.00%
752.105.309 Advertising	10,250	10,250	10,914	2,692	8,842	0	0.00%
752.105.310 Office Supplies	3,250	3,250	3,761	2,751	3,150	0	0.00%
752.105.314 Software	0	0	3,000	2,000	2,000	0	0.00%
752.105.317 Bank Charges	1,150	1,150	1,582	1,672	1,712	0	0.00%
752.105.330 Furniture/Equipment NTCA	0	0	0	68	0	0	0.00%
<b>Total Office and Related Expenses</b>	<b>23,443</b>	<b>23,317</b>	<b>28,332</b>	<b>17,620</b>	<b>25,685</b>	<b>126</b>	<b>0.54%</b>
Properties							
752.105.351 Replacements - Micros	0	0	0	0	70	0	0.00%
<b>Total Properties</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>70</b>	<b>0</b>	<b>0.00%</b>
Other Service Charges							
752.105.400 Mileage and Travel	200	200	12	49	86	0	0.00%
752.105.401 Conferences/Prof'l Dev't	2,000	3,750	3,320	1,503	135	-1,750	-46.67%
752.105.405 Subscriptions/Memb'ships	1,401	1,401	1,000	1,298	1,317	0	0.00%
752.105.407 Design & Production	2,000	2,000	1,025	2,134	1,641	0	0.00%
752.105.445 Coupons	0	0	0	0	-1	0	0.00%
752.105.446 Volunteer Expenses	600	600	80	0	10	0	0.00%
752.105.455 Over/Short	0	0	417	116	90	0	0.00%
<b>Total Other Service Charges</b>	<b>6,201</b>	<b>7,951</b>	<b>5,854</b>	<b>5,100</b>	<b>3,278</b>	<b>-1,750</b>	<b>-22.01%</b>
<b>Total Expenditures</b>	<b>833,441</b>	<b>838,091</b>	<b>639,342</b>	<b>618,883</b>	<b>695,612</b>	<b>-4,650</b>	<b>-0.55%</b>
Revenue							
752.105.802 Federal Grants	-27,500	-27,500	-34,775	-40,174	-27,535	0	0.00%
752.105.805 Donations	-23,000	-25,000	-19,088	-19,898	-19,454	2,000	-8.00%
752.105.810 Miscellaneous Revenue	-1,000	-1,000	-1,829	-1,498	-1,050	0	0.00%
752.105.830 Memberships	-1,000	-1,000	-652	-617	-755	0	0.00%
752.105.832 Tours	-9,250	-10,000	-8,549	-8,988	-6,974	750	-7.50%
752.105.835 Collections Fees	-3,500	-3,500	-1,996	-2,615	-3,548	0	0.00%
752.105.841 Public Programmes	-5,500	-5,500	-4,590	-5,724	-5,476	0	0.00%
752.105.842 Outreach	-1,400	-1,600	-1,210	-473	-538	200	-12.50%
752.105.851 Room Rentals	0	0	-498	0	0	0	0.00%
752.105.945 Provincial Museum Grant	-48,389	-48,389	-48,389	-48,389	-48,389	0	0.00%
<b>Total Revenue</b>	<b>-120,539</b>	<b>-123,489</b>	<b>-121,576</b>	<b>-128,376</b>	<b>-113,719</b>	<b>2,950</b>	<b>-2.39%</b>

## City of St Catharines

## Museum

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Transfer from Reserve							
752.105.900 Transfer from Reserve	0	0	-17,500	-17,500	-27,500	0	0.00%
<b>Total Transfer from Reserve</b>	<b>0</b>	<b>0</b>	<b>-17,500</b>	<b>-17,500</b>	<b>-27,500</b>	<b>0</b>	<b>0.00%</b>
Total Revenue	-120,539	-123,489	-139,076	-145,876	-141,219	2,950	-2.39%
Total Net Expenditures	712,902	714,602	500,266	473,007	554,393	-1,700	-0.24%

**City of St Catharines**  
**Welland Canal Centre**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
752.120.001 Salaries/Wages-Regular	250,307	246,360	306,514	268,247	237,386	3,947	1.60%
752.120.002 Salaries/Wages-Overtime	9,001	9,001	8,944	7,251	2,922	0	0.00%
752.120.003 Salaries/Wages-Ext Svce	94,766	93,843	111,591	109,514	76,732	923	0.98%
752.120.006 Sick Pay	0	0	3,295	7,363	0	0	0.00%
752.120.007 Holiday/Vacation Pay	3,787	3,762	41,918	49,448	8,050	25	0.66%
752.120.009 Doctor's Appointments	0	0	666	623	0	0	0.00%
<b>Total Salaries and Wages</b>	<b>357,861</b>	<b>352,966</b>	<b>472,928</b>	<b>442,446</b>	<b>325,090</b>	<b>4,895</b>	<b>1.39%</b>
<b>Benefits</b>							
752.120.030 Pensions	49,500	51,489	55,409	47,979	38,617	-1,989	-3.86%
752.120.031 Other Benefits	48,720	45,127	50,810	38,114	27,753	3,593	7.96%
752.120.032 Workers Compensation	2,495	2,260	1,515	1,675	1,194	235	10.40%
752.120.033 Employment Insurance	7,853	7,246	9,014	8,484	6,437	607	8.38%
<b>Total Benefits</b>	<b>108,568</b>	<b>106,122</b>	<b>116,748</b>	<b>96,252</b>	<b>74,001</b>	<b>2,446</b>	<b>2.30%</b>
<b>Equipment Operations</b>							
752.120.050 Equipment Rental	300	300	105	143	0	0	0.00%
752.120.053 Service Contracts	13,517	13,589	13,148	12,613	9,544	-72	-0.53%
752.120.054 Repairs-equipment	500	500	119	407	229	0	0.00%
752.120.067 Car Allowance/Mileage	950	950	510	491	388	0	0.00%
<b>Total Equipment Operations</b>	<b>15,267</b>	<b>15,339</b>	<b>13,882</b>	<b>13,654</b>	<b>10,161</b>	<b>-72</b>	<b>-0.47%</b>
<b>Materials</b>							
752.120.102 Small Tools/Equipment	100	100	10	87	83	0	0.00%
752.120.104 General Supplies	6,000	6,000	5,590	2,901	6,166	0	0.00%
752.120.110 Uniform Clothing	2,225	2,225	2,009	2,001	2,242	0	0.00%
<b>Total Materials</b>	<b>8,325</b>	<b>8,325</b>	<b>7,609</b>	<b>4,989</b>	<b>8,491</b>	<b>0</b>	<b>0.00%</b>
<b>Building and Maintenance</b>							
752.120.152 Gen Bldg Mtnce Supplies	5,200	5,200	5,319	5,534	6,126	0	0.00%
752.120.162 Repairs	37,091	37,848	36,980	26,512	36,451	-757	-2.00%
752.120.163 Heat,Light,Power,Water	54,500	55,000	36,479	52,309	52,633	-500	-0.91%
752.120.164 Signage	10,200	10,200	8,780	9,352	9,495	0	0.00%
752.120.173 Insurance-Bldg,Contents	9,827	6,021	5,674	5,565	5,225	3,806	63.21%
752.120.178 Rent -Seaway Land	15,000	13,700	14,277	14,132	6,949	1,300	9.49%
752.120.180 Improvements-Non TCA	25,000	0	0	-13,000	5,000	25,000	0.00%
<b>Total Building and Maintenance</b>	<b>156,818</b>	<b>127,969</b>	<b>107,509</b>	<b>100,404</b>	<b>121,879</b>	<b>28,849</b>	<b>22.54%</b>
<b>Contracts</b>							
752.120.205 Contract-Security	7,060	7,060	7,630	7,424	6,634	0	0.00%
752.120.206 Waste Disposal	1,800	1,800	1,839	2,286	2,070	0	0.00%
752.120.230 Landscaping	0	0	1,197	946	1,972	0	0.00%

**City of St Catharines**  
**Welland Canal Centre**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
752.120.235 Contract - Pest Control	1,200	1,200	1,312	1,226	1,133	0	0.00%
<b>Total Contracts</b>	<b>10,060</b>	<b>10,060</b>	<b>11,978</b>	<b>11,882</b>	<b>11,809</b>	<b>0</b>	<b>0.00%</b>
Office and Related Expenses							
752.120.305 Telephone	8,200	8,200	10,089	9,215	8,139	0	0.00%
752.120.306 Cellular Phones	1,700	1,700	1,386	1,001	675	0	0.00%
752.120.309 Advertising	2,500	2,500	2,726	1,701	1,706	0	0.00%
<b>Total Office and Related Expenses</b>	<b>12,400</b>	<b>12,400</b>	<b>14,201</b>	<b>11,917</b>	<b>10,520</b>	<b>0</b>	<b>0.00%</b>
Properties							
752.120.351 Replacements-PCs, printers	0	0	915	0	0	0	0.00%
752.120.354 Other Equipment	1,000	1,000	891	300	650	0	0.00%
<b>Total Properties</b>	<b>1,000</b>	<b>1,000</b>	<b>1,806</b>	<b>300</b>	<b>650</b>	<b>0</b>	<b>0.00%</b>
Other Service Charges							
752.120.400 Mileage and Parking	0	0	0	0	-77	0	0.00%
752.120.405 Subscriptions/Memb'ships	545	545	535	601	425	0	0.00%
752.120.406 Promotion/Publicity	12,700	14,700	9,976	11,634	16,020	-2,000	-13.61%
752.120.441 Rental Supplies	1,200	1,200	1,220	651	1,144	0	0.00%
<b>Total Other Service Charges</b>	<b>14,445</b>	<b>16,445</b>	<b>11,731</b>	<b>12,886</b>	<b>17,512</b>	<b>-2,000</b>	<b>-12.16%</b>
<b>Total Expenditures</b>	<b>684,744</b>	<b>650,626</b>	<b>758,392</b>	<b>694,730</b>	<b>580,113</b>	<b>34,118</b>	<b>5.24%</b>
Revenue							
752.120.800 Miscellaneous Revenue	-1,000	-1,000	0	-345	-169	0	0.00%
752.120.851 Room Rentals	-26,900	-30,500	-28,476	-25,895	-30,902	3,600	-11.80%
<b>Total Revenue</b>	<b>-27,900</b>	<b>-31,500</b>	<b>-28,476</b>	<b>-26,240</b>	<b>-31,071</b>	<b>3,600</b>	<b>-11.43%</b>
<b>Total Revenue</b>	<b>-27,900</b>	<b>-31,500</b>	<b>-28,476</b>	<b>-26,240</b>	<b>-31,071</b>	<b>3,600</b>	<b>-11.43%</b>
<b>Total Net Expenditures</b>	<b>656,844</b>	<b>619,126</b>	<b>729,916</b>	<b>668,490</b>	<b>549,042</b>	<b>37,718</b>	<b>6.09%</b>

**City of St Catharines**  
**Morningstar Mill**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
752.125.001 Salaries/Wages-Regular	52,805	51,874	47,223	46,951	49,203	931	1.79%
752.125.002 Wages-Overtime	0	0	0	0	169	0	0.00%
752.125.003 Salaries/Wages-Extra	7,246	7,116	0	0	12,449	130	1.83%
752.125.007 Holiday/Vacation Pay	290	286	4,523	3,947	1,318	4	1.40%
<b>Total Salaries and Wages</b>	<b>60,341</b>	<b>59,276</b>	<b>51,746</b>	<b>50,898</b>	<b>63,139</b>	<b>1,065</b>	<b>1.80%</b>
<b>Benefits</b>							
752.125.030 Pensions	8,586	8,350	7,062	6,858	7,469	236	2.83%
752.125.031 Other Benefits	7,355	7,638	6,407	6,056	6,050	-283	-3.71%
752.125.032 Workers Compensation	417	379	149	186	246	38	10.03%
752.125.033 Employment Insurance	1,485	1,367	1,048	1,058	1,400	118	8.63%
<b>Total Benefits</b>	<b>17,843</b>	<b>17,734</b>	<b>14,666</b>	<b>14,158</b>	<b>15,165</b>	<b>109</b>	<b>0.61%</b>
<b>Equipment Operations</b>							
752.125.053 Service Contracts	4,042	5,942	4,039	2,000	3,516	-1,900	-31.98%
752.125.067 Mileage	275	275	200	390	398	0	0.00%
<b>Total Equipment Operations</b>	<b>4,317</b>	<b>6,217</b>	<b>4,239</b>	<b>2,390</b>	<b>3,914</b>	<b>-1,900</b>	<b>-30.56%</b>
<b>Materials</b>							
752.125.100 Exhibit Materials	4,000	4,000	3,714	2,434	2,700	0	0.00%
752.125.120 Curatorial Supplies	1,500	1,500	1,474	186	213	0	0.00%
752.125.121 Conservation	300	300	62	3,106	3,500	0	0.00%
<b>Total Materials</b>	<b>5,800</b>	<b>5,800</b>	<b>5,250</b>	<b>5,726</b>	<b>6,413</b>	<b>0</b>	<b>0.00%</b>
<b>Building and Maintenance</b>							
752.125.152 Gen Bldg Mntce Supplies	2,200	2,315	2,106	2,514	1,390	-115	-4.97%
752.125.162 Repairs	8,808	8,988	9,434	8,905	4,784	-180	-2.00%
752.125.163 Heat,Light,Power,Water	8,200	8,093	6,722	6,091	7,374	107	1.32%
752.125.173 Insurance-Bldg,Contents	1,104	676	636	658	653	428	63.31%
752.125.180 Improvements - Non TCA	0	6,000	6,000	0	0	-6,000	-100.00%
<b>Total Building and Maintenance</b>	<b>20,312</b>	<b>26,072</b>	<b>24,898</b>	<b>18,168</b>	<b>14,201</b>	<b>-5,760</b>	<b>-22.09%</b>
<b>Contracts</b>							
752.125.210 Portable Toilets	2,850	2,850	2,541	2,670	2,450	0	0.00%
752.125.235 Contract-Pest Control	75	75	163	0	0	0	0.00%
<b>Total Contracts</b>	<b>2,925</b>	<b>2,925</b>	<b>2,704</b>	<b>2,670</b>	<b>2,450</b>	<b>0</b>	<b>0.00%</b>
<b>Office and Related Expenses</b>							
752.125.306 Cell Phone Charges	720	720	695	432	619	0	0.00%
752.125.307 Printing	0	0	0	88	0	0	0.00%
752.125.310 Office Supplies	547	547	545	125	280	0	0.00%
<b>Total Office and Related Expenses</b>	<b>1,267</b>	<b>1,267</b>	<b>1,240</b>	<b>645</b>	<b>899</b>	<b>0</b>	<b>0.00%</b>



## City of St Catharines

## Morningstar Mill

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Other Service Charges							
752.125.439 Volunteer Projects	0	0	0	130	0	0	0.00%
<b>Total Other Service Charges</b>	0	0	0	130	0	0	0.00%
Total Expenditures	112,805	119,291	104,743	94,785	106,181	-6,486	-5.44%
Revenue							
752.125.800 Miscellaneous Revenue	-7,000	-8,000	-283	-6,027	-5,917	1,000	-12.50%
752.125.802 Federal Grants	0	0	-5,803	0	0	0	0.00%
<b>Total Revenue</b>	-7,000	-8,000	-6,086	-6,027	-5,917	1,000	-12.50%
Total Revenue	-7,000	-8,000	-6,086	-6,027	-5,917	1,000	-12.50%
Total Net Expenditures	105,805	111,291	98,657	88,758	100,264	-5,486	-4.93%

## City of St Catharines

## Labour Day Parade

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Other Service Charges							
783.131.000 Labour Day Parade	7,200	7,200	9,054	8,688	7,188	0	0.00%
<b>Total Other Service Charges</b>	<b>7,200</b>	<b>7,200</b>	<b>9,054</b>	<b>8,688</b>	<b>7,188</b>	<b>0</b>	<b>0.00%</b>
Total Expenditures	7,200	7,200	9,054	8,688	7,188	0	0.00%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	7,200	7,200	9,054	8,688	7,188	0	0.00%

## City of St Catharines

## Festivals

## 2021 Operating Budget - Expenditures by Object

		2021	2020	2019	2018	2017	\$ Change	% Change
		Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
Object of Expenditure								
Materials								
761.129.135	Community Development	45,639	59,139	91,880	98,425	92,732	-13,500	-22.83%
<b>Total Materials</b>		45,639	59,139	91,880	98,425	92,732	-13,500	-22.83%
Total Expenditures		45,639	59,139	91,880	98,425	92,732	-13,500	-22.83%
Revenue								
761.129.900	Transfer from Reserve	-45,639	-53,800	-91,880	-98,425	-92,732	8,161	-15.17%
<b>Total Revenue</b>		-45,639	-53,800	-91,880	-98,425	-92,732	8,161	-15.17%
Total Revenue		-45,639	-53,800	-91,880	-98,425	-92,732	8,161	-15.17%
Total Net Expenditures		0	5,339	0	0	0	-5,339	-100.00%

**City of St Catharines**  
**Events/Market Operations**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
761.135.001 Salaries/Wages-regular	57,401	56,388	45,874	7,104	58,482	1,013	1.80%
761.135.002 Salaries/Wages - Overtime	0	0	1,708	364	320	0	0.00%
761.135.003 Salary/Wages - Extra	0	0	6,326	23,519	0	0	0.00%
761.135.006 Sick Pay	0	0	666	0	0	0	0.00%
761.135.007 Holiday/Vacation Pay	0	0	4,889	9,796	336	0	0.00%
761.135.009 Doctor's Appointments	0	0	0	16	16	0	0.00%
<b>Total Salaries and Wages</b>	<b>57,401</b>	<b>56,388</b>	<b>59,463</b>	<b>40,799</b>	<b>59,154</b>	<b>1,013</b>	<b>1.80%</b>
<b>Benefits</b>							
761.135.030 Pensions	8,350	8,893	7,300	3,025	8,121	-543	-6.11%
761.135.031 Other Benefits	8,357	12,984	12,017	6,665	6,305	-4,627	-35.64%
761.135.032 Workers Compensation	2,249	2,011	1,770	1,352	1,808	238	11.83%
761.135.033 Employment Insurance	1,363	1,253	1,147	928	1,065	110	8.78%
<b>Total Benefits</b>	<b>20,319</b>	<b>25,141</b>	<b>22,234</b>	<b>11,970</b>	<b>17,299</b>	<b>-4,822</b>	<b>-19.18%</b>
<b>Equipment Operations</b>							
761.135.050 Rentals-towing	2,000	2,000	1,676	1,349	2,450	0	0.00%
761.135.053 Service Contracts	1,965	2,005	2,579	1,099	2,003	-40	-2.00%
761.135.067 Car Allowance/Mileage	500	500	761	0	413	0	0.00%
<b>Total Equipment Operations</b>	<b>4,465</b>	<b>4,505</b>	<b>5,016</b>	<b>2,448</b>	<b>4,866</b>	<b>-40</b>	<b>-0.89%</b>
<b>Materials</b>							
761.135.104 General Supplies	0	0	0	28	0	0	0.00%
<b>Total Materials</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>28</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Building and Maintenance</b>							
761.135.150 Cleaning/Custodian	22,425	11,500	11,235	13,930	12,012	10,925	95.00%
761.135.153 Snow Removal	1,750	1,750	59	1,750	0	0	0.00%
761.135.162 Repairs	16,358	16,692	27,377	14,794	8,906	-334	-2.00%
761.135.163 Heat/Light/Power/Water	20,750	20,308	16,172	18,149	18,385	442	2.18%
761.135.173 Insurance-property	1,986	1,217	1,147	1,185	1,176	769	63.19%
761.135.178 Rent-Mkt Clerks office	0	1,975	1,908	1,894	1,964	-1,975	-100.00%
<b>Total Building and Maintenance</b>	<b>63,269</b>	<b>53,442</b>	<b>57,898</b>	<b>51,702</b>	<b>42,443</b>	<b>9,827</b>	<b>18.39%</b>
<b>Contracts</b>							
761.135.200 Contract - general	0	0	10,000	8,670	9,500	0	0.00%
<b>Total Contracts</b>	<b>0</b>	<b>0</b>	<b>10,000</b>	<b>8,670</b>	<b>9,500</b>	<b>0</b>	<b>0.00%</b>
<b>Office and Related Expenses</b>							
761.135.305 Telephone	350	350	400	0	419	0	0.00%
761.135.306 Cellular Phones	625	625	724	453	533	0	0.00%
761.135.308 Copying and Prints	250	250	37	118	6	0	0.00%

**City of St Catharines**  
**Events/Market Operations**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
761.135.309 Advertising/Promotion	22,000	22,000	26,887	20,737	28,998	0	0.00%
761.135.310 Office Supplies	200	200	196	191	160	0	0.00%
<b>Total Office and Related Expenses</b>	<b>23,425</b>	<b>23,425</b>	<b>28,244</b>	<b>21,499</b>	<b>30,116</b>	<b>0</b>	<b>0.00%</b>
Properties							
761.135.354 Other Equipment	0	0	9	0	4,298	0	0.00%
<b>Total Properties</b>	<b>0</b>	<b>0</b>	<b>9</b>	<b>0</b>	<b>4,298</b>	<b>0</b>	<b>0.00%</b>
Other Service Charges							
761.135.401 Conferences/Conventions	450	450	-1,552	2,251	123	0	0.00%
761.135.402 Training	50	50	100	0	78	0	0.00%
761.135.405 Subscriptions/Memberships	325	325	300	300	300	0	0.00%
761.135.406 Promotion and Publicity	300	300	265	300	5	0	0.00%
761.135.432 Festivals/Opening	22,000	30,000	31,903	26,661	22,493	-8,000	-26.67%
<b>Total Other Service Charges</b>	<b>23,125</b>	<b>31,125</b>	<b>31,016</b>	<b>29,512</b>	<b>22,999</b>	<b>-8,000</b>	<b>-25.70%</b>
<b>Total Expenditures</b>	<b>192,004</b>	<b>194,026</b>	<b>213,880</b>	<b>166,628</b>	<b>190,675</b>	<b>-2,022</b>	<b>-1.04%</b>
Revenue							
761.135.832 Rentals	-44,000	-45,000	-17,460	-36,241	-39,006	1,000	-2.22%
761.135.834 Miscellaneous Recoverable	0	0	0	0	-1,966	0	0.00%
761.135.886 Market Permits/Fees	-50,000	-50,000	-65,881	-53,286	-48,034	0	0.00%
<b>Total Revenue</b>	<b>-94,000</b>	<b>-95,000</b>	<b>-83,341</b>	<b>-89,527</b>	<b>-89,006</b>	<b>1,000</b>	<b>-1.05%</b>
Transfer from Reserve							
761.135.900 Transfer from Reserve	0	0	-20,000	-20,000	-20,000	0	0.00%
<b>Total Transfer from Reserve</b>	<b>0</b>	<b>0</b>	<b>-20,000</b>	<b>-20,000</b>	<b>-20,000</b>	<b>0</b>	<b>0.00%</b>
<b>Total Revenue</b>	<b>-94,000</b>	<b>-95,000</b>	<b>-103,341</b>	<b>-109,527</b>	<b>-109,006</b>	<b>1,000</b>	<b>-1.05%</b>
<b>Total Net Expenditures</b>	<b>98,004</b>	<b>99,026</b>	<b>110,539</b>	<b>57,101</b>	<b>81,669</b>	<b>-1,022</b>	<b>-1.03%</b>

## City of St Catharines

## 2021 Operating Budget - Expenditures by Department, Board or Committee

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Meridian Centre							
Meridian Centre	1,071,994	700,449	655,003	673,943	779,649	371,545	53.04%
<b>Total Meridian Centre</b>	<b>1,071,994</b>	<b>700,449</b>	<b>655,003</b>	<b>673,943</b>	<b>779,649</b>	<b>371,545</b>	<b>53.04%</b>

## City of St Catharines

## Meridian Centre

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Equipment Operations							
750.625.053 Service Contracts	0	0	5,122	3,536	2,842	0	0.00%
<b>Total Equipment Operations</b>	0	0	5,122	3,536	2,842	0	0.00%
Materials							
750.625.100 Materials	1,472,918	1,918,676	2,704,115	2,857,083	2,471,765	-445,758	-23.23%
750.625.118 Sports Hall of Fame	7,000	7,000	2,884	7,530	2,678	0	0.00%
<b>Total Materials</b>	1,479,918	1,925,676	2,706,999	2,864,613	2,474,443	-445,758	-23.15%
Building and Maintenance							
750.625.162 Repairs	0	0	3,628	3,853	4,118	0	0.00%
750.625.173 Insurance-Bldg/Contents	45,979	27,919	26,426	27,281	27,152	18,060	64.69%
<b>Total Building and Maintenance</b>	45,979	27,919	30,054	31,134	31,270	18,060	64.69%
Contracts							
750.625.200 Contract - general	1,410,355	1,385,351	2,108,080	2,050,587	1,965,003	25,004	1.80%
<b>Total Contracts</b>	1,410,355	1,385,351	2,108,080	2,050,587	1,965,003	25,004	1.80%
Properties							
750.625.354 Equipment - Other	0	0	12,910	0	0	0	0.00%
<b>Total Properties</b>	0	0	12,910	0	0	0	0.00%
Other Service Charges							
750.625.448 Alloc' Meridian reserve	0	0	172,419	187,575	0	0	0.00%
750.625.450 Miscellaneous	0	0	91,602	107,896	8,474	0	0.00%
750.625.457 Community Engagement	0	0	0	80,000	140,000	0	0.00%
<b>Total Other Service Charges</b>	0	0	264,021	375,471	148,474	0	0.00%
<b>Total Expenditures</b>	2,936,252	3,338,946	5,127,186	5,325,341	4,622,032	-402,694	-12.06%
Revenue							
750.625.800 Revenues	-1,864,258	-2,638,497	-4,469,299	-4,640,046	-3,835,587	774,239	-29.34%
<b>Total Revenue</b>	-1,864,258	-2,638,497	-4,469,299	-4,640,046	-3,835,587	774,239	-29.34%
Transfer from Reserve							
750.625.900 Transfer from Reserve	0	0	-2,884	-11,353	-6,796	0	0.00%
<b>Total Transfer from Reserve</b>	0	0	-2,884	-11,353	-6,796	0	0.00%
<b>Total Revenue</b>	-1,864,258	-2,638,497	-4,472,183	-4,651,399	-3,842,383	774,239	-29.34%
<b>Total Net Expenditures</b>	1,071,994	700,449	655,003	673,942	779,649	371,545	53.04%

## City of St Catharines

## 2021 Operating Budget - Expenditures by Department, Board or Committee

	2021	2020	2019	2018	2017	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
Financial Management Services							
Finance (p. 246)	1,253,011	1,335,957	1,239,828	1,492,336	1,564,327	-82,946	-6.21%
Property Management (p. 249)	246,919	239,948	227,063	196,406	148,347	6,971	2.91%
Purchasing (p. 251)	299,176	294,519	278,124	261,494	260,790	4,657	1.58%
External Audit (p. 253)	50,000	50,000	39,992	44,774	33,072	0	0.00%
Copying - General (p. 254)	24,000	24,000	17,952	24,481	24,882	0	0.00%
Insurance - General (p. 255)	1,725,000	1,500,000	1,527,265	1,500,000	1,499,951	225,000	15.00%
Other Benefits (p. 256)	0	75,000	70,000	82,697	72,980	-75,000	-100.00%
Joint Staff Meetings (p. 257)	1,200	1,200	105	456	403	0	0.00%
Actuarial Valuations (p. 258)	5,000	8,000	2,000	8,000	5,878	-3,000	-37.50%
Bank Charges (p. 259)	10,210	10,210	9,601	14,830	36,846	0	0.00%
Collection Costs (p. 260)	12,620	9,000	9,299	8,603	14,999	3,620	40.22%
Miscellaneous-general (p. 261)	50,000	50,000	95,849	-526,612	78,785	0	0.00%
Postage - general (p. 262)	170,000	170,000	162,328	164,569	163,316	0	0.00%
<b>Total Financial Management Services</b>	<b>3,847,336</b>	<b>3,768,034</b>	<b>3,679,406</b>	<b>3,272,034</b>	<b>3,904,576</b>	<b>79,302</b>	<b>2.10%</b>



## City of St Catharines

## Finance

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
702.300.001 Salaries/Wages-Regular	1,468,981	1,450,002	1,235,835	1,107,652	1,740,575	18,979	1.31%
702.300.002 Salaries/Wages-Overtime	10,000	10,000	12,376	21,367	9,648	0	0.00%
702.300.003 Salaries/Wages-Ext Svce	73,309	93,110	31,882	130,105	168,284	-19,801	-21.27%
702.300.006 Sick Pay	0	0	25,327	32,590	401	0	0.00%
702.300.007 Holiday/Vacation Pay	3,798	3,724	172,093	260,523	9,466	74	1.99%
702.300.009 Doctor's Appointments	0	0	3,884	2,711	17	0	0.00%
<b>Total Salaries and Wages</b>	<b>1,556,088</b>	<b>1,556,836</b>	<b>1,481,397</b>	<b>1,554,948</b>	<b>1,928,391</b>	<b>-748</b>	<b>-0.05%</b>
<b>Benefits</b>							
702.300.030 Pensions	233,300	229,817	209,003	189,172	242,282	3,483	1.52%
702.300.031 Other Benefits	207,200	205,243	184,479	162,703	215,743	1,957	0.95%
702.300.032 Workers Compensation	58,256	49,143	45,052	45,922	282,391	9,113	18.54%
702.300.033 Employment Insurance	30,540	26,580	23,697	24,538	28,248	3,960	14.90%
702.300.040 Meal Allowance	0	100	195	120	0	-100	-100.00%
702.300.041 Safety Shoes	150	0	102	0	0	150	0.00%
<b>Total Benefits</b>	<b>529,446</b>	<b>510,883</b>	<b>462,528</b>	<b>422,455</b>	<b>768,664</b>	<b>18,563</b>	<b>3.63%</b>
<b>Equipment Operations</b>							
702.300.053 Service Contracts	3,960	4,960	3,824	1,378	7,249	-1,000	-20.16%
702.300.054 Repairs-equipment	0	650	0	769	1,479	-650	-100.00%
702.300.067 Car Allowance/Mileage	1,000	1,500	970	1,733	975	-500	-33.33%
<b>Total Equipment Operations</b>	<b>4,960</b>	<b>7,110</b>	<b>4,794</b>	<b>3,880</b>	<b>9,703</b>	<b>-2,150</b>	<b>-30.24%</b>
<b>Building and Maintenance</b>							
702.300.180 improvements-Non TCA	0	1,500	1,500	1,500	1,000	-1,500	-100.00%
<b>Total Building and Maintenance</b>	<b>0</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,000</b>	<b>-1,500</b>	<b>-100.00%</b>
<b>Contracts</b>							
702.300.200 Contracts-tax bill prep	13,000	13,000	12,080	11,206	15,742	0	0.00%
702.300.201 Contract - PSAB-capital	0	0	0	-29,934	0	0	0.00%
702.300.202 Contracts-other	50,000	0	72,696	68,252	0	50,000	0.00%
702.300.206 Contract-Recycl'g/Garbage	0	200	0	0	0	-200	-100.00%
<b>Total Contracts</b>	<b>63,000</b>	<b>13,200</b>	<b>84,776</b>	<b>49,524</b>	<b>15,742</b>	<b>49,800</b>	<b>377.27%</b>
<b>Office and Related Expenses</b>							
702.300.303 Courier Charges	5,250	5,250	3,788	5,257	5,298	0	0.00%
702.300.306 Cell phones	1,900	1,500	1,859	2,216	1,769	400	26.67%
702.300.307 Printing	9,595	6,000	9,406	5,295	7,506	3,595	59.92%
702.300.309 Advertising	6,000	6,000	0	2,670	3,024	0	0.00%
702.300.310 Office Supplies	23,000	23,000	20,366	25,431	22,353	0	0.00%
702.300.312 Books and Publications	2,720	2,535	2,606	2,172	1,641	185	7.30%

## City of St Catharines

## Finance

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
702.300.314 Software	0	0	0	916	305	0	0.00%
702.300.323 Internet Charges	0	540	-2	438	376	-540	-100.00%
702.300.330 Office Furniture Non TCA	3,975	6,000	1,347	2,340	4,806	-2,025	-33.75%
<b>Total Office and Related Expenses</b>	<b>52,440</b>	<b>50,825</b>	<b>39,370</b>	<b>46,735</b>	<b>47,078</b>	<b>1,615</b>	<b>3.18%</b>
<b>Properties</b>							
702.300.354 Other Equipment	0	0	0	0	-7,401	0	0.00%
<b>Total Properties</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-7,401</b>	<b>0</b>	<b>0.00%</b>
<b>Other Service Charges</b>							
702.300.400 Travelling	200	200	0	0	124	0	0.00%
702.300.401 Conferences/Conventions	9,720	9,520	3,737	4,953	4,659	200	2.10%
702.300.402 Training	8,150	8,150	7,150	7,393	7,150	0	0.00%
702.300.405 Subscriptions/Memb'ships	11,553	11,553	9,288	7,239	8,176	0	0.00%
702.300.417 Study/Consulting Fees	7,200	176,000	7,200	5,062	-4	-168,800	-95.91%
702.300.448 Transfer to Reserve	0	0	227,396	95,453	0	0	0.00%
702.300.450 Miscellaneous	100	100	106	80	79	0	0.00%
<b>Total Other Service Charges</b>	<b>36,923</b>	<b>205,523</b>	<b>254,877</b>	<b>120,180</b>	<b>20,184</b>	<b>-168,600</b>	<b>-82.03%</b>
<b>Total Expenditures</b>	<b>2,242,857</b>	<b>2,345,877</b>	<b>2,329,242</b>	<b>2,199,222</b>	<b>2,783,361</b>	<b>-103,020</b>	<b>-4.39%</b>
<b>Revenue</b>							
630.110.000 Tax Certificates	-185,000	-185,000	-236,471	-62,263	-61,718	0	0.00%
702.300.800 Miscellaneous Revenue	-226,000	-26,000	-329,078	-140,341	-32,029	-200,000	769.23%
702.300.811 Reg'n Costs-Tax Arrears	-80,000	-85,000	-60,326	-43,163	-80,540	5,000	-5.88%
702.300.815 Utility-recoverable	-65,000	-63,600	-63,600	-63,600	-52,800	-1,400	2.20%
702.300.833 Mortgage Info revenue	-155,000	-157,000	-153,507	-156,066	-157,553	2,000	-1.27%
702.300.834 Taxes-Verbal fees	0	0	-125	-63,771	-73,915	0	0.00%
702.300.838 Transfer Fees	-3,000	-3,000	-2,913	-1,975	0	0	0.00%
702.300.839 Refund Fees	-1,500	-1,500	-2,205	-900	0	0	0.00%
702.300.921 Water Admin Fee	-55,000	-55,000	-60,997	-50,686	-46,126	0	0.00%
702.300.922 A/R Admin Fee	-5,000	-4,000	-5,548	-6,226	-4,885	-1,000	25.00%
702.300.923 Region POA fees	0	-500	-158	-466	-407	500	-100.00%
702.300.924 Admin - Pty Stds	0	0	-111	-218	-179	0	0.00%
702.300.925 New Ownership/Roll Fee	-115,000	-110,000	-115,060	-112,733	-102,235	-5,000	4.55%
702.300.950 Salary Alloc-Canine Cont	0	0	0	0	-6,100	0	0.00%
702.300.951 Salary Allocated-Pkg	0	0	0	0	-70,000	0	0.00%
702.300.952 Salary Allocated-water	0	0	0	0	-390,000	0	0.00%
702.300.953 Allocation - IT/HR	0	0	0	0	-140,547	0	0.00%
702.300.954 Allocation-FOPAC	0	-25,000	0	0	0	25,000	-100.00%
702.300.955 Allocation Bldg Indirect	-77,846	-76,320	-53,769	0	0	-1,526	2.00%
<b>Total Revenue</b>	<b>-968,346</b>	<b>-791,920</b>	<b>-1,083,868</b>	<b>-702,408</b>	<b>-1,219,034</b>	<b>-176,426</b>	<b>22.28%</b>

## City of St Catharines

## Finance

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Transfer from Reserve							
702.300.900 Transfer from Reserve	-21,500	-218,000	-5,546	-4,477	0	196,500	-90.14%
<b>Total Transfer from Reserve</b>	-21,500	-218,000	-5,546	-4,477	0	196,500	-90.14%
Total Revenue	-989,846	-1,009,920	-1,089,414	-706,885	-1,219,034	20,074	-1.99%
Total Net Expenditures	1,253,011	1,335,957	1,239,828	1,492,337	1,564,327	-82,946	-6.21%

**City of St Catharines**  
**Property Management**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
702.305.001 Salaries/Wages-Regular	174,623	171,596	148,749	130,528	104,068	3,027	1.76%
702.305.006 Sick Pay	0	0	700	736	0	0	0.00%
702.305.007 Holiday/Vacation Pay	0	0	15,386	14,008	173	0	0.00%
702.305.009 Doctor's Appointments	0	0	222	267	0	0	0.00%
<b>Total Salaries and Wages</b>	<b>174,623</b>	<b>171,596</b>	<b>165,057</b>	<b>145,539</b>	<b>104,241</b>	<b>3,027</b>	<b>1.76%</b>
<b>Benefits</b>							
702.305.030 Pensions	25,500	26,608	23,389	20,134	15,612	-1,108	-4.16%
702.305.031 Other Benefits	17,600	14,839	13,738	11,168	9,554	2,761	18.61%
702.305.032 Workers Compensation	6,253	5,284	4,738	4,132	3,194	969	18.34%
702.305.033 Employment Insurance	2,898	2,406	2,183	1,892	1,601	492	20.45%
<b>Total Benefits</b>	<b>52,251</b>	<b>49,137</b>	<b>44,048</b>	<b>37,326</b>	<b>29,961</b>	<b>3,114</b>	<b>6.34%</b>
<b>Equipment Operations</b>							
702.305.067 Car Allowance/Mileage	565	350	550	187	74	215	61.43%
<b>Total Equipment Operations</b>	<b>565</b>	<b>350</b>	<b>550</b>	<b>187</b>	<b>74</b>	<b>215</b>	<b>61.43%</b>
<b>Office and Related Expenses</b>							
702.305.303 Courier Charges	0	50	0	0	0	-50	-100.00%
702.305.306 Cell Phones	750	420	733	361	536	330	78.57%
702.305.312 Books and Publications	0	100	0	0	0	-100	-100.00%
702.305.314 Software	3,630	3,700	3,557	3,557	3,251	-70	-1.89%
702.305.330 Office Furniture Non TCA	0	0	509	0	0	0	0.00%
<b>Total Office and Related Expenses</b>	<b>4,380</b>	<b>4,270</b>	<b>4,799</b>	<b>3,918</b>	<b>3,787</b>	<b>110</b>	<b>2.58%</b>
<b>Other Service Charges</b>							
702.305.400 Travelling	0	0	0	0	46	0	0.00%
702.305.402 Training/Seminars	1,665	2,000	805	786	153	-335	-16.75%
702.305.405 Subscriptions/Memb'ships	1,200	845	359	485	784	355	42.01%
702.305.417 Study/Consulting Fees	10,000	10,000	8,328	8,121	7,618	0	0.00%
702.305.421 Title Searches	205	200	171	44	126	5	2.50%
702.305.448 Survey/Land Sale Costs	1,980	1,500	1,940	0	1,526	480	32.00%
702.305.450 Miscellaneous	50	50	1,006	0	31	0	0.00%
<b>Total Other Service Charges</b>	<b>15,100</b>	<b>14,595</b>	<b>12,609</b>	<b>9,436</b>	<b>10,284</b>	<b>505</b>	<b>3.46%</b>
<b>Total Expenditures</b>	<b>246,919</b>	<b>239,948</b>	<b>227,063</b>	<b>196,406</b>	<b>148,347</b>	<b>6,971</b>	<b>2.91%</b>

**City of St Catharines**  
**Property Management**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	246,919	239,948	227,063	196,406	148,347	6,971	2.91%

## City of St Catharines

## Purchasing

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
702.310.001 Salaries/Wages-Regular	206,910	203,445	177,731	171,889	189,392	3,465	1.70%
702.310.006 Sick Pay	0	0	5,336	5,161	0	0	0.00%
702.310.007 Holiday/Vacation Pay	0	0	18,654	18,536	1,089	0	0.00%
702.310.009 Doctor's Appointments	0	0	696	434	0	0	0.00%
<b>Total Salaries and Wages</b>	<b>206,910</b>	<b>203,445</b>	<b>202,417</b>	<b>196,020</b>	<b>190,481</b>	<b>3,465</b>	<b>1.70%</b>
<b>Benefits</b>							
702.310.030 Pensions	32,100	31,202	27,890	27,347	26,793	898	2.88%
702.310.031 Other Benefits	31,500	29,230	25,452	22,757	21,939	2,270	7.77%
702.310.032 Workers Compensation	8,177	6,852	6,313	6,340	5,928	1,325	19.34%
702.310.033 Employment Insurance	4,189	3,600	3,225	3,268	3,196	589	16.36%
702.310.041 Safety Shoes	200	200	183	0	132	0	0.00%
<b>Total Benefits</b>	<b>76,166</b>	<b>71,084</b>	<b>63,063</b>	<b>59,712</b>	<b>57,988</b>	<b>5,082</b>	<b>7.15%</b>
<b>Equipment Operations</b>							
702.310.053 Service Contracts	6,500	6,795	2,976	297	0	-295	-4.34%
702.310.067 Car Allowance/Mileage	850	250	835	165	0	600	240.00%
<b>Total Equipment Operations</b>	<b>7,350</b>	<b>7,045</b>	<b>3,811</b>	<b>462</b>	<b>0</b>	<b>305</b>	<b>4.33%</b>
<b>Materials</b>							
702.310.109 Safety Equipment	0	0	0	0	20	0	0.00%
<b>Total Materials</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20</b>	<b>0</b>	<b>0.00%</b>
<b>Office and Related Expenses</b>							
702.310.306 Cell Phones	950	750	1,144	1,024	828	200	26.67%
702.310.307 Printing	0	200	0	0	4	-200	-100.00%
702.310.312 Books and Publications	400	400	518	0	0	0	0.00%
702.310.314 Software	0	0	0	0	8,141	0	0.00%
702.310.330 Office furniture Non TCA	1,000	1,000	0	454	0	0	0.00%
<b>Total Office and Related Expenses</b>	<b>2,350</b>	<b>2,350</b>	<b>1,662</b>	<b>1,478</b>	<b>8,973</b>	<b>0</b>	<b>0.00%</b>
<b>Other Service Charges</b>							
702.310.400 Travelling	0	0	0	0	6	0	0.00%
702.310.401 Conferences/Conventions	0	2,000	1,606	817	1,365	-2,000	-100.00%
702.310.402 Training and Education	4,500	6,500	3,593	1,784	550	-2,000	-30.77%
702.310.405 Subscriptions/Memb'ships	1,800	2,020	1,672	1,221	1,302	-220	-10.89%
702.310.450 Miscellaneous	100	75	300	0	105	25	33.33%
<b>Total Other Service Charges</b>	<b>6,400</b>	<b>10,595</b>	<b>7,171</b>	<b>3,822</b>	<b>3,328</b>	<b>-4,195</b>	<b>-39.59%</b>

City of St Catharines

Purchasing

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Total Expenditures	299,176	294,519	278,124	261,494	260,790	4,657	1.58%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	299,176	294,519	278,124	261,494	260,790	4,657	1.58%

## City of St Catharines

## External Audit

## 2021 Operating Budget - Expenditures by Object

Object of Expenditure	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Contracts							
702.315.000 Audit	50,000	50,000	39,992	44,774	33,072	0	0.00%
<b>Total Contracts</b>	<b>50,000</b>	<b>50,000</b>	<b>39,992</b>	<b>44,774</b>	<b>33,072</b>	<b>0</b>	<b>0.00%</b>
Total Expenditures	50,000	50,000	39,992	44,774	33,072	0	0.00%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	50,000	50,000	39,992	44,774	33,072	0	0.00%



## City of St Catharines

## Copying - General

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Office and Related Expenses							
702.320.000 Copying	24,000	24,000	17,952	24,481	24,882	0	0.00%
<b>Total Office and Related Expenses</b>	<b>24,000</b>	<b>24,000</b>	<b>17,952</b>	<b>24,481</b>	<b>24,882</b>	<b>0</b>	<b>0.00%</b>
 Total Expenditures	 24,000	 24,000	 17,952	 24,481	 24,882	 0	 0.00%
 Total Revenue	 0	 0	 0	 0	 0	 0	 0.00%
 Total Net Expenditures	 24,000	 24,000	 17,952	 24,481	 24,882	 0	 0.00%

## City of St Catharines

## Insurance - General

## 2021 Operating Budget - Expenditures by Object

		2021	2020	2019	2018	2017	\$ Change	% Change
		Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
Object of Expenditure								
Contracts								
702.335.100	Self-insurance	850,000	800,000	806,934	709,815	756,082	50,000	6.25%
702.335.105	Premiums	875,000	700,000	720,331	623,581	580,869	175,000	25.00%
<b>Total Contracts</b>		<b>1,725,000</b>	<b>1,500,000</b>	<b>1,527,265</b>	<b>1,333,396</b>	<b>1,336,951</b>	<b>225,000</b>	<b>15.00%</b>
Other Service Charges								
702.335.448	Transfer to Reserve	0	0	0	166,604	163,000	0	0.00%
<b>Total Other Service Charges</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>166,604</b>	<b>163,000</b>	<b>0</b>	<b>0.00%</b>
Total Expenditures		1,725,000	1,500,000	1,527,265	1,500,000	1,499,951	225,000	15.00%
Total Revenue		0	0	0	0	0	0	0.00%
Total Net Expenditures		1,725,000	1,500,000	1,527,265	1,500,000	1,499,951	225,000	15.00%

## City of St Catharines

## Other Benefits

## 2021 Operating Budget - Expenditures by Object

		2021	2020	2019	2018	2017	\$ Change	% Change
		Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
Object of Expenditure								
Benefits								
702.345.100	Employment Insurance	0	0	0	0	800,006	0	0.00%
702.345.110	Paid up Group Life	0	75,000	70,000	82,697	72,980	-75,000	-100.00%
702.345.300	Employment Insurance	0	0	0	0	-800,006	0	0.00%
Total Benefits		0	75,000	70,000	82,697	72,980	-75,000	-100.00%

2021 DRAFTED OPERATING BUDGET  
Management Services, Director Draft 2021 City Departmental Exp...

## City of St Catharines

## Actuarial Valuations

## 2021 Operating Budget - Expenditures by Object

		2021	2020	2019	2018	2017	\$ Change	% Change
		Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
Object of Expenditure								
Contracts								
703.125.000	Actuarial Valuations	5,000	8,000	2,000	8,000	5,878	-3,000	-37.50%
<b>Total Contracts</b>		5,000	8,000	2,000	8,000	5,878	-3,000	-37.50%
Total Expenditures		5,000	8,000	2,000	8,000	5,878	-3,000	-37.50%
Total Revenue		0	0	0	0	0	0	0.00%
Total Net Expenditures		5,000	8,000	2,000	8,000	5,878	-3,000	-37.50%

## City of St Catharines

## Bank Charges

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Other Service Charges							
705.105.000 Bank Charges/Exchange	10,210	10,210	9,622	14,708	36,846	0	0.00%
705.108.000 Payroll Benefit Rounding	0	0	-21	122	0	0	0.00%
<b>Total Other Service Charges</b>	<b>10,210</b>	<b>10,210</b>	<b>9,601</b>	<b>14,830</b>	<b>36,846</b>	<b>0</b>	<b>0.00%</b>
Total Expenditures	10,210	10,210	9,601	14,830	36,846	0	0.00%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	10,210	10,210	9,601	14,830	36,846	0	0.00%

City of St Catharines

Collection Costs

2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Other Service Charges							
705.110.000 Debt Collection Costs	12,620	9,000	9,299	8,603	14,999	3,620	40.22%
<b>Total Other Service Charges</b>	<b>12,620</b>	<b>9,000</b>	<b>9,299</b>	<b>8,603</b>	<b>14,999</b>	<b>3,620</b>	<b>40.22%</b>
Total Expenditures	12,620	9,000	9,299	8,603	14,999	3,620	40.22%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	12,620	9,000	9,299	8,603	14,999	3,620	40.22%

## City of St Catharines

## Miscellaneous-general

## 2021 Operating Budget - Expenditures by Object

Object of Expenditure	2021	2020	2019	2018	2017	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
Other Service Charges							
783.120.000 Miscellaneous-general	50,000	50,000	95,849	-526,612	78,785	0	0.00%
<b>Total Other Service Charges</b>	<b>50,000</b>	<b>50,000</b>	<b>95,849</b>	<b>-526,612</b>	<b>78,785</b>	<b>0</b>	<b>0.00%</b>
Total Expenditures	50,000	50,000	95,849	-526,612	78,785	0	0.00%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	50,000	50,000	95,849	-526,612	78,785	0	0.00%



## City of St Catharines

## Postage - general

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Office and Related Expenses							
702.210.000 Postage	170,000	170,000	162,328	164,569	163,316	0	0.00%
<b>Total Office and Related Expenses</b>	<b>170,000</b>	<b>170,000</b>	<b>162,328</b>	<b>164,569</b>	<b>163,316</b>	<b>0</b>	<b>0.00%</b>
Total Expenditures	170,000	170,000	162,328	164,569	163,316	0	0.00%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	170,000	170,000	162,328	164,569	163,316	0	0.00%

## City of St Catharines

## 2021 Operating Budget - Expenditures by Department, Board or Committee

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Corporate Support Services							
Customer Service (p. 265)	929,342	911,025	892,960	788,822	906,633	18,317	2.01%
Technology Centre (p. 267)	3,323,224	3,118,896	3,010,847	2,862,034	2,828,273	204,328	6.55%
Telecommunications (p. 269)	204,753	189,817	202,584	200,248	208,055	14,936	7.87%
Long Service Recognition (p. 270)	25,000	25,000	24,308	29,572	24,297	0	0.00%
Human Resources (p. 271)	1,552,685	1,517,600	1,551,674	1,621,247	1,317,375	35,085	2.31%
Staff Development (p. 273)	59,000	59,000	60,971	10,463	14,601	0	0.00%
Employee Safety (p. 274)	69,480	69,435	72,153	60,449	60,579	45	0.06%
Team STC 1.0 (p. 275)	1,020	1,020	1,020	345	1,368	0	0.00%
<b>Total Corporate Support Services</b>	<b>6,164,504</b>	<b>5,891,793</b>	<b>5,816,517</b>	<b>5,573,180</b>	<b>5,361,181</b>	<b>272,711</b>	<b>4.63%</b>

ESTIMATE 2021

EXPENDITURE ACCOUNT		2021 BUDGET
702.220	<b><u>LONG SERVICE RECOGNITION</u></b> (2020 - \$24,000)	
	VOLUNTEER RECOGNITION	\$12,500
	EMPLOYEE RECOGNITION	11,500
		<u>\$24,000</u>
702.225	<b><u>INFORMATION SYSTEMS</u></b>	
	<u>053 - SERVICE CONTRACTS</u> (2020 - \$1,577,640)	<u>\$1,716,734</u>
	<u>351 - COMPUTER HARDWARE REPLACEMENT</u> (2020 - \$200,000)	<u>\$200,000</u>
783.118	<b><u>TEAM STC</u></b> (2020 - \$1,020)	<u>\$1,020</u>

## City of St Catharines

## Customer Service

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
702.203.001 Salaries/Wages-Regular	523,354	512,768	308,625	301,069	383,688	10,586	2.06%
702.203.002 Salaries/Wages-Overtime	0	1,000	3,540	2,483	2,898	-1,000	-100.00%
702.203.003 Salaries/Wages-Extra	166,931	172,434	308,985	262,410	196,703	-5,503	-3.19%
702.203.006 Sick Pay	0	0	33,061	17,044	719	0	0.00%
702.203.007 Holiday/Vacation Pay	6,690	6,583	58,559	41,962	17,197	107	1.63%
702.203.009 Doctor's Appointments	0	0	1,387	1,068	0	0	0.00%
702.203.012 Allocation FMS	0	0	0	0	46,849	0	0.00%
702.203.013 Allocation-Admin	0	0	0	0	93,166	0	0.00%
<b>Total Salaries and Wages</b>	<b>696,975</b>	<b>692,785</b>	<b>714,157</b>	<b>626,036</b>	<b>741,220</b>	<b>4,190</b>	<b>0.60%</b>
<b>Benefits</b>							
702.203.030 Pensions	99,650	94,657	74,498	67,335	69,085	4,993	5.27%
702.203.031 Other Benefits	71,039	67,018	51,460	47,436	41,088	4,021	6.00%
702.203.032 Workers Compensation	25,462	21,919	21,651	19,906	17,819	3,543	16.16%
702.203.033 Employment Insurance	14,216	12,646	13,487	12,248	10,932	1,570	12.41%
702.203.040 Meal Allowance	0	0	60	0	9	0	0.00%
<b>Total Benefits</b>	<b>210,367</b>	<b>196,240</b>	<b>161,156</b>	<b>146,925</b>	<b>138,933</b>	<b>14,127</b>	<b>7.20%</b>
<b>Equipment Operations</b>							
702.203.053 Service Contracts	0	0	0	0	2,500	0	0.00%
702.203.067 Car Allowance/Mileage	100	100	0	0	0	0	0.00%
<b>Total Equipment Operations</b>	<b>100</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>2,500</b>	<b>0</b>	<b>0.00%</b>
<b>Office and Related Expenses</b>							
702.203.306 Cell Phones	700	500	766	378	666	200	40.00%
702.203.307 Printing	900	900	1,865	673	299	0	0.00%
702.203.310 Office Supplies	3,300	3,500	2,107	3,144	3,449	-200	-5.71%
702.203.314 Software	1,000	1,000	0	0	0	0	0.00%
702.203.318 Cash Processing Fees	10,000	10,000	9,612	9,888	9,735	0	0.00%
702.203.330 Furniture/Equipment NTCA	500	500	3,005	234	751	0	0.00%
<b>Total Office and Related Expenses</b>	<b>16,400</b>	<b>16,400</b>	<b>17,355</b>	<b>14,317</b>	<b>14,900</b>	<b>0</b>	<b>0.00%</b>
<b>Properties</b>							
702.203.350 Office Equipm't/Furniture	0	0	0	0	6,817	0	0.00%
<b>Total Properties</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,817</b>	<b>0</b>	<b>0.00%</b>

## City of St Catharines

## Customer Service

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Other Service Charges							
702.203.401 Conferences/Conventions	800	800	0	542	661	0	0.00%
702.203.402 Training	4,000	4,000	2,317	1,000	392	0	0.00%
702.203.405 Subscriptions/Memberships	600	600	0	0	0	0	0.00%
702.203.450 Miscellaneous	100	100	0	2	1,210	0	0.00%
<b>Total Other Service Charges</b>	<b>5,500</b>	<b>5,500</b>	<b>2,317</b>	<b>1,544</b>	<b>2,263</b>	<b>0</b>	<b>0.00%</b>
<b>Total Expenditures</b>	<b>929,342</b>	<b>911,025</b>	<b>894,985</b>	<b>788,822</b>	<b>906,633</b>	<b>18,317</b>	<b>2.01%</b>
Revenue							
702.203.801 Provincial Grant	0	0	-2,025	0	0	0	0.00%
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>-2,025</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Net Expenditures</b>	<b>929,342</b>	<b>911,025</b>	<b>892,960</b>	<b>788,822</b>	<b>906,633</b>	<b>18,317</b>	<b>2.01%</b>

**City of St Catharines**  
**Technology Centre**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
702.225.001 Salaries/Wages-Regular	1,191,559	1,164,657	898,293	848,203	899,540	26,902	2.31%
702.225.002 Salaries/Wages-Overtime	2,002	2,002	69	4,501	4,933	0	0.00%
702.225.003 Salaries/Wages-Ext Svce	21,572	21,191	14,113	2,996	20,534	381	1.80%
702.225.006 Sick Pay	0	0	5,065	7,062	141	0	0.00%
702.225.007 Holiday/Vacation Pay	862	851	112,715	110,689	9,629	11	1.29%
702.225.009 Doctor's Appointments	0	0	1,467	2,379	56	0	0.00%
702.225.012 Allocation - FMS	0	0	0	0	46,849	0	0.00%
702.225.013 Allocation-Admin	0	0	0	0	93,166	0	0.00%
<b>Total Salaries and Wages</b>	<b>1,215,995</b>	<b>1,188,701</b>	<b>1,031,722</b>	<b>975,830</b>	<b>1,074,848</b>	<b>27,294</b>	<b>2.30%</b>
<b>Benefits</b>							
702.225.030 Pensions	185,500	174,703	145,053	135,445	129,326	10,797	6.18%
702.225.031 Other Benefits	139,300	114,859	93,833	87,656	73,837	24,441	21.28%
702.225.032 Workers Compensation	43,550	36,594	30,472	29,327	45,000	6,956	19.01%
702.225.033 Employment Insurance	19,120	15,686	14,925	13,693	12,215	3,434	21.89%
702.225.040 Meal Allowance	0	0	0	28	0	0	0.00%
<b>Total Benefits</b>	<b>387,470</b>	<b>341,842</b>	<b>284,283</b>	<b>266,149</b>	<b>260,378</b>	<b>45,628</b>	<b>13.35%</b>
<b>Equipment Operations</b>							
702.225.053 Service Contracts	1,716,734	1,577,640	1,576,935	1,551,627	1,317,287	139,094	8.82%
702.225.054 Repairs-equipment	1,000	1,000	642	0	1,036	0	0.00%
702.225.067 Car Allowance/Mileage	900	900	1,061	1,802	1,000	0	0.00%
<b>Total Equipment Operations</b>	<b>1,718,634</b>	<b>1,579,540</b>	<b>1,578,638</b>	<b>1,553,429</b>	<b>1,319,323</b>	<b>139,094</b>	<b>8.81%</b>
<b>Materials</b>							
702.225.102 Small Tools/Equipment	0	0	0	305	31	0	0.00%
702.225.110 Protective Clothing	200	200	0	0	0	0	0.00%
<b>Total Materials</b>	<b>200</b>	<b>200</b>	<b>0</b>	<b>305</b>	<b>31</b>	<b>0</b>	<b>0.00%</b>
<b>Contracts</b>							
702.225.200 Contract - Other	0	0	0	6,838	0	0	0.00%
<b>Total Contracts</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,838</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Office and Related Expenses</b>							
702.225.303 Courier Services	0	100	222	21	483	-100	-100.00%
702.225.306 Cellular Phones	9,000	8,000	8,541	7,844	8,042	1,000	12.50%
702.225.307 Printing	0	100	8	8	4	-100	-100.00%
702.225.310 Office Supplies	1,000	2,000	1,049	-911	1,929	-1,000	-50.00%
702.225.312 Books and Publications	0	150	0	0	0	-150	-100.00%
702.225.313 Microcomputer Supplies	0	0	0	59	0	0	0.00%
702.225.314 Software	0	500	524	0	-10,000	-500	-100.00%

**City of St Catharines**  
**Technology Centre**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
702.225.323 Internet Charges	0	500	852	957	644	-500	-100.00%
702.225.330 Furniture/Equipment NTCA	0	0	2,769	7,587	0	0	0.00%
<b>Total Office and Related Expenses</b>	<b>10,000</b>	<b>11,350</b>	<b>13,965</b>	<b>15,565</b>	<b>1,102</b>	<b>-1,350</b>	<b>-11.89%</b>
<b>Properties</b>							
702.225.350 Office Equipt/Furniture	0	0	13,000	0	0	0	0.00%
702.225.351 Replacements-micros	200,000	200,000	256,747	197,531	224,700	0	0.00%
702.225.352 IT Implementation	0	2,000	2,000	-1,473	39,536	-2,000	-100.00%
<b>Total Properties</b>	<b>200,000</b>	<b>202,000</b>	<b>271,747</b>	<b>196,058</b>	<b>264,236</b>	<b>-2,000</b>	<b>-0.99%</b>
<b>Other Service Charges</b>							
702.225.401 Conferences/Conventions	5,000	7,500	-2,141	7,223	6,066	-2,500	-33.33%
702.225.402 Training	5,000	5,000	11,000	3,433	11,987	0	0.00%
702.225.405 Subscriptions/Memb'ships	1,000	1,160	1,863	1,157	1,417	-160	-13.79%
702.225.450 Miscellaneous	200	200	54	107	129	0	0.00%
<b>Total Other Service Charges</b>	<b>11,200</b>	<b>13,860</b>	<b>10,776</b>	<b>11,920</b>	<b>19,599</b>	<b>-2,660</b>	<b>-19.19%</b>
<b>Total Expenditures</b>	<b>3,543,499</b>	<b>3,337,493</b>	<b>3,191,131</b>	<b>3,026,094</b>	<b>2,939,517</b>	<b>206,006</b>	<b>6.17%</b>
<b>Revenue</b>							
702.225.807 User Billings-External	-22,788	-22,788	-22,788	-22,788	-19,439	0	0.00%
702.225.834 Misc Recoverables	0	0	-3,559	0	0	0	0.00%
702.225.950 Water Division Allocation	-66,775	-66,775	-66,775	-114,248	-66,665	0	0.00%
702.225.951 Parking Tickets Allocat'n	-25,141	-25,141	-25,141	-27,023	-25,141	0	0.00%
702.225.954 Allocation-FOPAC	-20,000	-20,000	0	0	0	0	0.00%
702.225.955 Allocation Bldg Indirect	-85,571	-83,893	-62,020	0	0	-1,678	2.00%
<b>Total Revenue</b>	<b>-220,275</b>	<b>-218,597</b>	<b>-180,283</b>	<b>-164,059</b>	<b>-111,245</b>	<b>-1,678</b>	<b>0.77%</b>
<b>Total Revenue</b>	<b>-220,275</b>	<b>-218,597</b>	<b>-180,283</b>	<b>-164,059</b>	<b>-111,245</b>	<b>-1,678</b>	<b>0.77%</b>
<b>Total Net Expenditures</b>	<b>3,323,224</b>	<b>3,118,896</b>	<b>3,010,848</b>	<b>2,862,035</b>	<b>2,828,272</b>	<b>204,328</b>	<b>6.55%</b>

**City of St Catharines**  
**Telecommunications**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Equipment Operations							
702.235.054 Service and Replacement	48,000	45,000	48,106	27,893	47,356	3,000	6.67%
<b>Total Equipment Operations</b>	48,000	45,000	48,106	27,893	47,356	3,000	6.67%
Office and Related Expenses							
702.235.305 Telephone	120,000	100,000	118,960	128,339	125,270	20,000	20.00%
702.235.320 Long-distance phone chgs	26,000	18,000	25,401	12,854	14,284	8,000	44.44%
702.235.321 Data line charges	14,000	30,000	14,177	29,961	31,145	-16,000	-53.33%
<b>Total Office and Related Expenses</b>	160,000	148,000	158,538	171,154	170,699	12,000	8.11%
Properties							
702.235.354 Other Equipment	0	0	0	1,201	-10,000	0	0.00%
<b>Total Properties</b>	0	0	0	1,201	-10,000	0	0.00%
Total Expenditures	208,000	193,000	206,644	200,248	208,055	15,000	7.77%
Revenue							
702.235.955 Allocation Bldg Indirect	-3,247	-3,183	-4,060	0	0	-64	2.01%
<b>Total Revenue</b>	-3,247	-3,183	-4,060	0	0	-64	2.01%
Total Revenue	-3,247	-3,183	-4,060	0	0	-64	2.01%
Total Net Expenditures	204,753	189,817	202,584	200,248	208,055	14,936	7.87%



City of St Catharines  
Long Service Recognition  
2021 Operating Budget - Expenditures by Object

		2021	2020	2019	2018	2017	\$ Change	% Change
		Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
Object of Expenditure								
Benefits								
702.220.000	Long Svce Recognition	24,000	24,000	23,290	29,572	24,297	0	0.00%
<b>Total Benefits</b>		<b>24,000</b>	<b>24,000</b>	<b>23,290</b>	<b>29,572</b>	<b>24,297</b>	<b>0</b>	<b>0.00%</b>
Other Service Charges								
750.505.446	Event-MyHood Recog'n	1,000	1,000	1,018	0	0	0	0.00%
<b>Total Other Service Charges</b>		<b>1,000</b>	<b>1,000</b>	<b>1,018</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Expenditures</b>		<b>25,000</b>	<b>25,000</b>	<b>24,308</b>	<b>29,572</b>	<b>24,297</b>	<b>0</b>	<b>0.00%</b>
<b>Total Revenue</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Net Expenditures</b>		<b>25,000</b>	<b>25,000</b>	<b>24,308</b>	<b>29,572</b>	<b>24,297</b>	<b>0</b>	<b>0.00%</b>

## City of St Catharines

## Human Resources

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
<b>Salaries and Wages</b>							
702.240.001 Salaries/Wages-Regular	1,039,756	1,021,409	788,839	754,811	854,951	18,347	1.80%
702.240.002 Salaries/Wages-Overtime	0	0	520	3,382	2,497	0	0.00%
702.240.003 Salaries/Wages-Ext Svce	10,786	10,595	112,833	91,025	36,310	191	1.80%
702.240.006 Sick Pay	0	0	7,928	94,876	1,528	0	0.00%
702.240.007 Holiday/Vacation Pay	431	426	126,447	170,290	8,385	5	1.17%
702.240.009 Doctor's Appointments	0	0	3,809	3,081	0	0	0.00%
702.240.012 Allocation-FMS	0	0	0	0	46,849	0	0.00%
<b>Total Salaries and Wages</b>	<b>1,050,973</b>	<b>1,032,430</b>	<b>1,040,376</b>	<b>1,117,465</b>	<b>950,520</b>	<b>18,543</b>	<b>1.80%</b>
<b>Benefits</b>							
702.240.030 Pensions	160,500	156,855	135,827	132,293	123,458	3,645	2.32%
702.240.031 Other Benefits	117,300	113,380	104,715	94,245	94,871	3,920	3.46%
702.240.032 Workers Compensation	39,566	33,287	31,092	31,705	25,870	6,279	18.86%
702.240.033 Employment Insurance	17,205	14,285	15,077	14,885	12,192	2,920	20.44%
702.240.041 Safety Shoes	200	200	250	175	175	0	0.00%
<b>Total Benefits</b>	<b>334,771</b>	<b>318,007</b>	<b>286,961</b>	<b>273,303</b>	<b>256,566</b>	<b>16,764</b>	<b>5.27%</b>
<b>Equipment Operations</b>							
702.240.053 Service Contracts	500	500	619	607	444	0	0.00%
702.240.054 Repairs-equipment	100	100	0	0	0	0	0.00%
702.240.065 Motor Vehicle Supplies	353	0	311	171	0	353	0.00%
702.240.067 Car Allowance/Mileage	3,000	3,000	3,997	2,405	4,873	0	0.00%
702.240.068 Equip't Operation surplus	2,000	2,000	2,986	2,458	1,383	0	0.00%
702.240.069 Vehicle Reserve Prov'n	3,500	3,500	3,500	3,500	3,500	0	0.00%
<b>Total Equipment Operations</b>	<b>9,453</b>	<b>9,100</b>	<b>11,413</b>	<b>9,141</b>	<b>10,200</b>	<b>353</b>	<b>3.88%</b>
<b>Contracts</b>							
702.240.206 Contract-Recycl'g/Garbage	150	150	0	0	0	0	0.00%
<b>Total Contracts</b>	<b>150</b>	<b>150</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Office and Related Expenses</b>							
702.240.306 Cellular Phones	6,600	6,600	8,627	4,199	5,447	0	0.00%
702.240.307 Printing	800	800	2,231	673	1,044	0	0.00%
702.240.308 Copying and Prints	1,500	1,535	1,369	1,421	1,369	-35	-2.28%
702.240.309 Advertising/Recruitment	50,500	50,500	59,486	44,940	63,376	0	0.00%
702.240.310 Office Supplies	2,500	2,500	3,971	2,287	2,913	0	0.00%
702.240.312 Books and Publications	500	500	31	576	2,004	0	0.00%
702.240.323 Internet Charges	220	220	182	187	186	0	0.00%
702.240.330 Equipment/Furniture NTCA	700	700	1,475	46	952	0	0.00%
<b>Total Office and Related Expenses</b>	<b>63,320</b>	<b>63,355</b>	<b>77,372</b>	<b>54,329</b>	<b>77,291</b>	<b>-35</b>	<b>-0.06%</b>

## City of St Catharines

## Human Resources

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Other Service Charges							
702.240.400 Travelling	200	200	144	17	106	0	0.00%
702.240.401 Conferences/Conventions	12,240	12,240	11,995	13,254	7,676	0	0.00%
702.240.402 Training	700	700	929	1,019	79	0	0.00%
702.240.405 Subscriptions/Memb'ships	5,921	5,660	5,848	4,130	4,490	261	4.61%
702.240.417 Study Consulting Fees	8,000	8,000	7,923	3,829	12,907	0	0.00%
702.240.424 Testing	2,300	2,300	3,220	1,675	3,215	0	0.00%
702.240.433 EFAP	36,800	36,789	41,259	37,974	34,384	11	0.03%
702.240.434 Accessibility Prgms	6,500	6,500	6,537	3,483	0	0	0.00%
702.240.450 Miscellaneous	250	250	127	76	56	0	0.00%
702.240.456 Labour Relations	50,000	50,000	91,044	85,452	133,232	0	0.00%
702.240.458 Staff Events/Initiatives	4,050	4,040	4,000	4,708	3,399	10	0.25%
702.240.466 Doctor Note reimbursement	9,000	9,000	8,056	11,401	10,091	0	0.00%
<b>Total Other Service Charges</b>	<b>135,961</b>	<b>135,679</b>	<b>181,082</b>	<b>167,018</b>	<b>209,635</b>	<b>282</b>	<b>0.21%</b>
Total Expenditures	1,594,628	1,558,721	1,597,204	1,621,256	1,504,212	35,907	2.30%
Revenue							
702.240.800 Miscellaneous Revenue	0	0	-11	-9	-505	0	0.00%
702.240.801 Provincial Grant	0	0	-11,666	0	0	0	0.00%
702.240.953 Allocation - IT/CS	0	0	0	0	-186,332	0	0.00%
702.240.955 Allocation Bldg Indirect	-41,943	-41,121	-33,853	0	0	-822	2.00%
<b>Total Revenue</b>	<b>-41,943</b>	<b>-41,121</b>	<b>-45,530</b>	<b>-9</b>	<b>-186,837</b>	<b>-822</b>	<b>2.00%</b>
Total Revenue	-41,943	-41,121	-45,530	-9	-186,837	-822	2.00%
Total Net Expenditures	1,552,685	1,517,600	1,551,674	1,621,247	1,317,375	35,085	2.31%

**City of St Catharines**  
**Staff Development**  
**2021 Operating Budget - Expenditures by Object**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Materials							
702.245.100 General	3,500	3,500	5,284	0	0	0	0.00%
<b>Total Materials</b>	3,500	3,500	5,284	0	0	0	0.00%
Other Service Charges							
702.245.117 Skills Develop't Training	40,000	40,000	40,958	0	9,582	0	0.00%
702.245.118 Depart'l Tech Training	15,500	15,500	14,729	10,463	5,019	0	0.00%
<b>Total Other Service Charges</b>	55,500	55,500	55,687	10,463	14,601	0	0.00%
<b>Total Expenditures</b>	59,000	59,000	60,971	10,463	14,601	0	0.00%
<b>Total Revenue</b>	0	0	0	0	0	0	0.00%
<b>Total Net Expenditures</b>	59,000	59,000	60,971	10,463	14,601	0	0.00%

## City of St Catharines

## Employee Safety

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Office and Related Expenses							
702.250.314 Software	0	0	733	733	3,785	0	0.00%
<b>Total Office and Related Expenses</b>	<b>0</b>	<b>0</b>	<b>733</b>	<b>733</b>	<b>3,785</b>	<b>0</b>	<b>0.00%</b>
Other Service Charges							
702.250.150 General Safety	30,900	30,883	22,646	20,100	14,592	17	0.06%
702.250.151 First Aid Training	3,700	3,672	2,610	0	1,018	28	0.76%
702.250.152 Publications	2,040	2,040	4,541	3,921	1,017	0	0.00%
702.250.153 Conferences/meetings	2,040	2,040	4,194	0	8,476	0	0.00%
702.250.154 Audiometric Testing	2,550	2,550	0	1,176	1,219	0	0.00%
702.250.155 Safety Training	7,650	7,650	7,654	15,147	12,207	0	0.00%
702.250.156 First Aid Room-supplies	200	200	0	51	143	0	0.00%
702.250.157 Assessments(Occ&NonOcc)	20,400	20,400	29,775	19,321	18,122	0	0.00%
<b>Total Other Service Charges</b>	<b>69,480</b>	<b>69,435</b>	<b>71,420</b>	<b>59,716</b>	<b>56,794</b>	<b>45</b>	<b>0.06%</b>
<b>Total Expenditures</b>	<b>69,480</b>	<b>69,435</b>	<b>72,153</b>	<b>60,449</b>	<b>60,579</b>	<b>45</b>	<b>0.06%</b>
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Net Expenditures</b>	<b>69,480</b>	<b>69,435</b>	<b>72,153</b>	<b>60,449</b>	<b>60,579</b>	<b>45</b>	<b>0.06%</b>

## City of St Catharines

## Team STC 1.0

## 2021 Operating Budget - Expenditures by Object

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
<b>Object of Expenditure</b>							
Other Service Charges							
783.118.000 Team STC 1.0	1,020	1,020	1,020	345	1,368	0	0.00%
<b>Total Other Service Charges</b>	<b>1,020</b>	<b>1,020</b>	<b>1,020</b>	<b>345</b>	<b>1,368</b>	<b>0</b>	<b>0.00%</b>
Total Expenditures	1,020	1,020	1,020	345	1,368	0	0.00%
Total Revenue	0	0	0	0	0	0	0.00%
Total Net Expenditures	1,020	1,020	1,020	345	1,368	0	0.00%

**City of St Catharines**

**2021 Operating Budget - Expenditures by Department, Board or Committee**

	2021 Budget	2020 Budget	2019 Actuals	2018 Actuals	2017 Actuals	\$ Change 2020 Budget	% Change 2020 Budget
Financial Management Services							
Capital/Revenue	1,000,000	1,751,000	1,553,000	1,641,000	1,545,000	-751,000	-42.89%
<b>Total Financial Management Services</b>	<b>1,000,000</b>	<b>1,751,000</b>	<b>1,553,000</b>	<b>1,641,000</b>	<b>1,545,000</b>	<b>-751,000</b>	<b>-42.89%</b>

CONTRIBUTION TO TAX-SUPPORTED CAPITAL PROJECTS

790.100

**CAPITAL BUDGET**

(10 year debentures)

**Required 2021 Capital Contribution from Revenue**

Capital out of revenue is the portion of the project cost that is funded from the operating budget. This Council supported strategy, sets the contribution rate at 10% of the project costs not funded from other identified sources. The capital out of revenue contribution approximates one years' worth of debenture costs of the project. For 2021 the capital out of revenue contribution percentage has been reduced to 5% to provide relief to the operating budget, significantly impacted by COVID19. These funding reductions have been offset by higher Federal Gas Tax funding and debentures.

	<b>CAPITAL BUDGET</b>	<b>OPERATING BUDGET</b>
ROAD PROGRAM	7,660,859	260,300
NEW SIDEWALK CONSTRUCTION	764,000	21,900
STORM SEWER PROGRAM	2,533,200	121,300
BRIDGES AND CULVERTS	1,290,000	52,700
SHORELINE PROTECTION	1,310,000	78,600
WATERCOURSES	380,000	22,800
REGIONAL PROJECTS (CITY SHARE)	339,000	16,100
COMMUNITY, RECREATION AND CULTURE SERVICES	1,717,000	19,200
BUILDING IMPROVEMENT PROGRAM	6,765,800	326,100
CORPORATE INFRASTRUCTURE	1,500,000	60,000
AIRPORT	350,000	21,000
<b>TOTAL</b>	<b>24,609,859</b>	<b>1,000,000</b>



## City of St Catharines

## 2021 Operating Budget - Expenditures by Department, Board or Committee

	2021	2020	2019	2018	2017	\$ Change	% Change
	Budget	Budget	Actuals	Actuals	Actuals	2020 Budget	2020 Budget
<b>Debt Repayment</b>							
Information Debt Costs	453,738	332,149	330,689	330,560	211,820	121,589	36.61%
City Hall Debt Costs	342,024	346,822	345,451	364,332	364,605	-4,798	-1.38%
LSSC Debt Costs	953,272	1,226,560	1,346,071	1,128,655	944,557	-273,288	-22.28%
Court House Debt Costs	10,429	10,534	10,395	2,286	0	-105	-1.00%
Centennial Library Plaza Debt Costs	81,502	82,230	81,712	81,795	93,299	-728	-0.89%
350 Niagara St Debt Costs	0	0	22,791	22,726	22,817	0	0.00%
Fire Debt Costs	849,958	861,056	570,153	563,248	564,292	-11,098	-1.29%
Shoreline Protection Debt Costs	173,812	0	0	0	0	173,812	0.00%
Sidewalk Debt Costs	296,890	304,943	286,144	248,978	263,317	-8,053	-2.64%
Roadway Debt Costs	4,152,243	3,701,733	3,203,726	3,288,502	2,957,497	450,510	12.17%
Storm Sewer Debt Costs	1,814,300	1,673,884	1,725,751	1,675,483	1,745,665	140,416	8.39%
Cemetery Debt Costs	400,639	404,436	401,860	231,416	208,746	-3,797	-0.94%
Assistance to Aged Debt Costs	92,447	93,273	92,670	110,114	110,256	-826	-0.89%
Pools Debt Costs	56,265	56,454	58,720	58,004	58,094	-189	-0.33%
Arenas Debt Costs	110,685	146,828	183,440	250,302	253,145	-36,143	-24.62%
Merritton Arena Debt Costs	15,092	5,074	5,036	5,042	5,047	10,018	197.44%
Seymour Hannah Debt Costs	1,960,442	1,962,078	1,939,119	1,762,912	1,623,244	-1,636	-0.08%
Meridian Centre Debt Costs	1,487,442	1,460,882	1,453,957	1,451,896	1,452,202	26,560	1.82%
Parks Debt Costs	811,047	729,966	804,292	718,937	419,679	81,081	11.11%
Kiwanis Turf Field Debt Costs	207,380	209,687	208,023	207,491	207,497	-2,307	-1.10%
Happy Rolph's Debt Costs	58,069	58,361	61,958	58,130	58,184	-292	-0.50%
Kiwanis Aquatic Debt Costs	845,220	848,739	827,369	825,314	825,428	-3,519	-0.41%
Russell Ave Community Centre Debt	55,309	55,544	9,535	9,544	9,552	-235	-0.42%
Garden City Golf Debt Costs	76,819	77,673	76,876	76,859	76,860	-854	-1.10%
Merritton Community Centre Debt	88,859	84,213	116,232	42,615	32,678	4,646	5.52%
Other Cultural Debt Costs	40,240	40,614	40,599	40,477	40,543	-374	-0.92%
Morningstar Mill Debt Costs	18,983	19,305	19,129	19,197	19,234	-322	-1.67%
Market Square Debt Costs	20,838	21,049	20,920	2,286	0	-211	-1.00%
Bill Burgoyne Debt Costs	47,087	0	0	0	0	47,087	0.00%
Port Weller Community Centre Debt Costs	50,776	0	0	0	0	50,776	0.00%
Niagara District Airport Debt Costs	59,177	0	62,448	0	0	59,177	0.00%
<b>Total Debt Repayment</b>	<b>15,630,984</b>	<b>14,814,087</b>	<b>14,305,066</b>	<b>13,577,101</b>	<b>12,568,258</b>	<b>816,897</b>	<b>5.51%</b>

CORPORATION OF THE CITY OF ST. CATHARINES  
DEBENTURE DEBT AND ANNUAL CHARGES - 2021  
CLASSIFICATION BY BY-LAW

				2021 DEBT CHARGES		
BY-LAW NUMBER	DESCRIPTION	Maturity	PRINCIPAL	PRINCIPAL	INTEREST	TOTAL
			YEAR OF FINAL OUTSTANDING DEC. 31, 2020			
110-2011	Kiwanis Aquatic Centre	2031	7,391,359	552,736	272,218	824,953
110-2011	New Library Facility - Grantham branch	2031	1,128,063	84,358	41,545	125,903
			<b>8,519,422</b>	<b>637,093</b>	<b>313,763</b>	<b>950,856</b>
2017-53 5&10yr	Carlisle St Garage demolition	2027	1,076,588	145,058	20,498	165,556
2017-53 5&10yr	2016 Resurfacing Program	2027	1,019,065	137,357	19,410	156,767
2017-53 5&10yr	Queenston St P13-066	2027	1,238,724	166,937	23,590	190,527
2017-53 5&10yr	Queenston St P13-066	2027	623,360	84,072	11,880	95,953
2017-53 5&10yr	Montebello Park-iron fencing	2027	75,432	10,130	1,431	11,561
2017-53 5&10yr	Montebello Park-accessible walkway	2027	48,090	6,478	915	7,394
2017-53 5&10yr	TES/PRCS Operations Consolidation	2027	2,955,024	398,055	56,249	454,304
2017-53 5&10yr	Centennial Park Upgrades-Phase 4	2027	125,318	17,021	2,405	19,426
2017-53 5&10yr	Lancaster Park Upgrades	2027	716,940	96,632	13,655	110,287
2017-53 5&10yr	Lakeside Park Upgrades	2027	232,330	31,406	4,438	35,844
2017-53 5&10yr	Lakeside Park-electrical upgrades	2027	277,623	37,472	5,295	42,767
2017-53 5&10yr	West Park site improvements	2027	338,942	45,585	6,442	52,026
2017-53 5&10yr	BBA - ceiling/dehumidification	2027	51,887	6,891	974	7,864
2017-53 5&10yr	Welland Canal Fallen Workers	2027	209,785	28,166	3,980	32,147
2017-53 5&10yr	Seymour Hannah rink improvements	2027	822,487	110,177	15,569	125,747
2017-53 5&10yr	Transit-2017 capital items	2027	319,635	42,949	6,069	49,018
2017-53 5&10yr	Technology Upgrades-Payroll/HRIS	2022	217,805	107,983	15,259	123,243
			<b>10,349,035</b>	<b>1,472,368</b>	<b>208,061</b>	<b>1,680,429</b>
2018-54	2015 New Sidewalk Construction	2028	198,406	22,517	5,515	28,032
2018-54	2016 New Sidewalk Construction	2028	221,377	25,115	6,152	31,266
2018-54	2017 Resurfacing program	2028	95,932	10,882	2,665	13,547
2018-54	Geneva St/Carlton St Intersection	2028	33,620	3,812	934	4,745
2018-54	Churchill Street reconstruction	2028	295,159	33,491	8,203	41,695
2018-54	Ridgewood Rd Reconstruction	2028	264,003	29,956	7,338	37,294
2018-54	Lowell Avenue P15-065	2028	608,360	69,027	16,908	85,934
2018-54	Moffatt Street P15-066	2028	300,118	34,045	8,339	42,383
2018-54	Third Street Louth P15-067	2028	258,283	29,295	7,176	36,471
2018-54	Third Street Louth P15-067	2028	413,240	46,879	11,483	58,361
2018-54	Lorne Street Reconstruction P14-067	2028	646,909	73,392	17,977	91,368
2018-54	Carlisle St/St Paul St Reconstruction	2028	523,929	59,436	14,558	73,994
2018-54	Ontario Street Storm sewers P15-001	2028	112,331	12,742	3,121	15,863
2018-54	Tunis/Valley Storm sewers P15-003	2028	161,940	18,367	4,499	22,866
2018-54	Catchbasin Installation P15-006	2028	24,584	2,797	685	3,483

CORPORATION OF THE CITY OF ST. CATHARINES  
DEBENTURE DEBT AND ANNUAL CHARGES - 2021  
CLASSIFICATION BY BY-LAW

				2021 DEBT CHARGES		
BY-LAW NUMBER	DESCRIPTION	Maturity	PRINCIPAL	PRINCIPAL	INTEREST	TOTAL
			YEAR OF FINAL OUTSTANDING DEC. 31, 2020			
2018-54	Extraneous Flow/Data Collection	2028	527,214	59,805	14,649	74,453
2018-54	Catchbasin Installation P16-006	2028	45,091	5,118	1,254	6,372
2018-54	Hartzel rd Storm Sewers P16-008	2028	150,850	17,122	4,194	21,316
2018-54	Churchill Street Storm sewers P16-062	2028	40,162	4,565	1,118	5,683
2018-54	Oakdale Ave Catchbasin P17-065	2028	51,662	5,856	1,434	7,290
2018-54	Parkwood Dr Catchbasin P17-080	2028	49,198	5,579	1,367	6,946
2018-54	Leeper St/McDonald reconstruction	2028	451,158	51,182	12,537	63,719
2018-54	Barnes/Brighton/Lailey watermain	2028	298,198	33,829	8,286	42,116
2018-54	Oakdale Avenue watermain	2028	165,637	18,782	4,601	23,383
2018-54	Burleigh Hill/Glendale Ave CSO	2028	2,301,823	261,136	63,963	325,100
2018-54	Michigan Avenue CSO	2028	150,850	17,122	4,194	21,316
2018-54	Victoria Lawn Cemetery Admin Building	2028	1,365,165	154,868	37,934	192,802
2018-54	Market Square Roof Replacmeent	2028	147,594	16,738	4,100	20,838
2018-54	Old Courthouse - exterior stairs	2028	73,782	8,377	2,052	10,428
2018-54	RCS Administration Bldg-washroom-Consolidation	2028	125,445	14,233	3,486	17,719
2018-54	RCS Administration Bldg-design-Consolidation	2028	110,688	12,557	3,076	15,633
2018-54	RCS Administration Bldg-Consolidation	2028	664,130	75,344	18,455	93,799
2018-54	Merritton Community centre HVAC	2028	590,347	66,967	16,403	83,370
2018-54	Lakeside Park Improvements	2028	664,130	75,344	18,455	93,799
2018-54	Seymour Hannah - Rink Floor phase 2	2028	1,416,684	160,724	39,368	200,092
			<b>13,548,000</b>	<b>1,537,000</b>	<b>376,476</b>	<b>1,913,476</b>
2019-59- 10yr	Firehall #1 - radio upgrade phase 2	2029	2,536,742	259,391	53,135	312,526
2019-59- 10yr	Downtown Street System Conversion-phase 2	2029	1,875,358	191,735	39,276	231,011
2019-59- 10yr	Third Street Louth	2029	1,716,560	175,491	35,949	211,440
2019-59- 10yr	Burleigh Hill and Glendale CSO	2029	1,227,480	125,486	25,705	151,192
2019-59- 10yr	Ontario St. Garage partial Stairwell/Elevator Improv	2029	756,494	77,334	15,842	93,176
2019-59- 10yr	Ontario St. Garage partial Stairwell/Elevator Improv	2029	613,733	62,751	12,854	75,605
2019-59- 10yr	Downtown Street System Conversion-phase 3	2029	551,912	56,422	11,558	67,980
2019-59- 10yr	Arena Improvement Program, 2019	2029	551,912	56,422	11,558	67,980
2019-59- 10yr	2018 Road Resurfacing Program	2029	487,062	49,797	10,201	59,998
2019-59- 10yr	Lake St Service Centre-bldg repairs	2029	450,070	46,018	9,427	55,445
2019-59- 10yr	Clarendon/Ferndale	2029	413,702	42,298	8,665	50,963
2019-59- 10yr	St George Street	2029	363,694	37,185	7,617	44,802
2019-59- 10yr	Burgoyne Bridge-landscaping/cultural interpretation	2029	351,881	35,970	7,368	43,338
2019-59- 10yr	LSSC Bay 1/Admin area roof/fall arrest	2029	327,326	33,465	6,855	40,320
2019-59- 10yr	2017 New Sidewalk Construction	2029	245,502	25,091	5,140	30,231

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				2021 DEBT CHARGES		
BY-LAW NUMBER	DESCRIPTION	Maturity	PRINCIPAL	PRINCIPAL	INTEREST	TOTAL
			YEAR OF FINAL OUTSTANDING DEC.			
			31, 2020			
2019-59- 10yr	2018 Bridge Structural Maintenance	2029	245,502	25,091	5,140	30,231
2019-59- 10yr	Ontario St. Garage partial Stairwell/Elevator Improv	2029	220,947	22,587	4,627	27,213
2019-59- 10yr	LSSC-replace garage doors-phase 1	2029	204,582	20,912	4,284	25,196
2019-59- 10yr	Airport 2017 Capital Grant	2029	203,330	20,793	4,259	25,053
2019-59- 10yr	Russell Ave Community Centre - family washroom	2029	180,028	18,407	3,771	22,178
2019-59- 10yr	Downtown Street System Conversion	2029	163,663	16,733	3,428	20,160
2019-59- 10yr	Russell Ave Community Centre - structural	2029	163,663	16,733	3,428	20,160
2019-59- 10yr	Airport 2019 Capital Grant	2029	148,939	15,221	3,118	18,339
2019-59- 10yr	Airport 2018 Capital Grant	2029	128,208	13,101	2,684	15,785
2019-59- 10yr	Kiwanis Aquatic Centre-2018 projects	2029	98,204	10,034	2,055	12,089
2019-59- 10yr	LSSC - fire alarm system replacement	2029	81,839	8,359	1,712	10,071
2019-59- 10yr	Kiwanis Aquatic Centre-lighting retrofit	2029	66,373	6,788	1,390	8,178
2019-59- 10yr	Bogart St Splashpad - additional funds	2029	52,733	5,395	1,105	6,500
2019-59- 10yr	Lancaster Park-Diamond 1 washroom access'ty	2029	40,919	4,179	856	5,036
2019-59- 10yr	Russell Ave Community centre-facility study	2029	28,193	2,875	589	3,464
			<b>14,496,550</b>	<b>1,482,065</b>	<b>303,595</b>	<b>1,785,660</b>
2019-59- 5yr	Paratransit Vehicle, 2019 - 5 yr debt	2024	162,000	39,000	2,909	41,909
			<b>162,000</b>	<b>39,000</b>	<b>2,909</b>	<b>41,909</b>
2020-43 -10yr	Race St parking lot rehabilitation	2030	315,000	28,481	3,537	32,018
2020-43 -10yr	2019 Road Resurfacing program, P19-080	2030	784,420	70,925	8,808	79,732
2020-43 -10yr	St Paul St At William Street - Intersection And Plaza	2030	40,000	3,617	449	4,066
2020-43 -10yr	Pelham Road Bridge, P17-123	2030	935,070	84,546	10,499	95,045
2020-43 -10yr	Greenwood Ave / Beatrice Street Road repairs, P16	2030	100,000	9,041	1,123	10,164
2020-43 -10yr	Moffatt Street Reconstruction, P15-066	2030	2,664,000	240,870	29,912	270,781
2020-43 -10yr	Lorne St reconstruction, P14-067	2030	252,000	22,786	2,830	25,615
2020-43 -10yr	Glenwood Ave/South Dr Reconstruction P17-063	2030	160,000	14,466	1,796	16,263
2020-43 -10yr	2020 Resurfacing Program, P20-080	2030	382,460	34,580	4,294	38,874
2020-43 -10yr	Cumming/Kent Reconstruction Sanitary Sewers P17	2030	120,500	10,895	1,353	12,248
2020-43 -10yr	Russell/Woodland Sanitary Sewer P17-066	2030	310,000	28,029	3,481	31,509
2020-43 -10yr	Francis Creek Drain improvements - P15-007	2030	1,077,000	97,378	12,093	109,471
2020-43 -10yr	Lowell Avenue Storm Sewer Imprv., P15-065	2030	28,500	2,577	320	2,897
2020-43 -10yr	Rodger Street / Sharon Street, Storm Sewer Constr	2030	495,000	44,756	5,558	50,314
2020-43 -10yr	St George Street - Catch Basin Install.P16-063	2030	78,000	7,052	876	7,928
2020-43 -10yr	Glenwood /South Reconstructn-Combined Sewer Se	2030	442,110	39,974	4,964	44,938
2020-43 -10yr	St. Davids Rd. (RR#71) Reconstruction RN20-std	2030	338,000	30,561	3,795	34,356
2020-43 -10yr	St. Paul St. West (RR#81) (Bridge over CN Tracks)	2030	200,000	18,084	2,246	20,329

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				2021 DEBT CHARGES		
BY-LAW NUMBER	DESCRIPTION	Maturity	PRINCIPAL	PRINCIPAL	INTEREST	TOTAL
			YEAR OF FINAL OUTSTANDING DEC. 31, 2020			
2020-43 -10yr	Seymour Hannah Arena - Replace of compressor/p	2030	180,000	16,276	2,021	18,297
2020-43 -10yr	Merritton Arena - Dehumidification system replacerr	2030	99,000	8,951	1,112	10,063
2020-43 -10yr	Meridian Centre renewal & improvements, LED Ligt	2030	360,000	32,550	4,042	36,592
2020-43 -10yr	Yates St. - Structural Repairs Stone Retaining Wall,	2030	315,000	28,481	3,537	32,018
2020-43 -10yr	Bill Burgoyne Arena - Accessibility improv. - washro	2030	261,000	23,599	2,931	26,529
2020-43 -10yr	Port Weller Community Centre Upgrades-Safety & .	2030	499,540	45,167	5,609	50,776
2020-43 -10yr	Sunset Beach Phase 1 Park Design & W.C. P20-15	2030	536,000	48,463	6,018	54,481
2020-43 -10yr	Merritton Community Centre Roof Replacement, P1	2030	54,000	4,883	606	5,489
2020-43 -10yr	2019 Shoreline Priority Program, P19-132	2030	360,000	32,550	4,042	36,592
2020-43 -10yr	Shoreline Protection Abby Mews - engineering & pa	2030	1,350,000	122,062	15,158	137,219
2020-43 -5yr	Digital Signage Update	2025	72,000	14,257	544	14,802
2020-43 -5yr	Program Registration/Rental Software upgrade	2025	135,000	26,733	1,021	27,754
2020-43 -5yr	Network/Server Infrastructure	2025	400,000	79,208	3,025	82,233
2020-43 -5yr	Bill Burgoyne LED lighting upgrade, P13-163	2025	100,000	19,802	756	20,558
			<b>13,443,600</b>	<b>1,291,600</b>	<b>148,354</b>	<b>1,439,954</b>
35-2016	Fire Services - security-Station 4	2026	77,953	12,407	1,532	13,939
35-2016	Fire Services-fuel station - Station 4	2026	22,278	3,543	437	3,981
35-2016	Forest Hill sidewalk P14-068	2026	4,941	790	98	887
35-2016	Lower Level Parking Lot	2026	278,457	44,297	5,468	49,765
35-2016	Catherine Street P14-001	2026	216,564	34,457	4,254	38,711
35-2016	2015 Resurfacing Program-Part 2	2026	461,624	73,433	9,065	82,499
35-2016	Forest Hill Road P14-068	2026	98,996	15,753	1,945	17,698
35-2016	McGuire Street P14-065	2026	918,883	146,187	18,047	164,233
35-2016	Carlisle/St Paul Street P13-062	2026	1,120,580	178,307	22,012	200,319
35-2016	Bridge Street P13-065	2026	102,084	16,247	2,006	18,252
35-2016	Traffic Signal Hartzel/Lincoln P12-065	2026	111,391	17,717	2,187	19,904
35-2016	Buckland St Sanitary Sewer P12-005	2026	804,403	127,976	15,799	143,775
35-2016	Catherine Street P14-001	2026	83,554	13,285	1,640	14,925
35-2016	Parnell Road P14-003	2026	154,713	24,606	3,038	27,643
35-2016	George Street P14-066	2026	93,107	14,821	1,830	16,650
35-2016	Lorne Street P14-067	2026	150,964	24,024	2,966	26,990
35-2016	Forest Hill Road P14-068	2026	154,713	24,606	3,038	27,643
35-2016	Watercourse - Dick's Creek EA	2026	133,670	21,260	2,625	23,884
35-2016	2012 Watercourse Review P12-129	2026	83,554	13,285	1,640	14,925
35-2016	Carillon Tower Stone Repairs	2026	37,145	5,902	729	6,630
35-2016	Lancaster Park Field Lighting	2026	361,969	57,593	7,110	64,703

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				2021 DEBT CHARGES		
BY-LAW NUMBER	DESCRIPTION	Maturity	PRINCIPAL	PRINCIPAL	INTEREST	TOTAL
			YEAR OF FINAL OUTSTANDING DEC. 31, 2020			
35-2016	Happy Rolphs Bird Sanctuary	2026	256,179	40,754	5,031	45,785
35-2016	Centennial Park Upgrades-phase 2	2026	108,303	17,223	2,126	19,349
35-2016	West Park Pool Demolition	2026	278,457	44,297	5,468	49,765
35-2016	Pearson Park washroom P13-172	2026	256,179	40,754	5,031	45,785
35-2016	Powerview Avenue-Parking Lot P13-138	2026	123,745	19,691	2,431	22,122
35-2016	Arena Improvement Program P15-163	2026	194,903	31,012	3,828	34,841
35-2016	2014 Accessibility Program P14-065	2026	38,998	6,198	765	6,963
35-2016	Museum- Security Upgrades	2026	55,674	8,864	1,094	9,958
35-2016	Museum-retaining wall and trellis	2026	111,306	17,717	2,187	19,904
			<b>6,895,283</b>	<b>1,097,003</b>	<b>135,426</b>	<b>1,232,429</b>
69-2015	Meridian Centre	2045	24,207,689	618,981	831,869	1,450,850
			<b>24,207,689</b>	<b>618,981</b>	<b>831,869</b>	<b>1,450,850</b>
72-2013	2011 Resurfacing Program Part 2A	2023	145,675	47,477	4,414	51,891
72-2013	2011 Resurfacing Program Part 4	2023	210,437	68,576	6,375	74,951
72-2013	2011 Resurfacing Program Part 3	2023	278,369	90,740	8,436	99,176
72-2013	LSSC Building repairs	2023	675,874	220,305	20,481	240,786
72-2013	Abbey/Masefield P11-065	2023	26,863	8,758	814	9,572
72-2013	Church/Geneva/Niagara/St Paul P10-100	2023	61,840	20,150	1,873	22,023
72-2013	Junking Street storm sewer P11-001	2023	73,125	23,850	2,217	26,067
72-2013	Glen Avenue storm sewer P11-002	2023	22,644	7,388	687	8,075
72-2013	Mildred Avenue storm sewer P11-062	2023	146,974	47,899	4,453	52,352
72-2013	Jones Street storm sewer P11-064	2023	58,270	18,991	1,766	20,757
72-2013	Glen Park Dr storm sewer P12-009	2023	12,982	4,215	392	4,607
72-2013	Walker's Creek Reb'n P09-130	2023	208,165	67,838	6,307	74,145
72-2013	Bunting Rd watermain P09-107	2023	349,621	113,946	10,593	124,539
72-2013	City Hall Electrical upgrade P10-157	2023	249,883	81,455	7,573	89,028
72-2013	Morningstar Mill P11-149	2023	28,486	9,285	863	10,148
72-2013	Pearson Park Electrical P11-167	2023	8,763	2,845	265	3,110
72-2013	Lock 3 Museum Roof Replacement	2023	29,135	9,496	883	10,378
72-2013	Fire Hall #4 design P09-159	2023	87,405	28,486	2,648	31,135
72-2013	Fire Hall #4 construction P09-159	2023	917,567	299,137	27,810	326,948
			<b>3,592,078</b>	<b>1,170,838</b>	<b>108,850</b>	<b>1,279,689</b>
73-2012	2008 Sidewalk Construction Program	2022	59,400	29,292	1,446	30,738
73-2012	2009 Sidewalk Construction Program	2022	47,545	23,430	1,157	24,587
73-2012	Parnell Rd Sidewalk P09-063	2022	10,401	5,091	251	5,342
73-2012	Margery Rd reconstruction P10-001	2022	65,849	32,429	1,601	34,030

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			YEAR OF FINAL OUTSTANDING DEC. 31, 2020			
73-2012	2010 Resurfacing Prgm Part 3 P10-060	2022	253,255	124,728	6,157	130,885
73-2012	2010 Resurfacing Prgm Part 4 P10-061	2022	143,155	70,497	3,480	73,977
73-2012	Jarrow Rd Reconstruction P10-062	2022	21,858	10,730	530	11,259
73-2012	Clayburn Avenue reconstruction P10-063	2022	43,991	21,699	1,071	22,770
73-2012	Geneva St Part 2 reconstruction P09-062	2022	220,461	108,565	5,359	113,924
73-2012	Parnell Rd reconstruction P09-063	2022	135,389	66,709	3,293	70,002
73-2012	2009 Resurfacing Part 1A P09-080	2022	35,291	17,346	856	18,202
73-2012	Gregory Rd reconstruction P08-062	2022	99,041	48,815	2,410	51,224
73-2012	Dianne/Rockwood Ave P08-064	2022	101,017	49,792	2,458	52,250
73-2012	Lakeport Rd reconstruction P07-062	2022	94,691	46,638	2,302	48,940
73-2012	Cameron/Laird storm sewer P07-003	2022	100,221	49,346	2,436	51,782
73-2012	Dianne/Rockwood storm sewer P08-064	2022	77,046	37,965	1,874	39,839
73-2012	Blair Crescent storm sewer P08-001	2022	27,525	13,558	669	14,227
73-2012	Geneva St Part 2 storm sewer P09-062	2022	128,803	63,452	3,132	66,585
73-2012	Parnell Rd Storm sewer P09-063	2022	92,455	45,558	2,249	47,807
73-2012	Gregory Rd storm sewer P08-062	2022	61,636	30,372	1,499	31,871
73-2012	Margery Avenue storm sewer P10-001	2022	96,928	47,718	2,356	50,073
73-2012	Church/Queen St storm sewer P10-002	2022	101,277	49,895	2,463	52,358
73-2012	Clayburn Ave storm sewer P10-063	2022	29,762	14,638	723	15,360
73-2012	Welland Avenue P10-104 - water	2022	115,132	56,716	2,800	59,516
73-2012	Welland Avenue P10-104 - sanitary	2022	87,005	42,850	2,115	44,965
73-2012	Welland Avenue P10-104 - storm	2022	38,377	18,905	933	19,839
73-2012	Welland Avenue P10-104 - sidewalk	2022	15,376	7,559	373	7,932
73-2012	Court/Geneva/Ontario/Welland-storm	2022	172,917	85,134	4,203	89,337
73-2012	Court/Geneva/Ontario/Welland-sidewalk	2022	138,284	68,114	3,362	71,477
73-2012	Court/Geneva/Ontario/Welland-Sanitary CSO	2022	34,633	17,020	840	17,860
73-2012	City Hall - electrical upgrade	2022	178,323	87,860	4,337	92,197
73-2012	City Hall - foundation/stone work	2022	79,282	39,045	1,927	40,972
73-2012	Happy Rolph's Pond Rehabilitation	2022	23,834	11,707	578	12,285
73-2012	Sportsfield Development P09-131	2022	237,846	117,135	5,782	122,917
73-2012	Sportsfield Development additional funding	2022	99,041	48,815	2,410	51,224
73-2012	Kiwanis Artificial Turf field-amenities	2022	64,271	31,675	1,564	33,238
73-2012	Garden City Golf Course-Maintenance Building	2022	148,685	73,205	3,614	76,819
			<b>3,480,000</b>	<b>1,714,000</b>	<b>84,612</b>	<b>1,798,612</b>
75-2010	Carlisle Parking Garage	2040	7,525,343	180,799	485,333	666,132
			<b>7,525,343</b>	<b>180,799</b>	<b>485,333</b>	<b>666,132</b>

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				PRINCIPAL	INTEREST	TOTAL
75-2015	Centennial Library - Plaza Upgrades	2025	381,026	72,732	8,770	81,502
75-2015	Fire Services-Radio Upgrade project	2025	650,245	124,104	14,964	139,068
75-2015	Fire Services-replace generator Station 1	2025	104,524	19,956	2,406	22,362
75-2015	2013 Sidewalk Construction Program	2025	75,761	14,472	1,745	16,217
75-2015	Lakeshore Rd RN12-07 new Sidewalk	2025	75,761	14,472	1,745	16,217
75-2015	2014 Resurfacing Program-Part 2	2025	298,465	56,964	6,868	63,832
75-2015	George Street P14-066	2025	172,461	32,928	3,970	36,898
75-2015	2014 Resurfacing Program - Part 4	2025	30,811	5,892	710	6,602
75-2015	Wilson Street P13-064	2025	103,500	19,752	2,382	22,134
75-2015	Bridge Street P13-065	2025	138,521	26,436	3,188	29,624
75-2015	Third Street Louth P13-068	2025	60,114	11,472	1,383	12,855
75-2015	Rampart Drive P13-070	2025	85,207	16,260	1,961	18,221
75-2015	The Parkway P13-171	2025	247,256	47,184	5,689	52,873
75-2015	The Parkway P13-171-01 bury hydro lines	2025	235,222	44,892	5,413	50,305
75-2015	Catchbasin Lead Installation, 2007	2025	39,175	7,488	903	8,391
75-2015	Harcove/Rabukah/Thompson P11-003	2025	123,898	23,640	2,850	26,490
75-2015	Albany/Bowstead/Glenholme P11-004	2025	238,351	45,492	5,485	50,977
75-2015	Lake Street	2025	126,487	24,144	2,911	27,055
75-2015	Eastchester Drain Improvement P13-001	2025	431,752	82,404	9,936	92,340
75-2015	Wilson Street P13-064	2025	64,808	12,372	1,492	13,864
75-2015	Bridge Street P13-065	2025	55,420	10,572	1,275	11,847
75-2015	Buckland Sewer P12-005	2025	152,604	29,136	3,513	32,649
75-2015	Walkers Creek Class EA ST07-21	2025	53,855	10,272	1,239	11,511
75-2015	Victoria Lawn Cemetery Rd Improvements	2025	940,829	179,556	21,650	201,206
75-2015	City Hall Electrical Upgrade P10-157	2025	192,860	36,816	4,439	41,255
75-2015	City Hall Washroom Upgrades P09-144	2025	75,278	14,364	1,732	16,096
75-2015	Morningstar Mill Bridge Reha P09-164	2025	41,280	7,884	951	8,835
75-2015	City Hall Clerks Accessible Counter	2025	9,388	1,800	217	2,017
75-2015	Dunlop Drive Seniors Centre parking lot	2025	169,332	32,328	3,898	36,226
75-2015	Dunlop Drive Seniors Centre washroom	2025	133,827	25,536	3,079	28,615
75-2015	West St Catharines Senior Centre parking lot	2025	47,056	8,976	1,082	10,058
75-2015	West St Catharines Senior Centre washroom	2025	82,077	15,660	1,888	17,548
75-2015	Pan American Games commitment, 2012	2025	171,523	32,748	3,949	36,697
75-2015	Burgoyne Woods water service P09-157	2025	64,808	12,372	1,492	13,864
75-2015	Russell Avenue Community Centre roof	2025	44,410	8,484	1,023	9,507
75-2015	Merritton Centennial Arena roof painting	2025	23,528	4,488	541	5,029



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			PRINCIPAL OUTSTANDING DEC. 31, 2020	PRINCIPAL	INTEREST	TOTAL
75-2015	Centennial Park Upgrades	2025	91,466	17,460	2,105	19,565
75-2015	Memorial Park Cenotaph	2025	254,113	48,492	5,847	54,339
			<b>6,287,000</b>	<b>1,200,000</b>	<b>144,690</b>	<b>1,344,690</b>
78-2014	2012 Resurfacing Program Part 2	2024	316,410	75,771	8,798	84,569
78-2014	2012 Resurfacing Program Part 3	2024	342,077	81,913	9,511	91,424
78-2014	Barton Street P12-062	2024	66,269	15,872	1,843	17,715
78-2014	Lake Street P12-062	2024	513,116	122,869	14,267	137,136
78-2014	Mildred Avenue P11-062	2024	152,661	36,552	4,244	40,796
78-2014	Emmett Road Sanitary Sewer	2024	72,709	17,403	2,021	19,424
78-2014	Glendale Avenue RN11-26	2024	340,780	81,608	9,476	91,084
78-2014	Argyle Street P12-001	2024	96,229	23,034	2,675	25,709
78-2014	Springdale Avenue P12-003	2024	47,891	11,468	1,332	12,799
78-2014	Glencairn/McKenzie P12-008	2024	55,582	13,312	1,546	14,858
78-2014	Barton Street P12-062	2024	105,619	25,290	2,936	28,227
78-2014	Meadowvale Drive P06-211	2024	101,812	24,376	2,830	27,207
78-2014	City Hall Asbestos Removal	2024	7,691	1,844	214	2,058
78-2014	City Hall Cladding	2024	32,061	7,681	892	8,573
78-2014	City Hall Boiler Replacement	2024	63,273	15,156	1,760	16,916
78-2014	City Hall Washroom repairs - 3rd Floor	2024	123,148	29,489	3,424	32,913
78-2014	Montebello Park-washroom retrofit	2024	65,419	15,666	1,819	17,485
78-2014	Trail Improvements, 2010	2024	38,501	9,212	1,070	10,282
78-2014	IT Data Centre (Merritt Street)	2024	769,663	184,308	21,400	205,708
78-2014	Barton St Sidewalk	2024	11,536	2,766	321	3,087
78-2014	2010 Sidewalk Construction Program P10-041	2024	115,411	27,665	3,211	30,876
			<b>3,437,857</b>	<b>823,255</b>	<b>95,588</b>	<b>918,843</b>
88-2004	Four plex arena complex (SH)	2024	2,963,722	680,765	139,505	820,270
			<b>2,963,722</b>	<b>680,765</b>	<b>139,505</b>	<b>820,270</b>
Total all bylaws			<b>118,907,579</b>	<b>13,944,768</b>	<b>3,379,032</b>	<b>17,323,800</b>

CORPORATION OF THE CITY OF ST. CATHARINES  
DEBENTURE DEBT AND ANNUAL CHARGES - 2021  
CLASSIFICATION BY FUNCTIONAL AREA

FUNCTIONAL AREA	BY-LAW NUMBER	DESCRIPTION	YEAR OF FINAL MATURITY	PRINCIPAL OUTSTANDING DEC. 31, 2020	2021 DEBT CHARGES		
					PRINCIPAL	INTEREST	TOTAL
<b><u>AGED CARE</u></b>	75-2015	Dunlop Drive Seniors Centre parking lot	2025	169,332	32,328	3,898	36,226
	75-2015	Dunlop Drive Seniors Centre washroom	2025	133,827	25,536	3,079	28,615
	75-2015	West St Catharines Senior Centre parking lot	2025	47,056	8,976	1,082	10,058
	75-2015	West St Catharines Senior Centre washroom	2025	82,077	15,660	1,888	17,548
				<b>432,292</b>	<b>82,500</b>	<b>9,947</b>	<b>92,447</b>
<b><u>AIRPORT</u></b>	2019-59- 10yr	Airport 2017 Capital Grant	2029	203,330	20,793	4,259	25,053
	2019-59- 10yr	Airport 2019 Capital Grant	2029	148,939	15,221	3,118	18,339
	2019-59- 10yr	Airport 2018 Capital Grant	2029	128,208	13,101	2,684	15,785
				<b>480,478</b>	<b>49,116</b>	<b>10,061</b>	<b>59,177</b>
<b><u>CEMETERY</u></b>	75-2015	Victoria Lawn Cemtery Rd Improvements	2025	940,829	179,556	21,650	201,206
				<b>940,829</b>	<b>179,556</b>	<b>21,650</b>	<b>201,206</b>
<b><u>FIRE DEPARTMENT</u></b>	72-2013	Fire Hall #4 design P09-159	2023	87,405	28,486	2,648	31,135
	72-2013	Fire Hall #4 construction P09-159	2023	917,567	299,137	27,810	326,948
	75-2015	Fire Services-Radio Upgrade project	2025	650,245	124,104	14,964	139,068
	75-2015	Fire Services-replace generator Station 1	2025	104,524	19,956	2,406	22,362
	35-2016	Fire Services - security-Station 4	2026	77,953	12,407	1,532	13,939
	35-2016	Fire Services-fuel station - Station 4	2026	22,278	3,543	437	3,981
	2019-59- 10yr	Firehall #1 - radio upgrade phase 2	2029	2,536,742	259,391	53,135	312,526
				<b>4,396,714</b>	<b>747,025</b>	<b>102,933</b>	<b>849,958</b>
<b><u>GENERAL GOVERNMENT</u></b>	73-2012	City Hall - electrical upgrade	2022	178,323	87,860	4,337	92,197
	73-2012	City Hall - foundation/stone work	2022	79,282	39,045	1,927	40,972
	72-2013	City Hall Electrical upgrade P10-157	2023	249,883	81,455	7,573	89,028
	78-2014	City Hall Asbestos Removal	2024	7,691	1,844	214	2,058
	78-2014	City Hall Cladding	2024	32,061	7,681	892	8,573
	78-2014	City Hall Boiler Replacement	2024	63,273	15,156	1,760	16,916
	78-2014	City Hall Washroom repairs - 3rd Floor	2024	123,148	29,489	3,424	32,913
	78-2014	IT Data Centre (Merritt Street)	2024	769,663	184,308	21,400	205,708
	75-2015	Centennial Library - Plaza Upgrades	2025	381,026	72,732	8,770	81,502
	75-2015	City Hall Electrical Upgrade P10-157	2025	192,860	36,816	4,439	41,255
	75-2015	City Hall Washroom Upgrades P09-144	2025	75,278	14,364	1,732	16,096
	75-2015	City Hall Clerks Accessible Counter	2025	9,388	1,800	217	2,017
	2017-53 5&10yr	Technology Upgrades-Payroll/HRIS	2022	217,805	107,983	15,259	123,243
	2020-43 -5yr	Digital Signage Update	2025	72,000	14,257	544	14,802
	2020-43 -5yr	Program Registration/Rental Software upgrade	2025	135,000	26,733	1,021	27,754
	2020-43 -5yr	Network/Server Infrastructure	2025	400,000	79,208	3,025	82,233
				<b>2,986,680</b>	<b>800,731</b>	<b>76,534</b>	<b>877,265</b>
<b><u>HEALTH SERVICES</u></b>	35-2016	Carillon Tower Stone Repairs	2026	37,145	5,902	729	6,630
	2018-54	Victoria Lawn Cemetery Admin Building	2028	1,365,165	154,868	37,934	192,802
				<b>1,402,310</b>	<b>160,770</b>	<b>38,662</b>	<b>199,432</b>
<b><u>LIBRARIES</u></b>	110-2011	New Library Facility - Grantham branch	2031	1,128,063	84,358	41,545	125,903
				<b>1,128,063</b>	<b>84,358</b>	<b>41,545</b>	<b>125,903</b>
<b><u>OTHER CULTURAL FACILITIES</u></b>	72-2013	Morningstar Mill P11-149	2023	28,486	9,285	863	10,148
	72-2013	Lock 3 Museum Roof Replacement	2023	29,135	9,496	883	10,378
	75-2015	Morningstar Mill Bridge Reha P09-164	2025	41,280	7,884	951	8,835
	35-2016	Museum- Security Upgrades	2026	55,674	8,864	1,094	9,958
	35-2016	Museum-retaining wall and trellis	2026	111,306	17,717	2,187	19,904
	2018-54	Old Courthouse - exterior stairs	2028	73,782	8,377	2,052	10,428

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CLASSIFICATION BY FUNCTIONAL AREA				2021 DEBT CHARGES			
FUNCTIONAL AREA	BY-LAW NUMBER	DESCRIPTION	YEAR OF FINAL MATURITY	PRINCIPAL OUTSTANDING DEC.	PRINCIPAL	INTEREST	TOTAL
				31, 2020			
				339,664	61,621	8,030	69,651
<b><u>PARKING</u></b>	35-2016	Lower Level Parking Lot	2026	278,457	44,297	5,468	49,765
	2017-53 5&10yr	Carlisle St Garage demolition	2027	1,076,588	145,058	20,498	165,556
	2019-59- 10yr	Ontario St. Garage partial Stairwell/Elevator Improv	2029	756,494	77,334	15,842	93,176
	2019-59- 10yr	Ontario St. Garage partial Stairwell/Elevator Improv	2029	613,733	62,751	12,854	75,605
	2019-59- 10yr	Ontario St. Garage partial Stairwell/Elevator Improv	2029	220,947	22,587	4,627	27,213
	75-2010	Carlisle Parking Garage	2040	7,525,343	180,799	485,333	666,132
	2020-43 -10yr	Race St parking lot rehabilitation	2030	315,000	28,481	3,537	32,018
				10,786,562	561,307	548,159	1,109,466
<b><u>PARKS &amp; RECREATION</u></b>	73-2012	Happy Rolph's Pond Rehabilitation	2022	23,834	11,707	578	12,285
	73-2012	Sportsfield Development P09-131	2022	237,846	117,135	5,782	122,917
	73-2012	Sportsfield Development additional funding	2022	99,041	48,815	2,410	51,224
	73-2012	Kiwanis Artificial Turf field-amenities	2022	64,271	31,675	1,564	33,238
	73-2012	Garden City Golf Course-Maintenance Building	2022	148,685	73,205	3,614	76,819
	72-2013	Pearson Park Electrical P11-167	2023	8,763	2,845	265	3,110
	78-2014	Montebello Park-washroom retrofit	2024	65,419	15,666	1,819	17,485
	78-2014	Trail Improvements, 2010	2024	38,501	9,212	1,070	10,282
	88-2004	Four plex arena complex (SH)	2024	2,963,722	680,765	139,505	820,270
	75-2015	Pan American Games commitment, 2012	2025	171,523	32,748	3,949	36,697
	75-2015	Burgoyne Woods water service P09-157	2025	64,808	12,372	1,492	13,864
	75-2015	Russell Avenue Community Centre roof	2025	44,410	8,484	1,023	9,507
	75-2015	Merritton Centennial Arena roof painting	2025	23,528	4,488	541	5,029
	75-2015	Centennial Park Upgrades	2025	91,466	17,460	2,105	19,565
	75-2015	Memorial Park Cenotaph	2025	254,113	48,492	5,847	54,339
	35-2016	Lancaster Park Field Lighting	2026	361,969	57,593	7,110	64,703
	35-2016	Happy Rolphs Bird Sanctuary	2026	256,179	40,754	5,031	45,785
	35-2016	Centennial Park Upgrades-phase 2	2026	108,303	17,223	2,126	19,349
	35-2016	West Park Pool Demolition	2026	278,457	44,297	5,468	49,765
	35-2016	Pearson Park washroom P13-172	2026	256,179	40,754	5,031	45,785
	35-2016	Powerview Avenue-Parking Lot P13-138	2026	123,745	19,691	2,431	22,122
	35-2016	Arena Improvement Porgram P15-163	2026	194,903	31,012	3,828	34,841
	35-2016	2014 Accessibility Program P14-065	2026	38,998	6,198	765	6,963
	2017-53 5&10yr	Montebello Park-iron fencing	2027	75,432	10,130	1,431	11,561
	2017-53 5&10yr	Montebello Park-accessible walkway	2027	48,090	6,478	915	7,394
	2017-53 5&10yr	Centennial Park Upgrades-Phase 4	2027	125,318	17,021	2,405	19,426
	2017-53 5&10yr	Lancaster Park Upgrades	2027	716,940	96,632	13,655	110,287
	2017-53 5&10yr	Lakeside Park Upgrades	2027	232,330	31,406	4,438	35,844
	2017-53 5&10yr	Lakeside Park-electrical upgrades	2027	277,623	37,472	5,295	42,767
	2017-53 5&10yr	West Park site improvements	2027	338,942	45,585	6,442	52,026
	2017-53 5&10yr	BBA - ceiling/dehumidification	2027	51,887	6,891	974	7,864
	2017-53 5&10yr	Welland Canal Fallen Workers	2027	209,785	28,166	3,980	32,147
	2017-53 5&10yr	Seymour Hannah rink improvements	2027	822,487	110,177	15,569	125,747
	2018-54	Market Square Roof Replacmeent	2028	147,594	16,738	4,100	20,838
	2018-54	RCS Administration Bldg-washroom-Consolidation	2028	125,445	14,233	3,486	17,719
	2018-54	RCS Administration Bldg-design-Consolidation	2028	110,688	12,557	3,076	15,633
	2018-54	RCS Administration Bldg-Consolidation	2028	664,130	75,344	18,455	93,799
	2018-54	Merritton Community centre HVAC	2028	590,347	66,967	16,403	83,370
	2018-54	Lakeside Park Improvements	2028	664,130	75,344	18,455	93,799

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					PRINCIPAL	INTEREST	TOTAL
	2018-54	Seymour Hannah - Rink Floor phase 2	2028	1,416,684	160,724	39,368	200,092
	2019-59- 10yr	Arena Improvement Program, 2019	2029	551,912	56,422	11,558	67,980
	2019-59- 10yr	Russell Ave Community Centre - family washroom	2029	180,028	18,407	3,771	22,178
	2019-59- 10yr	Russell Ave Community Centre - structural	2029	163,663	16,733	3,428	20,160
	2019-59- 10yr	Kiwanis Aquatic Centre-2018 projects	2029	98,204	10,034	2,055	12,089
	2019-59- 10yr	Kiwanis Aquatic Centre-lighting retrofit	2029	66,373	6,788	1,390	8,178
	2019-59- 10yr	Bogart St Splashpad - additional funds	2029	52,733	5,395	1,105	6,500
	2019-59- 10yr	Lancaster Park-Diamond 1 washroom access'ty	2029	40,919	4,179	856	5,036
	2019-59- 10yr	Russell Ave Community centre-facility study	2029	28,193	2,875	589	3,464
	110-2011	Kiwanis Aquatic Centre	2031	7,391,359	552,736	272,218	824,953
	69-2015	Meridian Centre	2045	24,207,689	618,981	831,869	1,450,850
	2020-43 -5yr	Bill Burgoyne LED lighting upgrade, P13-163	2025	100,000	19,802	756	20,558
	2020-43 -10yr	Seymour Hannah Arena - Replace of compressor/pumps &	2030	180,000	16,276	2,021	18,297
	2020-43 -10yr	Merritton Arena - Dehumidification system replacement, P1	2030	99,000	8,951	1,112	10,063
	2020-43 -10yr	Meridian Centre renewal & improvements, LED Lighting P2	2030	360,000	32,550	4,042	36,592
	2020-43 -10yr	Yates St. - Structural Repairs Stone Retaining Wall, P17-13	2030	315,000	28,481	3,537	32,018
	2020-43 -10yr	Bill Burgoyne Arena - Accessibility improv. - washrooms & c	2030	261,000	23,599	2,931	26,529
	2020-43 -10yr	Port Weller Community Centre Upgrades-Safety & Accessit	2030	499,540	45,167	5,609	50,776
	2020-43 -10yr	Sunset Beach Phase 1 Park Design & W.C. P20-153	2030	536,000	48,463	6,018	54,481
	2020-43 -10yr	Merritton Community Centre Roof Replacement, P19-135	2030	54,000	4,883	606	5,489
				<b>47,722,124</b>	<b>3,705,174</b>	<b>1,517,272</b>	<b>5,222,446</b>
<b>PAVEMENT AND ROADWAY</b>	2020-43 -10yr	2019 Road Resurfacing program, P19-080	2030	784,420	70,925	8,808	79,732
	2020-43 -10yr	St Paul St At William Street - Intersection And Plaza Imprv.	2030	40,000	3,617	449	4,066
	2020-43 -10yr	Pelham Road Bridge, P17-123	2030	935,070	84,546	10,499	95,045
	2020-43 -10yr	Greenwood Ave / Beatrice Street Road repairs, P16-061	2030	100,000	9,041	1,123	10,164
	2020-43 -10yr	Moffatt Street Reconstruction, P15-066	2030	2,664,000	240,870	29,912	270,781
	2020-43 -10yr	Lorne St reconstruction, P14-067	2030	252,000	22,786	2,830	25,615
	2020-43 -10yr	Glenwood Ave/South Dr Reconstruction P17-063	2030	160,000	14,466	1,796	16,263
	2020-43 -10yr	2020 Resurfacing Program, P20-080	2030	382,460	34,580	4,294	38,874
				<b>5,317,950</b>	<b>480,831</b>	<b>59,710</b>	<b>540,541</b>
<b>PAVEMENT&amp;ROADS</b>	73-2012	Margery Rd reconstruction P10-001	2022	65,849	32,429	1,601	34,030
	73-2012	2010 Resurfacing Prgm Part 3 P10-060	2022	253,255	124,728	6,157	130,885
	73-2012	2010 Resurfacing Prgm Part 4 P10-061	2022	143,155	70,497	3,480	73,977
	73-2012	Jarrow Rd Reconstruction P10-062	2022	21,858	10,730	530	11,259
	73-2012	Clayburn Avenue reconstruction P10-063	2022	43,991	21,699	1,071	22,770
	73-2012	Geneva St Part 2 reconstruction P09-062	2022	220,461	108,565	5,359	113,924
	73-2012	Parnell Rd reconstruction P09-063	2022	135,389	66,709	3,293	70,002
	73-2012	2009 Resurfacing Part 1A P09-080	2022	35,291	17,346	856	18,202
	73-2012	Gregory Rd reconstruction P08-062	2022	99,041	48,815	2,410	51,224
	73-2012	Dianne/Rockwood Ave P08-064	2022	101,017	49,792	2,458	52,250
	73-2012	Lakeport Rd reconstruction P07-062	2022	94,691	46,638	2,302	48,940
	72-2013	2011 Resurfacing Program Part 2A	2023	145,675	47,477	4,414	51,891
	72-2013	2011 Resurfacing Program Part 4	2023	210,437	68,576	6,375	74,951
	72-2013	2011 Resurfacing Program Part 3	2023	278,369	90,740	8,436	99,176
	72-2013	LSSC Building repairs	2023	675,874	220,305	20,481	240,786
	72-2013	Abbey/Masefield P11-065	2023	26,863	8,758	814	9,572
	78-2014	2012 Resurfacing Program Part 2	2024	316,410	75,771	8,798	84,569
	78-2014	2012 Resurfacing Program Part 3	2024	342,077	81,913	9,511	91,424

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					PRINCIPAL	INTEREST	TOTAL
	78-2014	Barton Street P12-062	2024	66,269	15,872	1,843	17,715
	78-2014	Lake Street P12-062	2024	513,116	122,869	14,267	137,136
	78-2014	Mildred Avenue P11-062	2024	152,661	36,552	4,244	40,796
	75-2015	2014 Resurfacing Program-Part 2	2025	298,465	56,964	6,868	63,832
	75-2015	George Street P14-066	2025	172,461	32,928	3,970	36,898
	75-2015	2014 Resurfacing Program - Part 4	2025	30,811	5,892	710	6,602
	75-2015	Wilson Street P13-064	2025	103,500	19,752	2,382	22,134
	75-2015	Bridge Street P13-065	2025	138,521	26,436	3,188	29,624
	75-2015	Third Street Louth P13-068	2025	60,114	11,472	1,383	12,855
	75-2015	Rampart Drive P13-070	2025	85,207	16,260	1,961	18,221
	75-2015	The Parkway P13-171	2025	247,256	47,184	5,689	52,873
	75-2015	The Parkway P13-171-01 bury hydro lines	2025	235,222	44,892	5,413	50,305
	35-2016	Catherine Street P14-001	2026	216,564	34,457	4,254	38,711
	35-2016	2015 Resurfacing Program-Part 2	2026	461,624	73,433	9,065	82,499
	35-2016	Forest Hill Road P14-068	2026	98,996	15,753	1,945	17,698
	35-2016	McGuire Street P14-065	2026	918,883	146,187	18,047	164,233
	35-2016	Carlisle/St Paul Street P13-062	2026	1,120,580	178,307	22,012	200,319
	35-2016	Bridge Street P13-065	2026	102,084	16,247	2,006	18,252
	35-2016	Traffic Signal Hartzel/Lincoln P12-065	2026	111,391	17,717	2,187	19,904
	2017-53 5&10yr	2016 Resurfacing Program	2027	1,019,065	137,357	19,410	156,767
	2017-53 5&10yr	Queenston St P13-066	2027	1,238,724	166,937	23,590	190,527
	2017-53 5&10yr	TES/PRCS Operations Consolidation	2027	2,955,024	398,055	56,249	454,304
	2018-54	2017 Resurfacing program	2028	95,932	10,882	2,665	13,547
	2018-54	Geneva St/Carlton St Intersection	2028	33,620	3,812	934	4,745
	2018-54	Churchill Street reconstruction	2028	295,159	33,491	8,203	41,695
	2018-54	Ridgewood Rd Reconstruction	2028	264,003	29,956	7,338	37,294
	2018-54	Lowell Avenue P15-065	2028	608,360	69,027	16,908	85,934
	2018-54	Moffatt Street P15-066	2028	300,118	34,045	8,339	42,383
	2018-54	Third Street Louth P15-067	2028	258,283	29,295	7,176	36,471
	2018-54	Third Street Louth P15-067	2028	413,240	46,879	11,483	58,361
	2018-54	Lorne Street Reconstruction P14-067	2028	646,909	73,392	17,977	91,368
	2018-54	Carlisle St/St Paul St Reconstruction	2028	523,929	59,436	14,558	73,994
	2019-59- 10yr	Downtown Street System Conversion-phase 2	2029	1,875,358	191,735	39,276	231,011
	2019-59- 10yr	Third Street Louth	2029	1,716,560	175,491	35,949	211,440
	2019-59- 10yr	Downtown Street System Conversion-phase 3	2029	551,912	56,422	11,558	67,980
	2019-59- 10yr	2018 Road Resurfacing Program	2029	487,062	49,797	10,201	59,998
	2019-59- 10yr	Lake St Service Centre-bldg repairs	2029	450,070	46,018	9,427	55,445
	2019-59- 10yr	St George Street	2029	363,694	37,185	7,617	44,802
	2019-59- 10yr	Burgoyne Bridge-landscaping/cultural interpretation	2029	351,881	35,970	7,368	43,338
	2019-59- 10yr	LSSC Bay 1/Admin area roof/fall arrest	2029	327,326	33,465	6,855	40,320
	2019-59- 10yr	2018 Bridge Structural Maintenance	2029	245,502	25,091	5,140	30,231
	2019-59- 10yr	LSSC-replace garage doors-phase 1	2029	204,582	20,912	4,284	25,196
	2019-59- 10yr	Downtown Street System Conversion	2029	163,663	16,733	3,428	20,160
	2019-59- 10yr	LSSC - fire alarm system replacement	2029	81,839	8,359	1,712	10,071
				<b>23,815,240</b>	<b>3,900,400</b>	<b>537,424</b>	<b>4,437,824</b>
<b>SANITARY SEWERS AND PRIVATE DRAINS</b>	73-2012	Welland Avenue P10-104 - sanitary	2022	87,005	42,850	2,115	44,965
	73-2012	Court/Geneva/Ontario/Welland-Sanitary CSO	2022	34,633	17,020	840	17,860
	78-2014	Emmett Road Sanitary Sewer	2024	72,709	17,403	2,021	19,424

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				PRINCIPAL OUTSTANDING DEC. 31, 2020	PRINCIPAL	INTEREST	TOTAL
	35-2016	Buckland St Sanitary Sewer P12-005	2026	804,403	127,976	15,799	143,775
	2018-54	Burleigh Hill/Glendale Ave CSO	2028	2,301,823	261,136	63,963	325,100
	2018-54	Michigan Avenue CSO	2028	150,850	17,122	4,194	21,316
	2019-59- 10yr	Burleigh Hill and Glendale CSO	2029	1,227,480	125,486	25,705	151,192
	2020-43 -10yr	Cumming/Kent Reconstruction Sanitary Sewers P17-062	2030	120,500	10,895	1,353	12,248
	2020-43 -10yr	Russell/Woodland Sanitary Sewer P17-066	2030	310,000	28,029	3,481	31,509
				<b>5,109,403</b>	<b>647,919</b>	<b>119,471</b>	<b>767,390</b>
<b>SHORELINE</b>	2020-43 -10yr	2019 Shoreline Priority Program, P19-132	2030	360,000	32,550	4,042	36,592
	2020-43 -10yr	Shoreline Protection Abby Mews - engineering & partial con	2030	1,350,000	122,062	15,158	137,219
				<b>1,710,000</b>	<b>154,612</b>	<b>19,200</b>	<b>173,811</b>
<b>SIDEWALKS</b>	73-2012	2008 Sidewalk Construction Program	2022	59,400	29,292	1,446	30,738
	73-2012	2009 Sidewalk Construction Program	2022	47,545	23,430	1,157	24,587
	73-2012	Parnell Rd Sidewalk P09-063	2022	10,401	5,091	251	5,342
	73-2012	Welland Avenue P10-104 - sidewalk	2022	15,376	7,559	373	7,932
	73-2012	Court/Geneva/Ontario/Welland-sidewalk	2022	138,284	68,114	3,362	71,477
	78-2014	Barton St Sidewalk	2024	11,536	2,766	321	3,087
	78-2014	2010 Sidewalk Construction Program P10-041	2024	115,411	27,665	3,211	30,876
	75-2015	2013 Sidewalk Construction Program	2025	75,761	14,472	1,745	16,217
	75-2015	Lakeshore Rd RN12-07 new Sidewalk	2025	75,761	14,472	1,745	16,217
	35-2016	Forest Hill sidewalk P14-068	2026	4,941	790	98	887
	2018-54	2015 New Sidewalk Construction	2028	198,406	22,517	5,515	28,032
	2018-54	2016 New Sidewalk Construction	2028	221,377	25,115	6,152	31,266
	2019-59- 10yr	2017 New Sidewalk Construction	2029	245,502	25,091	5,140	30,231
				<b>1,219,700</b>	<b>266,374</b>	<b>30,516</b>	<b>296,890</b>
<b>STORM SEWER</b>	73-2012	Cameron/Laird storm sewer P07-003	2022	100,221	49,346	2,436	51,782
	73-2012	Dianne/Rockwood storm sewer P08-064	2022	77,046	37,965	1,874	39,839
	73-2012	Blair Crescent storm sewer P08-001	2022	27,525	13,558	669	14,227
	73-2012	Geneva St Part 2 storm sewer P09-062	2022	128,803	63,452	3,132	66,585
	73-2012	Parnell Rd Storm sewer P09-063	2022	92,455	45,558	2,249	47,807
	73-2012	Gregory Rd storm sewer P08-062	2022	61,636	30,372	1,499	31,871
	73-2012	Margery Avenue storm sewer P10-001	2022	96,928	47,718	2,356	50,073
	73-2012	Church/Queen St storm sewer P10-002	2022	101,277	49,895	2,463	52,358
	73-2012	Clayburn Ave storm sewer P10-063	2022	29,762	14,638	723	15,360
	73-2012	Welland Avenue P10-104 - storm	2022	38,377	18,905	933	19,839
	73-2012	Court/Geneva/Ontario/Welland-storm	2022	172,917	85,134	4,203	89,337
	72-2013	Church/Geneva/Niagara/St Paul P10-100	2023	61,840	20,150	1,873	22,023
	72-2013	Junking Street storm sewer P11-001	2023	73,125	23,850	2,217	26,067
	72-2013	Glen Avenue storm sewer P11-002	2023	22,644	7,388	687	8,075
	72-2013	Mildred Avenue storm sewer P11-062	2023	146,974	47,899	4,453	52,352
	72-2013	Jones Street storm sewer P11-064	2023	58,270	18,991	1,766	20,757
	72-2013	Glen Park Dr storm sewer P12-009	2023	12,982	4,215	392	4,607
	72-2013	Walker's Creek Reb'n P09-130	2023	208,165	67,838	6,307	74,145
	78-2014	Glendale Avenue RN11-26	2024	340,780	81,608	9,476	91,084
	78-2014	Argyle Street P12-001	2024	96,229	23,034	2,675	25,709
	78-2014	Springdale Avenue P12-003	2024	47,891	11,468	1,332	12,799
	78-2014	Glencairn/McKenzie P12-008	2024	55,582	13,312	1,546	14,858
	78-2014	Barton Street P12-062	2024	105,619	25,290	2,936	28,227
	75-2015	Catchbasin Lead Installation, 2007	2025	39,175	7,488	903	8,391

CORPORATION OF THE CITY OF ST. CATHARINES  
DEBENTURE DEBT AND ANNUAL CHARGES - 2021  
CLASSIFICATION BY FUNCTIONAL AREA

FUNCTIONAL AREA	BY-LAW NUMBER	DESCRIPTION	YEAR OF FINAL MATURITY	PRINCIPAL OUTSTANDING DEC. 31, 2020	2021 DEBT CHARGES		
					PRINCIPAL	INTEREST	TOTAL
	75-2015	Harcove/Rabukah/Thompson P11-003	2025	123,898	23,640	2,850	26,490
	75-2015	Albany/Bowstead/Glenholme P11-004	2025	238,351	45,492	5,485	50,977
	75-2015	Lake Street	2025	126,487	24,144	2,911	27,055
	75-2015	Eastchester Drain Improvement P13-001	2025	431,752	82,404	9,936	92,340
	75-2015	Wilson Street P13-064	2025	64,808	12,372	1,492	13,864
	75-2015	Bridge Street P13-065	2025	55,420	10,572	1,275	11,847
	75-2015	Buckland Sewer P12-005	2025	152,604	29,136	3,513	32,649
	75-2015	Walkers Creek Class EA ST07-21	2025	53,855	10,272	1,239	11,511
	35-2016	Catherine Street P14-001	2026	83,554	13,285	1,640	14,925
	35-2016	Parnell Road P14-003	2026	154,713	24,606	3,038	27,643
	35-2016	George Street P14-066	2026	93,107	14,821	1,830	16,650
	35-2016	Lorne Street P14-067	2026	150,964	24,024	2,966	26,990
	35-2016	Forest Hill Road P14-068	2026	154,713	24,606	3,038	27,643
	35-2016	Watercourse - Dick's Creek EA	2026	133,670	21,260	2,625	23,884
	35-2016	2012 Watercourse Review P12-129	2026	83,554	13,285	1,640	14,925
	2017-53 5&10yr	Queenston St P13-066	2027	623,360	84,072	11,880	95,953
	2018-54	Ontario Street Storm sewers P15-001	2028	112,331	12,742	3,121	15,863
	2018-54	Catchbasin Installation P15-006	2028	24,584	2,797	685	3,483
	2018-54	Extraneous Flow/Data Collection	2028	527,214	59,805	14,649	74,453
	2018-54	Catchbasin Installation P16-006	2028	45,091	5,118	1,254	6,372
	2018-54	Hartzel rd Storm Sewers P16-008	2028	150,850	17,122	4,194	21,316
	2018-54	Churchill Street Storm sewers P16-062	2028	40,162	4,565	1,118	5,683
	2018-54	Oakdale Ave Catchbasin P17-065	2028	51,662	5,856	1,434	7,290
	2018-54	Parkwood Dr Catchbasin P17-080	2028	49,198	5,579	1,367	6,946
	2019-59- 10yr	Clarendon/Ferndale	2029	413,702	42,298	8,665	50,963
	2020-43 -10yr	Francis Creek Drain improvements - P15-007	2030	1,077,000	97,378	12,093	109,471
	2020-43 -10yr	Lowell Avenue Storm Sewer Imprv., P15-065	2030	28,500	2,577	320	2,897
	2020-43 -10yr	Rodger Street / Sharon Street, Storm Sewer Construction P	2030	495,000	44,756	5,558	50,314
	2020-43 -10yr	St George Street - Catch Basin Install.P16-063	2030	78,000	7,052	876	7,928
	2020-43 -10yr	Glenwood /South Reconstrctn-Combined Sewer Separation	2030	442,110	39,974	4,964	44,938
	2018-54	Tunis/Valley Storm sewers P15-003	2028	161,940	18,367	4,499	22,866
				<b>8,618,376</b>	<b>1,633,050</b>	<b>181,250</b>	<b>1,814,300</b>
<b>TRANSIT</b>	2019-59- 5yr	Paratransit Vehicle, 2019 - 5 yr debt	2024	162,000	39,000	2,909	41,909
	2017-53 5&10yr	Transit-2017 capital items	2027	319,635	42,949	6,069	49,018
				<b>481,635</b>	<b>81,949</b>	<b>8,978</b>	<b>90,927</b>
<b>WATERWORKS</b>	73-2012	Welland Avenue P10-104 - water	2022	115,132	56,716	2,800	59,516
	72-2013	Bunting Rd watermain P09-107	2023	349,621	113,946	10,593	124,539
	78-2014	Meadowdale Drive P06-211	2024	101,812	24,376	2,830	27,207
	2018-54	Leeper St/McDonald reconstruction	2028	451,158	51,182	12,537	63,719
	2018-54	Barnes/Brighton/Lailey watermain	2028	298,198	33,829	8,286	42,116
	2018-54	Oakdale Avenue watermain	2028	165,637	18,782	4,601	23,383
	2020-43 -10yr	St. Davids Rd. (RR#71) Reconstruction RN20-std	2030	338,000	30,561	3,795	34,356
	2020-43 -10yr	St. Paul St. West (RR#81) (Bridge over CN Tracks)	2030	200,000	18,084	2,246	20,329
				<b>2,019,558</b>	<b>347,477</b>	<b>47,688</b>	<b>395,164</b>
				<b>118,907,579</b>	<b>13,944,768</b>	<b>3,379,032</b>	<b>17,323,800</b>
			<b>TOTAL</b>				

APPENDIX 1

Schedule No. P1

		2021 Budget	2020 Budget	2019 Actual	2018 Actual	\$ Change 2020 Budget	% Change 2020 Budget
<b>RESERVE OPEN BALANCE</b>		741,683	1,252,990	1,292,782	1,119,228		
<b>EXPENDITURE</b>							
320.105	Parking Meters	237,734	361,806	246,867	242,405	(124,072)	-34.29%
320.110	Parking Violations	822,235	867,889	801,444	776,082	(45,654)	-5.26%
320.115	Off-Street Parking	379,584	442,109	322,246	313,852	(62,525)	-14.14%
320.120	Ontario St. Garage	640,868	726,451	522,187	464,822	(85,583)	-11.78%
320.125	Carlisle St. Garage	555,729	659,358	536,451	535,754	(103,629)	-15.72%
	Debt/Interest payment	831,688	832,994	848,686	831,093	(1,306)	-0.16%
<b>TOTAL EXPENDITURE</b>		3,467,838	3,890,607	3,277,881	3,164,007	(422,769)	-10.87%
<b>REVENUE</b>							
320.105	Parking Meters	429,382	815,600	671,474	651,725	(386,218)	-47.35%
320.110	Parking Violations	672,812	790,000	773,861	805,039	(117,188)	-14.83%
320.115	Off-Street Parking	290,576	648,000	610,951	648,811	(357,424)	-55.16%
320.120	Ontario St. Garage	278,764	331,200	346,874	412,529	(52,436)	-15.83%
320.125	Carlisle St. Garage	464,708	775,300	874,720	807,362	(310,592)	-40.06%
	Interest earned	14,800	19,200	(39,791)	12,095	(4,400)	-22.92%
<b>TOTAL REVENUE</b>		2,151,042	3,379,300	3,238,089	3,337,561	(1,228,258)	-36.35%
<b>NET REVENUE/(EXPENDITURE) before TAX LEVY SUPPORT</b>		(1,316,796)	(511,307)	(39,792)	173,554	(805,489)	157.54%
TRANSFER FROM TAX LEVY BUDGET		1,250,000	-	-	-	1,250,000	0.00%
<b>NET REVENUE/(EXPENDITURE) after TAX LEVY SUPPORT</b>		(66,796)	(511,307)	(39,792)	173,554	444,511	-86.94%
<b>RESERVE CLOSING BALANCE</b>		674,887	741,683	1,252,990	1,292,782		



ESTIMATE 2021

PARKING

SCHEDULE NO. 2

		2021 ESTIMATE	2020 APPROVED
320.105	<u>103 PARKING METERS</u> Meters-Replace meters with updated technology	\$0	\$100,000
320.115	<u>356 BUILDING &amp; IMPROVEMENTS</u> Race Street Parking Lot (P17-179)	0	70,000
320.120	<u>417 CONSULTING FEES</u> Annual Strand Monitoring	30,000	30,000
320.125	<u>CARLISLE STREET GARAGE</u> <u>180 IMPROVEMENTS - NON TCA</u> Repair spray on insulation lower level ceiling Replace Exterior Security	0 13,000 13,000	10,000 0 10,000
	<u>356 BUILDING &amp; IMPROVEMENTS</u> Waterproofing repairs (P20-164)	0 0	80,000 80,000

**Project No.**                      **Project Name:**  
P21-151                      Ontario St. Parking Garage Waterproofing Repairs and Security

**Gross Cost:**                      **Funding Source**  
100,000 Building Reserve  
100,000

**RESERVE AND RESERVE FUNDS:**

Name		Purpose	Dec 31/19	Dec 31/18	Dec 31/17
<b>Reserves:</b>					
Accumulated Sick Leave	For certain employees unused sick leave can accumulate and could be taken as cash on termination. The liability for the vested sick leave in 2018 \$5,684,744		\$2,987,931	\$2,987,931	\$2,992,570
Motor Vehicle Replacement	Replacement of Major Equipment / Equipment Replacement Reserve		5,005,635	6,372,176	7,289,877
Encumbrances	Provide for unliquidated encumbrances or commitments.		16,041,417	14,704,414	16,033,119
Building Improvement Reserve	Provide for commitments to building improvement projects TCA		2,180,693	2,108,089	1,900,563
Winter Control Reserve	Reserve to help stabilize winter control fluctuations		500,000	300,000	300,000
Tax Rate Stabilization Reserve	Minimize the fluctuation of tax rate increases due to extraordinary of unforeseen events		844,197	566,983	710,788
Infrastructure Levy Reserve	Reserve to provide funds to address the infrastructure deficit		1,233,535	1,445,599	1,312,064
Hydro Funds	One time hydro funding source		520,217	6,050,217	4,300,000
Community Improvement Plan Reserve	Provide for ongoing commitments to the CIP program		5,938,418	5,386,567	4,745,190
Cemetery Reserve	Net cemetery activity-to be used for Capital items		19,437	19,437	29,842
Fire	Equipment Replacement		1,421,553	1,761,195	1,304,544
First Ont Pac CIF Reserve	Capital Improvement Fund Reserve funded through portion of ticket sales		367,081	221,079	105,607
Meridian Capital	Net Meridian Centre activity - provide funds for capital expenditures		195,338	153,376	109,588
Meridian - Special Events	Net Meridian Centre activity - provide funds for self-promoted/co-promoted special events		229,997	143,788	
Litigation/Insurance Reserve	To fund "unknown matters" and to provide additional amounts to pay legal expenses and damages below City's deductible		567,419	574,522	451,745
Election Reserve	To fund the cost of the municipal election		99,573	99,573	477,000
Sewer Capital Reserve	Net wastewater activity		433,611	1,331,162	460,478
<b>Total Reserves</b>			<b>\$38,586,052</b>	<b>\$44,226,108</b>	<b>\$42,522,976</b>
<b>Reserve Funds:</b>					
Future Sidewalks	When sidewalk requirements are waived by Council the funds are placed in a reserve for a period of 20 years.		\$1,207,107	\$1,090,675	\$1,069,811
Future Mausoleum	Provide funds for debt repayment and future mausoleum construction.		386,193	269,882	176,890
Payment in Lieu of Parkland	5% cash-in-lieu of parkland dedication (Sec 542 (15) Planning Act).		2,512,341	1,758,890	1,514,312
Parking	Net revenue derived from Parking Operations		1,252,992	1,292,783	1,119,229
Subdivider Deposits	Funds can only be used to meet expenditures for the specific subdivision		696,156	701,823	640,992
Residential Development Charges	Funds to be used only to meet growth-related net capital costs for which the development charge was imposed (Sec 16 (1) Development Charge Act).		3,990,203	3,616,395	3,555,038
Gas Tax Reserve - Provincial	Public Transportation		2,209,642	1,973,240	3,593,843
Gas Tax Reserve - Federal	Incremental Infrastructure Roads, Sewers, Watermains		6,458,682	6,947,761	6,043,359
Actifest Surplus	Legacy fund from senior games for programmes for Seniors 55+ promoting healthy lifestyles		5,658	5,658	5,658
Civic Project Fund	Interest earned used for Municipal Capital or other capital projects		9,122,956	9,415,980	9,428,494
Building Code	Net Building Permit fees - Provincial legislation		2,487,536	1,011,113	845,399
<b>Total Reserve Funds</b>			<b>\$30,329,466</b>	<b>\$28,084,201</b>	<b>\$27,993,024</b>
<b>TOTAL RESERVE AND RESERVE FUNDS</b>			<b>\$68,915,518</b>	<b>\$72,310,309</b>	<b>\$70,516,000</b>

## Definitions:

Reserve: A reserve is an allocation of accumulated net revenue. It has no reference to any specific asset and does not require segregated funds.

Reserve Fund: A reserve fund differs from a reserve in that reserve fund assets are segregated and restricted to meet the purpose of the reserve fund. In addition reserve funds earn interest.

## Note:

- The 2020 actuals will be provided with the 4th quarter variance report
- A number of these reserves have their amount committed to specific purposes

**Account No.**  
**Transfer from CPF**

	<b>Forecast 2021 Budget</b>	<b>2020 Budget</b>	<b>2020 Yr. End Forecast</b>
<b>Opening Balance - January 1</b>	<b>\$ 8,652,285</b>	<b>\$ 9,033,302</b>	<b>\$ 9,122,956</b>
<u>Revenues:</u>			
Fundraising revenues - Culture	17,500	50,000	1,500
Interest Income - Seymour Hannah	208,507	238,744	238,744
Interest Income	50,000	50,000	50,000
Art Award funds for SCCIP (Cultural Investment Program)			6,759
Land Sales Revenue	50,000	50,000	50,000
	<b>326,007</b>	<b>388,744</b>	<b>347,003</b>
<u>Operating Expenditures:</u>			
783.101.900 City Grant Program	15,000	15,000	15,000
703.117.900 Civic Celebrations	14,000	14,000	-
750.511.900 Cultural Investment Program	246,000	246,000	246,000
750.511.900 Cultural Investment Program (additional funding)	49,000	49,000	49,000
761.100.951 Physician Recruitment Program	25,000	25,000	25,000
760.141.900 Heritage Grant Program - carried over from 2019	1,045	1,045	
760.141.900 Heritage Grant Program - additional funds, 2018	40,000	40,000	
760.106.955 CIP - façade improvements, 2019			
Habitat for Humanity - Servicing Costs and Grant	17,500	17,500	
703.115.000 Civic Receptions - Canada Day Festival	30,000	30,000	5,209
703.115.000 Civic Receptions - Santa Claus Parade	20,000	20,000	
750.512.900 Culture - Art Awards	16,577	16,577	16,577
750.512.900 Culture - cNiagara			
750.512.900 Culture - Promotion/Publicity			
752.105.900 Museum- Special Exhibits			
761.129.900 Festivals	116,100	116,100	116,100
761.135.900 Market Festivals/Openings			
750.625.900 Meridian Centre - Sports Wall of Fame			
601.100.255 EthnoCultural Organizations charitable grant	38,785	38,785	37,287
761.100.900 Planning Study - GM Secondary Plan (Carried fwd from 2019)	32,848	32,848	-
Civic Square - design	120,000	120,000	-
Arena Strategy for future ice provision - Aug 13,2018 Council approval			40,507
701.125.900 Strategic Plan upgrade (Dec 17,2018 council)			
783.101.900 Out of the Cold Program -Sept 24,2018 Council approval			13,348
Facer Street revitalization - matching funds (2018)	10,000	10,000	-
Facer Street Streetscape Masterplan (Jan 28,2019 Council)	70,000	70,000	-
711.100.900 YWCA - Oakdale Ave - building permit (Feb 10,2019 council)			39,779
783.100.000 YWCA sexual trafficking			5,000
Safe Swimming Initiative at Sunset Beach (July 15, 2019 Council)	3,387	7,254	3,867
101 South Drive (approved on July 15, 2019 Council)	130,000	130,000	-
702.300.900 Additional DC and CBC Background studies and Inclusionary Zoning	125,000	175,000	50,000
Labyrinth Project (Nov 4 2019 Council)		35,000	35,000
6-8 Academy Street property sale (Nov 18 2019 Council)	TBD	TBD	
(Other fees, including demolition fees, environmental fees, and permit fees be reimbursed upon successful completion through the civic project fund - Amount to be determined)			
750.230.900 MW Targeted Team to help tackle the prevalence of needles in City parks and streets	230,000	350,000	120,000
<b>Total</b>	<b>1,350,242</b>	<b>1,559,109</b>	<b>817,674</b>
<b>Closing Balance - December 31</b>	<b>7,628,050</b>	<b>7,862,937</b>	<b>8,652,285</b>

Distribution:

Capital	6,295,469	6,542,058	7,529,245
Capital - Land Sales	1,332,581	1,320,879	1,282,581
Interest	-	-	(159,541)
	<u>7,628,050</u>	<u>7,862,937</u>	<u>8,652,285</u>

Capital Unencumbered:

Capital Available	7,628,050	7,862,937	8,811,826
Internal Loan to Seymour Hannah Complex	(3,451,833)	(4,039,361)	(4,039,361)
Capital Project Contributions			
Performing Arts Centre			
Spectator Facility			
Internal Loan re OBRP changes			
Unencumbered Capital	<u>4,176,217</u>	<u>3,823,576</u>	<u>4,772,465</u>

Reserve for Community Development

Unencumbered Capital	4,176,217	3,823,576	4,772,465
Interest	-	-	(159,541)
Closing Balance - December 31	<u>4,176,217</u>	<u>3,823,576</u>	<u>4,612,924</u>

**Notes:**

The Civic Project Fund can fund existing community projects which grant funding to external cultural and community improvement initiatives. It will also be used to fund significant and new facility construction and/or purchases.

To mitigate the effect of the change to the tax base, the transfer regarding the hydro interest will initially be maintained. This transfer will be made to maintain the existing level of hydro interest.

The Ad Hoc Budget Committee also recommends that any revenues received from land sales (excluding Parking related items) be used as a source of revenue for the Civic Project Fund. These revenues were previously considered in the Operating Budget.

**City of St Catharines**  
**Tax Stabilization reserve**  
**2021 Commitments**

**Account 310.126.000**

Estimated Balance December 31, 2020	\$213,031
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**2021 Commitments:**

EDTS - Government Relations position (50% funded with reserve)	<u>\$55,291</u>
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Total estimated commitments:	<u><u>\$55,291</u></u>
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Estimated closing balance December 31, 2021	<u><u>\$157,740</u></u>
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**2021 City Operating Budget  
Potential Budget Reductions**

<b>2020 Depts &amp; Non-Tax Revenue Budget (excl. ABC's):</b>	<b>\$ 87,895,530</b>
<b>DRAFT 2021 Depts &amp; Non-Tax Revenue Budget (excl. ABC's):</b>	<b>\$ 92,660,708</b>
<b>Change \$</b>	<b>\$ 4,765,178</b>
<b>Change %</b>	<b>5.42%</b>

<u>Department</u>	<u>Priority</u>	<u>2021 Budget Reduction</u>	<u>Explanation</u>
Municipal Works	A - Minimal Impact	\$ (50,000)	Fund the increase in the MW Equipment reserve with uncommitted funds in the Hydro Reserve Fund. Uncommitted funds in this reserve currently equal \$207,000
Municipal Works	A - Minimal Impact	\$ (40,000)	Fund cullinen marble repairs with uncommitted funds in Hydro Reserve Fund. Uncommitted funds in this reserve currently equal \$207,000.
Engineering, Facilities & Environmental Services	A - Minimal Impact	\$ (35,000)	Fund the electric car for ice making with uncommitted funds in Hydro Reserve Fund. Uncommitted funds in this reserve currently equal \$207,000.
Community, Recreation and Culture Services	A - Minimal Impact	\$ (25,000)	Fund the structural repairs to Lock 3 Viewing Platform and Pedestrian Bridge with uncommitted funds in Hydro Reserve Fund. Uncommitted funds in this reserve currently equal \$207,000.
Planning and Building Services	A - Minimal Impact	(10,000)	Reduction in RAT Rebate Program.
Fire Services	A - Minimal Impact	(10,000)	Fund Station 5 eaves and downspouts with uncommitted funds in the Hydro Reserve Fund. Uncommitted funds in this reserve currently equal \$207,000.
Economic Development and Tourism	A - Minimal Impact	(1,500)	Remove conference/travel related expenses.
Economic Development and Tourism	A - Minimal Impact	(1,050)	Reduced industry memberships/subscriptions.
Community, Recreation and Culture Services	B - Some Impact	(53,400)	Fund the shortfall in SCCIP with additional transfer from the Civic Project Fund (CPF). This decreases the funding available in CPF for other purposes. However, it is anticipated that FOPAC operations will return to normal in 2022 and therefore this will be a one-time support.
Economic Development and Tourism	C - Significant Impact	(15,000)	Reduced distribution of City Guide.
Economic Development and Tourism	C - Significant Impact	(11,000)	Reduced city guide print run/reduced newsletter deployment.
Economic Development and Tourism	C - Significant Impact	(10,000)	Reduced/travel and conference related expenses.
Municipal Works	C - Significant Impact	TBD*	Report forthcoming.
Community, Recreation and Culture Services	C - Significant Impact	TBD*	Shift Programming from Port Dalhousie Adult Centre to Port Weller Adult Centre. No Significant immediate savings short term in 2021. Long term savings expected. Staff to review options regarding building itself.
Community, Recreation and Culture Services	D - Major Impacts on service levels	(52,056)	Potential annual operational savings if closing the pool.
Fire Services	D - Major Impacts on service levels	TBD*	Review establishing regulating by-law.
Municipal Works	D - Major Impacts on service levels	TBD*	Reduced hiring of Students & Casual workers.
<b>Total Reductions</b>		<b>\$ (314,006)</b>	
<b>Updated 2021 Depts &amp; Non-Tax Revenue Budget (excl. ABC's):</b>		<b>\$ 92,346,702</b>	
<b>2020-2021 Change %</b>		<b>5.06%</b>	

\* - Should Council support any of these items, staff will report back with financial impact estimates for Council deliberation.

<b>Target 2021 Budget Increase %</b>	<b>Target 2021 Budget Increase \$</b>	<b>\$ Amount of Changes Required</b>
<b>3%</b>	2,636,866	2,128,312
<b>2%</b>	1,757,911	3,007,267
<b>1%</b>	878,955	3,886,223
<b>0%</b>	-	4,765,178



## Corporate Report City Council

**Report from:** Legal and Clerks Services, Office of the City Clerk

**Report Date:** October 9, 2020      **Meeting Date:** October 21, 2020

**Report Number:** LCS-149-2020      **File:** 10.16.99

**Subject:** Records and Information Management Strategy Implementation

**Strategic Pillar:**

### Recommendation

That Report LCS-149-2020, regarding Records and Information Management Strategy Implementation, be received for information. FORTHWITH

### Summary

This report provides additional information to [Report LCS-B025-2020](#), regarding Records and Information Management Strategy Implementation (attached as Appendix A) which was received by Budget Standing Committee (BSC) on September 21, 2020. Based on direction from the BSC, funding for a full-time Records and Information Analyst position was included in the Draft 2021 Operating Budget.

### Relationship to Strategic Plan

This report is not directly related to the Strategic Plan, however records and information management (RIM) is critical to the functioning of departments across the Corporation and tied to legislated requirements. Further, one of the guiding principles within the Strategic Plan is to promote operational and service excellence. Good records management is critical in operational excellence and can enhance service delivery.

### Background

On September 21, 2020, Budget Standing Committee received [Report LCS-B025-2020](#), regarding Records and Information Management Strategy Implementation (attached as Appendix A). The committee supported the staff recommendation to include funding for a full-time, permanent Records and Information Analyst position in the Draft 2021 Operating Budget for consideration (funding has been included in the Draft budget) and directed staff to bring this report forward for all members of Council.

## Report

In addition to the information provided within [Report LCS-B025-2020](#) (included as Appendix A), this report provides information about some of the questions asked during the September 21, 2020 BSC Meeting.

### Ability to accommodate within existing staff complement

Members of the BSC asked whether the Records and Information Analyst position could be accommodated within the existing staff complement, and whether the CAO had authority to approve the addition of this position. In 2019, Council approved a flexible staffing model, which allows the Senior Leadership Team (SLT) to manage changes in staffing within a set complement number. Within the flexible staffing model, the CAO can only approve new positions if there is an existing budget to fund that position. Although SLT has identified this position as a high priority, the position cannot be accommodated within the existing budget envelop and as such, approval is being sought from Council to include funding in the Operating Budget.

### How did we get to this point?

As early as 1978 there were two records-related positions within the Office of the City Clerk, and during the 1990s these positions reported to the Deputy Clerk. Since that time there was a reduction of one of the records positions due to a corporate reorganization and the Deputy Clerk position was unfunded from some time before 2010 until 2018. That meant that despite the Corporation's records growing significantly since the 1970s as a result of expanding service and business areas and changing technologies, there was only one remaining records position within the department. The remaining position is responsible for managing the Clerk's Office's records and mail functions and is largely focused on coordinating Freedom of Information requests (MFIPPA legislation was introduced for municipalities in 1990) and as such, only a small portion of that staff's time is devoted to corporate records management (predominantly annual destruction process). With the reintroduction of the Deputy Clerk position in 2018, the RIM Strategy became a high priority for the Corporation and funding was approved that same year.

### Off-site records storage

Committee members referenced the \$20,000 approved within the 2019 Operating Budget for off-site records storage and asked why these funds have not been utilized to date. The funds included in the 2019 Operating Budget were for off-site records storage in anticipation that the City-owned facility on Academy St. would be sold. Given the limited space available to store records at City-owned facilities, storage at a Commercial Record Centre is an important component of the RIM Strategy. The consultant has advised, and staff agree, that RIM best practice is to complete records classification clean-up and retention clean-up projects prior to transferring records to commercial storage to significantly reduce storage costs, to ensure that only well-organized records meriting additional retention are stored off-site, and to ensure those records are easily located once off-site. These projects would be led by the Records and Information Analyst. As such, the consultant recommended retaining the records on site-until either the facility is no longer owned by the City or the required classification and retention



projects have been carried out, whichever comes first. Whenever possible, partnerships with Niagara area municipalities will be pursued.

## **Financial Implications**

Based on direction from Budget Standing Committee, funding for a full-time, permanent Records and Information Analyst position has been included in the Draft 2021 Operating Budget. The impact would be \$102,000 which includes \$97,500 for salary and benefits plus an additional \$4,500 related, one-time costs as this is a new position (e.g. workstation). Financial implications of implementing the Records and Information Management Strategy are included in [Report LCS-B025-2020](#) (also attached as Appendix A).

### **Prepared by**

Kristen Sullivan  
Deputy City Clerk

### **Submitted by**

Bonnie Nistico-Dunk  
City Clerk

### **Approved by**

Heather Salter  
City Solicitor / Director of Legal and Clerks Services

## **Appendices**

A - Report LCS-B025-2020 – Report to Budget Standing Committee regarding  
Records and Information Management Strategy Implementation



## Corporate Report

### Budget Standing Committee

**Report from:** Legal and Clerks Services, Office of the City Clerk

**Report Date:** September 2, 2020      **Meeting Date:** September 21, 2020

**Report Number:** LCS-B025-2020      **File:** 10.16.99

**Subject:** Records and Information Management Strategy Implementation

## Recommendation

That the funding for a full-time, permanent Records and Information Analyst position be included in the Draft 2021 Operating Budget for consideration.

## Summary

Over the past year, staff from across the corporation have worked closely with a consultant to develop a Records and Information Management (RIM) Strategy. Through this work the consultant reviewed the City's current policies, procedures and practices, identifying a number of substantial concerns which must be addressed. These concerns have been largely brought on by a lack of resources available to be dedicated to RIM. The RIM Strategy provides a roadmap for addressing these concerns and bringing the City's RIM program up to a similar standard of other municipalities.

Implementation of the RIM Strategy is dependent on properly resourcing the program. An overview of future resource requirements is outlined within this report however the greatest current need is the creation of a Records and Information Analyst position. The consultant identified that this position is essential for completing many of the RIM Strategy's objectives and maintaining the City's records systems over the long term. The consultant recommended that this position be instituted immediately, and as such staff are recommending that this position be included in the 2021 Operating Budget. Without this position, the City will only be able to continue basic compliance operations and will need to delay the implementation of the RIM Strategy.

## Background

The City is subject to records management requirements through such provincial legislation as the Municipal Act, the Municipal Freedom of Information and Protection of Privacy Act, the Assessment Act, the Building Code Act, and the Election Act. Despite this, for decades records management at the City has been under-resourced. Acknowledging the importance of the City's records and the state of the City's records management practices, the 2019 Operating Budget included \$60,000 for consulting fees to develop a Records and Information Management (RIM) Strategy.

In 2019, the City released a Request for Proposals and retained ERGO Information Management Consulting to develop the Strategy. ERGO Information Management Consulting has a longstanding history of completing similar engagements for municipalities across Ontario and provided a multi-disciplinary project team with experts in records and information management, archives, and information technology, specifically related to municipalities.

## Report

The consultant undertook a thorough review the City's current policies, procedures and practices as they relate to records and information management to develop the RIM Strategy. The Strategy is a five-year phased and prioritized roadmap that describes a recommended future state and identifies the governance, compliance, technology, and people considerations for effective records and information management as well as the resources (e.g. funding, technology, space, staff, etc.) required to address the City's gaps and risks.

The RIM Strategy builds on the City's strengths including employee interest in being trained and moving to a 'less paper' organization. It also capitalizes on the City's RIM opportunities such as defining effective governance for data and technology in alignment with RIM, responding more easily and efficiently to future freedom of information requests and litigation, audits, and investigations, and capitalizing on Senior Leadership Team and employee support for a centralized, corporate-wide approach to develop a formal RIM Program with corporate oversight and authority.

The RIM Strategy recommends 145 objectives within six strategic priority areas:

- RIM and DM Governance
- RIM and DM Staffing
- RIM Program Services
- Lifecycle Management of Paper and Unstructured Electronic Records
- Technology Management
- Data Management

The objectives form the workplan for this project and are included in Appendix 1 for reference. It is important to understand, however, that completion of the objectives will not signify the end of a project as RIM and data management are ongoing programs that need to be actively maintained, including regular updating of policies and procedures, incorporation into new service or program areas, modernization and staff training.

Successful implementation of the RIM Strategy can be achieved only if the City allocates adequate resources (including staff).

## Corporate-wide Strategy

The RIM Strategy will impact all departments within the corporation and staff at all levels. As such, a project team of ten staff from various departments was involved

throughout the project and the Strategy was developed with input from all departments, including:

- interviews with 27 employees who are subject matter experts
- focus groups with each department involving more than 70 employees from across the organization
- 215 survey responses
- 10 surveys related to structured systems (e.g. AMANDA, Work Manager, etc.)

## Key Findings

The most significant concern of the consultant was that the corporate RIM function in the Office of the City Clerk is under-resourced and that the City, generally, has few departmental RIM resources. The consultant noted that the lack of RIM resources is not a representation of a LEAN operation, but rather that the function is under-resourced to the point that it is barely able to meet its legislated requirements, and has no resources available to address long-term concerns or modernize the City's records management practices.

The RIM Strategy revealed a number of key findings, as identified below. Most of the issues identified by the consultant are directly related to inadequate resources to maintain a records and information management program:

- There is a lack of corporate-wide policies, procedures, and support for managing records and information, and those that do exist are outdated, inconsistent, or cumbersome, preventing staff from efficiently managing records to meet corporate and legislated requirements.
- The lack of a centralized, dedicated RIM resource has resulted in departments and staff creating their own procedures or completely ignore RIM.
- Generally, there is a lack of common understanding of what constitutes a record and the legalities associated with records.
- Poor records management practices impact staff's confidence that the records they use in their work are correct, complete, and up to date.
- With 37.8% of the City's full-time workforce eligible to retire over the next 10 years there is a significant risk that if RIM-related processes are not put in place that the City could lose access to a significant volume of its corporate memory.
- The City's ad hoc practices do not manage the lifecycle of all information / records resulting in challenges in classifying, searching for, and retrieving records.
- The City has insufficient facilities (on- and off-site) for storing inactive paper records and unsuitable storage conditions for permanent / archival records in the City's storage areas (excluding the Museum).
- The City does not have a Vital Records Program or a Disaster Recovery Plan for records.
- Most City records are created electronically, however the City lacks the policies and tools needed to manage unstructured electronic records and minimal services provided are focused almost exclusively on paper records.

- The City experienced a 37% increase in FOI request volume over the past two years, requiring additional staff time; the increasing number of records and RIM concerns identified above further challenges employees in searching, locating, compiling, and reviewing responsive records.
- The City does not have a comprehensive privacy program, as it relates to RIM, exposing the city to potential privacy breaches.
- With respect to data and structured systems, there is lack of a clear data strategy as well as the lack of data leadership, data roles and responsibilities, critical policies to guide data and technology use and decision-making, and a data platform or integration technology to support much needed master data initiatives.
- The City's aged and unsupported key technology systems consume staff attention, pulling staff away from much needed improvement and innovation work and the deferral of replacement decisions also creates a growing problem.
- The City faces a grave technology situation; this reinforces the previous observations reported in Ernst and Young's Audit and Accountability Fund Report which states that "technology at the City, both citizen facing and internal, is in need of updating as some departments are using aging systems that perform poorly, drive productivity down, increase the City's risk exposure."

The status quo is not an option; these problems will not go away over time rather they will continue to grow without appropriate resources. This is because every day the City creates records and adds more data into its systems. As such, each year that the work on these problems is deferred, the problems become larger and more complicated to solve.

## Implementation Costs

### Staffing

Staff time comprises the primary cost for implementing many of the objectives in the RIM Strategy. A significant portion of these costs are difficult to quantify, for example the involvement of staff from across the corporation in projects related to the implementation of the RIM Strategy, but also the time that all staff will need to allocate to managing the records they create or work with going forward.

### Legal and Clerks Services

The consultant identified that hiring a permanent, full-time Records and Information Analyst is crucial for completing many of the RIM Strategy's objectives and maintaining the City's records systems over the long term. In order to implement this strategy and successfully support all departments through this process and beyond, it is necessary to have a staff person who specializes in records management. Without this resource the Clerk's Office will only be able to continue basic compliance operations and will need to delay the implementation of the RIM Strategy. Based on recommendations from the consultant, a survey of comparable positions in other municipalities, and the technical expertise required of the role, the annual budget impact of this position is expected to be \$97,500, with an additional \$4,500 required in year 1 for equipment to establish the new role. Staff recommend that this position be included in the Draft 2021 Operating Budget.

The consultant also recommended additional changes to current staff positions within Legal and Clerks Services; this includes a future reconfiguration of one role and additional areas of responsibility / focus. There will likely be minor financial implications to the operating budget as a result of these changes, which will need to be considered when the job descriptions are reviewed at the appropriate time in the future.

### **Corporate Support Services**

IT resources are limited and lack the skills to support an information management program, even the database administration duties are outsourced to reduce cost. Due to these limited resources and outdated applications, the IT team is focused on keeping applications running. A third of all developer resources are spent on support instead of developing new systems or applying data management best practices. The outdated applications have poor data structures and hinder the launch of a data management program. Many applications need to be replaced with modern applications that have data management built in as part of the application design.

The consultant identified the need for a data architect/data governance analyst within the IT department to support the City's RIM program. The Strategy recommends hiring a consultant for year one (2021). Current market suggests the consultant would cost between \$100,000 and \$200,000. After year one, the Strategy recommends hiring a full-time person to this role. A full-time resource would cost between \$80,000 to \$100,000 plus benefits. At this time, staff recommend hiring the Records and Information Analyst to begin work on implementing the RIM Strategy and for staff to work on some of the governance-related objectives identified in the Strategy. During this time, staff will review existing IT staff resources and overall needs in light of the RIM Strategy recommendations and bring forward a recommendation for consideration in the 2022 or future Operating Budget.

### **IT Infrastructure**

Given the relationship between records management, data management, and technology infrastructure, the RIM Strategy references a technology modernization program. The estimated costs over the next five years is \$15-20 Million, which includes software, services, and related costs. Many of these upgrades were already considered within IT's infrastructure planning. While these investments will support the implementation of the RIM Strategy, they are largely driven by other corporate initiatives. Having a robust records and data management programs at the City will ensure that these initiatives are implemented in a manner that considers short and long term records management needs. Staff are initiating discussions with potential partner organizations to maximize the City's investments and funding for such improvements will be requested through appropriate capital budget deliberations.

### **Records Storage**

Records are stored in a variety of locations both within City Hall and at various other municipal buildings. The consultant identified a number of concerns related to both the lack of physical storage space available, but also with the conditions of the spaces that do exist, specifically in City Hall. These issues will need to be addressed and additional off-site storage will need to be secured, such as through a commercial record centre. There are a number of tasks that should be completed prior to relocating the records

stored at City Hall or making significant changes to the records storage spaces, including a review of the records retention by-law review and the records classification system and a complete clean-up of all records based on these reviews. This will ensure the City is not storing unnecessary records and are easy to find in their new location. Based on the total volume of records remaining after the retention and classification review, staff will prepare information for budget consideration as early as the 2022 budget.

Records storage is also impacted by the future sale of Academy Street property which currently holds a large volume of City records that will need to be relocated to a commercial record centre. The 2019 Operating Budget included \$20,000 for off-site records storage in anticipation of the sale of this site; these funds have been carried over for this use at the appropriate time. Additional and ongoing funds will be required in future operating budgets for costs related to records storage.

## Financial Implications

An overview of the types of costs associated with implementing the RIM Strategy is provided above. Funding will be included in the Draft 2021 Operating Budget for a full-time, permanent Records and Information Analyst position (\$102,000 - \$97,500 salary with an additional \$4,500 related costs) for consideration. Beyond 2021, staff will consider the need to hire an external IT Consultant (estimated \$150,000) and hire a full-time, permanent Data Architect/Data Governance Analyst (estimated \$80,000 to \$100,000 plus benefits annually). Records storage costs which will be calculated and reported as early as the 2022 budget.

High level estimated capital costs for IT infrastructure which will support corporate operations including improved RIM have been estimated at between \$15-\$20 million. The 2021 Capital Budget and Forecast includes Corporate Infrastructure projects totaling \$11.1 million over the next five years. As additional Corporate Infrastructure project requirements and costs are refined these amounts will be included in future Capital Budgets. The required investments in Corporate Infrastructure are expected to increase above current levels.

## Conclusion

The RIM Strategy is a five-year phased and prioritized roadmap that describes a recommended future state and identifies the governance, compliance, technology, and people considerations for effective records and information management. With 145 objectives, dedicated staff resources are required to implement the RIM Strategy, as well as maintain the RIM program in the future. Establishing a Records and Information Analyst position is critical to implement the RIM Strategy and effectively manage the City's records; and the hiring of an IT Consultant is recommended through this report.

**Prepared by**

Kristen Sullivan  
Deputy City Clerk

**Submitted by**

Bonnie Nistico-Dunk  
City Clerk

**Approved by**

Heather Salter  
City Solicitor / Director of Legal and Clerks Services

Jeanette Pillitteri  
Director Corporate Support Services

**Appendices**

1. RIM Strategy – Five Year Work Plan



Strategic Priority	Goal #	Goal	Objective #	Priority	Objective	Dependency (Objective # if any)	Responsibility	Participants	Year				
RIM and Data Management Governance	3.1	Integrated RIM and DM Governance Model	3.1.1	High	Establish Information Governance Steering Committee (IGSC)		SLT	CSS-IT RIM	1				
			3.1.2	High	Establish RIM Liaison Network (RLN)	3.1.1	IGSC	Deputy Clerk Dept Directors	1				
			3.1.3	High	Establish DM Liaison Network (DLN)	3.1.1	IGSC	CIO Dept Directors			3		
			3.1.4	High	Establish DM and RIM Project Teams	3.1.1	IGSC	CSS-IT Dept RIM	1	2	3	4	5
			3.1.5	High	Develop Strategic City Clerk Services and CSS-IT Partnership	4.1.1	Clerks CSS-IT	Deputy Clerk CIO CCS-IT RIM	1				
			3.1.6	Medium	Revise Position Descriptions to Include RIM and/or DM Responsibilities		CSS-HR Directors	CSS-IT RIM	1	2			
			3.1.7	Quick Win	Include RIM Program Representation on Technology Project Teams and Corporate Project Teams	4.1.1 4.1.3	Deputy Clerk	RIA	1	2	3	4	5
	3.2	RIM and DM Policies and Policies Related to RIM and DM	3.2.1	High	Develop RIM Policy	4.1.1 4.1.3 4.1.4	Deputy Clerk	Council IGSC RIA RLN	1				

Strategic Priority	Goal #	Goal	Objective #	Priority	Objective	Dependency (Objective # if any)	Responsibility	Participants	Year				
								SLT					
			3.2.2	High	Develop One, Revised Freedom of Information Policy	4.1.1 4.1.2 4.1.4	Deputy Clerk	Council FOIPC IGSC RLN SLT	1				
			3.2.3	High	Develop Privacy Policy	4.1.1 4.1.2	Deputy Clerk	Council IGSC FOIPC RLN SLT	1				
			3.2.4	Medium	Develop Routine Disclosure Policy	3.2.2 4.1.1 4.1.2 4.1.4	Deputy Clerk	Council FOIPC IGSC RLN SLT	1				
			3.2.5	High	Develop Litigation Hold Policy	3.2.1 4.1.1	Deputy Clerk Legal	Council IGSC RIA RLN SLT	1				
			3.2.6	Quick Win	Update Code of Conduct Policy		CSS-HR	Council FOIPC IGSC RIA RLN SLT	1				
			3.2.7	Quick Win	Update Code of Conduct for Members of Council, Local		Deputy Clerk	City Clerk Council FOIPC IGSC	1				

Strategic Priority	Goal #	Goal	Objective #	Priority	Objective	Dependency (Objective # if any)	Responsibility	Participants	Year				
					Boards and Advisory Committees			RIA SLT					
			3.2.8	Quick Win	Revise Corporate Communications Policy		CC	Council FOIPC IGSC RIA SLT	1				
			3.2.9	Quick Win	Revise Strategic Asset Management Policy		FMS	Council IGSC RIA SLT	1				
			3.2.10	High	Develop Data Policy		CIO or DMP Lead	Council DLN FOIPC IGSC RIA SLT		2			
	3.3	Standalone RIM Program Budget	3.3.1	High	Develop and Implement Annual RIM Program Budget	3.2.1 4.1.1	Deputy Clerk	Clerks Council IGSC SLT	1				
RIM and Data Management Staffing	4.1	RIM Program Staffing	4.1.1	High	Establish Deputy Clerk as RIM Strategy Implementation Lead	4.1.4	Clerks	City Clerk CSS-HR	1				
			4.1.2	Medium	Reconfigure Corporate Records Coordinator Role to	4.1.1 4.1.4	Clerks	City Clerk CSS-HR Deputy Clerk	1				

Strategic Priority	Goal #	Goal	Objective #	Priority	Objective	Dependency (Objective # if any)	Responsibility	Participants	Year				
					FOI and Privacy Coordinator Role								
			4.1.3	High	Establish One Records and Information Analyst Position	4.1.1 4.1.4	Clerks	City Clerk Council (funding) CSS-HR Deputy Clerk	1				
			4.1.4	High	Revise RIM-related Clerk Services Reporting Structure, Position Titles, and Descriptions		Clerks	City Clerk CSS-HR Deputy Clerk	1				
			4.1.5	Medium	Participate in RIM Internship, Co-op, and Practicum Programs	4.1.1 4.1.4	RIM	CSS-HR Deputy Clerk FOIPC RIA		2	3	4	5
			4.1.6	High	Provide RIM Program Staff Training, Education, and Professional Development	3.3.1	RIM	Deputy Clerk FOIPC RIA	1	2	3	4	5
		Data Management Program Staffing	4.2.1	High	Establish Data Management Program Lead - Interim	7.1.2 7.1.3 7.2.2	CIO	CSS-HR	1				
	4.2			Medium	Establish Data Management	7.1.2 7.1.3	CIO	CSS-HR			3		

Strategic Priority	Goal #	Goal	Objective #	Priority	Objective	Dependency (Objective # if any)	Responsibility	Participants	Year				
					Program Lead – Permanent	7.2.2							
			4.2.2	High	Establish Data Architect Function - Interim	7.1.2 7.1.3 7.2.2	CIO	CSS-HR	1				
				Medium	Establish Data Architect Function - Permanent	7.1.2 7.1.3 7.2.2	CIO	CSS-HR					5
			4.2.3	Medium	Establish Data Management Community of Practice	4.2.1	CIO or DMP Lead	Dept DLN IGSC	1				
RIM Program Services	5.1	RIM Guidance and Consultation	5.1.1	High	Prioritize Delivery of RIM Guidance and Consulting Services	4.1.1 4.1.3	RIM	FOIPC RIA	1				
	5.2	RIM Training	5.2.1	High	Prioritize Delivery of RIM Training	4.1.1 4.1.3	RIM	FOIPC RIA	1				
			5.2.2	High	Develop RIM Training Plans	4.1.1 4.1.3 5.2.1	RIM	FOIPC RIA RLN	1	2	3	4	5
			5.2.3	High	Deliver RIM Training	4.1.1 4.1.3 4.1.4 5.2.1 5.2.2	RIM	ALL CC FOIPC RIA	1	2	3	4	5

Strategic Priority	Goal #	Goal	Objective #	Priority	Objective	Dependency (Objective # if any)	Responsibility	Participants	Year				
	5.3	RIM Program Communications	5.3.1	High	Develop and Implement a Communication Plan	4.1.1 4.1.3	RIM	CC FOIPC IGSC RIA RLN		2	3		
			5.3.2	High	Develop and Distribute Process Guides, Process Charts, and Infographics	4.1.1 4.1.3 4.1.4	RIM	CC IGSC RIA	1	2	3	4	5
	5.4	RIM Performance Measurement and RIM Compliance Reviews	5.4.1	High	Prioritize Delivery of RIM Performance Measurement and RIM Compliance Reviews	4.1.1 4.1.3	RIM	FOIPC RIA	1				
			5.4.2	Medium	Develop RIM Performance Measures	4.1.1 4.1.3 5.4.1	RIM	Deputy Clerk IGSC RIA		2	3	4	5
			5.4.3	Medium	Conduct RIM Compliance Reviews	4.1.1 4.1.3 4.1.4 5.4.2	RIM	RIA		2	3	4	5
	5.5	RIM Services for Local Boards	5.5.1	Low	Identify Local Boards		Legal	Deputy Clerk				4	
			5.5.2	Low	Determine RIM Service Delivery Model for Local Boards	4.1.1 4.1.3	LCS RIM	Council Deputy Clerk SLT				4	

Strategic Priority	Goal #	Goal	Objective #	Priority	Objective	Dependency (Objective # if any)	Responsibility	Participants	Year				
			5.5.3	Low	Deliver RIM Services to Local Boards	4.1.1 4.1.3 4.1.4 5.5.1 5.5.2	RIM	RIA					5
Lifecycle Management of Paper Records and Unstructured Electronic Records	6.1	Creation, Capture, and Declaration	6.1.1	Medium	Review Records Creation, Capture, and Declaration Provisions in Business Processes	4.1.1 4.1.3 4.1.4	Dept RIM	Dept RIA		2			
			6.1.2	Quick Win	Specify Records Creation, Capture, and Declaration Responsibilities in Charters and Terms of Reference		Dept RIM	Dept PT	1	2	3	4	5
			6.1.3	High	Define 'Official' and 'Transitory' Records	4.1.1 4.1.3	RIM	Deputy Clerk IGSC RIA RLN	1				
			6.1.4	Medium	Develop Standards-Compliant Records Digitization Program	4.1.1 4.1.3	RIM	CSS-IT Deputy Clerk IGSC RIA		2			
			6.1.5	Low	Establish Forms Management Program and Committee	4.1.1	RIM	Deputy Clerk FOIPC IGSC RIA				4	

Strategic Priority	Goal #	Goal	Objective #	Priority	Objective	Dependency (Objective # if any)	Responsibility	Participants	Year			
	6.2	Classification, Search, and Retrieval	6.2.1	High	Develop Function- based Records Classification Scheme	4.1.1 4.1.3 4.1.4	RIM	Dept IGSC PT RIA RLN	1			
			6.2.2	High	Develop File Naming Conventions for Unstructured Electronic Records	4.1.1 4.1.3 4.1.4 6.2.1	RIM	CSS-IT Dept IGSC PT RIA RLN	1			
			6.2.3	Medium	Complete Records Classification Clean- up Projects	4.1.1 4.1.3 4.1.4 6.2.1 6.2.2	Dept RIM	ALL Dept RIA RLN	2			
			6.2.4	Quick Win	Improve Access to Records Needed for Decision-making	4.1.1 6.4.1	Dept	CSS-IT	1			
			6.2.5	High	Implement Folder Naming Conventions and Approved Structures	4.1.1 4.1.3 4.1.4 6.2.1	ALL RIM	CSS-IT Dept RIA RLN	1			
			6.2.6	Quick Win	Allow Access to E- mail Accounts and Personal Drives of Former or On-Leave Employees		CSS-IT	Dept	1			



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			6.2.7	High	Develop Standard Records Inventory and Process	4.1.1 4.1.3 4.1.4 6.2.1 6.2.2 6.2.5 6.4.1	RIM	IGSC RIA RLN		2		
	6.3	Collaboration and Sharing	6.3.1	Quick Win	Promote Approved Document Sharing and Collaboration Methods	4.1.1	RIM	CSS-IT RIA	1			
			6.3.2	Medium	Migrate Large Attachments from E- mail System	4.1.1 6.2.1 6.2.2 6.2.5 6.4.1 6.4.3 6.5.1	RIM CSS-IT	Dept		3		
	6.4	Storage	6.4.1	Quick Win	Develop Records Storage Location Lists	4.1.1 4.1.4	Dept	CSS-IT Dept RIA	1			
			6.4.2	High	Relocate Inactive Paper Records from Academy Street to Commercial Record Centre		RIM	Dept	1			

Strategic Priority	Goal #	Goal	Objective #	Priority	Objective	Dependency (Objective # if any)	Responsibility	Participants	Year				
			6.4.3	Quick Win	Promote Intended Uses of Network Drives	4.1.1 6.2.2 6.2.5	CSS-IT	CC CSS-IT IGSC RIA	1				
			6.4.4	Quick Win	Develop Criteria for Packaging Records for Inactive Storage	4.1.1 4.1.3 4.1.4	RIM	PT RIA	1				
			6.4.5	Quick Win	Implement Records Storage Room Adjustments and Clean-Up		RIM	Dept RIA	1				
			6.4.6	Medium	Manage E-mail Storage		CSS-IT	Dept IGSC	1	2	3	4	5
			6.4.7	High	Develop PST Files Migration Strategy		CSS-IT	IGSC	1				
			6.4.8	Medium	Manage Unstructured File Storage		CSS-IT	IGSC	1	2	3	4	5
			6.4.9	Medium	Store Inactive Paper Records at Commercial Record Centre	4.1.1 4.1.3 4.1.4 6.2.3 6.4.4 6.8.6	RIM	Dept		2			
	6.5	Security	6.5.1	High	Review Network Drive Security Rights / Privileges		CSS-IT	PT	1				

Strategic Priority	Goal #	Goal	Objective #	Priority	Objective	Dependency (Objective # if any)	Responsibility	Participants	Year			
			6.5.2	Medium	Develop and Approve Staff Departure Procedure (Records)	4.1.1	RIM	CSS-IT IGSC RIA RLN		2		
			6.5.3	Quick Win	Prohibit Identifying Information on Boxed Inactive Paper Records	4.1.1	RIM	Dept	1			
			6.5.4	Quick Win	Restrict Records Storage Room and Academy Street Access		Dept RIM	Dept	1			
			6.5.5	High	Develop Data and Information Security Classification Scheme	3.2.10	CIO or DMP Lead	CSS-IT DLN IGSC RIA RLN SLT		2		
	6.6	Freedom of Information and Privacy	6.6.1	High	Develop FOI and Privacy Program	4.1.1 4.1.2 4.1.4	Clerks	Deputy Clerk FOIPC IGSC RLN SLT		2		
			6.6.2	Medium	Implement Routine Access (Disclosure) Procedure	3.2.2 3.2.3 4.1.1 4.1.2 4.1.4	Dept RIM	Deputy Clerk FOIPC IGSC PT RLN SLT		2		

Strategic Priority	Goal #	Goal	Objective #	Priority	Objective	Dependency (Objective # if any)	Responsibility	Participants	Year				
			6.6.3	Quick Win	Formalize Internal FOI Request Procedures and Forms	4.1.1 4.1.2 4.1.4	RIM	Deputy Clerk FIOPC	1				
			6.6.4	Medium	Ensure (Sufficient) Notices for Personal Information Collection	4.1.2 4.1.4 6.6.1 6.6.5	FOIP	Dept FOIPC		2			
			6.6.5	Medium	Develop Personal Information Bank Index	4.1.2 4.1.4 6.6.1	FOIP	Dept DLN FOIPC RLN		2			
			6.6.6	High	Require Completion of Privacy Impact Assessments	4.1.2 4.1.4 6.6.1	FOIP	CSS-IT Dept FOIPC IGSC SLT		2	3	4	5
			6.6.7	Medium	Conduct Privacy Audits	4.1.2 4.1.4 6.6.1	FOIP	Dept FOIPC		2	3	4	5
			6.6.8	Medium	Develop and Implement Privacy Breach Protocol	4.1.2 4.1.4 6.6.1	FOIP	Dept FOIPC IGSC RLN		2			
	6.7	Business Continuity	6.7.1	Medium	Identify and Protect Vital Records	4.1.1 4.1.3	RIM	Dept IGSC PT RIA		2	3		

Strategic Priority	Goal #	Goal	Objective #	Priority	Objective	Dependency (Objective # if any)	Responsibility	Participants	Year				
			6.7.2	Low	Develop Disaster Recovery Plan for Paper Records	4.1.1	RIM	IGSC PT RIA		2	3		
			6.7.3	High	Develop More Robust Business Continuity and Disaster Recovery Technology Plans		CIO	IGSC		2	3		
	6.8	Retention and Disposition	6.8.1	High	Revise Records Retention By-law	4.1.1 4.1.3	RIM	Council (approval) Deputy Clerk IGSC Legal RIA SLT	1				
			6.8.2	High	Use Same Records Structure as in Records Classification Scheme	4.1.1 4.1.3 6.2.1	RIM	RIA	1				
			6.8.3	High	Revise Records Retention Schedule Format	4.1.1 4.1.3	RIM	IGSC RIA RLN	1				
			6.8.4	High	Research, Document, and Maintain Records Retention Requirement Citations	4.1.1 4.1.3	RIM	Legal RIA	1				

Strategic Priority	Goal #	Goal	Objective #	Priority	Objective	Dependency (Objective # if any)	Responsibility	Participants	Year			
			6.8.5	High	Approve Revised Records Retention Schedule	4.1.1 4.1.3 6.8.2 6.8.3 6.8.4	RIM	Council (approval) Deputy Clerk Legal RIA	1			
			6.8.6	Medium	Complete Records Retention Clean-up Projects	4.1.1 4.1.3 6.2.3 6.8.1 6.8.5 6.8.8	CSS-IT Dept RIM	ALL Dept RIA RLN	2			
			6.8.7	Medium	Conduct Annual Records Retention Schedule Review	4.1.1 4.1.3 6.8.5	RIM	Dept Legal RIA	2			
			6.8.8	High	Promote Records Retention Schedule Use for Active Paper Records	4.1.1 4.1.3 6.8.5	RIM	IGSC RIA RLN	2			
			6.8.9	Medium	Apply Retention Periods to Unstructured Electronic Records	4.1.1 6.8.5	Dept RIM	ALL CSS-IT RIA	3			
			6.8.10	Medium	Apply Retention Periods to Intranet (Jostle) Content	4.1.1 6.8.5	Dept RIM	CSS-IT Dept RIM	3			
			6.8.11	Medium	Apply Retention Periods to Public Website Content	4.1.1 6.8.5	Dept RIM	CC CSS-IT RIA	3			

Strategic Priority	Goal #	Goal	Objective #	Priority	Objective	Dependency (Objective # if any)	Responsibility	Participants	Year				
			6.8.12	Medium	Apply Retention Periods to Social Media Content	4.1.1 6.8.5	Dept RIM	CC CSS-IT RIA			3		
			6.8.13	Medium	Schedule Retention Periods for Structured Data	4.1.1 6.8.5	RIM CSS-IT	CSS-IT RIA			3		
			6.8.14	Quick Win	Ensure New Structured Systems Can Implement Retention Periods		CIO Deputy Clerk	CSS-IT PT RIA	1	2	3	4	5
			6.8.15	Quick Win	Promote Correct RIM Use of Shredding Bins and Recycling Bins	6.1.3	RIM	CC RIA	1				
			6.8.16	Quick Win	Research Pre-Mature Destruction Authorization for Containing Black Mould	4.1.3	RIM Legal	RIA	1				
			6.8.17	Low	Develop Digital Preservation Plan		RIM	CSS-IT RIA				4	
	6.9	Archival Records	6.9.1	Quick Win	Revise Disposition Options in Records Retention Schedule to Include Archival Records	4.1.3	RIM	RIA	1				

Strategic Priority	Goal #	Goal	Objective #	Priority	Objective	Dependency (Objective # if any)	Responsibility	Participants	Year				
			6.9.2	High	Develop Archival Appraisal Guidelines for Records in All Formats	4.1.3	RIM	RIA	1				
			6.9.3	High	Identify Records of Archival Value in Records Retention Schedule	4.1.3 6.9.1 6.9.2	RIM	RIA	1				
			6.9.4	Medium	Get Control over City's 'Permanent' Records		RIM	RIA	1	2	3	4	5
			6.9.5	Medium	Provide Suitable Space for Preservation, Management, and Use of Archival Records	6.9.5	RIM	Deputy Clerk RIA		2	3	4	5
	6.10	Intranet Content (Jostle)	6.10.1	Quick Win	Require Regular Intranet Content Review		Dept	Dept	1	2	3	4	5
			6.10.2	Quick Win	Establish More Robust Intranet Content Guidelines		CC CCS-HR	Dept FOIPC RIA	1				
			6.10.3	Medium	Explore Technical Linkage Feasibility Between Intranet and City Websites		CSS-IT RIM	CC CCS-HR			3		



Strategic Priority	Goal #	Goal	Objective #	Priority	Objective	Dependency (Objective # if any)	Responsibility	Participants	Year				
									1	2	3	4	5
	6.11	Public Website Content	6.11.1	Quick Win	Require Continuous Review of Public Website Content		Dept	CC Dept	1	2	3	4	5
			6.11.2	Medium	Capture and Manage Public Website Content as Records		CC	CCS-IT FOIPC RIA			3		
	6.12	Social Media Content	6.12.1	Medium	Record Hidden and Deleted Social Media Comments		CC	CSS-IT		2			
			6.12.2	Medium	Capture and Manage Social Media Content as Records		CC	CCS-IT FOIPC RIA			3		
	6.13	Enterprise Content Management (ECM) System	6.13.1	Medium	Research ECM Systems		CCS-IT RIM	FOIPC IGSC PT RIA	1				
			6.13.2	Quick Win	Conduct O365 / SharePoint Online Pilot	6.13.1	CCS-IT RIM	CSS-IT Dept RIA	1	2			
			6.13.3	Medium	Document ECM Requirements	6.13.2	CCS-IT RIM	CSS-IT IGSC PT RIA		2			

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			6.13.4	Medium	Assess Corporate ECM Implementation Readiness	6.13.1 6.13.2 6.13.3	CCS-IT RIM	CSS-IT IGSC RIA			3		
			6.13.5	Low	Prepare ECM Business Case	6.13.1 6.13.2 6.13.3 6.13.4	CCS-IT RIM	CSS-IT IGSC RIA			3		
			6.13.6	Low	Implement Corporate ECM	6.13.5	CCS-IT RIM	CSS-IT Dept IGSC PT RIA				4	5
Technology Management	7.1	Technology Governance	7.1.1	High	Establish Executive Level IT Technology Governance		CAO CIO	TBD	1				
			7.1.2	High	Develop Technology Strategy		CIO	Council CSS-IT IGSC SLT	1				
			7.1.3	High	Establish Short- and Long-Term Technology Funding Strategy	7.1.2	CAO CIO	CFO Council SLT	1	2			

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									1	2	3	4	5
	7.2	Technology Modernization Program	7.2.1	High	Initiate Technology Modernization Program	7.1.2 7.1.3	CAO CIO	Dept SLT	1	2	3	4	5
			7.2.2	High	Develop Resourcing Plan for Technology Modernization Program	7.1.2 7.1.3	CAO CIO	CFO CSS-HR CSS-IT SLT	1				
			7.2.3	High	Conduct GIS Review and Develop GIS Strategy	7.1.3	CIO GIS	CSS-IT Dept GIS	1				
	7.3	Technology Policy	7.3.1	High	Develop Cloud Policy and Framework		CIO	CCS-IT IGSC Legal RIM	1				
			7.3.2	High	Develop IT Policies		CIO	CCS-IT IGSC SLT	1	2			
Data Management	8.1	Data Management Strategy	8.1.1	Low	Defer Data Management Strategy Development		DMP Lead	DLN DMCOP IGSC RIM SLT					5
			8.1.2	High	Establish Some Corporate Data Priorities	7.1.2	CIO	CCS-IT DLN IGSC	1				

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			8.1.3	Medium	Establish Rolling Two-year Data Work Plan	8.1.2	CIO or DMP Lead	DMCOP Major Project Leads	1		3		5
	8.2	Corporate Data Catalogue and Data Models	8.2.1	Medium	Develop Corporate Data Catalogue		CIO or DMP Lead	DMCOP IGSC	1	2	3	4	5
			8.2.2	Medium	Build Business Glossary	8.6.1 8.6.2	CIO or DMP Lead	DMCOP IGSC			3	4	5
			8.2.3	Low	Develop Corporate Data Model	4.2.2	Data Architect	DMCOP			3	4	5
	8.3	Guidelines for Working with Data	8.3.1	Quick Win	Develop Data Format standards		DMP Lead	DMCOP	1	2			
			8.3.2	Quick Win	Establish Repeatable Collaborative Data Design process		DMP Lead	DMCOP	1				
			8.3.3	Low	Develop Data Certification Process		CIO or DMP Lead	DMCOP IGSC		2	3		
			8.3.4	Quick Win	Create Data Considerations for Project Teams Data Management Playbook		CIO or DMP Lead	IGSC	1	2	3		
			8.3.5	Medium	Develop Corporate Data Literacy Program	4.2.1	DMP Lead	DMCOP IGSC				4	5
	8.4	Data Quality	8.4.1	Medium	Set Data Quality Guidelines and Data	3.2.10	CIO or DMP Lead	DMCOP IGSC		2			

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					Quality Assessment Methods								
			8.4.2	Medium	Establish Data Quality Tools	8.4.1	CIO or DMP Lead	DMCOP IGSC		2	3	4	5
			8.4.3	Medium	Conduct Data Quality Assessments and Define Data Improvement Projects	8.4.1	TBD Project Leads	TBD		2	3	4	5
			8.4.4	Medium	Conduct Data Improvement Projects to Support Modernization Program	7.2.1 8.4.5	TBD Project Leads	TBD			3	4	
			8.4.5	High	Establish Corporate Data Improvement Budget		CAO CIO	CFO Council (funding)		2			
	8.5	Data Sharing	8.5.1	Low	Manage Provider Management / Data Sharing	4.2.1	DMP Lead	TBD		2	3		
			8.5.2	Low	Opportunistically Leverage Open Data	4.2.1	DMP Lead	TBD		2	3	4	5
	8.6	Platform Architecture	8.6.1	High	Define Data Platform Architectural Approach		CIO	CSS-IT IGSC	1	2			

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			8.6.2	Medium	Progressively Implement Data Platform Components	8.6.1	CIO or DMP Lead	DMCOP IGSC TBD		2	3	4	
			8.6.3	Medium	Implement Priority Data Integrations	8.6.1	CIO	PT		2	3	4	5
			8.6.4	High	Update GIS Technology Platform	7.2.3	CIO GIS	CCS-IT Dept GIS	1	2			