

**City of St Catharines**
**2017 Operating Budget - Expenditures by Department, Board or Committee**

	2017 Budget	2016 Budget	2016 Actuals	\$ Change 2016 Budget	% Change 2016 Budget	\$ Change 2016 Actuals	% Change 2016 Actuals
Office of Mayor and Members of Council	905,157	668,348	646,115	236,809	35.43%	259,042	40.09%
Grants and Committees	10,000	10,000	8,905	0	0.00%	1,095	12.30%
<b>City Departments</b>							
CAO	1,235,970	1,221,506	1,143,863	14,464	1.18%	92,107	8.05%
Legal Services and Clerks	2,739,565	2,600,494	3,008,093	139,071	5.35%	-268,528	-8.93%
Planning and Building Services	3,870,015	3,819,656	3,699,646	50,359	1.32%	170,369	4.61%
Fire Services	24,679,001	24,197,713	22,468,977	481,288	1.99%	2,210,024	9.84%
Economic Development & Tourism	1,017,955	940,908	930,256	77,047	8.19%	87,699	9.43%
<b>Operations Commission</b>							
Transportation & Environmental Services	18,640,808	18,262,483	17,990,938	378,325	2.07%	649,870	3.61%
Parks, Recreation and Culture Services	16,585,346	16,214,565	15,696,718	370,781	2.29%	888,628	5.66%
Meridian Centre	661,548	675,550	675,549	-14,002	-2.07%	-14,001	-2.07%
First Ontario Performing Arts Centre	1,662,192	1,263,432	1,332,284	398,760	31.56%	329,908	24.76%
<b>Corporate Services Commission</b>							
Financial Management Services	4,100,747	4,081,892	4,571,630	18,855	0.46%	-470,883	-10.30%
Corporate Support Services	5,256,999	5,183,761	4,954,016	73,238	1.41%	302,983	6.12%
Contribution to Capital	1,566,000	1,400,000	1,408,000	166,000	11.86%	158,000	11.22%
Total City Departments and Commissions	82,931,303	80,540,308	78,534,990	2,390,995	2.97%	4,396,313	5.60%
Debt Repayment	12,461,990	12,002,251	12,074,181	459,739	3.83%	387,809	3.21%
Total City Expenditures	95,393,293	92,542,559	90,609,171	2,850,734	3.08%	4,784,122	5.28%
<b>Boards and Commissions</b>							
Library Board	5,636,200	5,572,035	5,572,035	64,165	1.15%	64,165	1.15%
Transit Commission	10,912,726	10,154,143	10,103,643	758,583	7.47%	809,083	8.01%
Niagara District Airport	207,853	203,793	203,793	4,060	1.99%	4,060	1.99%
Total Expenditures	112,150,072	108,472,530	106,488,642	3,677,542	3.39%	5,661,430	5.32%

City of St Catharines

2017 Operating Budget - Expenditures by Department, Board or Committee

	2017	2016	2016	\$ Change	% Change	\$ Change	% Change
	Budget	Budget	Actuals	2016 Budget	2016 Budget	2016 Actuals	2016 Actuals
Office of Mayor and Members of Council							
Office of the Mayor	307,447	299,570	292,733	7,877	2.63%	14,714	5.03%
City Council	254,932	249,020	253,882	5,912	2.37%	1,050	0.41%
Other Council Expenses	299,011	68,102	55,200	230,909	339.06%	243,811	441.69%
General City Memberships	28,400	28,194	26,683	206	0.73%	1,717	6.43%
Council Messages	4,905	5,500	4,032	-595	-10.82%	873	21.65%
Council Plans/Studies	2,500	10,000	9,804	-7,500	-75.00%	-7,304	-74.50%
Civic Reception	7,962	7,962	3,781	0	0.00%	4,181	110.58%
<b>Total Office of Mayor and Members of Council</b>	<b>905,157</b>	<b>668,348</b>	<b>646,115</b>	<b>236,809</b>	<b>35.43%</b>	<b>259,042</b>	<b>40.09%</b>

City of St Catharines

2017 Operating Budget - Expenditures by Department,Board or Committee

	2017	2016	2016	\$ Change	% Change	\$ Change	% Change
	Budget	Budget	Actuals	2016 Budget	2016 Budget	2016 Actuals	2016 Actuals
CAO							
CAO's Office	659,359	653,038	628,735	6,321	0.97%	30,624	4.87%
Communications	341,658	325,945	304,211	15,713	4.82%	37,447	12.31%
Print Centre	234,953	242,523	210,917	-7,570	-3.12%	24,036	11.40%
<b>Total CAO</b>	<b>1,235,970</b>	<b>1,221,506</b>	<b>1,143,863</b>	<b>14,464</b>	<b>1.18%</b>	<b>92,107</b>	<b>8.05%</b>

City of St Catharines

2017 Operating Budget - Expenditures by Department, Board or Committee

	2017	2016	2016	\$ Change	% Change	\$ Change	% Change
	Budget	Budget	Actuals	2016 Budget	2016 Budget	2016 Actuals	2016 Actuals
Legal Services and Clerks Department							
Legal Services	796,237	822,893	898,492	-26,656	-3.24%	-102,255	-11.38%
City Clerks	323,398	371,821	321,331	-48,423	-13.02%	2,067	0.64%
Elections	98,250	16,661	416,282	81,589	489.70%	-318,032	-76.40%
Licences general	262,577	256,125	261,822	6,452	2.52%	755	0.29%
Canine/Humane Control	591,115	511,574	498,961	79,541	15.55%	92,154	18.47%
School Crossing Guards	667,988	621,420	611,205	46,568	7.49%	56,783	9.29%
<b>Total Legal Services and Clerks Department</b>	<b>2,739,565</b>	<b>2,600,494</b>	<b>3,008,093</b>	<b>139,071</b>	<b>5.35%</b>	<b>-268,528</b>	<b>-8.93%</b>

City of St Catharines

2017 Operating Budget - Expenditures by Department, Board or Committee

	2017	2016	2016	\$ Change	% Change	\$ Change	% Change
	Budget	Budget	Actuals	2016 Budget	2016 Budget	2016 Actuals	2016 Actuals
Planning and Building Services							
Planning	786,413	775,236	669,787	11,177	1.44%	116,626	17.41%
PBS Administration	625,137	600,424	557,698	24,713	4.12%	67,439	12.09%
Committee of Adjustment	-21,452	2,009	-116,042	-23,461	-1,167.79%	94,590	-81.51%
Community Improvement Plan	204,197	200,634	200,247	3,563	1.78%	3,950	1.97%
Heritage Committee	8,000	9,000	5,864	-1,000	-11.11%	2,136	36.43%
Building and Plumbing	1,647,629	1,612,992	1,780,663	34,637	2.15%	-133,034	-7.47%
Property Standards	486,850	490,662	477,328	-3,812	-0.78%	9,522	1.99%
Zoning	133,241	128,699	124,101	4,542	3.53%	9,140	7.36%
<b>Total Planning and Building Services</b>	<b>3,870,015</b>	<b>3,819,656</b>	<b>3,699,646</b>	<b>50,359</b>	<b>1.32%</b>	<b>170,369</b>	<b>4.61%</b>

City of St Catharines

2017 Operating Budget - Expenditures by Department,Board or Committee

	2017	2016	2016	\$ Change	% Change	\$ Change	% Change
	Budget	Budget	Actuals	2016 Budget	2016 Budget	2016 Actuals	2016 Actuals
Fire Services							
Fire Services	24,664,441	24,190,753	22,456,384	473,688	1.96%	2,208,057	9.83%
Emergency Planning	14,560	6,960	12,593	7,600	109.20%	1,967	15.62%
<b>Total Fire Services</b>	<b>24,679,001</b>	<b>24,197,713</b>	<b>22,468,977</b>	<b>481,288</b>	<b>1.99%</b>	<b>2,210,024</b>	<b>9.84%</b>

City of St Catharines

2017 Operating Budget - Expenditures by Department, Board or Committee

	2017	2016	2016	\$ Change	% Change	\$ Change	% Change
	Budget	Budget	Actuals	2016 Budget	2016 Budget	2016 Actuals	2016 Actuals
Economic Development & Tourism							
Economic Development	681,364	605,235	606,454	76,129	12.58%	74,910	12.35%
Enterprise Centre	74,625	74,418	48,919	207	0.28%	25,706	52.55%
Tourism Promotion	261,966	261,255	274,883	711	0.27%	-12,917	-4.70%
<b>Total Economic Development &amp; Tourism</b>	<b>1,017,955</b>	<b>940,908</b>	<b>930,256</b>	<b>77,047</b>	<b>8.19%</b>	<b>87,699</b>	<b>9.43%</b>

City of St Catharines

2017 Operating Budget - Expenditures by Department, Board or Committee

	2017	2016	2016	\$ Change	% Change	\$ Change	% Change
	Budget	Budget	Actuals	2016 Budget	2016 Budget	2016 Actuals	2016 Actuals
Transportation & Environmental Services							
Stores	318,674	319,742	307,064	-1,068	-0.33%	11,610	3.78%
Equipment Maintenance	839,529	714,333	688,993	125,196	17.53%	150,536	21.85%
Building Maintenance	440,626	430,160	447,091	10,466	2.43%	-6,465	-1.45%
Building Repairs	1,002,616	960,124	889,587	42,492	4.43%	113,029	12.71%
City Hall	680,068	631,781	566,893	48,287	7.64%	113,175	19.96%
Lake St Service Centre	496,846	512,660	443,542	-15,814	-3.08%	53,304	12.02%
6-8 Academy St	35,075	35,128	28,640	-53	-0.15%	6,435	22.47%
85 Church St	0	0	-1	0	0.00%	1	-100.00%
Courthouse	83,136	80,414	62,674	2,722	3.38%	20,462	32.65%
350 Niagara St	59,800	65,537	67,947	-5,737	-8.75%	-8,147	-11.99%
Other Historical Properties	8,003	41,593	36,712	-33,590	-80.76%	-28,709	-78.20%
Sundry City Properties	15,445	20,950	15,621	-5,505	-26.28%	-176	-1.13%
Utility and Safety	86,609	84,550	60,190	2,059	2.44%	26,419	43.89%
Street lighting	2,253,000	2,305,000	2,511,606	-52,000	-2.26%	-258,606	-10.30%
Sidewalk Maintenance	351,739	346,482	367,673	5,257	1.52%	-15,934	-4.33%
Sidewalk Replacement	350,000	350,000	348,311	0	0.00%	1,689	0.48%
Sidewalk Overhead	183,570	201,591	191,774	-18,021	-8.94%	-8,204	-4.28%
TES Administration	790,167	749,314	680,905	40,853	5.45%	109,262	16.05%
Roadways General	1,084,572	1,053,889	1,106,562	30,683	2.91%	-21,990	-1.99%
Bridges and Culverts	125,000	125,000	122,770	0	0.00%	2,230	1.82%
Road Improvement Program	2,306,000	2,306,000	2,279,268	0	0.00%	26,732	1.17%
Roads Overhead	2,264,086	2,144,409	1,905,295	119,677	5.58%	358,791	18.83%
Winter Control	1,580,190	1,569,143	1,797,864	11,047	0.70%	-217,674	-12.11%
Winter Control Overhead	535,537	477,346	464,111	58,191	12.19%	71,426	15.39%
Street Cleaning	355,529	349,925	375,302	5,604	1.60%	-19,773	-5.27%
Street Cleaning Overhead	142,282	151,896	140,063	-9,614	-6.33%	2,219	1.58%
Drainage General	164,130	162,107	100,388	2,023	1.25%	63,742	63.50%
Driveway and Culverts	0	0	-210	0	0.00%	210	-100.00%
Watercourse Cleaning	104,928	54,049	67,070	50,879	94.13%	37,858	56.45%
Drainage Overhead	406,378	418,626	351,242	-12,248	-2.93%	55,136	15.70%
Safety Signals	238,477	235,149	227,645	3,328	1.42%	10,832	4.76%
Signals	253,500	240,500	314,090	13,000	5.41%	-60,590	-19.29%
Street and Sundry Signs	40,612	40,159	25,913	453	1.13%	14,699	56.72%
Traffic Control Administration	318,942	312,379	314,816	6,563	2.10%	4,126	1.31%
Railway Crossings	27,000	27,000	25,414	0	0.00%	1,586	6.24%
Services Rendered	0	0	-1,793	0	0.00%	1,793	-100.00%
Miscellaneous Recoverable	0	0	-1,313	0	0.00%	1,313	-100.00%
Meeting and Training	205,810	202,493	180,276	3,317	1.64%	25,534	14.16%
Other Public Work Overhead	235,832	265,048	219,875	-29,216	-11.02%	15,957	7.26%
Environmental Monitoring	257,100	278,006	261,068	-20,906	-7.52%	-3,968	-1.52%
<b>Total Transportation &amp; Environmental Services</b>	<b>18,640,808</b>	<b>18,262,483</b>	<b>17,990,938</b>	<b>378,325</b>	<b>2.07%</b>	<b>649,870</b>	<b>3.61%</b>



**City of St Catharines**
**2017 Operating Budget - Expenditures by Department, Board or Committee**

	2017	2016	2016	\$ Change	% Change	\$ Change	% Change
	Budget	Budget	Actuals	2016 Budget	2016 Budget	2016 Actuals	2016 Actuals
Parks, Recreation and Culture Services							
Cemetery	391,951	306,531	399,336	85,420	27.87%	-7,385	-1.85%
Port Dalhousie Seniors Centre	31,237	31,178	40,649	59	0.19%	-9,412	-23.15%
Dunlop Drive Seniors Centre	32,768	58,086	37,686	-25,318	-43.59%	-4,918	-13.05%
West St Catharines Senior Centre	37,297	36,835	35,719	462	1.25%	1,578	4.42%
Merritton Senior Centre	0	27,584	14,538	-27,584	-100.00%	-14,538	-100.00%
Administration	1,240,022	1,250,782	911,722	-10,760	-0.86%	328,300	36.01%
Trees - General	2,089,240	2,123,336	2,013,616	-34,096	-1.61%	75,624	3.76%
Tree planting/Horticulture	2,108,936	2,033,063	2,051,767	75,873	3.73%	57,169	2.79%
Parks Division Overhead	1,235,724	1,263,518	1,204,453	-27,794	-2.20%	31,271	2.60%
Parks Operations	2,097,708	2,015,313	2,057,860	82,395	4.09%	39,848	1.94%
Passive Parks Maintenance	468,301	460,523	410,815	7,778	1.69%	57,486	13.99%
Kiwanis Sport Field	42,292	31,496	47,093	10,796	34.28%	-4,801	-10.19%
Parks Maintenance	325,850	266,350	322,468	59,500	22.34%	3,382	1.05%
Happy Rolph's Bird Sanctuary	190,465	163,800	197,118	26,665	16.28%	-6,653	-3.38%
Equipment Acquisitions	275,000	145,000	145,000	130,000	89.66%	130,000	89.66%
Equipment Maintenance	14,916	19,663	15,023	-4,747	-24.14%	-107	-0.71%
Equipment Operation Surplus	-280,000	-280,000	-273,873	0	0.00%	-6,127	2.24%
Recreation Overhead	951,086	784,896	725,883	166,190	21.17%	225,203	31.02%
Special Events	60,781	46,959	45,935	13,822	29.43%	14,846	32.32%
Culture	236,873	247,952	230,873	-11,079	-4.47%	6,000	2.60%
Swimming Pools and Beaches	441,904	424,879	324,123	17,025	4.01%	117,781	36.34%
Kiwanis Aquatic Centre	1,622,557	1,741,873	1,365,018	-119,316	-6.85%	257,539	18.87%
Queen Elizabeth Centre	2,520	11,620	10,781	-9,100	-78.31%	-8,261	-76.63%
Port Weller Centre	51,471	71,022	56,216	-19,551	-27.53%	-4,745	-8.44%
Russell Ave Community Centre	79,442	55,215	125,539	24,227	43.88%	-46,097	-36.72%
Skate board park	1,500	500	1,627	1,000	200.00%	-127	-7.81%
Carousel	90,991	134,228	125,598	-43,237	-32.21%	-34,607	-27.55%
Port Dalhousie Harbour	-50,724	-63,576	-70,425	12,852	-20.22%	19,701	-27.97%
Harriet Tubman Programming	9,339	0	0	9,339	0.00%	9,339	0.00%
Garden City Arena Operations	677,339	767,168	931,676	-89,829	-11.71%	-254,337	-27.30%
Bill Burgoyne Arena	233,450	175,431	241,601	58,019	33.07%	-8,151	-3.37%
Haig Bowl Arena	16,012	25,633	14,505	-9,621	-37.53%	1,507	10.39%
Merritton Arena	47,380	50,676	49,993	-3,296	-6.50%	-2,613	-5.23%
Seymour Hannah Complex	108,495	90,546	295,293	17,949	19.82%	-186,798	-63.26%
Municipal Golf Course	244,064	184,122	224,592	59,942	32.56%	19,472	8.67%
Fairview Golf Course	0	3,140	970	-3,140	-100.00%	-970	-100.00%
Concessions	-19,800	-20,800	-18,162	1,000	-4.81%	-1,638	9.02%
Merritton Community Centre	15,294	15,178	18,833	116	0.76%	-3,539	-18.79%
Grantham Lions/Optimist	29,593	27,696	27,696	1,897	6.85%	1,897	6.85%
Greening/Naturalization program	38,000	38,000	37,999	0	0.00%	1	0.00%
Special Projects	0	0	-13,144	0	0.00%	13,144	-100.00%
Welland Canal Centre Gift Shop	-71,150	-53,650	-73,963	-17,500	32.62%	2,813	-3.80%
Museum	627,522	517,146	497,770	110,376	21.34%	129,752	26.07%
Welland Canal Centre	587,287	713,594	649,902	-126,307	-17.70%	-62,615	-9.63%
Morningstar Mill	95,810	110,287	93,253	-14,477	-13.13%	2,557	2.74%
Events/Market Operations	97,103	102,272	78,122	-5,169	-5.05%	18,981	24.30%
Grape and Wine Festival	38,000	38,000	36,893	0	0.00%	1,107	3.00%
Labour Day Parade	6,500	6,500	6,181	0	0.00%	319	5.16%
Christmas Lighting	15,000	15,000	24,550	0	0.00%	-9,550	-38.90%

City of St Catharines

2017 Operating Budget - Expenditures by Department,Board or Committee

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<b>Total Parks,Recreation and Culture Services</b>	16,585,346	16,214,565	15,696,718	370,781	2.29%	888,628	5.66%

City of St Catharines

2017 Operating Budget - Expenditures by Department,Board or Committee

	2017	2016	2016	\$ Change	% Change	\$ Change	% Change
	Budget	Budget	Actuals	2016 Budget	2016 Budget	2016 Actuals	2016 Actuals
Meridian Centre							
Meridian Centre	661,548	675,550	675,549	-14,002	-2.07%	-14,001	-2.07%
<b>Total Meridian Centre</b>	661,548	675,550	675,549	-14,002	-2.07%	-14,001	-2.07%

City of St Catharines

2017    Operating Budget - Expenditures by Department,Board or Committee

	2017	2016	2016	\$ Change	% Change	\$ Change	% Change
	Budget	Budget	Actuals	2016 Budget	2016 Budget	2016 Actuals	2016 Actuals
Performing Arts							
Performing Arts	1,662,192	1,263,432	1,332,284	398,760	31.56%	329,908	24.76%
<b>Total Performing Arts</b>	<b>1,662,192</b>	<b>1,263,432</b>	<b>1,332,284</b>	<b>398,760</b>	<b>31.56%</b>	<b>329,908</b>	<b>24.76%</b>

City of St Catharines

2017 Operating Budget - Expenditures by Department,Board or Committee

	2017	2016	2016	\$ Change	% Change	\$ Change	% Change
	Budget	Budget	Actuals	2016 Budget	2016 Budget	2016 Actuals	2016 Actuals
Financial Management Services							
Finance	1,713,346	1,647,718	1,439,439	65,628	3.98%	273,907	19.03%
Property Management	215,245	214,506	196,393	739	0.34%	18,852	9.60%
Purchasing	286,636	297,668	269,243	-11,032	-3.71%	17,393	6.46%
External Audit	30,000	30,000	31,953	0	0.00%	-1,953	-6.11%
Copying - General	26,000	26,000	24,176	0	0.00%	1,824	7.54%
Insurance - General	1,500,000	1,500,000	1,487,076	0	0.00%	12,924	0.87%
Retirement Allowance	0	3,000	2,692	-3,000	-100.00%	-2,692	-100.00%
Other Benefits	70,000	70,000	70,630	0	0.00%	-630	-0.89%
Joint Staff Meetings	1,200	1,200	228	0	0.00%	972	426.32%
Actuarial Valuations	0	8,000	8,000	-8,000	-100.00%	-8,000	-100.00%
Bank Charges	17,120	42,600	43,219	-25,480	-59.81%	-26,099	-60.39%
Collection Costs	6,000	6,000	6,373	0	0.00%	-373	-5.85%
Provision for Allowances	0	0	742,501	0	0.00%	-742,501	-100.00%
Employee Suggestion Program	200	200	0	0	0.00%	200	0.00%
Miscellaneous-general	40,000	40,000	96,424	0	0.00%	-56,424	-58.52%
Postage - general	195,000	195,000	153,283	0	0.00%	41,717	27.22%
<b>Total Financial Management Services</b>	<b>4,100,747</b>	<b>4,081,892</b>	<b>4,571,630</b>	<b>18,855</b>	<b>0.46%</b>	<b>-470,883</b>	<b>-10.30%</b>

City of St Catharines

2017 Operating Budget - Expenditures by Department, Board or Committee

	2017	2016	2016	\$ Change	% Change	\$ Change	% Change
	Budget	Budget	Actuals	2016 Budget	2016 Budget	2016 Actuals	2016 Actuals
Corporate Support Services							
Customer Service	901,040	840,800	873,679	60,240	7.16%	27,361	3.13%
Technology Centre	2,756,638	2,751,924	2,612,674	4,714	0.17%	143,964	5.51%
Telecommunications	257,090	257,090	205,662	0	0.00%	51,428	25.01%
Long Service Recognition	23,500	23,500	26,681	0	0.00%	-3,181	-11.92%
Human Resources	1,244,931	1,235,147	1,142,296	9,784	0.79%	102,635	8.98%
Staff Development	15,000	15,000	20,684	0	0.00%	-5,684	-27.48%
Employee Safety	57,800	57,800	68,074	0	0.00%	-10,274	-15.09%
Union Bargaining Matters	0	0	1,960	0	0.00%	-1,960	-100.00%
MVP Activities	1,000	2,500	2,306	-1,500	-60.00%	-1,306	-56.63%
<b>Total Corporate Support Services</b>	<b>5,256,999</b>	<b>5,183,761</b>	<b>4,954,016</b>	<b>73,238</b>	<b>1.41%</b>	<b>302,983</b>	<b>6.12%</b>

City of St Catharines

2017    Operating Budget - Expenditures by Department,Board or Committee

	2017	2016	2016	\$ Change	% Change	\$ Change	% Change
	Budget	Budget	Actuals	2016 Budget	2016 Budget	2016 Actuals	2016 Actuals
Library Board							
Library Board	5,636,200	5,572,035	5,572,035	64,165	1.15%	64,165	1.15%
<b>Total Library Board</b>	5,636,200	5,572,035	5,572,035	64,165	1.15%	64,165	1.15%

City of St Catharines

2017 Operating Budget - Expenditures by Department, Board or Committee

	2017	2016	2016	\$ Change	% Change	\$ Change	% Change
	Budget	Budget	Actuals	2016 Budget	2016 Budget	2016 Actuals	2016 Actuals
Transit Commission							
Transit Commission	9,311,860	8,766,035	8,715,535	545,825	6.23%	596,325	6.84%
Paratransit	1,600,866	1,388,108	1,388,108	212,758	15.33%	212,758	15.33%
<b>Total Transit Commission</b>	<b>10,912,726</b>	<b>10,154,143</b>	<b>10,103,643</b>	<b>758,583</b>	<b>7.47%</b>	<b>809,083</b>	<b>8.01%</b>



City of St Catharines

2017    Operating Budget - Expenditures by Department,Board or Committee

	2017	2016	2016	\$ Change	% Change	\$ Change	% Change
	Budget	Budget	Actuals	2016 Budget	2016 Budget	2016 Actuals	2016 Actuals
Niagara District Airport							
Niagara District Airport	207,853	203,793	203,793	4,060	1.99%	4,060	1.99%
<b>Total Niagara District Airport</b>	207,853	203,793	203,793	4,060	1.99%	4,060	1.99%