

St. Catharines Transit Commission

Draft Budget

2020



Connecting our Community

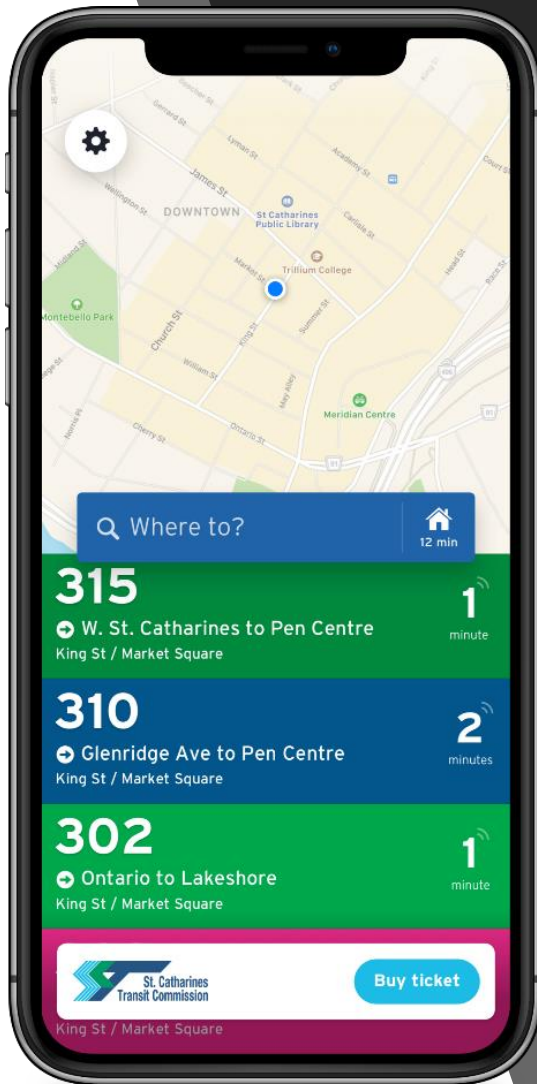
Agenda

- Mobile Ticketing
- Service Levels
- 2020 Proposed Budget Overview
- Budget Highlights
- Future Challenges

Mobile Ticketing

Why Mobile Ticketing?

- Current fareboxes nearing their end of life
- Regional integration option
- Improve customer experience
- Leapfrog Smart Card technology
- Low risk implementation
- Allows for fare flexibility



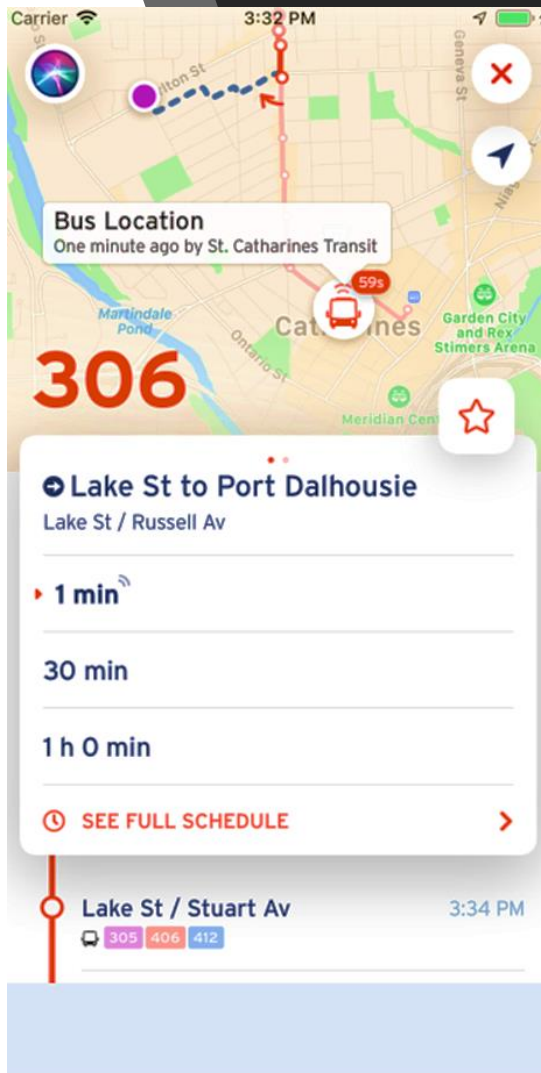
Mobile Ticketing

- We launched a major mobility app based transit pass payment system
- Our app now allows St. Catharines Transit customers to:
 - Plan a trip, Track a Bus and get real-time arrival times
 - Pay for trip
 - Board the bus

Winner of the 2019 Canadian Urban Transit Association's award for Innovation

Next Steps

- Determine how we can expand this to include our partners in Niagara



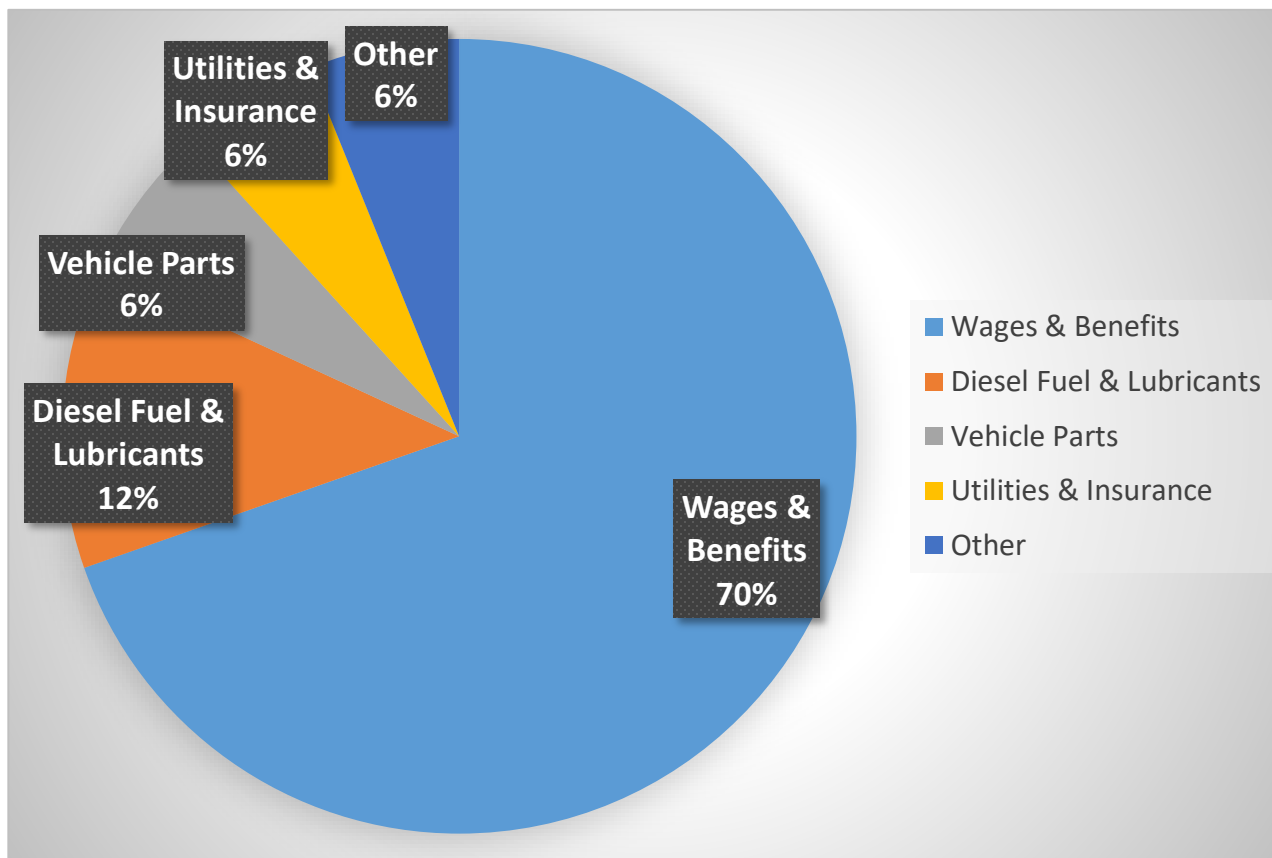
Service Levels

- SCTC City routes operate 18 hours a day Mon- Sat and 12 hours a day on Sunday
- SCTC also provides contracted service to the Region of Niagara, City of Thorold and Brock University.
- Average more than 430,000 passenger trips per month.
- Maintain a fleet of 74 accessible conventional buses, plus 11 Paratransit vehicles.

Budget Overview

	2020 Budget	% Change from 2019 Budget	2019 Budget	2019 Projection
Revenue	13,231,085	9.7%	12,058,941	12,505,427
Expenses	26,250,013	5.8%	24,810,120	25,001,233
Base Budget	13,018,928	2.1%	12,751,179	12,495,806
Weekend GO Connection	98,779	0.8%		
Kids 12 and Under Free	75,061	0.6%		
Capital Funding	600,000	4.7%		
Total	13,792,768	8.17%	12,751,179	12,495,806

Budget Overview- Expenses



Budget Highlights

- Weekend GO Connection (\$98,000)
 - We are providing service to connect to all weekend GO service starting January 2020
- Kids 12 and Under Ride Free (\$75,000)
 - To align with GO Fare Policy and Welland Transit
- Annualized Paratransit Service (\$75,000)
 - Introduced in September 2019, the costs associated with the annualized impact are included
- Fuel Price will remain consistent (\$0)
- Provide Free Rides to Veterans Service Card Holders

Budget Highlights

- Capital Funding (\$600,000)
 - Municipal contribution to access Investing in Canada Infrastructure Program (ICIP)- Public Transit
 - Access to \$117 Million in Capital Funding over 10 years

Federal Contribution 40.0%

Provincial Contribution 33.3%

Municipal Share 26.7%

- Provincial Gas Tax counts towards Municipal Contribution
- An additional \$600,000 Municipal contribution is needed for 2020 to fulfill the Municipal portion

Future/Current Challenges

- The Province cancelled doubling of Provincial Gas Tax in the April 2019 Provincial Budget. The entire Provincial Gas Tax Program is currently under review.
- Increasing Bus Cost- A new 40' bus is \$750,000, a 60' bus is \$1,000,000 and a Paratransit vehicle is \$250,000
 - The average age of our 40' and 60' buses is 8 years old with an average of 72,000 kms driven annually. The lifecycle of a conventional bus is 12 years; a Paratransit vehicle is 8 years
 - 57 of our conventional buses and all of our Paratransit vehicles will have to be replaced by 2027 to meet current service standards -\$47.5 Million (7 buses and 1.5 para vehicles/year)
 - The ICIP program will allow us to replace our buses at a Municipal Cost of 27%

Future/Current Challenges

The annual cost to replace our fleet

	Double PGT (Cancelled by Province)	<i>Current</i>	No PGT (Program under Review)	No ICIP or PGT
Annual Capital Cost	\$5,875,000	<i>\$5,875,000</i>	\$5,875,000	\$5,875,000
ICIP Funding (73%)	(4,288,750)	<i>(4,288,750)</i>	(4,288,750)	Nil
Provincial Gas Tax (PGT)	(\$986,250)	<i>(986,250)</i>	Nil	Nil
Doubling of Provincial Gas Tax	(\$986,250)	<i>Nil</i>	Nil	Nil
Cost/(Surplus)	<u>(\$386,250)</u>	<i>\$600,000</i>	<u>\$1,586,250</u>	<u>\$5,875,000</u>

Future Challenges

- Service planning to ensure running time on routes remain sustainable with increased traffic volumes.
- Taking an active role on transit integration in Niagara and continuing to improve service within the City of St. Catharines.
- Fare & Service integration with Go Transit.
- Maintaining service reliability during major construction projects.

Approval for GO Harmonization

- Approve Children 12 and Under Ride Free and Weekend Go Service improvement immediately to provide service January 2020
- We may have additional ‘in year’ service requests, if GO service increases during the year. We would need to request additional funding during the year in order to provide harmonization with GO service in St Catharines

Thank You
Questions?



Connecting our Community

St Catharines Transit Commission

2020 Capital Budget

Summary of Investing in Canada Infrastructure Program (ICIP) Intake 1 Projects

Appendix 1

Note- this is a summary of Intake 1 Projects only and does not include potential spending on future intakes or Capital spending outside of the ICIP program beyond 2020

Projects	Total	2020	2021	2022	2023	2024
1- Improvements to Bus Stops and Shelters	2,100,000		525,000	525,000	525,000	525,000
2. Replacement of our Conventional 12 metre Buses (11 buses)	8,820,000	6,390,991	2,429,009			
3. Technology upgrade (Cameras and Radios)	2,572,500	1,822,500	750,000			
4. Replacement of Vehicle Hoists	2,005,500		661,815	661,815	681,870	
5. Downtown Terminal Renovations	575,000	287,500	287,500			
6. Facility Expansion	9,832,500	2,000,000	2,000,000	4,000,000	1,832,500	
7. Expansion of Conventional Bus Fleet (10 buses)	8,925,000	-	4,273,975	4,651,025		
8. New Fare Payment Technology	3,990,000	250,000		1,860,000	1,880,000	
9. Replacement of Paratransit Vehicles (5 vehicles)	1,228,500	614,250	614,250			
10. Replacement of Service Vehicles	477,750	238,875	191,100	47,775		
11- Rehabilitation of Hybrid Buses (4 buses)	690,000	345,000	345,000			
Total Costs	41,216,750	11,949,116	12,077,649	11,745,615	4,919,370	525,000
	-					
Municipal requirement before Gas Tax	10,923,507	3,152,329	3,186,609	3,132,556	1,311,996	140,018
Estimated Provincial Gas Tax		2,600,000	2,600,000	2,600,000	2,600,000	2,600,000
Annual Shortfall		- 552,329	- 586,609	- 532,556	1,288,004	2,459,983
Capital Budget Request from the City		\$600,000	N/A	N/A	N/A	N/A

ST. CATHARINES TRANSIT COMMISSION
2020 BUDGET

APPENDIX A

	2020 Budget	\$ Change From 2019 Budget	% Change From 2019 Budget	2019 Budget	2019 Projected Actuals	2019 Variance	2018 Actuals	2017 Actuals	2016 Actuals	2015 Actuals
REVENUE	\$ 13,231,085	\$ 1,172,144	9.7%	\$ 12,058,941	\$ 12,505,427	\$ 446,486	\$ 12,415,997	\$ 11,491,820	\$ 11,239,801	\$ 10,896,581
EXPENSES										
TRANSPORTATION	13,478,263	885,031	7.0%	12,593,232	12,885,871	292,639	12,193,399	11,256,823	10,956,950	10,454,736
PROPELLANTS	3,166,416	- 3,642	-0.1%	3,170,058	2,846,115	- 323,943	2,779,860	2,258,200	2,042,419	2,465,926
VEHICLE MAINTENANCE	4,277,560	192,703	4.7%	4,084,857	4,189,455	104,598	3,814,121	3,996,799	4,203,826	3,875,067
PLANT PREMISES	698,321	16,048	2.4%	682,273	730,916	48,643	698,579	614,620	661,260	642,636
GENERAL ADMINISTRATION	2,408,123	117,135	5.1%	2,290,989	2,299,008	8,020	2,130,491	2,081,911	2,043,886	1,935,780
DOWNTOWN TERMINAL	538,348	60,778	12.7%	477,570	520,752	43,182	472,293	380,157	221,121	320,289
PARATRANSIT	1,528,595	116,622	8.3%	1,411,973	1,429,941	17,968	1,413,507	1,330,224	1,317,658	1,240,529
TOTAL EXPENSES	26,095,625	1,384,674	5.6%	24,710,952	24,902,058	191,107	23,502,250	21,918,734	21,447,120	20,934,963
NET OPERATING COST	\$ 12,864,540	\$ 212,530	1.7%	\$ 12,652,010	\$ 12,396,631	-\$ 255,379	\$ 11,086,253	\$ 10,426,914	\$ 10,207,319	\$ 10,038,382
2020 Interest for ICIP program	\$ 63,000	\$ 63,000	100.0%	\$ -						
CAPITAL/DEBENTURE	\$ 91,388	-\$ 7,787	-7.9%	\$ 99,175	\$ 99,175	\$ -				
2020 BASE BUDGET REQUEST	\$ 13,018,928	\$ 267,743	2.10%	\$ 12,751,185	\$ 12,495,806	-\$ 255,379				
2020 Weekend GO Connection	\$ 98,779	\$ 98,779	0.8%							
Kids 12 and under ride free	\$ 75,061	\$ 75,061	0.6%							
2020 Capital Funding (<i>Appendix 1</i>)	\$ 600,000	\$ 600,000	4.7%							
	\$ 13,792,768	\$ 1,041,582.5	8.17%							

Note 1 Council approved an Operating Reserve on May 7, 2018 to allow for operating surpluses to move to an Operating Reserve for Transit. The reserve is capped at 10% of the previous years Operating Budget.

**ST. CATHARINES TRANSIT COMMISSION
2020 BUDGET**

APPENDIX A

		2020 Budget	\$ Change From 2019 Budget	% Change From 2019 Budget	2019 Budget	2019 Projected Actuals	2019 Variance	2018 Actuals	2017 Actuals	2016 Actuals	2015 Actuals
<u>FAREBOX REVENUE</u>											
CASH	5.100.010	\$ 1,776,948	-\$ 123,052	-6.5%	\$ 1,900,000	\$ 1,707,074	-\$ 192,926	\$ 1,776,948	\$ 1,805,086	\$ 1,798,695	\$ 1,851,449
ADULT RIDE CARDS	5.100.020	\$ 894,943	64,943	7.8%	\$ 830,000	\$ 868,877	38,877	\$ 844,144	\$ 793,731	\$ 793,207	\$ 785,778
STUDENT RIDE CARDS	5.100.030	\$ 104,565	10,565	11.2%	\$ 94,000	\$ 102,515	8,515	\$ 101,451	\$ 84,968	\$ 82,065	\$ 72,229
SENIOR RIDE CARDS	5.100.050	\$ 184,000	-	0.0%	\$ 184,000	\$ 172,312	- 11,688	\$ 184,002	\$ 181,895	\$ 174,262	\$ 180,110
ADULT MONTHLY PASS	5.100.060	\$ 1,213,000	-	0.0%	\$ 1,213,000	\$ 1,172,826	- 40,174	\$ 1,213,402	\$ 1,170,233	\$ 1,164,711	\$ 1,164,146
SENIOR MONTHLY PASS	5.100.080	\$ 193,000	-	0.0%	\$ 193,000	\$ 192,730	- 270	\$ 194,769	\$ 194,826	\$ 187,131	\$ 178,291
STUDENT MONTHLY PASS	5.100.085	\$ 170,000	-	0.0%	\$ 170,000	\$ 159,258	- 10,742	\$ 160,332	\$ 162,998	\$ 190,185	\$ 169,198
SEMESTER PASS	5.100.070	\$ 309,050	69,050	28.8%	\$ 240,000	\$ 309,050	69,050	\$ 254,096	\$ 247,492	\$ 270,764	\$ 306,708
NIA. STUDENT TRANS.	5.105.010	\$ 90,000	-	0.0%	\$ 90,000	\$ 89,250	- 750	\$ 43,875	\$ 90,675	\$ 91,945	\$ 111,205
		\$ 4,935,506	\$ 21,506	0.4%	\$ 4,914,000	\$ 4,773,892	-\$ 140,108	\$ 4,773,019	\$ 4,731,904	\$ 4,752,965	\$ 4,819,114
<u>CONTRACTS</u>											
BROCK UNIVERSITY	5.100.075	\$ 4,245,911	\$ 496,339	13.2%	\$ 3,749,572	\$ 4,096,514	\$ 346,942	\$ 3,726,903	\$ 3,555,044	\$ 3,650,458	\$ 3,387,636
NIAGARA COLLEGE	5.110.030	\$ 634,035	-\$ 77	0.0%	\$ 634,112	\$ 607,165	- 26,947	\$ 938,877	\$ 634,354	\$ 781,248	\$ 727,015
THOROLD SERVICE	5.110.020	\$ 792,647	\$ 55,510	7.5%	\$ 737,136	\$ 769,560	32,424	\$ 726,272	\$ 666,558	\$ 643,569	\$ 624,824
INTERMUNICIPAL SERVICE	5.110.025	\$ 2,276,840	\$ 595,565	35.4%	\$ 1,681,275	\$ 1,907,577	226,302	\$ 1,636,939	\$ 1,449,237	\$ 1,058,850	\$ 906,123
		\$ 7,949,433	\$ 1,147,338	16.9%	\$ 6,802,095	\$ 7,380,816	\$ 578,720	\$ 7,028,991	\$ 6,305,193	\$ 6,134,125	\$ 5,645,598
<u>OTHER INCOME</u>											
IN-TOWN CHARTER	5.115.010	\$ 50,000	\$ 4,000	8.7%	\$ 46,000	\$ 46,350	\$ 350	\$ 112,366	\$ 51,802	\$ 50,309	\$ 70,806
BUS ADVERTISING	5.115.020	\$ 120,000	-	0.0%	\$ 120,000	\$ 120,000	-	\$ 120,000	\$ 118,333	\$ 110,000	\$ 110,000
SHELTER ADVERTISING	5.115.025	\$ 100,000	-	0.0%	\$ 100,000	\$ 99,996	- 4	\$ 125,443	\$ 182,633	\$ 104,794	\$ 75,000
DOWNTOWN TERMINAL	5.115.030	\$ 9,396	-	0.0%	\$ 9,396	\$ 9,396	-	\$ 20,624	\$ 28,642	\$ 28,642	\$ 42,392
BENCH ADVERTISING	5.115.035	\$ 29,250	-	0.0%	\$ 29,250	\$ 29,943	693	\$ 28,564	\$ 32,921	\$ 26,087	\$ 22,963
OTHER INCOME	5.115.040	\$ 37,500	- 700	-1.8%	\$ 38,200	\$ 45,035	6,835	\$ 206,990	\$ 40,392	\$ 32,879	\$ 110,708
		\$ 346,146	\$ 3,300	1.0%	\$ 342,846	\$ 350,720	\$ 7,874	\$ 613,987	\$ 454,723	\$ 352,711	\$ 431,869
TOTAL REVENUE											
		\$ 13,231,085	\$ 1,172,144	9.7%	\$ 12,058,941	\$ 12,505,427	\$ 446,486	\$ 12,415,997	\$ 11,491,820	\$ 11,239,801	\$ 10,896,581

**ST. CATHARINES TRANSIT COMMISSION
2020 BUDGET**

APPENDIX A

		2020 Budget	\$ Change From 2019 Budget	% Change From 2019 Budget	2019 Budget	2019 Projected Actuals	2019 Variance	2018 Actuals	2017 Actuals	2016 Actuals	2015 Actuals
<u>TRANSPORTATION</u>											
SUPERVISOR SALARIES	5.200.005	\$ 810,209	\$ 100,488	14.2%	\$ 709,721	\$ 753,448	\$ 43,727	\$ 623,000.0	581,378	\$ 588,289	\$ 566,855
SUPERVISOR BENEFITS	5.200.006	\$ 280,958	37,973	15.6%	\$ 242,985	\$ 245,758	2,773	\$ 219,030.0	202,722	\$ 208,275	\$ 216,789
OPERATOR WAGES	5.200.010	\$ 8,885,519	543,687	6.5%	\$ 8,341,832	\$ 8,495,830	153,998	\$ 7,972,900.0	7,477,593	\$ 7,314,757	\$ 6,974,010
OPERATOR BENEFITS	5.200.020	\$ 2,979,476	184,065	6.6%	\$ 2,795,411	\$ 2,916,357	120,946	\$ 2,936,582.0	2,577,584	\$ 2,427,316	\$ 2,373,857
THOROLD TRANSCAB	5.200.025	\$ 225,498	0	0.0%	\$ 225,498	\$ 220,437	- 5,061	\$ 211,910.0	209,845	\$ 200,224	\$ 197,703
UNIFORMS	5.200.030	\$ 67,584	-	0.0%	\$ 67,584	\$ 62,050	- 5,534	\$ 56,247.0	56,876	\$ 52,789	\$ 25,220
LICENSES	5.200.040	\$ 87,091	4,147	5.0%	\$ 82,944	\$ 79,816	- 3,128	\$ 75,761.0	63,113	\$ 57,490	\$ 47,762
FARE MEDIA	5.200.050	\$ 86,000	12,000	16.2%	\$ 74,000	\$ 65,918	- 8,082	\$ 55,038.0	49,344	\$ 70,958	\$ 24,913
SAFETY AND TRAINING	5.200.070	\$ 55,927	2,670	5.0%	\$ 53,257	\$ 46,257	- 7,000	\$ 42,931.0	38,368	\$ 36,852	\$ 27,627
		\$ 13,478,263	\$ 885,031	7.0%	\$ 12,593,232	\$ 12,885,871	\$ 292,639	\$ 12,193,399	\$ 11,256,823	\$ 10,956,950	\$ 10,454,736
<u>PROPELLANTS</u>											
GASOLINE	5.300.010	\$ 31,500	\$ 1,500	5.0%	\$ 30,000	\$ 29,746	-\$ 254	\$ 29,746	\$ 25,883	\$ 20,009	\$ 23,386
DIESEL FUEL	5.300.020	\$ 3,034,916	- 142	0.0%	\$ 3,035,058	\$ 2,725,884	- 309,174	2,679,629	\$ 2,184,081	\$ 1,947,616	\$ 2,361,084
LUBRICANTS	5.300.030	\$ 100,000	- 5,000	-4.8%	\$ 105,000	\$ 90,485	- 14,515	70,485	\$ 48,236	\$ 74,794	\$ 81,456
		\$ 3,166,416	-\$ 3,642	-0.1%	\$ 3,170,058	\$ 2,846,115	-\$ 323,943	\$ 2,779,860	\$ 2,258,200	\$ 2,042,419	\$ 2,465,926
<u>VEHICLE MAINTENANCE</u>											
MECHANICS WAGES	5.400.010	\$ 1,312,662	\$ 104,849	8.7%	\$ 1,207,813	\$ 1,209,242	\$ 1,430	\$ 1,176,130	\$ 1,196,729	\$ 1,112,800	\$ 1,137,950
MECHANICS BENEFITS	5.400.020	\$ 474,105	23,270	5.2%	\$ 450,835	\$ 429,889	- 20,946	\$ 422,835	\$ 431,188	\$ 422,218	\$ 422,715
SERVICE WAGES	5.400.030	\$ 536,276	4,153	0.8%	\$ 532,122	\$ 522,225	- 9,897	\$ 485,878	\$ 491,868	\$ 498,423	\$ 497,186
SERVICE BENEFITS	5.400.040	\$ 208,349	- 4,984	-2.3%	\$ 213,333	\$ 212,636	- 696	\$ 219,246	\$ 198,666	\$ 195,304	\$ 226,783
SERVICE & SHUTTLE VEHICLES	5.400.050	\$ 12,000	-	0.0%	\$ 12,000	\$ 10,476	- 1,524	\$ 7,238	\$ 8,083	\$ 8,940	\$ 12,948
TIRES	5.400.060	\$ 138,603	18,603	15.5%	\$ 120,000	\$ 144,936	24,936	\$ 137,010	\$ 133,862	\$ 144,343	\$ 160,827
PARTS & MATERIALS	5.400.070	\$ 1,537,113	45,360	3.0%	\$ 1,491,753	\$ 1,605,928	114,175	\$ 1,292,828	\$ 1,478,030	\$ 1,771,667	\$ 1,373,351
FREIGHT IN	5.400.090	\$ 10,000	-	0.0%	\$ 10,000	\$ 7,763	- 2,237	\$ 8,332	\$ 10,444	\$ 8,704	\$ 7,350
SHOP EXPENSE	5.400.100	\$ 9,452	1,452	18.2%	\$ 8,000	\$ 9,535	1,535	\$ 8,485	\$ 10,336	\$ 7,211	\$ 7,264
STAFF TRAINING	5.400.110	\$ 12,000	-	0.0%	\$ 12,000	\$ 9,509	- 2,491	\$ 6,721	\$ 12,975	\$ 12,226	\$ 5,667
MECHANICS TOOLS	5.400.120	\$ 14,000	- 1	0.0%	\$ 14,001	\$ 14,858	857	\$ 14,418	\$ 16,335	\$ 12,627	\$ 11,242
TWO WAY RADIOS	5.400.130	\$ 13,000	-	0.0%	\$ 13,000	\$ 12,457	- 543	\$ 35,000	\$ 8,283	\$ 9,363	\$ 11,784
		\$ 4,277,560	\$ 192,703	4.7%	\$ 4,084,857	\$ 4,189,455	\$ 104,598	\$ 3,814,121	\$ 3,996,799	\$ 4,203,826	\$ 3,875,067

**ST. CATHARINES TRANSIT COMMISSION
2020 BUDGET**

APPENDIX A

		2020 Budget	\$ Change From 2019 Budget	% Change From 2019 Budget	2019 Budget	2019 Projected Actuals	2019 Variance	2018 Actuals	2017 Actuals	2016 Actuals	2015 Actuals
<u>PLANT & PREMISES</u>											
UTILITIES	5.500.010	\$ 152,000	\$ 2,000.0	1.3%	\$ 150,000	\$ 150,826	\$ 826	\$ 148,850	\$ 146,847	\$ 144,977	\$ 162,693
GARAGE EQUIPMENT	5.500.020	\$ 60,184	6,184	11.5%	\$ 54,000	\$ 63,339	9,339	\$ 86,537	\$ 50,350	\$ 40,509	\$ 47,755
BUILDING & JANITORIAL	5.500.030	\$ 253,408	8,608	3.5%	\$ 244,800	\$ 298,230	53,430	\$ 251,318	\$ 215,340	\$ 222,258	\$ 279,893
BUS SHELTERS	5.500.040	\$ 45,000	-	0.0%	\$ 45,000	\$ 40,002	- 4,998	\$ 40,575	\$ 36,768	\$ 37,523	\$ 14,916
PROPERTY TAXES	5.500.050	\$ 180,430	- 798	-0.4%	\$ 181,228	\$ 171,273	- 9,955	\$ 164,303	\$ 158,535	\$ 209,513	\$ 129,071
FIRE & BOILER INSURANCE	5.500.060	\$ 7,300	55	0.8%	\$ 7,245	\$ 7,247	2	\$ 6,996	\$ 6,780	\$ 6,480	\$ 8,308
		\$ 698,321	\$ 16,048	2.4%	\$ 682,273	\$ 730,916	\$ 48,643	\$ 698,579	\$ 614,620	\$ 661,260	\$ 642,636
<u>ADMINISTRATION</u>											
SALARIES	5.600.010	\$ 849,806	\$ 24,842	3.0%	\$ 824,964	\$ 819,437	-\$ 5,527	\$ 771,436	\$ 790,588	\$ 779,951	\$ 758,569
BENEFITS	5.600.020	\$ 289,659	- 3,584	-1.2%	\$ 293,243	\$ 294,465	1,222	\$ 282,943	\$ 273,412	\$ 267,563	\$ 282,295
FLEET INSURANCE	5.600.030	\$ 595,767	- 8,126	-1.3%	\$ 603,893	\$ 592,964	- 10,929	\$ 523,645	\$ 517,110	\$ 538,056	\$ 512,799
ADVERTISING	5.600.040	\$ 60,000	-	0.0%	\$ 60,000	\$ 51,721	- 8,279	\$ 54,954	\$ 61,588	\$ 60,611	\$ 55,510
OFFICE SUPPLIES	5.600.050	\$ 13,731	-	0.0%	\$ 13,731	\$ 11,837	- 1,894	\$ 20,897	\$ 10,927	\$ 14,482	\$ 16,202
INFORMATION TECHNOLOGY	5.600.060	\$ 303,000	96,591	46.8%	\$ 206,409	\$ 243,818	37,409	\$ 226,652	\$ 199,265	\$ 130,354	\$ 68,034
TELECOMMUNICATIONS	5.600.070	\$ 61,900	-	0.0%	\$ 61,900	\$ 60,542	- 1,358	\$ 70,039	\$ 58,597	\$ 55,811	\$ 55,296
AUDIT & LEGAL	5.600.080	\$ 35,000	2,000	6.1%	\$ 33,000	\$ 36,982	3,982	\$ 19,161	\$ 16,703	\$ 36,984	\$ 48,044
BANK & BRINKS	5.600.090	\$ 64,560	2,060	3.3%	\$ 62,500	\$ 54,348	- 8,152	\$ 43,689	\$ 43,660	\$ 47,164	\$ 35,371
FARE SALES COMMISSION	5.600.110	\$ 10,000	-	0.0%	\$ 10,000	\$ 10,031	31	\$ 10,459	\$ 10,063	\$ 9,369	\$ 9,734
LIABILITY INSURANCE	5.600.120	\$ 84,200	2,580	3.2%	\$ 81,620	\$ 81,622	2	\$ 78,864	\$ 75,456	\$ 72,350	\$ 72,216
TRAINING & CONFERENCES	5.600.130	\$ 32,100	- 300	-0.9%	\$ 32,400	\$ 33,504	1,104	\$ 16,988	\$ 17,342	\$ 21,969	\$ 14,225
E.A.P.	5.600.140	\$ 8,400	1,072	14.6%	\$ 7,328	\$ 7,737	409	\$ 10,764	\$ 7,200	\$ 9,222	\$ 7,485
		\$ 2,408,123	\$ 117,135	5.1%	\$ 2,290,989	\$ 2,299,008	\$ 8,020	\$ 2,130,491	\$ 2,081,911	\$ 2,043,886	\$ 1,935,780
<u>DOWNTOWN TERMINAL</u>											
INTERCITY FEES	5.800.010	-\$ 223,452	\$ -	0.0%	-\$ 223,452	-\$ 226,854	-\$ 3,402	-\$ 225,886	-\$ 228,499	-\$ 228,341	-\$ 133,134
OTHER COMMISSIONS	5.800.020	-\$ 4,800	\$ 240	-4.8%	-\$ 5,040	-\$ 4,751	289	- 12	-\$ 4,955	- 6,147	- 4,440
TERMINAL WAGES	5.850.010	\$ 184,898	\$ 12,197	7.1%	\$ 172,701	\$ 192,027	19,326	\$ 179,184	\$ 171,198	\$ 156,812	\$ 85,570
TERMINAL BENEFITS	5.850.020	\$ 57,929	-\$ 2,516	-4.2%	\$ 60,445	\$ 54,638	- 5,807	\$ 61,880	\$ 40,670	\$ 31,842	\$ 15,539
BANKS & BRINKS CHARGES	5.850.030	\$ 600	\$ -		\$ 600	\$ 300	- 300	-	\$ 400	-	-
OFFICE SUPPLIES	5.850.040	\$ 6,472	\$ 1,472	29.4%	\$ 5,000	\$ 6,164	1,164	\$ 2,409	\$ 2,935	\$ 5,103	\$ 3,305
TELECOMMUNICATIONS	5.850.050	\$ 41,400	\$ 1,300	3.2%	\$ 40,100	\$ 41,755	1,655	\$ 31,831	\$ 40,747	\$ 34,480	\$ 33,889
BUILDING & JANITORIAL	5.850.060	\$ 85,300	\$ 9,100	11.9%	\$ 76,200	\$ 84,550	8,350	\$ 127,987	\$ 115,839	\$ 54,483	\$ 41,528
RENT & UTILITIES	5.850.070	\$ 88,800	-\$ 17,200	-16.2%	\$ 106,000	\$ 77,804	- 28,196	\$ 102,266	\$ 101,413	\$ 30,768	\$ 59,940
CONTRACTED SERVICES	5.850.080	\$ 301,200	\$ 56,184	22.9%	\$ 245,016	\$ 295,119	50,103	\$ 192,634	\$ 140,409	\$ 142,121	\$ 75,812
CARLISLE TERMINAL	5.500.070	\$ -	\$ -	n/a	\$ -	\$ -	-	\$ -	\$ -	\$ -	\$ 142,280
		\$ 538,348	\$ 60,778	12.7%	\$ 477,570	\$ 520,752	\$ 43,182	\$ 472,293	\$ 380,157	\$ 221,121	\$ 320,289

**ST. CATHARINES TRANSIT COMMISSION
2020 BUDGET**

APPENDIX A

				% Change				2019 Projected														
		2020 Budget	\$ Change From	2019 Budget	From 2019			2019 Budget	Actuals	2019 Variance			2018 Actuals	2017 Actuals	2016 Actuals	2015 Actuals						
					Budget																	
PARATRANSIT																						
CASH REVENUE	6.100.010	-\$	15,853	\$	2,148	-11.9%		-\$	18,000	-\$	15,402	\$	2,598	-\$	15,596	-\$	15,699	-\$	16,713	-\$	18,152	
TICKET REVENUE	6.100.020	-\$	39,000		-	0.0%		-	39,000	-\$	37,286	\$	1,714	-	37,316	-	39,939	-	38,387	-	38,096	
PASS REVENUE	6.100.030	-\$	37,536		-	0.0%		-	37,536	-\$	37,536	\$	-	-	37,536	-	37,536	-	37,536	-	37,536	
THOROLD CONTRACT REVENUE	6.100.050	-\$	121,746	-	3,546	3.0%		-	118,200	-\$	118,312	-\$	112	-	111,402	-	109,863	-	87,150	-	66,787	
OPERATOR WAGES	6.200.010	\$	640,675		62,134	10.7%			578,541	\$	585,912	\$	7,371		589,655		556,316		553,392		504,378	
OPERATOR BENEFITS	6.200.020	\$	220,017		9,343	4.4%			210,674	\$	204,961	-\$	5,713		206,548		193,340		189,098		187,127	
UNIFORMS	6.200.030	\$	6,000		-	0.0%			6,000	\$	6,000	\$	-		6,000		6,000		6,000		5,892	
LICENSES	6.200.040	\$	660		-	0.0%			660	\$	660	\$	-				-		166		96	
DIESEL FUEL	6.300.010	\$	86,468		13,268	18.1%			73,200	\$	80,344	\$	7,144		75,099		63,545		53,590		53,532	
LUBRICANTS	6.300.020	\$	1,104		-	0.0%			1,104	\$	1,104	\$	-		1,104		1,104		1,104		1,104	
MECHANIC WAGES	6.400.010	\$	75,285		1,476	2.0%			73,809	\$	73,811	\$	2		72,360		70,212		70,200		68,832	
MECHANIC BENEFITS	6.400.020	\$	26,350	-	138	-0.5%			26,488	\$	26,486	-\$	2		25,968		25,464		25,464		24,780	
SERVICE PERSON WAGES	6.400.030	\$	61,267		1,217	2.0%			60,050	\$	60,050	\$	-		58,848		57,060		57,060		55,908	
SERVICE PERSON BENEFITS	6.400.040	\$	21,443	-	1,322	-5.8%			22,765	\$	22,765	\$	-		22,320		21,888		25,654		20,118	
MATERIALS	6.400.060	\$	18,000		-	0.0%			18,000	\$	19,221	\$	1,221		13,895		5,691		1,137		9,701	
TWO-WAY RADIO	6.400.070	\$	1,394		-	0.0%			1,394	\$	1,392	-\$	2		1,392		1,392		1,392		1,394	
UTILITIES	6.500.010	\$	15,000		-	0.0%			15,000	\$	15,000	\$	-		15,000		15,000		15,000		15,000	
GARAGE EQUIP SUPPLIES	6.500.020	\$	2,064		-	0.0%			2,064	\$	2,064	\$	-		2,064		2,064		2,064		2,064	
BUILDING & JANITORIAL	6.500.030	\$	7,740		-	0.0%			7,740	\$	7,740	\$	-		7,740		7,740		7,740		7,740	
PROPERTY TAXES	6.500.040	\$	11,868		2	0.0%			11,866	\$	11,866	\$	-		11,520		11,520		10,980		10,980	
FIRE & BOILER INSURANCE	6.500.050	\$	779		-	0.0%			779	\$	779	\$	-		756		756		720		720	
ADMIN WAGES	6.600.010	\$	154,287		24,219	18.6%			130,068	\$	139,329	\$	9,261		143,627		130,724		151,931		133,244	
ADMIN BENEFITS	6.600.020	\$	52,458		7,119	15.7%			45,339	\$	43,690	-\$	1,649		49,204		41,522		43,564		59,461	
FLEET INSURANCE	6.600.030	\$	80,000	-	2,400	-2.9%			82,400	\$	82,404	\$	4		80,004		75,600		72,000		70,020	
ADVER & PROMOTION	6.600.040	\$	444	-	444	-50.0%			888	\$	444	-\$	444		-		443		-		-	
OFFICE SUPPLIES	6.600.050	\$	3,000		-	0.0%			3,000	\$	3,075	\$	75		3,091		3,000		3,549		3,826	
TELECOMMUNICATIONS	6.600.060	\$	1,800		-	0.0%			1,800	\$	1,800	\$	-		1,800		2,400		2,400		1,740	
AUDIT & LEGAL	6.600.070	\$	2,520		-	0.0%			2,520	\$	2,520	\$	-		2,520		2,520		2,520		2,520	
MISCELLANEOUS	6.600.080	\$	600		-	0.0%			600	\$	300	-\$	300		206		90		457		364	
TAXI CONTRACT	6.700.010	\$	129,760		-	0.0%			129,760	\$	126,448	-\$	3,312		113,234		128,007		113,112		93,332	
THOROLD TAXI CONTRACT	6.700.015	\$	121,746		3,546	3.0%			118,200	\$	118,312	\$	112		111,402		109,863		87,150		67,227	
		\$	1,528,595	\$	116,622	8.3%		\$	1,411,973	\$	1,429,941	\$	17,968		\$	1,413,507	\$	1,330,224	\$	1,317,658	\$	1,240,529