

St. Catharines Transit Commission

Draft Budget

2019

Agenda

- Service Levels
- 2019 Proposed Budget Highlights
- Changes to 2019 Proposed Budget
- Future Challenges

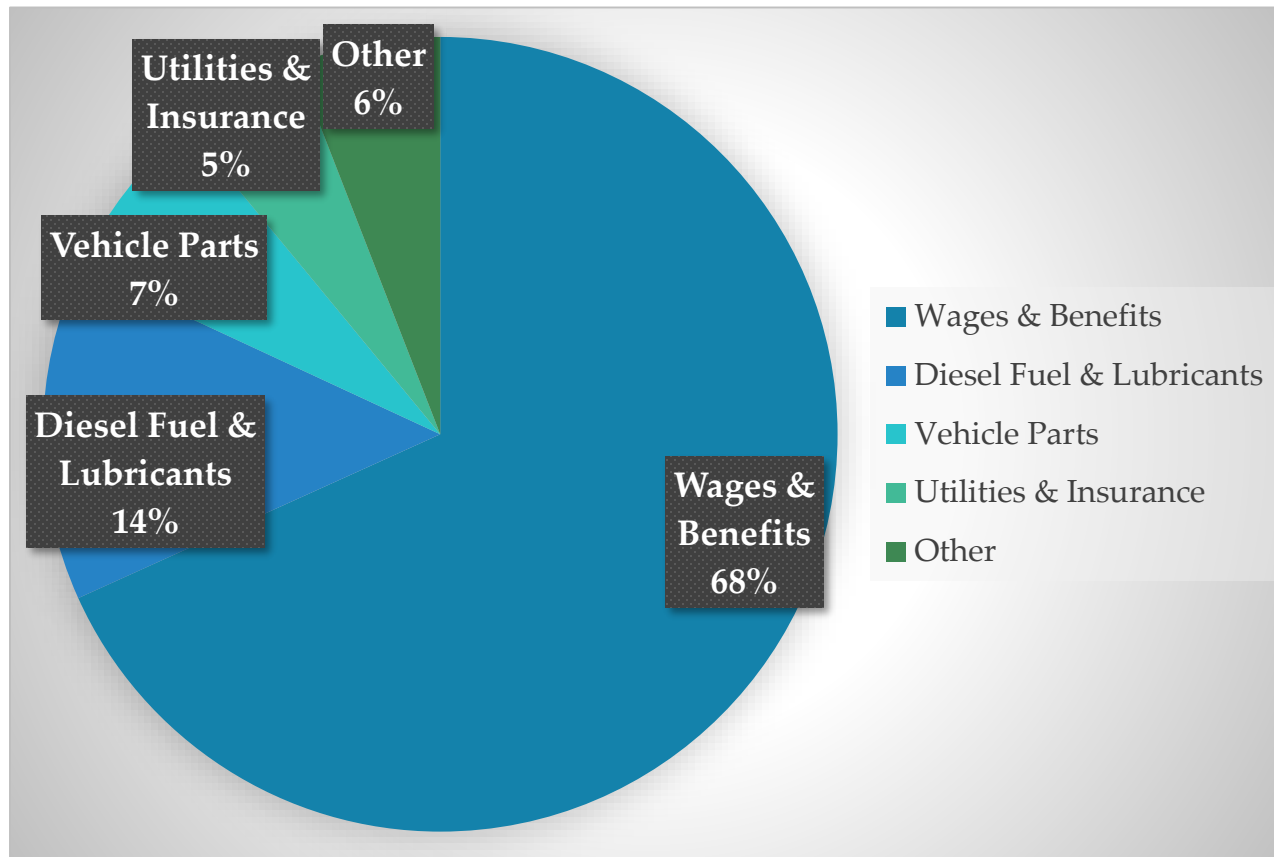
Service Levels

- SCTC operates 18 routes within the City of St. Catharines.
- Contracted service to the Region of Niagara, City of Thorold, Niagara College and Brock University.
- Average more than 400,000 passenger trips per month.
- Maintain a fleet of 74 conventional buses, all of which are accessible, plus 11 Paratransit vehicles.
- Service is provided:
 - 6 am-11 pm Monday – Saturday
 - 9 am – 8 pm Sundays
 - 10:30 am – 6 pm Holidays

Budget Highlights - Summary

	2019 Budget	2018 Projection	2017 Actuals	2016 Actuals	2015 Actuals
Revenue	12,058,941	11,979,242	11,491,820	11,239,801	10,896,581
Expenses	24,710,952	23,402,360	21,918,734	21,447,120	20,934,991
Net Operating Cost	12,652,011	11,423,118	10,426,914	10,207,319	10,038,410
Capital/Debenture	259,168	49,175	0	130,000	115,000
Total	12,911,179	11,472,293	10,426,914	10,337,319	10,153,410
	12.5%	10.0%	0.9%	1.8%	

Budget Highlights - Expenses



Changes to Budget

- Crosstown Route
 - Introduced in September 2018, costs associated with the annualized impact
 - Major areas served by route include:
 - Museum & Welland Canals Centre
 - Seapark Drive Industrial area
 - Fourth Ave commercial/retail area
 - St. Catharines Hospital
 - Pathstone Mental Health

Changes to Budget

- Additional Paratransit Service
 - Service increase starting in September 2019.
 - Capital allocation for the purchase of one vehicle to operate this service improvement has been included.
 - Will provide an increase of 17% vehicle capacity available to our Paratransit registrants.
 - Bus terminal security has been increased to ensure a safe environment and positive passenger experience.
 - Diesel fuel increase to \$1.12 per litre from \$0.93/ litre to reflect market conditions. Any positive fuel variance in 2019 would be utilized to establish a Fuel Price Stability Reserve.

Future Challenges

- Service planning to ensure running time on routes remain sustainable with increased traffic volumes.
- Maintaining service reliability during major construction projects.
- Taking an active role on integration with Niagara Falls Transit and Welland Transit while managing riders' expectations and continuing to improve service within the City of St. Catharines.

Future Challenges

- Determining the best propulsion system for the next 10 years: i.e. battery-electric, fuel cell or retain heavy-duty diesel engines.
- Emerging technologies that will change the way we sell tickets, drive vehicles, maintain vehicles, and serve the first/last mile of riders' journey.



Thank You
Questions?

**ST. CATHARINES TRANSIT COMMISSION
2019 BUDGET**

APPENDIX A

	2019 Budget	\$ Change From 2018 Budget	% Change From 2018 Budget	2018 Budget	2018 Actuals	2018 Variance	2017 Actuals	2016 Actuals	2015 Actuals
REVENUE	\$ 12,058,941	\$ 565,284	4.9%	\$ 11,493,657	\$ 11,979,242	\$ 485,585	\$ 11,491,820	\$ 11,239,801	\$ 10,896,581
EXPENSES									
TRANSPORTATION	11,953,572	334,688	2.9%	11,618,884	11,956,487	337,603	11,256,823	10,956,950	10,454,736
PROPELLANTS	2,554,122	56,730	2.3%	2,497,392	2,887,434	390,042	2,258,200	2,042,419	2,465,926
VEHICLE MAINTENANCE	4,057,016	68,538	1.7%	3,988,478	3,922,273	- 66,205	3,996,799	4,203,826	3,875,067
PLANT PREMISES	682,273	37,053	5.7%	645,220	678,889	33,669	614,620	661,260	642,636
GENERAL ADMINISTRATION	2,290,989	112,719	5.2%	2,178,270	2,174,205	- 4,065	2,081,911	2,043,886	1,935,780
DOWNTOWN TERMINAL	477,570	138,408	40.8%	339,162	407,117	67,955	380,157	221,121	320,289
PARATRANSIT	1,375,473	33,483	2.5%	1,341,990	1,375,955	33,965	1,330,224	1,317,658	1,240,557
TOTAL EXPENSES	23,391,015	781,619	3.5%	22,609,396	23,402,360	792,964	21,918,734	21,447,120	20,934,991
NET OPERATING COST	\$ 11,332,074	\$ 216,335	1.9%	\$ 11,115,739	\$ 11,423,118	\$ 307,379	\$ 10,426,914	\$ 10,207,319	\$ 10,038,410
CAPITAL/DEBENTURE	\$ 49,168	-\$ 7	0.0%	\$ 49,175	\$ 49,175	\$ -			
2019 BASE BUDGET REQUEST	\$ 11,381,242	\$ 216,328	1.9%	\$ 11,164,914	\$ 11,472,293	\$ 307,379			
<u>OTHER INCREASES:</u>									
CROSSTOWN ROUTE - SEPT 1/18 START 2018 BUDGET INCLUDED 4 MONTHS OF SERVICE & 2019 BUDGET INCLUDES 12 MONTHS	\$ 789,208	\$ 789,208	7.1%						
DIESEL FUEL 2018 BUDGET = \$0.93 P.P.L. 2019 BUDGET = \$1.12 P.P.L.	\$ 494,229	\$ 494,229	4.4%						
PARATRANSIT ASSIGNMENT - SEPT 1/19 START CAPITAL COST = \$250,000 OPERATING COST = 36,500	\$ 286,500	\$ 286,500	2.6%						
2019 BUDGET REQUEST	\$ 12,951,179	\$ 1,786,265	16.0%	11,164,914	11,472,293	307,379	\$ 10,426,914	\$ 10,207,319	\$ 10,038,410

**ST. CATHARINES TRANSIT COMMISSION
2019 BUDGET**

APPENDIX A

		2019 Budget	\$ Change From 2018 Budget	% Change From 2018 Budget	2018 Budget	2018 Actuals	2018 Variance	2017 Actuals	2016 Actuals	2015 Actuals
<u>FAREBOX REVENUE</u>										
CASH	5.100.010	\$ 1,900,000	\$ -	0.0%	\$ 1,900,000	\$ 1,837,209	-\$ 62,791	\$ 1,805,086	\$ 1,798,695	\$ 1,851,449
ADULT RIDE CARDS	5.100.020	\$ 830,000	33,000	4.1%	\$ 797,000	\$ 823,817	26,817	\$ 793,731	\$ 793,207	\$ 785,778
STUDENT RIDE CARDS	5.100.030	\$ 94,000	13,000	16.0%	\$ 81,000	\$ 96,273	15,273	\$ 84,968	\$ 82,065	\$ 72,229
SENIOR RIDE CARDS	5.100.050	\$ 184,000	- 3,000	-1.6%	\$ 187,000	\$ 182,154	- 4,846	\$ 181,895	\$ 174,262	\$ 180,110
ADULT MONTHLY PASS	5.100.060	\$ 1,213,000	-	0.0%	\$ 1,213,000	\$ 1,187,753	- 25,247	\$ 1,170,233	\$ 1,164,711	\$ 1,164,146
SENIOR MONTHLY PASS	5.100.080	\$ 193,000	3,000	1.6%	\$ 190,000	\$ 191,361	1,361	\$ 194,826	\$ 187,131	\$ 178,291
STUDENT MONTHLY PASS	5.100.085	\$ 170,000	-	0.0%	\$ 170,000	\$ 163,242	- 6,758	\$ 162,998	\$ 190,185	\$ 169,198
SEMESTER PASS	5.100.070	\$ 240,000	-	0.0%	\$ 240,000	\$ 226,388	- 13,612	\$ 247,492	\$ 270,764	\$ 306,708
NIA. STUDENT TRANS.	5.105.010	\$ 90,000	- 6,000	-6.3%	\$ 96,000	\$ 88,750	- 7,250	\$ 90,675	\$ 91,945	\$ 111,205
		\$ 4,914,000	\$ 40,000	0.8%	\$ 4,874,000	\$ 4,796,947	-\$ 77,053	\$ 4,731,904	\$ 4,752,965	\$ 4,819,114
<u>CONTRACTS</u>										
BROCK UNIVERSITY	5.100.075	\$ 3,749,572	\$ 287,512	8.3%	\$ 3,462,060	\$ 3,762,584	\$ 300,524	\$ 3,555,044	\$ 3,650,458	\$ 3,387,636
NIAGARA COLLEGE	5.110.030	\$ 634,112	-\$ 32,709	-4.9%	\$ 666,821	\$ 762,011	95,190	\$ 634,354	\$ 781,248	\$ 727,015
THOROLD SERVICE	5.110.020	\$ 737,136	\$ 53,916	7.9%	\$ 683,220	\$ 722,688	39,468	\$ 666,558	\$ 643,569	\$ 624,824
INTERMUNICIPAL SERVICE	5.110.025	\$ 1,681,275	\$ 229,563	15.8%	\$ 1,451,712	\$ 1,546,216	94,504	\$ 1,449,237	\$ 1,058,850	\$ 906,123
		\$ 6,802,095	\$ 538,282	8.6%	\$ 6,263,813	\$ 6,793,499	\$ 529,686	\$ 6,305,193	\$ 6,134,125	\$ 5,645,598
<u>OTHER INCOME</u>										
IN-TOWN CHARTER	5.115.010	\$ 46,000	-\$ 2,000	-4.2%	\$ 48,000	\$ 44,910	-\$ 3,090	\$ 51,802	\$ 50,309	\$ 70,806
BUS ADVERTISING	5.115.020	\$ 120,000	-	0.0%	\$ 120,000	\$ 120,000	-	\$ 118,333	\$ 110,000	\$ 110,000
SHELTER ADVERTISING	5.115.025	\$ 100,000	-	0.0%	\$ 100,000	\$ 100,020	20	\$ 182,633	\$ 104,794	\$ 75,000
DOWNTOWN TERMINAL	5.115.030	\$ 9,396	- 19,248	-67.2%	\$ 28,644	\$ 22,228	- 6,416	\$ 28,642	\$ 28,642	\$ 42,392
BENCH ADVERTISING	5.115.035	\$ 29,250	8,250	39.3%	\$ 21,000	\$ 25,250	4,250	\$ 32,921	\$ 26,087	\$ 22,963
OTHER INCOME	5.115.040	\$ 38,200	-	0.0%	\$ 38,200	\$ 76,388	38,188	\$ 40,392	\$ 32,879	\$ 110,708
		\$ 342,846	-\$ 12,998	-3.7%	\$ 355,844	\$ 388,796	\$ 32,952	\$ 454,723	\$ 352,711	\$ 431,869
TOTAL REVENUE										
		\$ 12,058,941	\$ 565,284	4.9%	\$ 11,493,657	\$ 11,979,242	\$ 485,585	\$ 11,491,820	\$ 11,239,801	\$ 10,896,581

**ST. CATHARINES TRANSIT COMMISSION
2019 BUDGET**

APPENDIX A

		2019 Budget	\$ Change From 2018 Budget	% Change From 2018 Budget	2018 Budget	2018 Actuals	2018 Variance	2017 Actuals	2016 Actuals	2015 Actuals
<u>TRANSPORTATION</u>										
SUPERVISOR SALARIES	5.200.005	\$ 632,902	\$ 11,167	1.8%	\$ 621,735	\$ 626,174	\$ 4,439	\$ 581,378	\$ 588,289	\$ 566,855
SUPERVISOR BENEFITS	5.200.006	\$ 216,729	5,178	2.4%	\$ 211,551	\$ 212,732	1,181	202,722	\$ 208,275	\$ 216,789
OPERATOR WAGES	5.200.010	\$ 7,941,386	220,148	2.9%	\$ 7,721,238	\$ 7,845,405	124,167	7,477,593	\$ 7,314,757	\$ 6,974,010
OPERATOR BENEFITS	5.200.020	\$ 2,659,272	35,595	1.4%	\$ 2,623,677	\$ 2,851,932	228,255	2,577,584	\$ 2,427,316	\$ 2,373,857
THOROLD TRANSCAB	5.200.025	\$ 225,498	4,382	2.0%	\$ 221,116	\$ 208,485	- 12,631	209,845	\$ 200,224	\$ 197,703
UNIFORMS	5.200.030	\$ 67,584	19,054	39.3%	\$ 48,530	\$ 53,702	5,172	56,876	\$ 52,789	\$ 25,220
LICENSES	5.200.040	\$ 82,944	13,824	20.0%	\$ 69,120	\$ 65,164	- 3,956	63,113	\$ 57,490	\$ 47,762
FARE MEDIA	5.200.050	\$ 74,000	19,000	34.5%	\$ 55,000	\$ 47,000	- 8,000	49,344	\$ 70,958	\$ 24,913
SAFETY AND TRAINING	5.200.070	\$ 53,257	6,340	13.5%	\$ 46,917	\$ 45,893	- 1,024	38,368	\$ 36,852	\$ 27,627
		\$ 11,953,572	\$ 334,688	2.9%	\$ 11,618,884	\$ 11,956,487	\$ 337,603	\$ 11,256,823	\$ 10,956,950	\$ 10,454,736
<u>PROPELLANTS</u>										
GASOLINE	5.300.010	\$ 30,000	\$ -	0.0%	\$ 30,000	\$ 28,758	- \$ 1,242	\$ 25,883	\$ 20,009	\$ 23,386
DIESEL FUEL	5.300.020	\$ 2,419,122	56,730	2.4%	\$ 2,362,392	\$ 2,753,958	391,566	\$ 2,184,081	\$ 1,947,616	\$ 2,361,084
LUBRICANTS	5.300.030	\$ 105,000	-	0.0%	\$ 105,000	\$ 104,718	- 282	\$ 48,236	\$ 74,794	\$ 81,456
		\$ 2,554,122	\$ 56,730	2.3%	\$ 2,497,392	\$ 2,887,434	\$ 390,042	\$ 2,258,200	\$ 2,042,419	\$ 2,465,926
<u>VEHICLE MAINTENANCE</u>										
MECHANICS WAGES	5.400.010	\$ 1,207,812	\$ 26,508	2.2%	\$ 1,181,304	\$ 1,189,737	\$ 8,433	\$ 1,196,729	\$ 1,112,800	\$ 1,137,950
MECHANICS BENEFITS	5.400.020	\$ 450,835	13,756	3.1%	\$ 437,079	\$ 447,799	10,720	\$ 431,188	\$ 422,218	\$ 422,715
SERVICE WAGES	5.400.030	\$ 532,123	15,267	3.0%	\$ 516,856	\$ 507,624	- 9,232	\$ 491,868	\$ 498,423	\$ 497,186
SERVICE BENEFITS	5.400.040	\$ 213,333	10,006	4.9%	\$ 203,327	\$ 217,631	14,304	\$ 198,666	\$ 195,304	\$ 226,783
SERVICE & SHUTTLE VEHICLES	5.400.050	\$ 12,000	-	0.0%	\$ 12,000	\$ 9,763	- 2,237	\$ 8,083	\$ 8,940	\$ 12,948
TIRES	5.400.060	\$ 120,000	-	0.0%	\$ 120,000	\$ 102,252	- 17,748	\$ 133,862	\$ 144,343	\$ 160,827
PARTS & MATERIALS	5.400.070	\$ 1,463,912	-	0.0%	\$ 1,463,912	\$ 1,387,318	- 76,594	\$ 1,478,030	\$ 1,771,667	\$ 1,373,351
FREIGHT IN	5.400.090	\$ 10,000	-	0.0%	\$ 10,000	\$ 8,635	- 1,365	\$ 10,444	\$ 8,704	\$ 7,350
SHOP EXPENSE	5.400.100	\$ 8,000	-	0.0%	\$ 8,000	\$ 6,938	- 1,062	\$ 10,336	\$ 7,211	\$ 7,264
STAFF TRAINING	5.400.110	\$ 12,000	2,000	20.0%	\$ 10,000	\$ 11,150	1,150	\$ 12,975	\$ 12,226	\$ 5,667
MECHANICS TOOLS	5.400.120	\$ 14,000	1,000	7.7%	\$ 13,000	\$ 13,455	455	\$ 16,335	\$ 12,627	\$ 11,242
TWO WAY RADIOS	5.400.130	\$ 13,000	-	0.0%	\$ 13,000	\$ 19,971	6,971	\$ 8,283	\$ 9,363	\$ 11,784
		\$ 4,057,016	\$ 68,538	1.7%	\$ 3,988,478	\$ 3,922,273	- \$ 66,205	\$ 3,996,799	\$ 4,203,826	\$ 3,875,067

**ST. CATHARINES TRANSIT COMMISSION
2019 BUDGET**

APPENDIX A

		2019 Budget	\$ Change From 2018 Budget	% Change From 2018 Budget	2018 Budget	2018 Actuals	2018 Variance	2017 Actuals	2016 Actuals	2015 Actuals
<u>PLANT & PREMISES</u>										
UTILITIES	5.500.010	\$ 150,000	\$ -	0.0%	\$ 150,000	\$ 144,335	-\$ 5,665	\$ 146,847	\$ 144,977	\$ 162,693
GARAGE EQUIPMENT	5.500.020	\$ 54,000	4,000	8.0%	\$ 50,000	\$ 65,513	15,513	\$ 50,350	\$ 40,509	\$ 47,755
BUILDING & JANITORIAL	5.500.030	\$ 244,800	4,800	2.0%	\$ 240,000	\$ 242,286	2,286	\$ 215,340	\$ 222,258	\$ 279,893
BUS SHELTERS	5.500.040	\$ 45,000	25,000	125.0%	\$ 20,000	\$ 41,535	21,535	\$ 36,768	\$ 37,523	\$ 14,916
PROPERTY TAXES	5.500.050	\$ 181,228	3,008	1.7%	\$ 178,220	\$ 178,220	-	\$ 158,535	\$ 209,513	\$ 129,071
FIRE & BOILER INSURANCE	5.500.060	\$ 7,245	245	3.5%	\$ 7,000	\$ 7,000	-	\$ 6,780	\$ 6,480	\$ 8,308
		\$ 682,273	\$ 37,053	5.7%	\$ 645,220	\$ 678,889	\$ 33,669	\$ 614,620	\$ 661,260	\$ 642,636
<u>ADMINISTRATION</u>										
SALARIES	5.600.010	\$ 824,965	\$ 16,593	2.1%	\$ 808,372	\$ 795,769	-\$ 12,603	\$ 790,588	\$ 779,951	\$ 758,569
BENEFITS	5.600.020	\$ 293,243	10,479	3.7%	\$ 282,764	\$ 291,011	8,247	\$ 273,412	\$ 267,563	\$ 282,295
FLEET INSURANCE	5.600.030	\$ 603,893	23,127	4.0%	\$ 580,766	\$ 582,406	1,640	\$ 517,110	\$ 538,056	\$ 512,799
ADVERTISING	5.600.040	\$ 60,000	-	0.0%	\$ 60,000	\$ 47,710	- 12,290	\$ 61,588	\$ 60,611	\$ 55,510
OFFICE SUPPLIES	5.600.050	\$ 12,660	1,060	9.1%	\$ 11,600	\$ 14,845	3,245	\$ 10,927	\$ 14,482	\$ 16,202
INFORMATION TECHNOLOGY	5.600.060	\$ 206,409	27,600	15.4%	\$ 178,809	\$ 181,883	3,074	\$ 199,265	\$ 130,354	\$ 68,034
TELECOMMUNICATIONS	5.600.070	\$ 61,900	4,000	6.9%	\$ 57,900	\$ 65,726	7,826	\$ 58,597	\$ 55,811	\$ 55,296
AUDIT & LEGAL	5.600.080	\$ 33,000	2,000	6.5%	\$ 31,000	\$ 28,194	- 2,806	\$ 16,703	\$ 36,984	\$ 48,044
BANK & BRINKS	5.600.090	\$ 62,500	20,000	47.1%	\$ 42,500	\$ 41,282	- 1,218	\$ 43,660	\$ 47,164	\$ 35,371
FARE SALES COMMISSION	5.600.110	\$ 10,000	-	0.0%	\$ 10,000	\$ 10,620	620	\$ 10,063	\$ 9,369	\$ 9,734
LIABILITY INSURANCE	5.600.120	\$ 81,620	2,761	3.5%	\$ 78,859	\$ 78,859	-	\$ 75,456	\$ 72,350	\$ 72,216
TRAINING & CONFERENCES	5.600.130	\$ 32,400	3,900	13.7%	\$ 28,500	\$ 25,178	- 3,322	\$ 17,342	\$ 21,969	\$ 14,225
E.A.P.	5.600.140	\$ 8,400	1,200	16.7%	\$ 7,200	\$ 10,722	3,522	\$ 7,200	\$ 9,222	\$ 7,485
		\$ 2,290,989	\$ 112,719	5.2%	\$ 2,178,270	\$ 2,174,205	-\$ 4,065	\$ 2,081,911	\$ 2,043,886	\$ 1,935,780
<u>DOWNTOWN TERMINAL</u>										
INTERCITY FEES	5.800.010	-\$ 223,452	\$ -	0.0%	-\$ 223,452	-\$ 229,433	-\$ 5,981	-\$ 228,499	-\$ 228,341	-\$ 133,134
OTHER COMMISSIONS	5.800.020	-\$ 5,040	\$ -	0.0%	-\$ 5,040	\$ -	5,040	-\$ 4,955	- 6,147	- 4,440
TERMINAL WAGES	5.850.010	\$ 172,701	\$ 15,736	10.0%	\$ 156,965	\$ 168,330	11,365	\$ 171,198	156,812	85,570
TERMINAL BENEFITS	5.850.020	\$ 60,445	\$ 13,356	28.4%	\$ 47,089	\$ 55,847	8,758	\$ 40,670	31,842	15,539
BANKS & BRINKS CHARGES	5.850.030	\$ 600	\$ -		\$ 600	\$ 300	- 300	\$ 400	-	-
OFFICE SUPPLIES	5.850.040	\$ 5,000	\$ -	0.0%	\$ 5,000	\$ 4,095	- 905	\$ 2,935	5,103	3,305
TELECOMMUNICATIONS	5.850.050	\$ 40,100	-\$ 1,900	-4.5%	\$ 42,000	\$ 32,125	- 9,875	\$ 40,747	34,480	33,889
BUILDING & JANITORIAL	5.850.060	\$ 76,200	\$ 16,200	27.0%	\$ 60,000	\$ 92,537	32,537	\$ 115,839	54,483	41,528
RENT & UTILITIES	5.850.070	\$ 106,000	\$ -	0.0%	\$ 106,000	\$ 110,811	4,811	\$ 101,413	30,768	59,940
CONTRACTED SERVICES	5.850.080	\$ 245,016	\$ 95,016	63.3%	\$ 150,000	\$ 172,505	22,505	\$ 140,409	142,121	75,812
CARLISLE TERMINAL	5.500.070	-	-	n/a	\$ -	\$ -	-	\$ -	-	142,280
		\$ 477,570	\$ 138,408	40.8%	\$ 339,162	\$ 407,117	\$ 67,955	\$ 380,157	\$ 221,121	\$ 320,289

**ST. CATHARINES TRANSIT COMMISSION
2019 BUDGET**

APPENDIX A

		2019 Budget	\$ Change From 2018 Budget	% Change From 2018 Budget	2018 Budget	2018 Actuals	2018 Variance	2017 Actuals	2016 Actuals	2015 Actuals
PARATRANSIT										
CASH REVENUE	6.100.010	-\$ 18,000	\$ -	0.0%	-\$ 18,000	-\$ 16,737	\$ 1,263	-\$ 15,699	-\$ 16,713	-\$ 18,152
TICKET REVENUE	6.100.020	- 39,000	-	0.0%	- 39,000	-\$ 38,518	\$ 482	- 39,939	- 38,387	- 38,096
PASS REVENUE	6.100.030	- 37,536	-	0.0%	- 37,536	-\$ 37,536	\$ -	- 37,536	- 37,536	- 37,536
THOROLD CONTRACT REVENUE	6.100.050	- 118,200	- 7,800	7.1%	- 110,400	-\$ 113,703	-\$ 3,303	- 109,863	- 87,150	- 66,787
OPERATOR WAGES	6.200.010	552,041	8,158	1.5%	543,883	\$ 567,097	\$ 23,214	556,316	553,392	504,378
OPERATOR BENEFITS	6.200.020	200,674	2,966	1.5%	197,708	\$ 204,390	\$ 6,682	193,340	189,098	187,127
UNIFORMS	6.200.030	6,000	-	0.0%	6,000	\$ 6,000	\$ -	6,000	6,000	5,892
LICENSES	6.200.040	660	-	0.0%	660	\$ -	-\$ 660	-	166	96
MISCELLANEOUS	6.200.050	-	-	0.0%	-	\$ -	\$ -	-	-	28
DIESEL FUEL	6.300.010	73,200	13,140	21.9%	60,060	\$ 73,253	\$ 13,193	63,545	53,590	53,532
LUBRICANTS	6.300.020	1,104	-	0.0%	1,104	\$ 1,104	\$ -	1,104	1,104	1,104
MECHANIC WAGES	6.400.010	73,809	1,446	2.0%	72,363	\$ 72,363	\$ -	70,212	70,200	68,832
MECHANIC BENEFITS	6.400.020	26,488	519	2.0%	25,969	\$ 25,969	\$ -	25,464	25,464	24,780
SERVICE PERSON WAGES	6.400.030	60,050	1,207	2.1%	58,843	\$ 58,843	\$ -	57,060	57,060	55,908
SERVICE PERSON BENEFITS	6.400.040	22,765	446	2.0%	22,319	\$ 22,319	\$ -	21,888	25,654	20,118
MATERIALS	6.400.060	18,000	-	0.0%	18,000	\$ 10,658	-\$ 7,342	5,691	1,137	9,701
TWO-WAY RADIO	6.400.070	1,394	-	0.0%	1,394	\$ 1,392	-\$ 2	1,392	1,392	1,394
UTILITIES	6.500.010	15,000	-	0.0%	15,000	\$ 15,000	\$ -	15,000	15,000	15,000
GARAGE EQUIP SUPPLIES	6.500.020	2,064	-	0.0%	2,064	\$ 2,064	\$ -	2,064	2,064	2,064
BUILDING & JANITORIAL	6.500.030	7,740	-	0.0%	7,740	\$ 7,740	\$ -	7,740	7,740	7,740
PROPERTY TAXES	6.500.040	11,866	346	3.0%	11,520	\$ 11,520	\$ -	11,520	10,980	10,980
FIRE & BOILER INSURANCE	6.500.050	779	23	3.0%	756	\$ 756	\$ -	756	720	720
ADMIN WAGES	6.600.010	130,068	1,922	1.5%	128,146	\$ 134,023	\$ 5,877	130,724	151,931	133,244
ADMIN BENEFITS	6.600.020	45,339	670	1.5%	44,669	\$ 49,786	\$ 5,117	41,522	43,564	59,461
FLEET INSURANCE	6.600.030	82,400	2,400	3.0%	80,000	\$ 80,000	\$ -	75,600	72,000	70,020
ADVER & PROMOTION	6.600.040	888	-	0.0%	888	\$ 444	-\$ 444	443	-	-
OFFICE SUPPLIES	6.600.050	3,000	240	8.7%	2,760	\$ 3,091	\$ 331	3,000	3,549	3,826
TELECOMMUNICATIONS	6.600.060	1,800	-	0.0%	1,800	\$ 1,800	\$ -	2,400	2,400	1,740
AUDIT & LEGAL	6.600.070	2,520	-	0.0%	2,520	\$ 2,520	\$ -	2,520	2,520	2,520
MISCELLANEOUS	6.600.080	600	-	0.0%	600	\$ 325	-\$ 275	90	457	364
TAXI CONTRACT	6.700.010	129,760	-	0.0%	129,760	\$ 115,355	-\$ 14,405	128,007	113,112	93,332
THOROLD TAXI CONTRACT	6.700.015	118,200	7,800	7.1%	110,400	\$ 114,637	\$ 4,237	109,863	87,150	67,227
		\$ 1,375,473	\$ 33,483	2.5%	\$ 1,341,990	\$ 1,375,955	\$ 33,965	\$ 1,330,224	\$ 1,317,658	\$ 1,240,557