



St. Catharines

Financial Management Services

Departmental Draft Budget

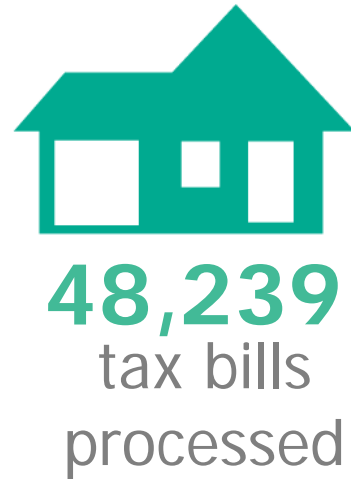
2018

Agenda

- Service Levels
- 2018 Proposed Budget Highlights
- Reductions to Budget
- Deferred to Future Budget
- Future Challenges

Service Levels

Taxes



Processed
196
Vacancy
Rebates



More than **27.72%** of tax customers
now on pre-authorized payment

Water



Anticipate

143,000

water bills processed

19.26 %

of water customers
now on pre-authorized payment

Parking



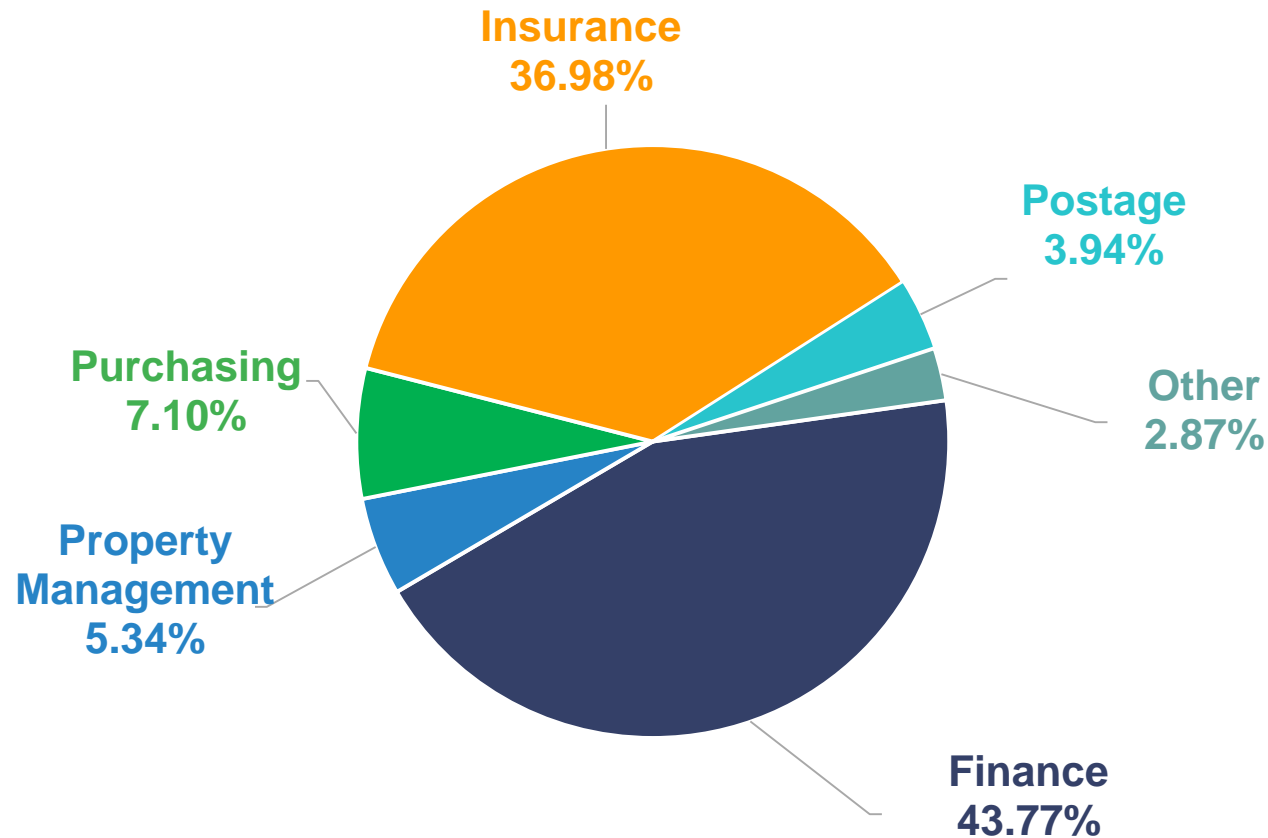
Anticipate **1147** Parking Violation Screenings

Anticipate issuing **1842** Parking permits

Budget Highlights

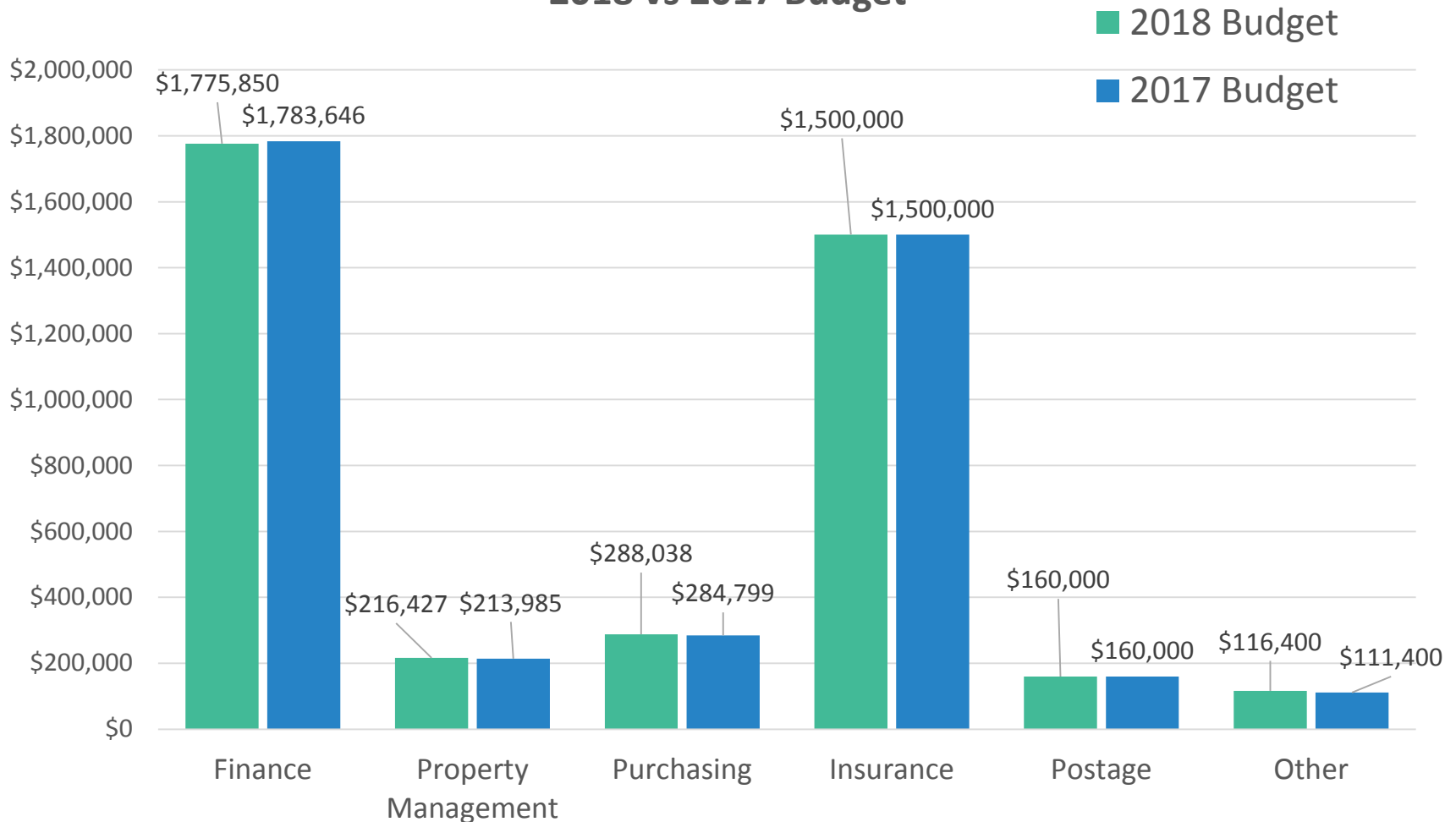
	2018 Budget	2017 Budget	2016 Actuals	2015 Actuals	2014 Actuals
Finance	1,692,750	1,704,526	1,439,439	1,596,085	1,730,368
Property Management	216,427	213,985	196,392	195,676	187,931
Purchasing	288,038	284,799	269,243	241,257	230,548
External Audit	30,000	30,000	31,953	26,458	11,579
Copying - General	26,000	26,000	24,176	23,213	23,018
Insurance - General	1,500,000	1,500,000	1,487,076	1,533,157	1,392,535
Retirement Allowance	0	0	2,692	2,936	2,936
Other Benefits	75,000	70,000	70,630	48,245	89,575
Postage	160,000	160,000	153,283	187,922	190,204
Joint Staff Meetings	1,200	1,200	228	906	1,399
Actuarial Valuations	8,000	0	8,000	8,000	6,861
Bank Charges	10,100	17,120	43,219	41,445	41,052
Collection Costs	9,000	6,000	6,373	5,486	4,570
Provision for Allowances	0	0	799,918	45,967	29,403
Employee Suggestion Program	200	200	0	0	0
Miscellaneous - general	40,000	40,000	96,424	100,532	1,245
Benefits	0	0	105,639	0	0
Total	4,056,715	4,053,830	4,734,685	4,057,285	3,943,224

Budget Highlights

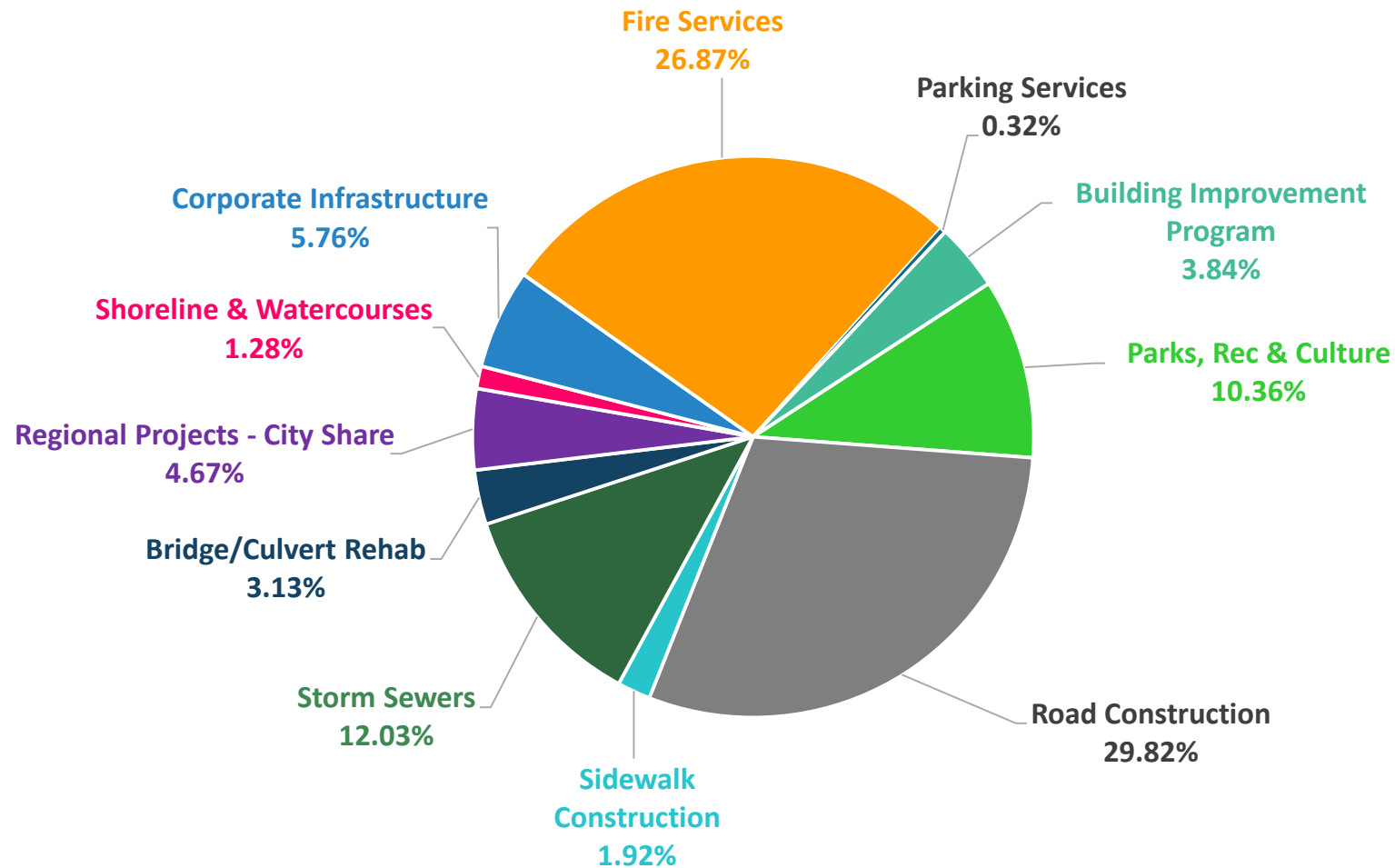


Budget Highlights

2018 vs 2017 Budget

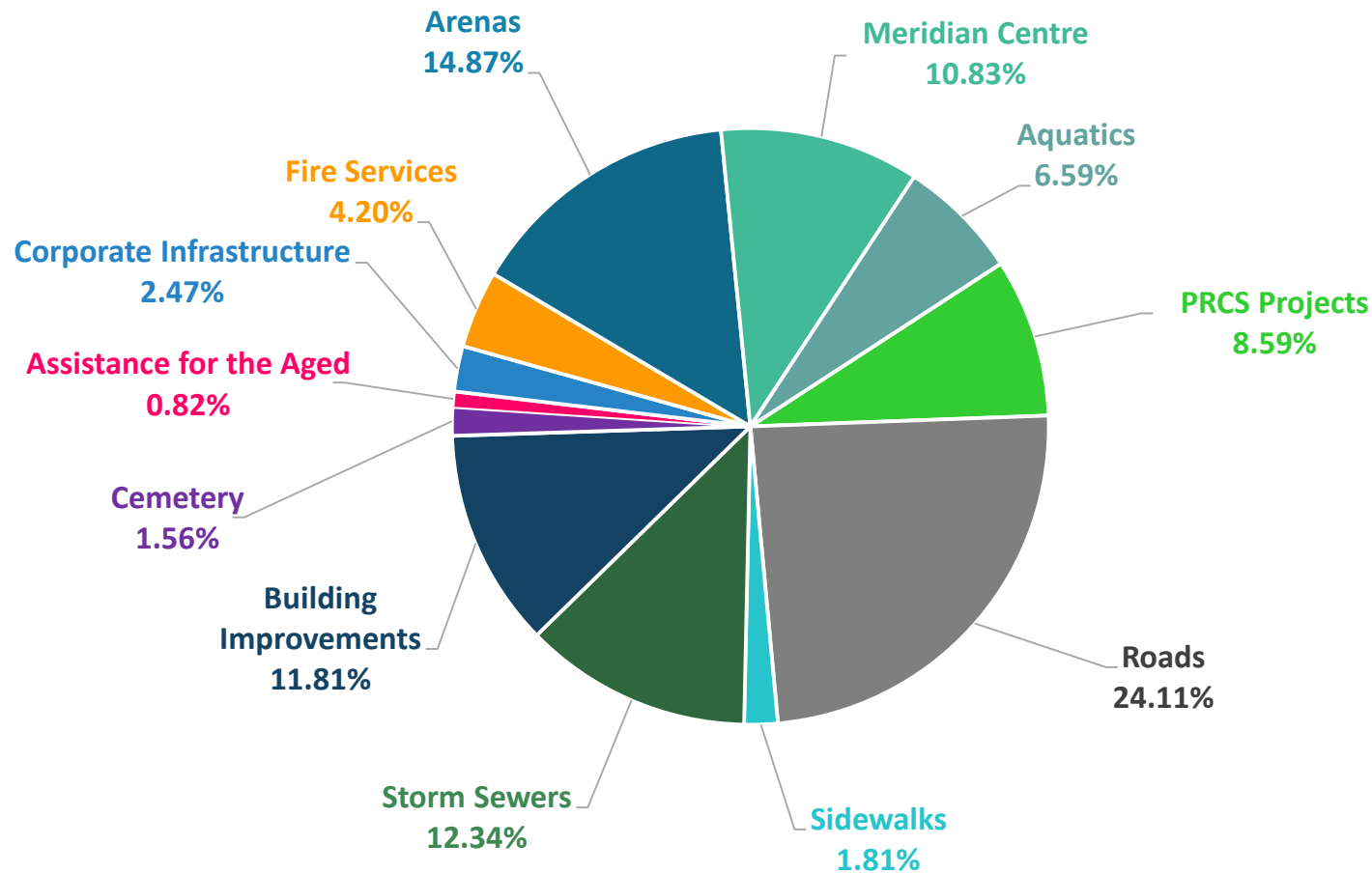


2018 Capital out of Revenue Expressed as percentage



2018 Debt Repayment Breakdown

Expressed as a Percentage



Reductions to Budget

- Insurance decrease - \$42,000
- Property Tax Account Admin Fee Revenue increase - \$15,000
- Water Account Admin Fee increase - \$7,000
- Miscellaneous Revenue increases - \$2,000

Deferred to Future Budget

- Staff training and development

Future Challenges

- Aging Technological Infrastructure
- Long term financial planning
- Changing and increasing service levels
- New and increased legislation and financial reporting requirements
- Budgetary constraints
- Unrealized impact of minimum wage increase on service contracts and business liaisons – For 2018 and 2019



Thank You
Questions?